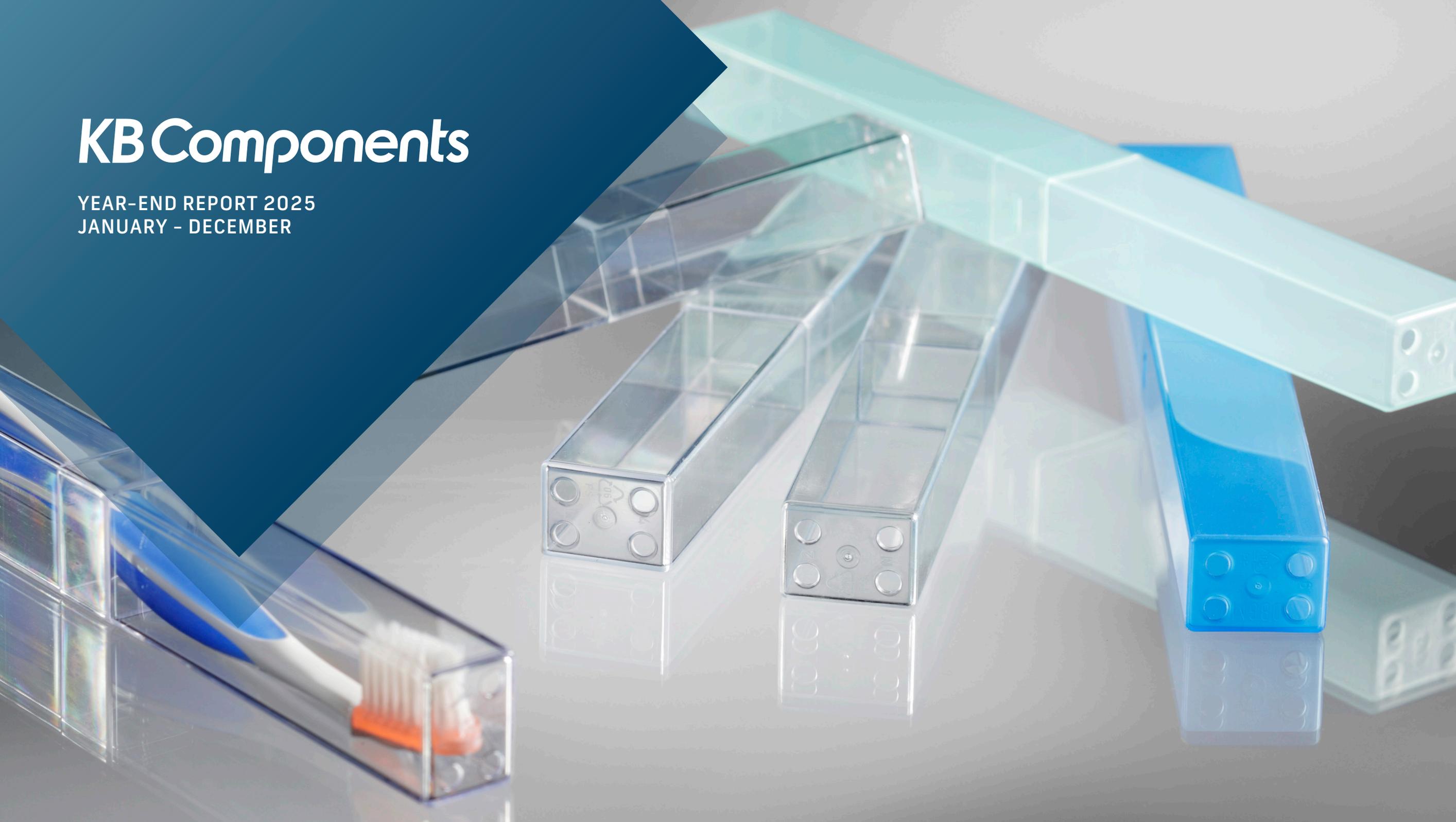


KB Components

YEAR-END REPORT 2025
JANUARY - DECEMBER



Year-End Report

1 January - 31 December 2025

Fourth quarter 2025

- Net sales amounted to 716 MSEK (818).
- Adjusted EBITDA amounted to 91 MSEK (94).
- EBITDA amounted to 52 MSEK (65).
- Adjusted operating profit (EBIT) amounted to 42 MSEK (51).
- Operating profit (EBIT) amounted to 3 MSEK (22).
- Adjusted profit after tax amounted to 19 MSEK (23).
- Profit after tax amounted to -12 MSEK (0).
- Adjusted earnings per share amounted to 0.34 SEK (0.41).
- Earnings per share amounted to -0.19 SEK (-0.01)
- Cash flow from operating activities amounted to 24 MSEK (55).

Full year January-December 2025

- Net sales increased by three percent to 2,791 MSEK (2,721).
- Adjusted EBITDA amounted to 370 MSEK (409).
- EBITDA amounted to 359 MSEK (359).
- Adjusted operating profit (EBIT) amounted to 181 MSEK (249).
- Operating profit (EBIT) amounted to 171 MSEK (199).
- Adjusted profit after tax amounted to 99 MSEK (148).
- Profit after tax amounted to 90 MSEK (108).
- Adjusted earnings per share amounted to 1.77 SEK (2.64).
- Earnings per share amounted to 1.65 SEK (1.77).
- Cash flow from operating activities increased to 281 MSEK (157).
- The Board of Directors proposes to the Annual General Meeting that a dividend of 1.50 SEK per share (1.50) be paid to shareholders for the 2025 financial year.

FINANCIAL OVERVIEW

	2025 Oct-Dec	2024 Oct-Dec	2025 Jan-Dec	2024 Jan-Dec
Net sales, MSEK	716	818	2,791	2,721
Adjusted EBITDA, MSEK	91	94	370	409
Adjusted EBITDA margin	12,7%	11,5%	13,2%	15,0%
EBITDA, MSEK	52	65	359	359
EBITDA margin	7,2%	8,0%	12,9%	13,2%
Adjusted operating profit (EBIT), MSEK	42	51	181	249
Adjusted operating margin (EBIT)	5,9%	6,2%	6,5%	9,1%
Operating profit (EBIT), MSEK	3	22	171	199
Operating margin (EBIT)	0,4%	2,7%	6,1%	7,3%
Adjusted profit after tax, MSEK	19	23	99	148
Profit after tax, MSEK	-12	0	90	108
Adjusted earnings per share, SEK	0,34	0,41	1,77	2,64
Earnings per share, SEK	-0,19	-0,01	1,65	1,77
Cash flow from operating activities, MSEK	24	55	281	157



Events during the quarter

On October 29, the three German companies SCHLISSMEYER GmbH, Spectrum GmbH Kunststofftechnik, and Spritzgussa GmbH & Co. KG were acquired, with a combined workforce of 126 employees and more than 50 modern injection molding machines.

The companies' total net sales in 2024 amounted to approximately 13.7 MEUR.

Events after the reporting period

The Board of Directors proposes to the Annual General Meeting that a dividend of 1.50 SEK per share (1.50) be paid to shareholders for the 2025 financial year.

KB Components and DNB Bank have entered into a three-year credit facility agreement for 1,000 MSEK, with an option to extend for a further two years.

NET SALES
Q4 2025

716 MSEK

ADJUSTED EBITDA
Q4 2025

91 MSEK

ADJUSTED EBITDA
MARGIN
Q4 2025

12,7 PERCENT

CEO's comment

A year of transition in North America with successful acquisition-driven growth in other regions

The full year 2025 was characterized by a varied picture across our segments. Europe and Asia experienced good growth driven by acquisitions in the regions, which created greater opportunities to grow with our global customers and greater opportunities to work with the structure and create larger, more profitable units. North America, on the other hand, has been characterized by a year of transition from strong growth in won business and resulting tool sales in 2024 and the first half of 2025, to a period in H2 2025 marked by preparations for upcoming serial production of won business with production start in the first half of 2026. Our sales have also been affected by negative currency effects in this region, amounting to 115 MSEK during the year. Despite the relatively weaker results in North America in 2025, we have strengthened our presence and improved our operations through the orders won that will take effect in 2026 and the acquisition of a new facility in Windsor, Canada, which will create a more efficient unit with greater capacity in 2026 and beyond.

In summary, we have sales growth of 3 percent (-9 percent organic) for the entire Group and an EBITDA development from 409 MSEK (15.0 percent) in 2024 to 370 MSEK (13.2 percent) in 2025, adjusted for items affecting comparability. Profit before tax has gone from 153 MSEK (5.6 percent) in 2024 to 122 MSEK (4.4 percent) in 2025.

With the acquisitions made in recent years, the Group has further broadened our customer portfolio of global key accounts, which gives us great opportunities for organic growth going forward. To ensure this value, we initiated a Commercial Excellence program in the second half of 2025, in which we are investing in our sales and marketing organization to take greater advantage of the customer synergies that exist between the units, for the benefit of both KB Components and our customers.



