
Argo
DEFENCE
GROUP
2026
Interim Report April-June

CONTENTS

FINANCIAL SUMMARY

- **Increased growth – Net sales increased by 459% to SEK 69.9 million (12.5)**
- **Solid order backlog – The order backlog increased by 52% to SEK 69.7 million (45.8)**
- **Positive profitability trend – EBITDA amounted to SEK 6.0 million (4.3)**
- **Total framework agreement value of SEK 867 million, of which SEK 564 million remains under existing framework agreements**

THE GROUP APRIL – JUNE 2026

- Net sales amounted to SEK 69,890 thousand (12,505)
- EBITDA amounted to SEK 6,010 thousand (4,291), corresponding to a margin of 8.6% (34.3%)
- EBITA amounted to SEK 5,374 thousand, corresponding to a margin of 7.7%
- Operating profit amounted to SEK 360 thousand (2,730)
- Profit for the period amounted to SEK -1,125 thousand
- Earnings per share amounted to SEK -0.05
- Order intake amounted to SEK 29,488 thousand (37,890) and the order backlog to SEK 69,656 thousand (45,780)

THE GROUP JANUARY – JUNE 2026

- Net sales amounted to SEK 115,535 thousand (12,505)
- EBITDA amounted to SEK 16,167 thousand (4,291), corresponding to a margin of 14.0% (34.3%)
- EBITA amounted to SEK 15,437 thousand, corresponding to a margin of 13.4%
- Operating profit amounted to SEK 5,937 thousand (2,730)
- Profit for the period amounted to SEK 3,544 thousand
- Earnings per share amounted to SEK 0.17
- Order intake amounted to SEK 119,820 thousand (37,890) and the order backlog to SEK 69,656 thousand (45,780)

**Argo Defence Group AB (publ) was incorporated on 29 April 2025 and the Group's first acquisition was completed in June 2025. Further companies were acquired in December 2025 and in March 2026. The 2025 comparative figures therefore include those operations only from their respective acquisition dates and cover a smaller group than in 2026. The figures are therefore not fully comparable. The Group's first financial year covered 29 April–31 December 2025.*

SIGNIFICANT EVENTS

The quarter April – June 2026

- First delivery of customised containers to the Swedish Armed Forces under the Group's largest framework agreement completed and approved.

Events After the End of the Period

- No significant events after the end of the period.

KEY FIGURES

Group, SEK thousand unless stated	Apr-Jun 2026	Apr-Jun 2025*	Jan-Jun 2026	Apr-Jun 2025*	Apr-Dec 2025*
Net sales	69,890	12,505	115,535	12,505	62,970
EBITDA	6,010	4,291	16,167	4,291	5,726
EBITDA margin	8.6%	34.3%	14.0%	34.3%	9.1%
EBITA	5,374	3,948	15,437	3,948	1,163
EBITA margin	7.7%	31.6%	13.4%	31.6%	1.8%
Operating profit	360	2,730	5,937	2,730	-7,549
Profit after net financial items	-174	2,676	4,824	2,676	-7,655
Profit for the period	-1,125	2,304	3,544	2,304	-7,347
Earnings per share, SEK	-0.05	0.14	0.17	0.14	-0.45
Equity	151,633	71,762	151,633	71,762	127,187
Equity ratio, %	51.1%	67.4%	51.1%	67.4%	71.6%
Total assets	296,782	106,455	296,782	106,455	177,730
Order intake	29,488	37,890	119,820	37,890	134,686
Order backlog	69,656	45,780	69,656	45,780	70,050

