



KB COMPONENTS

# INTERIM REPORT Q1

1 January - 31 March 2025

**KB Components**

VALUE THROUGH INNOVATION

## Interim report Q1

**1 January - 31 March 2025****First quarter 2025**

- ◆ Net sales increased to SEK 766 (638) million.
- ◆ EBITDA, before depreciation, amounted to SEK 112 million (95).
- ◆ Adjusted EBITDA amounted to SEK 113 (108) million.
- ◆ EBIT, operating profit, amounted to SEK 65 million (58).
- ◆ Adjusted EBIT, operating profit amounted to SEK 65 million (71).
- ◆ Profit after tax amounted to SEK 46 million (40).
- ◆ Adjusted profit after tax amounted to SEK 47 million (52).
- ◆ Earnings per share amounted to SEK 0.80 (0.67).
- ◆ Cash flow from operating activities increased to SEK 4 million (-4).
- ◆ On January 8, 2025, KB Components acquired JBJ Technologies Limited, located in Noida, southeast of New Delhi, India. The acquired company has a turnover of approximately SEK 130 million and has around 500 employees.

**Events after the end of the first quarter**

A settlement in a long-standing dispute with Husqvarna AB was concluded, resulting in a positive effect on earnings of SEK 15 million and a cash flow impact of SEK 19 million, which will be booked in Q2.

**Q1 2025****NET SALES****766** MSEK**ADJUSTED EBITDA RESULT****113** MSEK**ADJUSTED EBITDA MARGIN****14,7** %**The Group in brief**

FINANCIAL OVERVIEW	2025	2024	2024
	Jan - Mar	Jan - Mar	Year
Net sales, MSEK	766	638	2 721
EBITDA, MSEK	112	95	359
EBITDA %	14,70%	14,90%	13,20%
Adjusted EBITDA	113	108	409
Adjusted EBITDA %	14,70%	16,90%	15,00%
EBIT, operating profit, MSEK	65	58	199
EBIT, operating profit %	8,50%	9,20%	7,30%
Adjusted EBIT, operating profit, MSEK	65	71	249
Adjusted EBIT, operating profit %	8,50%	11,10%	9,10%
Profit after tax, MSEK	46	40	108
Earnings per share, SEK	0,8	0,67	1,77

\* Reconciliation tables and definitions for key performance indicators are presented on page 23



## CEO's words

# Stable start to the year

In a very turbulent world, KB Components delivers a solid start to the year. Revenue, thanks to acquisitions, grew by 20% while profit, measured as profit before tax (EBT), grew by 10%. The new acquisitions in Finland, Estonia and India delivered according to plan or even slightly better, although their earnings are not yet on par with the Group's average. Activities to get there are ongoing and we already see a clear positive trend towards the end of the quarter.

The market in general for KB's customers is characterized by uncertainty as many of our businesses are affected in the long term by various initiatives on tariffs and other things from the new US administration led by Donald Trump. In the short term, this has not affected KB Components' operations in any of our regions, but in the medium term, if the world falls into some kind of recession, then unconditionally everyone will in some way be affected by lower volumes, which of course must be managed with corresponding cost reductions.

With regard to developments in our various regions, the following can be said:

## Region Europa

With the acquisition of Plastone Group, with operations in Finland and Estonia that exclusively supply customers in the electronics industry (Estonia) and the medical industry (Finland), we are greatly increasing the group's exposure to companies outside the automotive industry, and in Europe, KB Components' customer exposure to what we call general industry is thus about 2/3 of the total, which currently accounts for SEK 1.4 billion.

This is positive in the sense that we distribute risks and opportunities across a wider range of customer segments and positive in the sense that what has been added through Plastone Group are businesses that have very good growth prospects in the short, medium and long term. As for the market for other customer segments in the region, we see continued sluggishness in consumer products and the construction industry, where a clear turnaround cannot be discerned. The automotive side, which is largely concentrated in Volvo Cars and Scania and their Tier1 suppliers, has looked stable at the same level as we have had in recent years.

During the quarter, the operations in Finland and Estonia generated more than SEK 89 million in sales with an operating margin of low single digits. However, this is a clear improvement compared to the level in 2024 and especially during the month of March we saw major improvements. Plastone Group was acquired at that group's equity as of the closing date (no goodwill, that is) and given the development we are beginning to discern, we can already say that the acquisition has all the prerequisites to be good in every way.

## North Americas Region

KB Components' operations in North America are concentrated in 4 locations: Windsor (Canada), Dallas (Texas, USA) and Puebla and Irapuato (Mexico). The operations in Canada and Mexico focus mainly on the automotive industry, while the operations in Dallas work with customers in general industries such as

telecom, retail and construction.

The factories in Mexico deliver the majority, over 80%, to customers in Mexico, while the rest go to customers in the United States. The factory in Dallas has the majority of its customers in the United States, while the factories (3) in Windsor supply large parts of their production (2/3) to customers in the United States, where by far the largest customer is Rivian with its factory in Normal, Illinois. All deals are settled in USD, which is why the Group's exposure to Peso/USD and CAD/USD is large in terms of the value added component of our cost calculations. All raw materials, which are in the size of 50% of the commodity value, are traded in USD.

The possible tariffs that are currently being discussed between Canada/Mexico and the United States on vehicles and vehicle components will not affect KB Components' operations at all in the short term. All shipments are "ex works", i.e. customers in the United States are responsible for the customs clearance cost for shipments from Canada and Mexico. If the tariffs were to materialise and remain at high levels, this would likely have a negative impact on production volumes in the longer term, as we can expect a weakened retail market. We can then also expect discussions with customers that they want to move production to factories in the US, which in that case can be done with a time delay of 12-18 months. KB Components is prepared to handle any development and we see great opportunities to advance our positions in North America regardless of political developments in the United States.

During the quarter, sales were legally stable at the level of 2024, with some exceptions, mainly Volvo Cars, whose EX90 model produced in Charleston has not yet reached more than 1/5 of the intended volume and pace. Billing for tools linked to Rivian's R2 model range has started and is expected to increase gradually until production starts in the second half of 2026.

## Region Asia

With the acquisition of JBJ Technologies in New Delhi, India, which had sales of just over SEK 31 million during the quarter with profitability almost equal to the group's average, Asia accounts for 6-7% of the Group's sales in a strongly rising trend. We have good capacity and strong organic growth in our factory in Wuxi, China, and all in all, this provides the conditions for a long-term trend with both higher growth and profitability for the Asia region compared to the Group as a whole.

Customer segmentation in India is highly diversified, with the largest customer being Autoliv, which accounts for 1/3 of sales. The remaining sales are divided between customers in telecom (Lava and others) and general industry. 20% of sales come from the sale of tools externally and KB Components has with this acquisition acquired a reasonably modern production of small and medium-sized tools that can now be used internally by the Group's various companies.

In China, we are constantly gaining ground organically. The organization is good at systematically strengthening our positions with existing customers and slowly but surely we are

also winning business with new customers. In terms of capacity, we can grow strongly in China by only investing in new machines as new business is done. The level of automation and technical height is good in Wuxi and at least on a par with other companies in KB Components.

