
Argo
DEFENCE
GROUP
2026
Interim Report July–September

CONTENTS

1 Summary of the Period 3
- Financial Summary 3
- Significant Events 3
- Key Figures Q3 2026 4

2 CEO's Comments 5
- Comments from CEO Marcus Selme 5

3 About Argo Defence Group 6
- This is Argo 6
- Our Business Concept and Vision 7
- Business Areas 8

4 Argo as an investment 9
- Argo as an investment 9

5 Financial Overview 11
- Operational Development 11
- Financial Comments 12
- Other Information 13

6 Financial Statements 14
- The Group 14
- Parent Company 18

7 Subsidiary Overview 22
- Subsidiary Overview 22

8 Accounting Policies 23
- Accounting Policies 23

9 Declaration 24
- Board of Directors' and CEO's Declaration 24
- Auditor's Review Report 25

10 Financial Calendar 26
- Financial Calendar 26



FINANCIAL SUMMARY

- **Continued sales growth – Net sales increased by 137% to SEK 44.8 million (18.9)**
- **Good profitability trend – EBITDA amounted to SEK 9.7 million (-0.1), corresponding to an EBITDA margin of 21.6% (-0.7%)**
- **Solid order backlog – The order backlog increased by 31% to SEK 58.2 million (44.4)**
- **Extensive framework agreements – Total framework agreement value of SEK 781 million, of which SEK 520 million remains**

THE GROUP JULY–SEPTEMBER 2026

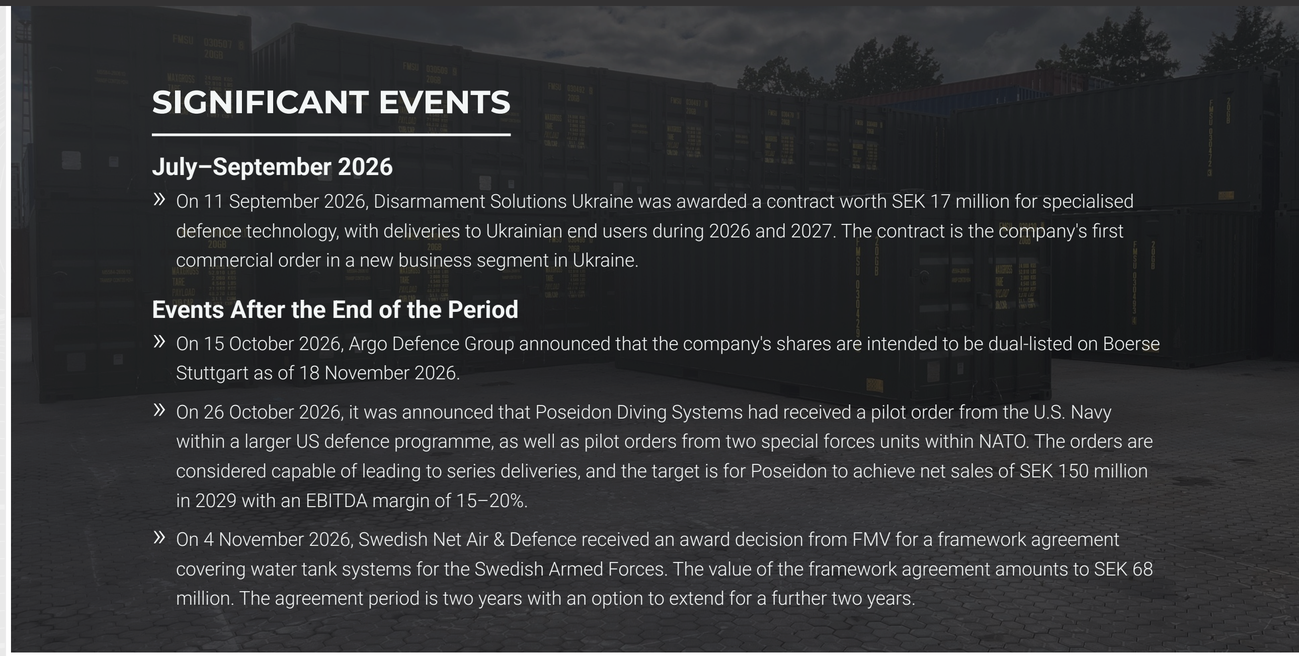
- Net sales amounted to SEK 44,784 thousand (18,865)
- EBITDA amounted to SEK 9,663 thousand (-128), corresponding to a margin of 21.6% (-0.7%)
- EBITA amounted to SEK 8,959 thousand, corresponding to a margin of 20.0%
- Operating profit amounted to SEK 3,945 thousand (-4,067)
- Profit for the period amounted to SEK 1,463 thousand
- Earnings per share amounted to SEK 0.07
- Order intake amounted to SEK 34,891 thousand (38,376) and the order backlog to SEK 58,197 thousand (44,390)

THE GROUP JANUARY–SEPTEMBER 2026

- Net sales amounted to SEK 160,319 thousand (31,370)
- EBITDA amounted to SEK 25,830 thousand (4,163), corresponding to a margin of 16.1% (13.3%)
- EBITA amounted to SEK 24,396 thousand, corresponding to a margin of 15.2%
- Operating profit amounted to SEK 9,882 thousand (-1,337)
- Profit for the period amounted to SEK 5,007 thousand
- Earnings per share amounted to SEK 0.24
- Order intake amounted to SEK 154,711 thousand (76,266) and the order backlog to SEK 58,197 thousand (44,390)

**Argo Defence Group AB (publ) was incorporated on 29 April 2025 and the Group's first acquisition was completed in June 2025. Further companies were acquired in December 2025 and in March 2026. The 2025 comparative figures therefore include those operations only from their respective acquisition dates and cover a smaller group than in 2026. The figures are therefore not fully comparable. The Group's first financial year covered 29 April–31 December 2025.*

***Argo Defence Group prepares its financial statements in accordance with K3. Under K3, goodwill is amortised on an ongoing basis, which is charged against operating profit, whereas companies reporting under IFRS do not amortise goodwill. Goodwill amortisation amounted to SEK 4.6 million for the quarter (SEK 13.6 million for January–September). EBITA therefore provides a more meaningful basis for comparison with such companies.*



SIGNIFICANT EVENTS

July–September 2026

- On 11 September 2026, Disarmament Solutions Ukraine was awarded a contract worth SEK 17 million for specialised defence technology, with deliveries to Ukrainian end users during 2026 and 2027. The contract is the company's first commercial order in a new business segment in Ukraine.

Events After the End of the Period

- On 15 October 2026, Argo Defence Group announced that the company's shares are intended to be dual-listed on Boerse Stuttgart as of 18 November 2026.
- On 26 October 2026, it was announced that Poseidon Diving Systems had received a pilot order from the U.S. Navy within a larger US defence programme, as well as pilot orders from two special forces units within NATO. The orders are considered capable of leading to series deliveries, and the target is for Poseidon to achieve net sales of SEK 150 million in 2029 with an EBITDA margin of 15–20%.
- On 4 November 2026, Swedish Net Air & Defence received an award decision from FMV for a framework agreement covering water tank systems for the Swedish Armed Forces. The value of the framework agreement amounts to SEK 68 million. The agreement period is two years with an option to extend for a further two years.