KEY FIGURES Q2 2026 – SUMMARY

Framework value, ongoing*

867
SEKm

Framework value, remaining*

564
SEKm

Net sales

69.9
SEKm

Order backlog

69.7
SEKm

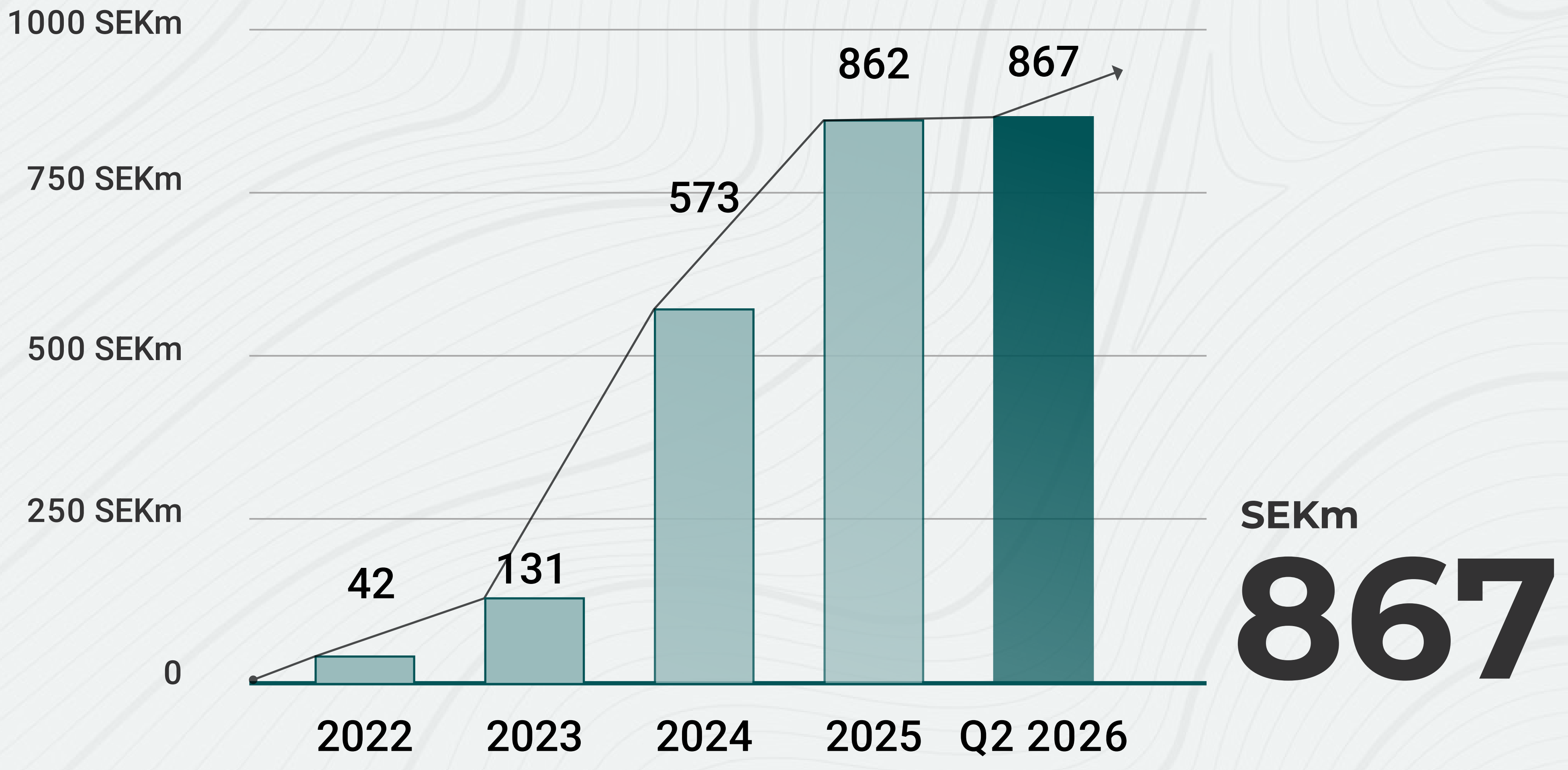
EBITDA margin

8.6
%

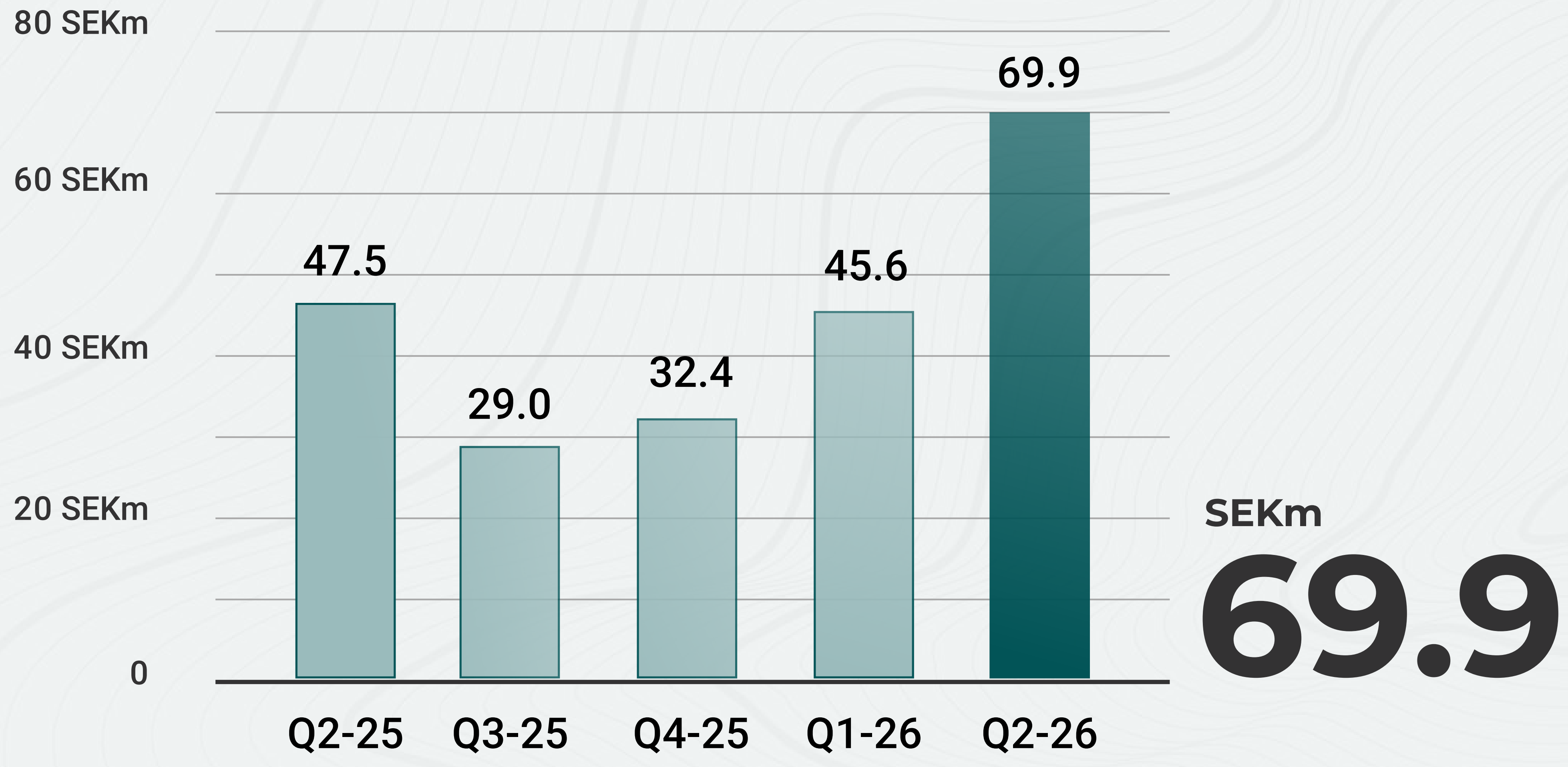
EBITA margin

7.7
%

ONGOING FRAMEWORK AGREEMENTS



NET SALES PER QUARTER**



**The value is based on all additional options and agreements being fully utilised.*

***The figures for Q2 2025 through Q4 2025 are pro forma figures. Pro forma figures have been prepared for illustrative purposes and are based on the assumption that the Group had owned the five subsidiaries – Swedish Net Air & Defence AB, Disarmament Solutions AB, Disarmament Solutions Ukraine, Zel-Aaren Innovation AB and LPG Trafikmarkeringar AB – throughout the whole of 2025. Poseidon Diving Group AB is not included in the pro forma figures, as the acquisition was completed only on 2 March 2026. The pro forma information is hypothetical in nature and is intended as a supplement to, but does not replace, the statutory financial reporting.*

A QUARTER OF SIGNIFICANT PROJECT DELIVERIES, HIGH ACTIVITY AND LONG-TERM INVESTMENTS

Results for the quarter

The second quarter of 2026 has been characterised by fifteen parallel project deliveries and a high level of operational activity, above all within the Defence Materiel business area. It is satisfying to see how our organisation handles a broad and complex flow of deliveries – which testifies to the strong capacity within the companies. Net sales for the quarter amounted to SEK 69.9 million, driven above all by increased call-offs under our framework agreements with FMV and the Swedish Armed Forces – a sign that customers are using the agreements actively and that confidence in our delivery capability is high.

