



Agenda

16:00	Welcome	Mingling
16:10	Opening Remarks	Introduction by Jan Lehrmann , Chairmann of the board
16:15	Half-Year Report	Presented by Aran Taghizadeh , CFO
16:45	Q&A Session	Q&A session on the half-year report
17:15	Truck Manager	Game status
17:30	Farm Manager	Game status
17:45	The Ranchers	Game status
18:00	Strategy	Status on the organizational strategy
18:30	Snacks & Drinks	Mingling and refreshments
19:00	Wrap Up	Thank you for coming. See you next time!

Team & Speakers



Søren Gleie CEO, TG Development



Daniel LuunCEO, TG Publishing



Jan Dal LehrmannChair of the Board



Aran Taghizadeh CFO



Frederik Vig



Sigurd Andersen Head of R&D



Half-Year Report 2025

Trophy Games Organization (in DKK)

Revenue



Q2 **23.6** M -7.5% YoY H1 **45.3** M -0.4% YoY

EBITDA



Q2 **3.5** M -54.5% YoY H1 **9.7** M -23.0% YoY

EBT



Q2 **0.0** M -99.1% YoY H1 **4.0** M -50.0% YoY

Installs



Q2 **7.8** M 59.7% YoY H1 **16.9** M 113.6% YoY

Unique Paying Users



Q2 **137.5** K 17.6% YoY H1 **222.2** K 16.9% YoY

User Payments



Q2 **347.3** K 16.5% YoY H1 **638.6** K 19.6% YoY



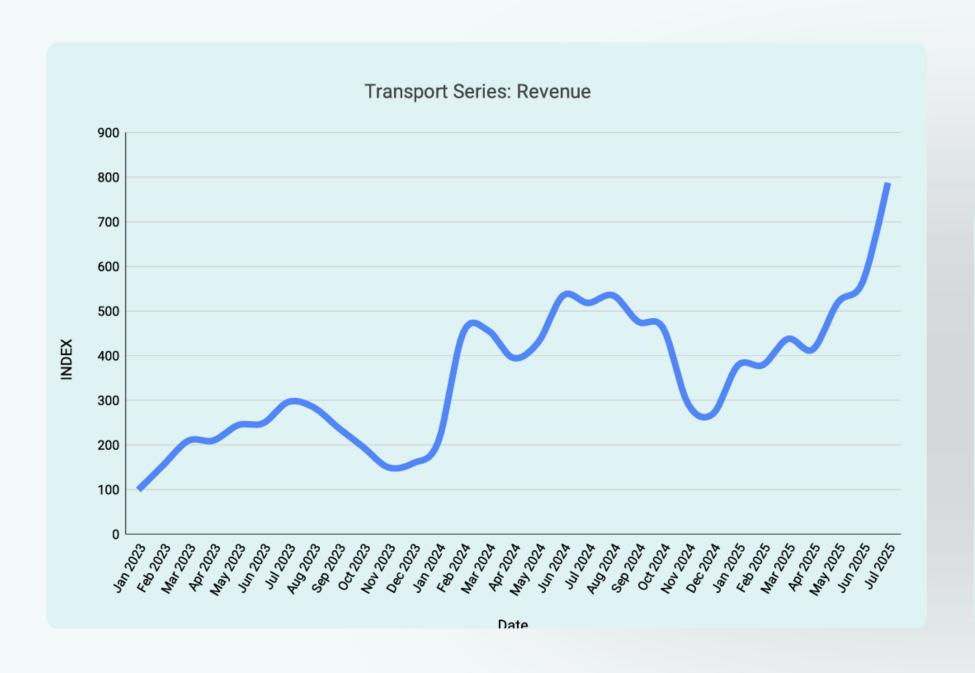
DKK 23.4M in cash and cash equivalents and **no interest-bearing debt**.

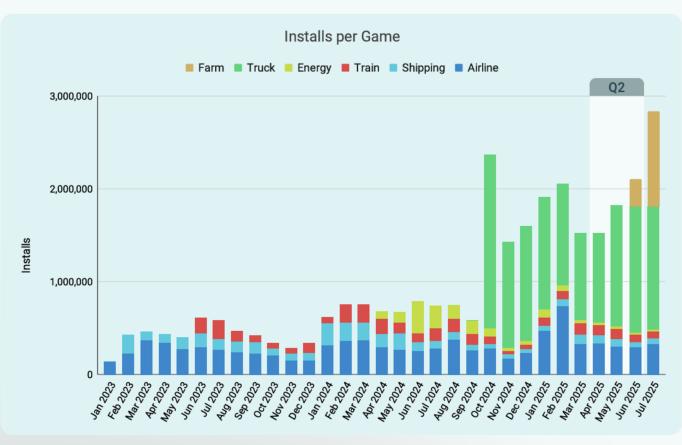


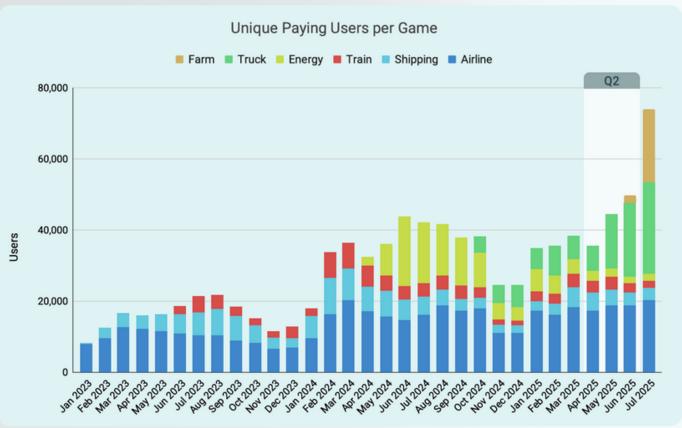
752K own shares held (2.72% of total). Addition of 125K shares in H1, equivalent to a 860K buyback for the period.