KEY FIGURES

Group (SEK thousand unless otherwise stated)	Jul–Sep 2026	Jul–Sep 2025*	Jan–Sep 2026	Apr–Sep 2025*	Apr–Dec 2025*
Net sales	44,784	18,865	160,319	31,370	62,970
EBITDA	9,663	-128	25,830	4,163	5,726
EBITDA margin	21.6%	-0.7%	16.1%	13.3%	9.1%
EBITA	8,959	-414	24,396	3,533	1,163
EBITA margin	20.0%	-2.2%	15.2%	11.3%	1.8%
Operating profit**	3,945	-4,067	9,882	-1,337	-7,549
Profit after net financial items	3,063	-4,271	7,887	-1,595	-7,655
Profit for the period	1,463	-4,003	5,007	-1,699	-7,347
Earnings per share, SEK	0.07	-0.25	0.24	-0.11	-0.45
Equity	152,967	67,188	152,967	67,188	127,187
Equity ratio, %	58.8%	78.1%	58.8%	78.1%	71.6%
Total assets	260,246	86,024	260,246	86,024	177,730
Order intake	34,891	38,376	154,711	76,266	134,686
Order backlog	58,197	44,390	58,197	44,390	70,050

KEY FIGURES Q3 2026 – SUMMARY

Total value of ongoing framework agreements*

781
SEKM

Remaining framework agreement value*

520
SEKM

Net sales

44.8
SEKM

Order backlog

58.2
SEKM

EBITDA margin

21.6
%

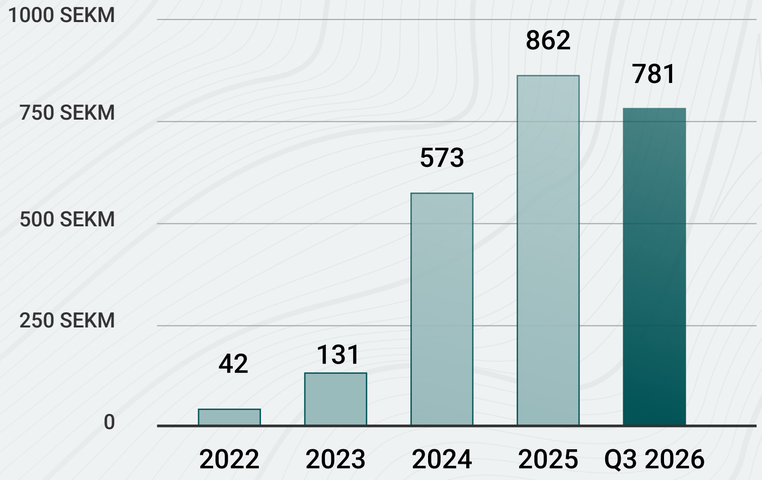
EBITA margin

20.0
%

*The value is based on all additional options and agreements being fully utilised.

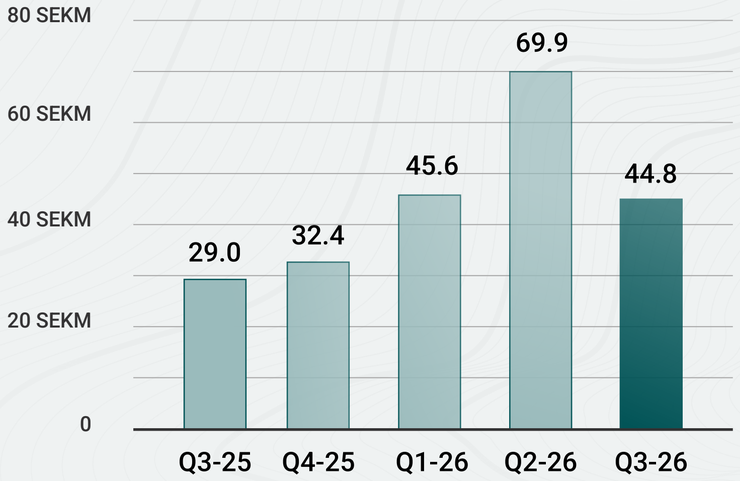
**The figures for Q2 2025 through Q4 2025 are pro forma figures. Pro forma figures have been prepared for illustrative purposes and are based on the assumption that the Group had owned the five subsidiaries – Swedish Net Air & Defence AB, Disarmament Solutions AB, Disarmament Solutions Ukraine, Zel-Aaren Innovation AB and LPG Trafikmarkeringar AB – throughout the whole of 2025. Poseidon Diving Group AB is not included in the pro forma figures, as the acquisition was completed only on 2 March 2026. The pro forma information is hypothetical in nature and is intended as a supplement to, but does not replace, the statutory financial reporting.

ONGOING FRAMEWORK AGREEMENTS



SEKM
781

NET SALES PER QUARTER**



SEKM
44.8

STRENGTHENED PROFITABILITY, BROADER CUSTOMER BASE AND NEW BUSINESS

Results for the quarter

The third quarter shows that the breadth of the Group is starting to deliver results. Net sales amounted to SEK 44.8 million and EBITDA to SEK 9.7 million, corresponding to an EBITDA margin of 21.6% (8.6% in Q2). The margin improvement compared with the second quarter is mainly due to deliveries under Swedish Net Air & Defence's framework agreements with FMV and the Swedish Armed Forces. Freight rates, which weighed on earnings in the second quarter, were locked in over the summer and are now at normal levels. The margin is affected by which deliveries are carried out and may vary between quarters.

A question I am often asked is why our order intake fluctuates so much between quarters. The answer lies in how our largest business works. Over the year, approximately two thirds of the Group's order intake comes from call-offs under our framework agreements within Defence Materiel. As call-offs do not come at an even pace, the Group's order intake varies, from SEK 90.3 million in Q1 to SEK 29.5 million in Q2. In the third quarter, there were fewer call-offs, and order intake of SEK 34.9 million consisted mainly of direct orders within Counter-Explosive Risk Solutions and Airfield Operations. This is also reflected in the order backlog, which amounted to SEK 58.2 million at quarter-end (SEK 69.7 million at the half-year). At the same time, of the total value of the framework agreements of approximately SEK 781 million, approximately SEK 520 million remains, which customers have the option, but not the obligation, to call off.

After the end of the quarter, Swedish Net Air & Defence received an award decision in FMV's procurement of water tank systems for the Swedish Armed Forces, a framework agreement with a value of SEK 68 million. We continuously submit tenders in a large number of procurement processes, and more are now under evaluation.

Developments in the business areas

Within Counter-Explosive Risk Solutions, Disarmament Solutions has signed its first agreement with the Swedish Police Authority, covering personal equipment. The agreement is limited in value, but the Police is a new customer for the company, and the deal strengthens our role as a supplier to uniformed personnel and authorities performing critical societal functions.

In Ukraine, Disarmament Solutions Ukraine has received its first order in a new segment relating to specialised defence technology. We see the order as a first step in an area where we expect further orders going forward.

When we acquired Poseidon Diving Systems in March, we saw the opportunity to build a leading supplier of diving systems for military units. After the end of the quarter, the first pilot orders arrived, from the U.S. Navy within a larger US defence programme and from two special forces units within NATO. Pilot orders are the route to series deliveries, which is why we have set the target for Poseidon to achieve net sales of SEK 150 million in 2029, with an EBITDA margin of 15–20%.

For Airfield Operations, the third quarter was peak season for deliveries at both Zel-Aaren Innovation and LPG Trafikmarkeringar. So far this year, Zel-Aaren has increased its net sales and broadened its customer base, while LPG has reported slightly lower net sales and order intake than in the corresponding period last year. Both companies have received enquiries about larger assignments for 2027, both in Sweden and internationally.

Defence Materiel is now also participating in international procurement processes, mainly in Germany and other NATO countries, with offerings such as container solutions and radio link antennas.

Looking ahead, we see opportunities in all business areas, and each new framework agreement we win can quickly have a significant impact on the Group's net sales. We enter the final quarter of the year with strengthened profitability, a broader customer base and several deals with strong growth potential. This makes me optimistic about 2027.

Many thanks to our employees, who have delivered a strong quarter, and to our customers and shareholders for their continued confidence.