EBITDA for the quarter amounted to SEK 6.0 million, a result we are not fully satisfied with. The prevailing global situation has led to higher freight prices than estimated and has thereby affected costs in our delivery projects. We manage this on an ongoing basis and see it as part of the operational reality of working in a geopolitically active market.

Order intake amounted to SEK 29.5 million during the quarter and the order backlog stood at SEK 69.7 million at the end of the period, consisting predominantly of planned deliveries to the Swedish Armed Forces within Defence Materiel during Q3–Q4 2026. The majority of the deliveries consist of products and systems specially developed for FMV and the Swedish Armed Forces. The total value of the Group's ongoing framework agreements amounts to approximately SEK 867 million, of which a remaining value of approximately SEK 564 million gives us a stable and predictable revenue base extending into the coming years.

In parallel with ongoing deliveries, we maintain a high level of activity within defence procurement. Several tenders are under evaluation and we expect decisions during the autumn. By their nature, these procurements are extensive and complex with long lead times – something that is characteristic of the market in which we operate.

Long-term investments and increased demand

The Defence Materiel business area is now taking its first steps into the international market – driven by demand we see from armed forces in Germany and northern Europe – within the two product segments where we have a competitive offering: customised container solutions and radio link antennas. The expansion is managed within the existing organisation and in cooperation with local partners, which enables resource-efficient internationalisation without us having to expand the organisation. Cooperation agreements have been signed between Swedish Net Air & Defence and a number of foreign suppliers.

Within the Counter-Explosive Risk Solutions business area, Poseidon Diving Systems is developing a new product portfolio – diving systems adapted exclusively for military use – an opportunity we identified in connection with the acquisition and which is now taking shape. The work is already attracting concrete interest from several defence customers, both Swedish and international, which confirms the relevance of the offering we are building. Within the same business area we have also broadened the product portfolio within high-technology defence and established a unique position as a link between Swedish and Ukrainian defence technology. New reseller agreements were signed during the quarter, strengthening our ability to reach new markets and customers.

The Airfield Operations business area reports an active quarter with maintenance work at major Swedish airports and product deliveries to international customers. Activity continues into Q3, which is the business area's most delivery-intensive period.

Overall, Q2 lays an important foundation. Deliveries are running, the organisation is active, and the investments we are making now are shaping the conditions for the Group's development during the remainder of 2026 and into 2027.

I would like to extend warm thanks to our employees, who during an intensive quarter have continued to deliver with high quality and commitment, and to our customers and shareholders for the confidence they place in us.

Stockholm, August 2026
Marcus Selme, President & CEO

THIS IS ARGO

Argo Defence Group is a growth-oriented defence group operating in military and civil defence with three business areas: **Defence Materiel, Counter-Explosive Risk Solutions and Airfield Operations.** Through six specialised subsidiaries, the Group delivers products and services within defence materiel, EOD equipment and explosive risk management, advanced breathing and diving systems, and airfield infrastructure, with a strong emphasis on meeting demanding technical and operational requirements.

Supported by long-term framework agreements and international partnerships, Argo Defence Group has established long-standing customer relationships and a clear position within the defence and security sector, with the capacity to deliver value both in peacetime and in situations of heightened preparedness.

The Group was founded in 2025 and builds on subsidiaries with roots dating back to the 1950s. Today we are based in six locations – with our head office in Stockholm and operations in Gothenburg, Jönköping, Kumla, Fjugesta and Kyiv in Ukraine.

OUR CUSTOMERS

Below is a selection of the customers we work with.

- Swedish Armed Forces
- Swedish Defence Materiel Administration, FMV
- Swedish Defence Research Agency, FOI
- Swedish Fortifications Agency
- Swedish Agency for Civil Defence, MCF (formerly MSB)
- Ministry of Defence of Ukraine
- United Nations Development Programme, UNDP
- United Nations Office for Project Services, UNOPS
- Swedavia Airports

BUSINESS CONCEPT

Argo Defence Group's business concept is to be a long-term and reliable supplier of qualified solutions to authorities and organisations within military and civil defence, with the aim of strengthening defence capability in Sweden and in other security-critical environments internationally.

VISION

Our vision is to contribute to a stronger and safer society through sustainable solutions for the defence and security challenges of the future.

BUSINESS AREAS

DEFENCE MATERIEL

- Development and delivery of defence materiel and systems
- Equipment and services to strengthen civil defence

COUNTER-EXPLOSIVE RISK SOLUTIONS

- Equipment and training for land and underwater mine clearance
- Explosive risk management
  - Threat & risk assessment
  - Safety distances and protective measures
- Ammunition and weapons disposal
- Diving systems for military applications

AIRFIELD OPERATIONS

- Design and installation of airfield systems at civil and military airports
- Repair and maintenance at airfields
- Development and international sales of customised products for airfields

SwedishNet Air & Defence

Disarmament Solutions Ukraine | Disarmament Solutions

Zelkaaren | LPG Trafikmarkeringar AB | SwedishNet Air & Defence

ARGO AS AN INVESTMENT

DEFENCE AND SECURITY – A STABLE MARKET WITH LONG-TERM GROWTH

Argo Defence Group operates in a market with growing demand, driven by a changed global security situation, increased defence budgets and rising requirements for preparedness and modernisation. This creates a stable and long-term need for the Company's specialised products, solutions and services in a sector that is affected only to a limited extent by economic cycles.