### Some forward-looking information and forecast

As mentioned above, uncertainty is currently high in general and perhaps greater than normal linked to various geopolitical conditions. Events beyond the National Library's control, such as trade barriers or the ability of various customers to get their products onto the world market to a greater or lesser extent, must and can be dealt with.

The Group's production set-up in 14 different locations around the world makes it possible to both quickly expand when the conditions are such and to quickly implement downsizing, including factory closures when various circumstances require. During the last 10 years of the Group, 10 acquisitions containing 11 factories have been made, while 4 factories have been closed down and relocated. This is and will be "normal" for a business like KB's, where volume and economies of scale are of the utmost importance to be competitive and to generate profitability.

There are ongoing discussions about structural projects, including discussions about future acquisitions that can both directly and indirectly affect our production structure. Volume development in the short and medium term is expected to be stable and on a par with Q1-2025 in all our markets. In the slightly longer term, major new deals have been made, primarily in North America, which will provide strong organic growth from the second half of 2026. For Europe, we expect good growth in the customer segments that have been added through the acquisition of Plastone Group, and in Asia we expect generally good volume development in the short, medium and long term.

**Stefan Andersson**  
CEO, KB Components

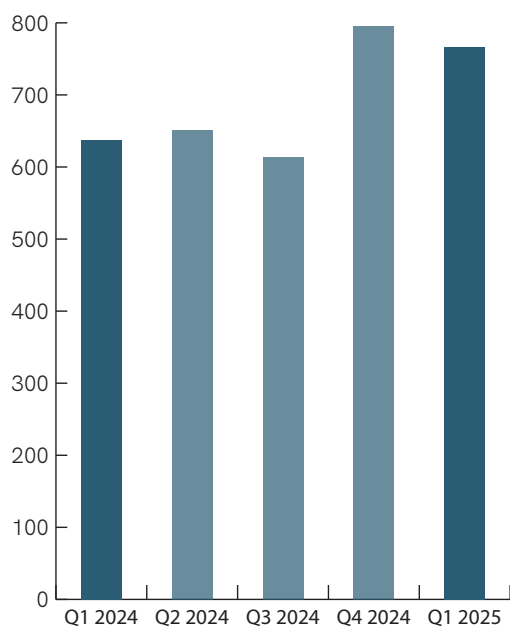
**KB Components**  
VALUE THROUGH INNOVATION



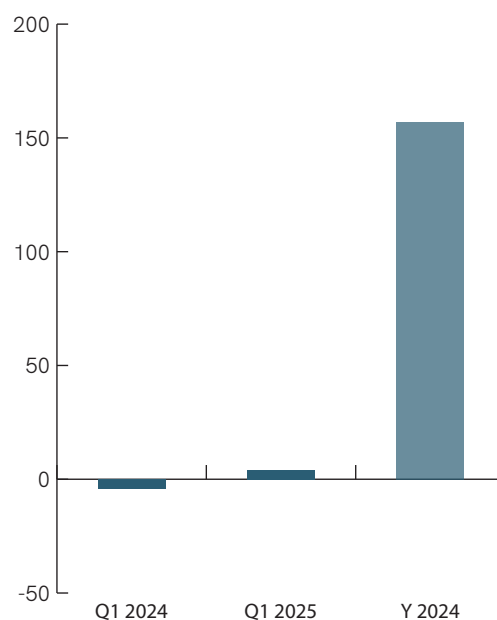
1 January - 31 March 2025

## First quarter

### Net Sales, MSEK

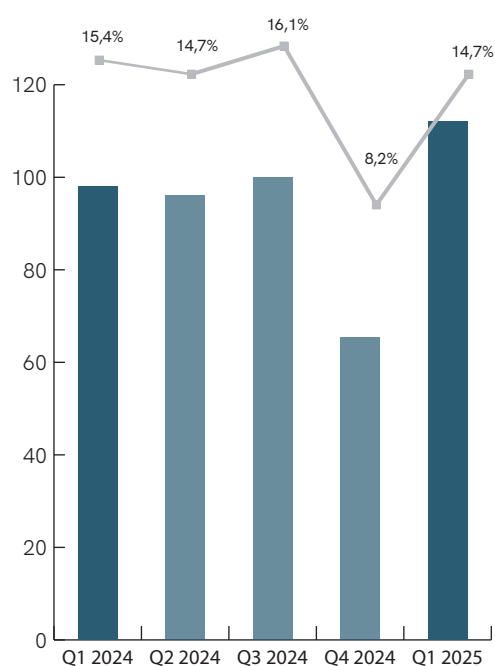


### Cash flow from the operating activities, MSEK



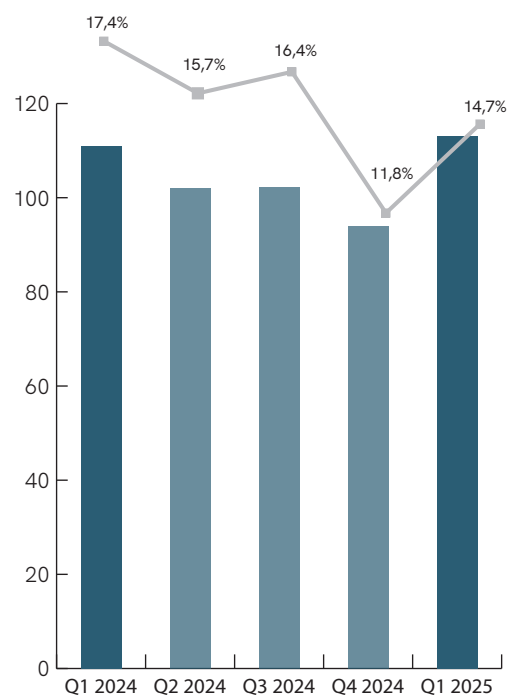
### EBITDA, MSEK

#### EBITDA margin, %



### Adjusted EBITDA, MSEK

#### Adjusted EBITDA margin, %



## Financial information

# Net sales and profit

## First quarter January - March 2025

### Net sales

#### Strong net sales growth in the first quarter

During the first quarter, the Group's net sales amounted to SEK 766 million, an increase of 20 percent compared to SEK 638 million in the same period last year. However, organic growth showed a decrease of 3 percent. Adjusting for currency effects, organic growth for the quarter was 0%.

EBITDA strengthened in all regions, with North America at SEK 48 million (47), Europe at SEK 52 million (46) and Asia increasing significantly to SEK 12 million (3). The total EBITDA result for the Group thus amounted to SEK 112 million (95). The EBITDA margin was unchanged in North America (13 percent), but decreased in Europe to 15 percent (18) while Asia improved to 27 percent (20).

All in all, this represented a marginal decrease in the Group's EBITDA margin of 0.2 percentage points.

Adjusted EBITDA increased in total to SEK 113 million (108), with Europe and Asia contributing positively while North America showed a decline. Margins developed in a similar way – adjusted EBITDA margin decreased to 13 percent (16) in North America and 15 percent (18) in Europe, while Asia strengthened again to 27 percent (20). This corresponds to an overall decrease in the adjusted EBITDA margin of 2 percentage points. The Group's slightly lower adjusted EBITDA margin is attributable to acquisitions that have not yet achieved expected and average profit margins for the Group.