Stockholm, November 2026
Marcus Selme, President and Group CEO



THIS IS ARGO

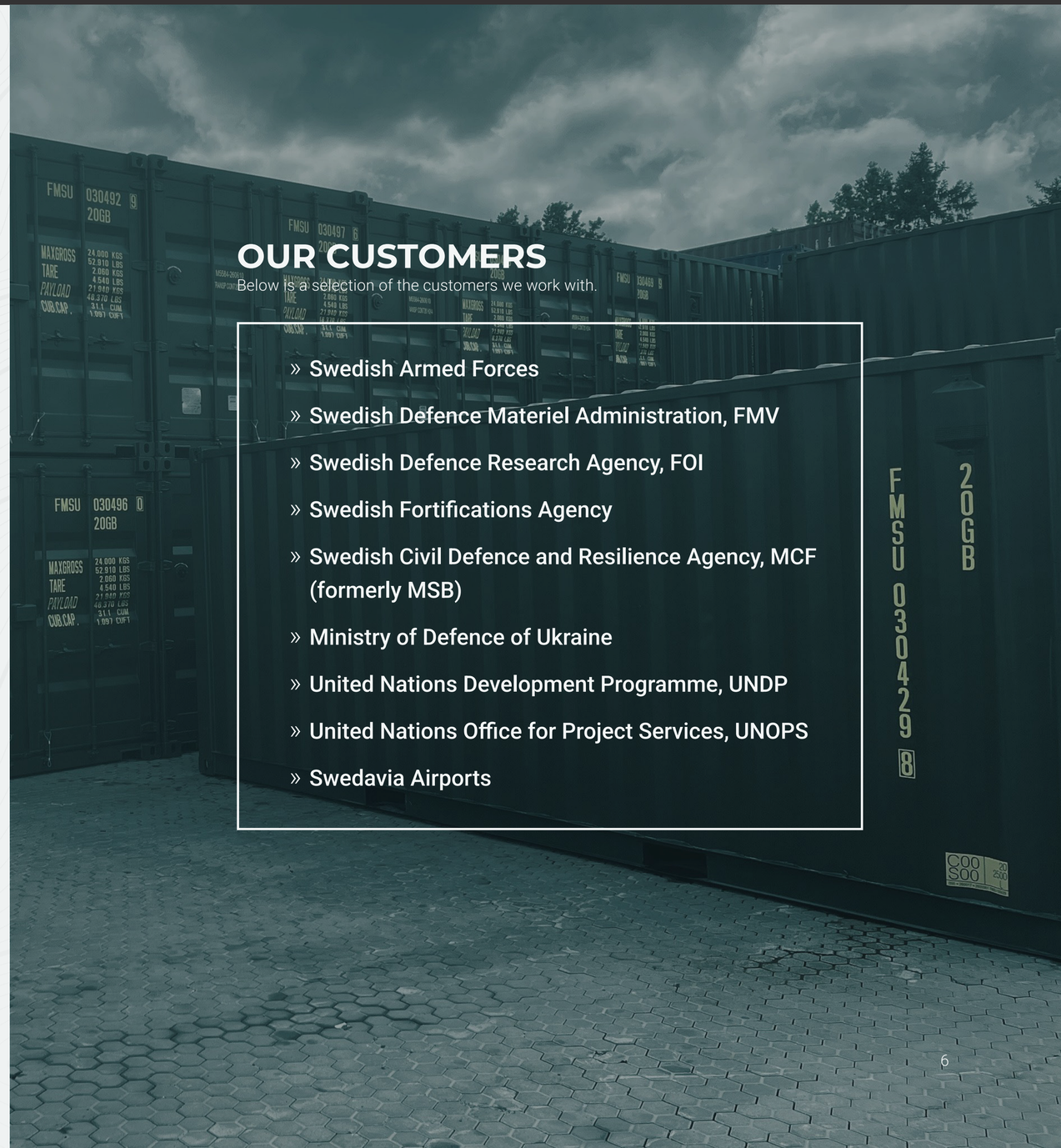
Argo Defence Group is a growth-oriented defence group operating in the military and civil defence sectors, organised into three business areas:

- **Defence Materiel** – Swedish Net Air & Defence
- **Counter-Explosive Risk Solutions** – Disarmament Solutions, Disarmament Solutions Ukraine and Poseidon Diving Group
- **Airfield Operations** – Zel-Aaren Innovation, LPG Trafikmarkeringar and Swedish Net Air & Defence

Through six specialised subsidiaries, the Group delivers products and services in defence materiel, EOD equipment and explosive risk management, advanced breathing and diving systems, and airfield infrastructure, with a strong emphasis on meeting demanding technical and operational requirements.

Supported by long-term framework agreements and international partnerships, Argo Defence Group has established long-standing customer relationships and a clear position within the defence and security sector, with the capacity to deliver value both in peacetime and in situations of heightened preparedness.

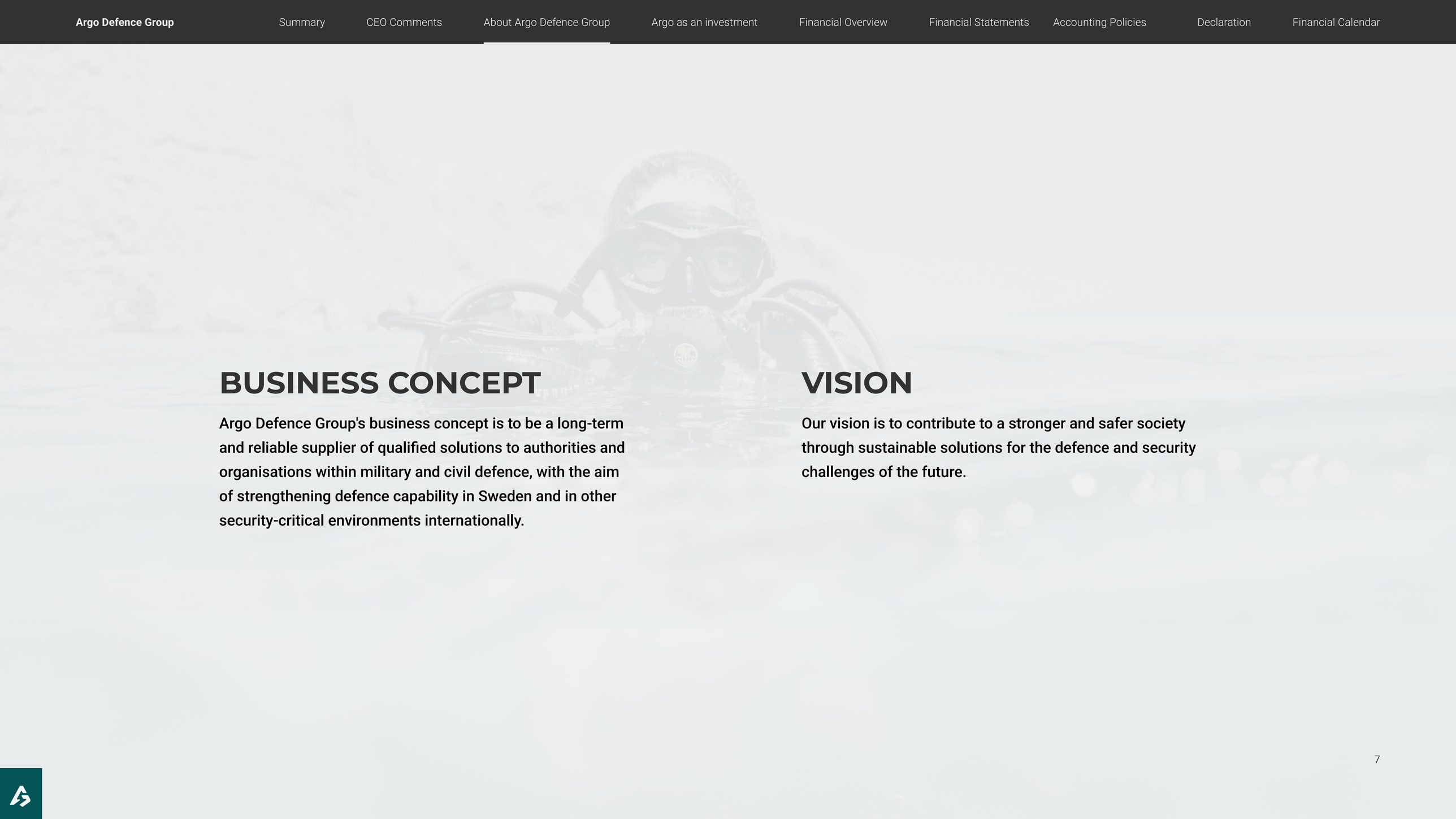
The Group was founded in 2025 and builds on subsidiaries with roots dating back to the 1950s. Today we are based in six locations – with our head office in Stockholm and operations in Gothenburg, Jönköping, Kumla, Fjugesta and Kyiv in Ukraine.