KPI Development

Quarterly Difference







H1 Breakdown

Game Series (k DKK)

Transport

Airline Manager
Shipping Manager
Train Manager
Energy Manager
Truck Manager
Other Transport
Other Titles
HQ
Total

	Revenue DKK 45.3m		N	Marketing DKK 13.6m			EBITDA DKK 9.7m			DKK 4.0m	
H1 2025	H1 2024	Var.	H1 2025	H1 2024	Var.	H1 2025	H1 2024	Var.	H1 2025	H1 2024	Var.
35,392	35,098	294	13,588	11,646	1,942	7,674	8,472	(798)	3,577	4,715	(1,138)
16,127	15,136	991	6,734	3,833	2,901	4,333	6,323	(1,990)	4,028	5,774	(1,746)
4,565	8,157	(3,592)	1,561	4,660	(3,099)	1,413	3	1,410	102	(1,339)	1,441
2,250	4,067	(1,817)	1,318	1,609	(291)	92	608	(516)	(342)	364	(706)
3,316	3,883	(567)	1,400	1,451	(51)	551	981	(430)	318	892	(574)
6,520	-	6,520	2,135	-	2,135	1,170	(699)	1,869	297	(699)	996
2,614	3,855	(1,241)	440	93	347	115	1,256	(1,141)	(826)	(277)	(549)
9,909	10,355	(446)	23	12	11	5,190	6,279	(1,089)	4,637	5,632	(995)
-	-	-	-	-	-	(3,208)	(2,248)	(960)	(4,186)	(2,384)	(1,802)
45,301	45,453	(152)	13,611	11,658	1,953	9,656	12,503	(2,847)	4,028	7,963	(3,935)

Financial Statement

Trophy Games Organization (k DKK)

Profit And Loss Accounts	H1 2025	H1 2024
Revenue	45.301	45.453
Income from operating activities	5.018	8.402
EBITDA	9.656	12.503
Net financials	(990)	(439)
EBT	4.028	7.963
Profit for the period	851	10.185
Balance Sheet		
Total assets	70.107	73.571
Total equity and minority	58.487	62.053

Key Ratios	H1 2025	H1 2024
Solvency ratio	83%	84%
Return on equity	1%	18%
Cash Flows		
Operating activities	4.245 *	9.586
Investing activities	(5.418)	(11.688)
Financing activities	(864)	(837)
Net cash flow for the period	(2.037) **	(2.939)

Tax Credit Adjustment H1 2025

***** 8.967

****** 2.685

One-Off Tax Credit Repayment

Trophy Games Organization - H1 2025



They asked SKAT* to fertilize Danish startups for them to bloom. They brought round-up instead"

Michael Heiberg, CEO Ocean.io

15. okt. 2024, bootstrapping.dk

www.bootstrapping.dk

Iværksættere risikerer et skattesmæk

ARTIKLER

Skattekreditten er reelt afskaffet: Danmarks fremtid som softwareudviklende er på spil!