Operating profit (EBIT) for the Group amounted to SEK 65 million (58), with increases in North America to SEK 30 million (28) and Asia SEK 5 million (1), while Europe is in line with the previous year, SEK 30 million (30). The operating margin remained at 8 percent in North America, decreased to 8 percent (11) in Europe, and increased to 11 percent (9) in Asia. Overall, the Group's EBIT margin decreased by 0.7 percentage points.

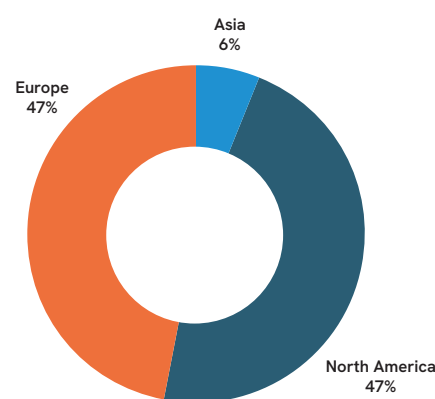
Adjusted operating profit (adjusted EBIT), on the other hand, decreased slightly to SEK 65 million (71). Declines in North America and Europe were partly balanced by improved earnings in Asia. Adjusted operating margins followed the same trend: 8 percent (11) in North America, 8 percent (12) in Europe and 11 percent (9) in Asia.

The Group's profit after tax amounted to SEK 46 million (40), while adjusted profit after tax landed at SEK 47 million (52). Earnings per share rose to SEK 0.80 (0.67).

### Net sales, operating profit (EBITDA) and EBITDA margin by segment

	Net sales	Net sales	EBITDA	EBITDA	EBITDA %	EBITDA %	Adjusted EBITDA	Adjusted EBITDA	Adjusted EBITDA %	Adjusted EBITDA %
	Q1/2025	Q1/2024	Q1/2025	Q1/2024	Q1/2025	Q1/2024	Q1/2025	Q1/2024	Q1/2025	Q1/2024
North America	362	367	48	47	13,3%	12,7%	48	58	13,3%	15,8%
Europe	360	257	52	46	14,5%	17,8%	53	47	14,7%	18,2%
Asia	44	13	12	3	27,4%	19,8%	12	3	27,4%	19,8%
<b>Total Group</b>	<b>766</b>	<b>638</b>	<b>112</b>	<b>95</b>	<b>14,7%</b>	<b>14,9%</b>	<b>113</b>	<b>108</b>	<b>14,7%</b>	<b>16,9%</b>

**First quarter**  
**Share of operating segment of**  
**net sales**







Region

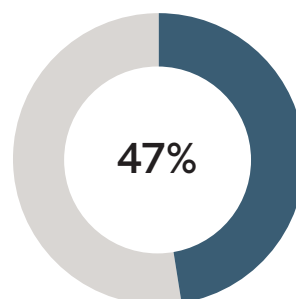
## North America

Sales in North America in SEK decreased during the quarter by 1% as a result of the SEK appreciation against the USD that accelerated in March. In local currency, sales increased by 7%. The earnings trend is very strong in Mexico, while the operations in Windsor are starting to see weaker demand, especially from Rivian, which in its report for the first quarter indicates lower volumes for the R1 program as a result of a weaker consumer market. We are implementing cost reductions to compensate for this.

Demand from industry-related customers to our Dallas operations has been lower than average in 2024. We expect fluctuations in demand for this unit as a large part of the turnover is linked to larger projects that come (or do not come) with uneven frequencies.

The current uncertainty regarding tariffs mainly affects the units in Windsor, Canada, where customers are awaiting more long-term decisions from the Trump administration.

The segment's share of  
net sales for Q1



### North America

#### MSEK

	2025 Jan - Mar	2024 Jan - Mar	2024 Full Year
Net sales	362	366	1648
EBITDA	48	47	212
EBITDA Margin (%)	13,3%	12,7%	12,9%
Adjusted EBITDA	48	58	245
Adjusted EBITDA Margin (%)	13,3%	15,8%	14,9%
Operating profit (EBIT)	30	28	129
Operating profit (EBIT) margin %	8,4%	7,5%	7,8%
Adjusted operating profit (EBIT)	30	39	162
Adjusted operating profit (EBIT) margin %	8,4%	10,7%	9,8%



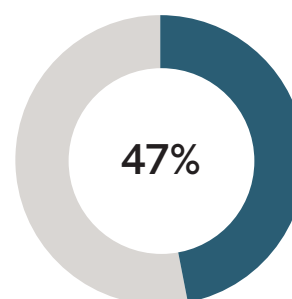
## Region Europe

The strong increase (40%) in sales in Europe is almost entirely attributable to the acquisition of Plastone Group in Finland and Estonia. The development in these businesses, after measures already introduced, is trending well and already in March we see that margins and earnings are improving strongly.

Fundamentally, we have strong customers and well-functioning production and delivery organizations that operate in a market environment of stable growth. Underlying markets (power distribution and medical) have had and will have good conditions in the coming years given the need for improved infrastructure that exists in many places in the world. In real money, these acquisitions already contribute to the Group's earnings per share, while the margin suffers from some dilution.

The other units (Kaunas, Zilina and Gislaved) that mainly work with customers in construction and consumer products cannot see improvements in demand, but we remain at a low level, but no longer falling.

The segment's share of  
net sales for Q1



Europe	2025	2024	2024
MSEK	Jan - Mar	Jan - Mar	Full Year
Net sales	360	257	1012
EBITDA	52	46	131
EBITDA Margin (%)	14,5%	17,8%	12,9%
Adjusted EBITDA	53	47	148
Adjusted EBITDA Margin (%)	14,7%	18,2%	14,6%
Operating profit (EBIT)	30	30	61
Operating profit (EBIT) margin %	8,3%	11,5%	6,0%
Adjusted operating profit (EBIT)	30	31	78
Adjusted operating profit (EBIT) margin %	8,4%	11,9%	7,7%



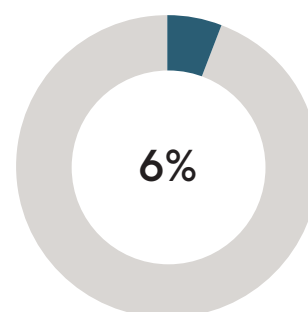


## Region **Asia**

The increase in sales in Asia (238%) is fully linked to the acquisition of JBJ Technology in New Delhi that was completed in early January. This company has proven to have good earnings right from the start and with the measures that are ongoing in terms of staff reductions and productivity improvements, we expect strongly increasing earnings for this business going forward.

The unit in Wuxi, China, delivers stable earnings, but not the growth we expect given the good order intake we have seen in recent years. It is especially a larger customer (Haldex) that is late in ramping up new business.

The segment's share of  
net sales for Q1



Asia	2025	2024	2024
MSEK	Jan - Mar	Jan - Mar	Full Year
Net sales	44	13	61
EBITDA	12	3	17
EBITDA Margin (%)	27,4%	19,8%	27,1%
Operating profit (EBIT)	5	1	9
Operating profit (EBIT) margin %	11,0%	9,5%	14,5%

# Cash flow

## First quarter 2025

In the first quarter of 2025, the Group's cash flow from operating activities before changes in working capital amounted to SEK 98.3 million (SEK 54.5 million in the previous year). The increase is mainly due to a higher operating profit of SEK 65.0 million (SEK 58.5 million) and increased adjustments for items that do not affect cash flow of SEK 49.7 million (30.1). This was partly offset by lower interest received of SEK 7.5 million (SEK 11.8 million) and lower interest paid of SEK -17.3 million (SEK -22.1 million), as well as a significantly lower income tax paid of SEK -6.6 million (SEK -23.8 million).