Magnus Andersson
CEO, KB Components AB

■ Region North America

During the fourth quarter, KB's operations were significantly affected by the ongoing transition in our North American operations. Project sales (tools) at the beginning of the "industrialization process" for new business declined significantly in Q4 in Canada compared with the same period last year. These sales decreased by 123 MSEK in the quarter compared with the same period last year. This is natural and expected ahead of the ramp-up phase of serial production. In addition to this, sales in "ongoing production" of new business to Rivian's R2 platform will not start until Q2 2026. This led to Q4 results in North America that were way below the same quarter in 2024 in terms of revenue and thus had the same effect on operating profit. Sales in our US unit also had lower volumes in Q4 than the previous year. The negative currency effect in Q4 was 25 MSEK in North America.

For the full year 2025, sales figures were affected by a degree of political uncertainty in the US, which led to lower volumes from project customers in the US unit. The phase we are in with regard to new business won with Rivian has resulted in lower tool sales in Canada, and we have had a significant negative impact from currency effects throughout the region as we sell mainly in USD, which had a negative impact on sales for the full year in the amount of 115 MSEK.

However, we are optimistic about 2026 for this region, particularly from Q2 onwards, as we expect to see the effects of several ongoing initiatives and projects. Above all cost reduction programs initiated in Canada with the relocation of production to our Mexican units, the start-up of R2 production during Q2, and the commencement of deliveries for project business won in the US during the latter part of Q1.

■ Region Europe

Europe performed relatively well in terms of sales during the quarter and for the full year 2025, driven by the acquired businesses in Estonia and Finland. This was despite a slight decline in sales in December, which was the result of longer holiday breaks than usual for several customers. The full year 2025 ended with a sales increase of approximately 400 MSEK (+36%) and an EBITDA improvement of 45 MSEK, or an increase of 31%, adjusted for items affecting comparability. In Europe, work is continuing according to plan to integrate our acquisitions from the beginning of the year (Estonia and Finland) and to work on our production structure and pricing strategy to increase profitability in these acquisitions and in the region as a whole.

In October, three German units were acquired from Ernst Plastics Group GmbH. These units, SCHLIESSMEYER GmbH, Spectrum GmbH Kunststofftechnik, and Spritzgussa GmbH & Co. KG, are included in the Group's results from November and are being integrated into KB's Europe segment. "Embracing" and integration work is ongoing. We have initiated both pricing activities and production consolidation, which will generate the necessary improvements in profitability. The first steps have been taken, and in December we announced the merger of the Spectrum unit with Schliessmeyer GmbH. This means that the Spectrum factory in Lichtenau has been closed and production has been moved partly to the Schliessmeyer unit in Zweibrücken and partly to the KB Components unit in Zilina, Slovakia. Further structural improvements have been initiated in our European units, where the focus is on moving production of labor-intensive businesses to low-cost countries and creating larger units with higher utilization rates.

The European segment is expected to increase its sales in 2026, driven by acquired volume. Underlying demand in the market is expected to be in line with 2025, and we do not expect any major increase in demand in general. We will continue with our improvement projects regarding structure and efficiency improvements, which we expect will have a positive impact on profitability.

■ Region Asia

The Group's Asia operations continued the positive trend from earlier in the year into Q4. Sales went from 16 MSEK in Q4 2024 to 61 MSEK in the same period in 2025. For the full year, the corresponding figures were 61 MSEK in 2024 compared with 189 MSEK in 2025. This was mainly driven by the acquisition of JBJ Technologies Limited in India (January 8, 2025). This unit has developed very well in terms of both profitability and organic growth during its first year as part of the KB Components Group. The region's EBITDA result for the full year has improved from 17 MSEK in 2024 to 50 MSEK in 2025, adjusted for items affecting comparability.

We expect continued positive development in Asia in 2026, where we see growing organic business and opportunities for potential new acquisitions to accelerate our growth in the region and broaden our geographical coverage.



Magnus Andersson
CEO, KB Components AB

KB Components is a leading global supplier of high-tech and sustainable components.

KB Components was founded in 1947 and has since developed into a globally recognized player with operations in Örskelljunga, Gislaved, and Reftete in Sweden; Nurmajärvi in Finland, Tallinn in Estonia, Kaunas in Lithuania, Zilina in Slovakia, Zweibrücken and Lichtenau in Germany, Puebla and Irapuato in Mexico, Dallas in the USA, Windsor in Canada, New Delhi in India and Wuxi in China.

Our vision is to be the world leader in technologically advanced and sustainable polymer products. The company's three overall objectives are growth, profitability, and commitment, within which the company is actively working to become one of the world's best plastics companies!

Our main customer segments are in the automotive, electronics, and general industries, where we offer technologically advanced and innovative solutions and develop polymer components that are sold to the market's most demanding customers.

In recent years, the company has experienced very positive development and is now in a strong position to meet the future. Through organic growth and acquisitions, we have achieved a well-balanced product and customer portfolio. With production facilities and offices in several locations around the world, we can quickly and efficiently deliver products to our customers, regardless of where they are located. We are always close to our customers, which allows us to understand their needs and provide them with the best possible service.

Our vision is to be an innovative and responsible player that is always at the forefront of product development, sustainability, and customer service. By offering flexible and efficient

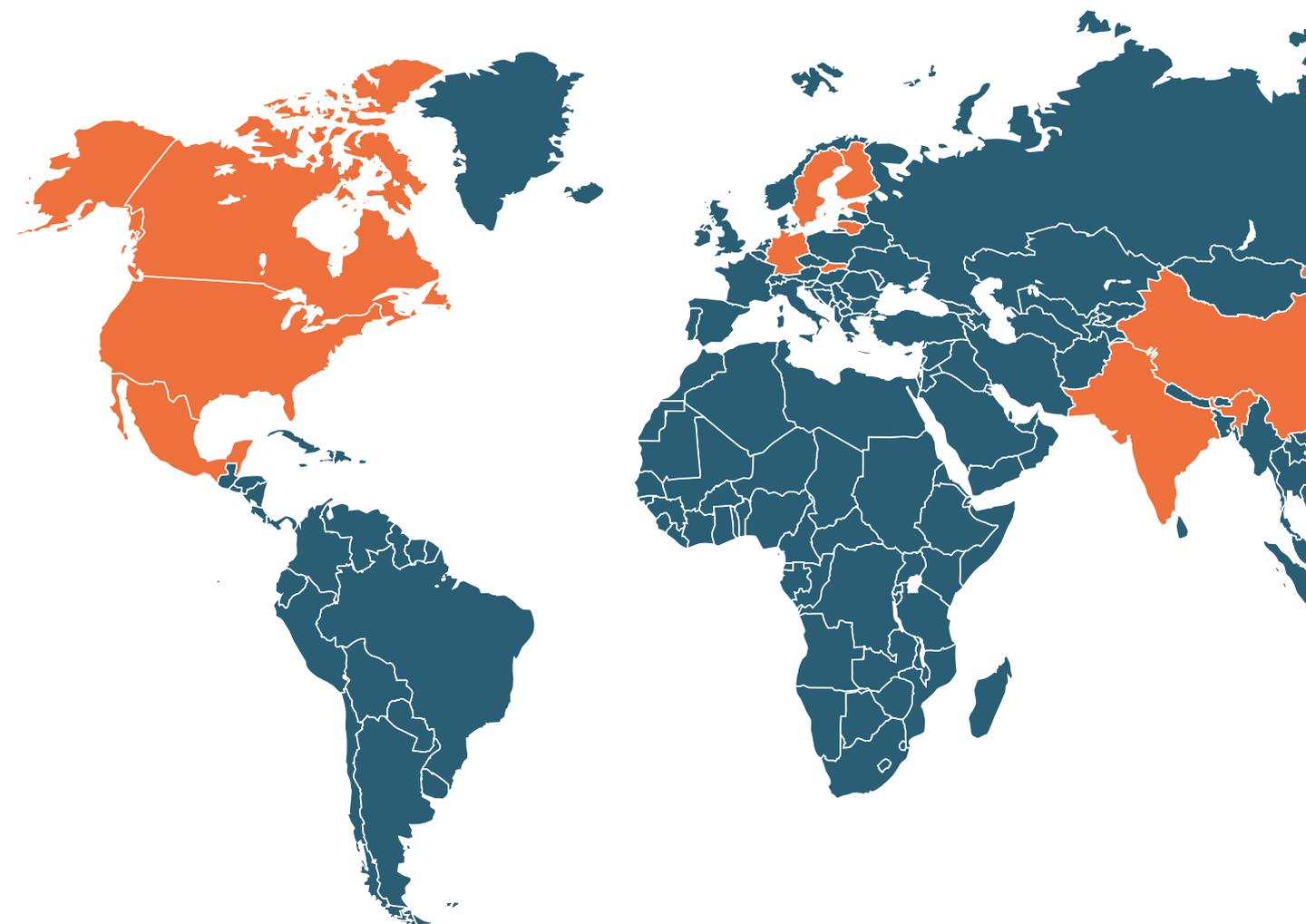
solutions, we constantly strive to improve both our own operations and our customers' products.