STABLE REVENUES THROUGH LONG-TERM FRAMEWORK AGREEMENTS AND CONTRACTS

The business is largely based on multi-year framework agreements and long-standing customer relationships, complemented by airport projects and sales of specialised products. The business model generates recurring revenues and stable cash flows. Argo Defence Group has an extensive framework agreement portfolio and strong momentum from recently awarded contracts, providing good revenue visibility for the remainder of 2026 and the years ahead. The focus going forward is on securing further major framework agreements on favourable commercial terms.

SUCCESS IN COMPLEX PROCUREMENTS

With long experience of public procurement and a strong ability to identify relevant business opportunities at an early stage, Argo Defence Group works selectively and with discipline – taking part in procurements where it has a competitive offering and strong prospects of winning. This focused approach lets the Company prioritise business with strong potential and thereby lay the foundation for profitable growth.

ESTABLISHED OPERATIONS WITH LONG EXPERIENCE

The Group is built on operations with roots dating back to 1958. Although Argo Defence Group was formed as a group in 2025, it consists of six established subsidiaries with extensive industry experience in the defence and security sector, providing a stable operational foundation, proven business models and deep industry expertise.

OPERATIONAL PRESENCE IN UKRAINE

The Company's operations in Ukraine provide direct access to a region with high security requirements and substantial materiel needs. This proximity provides a deeper understanding of prevailing needs and market conditions, contributing to a clearer picture of demand and enabling shorter decision-making processes, needs-adapted solutions and efficient execution in a complex and operationally demanding environment.

STRATEGY FOR GROWTH AND PRODUCT EXPANSION

Argo Defence Group combines organic growth with selective, value-creating acquisitions to strengthen its market position. Organic growth is driven by increased volumes under existing framework agreements, new contracts and a sharper sales focus, while acquisitions broaden the Group's offering within the defence and security field.

At the same time, an important part of Argo Defence Group's strategy going forward is to broaden the portfolio of proprietary and internally developed products. By combining technical expertise, experience and targeted acquisitions, both recurring business and Argo Defence Group's product portfolio are strengthened over time.

OUR MISSION IS CLEAR –

TO CONTRIBUTE TO A SAFER SOCIETY AND A MORE STABLE FUTURE

OPERATIONAL DEVELOPMENT

The second quarter of 2026 was characterised by continued high delivery activity within Defence Materiel, the seasonal start-up of project operations within Airfield Operations, and the first full quarter with Poseidon Diving Group as part of the Group. The Group's net sales for the quarter amounted to SEK 69.9 million with EBITDA of SEK 6.0 million. The Group operates within three business areas: Defence Materiel, Counter-Explosive Risk Solutions and Airfield Operations. The development of each business area is commented on below.

DEFENCE MATERIEL

Swedish Net Air & Defence

Swedish Net Air & Defence again accounted for the largest share of the Group's revenue this quarter, with net sales of SEK 44.9 million and EBITDA of SEK 5.6 million, corresponding to an EBITDA margin of 12.5%.

Rising freight prices have led to an updated cost assessment in a larger project, which has affected the margin for the period. The underlying profitability of the project portfolio is essentially unchanged.
Deliveries under the framework agreements with FMV otherwise continued according to plan. Ongoing projects include specially developed solutions for the Swedish Armed Forces such as transport and storage containers, technical spaces and technical cabinets, radio link antennas and transition coupling kits, as well as standard products within, for example, medical devices and training equipment.

COUNTER-EXPLOSIVE RISK SOLUTIONS

Disarmament Solutions AB, Disarmament Solutions Ukraine & Poseidon Diving Group

Disarmament Solutions AB increased net sales to SEK 7.1 million during the quarter (SEK 1.9 million in the first quarter), driven mainly by equipment deliveries to defence customers in Sweden and internationally, including a larger export order. EBITDA amounted to SEK -0.6 million. The quarter's deliveries consisted largely of the resale of purchased detection and clearance equipment with a lower gross margin, while the company carries the costs of an organisation dimensioned for continued growth.

Disarmament Solutions Ukraine developed in line with the established structure, with a permanent management function in Kyiv, and reported net sales of SEK 4.7 million for the half-year with a positive EBITDA of SEK 0.4 million.

The quarter was the first full quarter with **Poseidon Diving Group** in the Group. Net sales amounted to SEK 9.6 million with EBITDA of SEK -0.3 million – a clear improvement compared with the consolidation period in March. During the period, considerable focus has been placed on developing a product portfolio of diving systems adapted solely for military applications.

The integration work is proceeding according to plan and the acquisition strengthens the Group's overall offering within underwater environments and clearance operations.

AIRFIELD OPERATIONS

Zel-Aaren Innovation & LPG Trafikmarkeringar

The season within Airfield Operations began during the quarter in line with the normal pattern. **LPG Trafikmarkeringar** reported net sales of SEK 2.7 million with EBITDA of SEK 0.3 million – a clear recovery from the seasonally weak first quarter.

Zel-Aaren Innovation reported net sales of SEK 3.7 million and EBITDA of SEK 0.4 million as planned projects were started up.

FINANCIAL COMMENTS

Results

Net sales amounted to SEK 69,890 thousand for the period April–June 2026 (SEK 45,645 thousand in the first quarter). EBITDA amounted to SEK 6,010 thousand (8.6%) and EBITA to SEK 5,374 thousand (7.7%). Operating profit amounted to SEK 360 thousand. Profitability for the quarter was adversely affected by the updated cost assessment in a larger project described under Operational Development, with a negative earnings impact of approximately SEK 3.0 million, and by the fact that the quarter includes a full quarter of amortisation of acquisition-related fair value adjustments from the Poseidon acquisition.

For the half-year January–June 2026, net sales amounted to SEK 115,535 thousand with EBITDA of SEK 16,167 thousand (14.0%) and an operating profit of SEK 5,937 thousand.