Changes in working capital had a negative impact on cash flow of SEK -94.7 million (SEK -58.3 million), with an increase in inventories of SEK -15.9 million (SEK -2.1 million) and increased trade receivables and other current receivables of SEK -13.8 million (SEK -6.3 million) contributing to the negative outcome. In addition, accounts payable and other current liabilities decreased by SEK -65.0 million (SEK -49.9 million). All in all, this resulted in a positive cash flow from operating activities of SEK 3.6 million (SEK -3.8 million).

Cash flow from investing activities amounted to SEK -50.3 million (SEK -20.7 million), mainly attributable to increased investments in property, plant and equipment of SEK -29.6 million (SEK -20.7 million) and acquisitions of subsidiaries of SEK -28.7 million (0). This was partly offset by the final settlement received from a dispute of SEK 8.0 million (SEK 0 million).

Cash flow from financing activities amounted to SEK 31.6 million (21.6), mainly driven by changes in other liabilities of SEK 34.4 million (8.1) and borrowing from credit institutions of SEK 8.4 million (26.6). This was offset by amortization of liabilities of SEK -1.5 million (SEK 0 million), amortization of lease liabilities of SEK -9.7 million (SEK -10.4 million) and no dividend (previous year SEK -2.7 million).

All in all, this resulted in a negative cash flow for the quarter of SEK -15.1 million (SEK -2.9 million), which meant that cash and cash equivalents at the end of the period amounted to SEK 32.5 million (12.4).

## Financial position

In the first quarter of 2025, the Group's total assets amounted to SEK 2,170 million, an increase of 19 percent compared to the corresponding period last year (SEK 1,821 million). This growth was mainly driven by a sharp increase in current assets, where inventories increased by SEK 105.7 million and trade receivables by SEK 87.8 million. Most of the increase can be attributed to acquisitions carried out in 2024 and 2025.

Non-current assets amounted to SEK 1,069 million (SEK 933 million), where the increase is mainly due to a significant increase in right-of-use assets, which almost doubled to SEK 221 million (SEK 136 million) as a result of the completed acquisitions. Goodwill increased to SEK 71 million from SEK 28 million, which also reflects additional units in the Group during the past year.

Equity as of March 31, 2025 amounted to SEK 602 million, compared to SEK 574 million in the previous year. The increase is mainly explained by accumulated earnings and currency-related revaluations. However, equity was negatively impacted by a translation reserve of SEK -32 million (positive SEK 17 million last year), as a result of exchange rate changes in the recalculation of foreign subsidiaries.

Long-term liabilities amounted to SEK 623 million (472), an increase that can primarily be related to higher lease liabilities in line with growing right-of-use assets. Current liabilities rose to SEK 946 million (SEK 774 million), with the main contribution being increased short-term loans as well as accrued costs and deferred income.

In summary, the first quarter of 2025 shows continued growth and a strengthened financial position. The completed acquisitions and the increased assets have laid a stable foundation for continued expansion during the rest of the year.

The Parent Company's available proceeds as of March 31, 2025 amounted to SEK 74 million.  
Net debt as of March 31, 2025 amounted to SEK 825 million according to the table below.

TSEK	IFRS	
	1 January-31 March 2025	December 31, 2024
<b>Net debt</b>		
Cash and cash equivalents	32 487	50 820
Receivables from Group companies	48 274	49 835
Liabilities to credit institutions (long-term)	-203 371	-275 070
Liabilities to credit institutions (short-term)	-342 810	-262 751
Lease liabilities	-312 751	-269 260
Liabilities to Group companies (short-term)	-	-582
Covid19, tax deferral	-46 552	-59 131
<b>Net debt</b>	<b>-824 723</b>	<b>-766 139</b>

## Financial information

## Others

### Significant events first quarter 2025

KB Components AB has on January 8, 2025, acquired JBJ Technologies Limited, located in Noida, southeast of New Delhi, India. The acquired company has a turnover of approximately SEK 130 million and has around 500 employees. The customer base consists of customers in general industry and the automotive industry. The acquisition is an important step in KB Components' continued global expansion, where the Indian market represents significant growth potential.

### Risks and uncertainties

The risks and associated risk management taken into account in the preparation of this interim report apply to all periods and are consistent with what is presented on page 62 of the Annual Report for 2024.

No further significant risks are considered to have arisen during the period.

### Annual Report and Sustainability Report

Annual Report and Sustainability Report for 2024 was published on April 25, 2025 and is available on the company's website [www.kbcomponents.com](http://www.kbcomponents.com)

### Parent company

The parent company, KB Components AB, comprises the core business, which manufactures components and system solutions, which are mainly based on advanced plastics processing. The figures below refer to the first quarter of 2025.

### Stable development in the parent company with lower profit levels

The Parent Company's net sales in the first quarter amounted to SEK 126 million, which is a slightly lower level compared to the previous year. SEK 130 million in the same period last year. EBITDA amounted to SEK 18 million (25), corresponding to a margin of 14 percent (19). Adjusted EBITDA amounted to SEK 19 million (26), with an adjusted margin of 15 percent (20).

Operating profit (EBIT) amounted to SEK 11 million (17), corresponding to an operating margin of 8 percent (13). Adjusted EBIT amounted to the same level, SEK 11 million (18), with an adjusted operating margin of 9 percent (14).

Profit after tax amounted to SEK 5 million (43), while adjusted profit after tax amounted to SEK 5 million (44).

### Staff

The average number of full-time employees during the period was 2,033 (1,335). The total number of employees at the end of the period amounted to 1,911 people (1,323).

### The Share

KB Components' share has been listed on Nasdaq First North Growth Market Premium since December 2024. The share goes under the ticker "KBC". At the beginning of the year, the company's share capital amounted to SEK 19,600,000, divided into 56,000,000 shares, each with a quota value of SEK 0.35. The company has only one class of shares and all shares have equal rights to dividends.

### Number of shares

The average number of shares during the year amounted to 56,000,000 shares on March 31. The share capital amounted to SEK 19,600,000 on March 31, 2025.

### Owner and legal structure

KB Components AB, with company registration number 556081-6653, is the parent company of the KB Components Group. KB Components' shares are listed on Nasdaq First North Premier Growth Market, Stockholm.

The number of shareholders on March 31, 2025 was 855. Below are the largest owners.

Shareholders	%
BrA Invest	70,13
Brown Brothers Harriman & co	7,20
Afa Försäkring	3,26
Alcur Select	2,47
W8imy/Luxemburg Branch J.P. Morgan	2,15
Handelsbanken Microcap Sverige	2,06

### Audit

This report has not been reviewed by the company's auditor.

### Calendar

- ◆ Annual General Meeting 2025: 20 May 2025
- ◆ Report for three months 2025: 20 May 2025
- ◆ Six months report 2025 : 28 August 2025
- ◆ Nine months report 2025: 25 November 2025
- ◆ Year-end report 2025: 27 February 2026

### Annual General Meeting

The Annual General Meeting will be held on 20 May 2025 at KB Components' premises on Industrigatan in Örkelljunga.