Sustainability is a central part of our business. We strive to continuously improve our processes and products to minimize our environmental impact and help our customers achieve their own sustainability goals. We do this by using environmentally friendly materials, optimizing production, and working with responsible and sustainable suppliers.

Thanks to our technical expertise and global presence, we are well positioned to meet the growing demand for innovative solutions.

KB Components is proud to be a long-term partner to our customers and looks forward to continuing to grow with them through innovative and sustainable solutions.

We look forward to 2026 with confidence and will continue to focus on innovation, sustainability, and strengthening our customer relationships. We plan to further increase our market share through strategic investments and expansion into new markets. We will also continue our work to improve our internal processes to ensure long-term profitability and growth.



FINANCIAL INFORMATION

Net sales and earnings

Fourth quarter October – December 2025

Net sales amounted to 716 MSEK (818). Acquired growth was 13 percent, the currency effect was –4 percent, and organic growth adjusted for currency was –21 percent. Sales increased in Europe and Asia but declined in North America, where project sales decreased by 123 MSEK during the quarter. Sales in both North America and Europe were negatively affected by several weeks of customer factory shutdowns during the Christmas and New Year period, which also had a negative impact on earnings.

Adjusted operating profit (EBITDA) amounted to 370 MSEK (409), with Europe and Asia showing growth while North America declined. The decline in sales in North America during the second half of the year led to an underabsorption of fixed costs, as cost reductions did not occur at the same pace.

Adjusted operating margin (EBITDA) amounted to 13.2 percent (15.0). The adjusted EBITDA margin decreased in all segments.

Operating profit (EBITDA) amounted to 359 MSEK (359), with improved results in Europe and Asia but a decline in North America.

The operating margin (EBITDA) amounted to 12.9 percent (13.2). The EBITDA margin increased in Europe, but decreased in Asia and North America.

Adjusted operating profit (EBIT) amounted to 181 MSEK (249), with improved results in Europe and Asia but a decline in North America.

The adjusted operating margin (EBIT) amounted to 6.5 percent (9.1). The adjusted EBIT margin improved in Europe but declined in Asia and North America.

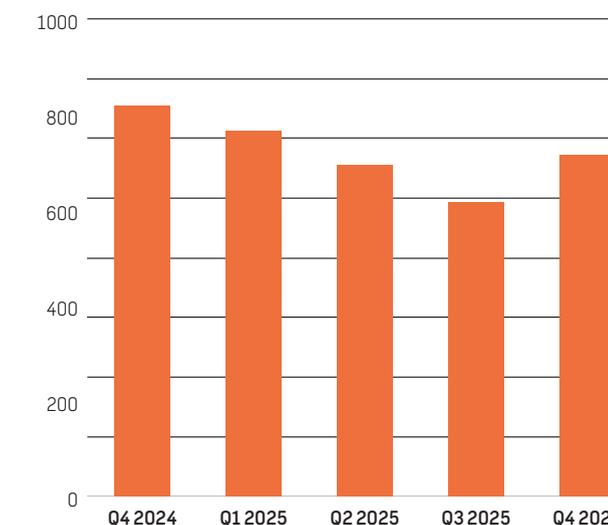
Operating profit (EBIT) amounted to 171 MSEK (199), with improved results in Europe and Asia but a decline in North America.

The operating margin (EBIT) was 6.1 percent (7.3). The EBIT margin increased in Europe but decreased in Asia and North America.

Profit after tax amounted to 90 MSEK (108). Adjusted profit after tax amounted to 99 MSEK (148).

Earnings per share amounted to 1.65 SEK (1.77). Adjusted earnings per share amounted to 1.77 SEK (2.64).

NET SALES PER QUARTER MSEK



Net sales, operating profit (EBITDA) and EBITDA margin per segment

	Net sales Q4/2025	Net sales Q4/2024	Adjusted EBITDA Q4/2025	Adjusted EBITDA Q4/2024	Adjusted EBITDA % Q4/2025	Adjusted EBITDA % Q4/2024	EBITDA Q4/2025	EBITDA Q4/2024	EBITDA % Q4/2025	EBITDA % Q4/2024
North America	304	537	27	64	9,0%	11,9%	6	42	2,1%	7,8%
Europe	360	265	47	23	13,1%	8,7%	30	16	8,3%	6,1%
Asia	61	16	16	7	26,7%	44,8%	15	7	25,3%	44,8%
Total Group	716	818	91	94	12,7%	11,5%	52	65	7,2%	8,0%

Full year January–December 2025

Net sales amounted to 2,791 MSEK (2,721). Acquired growth was 17 percent, the currency effect was –5 percent, and organic growth adjusted for currency was –9 percent. Sales increased in Europe and Asia but declined in North America. Sales from ongoing production increased during the year to 2,514 MSEK (2,396), while project sales declined to 277 MSEK (325).

Adjusted operating profit (EBITDA) amounted to 370 MSEK (409), with Europe and Asia showing growth while North America declined. The decline in sales in North America during the second half of the year led to an underabsorption of fixed costs, as cost reductions did not occur at the same pace.

Adjusted operating margin (EBITDA) amounted to 13.2 percent (15.0). The adjusted EBITDA margin decreased in all segments.

Operating profit (EBITDA) amounted to 359 MSEK (359), with improved results in Europe and Asia but a decline in North America.

The operating margin (EBITDA) amounted to 12.9 percent (13.2). The EBITDA margin increased in Europe, but decreased in Asia and North America.

Net sales, operating profit (EBITDA) and EBITDA margin per segment

	Net sales Q1-Q4/2025	Net sales Q1-Q4/2024	Adjusted EBITDA Q1-Q4/2025	Adjusted EBITDA Q1-Q4/2024	Adjusted EBITDA % Q1-Q4/2025	Adjusted EBITDA % Q1-Q4/2024	EBITDA Q1-Q4/2025	EBITDA Q1-Q4/2024	EBITDA % Q1-Q4/2025	EBITDA % Q1-Q4/2024
North America	1,254	1,648	127	245	10,1%	14,9%	121	212	9,6%	12,9%
Europe	1,375	1,012	193	148	14,1%	14,6%	189	131	13,8%	12,9%
Asia	189	61	50	17	26,2%	27,3%	49	17	25,8%	27,3%
Total Group	2,791	2,721	370	409	13,2%	15,0%	359	359	12,9%	13,2%

Adjusted operating profit (EBIT) amounted to 181 MSEK (249), with improved results in Europe and Asia but a decline in North America.

The adjusted operating margin (EBIT) amounted to 6.5 percent (9.1). The adjusted EBIT margin improved in Europe but declined in Asia and North America.

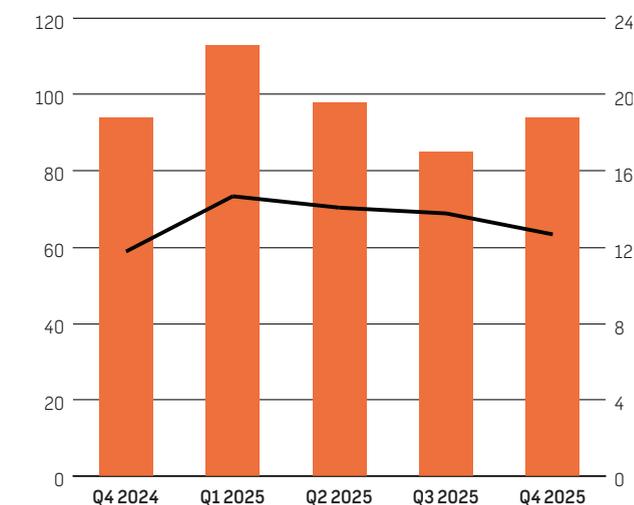
Operating profit (EBIT) amounted to 171 MSEK (199), with improved results in Europe and Asia but a decline in North America.

The operating margin (EBIT) was 6.1 percent (7.3). The EBIT margin increased in Europe but decreased in Asia and North America.

Profit after tax amounted to 90 MSEK (108). Adjusted profit after tax amounted to 99 MSEK (148).

Earnings per share amounted to 1.65 SEK (1.77). Adjusted earnings per share amounted to 1.77 SEK (2.64).