Interest expenses amounted to SEK 539 thousand during the quarter (SEK 586 thousand in the first quarter). Profit after net financial items amounted to SEK -174 thousand and profit for the period to SEK -1,125 thousand, after a tax expense of SEK -951 thousand attributable to the earnings accrued during the quarter in the operating subsidiaries. Earnings per share amounted to SEK -0.05.

Cash flow

Cash flow from operating activities before changes in working capital amounted to SEK 4,935 thousand. Changes in working capital amounted to a net of SEK -11,592 thousand. The largest negative item consisted of increased trade receivables and accrued income as a result of high invoicing and delivery activity during the latter part of the quarter, attributable to deliveries under existing framework agreements, the export order within Counter-Explosive Risk Solutions and Poseidon's first full quarter in the Group. This was partly offset by reduced inventories and increased trade payables and other current liabilities; the latter change includes a reduction in the utilised overdraft facility of SEK -1,843 thousand. Cash flow from operating activities thus amounted to SEK -6,657 thousand.

Cash flow from investing activities amounted to SEK -1,778 thousand and related mainly to investments in property, plant and equipment.

Financing activities contributed SEK 8,003 thousand through a new bank loan of SEK 10,000 thousand, raised as a general liquidity reinforcement, less loan repayments of SEK 1,997 thousand.

Cash flow for the period amounted to SEK -432 thousand and cash and cash equivalents at the end of the period to SEK 9,828 thousand. Together with an unutilised overdraft facility of approximately SEK 14,751 thousand, the Group's total available liquidity at the end of the period amounted to approximately SEK 24,579 thousand, which is considered sufficient to finance planned commitments during the 2026 financial year.

Financial position

At the end of the period, equity amounted to SEK 151,633 thousand, corresponding to an equity ratio of 51.1% (57.2% as at 31 March 2026). Total assets amounted to SEK 296,782 thousand.

Goodwill amounted to SEK 74,854 thousand. Other intangible assets amounted to SEK 20,029 thousand. Interest-bearing liabilities to credit institutions amounted to a total of SEK 31,492 thousand, comprising non-current loans of SEK 23,266 thousand and current loans of SEK 8,226 thousand. In addition, the Group has access to overdraft facilities totalling SEK 37,500 thousand, of which SEK 22,749 thousand was utilised at the end of the period and is classified within other current liabilities. Including the utilised overdraft facility, the Group's gross interest-bearing debt amounted to SEK 54,241 thousand.

OTHER INFORMATION

Largest shareholders as at 30 June 2026

Shareholder	Number of shares	Capital %
Swedish Net Holding AB	**10,200,000**	**48.62%**
Nordnet Pensionsförsäkring AB	2,672,753	12.74%
Exelity AB	1,249,024	5.95%
RICON AB	800,000	3.81%
OneFive AB	720,000	3.43%
Total five largest shareholders	**15,641,777**	**74.56%**
Other shareholders	5,337,223	25.44%
Total	**20,979,000**	**100.00%**

Holdings are based on the most recent fully available share register as at 30 June 2026. The capital share is recalculated on the total number of shares as at 30 June 2026 (20,979,000), including the effect of the over-allotment and non-cash issues during Q1 2026.

Incentive Programme 2025/2028

There are 100,000 warrants within the 2025/2028 incentive programme for the Company's Board of Directors. Each warrant entitles the holder to subscribe for one (1) new share in Argo Defence Group AB at a subscription price of SEK 22.1 per share during the period 15 October – 31 December 2028. Upon full exercise, the Company will receive approximately SEK 2.21 million.

Shareholder	Warrants
Lars Granbom	50,000
Anna Höjer	25,000
Magnus Ericsson	25,000
Total	**100,000**

The Share

Since 16 December 2025, Argo Defence Group has been listed on NGM Growth Market, a marketplace operated by Nordic Growth Market, under the ticker ARGO with ISIN code SE0026820540.

Number of Shares and Share Capital

As at 30 June 2026, the Company's share capital amounted to SEK 727,004.37, divided among 20,979,000 shares. The quota value of the shares amounts to approximately SEK 0.03465 per share.

Earnings per share

Earnings per share for the period January–June 2026 amounted to SEK 0.17, calculated as profit for the period (SEK 3,544 thousand) divided by the weighted average number of shares outstanding during the period (20,683,096 shares).

Development of share capital during the first half of 2026

Event	Date	Shares added	Total number of shares	Share capital (SEK)
Opening balance 1 January 2026			**20,010,486**	**693,441.57**
Over-allotment issue	2026-01-15	98,963	20,109,449	696,871.03
Non-cash issue	2026-03-02	869,551	20,979,000	727,004.37
Closing balance 30 June 2026			**20,979,000**	**727,004.37**

Group Structure

As at 30 June 2026, the Group consists of the Parent Company Argo Defence Group AB and six subsidiaries: Swedish Net Air & Defence AB (100%), Disarmament Solutions AB (100%), Disarmament Solutions Ukraine (100%), Zel-Aaren Innovation AB (100%), LPG Trafikmarkeringar AB (100%) and Poseidon Diving Group AB (100%).

Risk Factors

The risk factors set out in Argo Defence Group AB's Information Memorandum and in the Year-End Report 2025 are considered to remain relevant as at 30 June 2026. As a result of the acquisition of Poseidon Diving Group, the Group's risk profile has been extended to include risks related to the integration of the acquired company.

Employees

As at 30 June 2026, the Group had a total of 36 employees.