www.bachmann-partners.dk

Advarsel til startups og vækstvirksomheder

8. marts 2022

www.aktiveejere.dk

* Danish Tax Authorities

One-Off Tax Credit Repayment

Trophy Games Organization - H1 2025

Trophy Games repaid tax credits

Cash impact immediate

Tax loss carryforward partly used in 2024





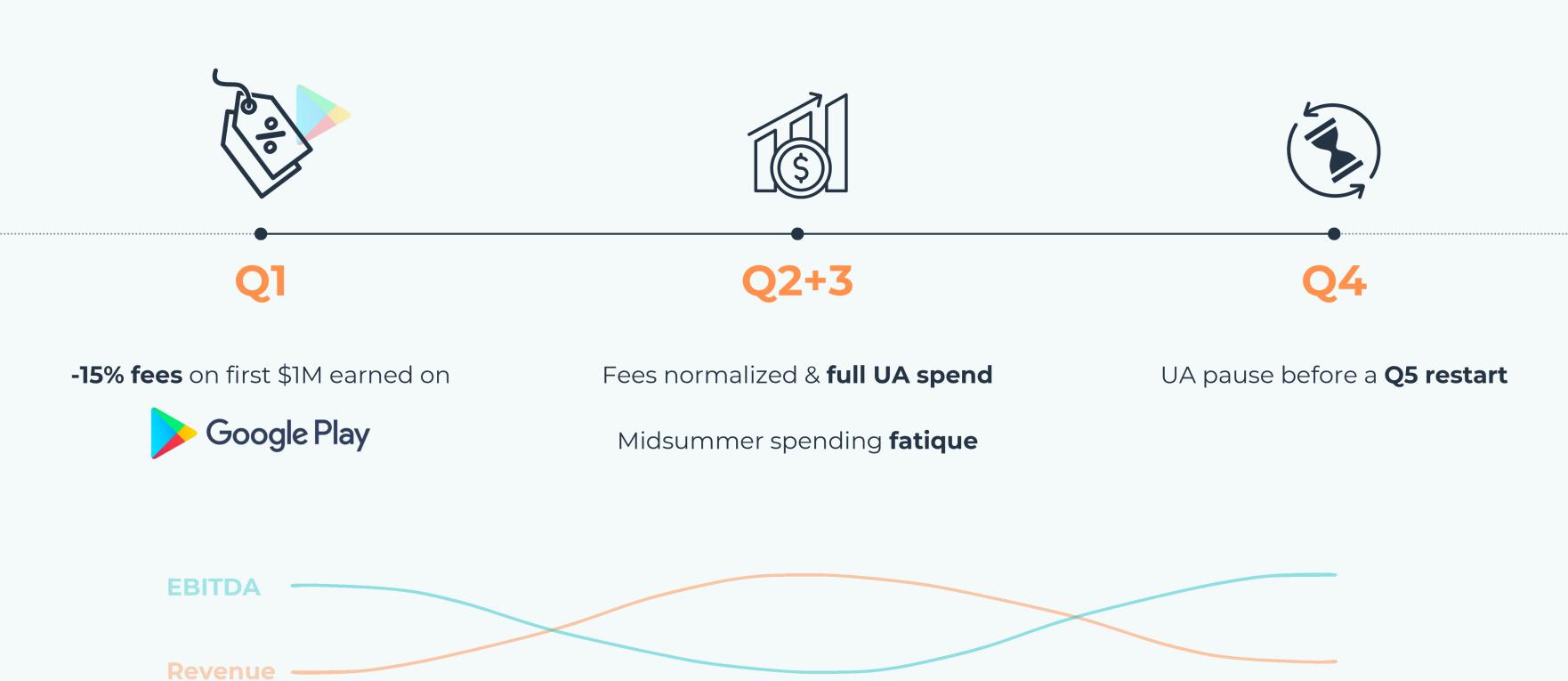


Cash impact DKK 4.7M short term

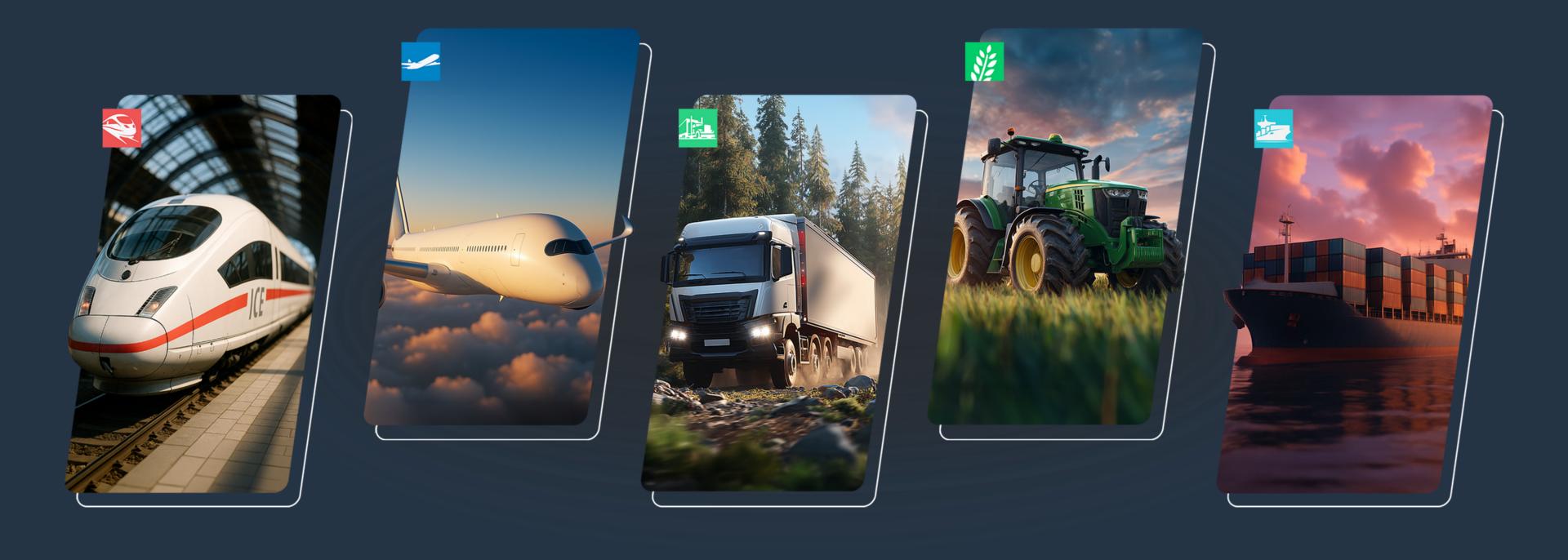
Cost impact DKK 990K in interest & surcharges

Seasonality

Trophy Games Organization



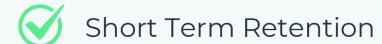
Business Update



User Life Time Value

The Key To Future Growth

Genre Challenges







Life Time Value (LTV)

Payment Longevity

"The solution" hopefully will be launched with Farm Manager and Truck Manager.



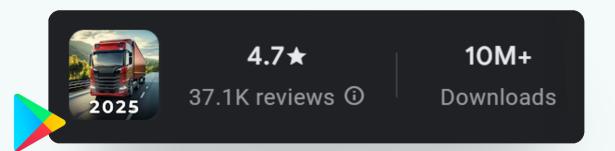


Released October 2024

Designed from start to **handle long term payment** challenges of the Transport Series.

Current focus

Increase **long term retention** and **monetization** with Long Haul & Convoy Club features.





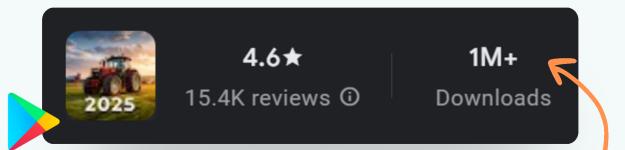


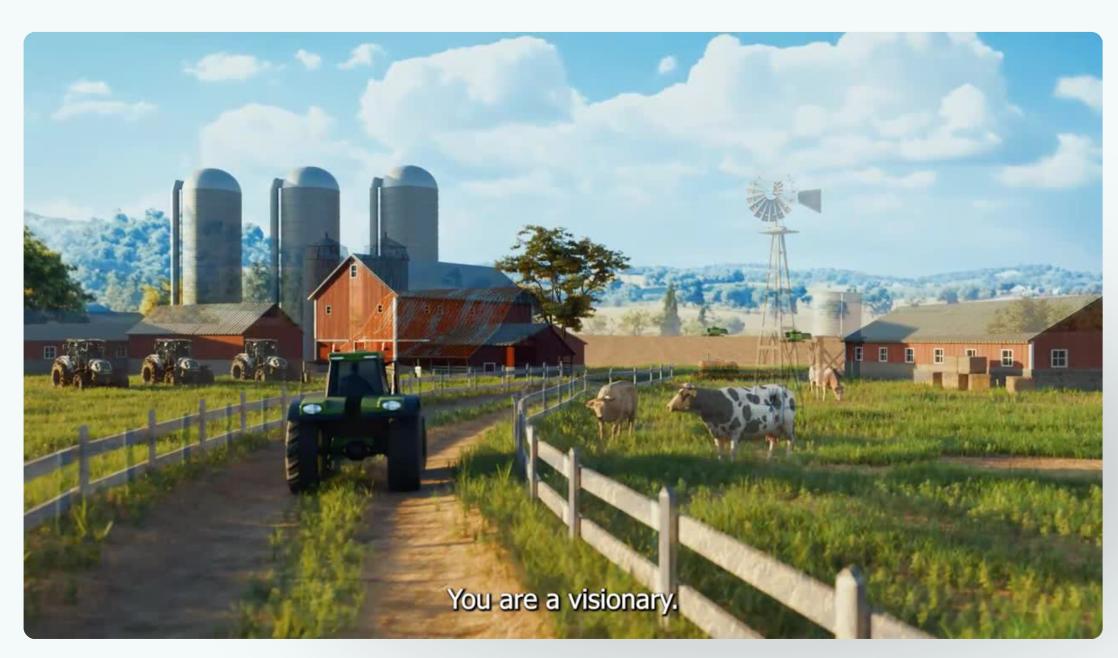
Released August 2025

Our **biggest game** already.