OUR CUSTOMERS

Below is a selection of the customers we work with.

- Swedish Armed Forces
- Swedish Defence Materiel Administration, FMV
- Swedish Defence Research Agency, FOI
- Swedish Fortifications Agency
- Swedish Civil Defence and Resilience Agency, MCF (formerly MSB)
- Ministry of Defence of Ukraine
- United Nations Development Programme, UNDP
- United Nations Office for Project Services, UNOPS
- Swedavia Airports



BUSINESS CONCEPT

Argo Defence Group's business concept is to be a long-term and reliable supplier of qualified solutions to authorities and organisations within military and civil defence, with the aim of strengthening defence capability in Sweden and in other security-critical environments internationally.

VISION

Our vision is to contribute to a stronger and safer society through sustainable solutions for the defence and security challenges of the future.

BUSINESS AREAS



DEFENCE MATERIEL

- Development and delivery of defence materiel and systems
- Equipment and services to strengthen civil defence

COUNTER-EXPLOSIVE RISK SOLUTIONS

- Equipment and training for land and underwater mine clearance
- Explosive risk management
  - Threat & risk assessment
  - Safety distances and protective measures
- Ammunition and weapons disposal
- Diving systems for military applications

AIRFIELD OPERATIONS

- Design and installation of airfield systems at civil and military airports
- Repair and maintenance at airfields
- Development and international sales of customised products for airfields

ARGO AS AN INVESTMENT

DEFENCE AND SECURITY – A STABLE MARKET WITH LONG-TERM GROWTH

Argo Defence Group operates in a market with growing demand, driven by a changed global security situation, increased defence budgets and rising requirements for preparedness and modernisation. This creates a stable and long-term need for the Company's specialised products, solutions and services in a sector that is affected only to a limited extent by economic cycles.

STABLE REVENUES THROUGH LONG-TERM FRAMEWORK AGREEMENTS AND CONTRACTS

The business is largely based on multi-year framework agreements and long-standing customer relationships, complemented by airport projects and sales of specialised products. The business model generates recurring revenues. Argo Defence Group has an extensive framework agreement portfolio, providing good revenue visibility for the years ahead. The focus going forward is on securing further major framework agreements on favourable commercial terms.

SUCCESS IN COMPLEX PROCUREMENTS

With long experience of public procurement and a strong ability to identify relevant business opportunities at an early stage, Argo Defence Group works selectively and with discipline – taking part in procurements where it has a competitive offering and strong prospects of winning. This focused approach lets the Company prioritise business with strong potential and thereby lay the foundation for profitable growth.

ESTABLISHED OPERATIONS WITH LONG EXPERIENCE

The Group is built on operations with roots dating back to 1958. Although Argo Defence Group was formed as a group in 2025, it consists of six established subsidiaries with extensive industry experience in the defence and security sector, providing a stable operational foundation, proven business models and deep industry expertise.

OPERATIONAL PRESENCE IN UKRAINE

The Group's operations in Ukraine provide direct access to a region with high security requirements and significant materiel needs. This proximity provides a deeper understanding of current needs and market conditions, contributing to a clearer picture of demand and enabling shorter decision-making processes, solutions tailored to specific needs and efficient execution in a complex and operationally demanding environment.

STRATEGY FOR GROWTH AND PRODUCT EXPANSION

Argo Defence Group's growth is primarily organic, driven by increased volumes under existing framework agreements, new contracts and a clear sales focus in all subsidiaries. Acquisitions are a complement that the Group pursues when the right company is available, that is, a company that clearly strengthens the offering or market position and can be acquired on reasonable terms.

An important part of the strategy going forward is to broaden the portfolio of proprietary and internally developed products, which over time strengthens both the recurring business and the Group's product portfolio.



OUR MISSION IS CLEAR –

TO CONTRIBUTE TO A SAFER SOCIETY AND A MORE STABLE FUTURE



OPERATIONAL DEVELOPMENT

The third quarter of 2026 was characterised by deliveries from the existing order backlog within Defence Materiel, a strong peak season within Airfield Operations and continued development initiatives within Counter-Explosive Risk Solutions. The Group's net sales for the quarter amounted to SEK 44.8 million and EBITDA to SEK 9.7 million, corresponding to an EBITDA margin of 21.6%.

The Group operates within three business areas: Defence Materiel, Counter-Explosive Risk Solutions and Airfield Operations. Developments in each business area are described below.

DEFENCE MATERIEL

Swedish Net Air & Defence

Swedish Net Air & Defence accounted for the largest share of the Group's revenue, with net sales of SEK 24.9 million and EBITDA of SEK 5.7 million, corresponding to an EBITDA margin of 22.8%.

Net sales decreased compared with the second quarter as a result of lower delivery volumes following the delivery-intensive second quarter, and because revenue in ongoing projects has been deferred to the fourth quarter in line with the delivery schedule. The improvement in margin compared with the previous quarter is mainly explained by deliveries under the framework agreements with FMV and the Swedish Armed Forces. The second quarter was also affected by the revised cost estimate resulting from rising freight rates in a major project, which is proceeding according to the revised plan. Freight rates were locked in over the summer and are now at a normal level.

Deliveries under the framework agreements with FMV continued according to plan, and at the end of the period the order backlog consisted mainly of planned deliveries to the Swedish Armed Forces in the fourth quarter of 2026 and the first quarter of 2027.

Of the total value of the framework agreements of approximately SEK 781 million, approximately SEK 520 million remains, which customers have the option, but not the obligation, to call off. The change in the total framework agreement value since the half-year is due to one of the framework agreements having expired.

COUNTER-EXPLOSIVE RISK SOLUTIONS

Disarmament Solutions AB, Disarmament Solutions Ukraine & Poseidon Diving Group

Disarmament Solutions AB reported net sales of SEK 0.4 million for the quarter and EBITDA of SEK -1.1 million. Net sales were affected by invoices to a customer being credited for re-invoicing, as a result of which the corresponding revenue has been deferred to the fourth quarter. During the quarter, the company signed its first agreement with the Swedish Police Authority, for personal equipment.

Disarmament Solutions Ukraine reported net sales of SEK 1.5 million and EBITDA of SEK -0.8 million for the quarter. Earnings were adversely affected by lower net sales compared with the first half of the year and by exchange rate differences of SEK 0.1 million. In September, the company was awarded a contract worth SEK 17 million with deliveries in 2026 and 2027, providing good capacity utilisation going forward.