Financial Statements

Consolidated income statement

SEK thousand	2026-04-01 - 2026-06-30	2025-04-29 - 2025-06-30	2026-01-01 - 2026-06-30	2025-04-29 - 2025-06-30	2025-04-29 - 2025-12-31
Operating revenue					
Net sales	69,890	12,505	115,535	12,505	62,970
Other operating income	425	535	989	535	4,243
Total operating revenue	**70,315**	**13,040**	**116,524**	**13,040**	**67,213**
Operating expenses					
Direct costs	-48,882	-8,130	-75,190	-8,130	-50,892
Other external expenses	-5,733	322	-7,419	322	-3,347
Personnel expenses	-9,574	-941	-17,321	-941	-7,249
Depreciation and amortisation of property, plant and equipment and intangible assets	-5,650	-1,561	-10,230	-1,561	-13,275
Other operating expenses	-116	0	-427	0	1
Total operating expenses	**-69,955**	**-10,310**	**-110,587**	**-10,310**	**-74,762**
Operating profit	**360**	**2,730**	**5,937**	**2,730**	**-7,549**
Net financial items					
Interest income and similar income items	5	-142	12	-142	509
Interest expenses and similar expense items	-539	88	-1,125	88	-615
Total net financial items	**-534**	**-54**	**-1,113**	**-54**	**-106**
Profit before tax	**-174**	**2,676**	**4,824**	**2,676**	**-7,655**
Current/deferred tax	-951	-372	-1,280	-372	308
PROFIT FOR THE PERIOD	**-1,125**	**2,304**	**3,544**	**2,304**	**-7,347**
Earnings per share before and after dilution, SEK	**-0.05**	**0.14**	**0.17**	**0.14**	**-0.45**
Weighted average number of shares outstanding	20,979,000	15,892,839	20,683,096	15,892,839	16,226,252

Financial Statements

Consolidated balance sheet

SEK thousand	As at 30 June 2026	As at 30 June 2025	As at 31 December 2025
Non-current assets			
Intangible assets			
Goodwill	74,854	71,833	75,698
Other intangible assets	20,029	4,833	637
Total intangible assets	**94,883**	**76,666**	**76,335**
Property, plant and equipment			
Buildings and land	2,987	0	2,725
Equipment, tools, machinery and installations	4,467	640	2,499
Total property, plant and equipment	**7,454**	**640**	**5,224**
Financial non-current assets			
Deferred tax assets	1,906	0	1,112
Other non-current receivables	18,128	36	0
Total financial non-current assets	**20,034**	**36**	**1,112**
Total non-current assets	**122,371**	**77,342**	**82,671**
Current assets			
Inventories			
Inventories	24,700	1,567	8,292
Total inventories	**24,700**	**1,567**	**8,292**
Current receivables			
Trade receivables	38,237	6,800	13,956
Current tax assets	757	0	334
Other receivables	2,322	2,384	2,769
Accrued but not invoiced revenue	28,619	0	4,664
Prepaid expenses and accrued income	69,948	11,361	28,758
Total current receivables	**139,883**	**20,545**	**50,481**
Cash and bank balances	9,828	7,001	36,286
Total current assets	**174,411**	**29,113**	**95,059**
TOTAL ASSETS	**296,782**	**106,455**	**177,730**

SEK thousand	As at 30 June 2026	As at 30 June 2025	As at 31 December 2025
EQUITY			
Share capital	727	551	693
Other equity, including profit for the period	150,906	71,211	126,494
Total equity	**151,633**	**71,762**	**127,187**
Provisions			
Deferred tax liability on fair value adjustments	3,082	0	0
Total provisions	**3,082**	**0**	**0**
Non-current liabilities			
Liabilities to credit institutions	23,266	6,000	20,152
Total non-current liabilities	**23,266**	**6,000**	**20,152**
Current liabilities			
Liabilities to credit institutions	8,226	0	3,527
Trade payables	32,931	10,241	3,725
Current tax liabilities	3,161	576	1,326
Other current liabilities	31,307	16,336	5,170
Accrued expenses and deferred income	43,176	1,540	16,643
Total current liabilities	**118,801**	**28,693**	**30,391**
TOTAL EQUITY AND LIABILITIES	**296,782**	**106,455**	**177,730**

Financial Statements

Consolidated cash flow statement

SEK thousand	2026-04-01 - 2026-06-30	2025-04-29 - 2025-06-30	2026-01-01 - 2026-06-30	2025-04-29 - 2025-06-30	2025-04-29 - 2025-12-31
Operating activities					
Operating profit	360	2,731	5,937	2,731	-7,549
Adjustments for depreciation and amortisation	5,650	1,561	10,230	1,561	13,275
Adjustments for non-cash items, etc.	-416	0	-896	0	312
Interest received, etc.	4	0	12	0	509
Interest paid	-539	-54	-1,125	-54	-303
Income tax paid	-124	0	-326	0	-165
Cash flow from operating activities before changes in working capital	**4,935**	**4,238**	**13,832**	**4,238**	**6,079**
Cash flow from changes in working capital					
Change in inventories	3,363	-1,567	-981	-1,567	-8,292
Change in trade receivables	-30,395	-6,800	-19,295	-6,800	-13,956
Change in current receivables	-6,176	-13,746	-61,118	-13,746	-36,191
Change in trade payables	10,564	10,241	22,692	10,241	3,725
Change in current liabilities	11,052	18,452	43,528	18,452	23,140
Acquired working capital (reclassified to investing activities)	0	-5,021	0	-5,021	13,025
Cash flow from operating activities	**-6,657**	**5,797**	**-1,342**	**5,797**	**-12,470**
Investing activities					
Investments in and disposals of property, plant and equipment	-1,589	-365	-1,824	-365	-365
Acquisition of subsidiaries	-189	-2,231	-29,493	-2,231	-25,272
Cash flow from investing activities	**-1,778**	**-2,596**	**-31,317**	**-2,596**	**-25,637**
Financing activities					
New share issue	0	3,300	1,682	3,300	58,250
Issue costs	0	0	0	0	-7,648
Warrants	0	0	0	0	112
Change in interest-bearing liabilities	8,003	500	4,584	500	23,679
Cash flow from financing activities	**8,003**	**3,800**	**6,266**	**3,800**	**74,393**
Cash flow for the period	**-432**	**7,001**	**-26,393**	**7,001**	**36,286**
Cash and cash equivalents at the beginning of the period	**10,325**	**0**	**36,286**	**0**	**0**
Exchange rate differences in cash and cash equivalents	-65		-65		
Cash and cash equivalents at the end of the period	**9,828**	**7,001**	**9,828**	**7,001**	**36,286**