ADJUSTED EBITDA, MSEK ADJUSTED EBITDA MARGIN, %



North America

Fourth quarter October – December 2025

Sales amounted to 304 MSEK (537), of which the currency effect was -5 percent and organic growth adjusted for currency was -38 percent. The segment accounted for 42 percent (66) of total sales. Adjusted operating profit (EBITDA) amounted to 27 MSEK (64), corresponding to an adjusted operating margin (EBITDA) of 9.0 percent (11.9). A large part of the decline in sales and earnings is due to a decrease in project sales, which fell by 123 MSEK in the quarter, as well as several weeks of factory closures at many of our customers.

Operations in North America during Q4 were characterized by the ongoing transition for KB Components in this region. We have won contracts that have left the development phase, which includes extensive tool sales, and are being prepared for the start-up of ongoing production. This applies in particular to the deal with Rivian regarding their new R2 platform, which according to Rivian is scheduled to enter serial production in the second quarter of 2026, but also to project sales from the US unit, where new projects will begin delivery at the end of Q1 2026. Compared with the same period in 2024, sales in the region are therefore significantly affected by lower tool sales (-123 MSEK) and relatively low demand from project customers in the US. Currency effects also impacted sales in the quarter by -25 MSEK.

The transition described above has caused a decline in sales and volume compared with the same period last year, which is also reflected at the EBITDA level, as we cannot and do not want to fully adjust the organization for short-term volume reductions.

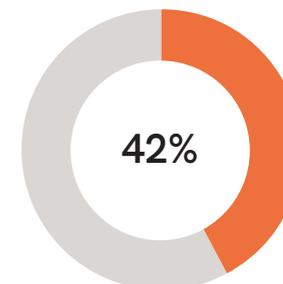
Full year January – December 2025

Sales amounted to 1,254 MSEK (1,648), of which the currency effect was -7 percent and organic growth adjusted for currency was -17 percent. The segment accounted for 44 percent (61) of total sales. Adjusted operating profit (EBITDA) amounted to 127 MSEK (245), corresponding to an adjusted operating margin (EBITDA) of by 10.1 percent (14.9). The decline in EBITDA is due to the rapid decline in volume in Canada and the US during the second half of the year, which led to underabsorption of fixed costs as we were unable to adjust our cost structure quickly enough.

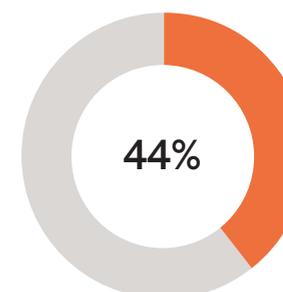
During the year, KB Components in North America worked on restructuring its business and operations and made structural changes and investments that will yield long-term benefits. We successfully moved production from Toronto to Mexico at the beginning of the year. We have invested in a new factory in Canada that will house all our Canadian factories under one roof in the coming years. We have also taken major steps forward in preparing for significant new business that will start production in the first half of 2026.

During the second half of 2025, KB Components Canada was negatively affected in terms of sales by the transition we are currently undergoing, and the US unit has seen the effects of uncertainty in the US market linked to tariffs and other political uncertainty, which has delayed certain customer projects. We expect both of these units to recover in 2026. The Mexican operation has shown stable development during the year with good profitability.

SEGMENT'S SHARE OF NET SALES FOR Q4



SEGMENT'S SHARE OF NET SALES FOR 2025



North America MSEK	2025 Oct-Dec	2024 Oct-Dec	2025 Jan-Dec	2024 Jan-Dec
Net sales	304	537	1254	1648
Adjusted EBITDA	27	64	127	245
Adjusted EBITDA Margin (%)	9,0%	11,9%	10,1%	14,9%
EBITDA	6	42	121	212
EBITDA Margin (%)	2,1%	7,8%	9,6%	12,9%
Adjusted operating profit (EBIT)	5	42	51	162
Adjusted operating profit (EBIT) margin (%)	1,5%	7,8%	4,1%	9,8%
Operating profit (EBIT)	-16	20	45	129
Operating profit (EBIT) margin (%)	-5,4%	3,8%	3,6%	7,8%

Europe

Fourth quarter October – December 2025

Sales amounted to 360 MSEK (265), of which acquired growth accounted for 25 percent, the currency effect was -1 percent, and organic growth adjusted for currency was 12 percent. The segment accounted for 50 percent (32) of total sales. Adjusted operating profit (EBITDA) amounted to 47 MSEK (23), corresponding to an adjusted operating margin (EBITDA) of 13.1 percent (8.7). The increase in earnings is mainly attributable to the increase in sales linked to the acquisitions.

A major event during Q4 for KB Components in Europe was the acquisition in Germany of the three units within the Ernst Plastics Group in October. These units will be consolidated into the Group's results from November 2025 and give us a presence in the German market and access to interesting new customers. The units are currently being integrated into the group and we are working to realize the synergies that exist between our units in Europe.

The region grew in Q4, driven by our acquisitions, and we are seeing a corresponding improvement in earnings from the increase in volume and the initiatives we have taken during the year in terms of pricing strategy and production efficiency improvements.

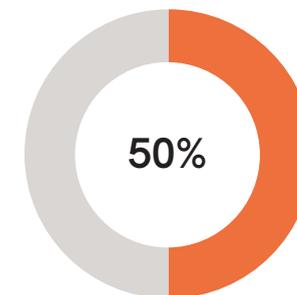
Full year January – December 2025

Sales amounted to 1,375 MSEK (1,012), of which acquired growth accounted for 33 percent, currency effects accounted for -1 percent, and organic growth adjusted for currency effects accounted for 4 percent. The segment accounted for 49 percent (37) of total sales. Adjusted operating profit (EBITDA) amounted to 193 MSEK (148), corresponding to an adjusted operating margin (EBITDA) of 14.1 percent (14.6). Profitability from acquired companies has not yet reached the Group average.

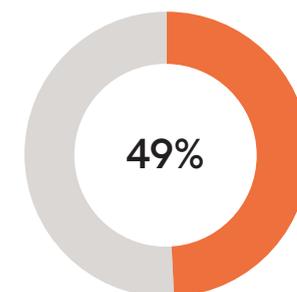
The acquisition of Plastone in Finland and Estonia, which took place at the turn of 2024/2025, has been well integrated into the group during 2025. We have seen clear improvements in profitability in these units, even though we have not yet reached the group's profitability targets. During the year, we delivered sales growth both organically and through acquisitions in the region and maintained a good level of profitability despite the relatively lower profitability of the integrated acquisitions when they were introduced to KB Components.

KB Components now has a broad geographical presence through our units in Europe, which enables us to serve international customers well in most regions and allows us to implement structural measures that enable us to produce where it is most cost-effective and provide us with the conditions for well-utilized, profitable units.

SEGMENT'S SHARE OF NET SALES FOR Q4



SEGMENT'S SHARE OF NET SALES FOR 2025



Europe MSEK	2025	2024	2025	2024
	Oct-Dec	Oct-Dec	Jan-Dec	Jan-Dec
Net sales	360	265	1375	1012
Adjusted EBITDA	47	23	193	148
Adjusted EBITDA Margin (%)	13,1%	8,7%	14,1%	14,6%
EBITDA	30	16	189	131
EBITDA Margin (%)	8,3%	6,1%	13,8%	12,9%
Adjusted operating profit (EBIT)	30	4	110	78
Adjusted operating profit (EBIT) margin (%)	8,4%	1,7%	8,0%	7,7%
Operating profit (EBIT)	13	-2	106	61
Operating profit (EBIT) margin (%)	3,6%	-0,9%	7,7%	6,0%

Asien

Fourth quarter October – December 2025

Sales amounted to 61 MSEK (16), of which acquired growth was 250 percent, the currency effect was -11 percent, and organic growth adjusted for currency was 38 percent. The segment accounted for 8 percent (4) of total sales. Adjusted operating profit (EBITDA) amounted to 16 MSEK (7), corresponding to an adjusted operating margin (EBITDA) of 26.7 percent (44.8). The previous year's result was exceptionally high due to the reversal of provisions in the fourth quarter.

KB Components in Asia continued to perform well in Q4 in terms of both sales growth and profitability. We are growing both organically and through the acquisition of JBJ Technologies. Our operations in China are developing well and we are winning new business with existing and new customers on an organic basis. We have a very modern and automated machine park, which means that we can be very competitive both in the Chinese market and in export markets such as Japan.

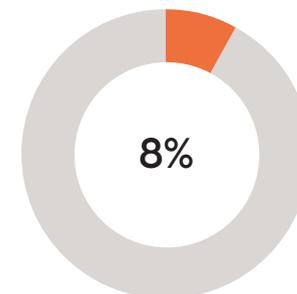
Full year January – December 2025

Sales amounted to 189 MSEK (61), of which acquired growth was 202 percent, the currency effect was -11 percent, and organic growth adjusted for currency was 21 percent. The segment accounted for 7 percent (2) of total sales. Adjusted operating profit (EBITDA) amounted to 50 MSEK (17), corresponding to an adjusted operating margin (EBITDA) of 26.2 percent (27.3). The increase in earnings is mainly due to the increase in sales from acquisitions.