## Consolidated report on profit and comprehensive income in summary

Amount in TSEK	Note	2025	2024	2024
		Jan - Mar	Jan - Mar	Full Year
Net sales	3	766 123	637 745	2 720 836
Other operating income		2 418	2 046	15 952
<b>Total revenue</b>		<b>768 541</b>	<b>639 791</b>	<b>2 736 788</b>
Change in stock during manufacturing and finished goods		0	0	-669
Raw materials and supplies		-361 534	-308 453	-1 312 465
Other external costs		-106 721	-74 955	-345 991
Personnel costs		-187 791	-161 365	-720 094
Depreciation and amortisation of property, plant and equipment, intangible assets and rights of use		-47 521	-36 536	-160 508
Other operating expenses		0	0	1 721
<b>Operating income</b>		<b>64 974</b>	<b>58 482</b>	<b>198 782</b>
Financial income		7 510	11 774	33 776
Financial costs		-18 143	-21 066	-79 834
<b>Profit before tax</b>		<b>54 341</b>	<b>49 190</b>	<b>152 724</b>
Income tax		-7 990	-9 335	-44 740
<b>Profit for the period</b>		<b>46 351</b>	<b>39 855</b>	<b>107 984</b>
<b>Profit for the period attributable to:</b>				
Parent Company Shareholders		44 643	37 482	99 110
Non-controlling interests		1 708	2 373	8 874
<b>Sum</b>		<b>46 351</b>	<b>39 855</b>	<b>107 984</b>
<b>Other comprehensive income</b>				
Items that may be reclassified to the income statement (net after tax)				
Exchange rate differences in the translation of foreign operations		3 901	707	-3 202
<b>Other comprehensive income for the period, after tax</b>		<b>3 901</b>	<b>707</b>	<b>-3 202</b>
<b>Total comprehensive income for the period</b>		<b>50 252</b>	<b>40 562</b>	<b>104 782</b>
<b>Comprehensive income for the period attributable to:</b>				
Parent Company Shareholders		48 435	38 328	96 237
Non-controlling interests		1 817	2 234	8 545
<b>Sum</b>		<b>50 252</b>	<b>40 562</b>	<b>104 782</b>
<b>Earnings per share, calculated on profit for the period attributable to parent company shareholders</b>				
Earnings per share, SEK		0,80	0,67	1,77
Average number of outstanding shares (each) when calculating earnings per share.		56 000 000	56 000 000	56 000 000



## Consolidated Financial Position Report in summary

Amount in TSEK	Note	March 31, 2025	March 31, 2024	December 31, 2024
<b>ASSETS</b>				
<b>Fixed assets</b>				
Goodwill		71 084	28 114	69 694
Other intangible assets		5 163	7 002	10 002
Property, plant and equipment		758 776	759 112	784 404
Right-of-use assets		220 757	135 526	254 911
Deferred tax assets		8 143	1 812	5 429
Financial fixed assets at amortised cost		5 421	1 943	1 983
<b>Total fixed assets</b>		<b>1 069 344</b>	<b>933 508</b>	<b>1 126 423</b>
<b>Current assets</b>				
Inventories		370 739	265 012	367 879
Contract assets		602	625	374
Accounts receivable		431 612	343 854	475 042
Receivables from Group companies		48 274	119 193	49 835
Current tax assets		12 277	14 295	17 192
Other receivables		98 512	73 766	83 732
Deferred expenses and accrued income		106 626	58 144	72 059
Cash and cash equivalents		32 487	12 376	50 820
<b>Total current assets</b>		<b>1 101 129</b>	<b>887 264</b>	<b>1 116 933</b>
<b>TOTAL ASSETS</b>		<b>2 170 473</b>	<b>1 820 773</b>	<b>2 243 356</b>

## Consolidated Financial Position Report in summary, continued

Amount in TSEK	Note	March 31, 2025	March 31, 2024	December 31, 2024
<b>EQUITY</b>				
Share capital		19 600	19 600	19 600
Other capital contributed		83 127	83 127	83 127
Translation reserves		-32 274	17 461	20 883
Retained earnings (including profit for the period)		517 389	440 487	463 528
<b>Total equity attributable to parent company shareholders</b>		<b>587 842</b>	<b>560 675</b>	<b>587 138</b>
Non-controlling interests		14 007	13 824	13 653
<b>Total equity</b>		<b>601 849</b>	<b>574 499</b>	<b>600 791</b>
<b>DEBTS</b>				
<b>Long-term liabilities</b>				
Liabilities to credit institutions		203 371	243 240	275 070
Other long-term liabilities		71 071	32 779	83 839
Lease liabilities		255 462	106 453	220 794
Deferred tax liabilities		33 224	31 744	34 536
Other provisions		59 565	57 600	57 688
<b>Total long-term liabilities</b>		<b>622 693</b>	<b>471 816</b>	<b>671 927</b>
<b>Current liabilities</b>				
Liabilities to credit institutions		342 810	194 187	262 751
Liabilities to Group companies		0	0	582
Accounts payable		267 104	263 621	364 188
Lease liabilities		57 289	30 097	48 466
Current tax liabilities		16 503	36 411	16 409
Other current liabilities		156 542	165 709	158 025
Accrued expenses and deferred income		105 683	84 432	120 217
<b>Total current liabilities</b>		<b>945 931</b>	<b>774 457</b>	<b>970 638</b>
<b>TOTAL EQUITY AND LIABILITIES</b>		<b>2 170 473</b>	<b>1 820 772</b>	<b>2 243 356</b>

## Consolidated report on changes in equity in summary

	2025	2024	2024
Summary TSEK	March 31	March 31	December 31
Equity at the beginning of the period	600 791	511 635	511 635
Profit for the period	46	40	118
Other comprehensive income	1 012	62 824	89 038
<b>Total comprehensive income for the period</b>	<b>601 849</b>	<b>574 499</b>	<b>600 791</b>