Financial Statements

Changes in Equity for the Group

Changes in equity for the period 1 January – 30 June 2026

SEK thousand	Share capital	Other contributed capital	Other equity	Profit for the period	Total
Opening balance 1 January 2026	**693**	**133,694**	**146**	**-7,347**	**127,187**
Transfer of previous year's result			-7,347	7,347	0
Non-cash issue/new share issue	33	21,649			21,682
Group adjustments			-546		-546
Translation differences			-234		-234
Profit for the period				3,544	3,544
CLOSING BALANCE 30 JUNE 2026	**727**	**155,343**	**-7,981**	**3,544**	**151,633**

Changes in Equity for the Group

Changes in equity for the period 29 April – 31 December 2025

SEK thousand	Share capital	Other contributed capital	Other equity	Profit for the period	Total
Opening balance 29 April 2025	**0**	**0**	**0**	**0**	**0**
New share issue	643	141,606			142,250
Warrants		112			112
Issue costs		-8,024			-8,024
Formation of the company	50				50
Group adjustments			146		146
Profit for the period				-7,347	-7,347
CLOSING BALANCE 31 DECEMBER 2025	**693**	**133,694**	**146**	**-7,347**	**127,187**

Financial Statements

Parent Company income statement

SEK thousand	2026-04-01 - 2026-06-30	2025-04-29 - 2025-06-30	2026-01-01 - 2026-06-30	2025-04-29 - 2025-06-30	2025-04-29 - 2025-12-31
Operating revenue					
Net sales	2,303	0	4,792	0	176
Total operating revenue	**2,303**	**0**	**4,792**	**0**	**176**
Operating expenses					
Cost of goods sold	0	0	0	0	-111
Other external expenses	-1,748	-81	-3,191	-81	-1,648
Personnel expenses	-686	-131	-1,373	-131	-929
Depreciation of property, plant and equipment	-19	-6	-37	-6	-43
Other operating expenses	0	0	0	0	-6
Total operating expenses	**-2,453**	**-218**	**-4,601**	**-218**	**-2,737**
Operating profit	**-150**	**-218**	**191**	**-218**	**-2,561**
Net financial items					
Interest income and similar income items	67	0	82	0	17
Interest expenses and similar expense items	-305	0	-367	0	-314
Total net financial items	**-238**	**0**	**-285**	**0**	**-297**
Profit before tax	**-388**	**-218**	**-94**	**-218**	**-2,858**
PROFIT FOR THE PERIOD	**-388**	**-218**	**-94**	**-218**	**-2,858**

Financial Statements

Parent Company balance sheet

SEK thousand	As at 30 June 2026	As at 30 June 2025	As at 31 December 2025
Non-current assets			
Property, plant and equipment			
Equipment, tools, machinery and installations	286	359	323
Total property, plant and equipment	286	359	323
Financial non-current assets			
Participations in Group companies	173,047	88,705	116,549
Total financial non-current assets	**173,047**	**88,705**	**116,549**
Total non-current assets	**173,333**	**89,064**	**116,872**
Current assets			
Current receivables			
Trade receivables	1,145	0	0
Current tax assets	87	0	46
Other receivables	6,154	0	279
Prepaid expenses and accrued income	272	25	121
Total current receivables	**7,658**	**25**	**446**
Cash and bank balances	491	608	21,203
Total current assets	**8,149**	**633**	**21,649**
TOTAL ASSETS	**181,482**	**89,697**	**138,521**

SEK THOUSAND	As at 30 June 2026	As at 30 June 2025	As at 31 December 2025
EQUITY AND LIABILITIES			
Equity			
Restricted equity			
Share capital	727	551	693
Total restricted equity	**727**	**551**	**693**
Unrestricted equity			
Share premium reserve	155,343	71,749	133,694
Other equity, including profit for the year	-2,952	-218	-2,858
Total unrestricted equity	**152,391**	**71,531**	**130,836**
Total equity	**153,118**	**72,082**	**131,529**
Non-current liabilities			
Liabilities to credit institutions	5,833	0	0
Total non-current liabilities	**5,833**	**0**	**0**
Current liabilities			
Liabilities to credit institutions	3,333	0	0
Trade payables	276	104	483
Liabilities to Group companies	18,410	13,205	5,873
Other liabilities	118	4,306	95
Accrued expenses and deferred income	394	0	541
Total current liabilities	**22,531**	**17,615**	**6,992**
TOTAL EQUITY AND LIABILITIES	**181,482**	**89,697**	**138,521**

Financial Statements

Parent Company cash flow statement

SEK thousand	2026-04-01 - 2026-06-30	2025-04-29 - 2025-06-30	2026-01-01 - 2026-06-30	2025-04-29 - 2025-06-30	2025-04-29 - 2025-12-31
Operating activities					
Operating profit	-149	-218	191	-218	-2,561
Adjustments for non-cash items, etc.	0	0	0	0	310
Adjustments for depreciation and amortisation	18	6	37	6	43
Interest received, etc.	2	0	2	0	17
Interest paid	-77	0	-139	0	-2
Income tax paid	-41	0	-42	0	-46
Cash flow from operating activities before changes in working capital	**-247**	**-212**	**49**	**-212**	**-2,239**
Cash flow from changes in working capital					
Change in trade receivables	-109	0	-1,146	0	-
Change in current receivables	-2,792	-25	-5,945	-25	-400
Change in trade payables	-3,270	104	-57	104	483
Change in liabilities to Group companies	-1,103	0	12,159	0	4,632
Change in current liabilities	238	56	-163	56	186
Cash flow from operating activities	**-7,283**	**-77**	**4,897**	**-77**	**2,662**
Investing activities					
Investments in and disposals of property, plant and equipment	0	-365	0	-365	-365
Acquisition of subsidiaries	-149	-3,250	-24,842	-3,250	-30,445
Shareholder contributions	-1,453	0	-11,616	0	-1,363
Cash flow from investing activities	**-1,602**	**-3,615**	**-36,458**	**-3,615**	**-32,173**
Financing activities					
New share issue	0	3,300	1,682	3,300	58,250
Issue costs	0	0	0	0	-7,648
Warrants	0	0	0	0	112
Change in interest-bearing liabilities	9,167	1,000	9,167	1,000	0
Cash flow from financing activities	**9,167**	**4,300**	**10,849**	**4,300**	**50,714**
Cash flow for the period	**282**	**608**	**-20,712**	**608**	**21,203**
Cash and cash equivalents at the beginning of the period	**209**	**0**	**21,203**	**0**	**0**
CASH AND CASH EQUIVALENTS AT THE END OF THE PERIOD	**491**	**608**	**491**	**608**	**21,203**