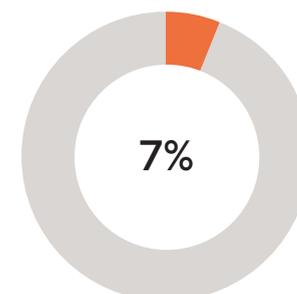
The acquisition of JBJ Technologies in Delhi, India, which was completed on January 8, 2025, has developed very well during its first year as part of the KB Components Group. Both sales and profitability have improved, and we have made good progress in introducing production efficiencies and automation in the factory. In addition, we have established a distribution center in southern India to serve local customers and implemented a new business data system in the business.

We see very good growth opportunities in Asia, primarily India, where we intend to invest further in new production capacity in suitable locations as customer business develops. Our China unit is also winning new business and growing organically with demanding international and local customers. This unit is highly efficient and has the capacity and potential for significant organic growth

SEGMENT'S SHARE OF NET SALES FOR Q4



SEGMENT'S SHARE OF NET SALES FOR 2025



Asia MSEK	2025 Oct-Dec	2024 Oct-Dec	2025 Jan-Dec	2024 Jan-Dec
Net sales	61	16	189	61
Adjusted EBITDA	16	7	50	17
Adjusted EBITDA margin (%)	26,7%	44,8%	26,2%	27,3%
EBITDA	15	7	49	17
EBITDA margin (%)	25,3%	44,8%	25,8%	27,3%
Adjusted operating profit (EBIT)	7	4	21	9
Adjusted operating margin (EBIT) (%)	12,0%	27,2%	11,0%	14,5%
Operating profit (EBIT)	6	4	20	9
Operating margin (EBIT) (%)	10,6%	27,2%	10,5%	14,5%

Cash flow

Fourth quarter 2025

The Group's cash flow from operating activities before changes in working capital amounted to 26 MSEK (42). The decrease is mainly explained by lower operating profit.

Changes in working capital had a negative impact on cash flow of -1 MSEK (13). Overall, this resulted in positive cash flow from operating activities of 24 MSEK (55).

Cash flow from investing activities amounted to -49 MSEK (-70), mainly attributable to investments in tangible fixed assets, 43 MSEK (36), and the acquisition of subsidiaries, 6 MSEK (33).

Cash flow from financing activities amounted to 52 MSEK (60), mainly attributable to new loans of 73 MSEK (92) and loan repayments of -18 MSEK (-31).

Overall, this resulted in a positive cash flow of 27 MSEK (45).

Full year 2025

The Group's cash flow from operating activities before changes in working capital amounted to 267 MSEK (232). The increase is mainly explained by lower taxes paid.

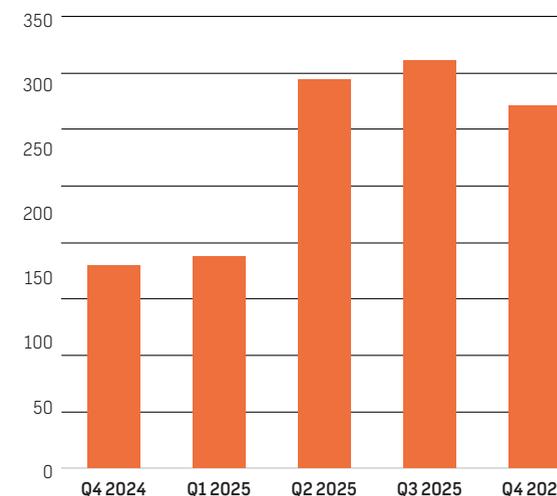
Changes in working capital had a positive effect on cash flow of 14 MSEK (-75). Overall, this resulted in positive cash flow from operating activities of 281 MSEK (157).

Cash flow from investing activities amounted to -257 MSEK (-207), mainly attributable to investments in property, plant and equipment, 223 MSEK (108), and acquisitions of subsidiaries, 34 MSEK (95).

Cash flow from financing activities amounted to -6 MSEK (94), mainly driven by dividends paid of -84 MSEK (-10), loan repayments of -51 MSEK (-28) and new loans of 188 MSEK (141).

Overall, this resulted in a positive cash flow of 17 MSEK (45), which contributed to cash and cash equivalents at year-end amounting to 56 MSEK (51).

CASH FLOW FROM OPERATING ACTIVITIES, R12 MONTHS, MSEK



Non-current liabilities decreased to 609 MSEK (672), mainly due to lower long-term borrowing from credit institutions and lower provisions. Current liabilities amounted to 995 MSEK (971), with the main increase attributable to higher short-term borrowing from credit institutions and lease liabilities.

Net debt amounted to 899 MSEK (707) according to the table below. The main reason for the increase in net debt during the year is two completed acquisitions in India and Germany, the purchase of new property for operations in Canada, and dividends to our shareholders.

Interest-bearing net debt including lease liabilities in relation to adjusted EBITDA amounted to 2.5 (2.0). Interest-bearing net debt excluding lease liabilities in relation to adjusted EBITDA amounted to 2.0 (1.4).

Financial position

The Group's total assets as of December 31 amounted to 2,180 MSEK (2,243), corresponding to a decrease of 3 percent compared with the previous year. The decrease is mainly explained by reduced current receivables. Fixed assets increased to 1,238 MSEK (1,126).

Equity amounted to 575 MSEK (601), mainly driven by negative translation effects on conversion from foreign currencies. The equity ratio was 26.4 percent (26.8).

	2025 Dec. 31	2024 Dec. 31
Net debt, TSEK		
Cash	55,744	50,820
Receivables from Group companies	24,098	49,835
Liabilities to credit institutions (long-term)	-222,260	-275,070
Liabilities to credit institutions (short-term)	-452,392	-262,751
Liabilities to Group companies (current)	0	-582
Net debt excluding lease liabilities	-594,810	-437,748
Lease liabilities	-303,947	-269,260
Net debt including lease liabilities	-898,757	-707,008

Other information

Significant events during the fourth quarter of 2025

On October 29, the three German companies SCHLIESSMEYER GmbH, Spectrum GmbH Kunststofftechnik, and Spritzgussa GmbH & Co. KG were acquired, with a combined workforce of 126 employees and more than 50 modern injection molding machines. The companies' total net sales in 2024 amounted to approximately 13.7 MEUR.

Events after the reporting period

The Board of Directors proposes to the Annual General Meeting that a dividend of 1.50 SEK per share (1.50) be paid to shareholders for the 2025 financial year.

KB Components and DNB Bank have entered into a three-year credit facility agreement for 1,000 MSEK, with an option to extend for a further two years.

Risks and uncertainties

The risks and associated risk management considered in the preparation of this interim report apply to all periods and are consistent with those presented on page 62 of the 2024 Annual Report.

Short-term risks:

The trend toward increased global trade barriers has so far had a limited direct impact on KB Component's operations, as the business model is based on regional production for a regional market. Our global presence also enables production shifts to avoid tariffs. Indirect consequences such as disruptions in

the supply chain and increased raw material costs may have a negative impact on operations. The uncertainty created by increased global trade barriers may also affect economic activity worldwide.

The parent company

The parent company, KB Components AB, comprises the core business, which manufactures components and system solutions, mainly based on advanced plastics processing. The figures below refer to the full year 2025.

The parent company's net sales amounted to 468 MSEK (473).

Adjusted EBITDA amounted to 62 MSEK (71), with an adjusted margin of 13.3 percent (15.0).

EBITDA amounted to 33 MSEK (55), corresponding to a margin of 7.1 percent (11.6).

Adjusted operating profit (EBIT) amounted to 33 MSEK (40), with an adjusted operating margin of 7.1 percent (8.4).

Operating profit (EBIT) amounted to 3 MSEK (24), corresponding to an operating margin of 0.7 percent (5.1).

Profit after tax amounted to 12 MSEK (86), while adjusted profit after tax amounted to 36 MSEK (99).

Personnel

The average number of full-time employees during the period was 2,018 (1,405). Total number of employees at the end of the period was 2,009 (1,440). The increase is attributable to acquired companies.

The Share

KB Components shares have been listed on Nasdaq First North Premier Growth Market since December 2024. The shares are traded under the ticker symbol "KBC".

Number of shares

The average number of shares during the year was 56,000,000, and the share capital amounted to 19,600 000 SEK on December 31, 2025.

Owners and legal structure

KB Components AB, with corporate identity number 556081-6653, is the parent company of the KB Components Group.

On December 31, 2025, there were 841 shareholders. The largest shareholders are listed below..

Shareholder	Share %
BrA Invest	70,13
Fidelity Investments (FMR)	9,98
AFA Försäkring	4,47
Handelsbanken Fonder	4,06
Alcur Fonder	2,29

Audit

This report has not been reviewed by the company's auditor.