Poseidon Diving Group reported net sales of SEK 9.0 million and EBITDA of SEK 1.0 million for the quarter. During the quarter, Poseidon's ongoing development projects were evaluated and development expenditure of SEK 1.8 million relating to the period March–September 2026 was capitalised as an intangible asset, of which SEK 1.2 million relates to expenditure expensed in previous quarters. Excluding capitalised development expenditure, EBITDA amounted to SEK -0.8 million (SEK -0.3 million in the second quarter), due to lower delivery volumes in ongoing operations pending series deliveries from the ongoing development projects. The projects will continue during 2027.

The integration of Poseidon into the Group is progressing, and coordination with the Group's other operations has begun with the aim of realising synergies in areas such as purchasing, sales and technology development.

AIRFIELD OPERATIONS

Zel-Aaren Innovation, LPG Trafikmarkeringar and Swedish Net Air & Defence

The third quarter is the peak season for Airfield Operations. **LPG Trafikmarkeringar** reported net sales of SEK 8.3 million and EBITDA of SEK 4.4 million, corresponding to an EBITDA margin of 53.5%, driven by a large number of completed marking assignments at airports during the season. So far this year, LPG has reported slightly lower net sales and order intake than in the corresponding period last year.

Zel-Aaren Innovation reported net sales of SEK 1.6 million and EBITDA of SEK 0.3 million. So far this year, the company has increased its net sales and broadened its customer base.

Both companies have received enquiries about larger assignments for 2027, both in Sweden and internationally.

FINANCIAL COMMENTS

Results

Net sales amounted to SEK 44,784 thousand for the period July–September 2026 (SEK 18,865 thousand). EBITDA amounted to SEK 9,663 thousand (21.6%) and EBITA to SEK 8,959 thousand (20.0%). Earnings for the quarter were driven mainly by Swedish Net Air & Defence (EBITDA SEK 5.7 million), where the improvement in margin compared with the second quarter is mainly explained by deliveries under the framework agreements with FMV and the Swedish Armed Forces, and by the peak season at LPG Trafikmarkeringar (EBITDA SEK 4.4 million). Disarmament Solutions AB and Disarmament Solutions Ukraine together reported EBITDA of SEK -1.9 million. Operating profit amounted to SEK 3,945 thousand (SEK -4,067 thousand), after depreciation and amortisation of SEK 5,719 thousand, of which SEK 5,014 thousand relates to amortisation of goodwill and fair value uplifts arising on acquisitions. Operating profit includes capitalised development expenditure of SEK 1,895 thousand, of which SEK 1,833 thousand in Poseidon Diving Group, where SEK 1,230 thousand relates to expenditure expensed in previous quarters.

For the period January–September 2026, net sales amounted to SEK 160,319 thousand (SEK 31,370 thousand), with EBITDA of SEK 25,830 thousand (16.1%) and operating profit of SEK 9,882 thousand (SEK -1,337 thousand). The comparative figures relate to a smaller group and are not fully comparable.

Interest expenses amounted to SEK 892 thousand during the quarter (SEK 204 thousand). Profit after net financial items amounted to SEK 3,063 thousand and profit for the period to SEK 1,463 thousand, after a tax expense of SEK 1,600 thousand attributable to profit generated during the quarter by the operating subsidiaries. Earnings per share amounted to SEK 0.07 (SEK -0.25).

Cash flow

Cash flow from operating activities before changes in working capital amounted to SEK 7,769 thousand. Changes in working capital amounted to a net of SEK 14,373 thousand, as decreased trade receivables (SEK 30,165 thousand) and decreased current receivables (SEK 7,712 thousand) were partly offset by decreased current liabilities (SEK -14,784 thousand), decreased trade payables (SEK -5,435 thousand) and increased inventories (SEK -3,284 thousand). Cash flow from operating activities thus amounted to SEK 22,142 thousand.

Cash flow from investing activities amounted to SEK -2,709 thousand and related to investments in intangible assets and property, plant and equipment.

Cash flow from financing activities amounted to SEK -20,773 thousand and related to loan repayments of interest-bearing liabilities and a reduction in the amount utilised under the overdraft facility.

Cash flow for the period amounted to SEK -1,340 thousand, while cash and cash equivalents at the end of the period amounted to SEK 11,072 thousand.

For the period January–September 2026, cash flow from operating activities amounted to SEK 101 thousand (SEK 20,905 thousand before changes in working capital), as increased current receivables (SEK -52,431 thousand), mainly accrued income and accrued but not invoiced revenue, were offset by increased trade payables and other current liabilities. Cash flow from investing activities amounted to SEK -29,953 thousand, of which SEK -24,522 thousand related to the acquisition of Poseidon Diving Group, and cash flow from financing activities to SEK 4,703 thousand. Cash flow for the period amounted to SEK -25,149 thousand.

The Group has been granted overdraft facilities of SEK 35.5 million, of which SEK 29.1 million was unutilised at the end of the period. Together with cash and cash equivalents, the Group's total available liquidity amounted to approximately SEK 40.2 million, which is considered sufficient to finance planned commitments during the 2026 financial year.

Financial position

At the end of the period, equity amounted to SEK 152,967 thousand (SEK 127,187 thousand as at 31 December 2025), corresponding to an equity ratio of 58.8% (71.6%). The increase in equity during the period relates mainly to profit for the period of SEK 5,007 thousand and the share issue in kind and over-allotment issue in the first quarter. Total assets amounted to SEK 260,246 thousand (SEK 177,730 thousand), with the increase mainly explained by the acquisition of Poseidon Diving Group and increased accrued income and accrued but not invoiced revenue.

Goodwill amounted to SEK 70,226 thousand and other intangible assets to SEK 21,103 thousand. Interest-bearing liabilities to credit institutions amounted to a total of SEK 36,052 thousand, comprising non-current loans of SEK 21,663 thousand and current loans of SEK 14,389 thousand, of which SEK 6,404 thousand relates to the utilised overdraft facility.

OTHER INFORMATION

Largest shareholders as at 30 September 2026

Shareholder	Number of shares	Capital %
Swedish Net Holding AB	**10,200,000**	**48.62%**
Nordnet Pensionsförsäkring AB	2,146,053	10.23%
Exelity AB	1,249,024	5.95%
RICON AB	800,000	3.81%
OneFive AB	600,000	2.86%
Total five largest shareholders	**14,995,077**	**71.48%**
Other shareholders	5,983,923	28.52%
Total	**20,979,000**	**100.00%**

Holdings are based on the most recent fully available share register as at 30 September 2026. The ownership percentage has been recalculated based on the total number of shares as at 30 September 2026 (20,979,000), including the effect of the over-allotment issue and share issue in kind during Q1 2026.

Incentive Programme 2025/2028

There are 100,000 warrants within the 2025/2028 incentive programme for the Company's Board of Directors. Each warrant entitles the holder to subscribe for one (1) new share in Argo Defence Group AB at a subscription price of SEK 22.1 per share during the period 15 October – 31 December 2028. Upon full exercise, the Company will receive approximately SEK 2.21 million.

Shareholder	Warrants
Lars Granbom	50,000
Anna Höjer	25,000
Magnus Ericsson	25,000
Total	**100,000**

The Share

Since 16 December 2025, Argo Defence Group has been listed on NGM Growth Market, a marketplace operated by Nordic Growth Market, under the ticker ARGO with ISIN code SE0026820540.

Number of Shares and Share Capital

As at 30 September 2026, the Company's share capital amounted to SEK 727,004.37, divided among 20,979,000 shares. The quota value of the shares amounts to approximately SEK 0.03465 per share.

Earnings per share

Earnings per share for the period January–September 2026 amounted to SEK 0.24, calculated as profit for the period (SEK 5,007 thousand) divided by the weighted average number of shares outstanding during the period (20,782,815 shares).