## Consolidated cash flow report in summary

Amount in TSEK	Note	2025	2024	2024
		Jan - Mar	Jan - Mar	Full Year
Cash flow from operating activities				
Operating income		64 974	58 544	198 782
Adjustment for items that are not included in the cash flow		49 698	30 083	161 004
Interest received		7 510	11 774	33 776
Interest paid		-17 333	-22 091	-79 833
Income tax paid		-6 580	-23 826	-81 258
<b>Cash flow from operating activities before changes in working capital</b>		<b>98 269</b>	<b>54 484</b>	<b>232 471</b>
<b>Cash flow from changes in working capital</b>				
Change in inventory		-15 899	-2 063	-24 257
Changes to trade receivables and other current receivables		-13 792	-6 315	-23 526
Changes in trade payables and other current liabilities		-65 010	-49 940	-27 381
<b>Cash flow from operating activities</b>		<b>3 568</b>	<b>-3 834</b>	<b>157 307</b>
<b>Cash flow from investing activities</b>				
Investments in intangible fixed assets		8 042	0	-3 101
Investments in property, plant and equipment		-29 583	-20 716	-108 406
Sale of property, plant and equipment		0	0	0
Acquisitions of subsidiaries, net of cash and cash equivalents acquired		0	0	-95 045
Disbursements of financial assets at amortised cost		0	0	-162
Acquisition of subsidiaries		-28 712	0	0
<b>Cash flow from investing activities</b>		<b>-50 253</b>	<b>-20 716</b>	<b>-206 714</b>
<b>Cash flow from financing operations</b>				
Incurred liabilities to credit institutions		8 360	26 622	141 080
Amortisation of liabilities to credit institutions		-1 540	0	-27 599
Amortization of lease liabilities		-9 712	-10 398	-47 322
Change in other liabilities		34 449	8 103	45 930
Capital injections received		0	0	0
Group contributions made to the parent company above		0	0	0
Dividend paid to the company's shareholders		0	-2 694	-10 241
Transactions with non-controlling shareholders in subsidiaries		0	0	-7 912
<b>Cash flow from financing operations</b>		<b>31 557</b>	<b>21 633</b>	<b>93 936</b>
<b>Cash flow for the year</b>		<b>-15 128</b>	<b>-2 917</b>	<b>44 529</b>
<b>Net increase/decrease in cash and cash equivalents</b>				
Cash and cash equivalents at the beginning of the period		50 820	14 498	14 498
Exchange Difference in Cash and Cash Equivalents		-3 205	795	-8 207
<b>Cash and cash equivalents at the end of the period</b>		<b>32 487</b>	<b>12 376</b>	<b>50 820</b>

## Summary of the Parent's report on profit and loss and comprehensive income

Amount in TSEK	Note	2025	2024	2024
		Jan - Mar	Jan - Mar	Full Year
Net sales		125 748	129 579	472 873
Other operating income		7 504	5 872	28 889
<b>Total revenue</b>		<b>133 252</b>	<b>135 451</b>	<b>501 762</b>
Change in stock during manufacturing and finished goods		0	0	-1 750
Raw materials and supplies		-64 004	-65 275	-248 914
Other external costs		-15 801	-14 641	-69 683
Personnel costs		-35 252	-30 633	-126 548
Depreciation and amortisation of property, plant and equipment, intangible assets and rights of use		-7 689	-7 842	-30 925
<b>Operating income</b>		<b>10 506</b>	<b>17 060</b>	<b>23 942</b>
Profit from participations in Group companies		-2 174	34 577	69 173
Interest income and similar items		4 369	6 467	16 647
Interest expenses and similar items		-6 211	-12 416	-29 502
<b>Profit from financial items</b>		<b>-4 016</b>	<b>28 628</b>	<b>56 318</b>
Appropriations		0	0	14 525
<b>Profit before tax</b>		<b>6 490</b>	<b>45 688</b>	<b>94 785</b>
Income tax		-1 872	-2 289	-8 616
<b>Profit for the period</b>		<b>4 618</b>	<b>43 399</b>	<b>86 169</b>

The Parent Company does not report any items in other comprehensive income.



## Summary of the Parent Company's Financial Position Report

Amount in TSEK	Note	March 31, 2025	31 March 2024	December 31, 2024
<b>ASSETS</b>				
<b>Fixed assets</b>				
Other intangible fixed assets		3 144	3 727	3 290
Property, plant and equipment		265 179	281 302	264 525
Shares in Group companies		331 545	178 157	298 097
Right-of-use assets		695	770	769
Deferred tax assets		5	3	5
Financial fixed assets at amortised cost		1 778	1 778	1 778
Cash and cash equivalents		0	0	0
<b>Total fixed assets</b>		<b>602 346</b>	<b>465 737</b>	<b>568 464</b>
<b>Current assets</b>				
Inventories		54 969	53 635	56 746
Contract assets		602	625	374
Accounts receivable		50 651	41 800	37 702
Receivables from Group companies		255 603	213 154	255 225
Current tax assets		231	7 587	5 920
Other receivables		2 685	6 126	14 186
Deferred expenses and accrued income		4 761	3 553	3 764
<b>Total current assets</b>		<b>369 502</b>	<b>326 480</b>	<b>373 917</b>
<b>TOTAL ASSETS</b>		<b>971 848</b>	<b>792 217</b>	<b>942 381</b>

## Summary of the Parent Company's Financial Position Report, continued.

Amount in TSEK	Note	March 31, 2025	31 March 2024	December 31, 2024
<b>EQUITY</b>				
<b>Restricted equity</b>				
Share capital		19 600	19 600	19 600
Free share premium reserve		20 835	20 835	20 835
Reserve fund		2 800	2 800	2 800
<b>Total restricted equity</b>		<b>43 235</b>	<b>43 235</b>	<b>43 235</b>
<b>Free equity</b>				
Retained earnings		298 674	212 505	212 505
Profit for the period		4 618	43 399	86 169
<b>Total unrestricted equity</b>		<b>303 292</b>	<b>255 904</b>	<b>298 674</b>
<b>Total equity</b>		<b>346 527</b>	<b>299 139</b>	<b>341 909</b>
<b>Untaxed reserves</b>		<b>93 923</b>	<b>90 948</b>	<b>93 923</b>
<b>Long-term liabilities</b>				
Liabilities to credit institutions		147 845	192 462	147 978
Lease liabilities		381	466	456
Deferred tax liabilities		7 039	6 843	7 039
Other provisions for pensions		2 311	2 401	2 311
<b>Total long-term liabilities</b>		<b>157 576</b>	<b>202 172</b>	<b>157 784</b>
<b>Current liabilities</b>				
Liabilities to credit institutions		129 507	26 509	155 562
Liabilities to Group companies		104 680	18 890	43 279
Accounts payable		48 045	61 143	49 090
Lease liabilities		294	264	291
Current tax liabilities		1 872	2 290	8 135
Other current liabilities		57 604	71 729	58 341
Accrued expenses and deferred income		31 820	19 133	34 067
<b>Total current liabilities</b>		<b>373 822</b>	<b>199 958</b>	<b>348 765</b>
<b>TOTAL EQUITY AND LIABILITIES</b>		<b>971 848</b>	<b>792 217</b>	<b>942 381</b>

## Summary of the Parent Company's cash flow report

Amount in TSEK	Note	2025 Jan - Mar	2024 Jan - Mar	2024 Full Year
<b>Cash flow from operating activities</b>				
Operating income		10 506	17 060	23 942
Adjustment for items that are not included in the cash flow		5 661	11 270	30 835
Interest received		4 369	6 467	16 647
Interest paid		-6 211	-11 383	-29 502
Income tax paid		-2 446	-2 077	-697
<b>Cash flow from operating activities before changes in working capital</b>		<b>11 879</b>	<b>21 337</b>	<b>41 225</b>
<b>Cash flow from changes in working capital</b>				
Change in inventory		1 777	-48	-6 689
Changes to trade receivables and other current receivables		-3 024	-7 551	-35 987
Changes in trade payables and other current liabilities		57 375	-38 604	-21 381
<b>Cash flow from operating activities</b>		<b>68 007</b>	<b>-24 866</b>	<b>-22 832</b>
<b>Cash flow from investing activities</b>				
Investments in property, plant and equipment		-8 269	0	-7 071
Acquisitions of subsidiaries, net of cash and cash equivalents acquired		0	0	-119 940
Acquisition of subsidiaries		-33 448	0	0
<b>Cash flow from investing activities</b>		<b>-41 717</b>	<b>105</b>	<b>-127 011</b>
<b>Cash flow from financing operations</b>				
Incurred liabilities to credit institutions		39 726	14 250	75 984
Amortisation of liabilities to credit institutions		-65 989	-23 916	0
Amortization of lease liabilities		-27	-45	-314
Dividends received from subsidiaries		0	34 577	74 173
<b>Cash flow from financing operations</b>		<b>-26 290</b>	<b>24 866</b>	<b>149 843</b>
<b>Cash flow for the year</b>		<b>0</b>	<b>0</b>	<b>0</b>
<b>Net increase/decrease in cash and cash equivalents</b>				
Cash and cash equivalents at the beginning of the period		0	0	0
<b>Cash and cash equivalents at the end of the period</b>		<b>0</b>	<b>0</b>	<b>0</b>



## Financial reports

# Notes

## Note 1 General Information

This report covers the parent company KB Components AB, company registration number 556081-6653, and its subsidiaries.