Current focus

Steam release and expand on **end game features** like Staff, Marketing, GMO & Animal Shows.



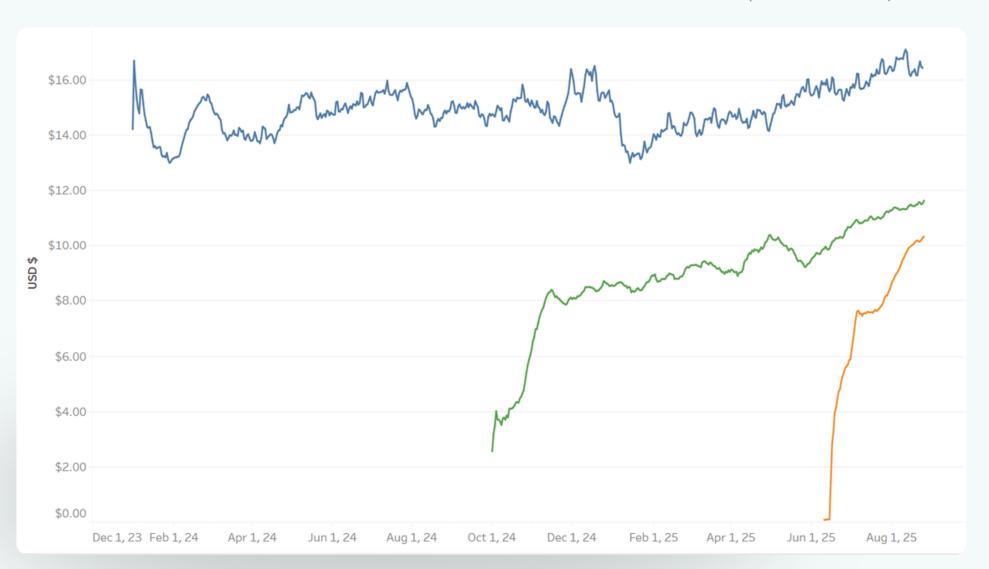






Released August 2025

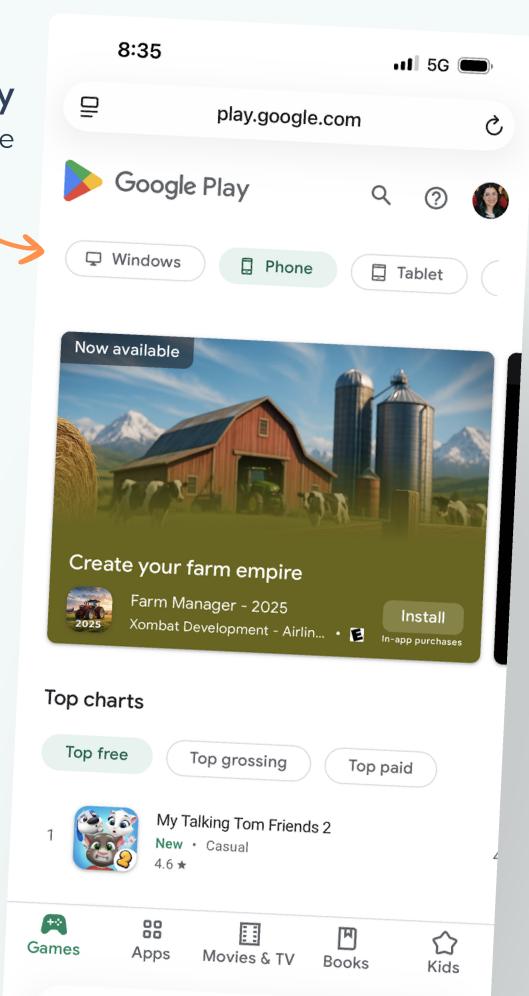




Airline Manager

Truck Manager

Farm Manager





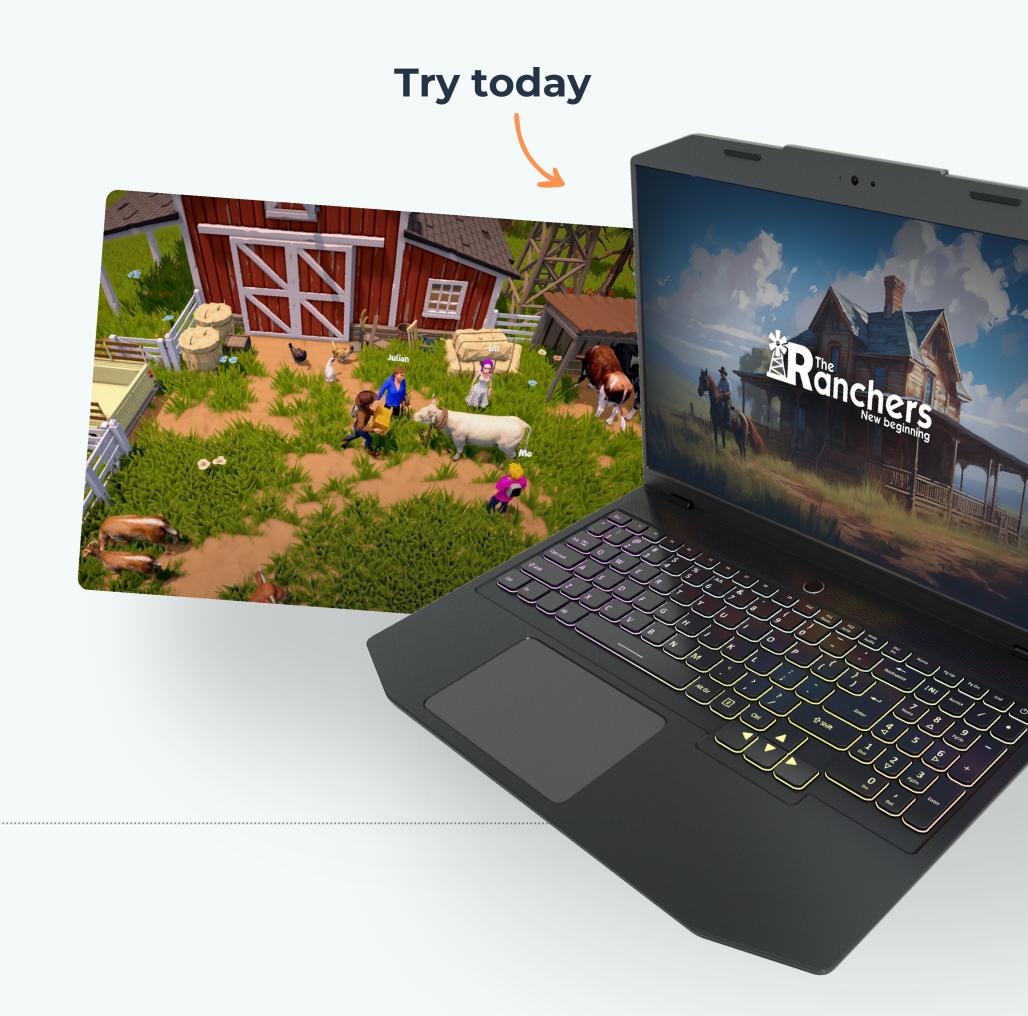
Positive Steam reviews are vital for a game's success which makes the play experience highest priority.