Development of share capital during the period January–September 2026

Event	Date	Shares added	Total number of shares	Share capital (SEK)
Opening balance	2026-01-01		**20,010,486**	**693,441.57**
Over-allotment issue	2026-01-15	98,963	20,109,449	696,871.03
Share issue in kind	2026-03-02	869,551	20,979,000	727,004.37
Closing balance	**2026-09-30**		**20,979,000**	**727,004.37**

Group Structure

As at 30 September 2026, the Group consists of the Parent Company Argo Defence Group AB and six subsidiaries: Swedish Net Air & Defence AB (100%), Disarmament Solutions AB (100%), Disarmament Solutions Ukraine (100%), Zel-Aaren Innovation AB (100%), LPG Trafikmarkeringar AB (100%) and Poseidon Diving Group AB (100%).

Risk Factors

The risk factors set out in Argo Defence Group AB's Information Memorandum and in the Year-End Report 2025 are considered to remain relevant as at 30 September 2026. As a result of the acquisition of Poseidon Diving Group, the Group's risk profile now also includes risks related to the integration of the acquired company.

Employees

As at 30 September 2026, the Group had a total of 31 employees.

Financial Statements

Consolidated income statement

SEK thousand	2026-07-01 - 2026-09-30	2025-07-01 - 2025-09-30	2026-01-01 - 2026-09-30	2025-04-29 - 2025-09-30	2025-04-29 - 2025-12-31
Operating revenue					
Net sales	44,784	18,865	160,319	31,370	62,970
Other operating income	561	997	1,550	1,532	4,243
Own work capitalised	1,895	0	1,895	0	0
Total operating revenue	**47,239**	**19,862**	**163,763**	**32,902**	**67,213**
Operating expenses					
Direct costs	-24,211	-14,974	-99,401	-23,104	-50,892
Other external expenses	-6,152	-2,084	-16,836	-1,762	-3,347
Personnel expenses	-7,120	-2,933	-21,099	-3,874	-7,249
Depreciation and amortisation of property, plant and equipment and intangible assets	-5,719	-3,939	-15,948	-5,500	-13,275
Other operating expenses	-93	0	-597	0	1
Total operating expenses	**-43,295**	**-23,929**	**-153,881**	**-34,239**	**-74,762**
Operating profit	**3,945**	**-4,067**	**9,882**	**-1,337**	**-7,549**
Net financial items					
Interest income and similar income items	10	0	22	0	509
Interest expenses and similar expense items	-892	-204	-2,017	-259	-615
Total net financial items	**-882**	**-204**	**-1,995**	**-258**	**-106**
Profit before tax	**3,063**	**-4,271**	**7,887**	**-1,595**	**-7,655**
Current/deferred tax	-1,600	268	-2,879	-104	308
PROFIT FOR THE PERIOD	**1,463**	**-4,003**	**5,007**	**-1,699**	**-7,347**
Earnings per share before and after dilution, SEK	**0.07**	**-0.25**	**0.24**	**-0.11**	**-0.45**
Weighted average number of shares outstanding	20,979,000	15,892,839	20,782,815	15,892,839	16,226,252

Financial Statements

Consolidated balance sheet

SEK thousand	As at 30 September 2026	As at 30 September 2025	As at 31 December 2025
Non-current assets			
Intangible assets			
Goodwill	70,226	68,181	75,698
Other intangible assets	21,103	4,931	637
Total intangible assets	**91,329**	**73,112**	**76,335**
Property, plant and equipment			
Buildings and land	3,673	0	2,725
Equipment, tools, machinery and installations	4,325	432	2,499
Total property, plant and equipment	**7,998**	**432**	**5,224**
Financial non-current assets			
Deferred tax assets	1,906	0	1,112
Other non-current receivables	18,128	0	0
Total financial non-current assets	**20,034**	**0**	**1,112**
Total non-current assets	**119,361**	**73,544**	**82,671**
Current assets			
Inventories			
Inventories	27,984	1,760	8,292
Total inventories	**27,984**	**1,760**	**8,292**
Current receivables			
Trade receivables	8,072	789	13,956
Current tax assets	561	0	334
Other receivables	1,642	343	2,769
Accrued but not invoiced revenue	21,746	0	4,664
Prepaid expenses and accrued income	69,807	7,916	28,758
Total current receivables	**101,829**	**9,048**	**50,481**
Cash and bank balances	11,072	1,672	36,286
Total current assets	**140,885**	**12,480**	**95,059**
TOTAL ASSETS	**260,246**	**86,024**	**177,730**

SEK thousand	As at 30 September 2026	As at 30 September 2025	As at 31 December 2025
EQUITY			
Share capital	727	551	693
Other equity, including profit for the period	152,240	66,637	126,494
Total equity	**152,967**	**67,188**	**127,187**
Provisions			
Deferred tax liability on fair value adjustments	3,003	0	0
Total provisions	**3,003**	**0**	**0**
Non-current liabilities			
Liabilities to credit institutions	21,663	5,500	20,152
Total non-current liabilities	**21,663**	**5,500**	**20,152**
Current liabilities			
Liabilities to credit institutions	14,389	0	3,527
Trade payables	27,496	2,325	3,725
Current tax liabilities	3,781	279	1,326
Other current liabilities	1,037	8,345	5,170
Accrued expenses and deferred income	35,911	2,387	16,643
Total current liabilities	**82,614**	**13,336**	**30,391**
TOTAL EQUITY AND LIABILITIES	**260,246**	**86,024**	**177,730**

Financial Statements

Consolidated cash flow statement

SEK thousand	2026-07-01 - 2026-09-30	2025-07-01 - 2025-09-30	2026-01-01 - 2026-09-30	2025-04-29 - 2025-09-30	2025-04-29 - 2025-12-31
Operating activities					
Operating profit	3,945	-4,067	9,882	-1,337	-7,549
Adjustments for depreciation and amortisation	5,719	3,939	15,949	5,500	13,275
Adjustments for non-cash items, etc.	-130	172	-845	173	312
Interest received, etc.	10	0	22	0	509
Interest paid	-892	-31	-2,017	-85	-303
Income tax paid	-882	-41	-2,085	-41	-165
Cash flow from operating activities before changes in working capital	**7,769**	**-28**	**20,905**	**4,210**	**6,079**
Cash flow from changes in working capital					
Change in inventories	-3,284	-193	-4,265	-1,760	-8,292
Change in trade receivables	30,165	6,011	10,870	-789	-13,956
Change in current receivables	7,712	6,726	-52,431	-7,020	-36,191
Change in trade payables	-5,435	-7,916	17,258	2,325	3,725
Change in current liabilities	-14,784	-3,560	7,764	9,772	23,140
Acquired working capital (reclassified to investing activities)	0	0	0	99	13,025
Cash flow from operating activities	**22,142**	**1,040**	**101**	**6,837**	**-12,470**
Investing activities					
Investments in intangible assets	-1,895	0	-1,895	0	0
Investments in and disposals of property, plant and equipment	-814	0	-3,536	-365	-365
Acquisition of subsidiaries	0	-11,319	-24,522	-13,550	-25,272
Cash flow from investing activities	**-2,709**	**-11,319**	**-29,953**	**-13,915**	**-25,637**
Financing activities					
New share issue	0	0	1,682	3,250	58,250
Issue costs	0	0	0	0	-7,648
Warrants	0	0	0	0	112
Change in interest-bearing liabilities	-20,773	4,950	3,021	5,500	23,679
Cash flow from financing activities	**-20,773**	**4,950**	**4,703**	**8,750**	**74,393**
Cash flow for the period	**-1,340**	**-5,329**	**-25,149**	**1,672**	**36,286**
Cash and cash equivalents at the beginning of the period	**12,411**	**7,001**	**36,286**	**0**	**0**
Exchange rate differences in cash and cash equivalents	0	0	-65	0	0
Cash and cash equivalents at the end of the period	**11,072**	**1,672**	**11,072**	**1,672**	**36,286**