## Note 2 Accounting principles

The interim report has been prepared for the Group in accordance with IAS 34 Annual Reporting and relevant additional disclosure requirements in the Annual Accounts Act (1995:1554). The interim report for the parent company has been prepared in accordance with RFR 2 and the Annual Accounts Act (1995:1554).

The accounting policies and calculation methods used in the preparation of this interim report are consistent with the accounting principles presented in the historical financial information for the financial years 2023 and 2022 as set out in the prospectus published.

A number of new standards and interpretations have been issued by the IASB and which entered into force on 1 January 2024. None of these have any material impact on the Group's financial statements.

Link to the prospectus: <https://www.kbcomponents.com/newsroom/press-releases/?slug=kb-components-ab-publishes-prospectus-and-announces-the-price-for-its-listing-on-nasdaq-first-north-premier-growth-market>.





### Note 3 Operating segments and revenue

Operating segments are reported in a manner consistent with the internal reporting provided to the highest executive decision-maker. The CEO is the highest executive decision-maker and evaluates the Group's financial position and results and makes strategic decisions. The CEO follows up the Group's results from a geographical perspective through the reportable segments North America, Europe and Asia together with the Regional Manager for each segment who reports to the CEO. The CEO uses EBITDA as a measure to assess the performance of operating segments. This excludes the effects of significant income and expense items such as restructuring charges, transaction costs and impairments when the impairment is the result of an isolated, non-recurring event.

January - March 2025	North America	Europe	Asia	Eliminations	Total
Ongoing production	297 945	348 916	36 478	0	683 339
Project	63 993	11 068	7 723	0	82 784
Net sales by segment	361 938	359 984	44 201	0	766 123
Other operating income	982	916	520	0	2 418
<b>Total revenue by segment</b>	<b>362 920</b>	<b>360 900</b>	<b>44 721</b>	<b>0</b>	<b>768 541</b>
January - March 2024	North America	Europe	Asia	Eliminations	Total
Ongoing production	326 395	247 694	11 511	0	585 600
Project	40 515	9 744	1 887	0	52 146
Net sales by segment	366 910	257 438	13 398	0	637 746
Other operating income	453	739	854	0	2 046
<b>Total revenue by segment</b>	<b>367 363</b>	<b>258 177</b>	<b>14 252</b>	<b>0</b>	<b>639 792</b>
January - March 2025	North America	Europe	Asia	Eliminations	Total
Adjusted EBITDA	48 114	52 764	12 099	0	112 977
Moving costs	0	0	0	0	0
Lawyer fees linked to dispute	0	-482	0	0	-482
IPO and transaction costs	0	0	0	0	0
<b>EBITDA</b>	<b>48 114</b>	<b>52 282</b>	<b>12 099</b>	<b>0</b>	<b>112 495</b>
Financial income	2 332	5 686	3 309	-3 816	7 511
Financial costs	-9 527	-10 526	-1 907	3 816	-18 144
Depreciation	-17 752	-22 530	-7 239	0	-47 521
<b>Profit before tax</b>	<b>23 167</b>	<b>24 912</b>	<b>6 262</b>	<b>0</b>	<b>54 341</b>
January - March 2024	North America	Europe	Asia	Eliminations	Total
Adjusted EBITDA	58 011	46 893	2 657	0	107 561
Moving costs	-11 470	0	0	0	-11 470
Lawyer fees linked to dispute	0	-1 073	0	0	-1 073
IPO and transaction costs	0	0	0	0	0
<b>EBITDA</b>	<b>46 541</b>	<b>45 820</b>	<b>2 657</b>	<b>0</b>	<b>95 018</b>
Financial income	8 656	3 118	0	-3 560	8 214
Financial costs	-10 083	-9 505	-1 477	3 560	-17 505
Depreciation	-18 856	-16 293	-1 388		-36 537
<b>Profit before tax</b>	<b>26 258</b>	<b>23 140</b>	<b>-208</b>	<b>0</b>	<b>49 190</b>

Consolidated net sales refer to Operating production SEK 683 million Q1 2025, SEK 586 million Q1 2024 and Project SEK 83 million Q1 2025 and SEK 52 million Q1 2024.

#### Note 4 Related party transactions

As of March 31, 2025, the KB Components Group has current receivables to other related companies. The KB Components Group also has intra-group interest income against other companies in the BrA Invest Group. These are reported on an ongoing basis in the Group's income statement and are shown in the table below. The transaction has been made on market terms.

See further information in the tables below and to the right.

First quarter 2025	Short-term receivables	Short-term debt
IB 1 January 2025	46 195	-582
Change period	2 079	582
UB 31 March 2025	48 274	0
Interest rate	5,50%	5,50%

First quarter 2024	Short-term receivables	Short-term debt
IB 1 January 2024	148 529	-75 228
Change period	-29 336	75 228
UB 31 March 2024	119 193	0
Interest rate	5,50%	5,50%

	2025 Jan - Mar	2024 Jan - Mar	2024 Year
Intercompany interest income	119	1 738	9 449
Intercompany interest expenses	-	-	-3 229

# Definitions

Alternative KPIs	Definition	Purpose
EBITDA	EBIT before depreciation and amortization.	KB Components believes that EBITDA is a useful indicator of the Company's performance. EBITDA gives investors an indication of a company's ability to generate cash and pay its debts.
EBIT	Operating income.	KB Components believes that EBIT is a relevant measure to present reported profitability.
Items affecting comparability	Material non-recurring items comprising capital gains and losses from disposals of property, plant and equipment, impairment charges, major restructuring initiatives and similar items that have a significant impact on comparability.	Refers to items that are reported separately because they are of a material nature, make the purpose of comparison more difficult and are considered foreign to the ordinary business.
Adjusted EBITDA	EBIT before depreciation and amortization, adjusted for items affecting comparability and impairment of non-current assets.	KB Components believes that adjusted EBITDA constitutes a useful indicator of the Company's performance. Adjusted EBITDA gives investors an indication of the underlying business's ability to generate cash and pay its debts.
Adjusted EBIT operating profit	EBIT operating profit excluding items affecting comparability and impairment of non-current assets.	KB Components believes that adjusted EBIT is a relevant measure to present the profitability of the underlying business, excluding items affecting comparability and impairment of non-current assets.
EBITDA margin, %	Reported EBITDA divided by total revenue.	KB Components believes that the EBITDA margin in relation to total revenues is a useful indicator of the business's ability to convert revenues into cash and cash equivalents.
EBIT operating margin, %	EBIT operating margin in relation to total revenues.	KB Components believes that the EBIT margin is a relevant measure to compare reported profitability over time.
Adjusted EBITDA margin, %	Adjusted EBITDA in relation to total revenues.	KB Components believes that the adjusted EBITDA margin is a useful indicator of the underlying business's ability to convert revenues into cash and cash equivalents.
Adjusted EBIT margin, %	Adjusted EBIT in relation to total revenues.	KB Components believes that the adjusted EBIT margin is a relevant measure to compare the profitability of the underlying business, excluding items affecting comparability and impairment of non-current assets.
Net debt	The sum of interest-bearing liabilities plus debt-like items minus cash and cash equivalents and other financial assets.	KB Components believes that net debt is relevant to present as a complement to assessing the possibility of dividends, making strategic investments and considering the Group's ability to meet its financial obligations.