Current focus

Optimization of onboarding and performance.

1 Public demo — 2 Next Fest — 3 Early Access



Guidance 2025

What's To Come (in DKK)

Guidance	New	Original
Revenue	DKK 96-108 M	DKK 85-106 M
EBITDA	DKK 16-20 M	DKK 16-20 M
EBT	DKK 6-9 M	DKK 6-9 M



The Ranchers is not included

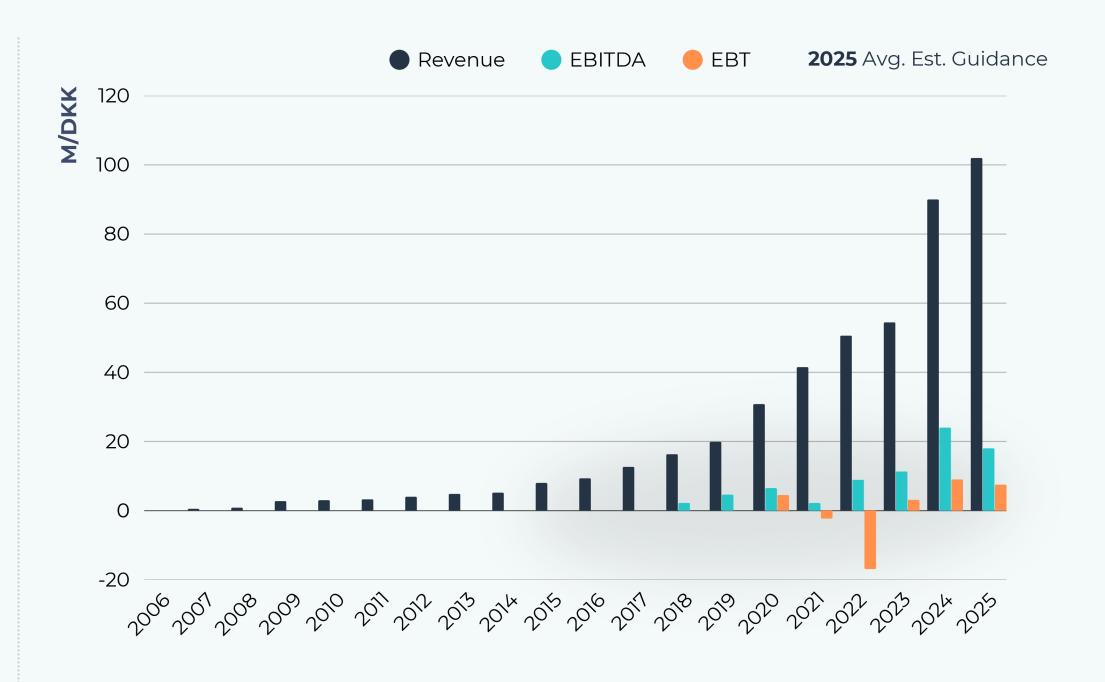


US Dollar performance



Risks

- New game performance
- UA Honeymoon period
- Pre-registration boost



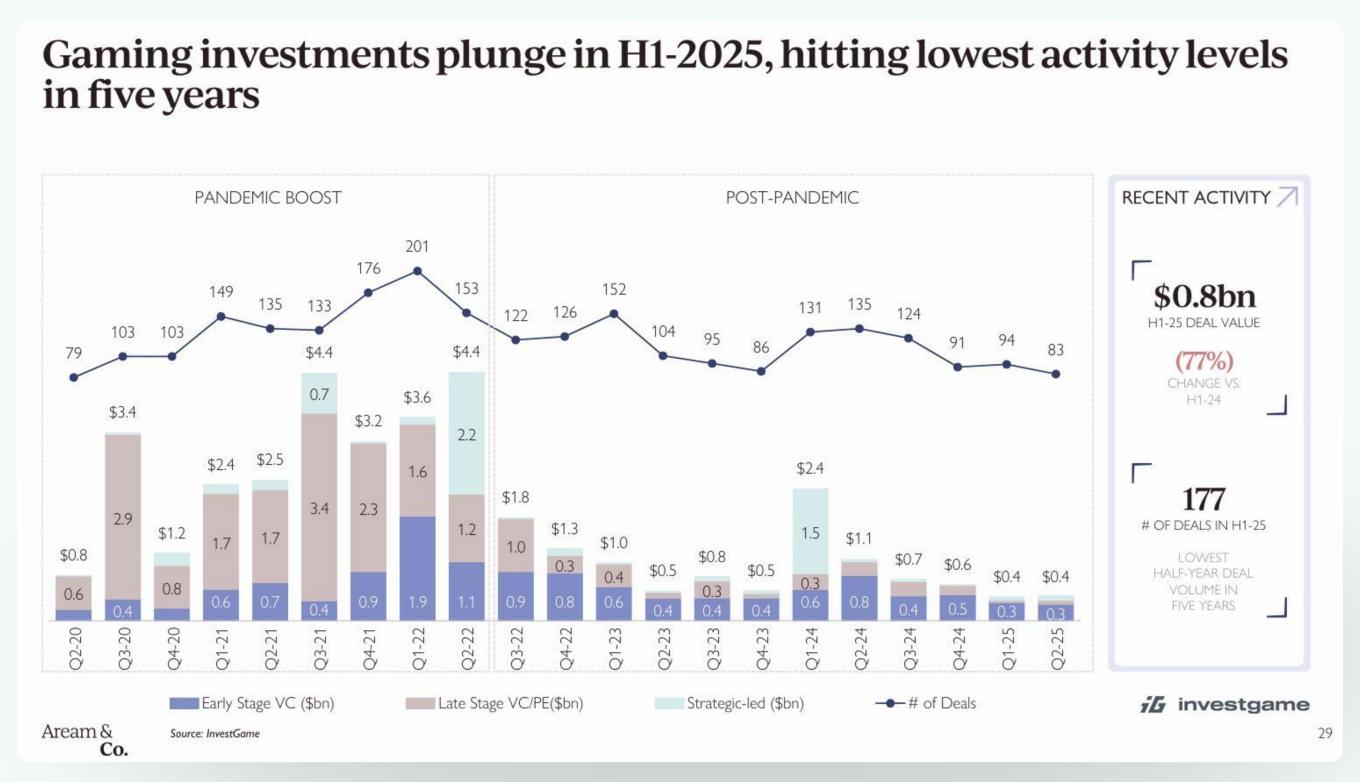
Almost 80% of our revenue comes from the Transport Series.

Strategy Update



Market Status

Navigating The Industry



Trophy Games

Simulating Real Life

Our portfolio holds 40+ titles, but our flagship titles are within the **Manager Games Series**.

These are games around real-world interests to immerse players in their passion online.



