Calendar

- Annual report April 24, 2026
- Q1 2026: May 20, 2026
- Annual General Meeting: May 27, 2026
- Q2 2026: August 19, 2026
- Q3 2026: November 18, 2026
- Year-end report 2026: February 24, 2027

Annual General Meeting

The Annual General Meeting will be held on May 27, 2026, at KB Components' premises on Industrigatan in Örkelljunga.

The Group's statement of income and comprehensive income



Amounts in TSEK	2025	2024	2025	2024
	Oct-Dec	Oct-Dec	Jan-Dec	Jan-Dec
Net sales	715,719	817,903	2,791,316	2,720,836
Other operating income	-6,992	6,534	21,394	15,952
Total income	708,728	824,437	2,812,710	2,736,788
Raw materials and supplies	-337,492	-425,409	-1,364,111	-1,313,134
Other external expenses	-104,460	-119,884	-312,357	-345,991
Personnel expenses	-214,985	-213,843	-777,349	-720,094
Depreciation, amortization and impairment	-48,735	-43,121	-188,177	-160,508
Other operating expenses	0	37	0	1,721
Operating profit	3,056	22,217	170,717	198,782
Financial income	5,174	23,581	30,031	33,776
Financial expenses	-19,380	-30,113	-79,056	-79,834
Profit before tax	-11,151	15,685	121,692	152,724
Income tax	-693	-15,418	-31,299	-44,740
Profit for the period	-11,844	267	90,393	107,984
Profit for the period attributable to:				
The parent company's shareholders	-10,440	-793	92,261	99,110
Non-controlling interests	-1,404	1,060	-1,868	8,874
Total	-11,844	267	90,393	107,984
Other comprehensive income				
Items that may be reclassified to the income statement (net after tax)				
Exchange rate differences on translation of foreign operations	25,056	8,082	-24,382	-3,202
Other comprehensive income for the period, after tax	25,056	8,082	-24,382	-3,202
Total comprehensive income for the period	13,212	8,349	65,519	104,782
Comprehensive income for the period attributable to:				
The parent company's shareholders	12,691	7,408	67,878	96,237
Non-controlling interests	521	941	-2,360	8,545
Total	13,212	8,349	65,519	104,782
Earnings per share				
Earnings per share before and after dilution, SEK	-0,19	-0,01	1,65	1,77
Average number of shares outstanding	56,000,000	56,000,000	56,000,000	56,000,000

Consolidated statement of financial position

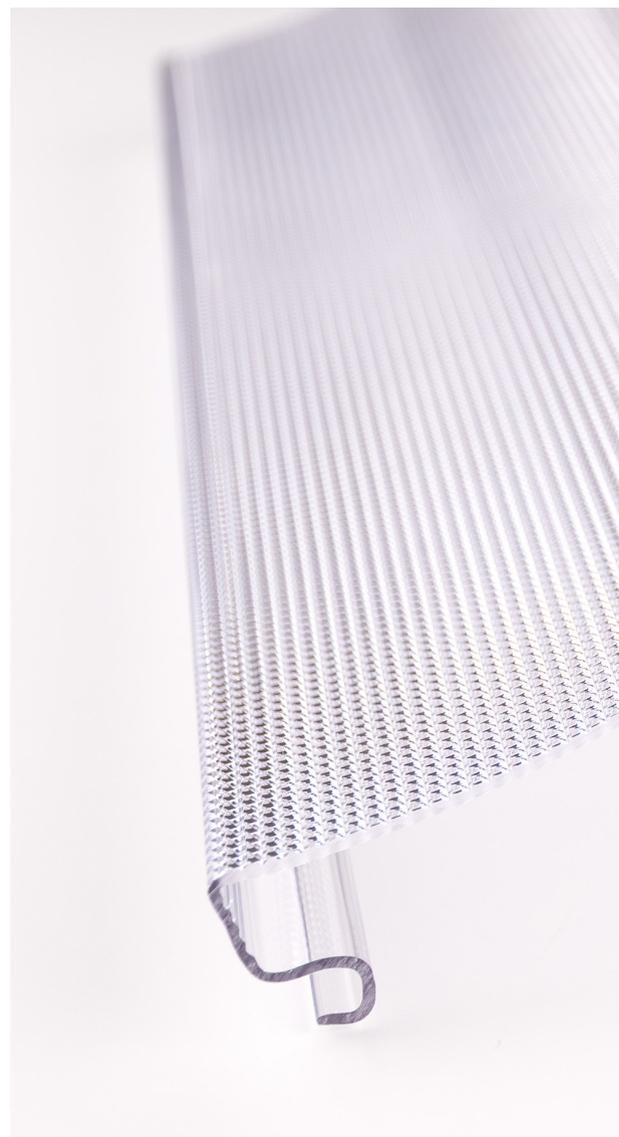
Amounts in TSEK	2025 Dec. 31	2024 Dec. 31	Amounts in TSEK	2025 31-Dec	2024 31-Dec
ASSETS			EQUITY		
Fixed assets			Share capital	19,600	19,600
Goodwill	72,252	69,694	Other contributed capital	83,127	83,127
Other intangible assets	8,728	10,002	Translation reserves	-3,499	20,883
Tangible fixed assets	870,349	784,404	Retained earnings (including profit for the period)	464,863	463,528
Right-of-use assets	272,687	254,911	Total equity attributable to the parent company's shareholders	564,091	587,138
Deferred tax assets	10,999	5,429	Non-controlling interests	11,293	13,653
Financial fixed assets	2,698	1,983	Total equity	575,384	600,791
Total fixed assets	1,237,713	1,126,423	LIABILITIES		
Current assets			Non-current liabilities		
Inventories	376,440	367,879	Liabilities to credit institutions	222,260	275,070
Contract assets	53,446	374	Other long-term liabilities	101,545	83,839
Accounts receivable	346,300	475,042	Lease liabilities	235,629	220,794
Receivables from Group companies	24,098	49,835	Deferred tax liabilities	34,852	34,536
Current tax receivables	36,682	17,192	Other provisions	14,992	57,688
Other receivables	12,743	83,732	Total non-current liabilities	609,278	671,927
Prepaid expenses and accrued income	36,722	72,059	Current liabilities		
Cash	55,744	50,820	Liabilities to credit institutions	452,392	262,751
Total current assets	942,175	1,116,933	Liabilities to Group companies	0	582
TOTAL ASSETS	2,179,888	2,243,356	Accounts payable	254,359	364,188
			Lease liabilities	68,318	48,466
			Contract liabilities	10,118	0
			Current tax liabilities	54,447	16,409
			Other current liabilities	33,293	158,025
			Accrued expenses and deferred income	122,300	120,217
			Total current liabilities	995,227	970,638
			TOTAL EQUITY AND LIABILITIES	2,179,889	2,243,356

Consolidated statement of changes in equity

Amounts in TSEK	Share capital	Other contributed capital	Translation reserve	Retained earnings (including profit for the year)	Total	Non-controlling interests	Total equity
Opening equity 2024-01-01	19,600	83,127	23,756	368,772	495,255	16,380	511,635
Profit for the period				99,110	99,110	8,874	107,984
Other comprehensive income			-2,873		-2,873	-329	-3,202
Total comprehensive income for the period	0	0	-2,873	99,110	96,237	8,545	104,782
Transactions with shareholders in their capacity as owners:							
Dividend					0	-10,241	-10,241
Transactions with non-controlling interests				-4,354	-4,354	-1,031	-5,385
Total transactions with owners	0	0	0	-4,354	-4,354	-11,272	-15,626
Closing equity 2024-12-31	19,600	83,127	20,883	463,528	587,138	13,653	600,791
Opening equity 2025-01-01	19,600	83,127	20,883	463,528	587,138	13,653	600,791
Profit for the period				92,261	92,261	-1,868	90,393
Other comprehensive income			-24,382		-24,382	-492	-24,874
Total comprehensive income for the period	0	0	-24,382	92,261	67,878	-2,360	65,519
Transactions with shareholders in their capacity as owners:							
Dividend				-84,000	-84,000		-84,000
Transactions with non-controlling interests				-6,926	-6,926		-6,926
Total transactions with owners	0	0	0	-90,926	-90,926	0	-90,926
Closing equity 2025-12-31	19,600	83,127	-3,499	464,863	564,091	11,293	575,384