## Adjustment entries

	2025	2024	2024
MSEK	Jan - Mar	Jan - Mar	Full Year
Adjusted Entries			
Moving costs	-	-11,5	-33,1
Lawyer fees linked to dispute	-0,5	-1	-2,5
IPO and Transaction Costs	-	-	-14,2
<b>Adjusted Entries</b>	<b>-0,5</b>	<b>-12,5</b>	<b>-49,8</b>

## KB Components in brief

KB Components is a leading global supplier of high-tech and sustainable polymer components.

KB Components was founded in 1947 and has since developed into a globally recognized player with operations in Örkelljunga, Gislaved and Reftale in Sweden, Nurmajärvi in Finland, Tallinn in Estonia, Kaunas in Lithuania, Zilina in Slovakia, Puebla and Irapuato in Mexico, Dallas in the United States, Windsor in Canada, New Delhi in India and Wuxi in China.

Our vision is to be a world leader in technologically advanced and sustainable polymer products. The company's three overarching goals are growth, profitability and commitment, within which the company works actively to become one of the world's best plastics companies!

Our main customer segments are in the automotive, electronics and general industries, where we offer technologically advanced and innovative solutions as well as the development of polymeric components that are sold to the market's most demanding customers.

In recent years, the company has had a very positive development and is now in a strong position to face the future. Through organic growth and acquisitions, we have achieved a well-balanced product and customer portfolio.

With production facilities and offices in multiple locations around the world, we can quickly and efficiently deliver products to our customers, no matter where they are. We are always close to our customers, which allows us to understand their needs and provide them with the best possible service.

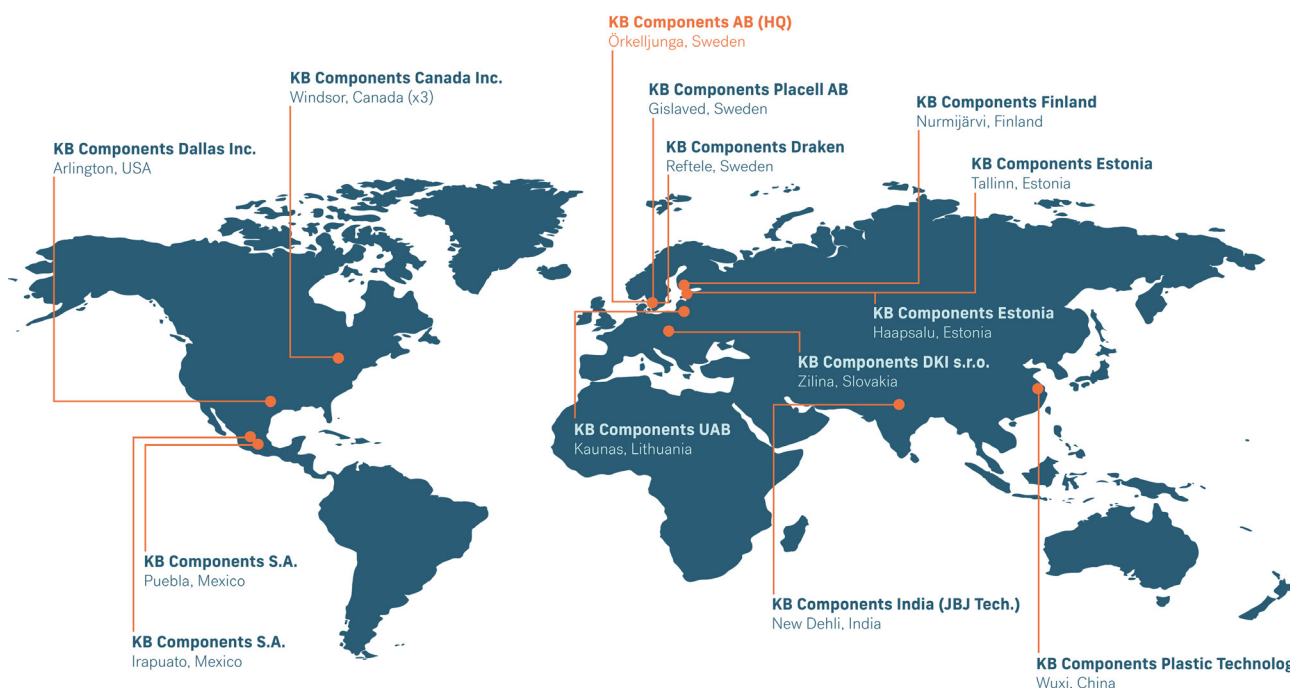
Our vision is to be an innovative and responsible player that is always at the forefront when it comes to product development, sustainability and customer service. By offering flexible and efficient solutions, we constantly strive to improve both our own operations and our customers' products.

Sustainability is a central part of our business. We strive to constantly improve our processes and products to minimize our environmental impact and help our customers achieve their own sustainability goals. We do this by using environmentally friendly materials, optimizing production, and working with responsible and sustainable suppliers.

Through our technical expertise and our global presence, we are well positioned to meet the growing demand for innovative solutions.

KB Components is proud to be a long-term partner to our customers and looks forward to continuing to grow together with them through innovative and sustainable solutions.

We look forward to 2025 with confidence and will continue to focus on innovation, sustainability and strengthening our customer relationships. We plan to further increase our market share through strategic investments and expansion into new markets. We will also continue our work to improve our internal processes to ensure long-term profitability and growth.





The parent company KB Components AB, with corporate identity number 556081-6653, is a limited liability company in the KB Components Group with its registered office in Örkelljunga Municipality, Sweden.

This report has not been reviewed by the company's auditor. The report will be available on KB Components' website: <https://www.kbcomponents.com/investor-relations/financial-reports/>

## Contact

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This information is information that KB Components AB is obliged to make public pursuant to the EU Market Abuse Regulation. The information was submitted for publication, through the agency of the contact person set out above, at 10.00 CET on May 20, 2025.

## FINANCIAL CALENDAR

2025-05-20	Interim Report Q1 2025
2025-05-20	Annual General Meeting 2025
2025-08-28	Interim Report Q2 2025
2025-11-27	Interim Report Q3 2025
2026-02-27	Year-end report 2025

# KB Components

VALUE THROUGH INNOVATION

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