10M+ installs

first 6 months

















Other games in our portfolio













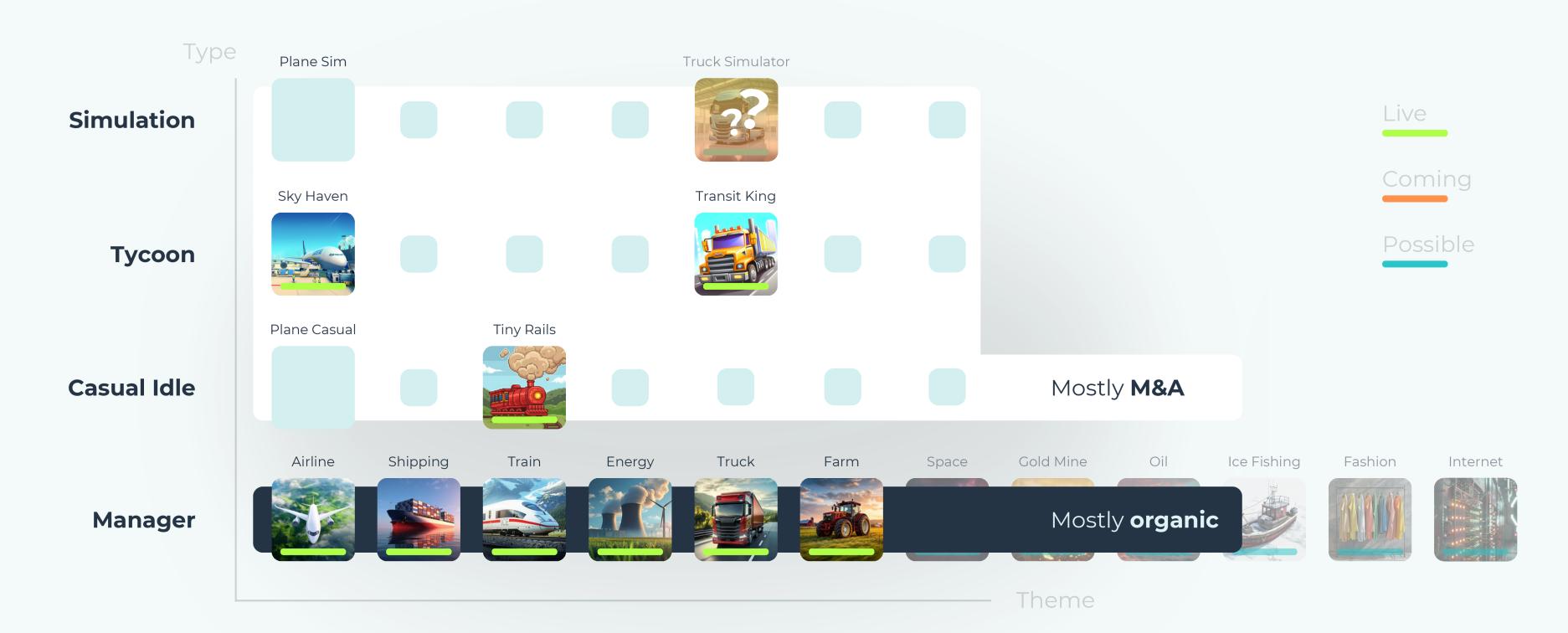






Strategy Matrix

Future Growth



How We Create Value

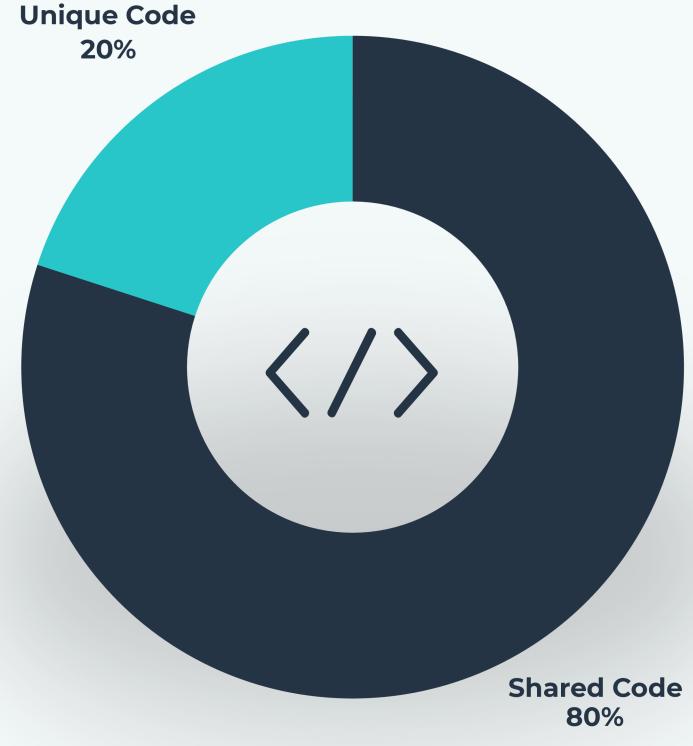
Future Growth

Reusable Codebase

The transport games **share up 80%** of the codebase. This allows us to create games fast and try niche concepts.