Financial Statements

Consolidated statement of changes in equity

Changes in equity for the period 1 January – 30 September 2026

SEK thousand	Share capital	Other contributed capital	Other equity	Profit for the period	Total
Opening balance 1 January 2026	**693**	**133,694**	**146**	**-7,347**	**127,187**
Transfer of previous year's result	0	0	-7,347	7,347	0
Share issue in kind/new share issue	34	21,649	0	0	21,682
Consolidation adjustments	0	0	-536	0	-536
Translation differences	0	0	-374	0	-374
Profit for the period	0	0	0	5,007	5,007
CLOSING BALANCE 30 SEPTEMBER 2026	**727**	**155,343**	**-8,111**	**5,007**	**152,967**

Consolidated statement of changes in equity

Changes in equity for the period 29 April – 31 December 2025

SEK thousand	Share capital	Other contributed capital	Other equity	Profit for the period	Total
Opening balance 29 April 2025	**0**	**0**	**0**	**0**	**0**
New share issue	643	141,607	0	0	142,250
Warrants	0	112	0	0	112
Issue costs	0	-8,024	0	0	-8,024
Formation of the company	50	0	0	0	50
Consolidation adjustments	0	0	146	0	146
Profit for the period	0	0	0	-7,347	-7,347
CLOSING BALANCE 31 DECEMBER 2025	**693**	**133,694**	**146**	**-7,347**	**127,187**

Financial Statements

Parent Company income statement

SEK thousand	2026-07-01 - 2026-09-30	2025-07-01 - 2025-09-30	2026-01-01 - 2026-09-30	2025-04-29 - 2025-09-30	2025-04-29 - 2025-12-31
Operating revenue					
Net sales	2,285	176	7,076	176	176
Total operating revenue	**2,285**	**176**	**7,076**	**176**	**176**
Operating expenses					
Cost of goods sold	0	-50	0	-50	-111
Other external expenses	-1,715	-253	-4,907	-333	-1,648
Personnel expenses	-683	-411	-2,056	-542	-929
Depreciation of property, plant and equipment	-18	-18	-55	-24	-43
Other operating expenses	0	-1	0	-1	-6
Total operating expenses	**-2,417**	**-733**	**-7,018**	**-950**	**-2,737**
Operating profit	**-132**	**-557**	**59**	**-774**	**-2,561**
Net financial items					
Interest income and similar income items	98	0	180	0	17
Interest expenses and similar expense items	-340	-175	-706	-175	-314
Total net financial items	**-241**	**-175**	**-526**	**-175**	**-297**
Profit before tax	**-373**	**-733**	**-468**	**-950**	**-2,858**
PROFIT FOR THE PERIOD	**-373**	**-733**	**-468**	**-950**	**-2,858**

Parent Company balance sheet

SEK thousand	As at 30 September 2026	As at 30 September 2025	As at 31 December 2025
Non-current assets			
Property, plant and equipment			
Equipment, tools, machinery and installations	268	341	323
Total property, plant and equipment	**268**	**341**	**323**
Financial non-current assets			
Participations in Group companies	174,645	89,005	116,549
Total financial non-current assets	**174,645**	**89,005**	**116,549**
Total non-current assets	**174,913**	**89,346**	**116,872**
Current assets			
Current receivables			
Trade receivables	1,123	0	0
Current tax assets	103	0	46
Other receivables	6,761	8	279
Prepaid expenses and accrued income	270	22	121
Total current receivables	**8,256**	**30**	**446**
Cash and bank balances	240	57	21,203
Total current assets	**8,496**	**87**	**21,649**
TOTAL ASSETS	**183,409**	**89,433**	**138,521**

SEK THOUSAND	As at 30 September 2026	As at 30 September 2025	As at 31 December 2025
EQUITY AND LIABILITIES			
Equity			
Restricted equity			
Share capital	727	551	693
Total restricted equity	**727**	**551**	**693**
Unrestricted equity			
Share premium reserve	155,343	71,749	133,694
Other equity, including profit for the year	-3,326	-950	-2,858
Total unrestricted equity	**152,017**	**70,799**	**130,836**
Total equity	**152,744**	**71,350**	**131,529**
Non-current liabilities			
Liabilities to credit institutions	5,000	0	0
Total non-current liabilities	**5,000**	**0**	**0**
Current liabilities			
Liabilities to credit institutions	3,333	0	0
Trade payables	382	36	483
Liabilities to Group companies	21,482	13,748	5,873
Other liabilities	142	4,262	95
Accrued expenses and deferred income	326	37	541
Total current liabilities	**25,665**	**18,083**	**6,992**
TOTAL EQUITY AND LIABILITIES	**183,409**	**89,433**	**138,521**

Parent Company cash flow statement

SEK thousand	2026-07-01 - 2026-09-30	2025-07-01 - 2025-09-30	2026-01-01 - 2026-09-30	2025-04-29 - 2025-09-30	2025-04-29 - 2025-12-31
Operating activities					
Operating profit	-132	-557	59	-774	-2,561
Adjustments for non-cash items, etc.	0	0	0	171	310
Adjustments for depreciation and amortisation	18	18	55	25	43
Interest received, etc.	0	0	2	0	17
Interest paid	-117	-175	-256	0	-2
Income tax paid	-15	0	-57	0	-46
Cash flow from operating activities before changes in working capital	**-246**	**-714**	**-197**	**-578**	**-2,239**
Cash flow from changes in working capital					
Change in trade receivables	22	0	-1,123	0	-
Change in current receivables	-507	-6	-6,452	-30	-400
Change in trade payables	-45	-68	-101	36	483
Change in liabilities to Group companies	3,000	543	15,159	13,749	4,632
Change in current liabilities	-16	-6	-179	-1,437	186
Cash flow from operating activities	**2,209**	**-251**	**7,106**	**11,740**	**2,662**
Investing activities					
Investments in and disposals of property, plant and equipment	0	0	0	-365	-365
Acquisition of subsidiaries	-29	-300	-24,871	-14,568	-30,445
Shareholder contributions	-1,598	0	-13,214	0	-1,363
Cash flow from investing activities	**-1,627**	**-300**	**-38,085**	**-14,933**	**-32,173**
Financing activities					
New share issue	0	0	1,682	3,250	58,250
Issue costs	0	0	0	0	-7,648
Warrants	0	0	0	0	112
Change in interest-bearing liabilities	-833	0	8,333	0	-
Cash flow from financing activities	**-833**	**0**	**10,016**	**3,250**	**50,714**
Cash flow for the period	**-251**	**-551**	**-20,963**	**57**	**21,203**
Cash and cash equivalents at the beginning of the period	**491**	**608**	**21,203**	**0**	**0**
CASH AND CASH EQUIVALENTS AT THE END OF THE PERIOD	**240**	**57**	**240**	**57**	**21,203**

Financial Statements

Parent Company statement of changes in equity

Changes in equity for the period 1 January – 30 September 2026

SEK thousand	Share capital	Share premium reserve	Retained earnings	Profit for the period	Total
Opening balance 1 January 2026	**693**	**133,694**	**0**	**-2,858**	**131,529**
Transfer of previous year's result	0	0	-2,858	2,858	0
Share issue in kind	30	19,970	0	0	20,000
Over-allotment issue	3	1,679	0	0	1,682
Profit for the period	0	0	0	-468	-468
CLOSING BALANCE 30 SEPTEMBER 2026	**727**	**155,343**	**-2,858**	**-468**	**152,744**

Parent Company statement of changes in equity

Changes in equity for the period 29 April – 31 December 2025

SEK thousand	Share capital	Share premium reserve	Profit for the period	Total
Opening balance 29 April 2025	**0**	**0**	**0**	**0**
New share issue	643	141,606	0	142,249
Warrants	0	112	0	112
Issue costs	0	-8,024	0	-8,024
Formation of the company	50	0	0	50
Profit for the period	0	0	-2,858	-2,858
CLOSING BALANCE 31 DECEMBER 2025	**693**	**133,694**	**-2,858**	**131,529**