Consolidated cash flow statement



Amounts in TSEK	2025	2024	2025	2024
	Oct-Dec	Oct-Dec	Jan-Dec	Jan-Dec
Cash flow from operating activities				
Operating profit	3,056	22,217	170,717	198,782
Adjustment for items not included in cash flow	48,819	28,374	195,833	161,004
Interest received	5,174	23,580	30,031	33,776
Interest paid	-19,380	-30,113	-79,056	-79,833
Income tax paid	-11,942	-2,543	-50,789	-81,258
Cash flow from operating activities before changes in working capital	25,726	41,515	266,736	232,471
Cash flow from changes in working capital				
Change in inventories	-16,113	28,177	-8,561	-24,257
Change in accounts receivable and other current receivables	65,242	98,918	207,733	-23,526
Changes in accounts payable and other current liabilities	-50,406	-113,994	-184,904	-27,381
Cash flow from operating activities	24,449	54,616	281,004	157,307
Cash flow from investing activities				
Investments in intangible fixed assets	0	0	0	-3,101
Investments in tangible fixed assets	-43,482	-36,452	-222,791	-108,406
Acquisition of subsidiaries	-5,720	-33,147	-34,432	-95,045
Change in financial fixed assets	0	-41	0	-162
Cash flow from investing activities	-49,202	-69,640	-257,223	-206,714
Cash flow from financing activities				
Loans from credit institutions	72,596	91,784	188,206	141,080
Amortization of liabilities to credit institutions	-17,733	-30,743	-51,437	-27,599
Amortization of lease liabilities	-20,837	-14,782	-76,808	-47,322
Change in other liabilities	17,706	25,060	17,706	45,930
Dividends paid to the company's shareholders	0	-3,723	-84,000	-10,241
Transactions with non-controlling interests in subsidiaries	0	-7,912	0	-7,912
Cash flow from financing activities	51,732	59,684	-6,333	93,936
Cash flow for the year	26,979	44,660	17,447	44,529
Net increase/decrease in cash and cash equivalents				
Cash and cash equivalents at the beginning of the period	46,770	9,146	50,820	14,498
Exchange rate differences in cash and cash equivalents	-18,005	-2,986	-12,523	-8,207
Cash and cash equivalents at end of period	55,744	50,820	55,744	50,820

Parent company's statement of income and comprehensive income

Amounts in TSEK	2025	2024	2025	2024
	Oct-Dec	Oct-Dec	Jan-Dec	Jan-Dec
Net sales	126,912	117,680	467,954	472,873
Other operating income	4,533	12,259	35,038	28,889
Total income	131,445	129,939	502,992	501,762
Change in work in progress and finished goods	0	-1,750	0	-1,750
Raw materials and supplies	-59,921	-64,722	-237,027	-248,914
Other external expenses	-16,971	-26,241	-79,132	-69,683
Personnel expenses	-46,577	-36,384	-153,727	-126,548
Depreciation, amortization, and impairment	-7,196	-7,868	-29,607	-30,925
Operating profit	780	-7,026	3,499	23,942
Profit/loss from participations in Group companies	0	25,795	0	69,173
Interest income and similar items	3,289	7,187	14,216	16,647
Interest expenses and similar items	-9,620	-12,623	-26,344	-29,502
Profit from financial items	-6,331	20,359	-12,128	56,318
Appropriations	24,667	14,525	24,667	14,525
Profit before tax	19,116	27,858	16,038	94,785
Income tax	-4,371	-2,108	-3,735	-8,616
Profit for the period	14,746	25,750	12,303	86,169

The parent company reports no items in other comprehensive income.

The parent company's expenses so far this year include 19 MSEK in other external expenses related to the settlement of a dispute, which has been reserved for in the Group. These arose during the second quarter.



The parent company's statement of financial position

Amounts in TSEK	2025 Dec. 31	2024 Dec. 31	Amounts in TSEK	2025 31-Dec	2024 31-Dec
ASSETS			EQUITY		
Fixed assets			Restricted equity		
Intangible fixed assets	2,707	3,290	Share capital	19,600	19,600
Tangible fixed assets	258,970	264,525	Share premium reserve	20,835	20,835
Shares in Group companies	343,648	298,097	Reserve	2,800	2,800
Right-of-use assets	2,085	769	Total restricted equity	43,235	43,235
Deferred tax assets	8	5	Non-restricted equity		
Financial fixed assets	3,397	1,778	Retained earnings	214,663	212,505
Total fixed assets	610,815	568,464	Profit for the period	12,316	86,169
Current assets			Total unrestricted equity	226,979	298,674
Inventories	58,565	56,746	Total equity	270,214	341,909
Contract assets	6,950	374	Untaxed reserves	92,857	93,923
Accounts receivable	27,043	37,702	Non-current liabilities		
Receivables from Group companies	268,181	255,225	Liabilities to credit institutions	84,600	147,978
Current tax receivables	4,513	5,920	Lease liabilities	1,138	456
Other receivables	184	14,186	Deferred tax liabilities	6,925	7,039
Prepaid expenses and accrued income	3,602	3,764	Other provisions for pensions	3,788	2,311
Total current assets	369,038	373,917	Other long-term liabilities	5,522	0
TOTAL ASSETS	979,853	942,381	Total non-current liabilities	101,973	157,784
			Current liabilities		
			Liabilities to credit institutions	278,889	155,562
			Liabilities to Group companies	116,733	43,279
			Accounts payable	48,480	49,090
			Lease liabilities	985	291
			Contract liabilities	0	0
			Current tax liabilities	24,904	8,135
			Other current liabilities	584	58,341
			Accrued expenses and deferred income	44,234	34,067
			Total current liabilities	514,809	348,765
			TOTAL EQUITY AND LIABILITIES	979,853	942,381

FINANCIAL REPORTS

Notes

■ Note 1: General information

This report covers the parent company KB Components AB, corporate identity number 556081-6653, and its subsidiaries.

■ Note 2: Accounting principles

The interim report for the Group has been prepared in accordance with IAS 34 Annual Reporting and relevant additional disclosure requirements in the Annual Accounts Act (1995:1554).

The interim report for the parent company has been prepared in accordance with RFR 2 and the Annual Accounts Act (1995:1554).

For both the parent company and the Group, accounting principles and calculation methods have been applied in the same way as for the 2024 annual report, which was prepared in accordance with International Financial Reporting Standards as adopted by the EU and interpretations thereof.



Note 3 Operating segments and revenue

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The CEO is the the chief operating decision maker and evaluates the Group's financial position and results and makes strategic decisions. The CEO monitors the Group's performance from a geographical perspective through the North America, Europe, and Asia segments, together with the regional manager for each segment, who reports to the CEO.

The CEO uses adjusted EBITDA as a measure to assess the performance of the operating segments. This excludes the effects of significant revenue and expense items such as restructuring costs, transaction costs and impairment losses when the impairment is the result of an isolated, non-recurring event.

October–December 2025	North America	Europe	Asia	Eliminations	Total
On-going production	276,505	348,104	48,311	-9,748	663,172
Tolling projects	27,835	12,228	12,484	0	52,547
Net sales per segment	304,340	360,332	60,795	-9,748	715,719
Other operating income	-565	5,029	132	-11,588	-6,992
Total revenue per segment	303,775	365,361	60,927	-21,336	708,727
October–December 2024	North America	Europe	Asia	Eliminations	Total
On-going production	386,033	258,166	6,801	0	651,000
Tolling projects	150,737	6,848	9,318	0	166,903
Net sales per segment	536,770	265,014	16,119	0	817,903
Other operating income	1,506	3,625	1,403	0	6,534
Total revenue per segment	538,276	268,639	17,522	0	824,437
October–December 2025	North America	Europe	Asia	Eliminations	Total
Adjusted EBITDA	27,271	47,294	16,228	0	90,793
Relocation costs	-4,313	-669	0	0	-4,982
Legal fees: disputes and acquisitions	-399	-1,204	-838	0	-2,441
Outcome of previously booked dispute	0	0	0	0	0
Restructuring costs	-16,169	-15,410	0	0	-31,579
EBITDA	6,391	30,011	15,390	0	51,791
Financial income	4,357	5,959	121	-5,263	5,174
Financial expenses	-9,714	-13,052	-1,877	5,263	-19,380
Depreciation	-22,757	-17,028	-8,950	0	-48,736
Profit before tax	-21,724	5,890	4,683	0	-11,151
October–December 2024	North America	Europe	Asia	Eliminations	Total
Adjusted EBITDA	63,640	23,110	7,219	0	93,969
Relocation costs	-21,661	0	0	0	-21,661
Legal fees: disputes and acquisitions	0	-973	0	0	-973
IPO and transaction costs	0	-5,997	0	0	-5,997
EBITDA	41,979	16,140	7,219	0	65,338
Financial income	18,832	8,450	-92	-3,753	23,437
Financial expenses	-15,301	-15,703	-2,718	3,753	-29,969
Depreciation	-21,644	-18,637	-2,840	0	-43,121
Profit before tax	23,866	-9,750	1,569	0	15,685