HTML5 stack allow for faster development and easy recruitment.





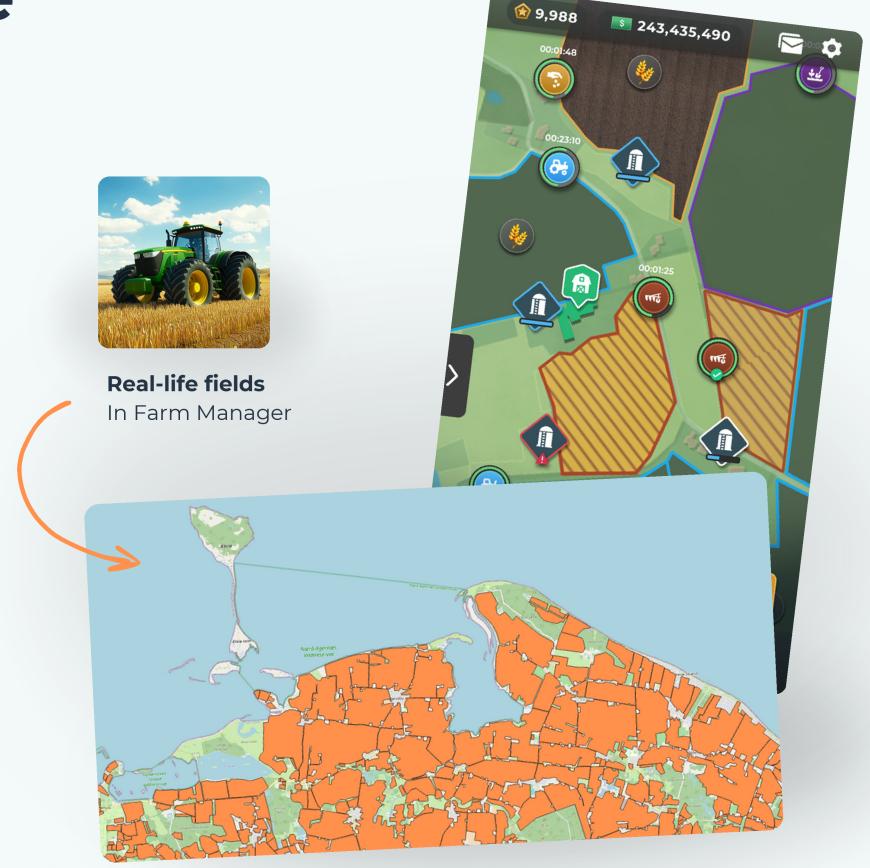
How We Create Value

Future Growth

Map Server Moat

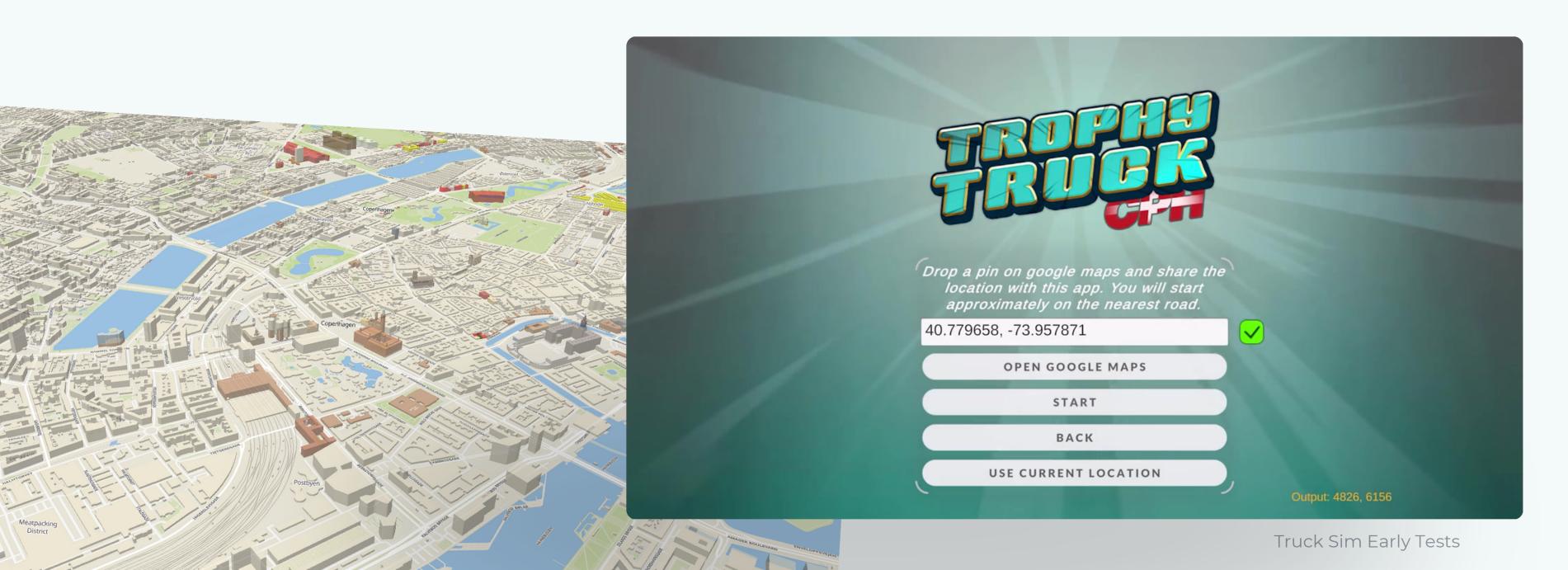
We have **our own map server**. This is a technical difficult and time-consuming task to set up and will be a big moat to competitors, perhaps not making it worth for them to do.