SUBSIDIARY OVERVIEW

Subsidiary	Business area	Geography	Offering
Swedish Net Air & Defence AB	Defence Materiel/Airfield Operations	Sweden/International	Defence materiel and equipment; deliveries under framework agreements/public procurements, delivery of airfield systems.
Disarmament Solutions AB	Counter-Explosive Risk Solutions	Sweden/International	Explosive risk management, training, and project deliveries in complex environments.
Disarmament Solutions Ukraine	Counter-Explosive Risk Solutions	Ukraine	Operational activities and project-related services related to risk reduction.
Zel-Aaren Innovation AB	Airfield Operations	Sweden/International	Technical solutions and equipment for airfield and infrastructure operations.
LPG Trafikmarkeringar AB	Airfield Operations	Sweden/Nordics	Service, repair, and maintenance work on airfields.
Poseidon Diving Group AB	Counter-Explosive Risk Solutions	Sweden/International	Development and manufacturing of advanced diving and breathing equipment for military units and professional users.

ACCOUNTING POLICIES

The interim report has been prepared in accordance with the requirements of the Swedish Annual Accounts Act and the requirements of NGM Growth Market. Argo Defence Group AB applies the Swedish Annual Accounts Act and the Swedish Accounting Standards Board's supplementary accounting framework BFNAR 2012:1 Annual Report and Consolidated Financial Statements (K3).

Development expenditure

The Group applies the capitalisation model (K3 Chapter 18). Own work capitalised is reported as a separate line item in the income statement. Amortisation commences when the asset is put into use; as at 30 September 2026, the projects capitalised during the year have not been completed.

Comparative figures

The Group was formed on 29 April 2025. The comparative periods January–September 2025 and the full year 2025 therefore cover the period from 29 April 2025. The comparative figures for July–September 2025 have not been published previously. They have been derived as the difference between the period 29 April–30 September 2025 and the published second quarter of 2025.

Intra-group management fees and certain costs in Disarmament Solutions Ukraine have been reclassified between cost categories. Utilised overdraft facilities are reported as liabilities to credit institutions. This has increased opening cash and cash equivalents for the quarter by SEK 2,583 thousand and moved SEK 22,749 thousand in the cash flow for the first half of the year from working capital to financing activities. The comparative figures have been adjusted. Earnings and equity are not affected.

Comparative figures for the full year 2025 have been restated for two key figures. EBITA amounts to SEK 1,163 thousand (previously SEK 5,581 thousand), as a one-off impairment of internally developed intangible assets was previously added back when calculating EBITA. Earnings per share amount to SEK -0.45 (previously SEK -0.37) and are now calculated using the weighted average number of shares outstanding during the period.

Key figures and definitions

Net sales

Invoiced revenues for the period excluding value added tax, including project revenues and deliveries under framework agreements.

EBITDA

Operating profit before depreciation and amortisation of property, plant and equipment and intangible assets.

EBITDA margin

EBITDA as a percentage of net sales.

EBITA

Calculated as operating profit plus amortisation of goodwill and of fair value uplifts arising on acquisitions. EBITA shows the Group's underlying operational profitability before structural acquisition-related amortisation and is a relevant measure for groups that have carried out acquisitions. As goodwill is not amortised under IFRS, EBITA also facilitates comparison with companies reporting under IFRS.

EBITA margin

EBITA as a percentage of net sales.

Operating profit

Profit after depreciation and amortisation but before net financial items and tax.

Profit after net financial items

Profit before tax after taking interest income and interest expenses into account.

Earnings per share

Profit for the period attributable to the shareholders of the Parent Company divided by the weighted average number of shares outstanding during the period.

Order intake

The value of orders received during the period, including call-offs under framework agreements.

Order backlog

The value of orders not yet delivered or recognised as revenue at the end of the period.

Framework agreement value

The total value of the Group's ongoing framework agreements, calculated on the assumption that all additional options and agreements are utilised in full.

Remaining framework agreement value

The portion of the framework agreement value that has not yet been called off. Customers have the option, but not the obligation, to call off the remaining value.

Equity ratio

Equity, including the adjusted portion of untaxed reserves, as a percentage of total assets.

Total assets

The sum of the Group's assets at the end of the period.

Cash and cash equivalents

Cash and bank balances at the end of the period. Utilised overdraft facilities are not netted against cash and cash equivalents but are reported as current liabilities to credit institutions.

BOARD OF DIRECTORS' AND CEO'S DECLARATION

The Board of Directors and the CEO certify that this interim report provides a true and fair overview of the Parent Company's and the Group's operations, financial position and results, and describes the material risks and uncertainties faced by the Parent Company and the companies included in the Group. This interim report has been subject to a limited review by the Company's auditor.

Lars Granbom

Chairman of the Board

Mariem Butler

Board Member

Magnus Ericsson

Board Member

Anna Höjer

Board Member

Marcus Selme

CEO & Board Member

Stockholm, 11 November 2026

AUDITOR'S REVIEW REPORT

Auditor's Report on Review of Condensed Interim Financial Information (Interim Report) Prepared in Accordance with the Swedish Annual Accounts Act and K3

To the Board of Directors of Argo Defence Group AB (publ), Corp. ID No. 559529-0734

Introduction

We have reviewed the condensed interim financial information (interim report) of Argo Defence Group AB (publ) as of 30 September 2026 and for the nine-month period then ended. The review covers both the Group and the Parent Company.

Responsibilities of the Board of Directors and the Managing Director

The Board of Directors and the Managing Director are responsible for the preparation and presentation of this interim report in accordance with the Swedish Annual Accounts Act and BFNAR 2012:1 Annual Reports and Consolidated Financial Statements (K3). They are also responsible for such internal control as they determine is necessary to enable the preparation of financial information that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express a conclusion on this interim report based on our review.

Scope of the Review

We conducted our review in accordance with International Standard on Review Engagements ISRE 2410, Review of Interim Financial Information Performed by the Independent Auditor of the Entity. A review consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and other generally accepted auditing standards in Sweden. The procedures performed in a review do not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, the conclusion expressed based on a review does not give the same level of assurance as a conclusion expressed based on an audit.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the interim report is not, in all material respects, prepared for the Group and the Parent Company in accordance with the Swedish Annual Accounts Act and BFNAR 2012:1 (K3).

Stockholm, as per the date of our electronic signature

Kvadrat Revision AB
Johan Dahl
Authorized Public Accountant

FINANCIAL CALENDAR

Argo Defence Group prepares and publishes financial reports on a quarterly basis. The Company's financial reports are made available through the MFN news service and on the Company's website, www.argodefence.se. Upcoming reports will be published on the following dates:

Report	Date
Year-End Report 2026	2027-02-18
Annual Report 2026	2027-04-22
Interim Report Q1 2027	2027-05-11
Annual General Meeting 2027	2027-05-20
Interim Report Q2 2027	2027-08-20
Interim Report Q3 2027	2027-11-10
Year-End Report 2027	2028-02-18

For further information, please contact:
Marcus Selme, CEO, Argo Defence Group
E-mail: ir@argodefence.se

This information is information that Argo Defence Group AB (publ) is obliged to make public pursuant to the EU Market Abuse Regulation. The information was submitted for publication, through the agency of the contact person set out above, at 07:58 CET on 12 November 2026.

This report is in all respects a translation of the Swedish original interim report. In the event of any discrepancies between this translation and the Swedish original, the latter shall prevail.



ARGODEFENCE.SE

INNOVATION & SECURITY FOR A STRONGER DEFENCE