Financial Statements

Changes in Equity for the Parent Company

Changes in equity for the period 1 January – 30 June 2026

SEK thousand	Share capital	Share premium reserve	Retained earnings	Profit for the period	Total
Opening balance 1 January 2026	**693**	**133,694**	**0**	**-2,858**	**131,529**
Transfer of previous year's result			-2,858	2,858	0
Non-cash issue	30	19,970			20,000
Over-allotment issue	3	1,679			1,682
Profit for the period				-94	-94
CLOSING BALANCE 30 JUNE 2026	**727**	**155,343**	**-2,858**	**-94**	**153,118**

Changes in Equity for the Parent Company

Changes in equity for the period 29 April – 31 December 2025

SEK thousand	Share capital	Share premium reserve	Profit for the period	Total
Opening balance 29 April 2025	**0**	**0**	**0**	**0**
New share issue	643	141,606		142,249
Warrants		112		112
Issue costs		-8,024		-8,024
Formation of the company	50			50
Profit for the period			-2,858	-2,858
CLOSING BALANCE 31 DECEMBER 2025	**693**	**133,694**	**-2,858**	**131,529**

Financial Statements

SUBSIDIARY OVERVIEW

Subsidiary	Business area	Geography	Offering
Swedish Net Air & Defence AB	Defence Materiel	Sweden	Defence materiel and equipment; deliveries under framework agreements/public procurements.
Disarmament Solutions AB	Counter-Explosive Risk Solutions	Sweden/International	Explosive risk management, training, and project deliveries in complex environments.
Disarmament Solutions Ukraine	Counter-Explosive Risk Solutions	Ukraine	Operational activities and project-related services related to risk reduction.
Zel-Aaren Innovation AB	Airfield Operations	Sweden/International	Technical solutions and equipment for airfield and infrastructure operations.
LPG Trafikmarkeringar AB	Airfield Operations	Sweden/Nordic	Service, repair, and maintenance work on airfields.
Poseidon Diving Group AB	Counter-Explosive Risk Solutions	Sweden/International	Development and manufacturing of advanced diving and breathing equipment for military units and professional users.

ACCOUNTING POLICIES

The interim report has been prepared in accordance with the requirements of the Swedish Annual Accounts Act and the rules and regulations of NGM Growth Market. Argo Defence Group AB applies the Swedish Annual Accounts Act and the Swedish Accounting Standards Board's supplementary accounting framework BFNAR 2012:1 Annual Report and Consolidated Financial Statements (K3). Comparative figures for the full year 2025 relating to EBITA and earnings per share have been restated; see the respective definition under Key figures and definitions.

Key figures and definitions

Net sales

Invoiced revenues for the period excluding value added tax, including project revenues and deliveries under framework agreements.

EBITDA

Operating profit before depreciation and amortisation of property, plant and equipment and intangible non-current assets.

EBITDA margin

EBITDA as a percentage of net sales.

EBITA

Calculated as operating profit plus amortisation of goodwill and fair value adjustments from acquisitions. EBITA shows the Group's underlying operational profitability before structural acquisition-related amortisation and is a relevant measure for acquisition-driven groups. The comparative figure for the full year 2025 has been restated to SEK 1,163 thousand (previously 5,581). The restatement relates to a one-off impairment of internally developed intangible assets that was previously added back in EBITA.

EBITA margin

EBITA as a percentage of net sales.

Operating profit

Profit after depreciation and amortisation but before net financial items and tax.

Profit after net financial items

Profit for the period before tax, after interest income and interest expenses have been taken into account.

Earnings per share

Profit for the period attributable to the parent company's shareholders divided by the weighted average number of shares outstanding during the period. The comparative figure for the full year 2025 has been restated to SEK -0.45 (previously -0.37), as earnings per share are now calculated on the weighted average number of shares outstanding during the period.

Order intake

The value of orders received during the period, including call-offs from framework agreements.

Order backlog

The value of orders not yet delivered or recognised as revenue at the end of the period.

Equity ratio

Equity, including adjusted portion of untaxed reserves, as a percentage of total assets.

Total assets

The sum of the Group's assets at the end of the period.

Cash and cash equivalents

Cash and bank balances at the end of the period, excluding utilised overdraft facility (reported as current liabilities).

BOARD OF DIRECTORS' AND CEO'S DECLARATION

The Board of Directors and the CEO certify that this interim report provides a true and fair overview of the Parent Company's and the Group's operations, financial position and results. This interim report has been subject to a limited review by the Company's auditor.

Lars Granbom

Chairman of the Board

Mariem Butler

Board Member

Magnus Ericsson

Board Member

Anna Höjer

Board Member

Marcus Selme

CEO & Board Member

FINANCIAL CALENDAR

Argo Defence Group prepares and publishes financial reports on a quarterly basis. The Company's financial reports are made available through the MFN news service and on the Company's website, www.argodefence.se. Upcoming reports are scheduled to be published on the following dates:

Report	Date
Interim Report Q3 2026	2026-11-12
Year-End Report 2026	2027-02-18

For further information, please contact:
Marcus Selme, CEO, Argo Defence Group
E-mail: ir@argodefence.se

This information is information that Argo Defence Group AB (publ) is obliged to make public pursuant to the EU Market Abuse Regulation. The information was submitted for publication, through the agency of the contact persons set out above, at the time stated by Argo Defence Group AB (publ)'s news distributor MFN.

This report is in all respects a translation of the Swedish original interim report. In the event of any dis*crepancies between this translation and the Swedish original, the latter shall prevail.*

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