Map server road driving features also opens up for game themes like **bus**, **taxi**, **police** and **fire fighter**.



Vector Maps

Future Growth



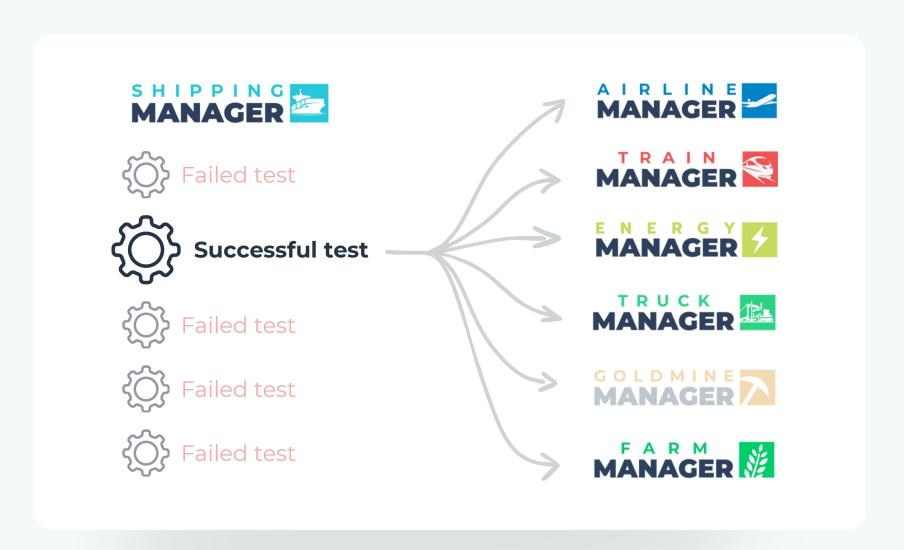
Data Driven Culture

The Foundation For Our Decisions

Split Testing

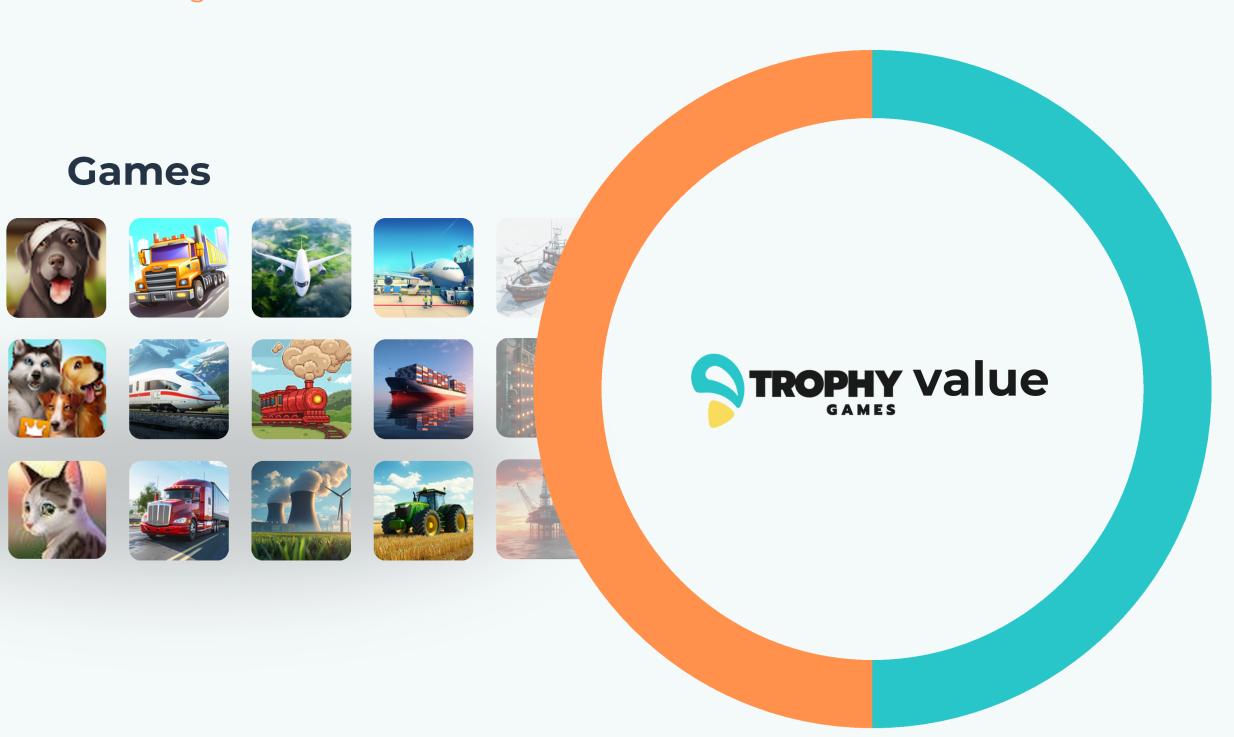
Successful tests for a single Transport game can be **implemented across all Transport titles**. Data driven tests are done for all aspects of our games like:

- Features
- Structures
- App Store
- User Acquisition and more ...



Intangible Assets

Increasing Chances Of Success From Title To Title



Other Intangibles



Al translation



Datawarehouse



Weather systems



Map servers



Shop codes



Live ops

How We Create Value

Future Growth

Crosspromotion

Keeping players in the **transport series ecosystem** increases user acquisition margins significantly.









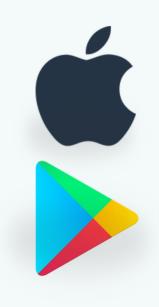






Risks

Future Considerations













Platforms

Digital Fairness Act Marketing Platforms Privacy

Currency

VAT

90% of our revenue

Roadmap

What's to come































2024

2025

2026

Thank you

Nasdaq CPH: TGAMES



Søren Questions?





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