January–December 2025	North America	Europe	Asia	Eliminations	Total
On-going production	1,045,697	1,337,464	158,431	-27,632	2,513,960
Tolling projects	208,560	37,832	30,964	0	277,356
Net sales per segment	1,254,257	1,375,296	189,395	-27,632	2,791,316
Other operating income	1,912	53,025	1,495	-35,038	21,394
Total revenue per segment	1,256,169	1,428,321	190,890	-62,670	2,812,710
January–December 2024	North America	Europe	Asia	Eliminations	Total
On-going production	1,364,986	983,210	47,522	0	2,395,718
Tolling projects	283,177	28,708	13,233	0	325,118
Net sales per segment	1,648,163	1,011,918	60,755	0	2,720,836
Other operating income	2,979	10,411	2,562	0	15,952
Total revenue per segment	1,651,142	1,022,329	63,317	0	2,736,788
January–December 2025	North America	Europe	Asia	Eliminations	Total
Adjusted EBITDA	126,524	193,364	49,681	0	369,569
Relocation costs	-4,323	-1,071	0	0	-5,394
Legal fees: disputes and acquisitions	-399	-2,465	-838	0	-3,702
Outcome of previously booked dispute	0	15,000	0	0	15,000
Restructuring costs	-1,169	-15,410	0	0	-16,579
EBITDA	120,634	189,418	48,843	0	358,894
Financial income	21,995	19,448	4,905	-16,317	30,031
Financial expenses	-47,814	-40,817	-6,742	16,317	-79,056
Depreciation	-75,515	-83,796	-28,865	0	-188,177
Profit before tax	19,299	84,253	18,140	0	121,692
January–December 2024	North America	Europe	Asia	Eliminations	Total
Adjusted EBITDA	245,089	147,515	16,583	0	409,187
Relocation costs	-33,131	0	0	0	-33,131
Legal fees: disputes and acquisitions	0	-2,501	0	0	-2,501
IPO and transaction costs	0	-14,265	0	0	-14,265
EBITDA	211,958	130,749	16,583	0	359,290
Financial income	27,667	20,022	0	-14,057	33,632
Financial expenses	-50,963	-40,051	-2,733	14,057	-79,690
Depreciation	-82,784	-69,974	-7,750	0	-160,508
Profit before tax	105,878	40,746	6,100	0	152,724

Note 4 Transactions with related parties

As of December 31, 2025, the KB Components Group has current receivables from other related companies. The KB Components Group also has intra-group interest income from other companies in the BrA Invest Group. These are reported on an ongoing basis in the consolidated income statement and are shown in the table below. The transactions were conducted on market terms.

See further information in the tables below.

	Current receivables	Short-term liabilities
2024		
Opening balance, January 1, 2024	148,529	-75,228
Change during the period	-98,694	74,646
Closing balance, December 31, 2024	49,835	-582
Interest rate	5,50%	5,50%
2025		
Opening balance January 1, 2025	49,835	-582
Change during the period	-25,737	582
Closing balance, December 31, 2025	24,098	0
Interest rate	4,50%	4,50%

	2025 Jan-Dec	2024 Jan-Dec
Intra-group interest income	1,150	9,449
Intra-group interest expenses	0	-3,229

Note 5 Business combinations

JBJ Technology, India, acquired on January 8, 2025. The acquisition analysis has been finalized

Purchase price	INR	kSEK
Fixed purchase price	262,044	33,717
Additional purchase price	45,000	5,790
Total purchase price	307,044	39,507

Acquired assets and liabilities at fair value

Cash	25,895	3,332
Tangible fixed assets	104,152	13,401
Inventories	93,654	12,050
Accounts receivable and other receivables	231,092	29,735
Non-current liabilities (including deferred tax)	-60,920	-7,839
Accounts payable and other current liabilities	-194,329	-25,004
Total acquired assets and liabilities	199,544	25,675
Goodwill	107,500	13,832
Net assets acquired	307,044	39,507

On October 29, the three German companies SCHLIESSMEYER GmbH, Spectrum GmbH Kunststofftechnik, and Spritzgussa GmbH & Co. KG were acquired, with a combined workforce of 126 employees and more than 50 modern injection molding machines. The companies' total net sales in 2024 amounted to approximately EUR 13.7 million.

The table below summarizes the consideration paid for the acquisition and the fair value of the assets acquired and liabilities assumed on the acquisition date. The acquisition analysis is preliminary.

Purchase price	kEUR	kSEK
Purchase price for shares	525	5,720
Payment for I/C loans and liabilities	-259	-2,823
Total purchase price	266	2,897

Acquired assets and liabilities at fair value

Cash	219	2,387
Fixed assets	2,165	23,591
Inventories	3,167	34,509
Accounts receivable and other receivables	1,414	15,412
Non-current liabilities including deferred tax	-1,272	-13,855
Accounts payable and other current liabilities	-1,816	-19,792
I/C loans and liabilities	-2,359	-25,705
Total acquired assets and liabilities	1,519	16,547
Negative goodwill	1,253	13,650

Alternative performance measures

Alternative key figures	Definition	Purpose
EBIT	EBIT before depreciation and amortization.	KB Components considers EBITDA to be a useful indicator of the Company's performance. EBITDA provides investors with an indication of a company's ability to generate cash and pay its debts.
EBIT	Operating profit.	KB Components considers EBIT to be a relevant measure for presenting reported profitability.
Items affecting comparability	Significant non-recurring items, which include capital gains and losses from disposals of tangible assets, write-downs, major restructuring initiatives, and similar items that have a significant impact on comparability.	Refers to items that are reported separately because they are significant, complicate comparisons, and are considered unrelated to ordinary operations.
Adjusted EBITDA	EBIT before depreciation, amortization, and impairment, adjusted for items affecting comparability and impairment of fixed assets.	KB Components believes that adjusted EBITDA is a useful indicator of the Company's performance. Adjusted EBITDA provides investors with an indication of the underlying business's ability to generate cash and pay its debts.
Adjusted EBIT operating profit	EBIT operating profit excluding items affecting comparability and impairment of fixed assets.	KB Components considers adjusted EBIT to be a relevant measure for presenting the profitability of the underlying business excluding items affecting comparability and impairment of fixed assets.
EBITDA margin, %	Reported EBITDA divided by total revenue.	KB Components considers EBITDA margin in relation to total revenue to be a useful indicator of the business's ability to convert revenue into cash.
EBIT operating margin, %	EBIT operating margin in relation to total revenue.	KB Components considers EBIT margin to be a relevant measure for comparing reported profitability over time.
Adjusted EBITDA margin, %	Adjusted EBITDA in relation to total revenue.	KB Components considers adjusted EBITDA margin to be a useful indicator of the underlying business's ability to convert revenue into cash.
Adjusted EBIT margin, %	Adjusted EBIT in relation to total revenue.	KB Components considers adjusted EBIT margin to be a relevant measure for comparing the profitability of the underlying business, excluding items affecting comparability and impairment of fixed assets.
Net debt	The sum of interest-bearing liabilities plus debt-like items minus cash and cash equivalents and other financial assets.	KB Components considers net debt to be relevant to present as a supplement to assess the possibility of dividends, make strategic investments, and consider the Group's ability to meet its financial commitments.

Adjustment items

MSEK	2025	2024	2025	2024
	Oct-Dec	Oct-Dec	Jan-Dec	Jan-Dec
Outcome of previously booked dispute	0,0	0,0	15,0	0,0
Restructuring costs	-31,6	0,0	-16,6	0,0
Relocation costs	-5,0	-21,6	-5,4	-33,1
Legal fees related to disputes and acquisitions	-2,4	-1,0	-3,7	-2,5
IPO and transaction costs	0,0	-6,0	0,0	-14,2
Adjusted items	-39,0	-28,6	-10,7	-49,8

Financial calendar

April 24, 2026	Annual Report 2025
May 20, 2026	Interim report Q1 2026
May 27, 2026	Annual General Meeting
August 19, 2026	Interim report Q2 2026
November 18, 2026	Interim report Q3 2026
February 24, 2027	Year-end report 2026

The parent company KB Components AB, corporate identity number 556081-6653, is a limited company in the KB Components Group with its registered office in Örkelljunga municipality, Sweden.

This report has not been reviewed by the company's auditor.
The report will be available on KB Components' website: <https://www.kbcomponents.com/sv/investor-relations/financial-reports/>

This information is information that KB Components AB is obliged to make public pursuant to the EU Market Abuse Regulation.

The information was submitted for publication, through the agency of the contact persons set out below, at 08:00 CET on February 27, 2026.

Örkelljunga, February 27, 2026

Magnus Andersson
President and CEO

Web conference

A webcast conference will be held on March 2, 2026, at 2:00 p.m. CET, when President and CEO Magnus Andersson and CFO Michael Grindborn will present the report and answer questions.

To follow the webcast presentation and submit written questions, please use this link: <https://www.finwire.tv/webcast/kb-components/q4-2025/>

To participate via conference call and ask questions, please dial:

Analyst phone number: +46 8 44 68 24 88

Meeting ID: 997 3338 4338 #

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