



Interim report

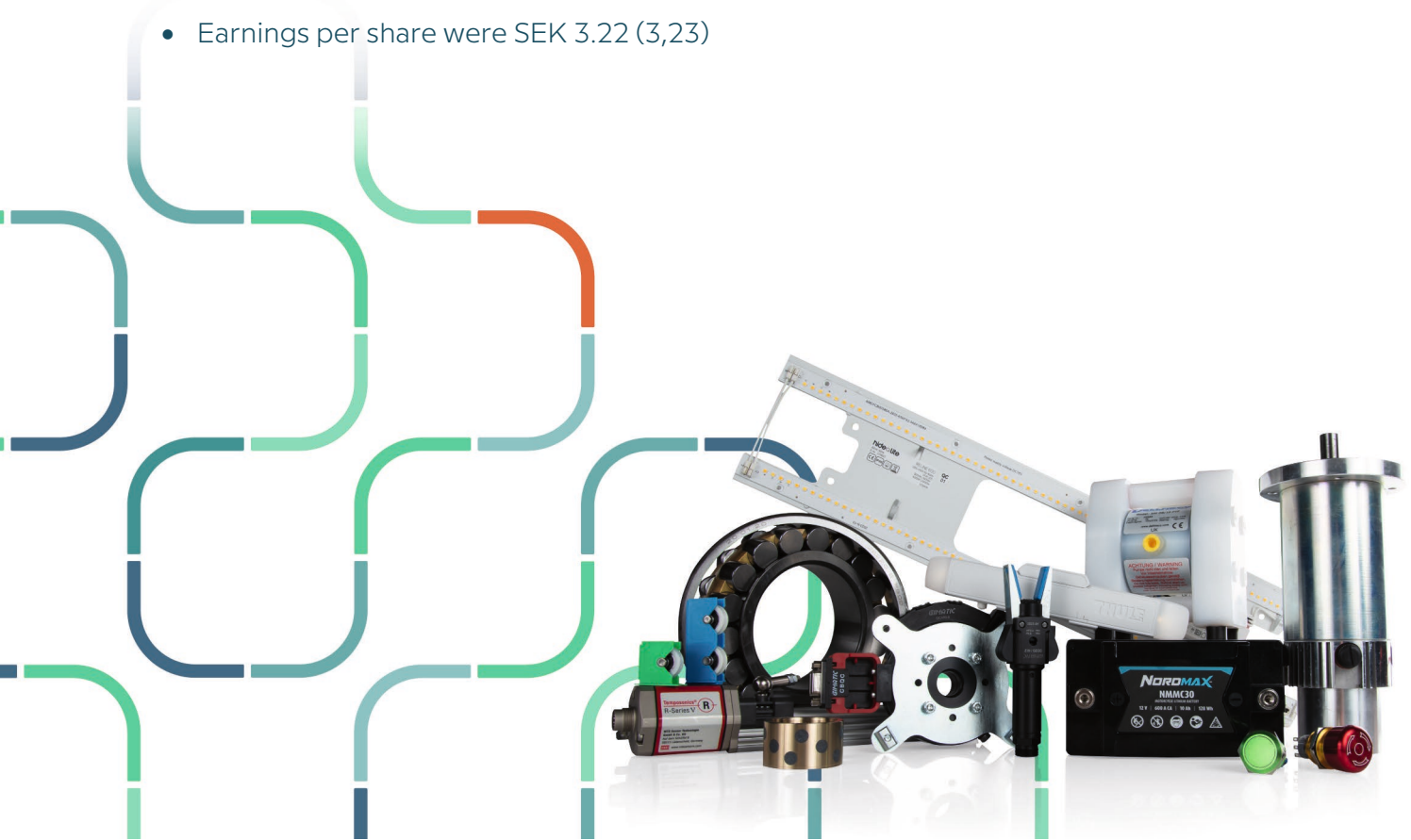
Q3 2025

Third quarter of 2025

- Incoming orders rose by 1 % to SEK 1,202 million (1,185)
- Net sales rose 5% to SEK 1,280 million (1,222)
- Operating profit rose by 4% to SEK 203 million (195)
- EBITA rose 4% to SEK 212 million (204)
- Profit after tax rose by 6% to SEK 161 million (152)
- Earnings per share amounted to SEK 1.16 (1.09)

January - September 2025

- Incoming orders rose 3% to SEK 3,967 million (3,858)
- Net sales rose 3% to SEK 3,990 million (3,884)
- Operating profit rose marginally to SEK 567 million (566)
- EBITA amounted to SEK 594 million (594)
- Profit after tax amounted to SEK 447 million (448)
- Earnings per share were SEK 3.22 (3,23)



Q3 2025 – Increased demand

Demand strengthened during the third quarter, resulting in an increase in sales of 5 percent, with organic growth amounting to 6 percent. Acquisitions made a positive contribution of 2 percent, while the effects of currency movements had a negative impact of 3 percent.

Incoming orders also had positive development, increasing by 1 percent compared to the same period of the previous year. Incoming orders were 5 percent lower than sales, which is normal during the summer months.

Operating profit (EBITA) increased by 4 percent, driven by higher sales and an improved gross margin. The EBITA margin was 16.6 percent (16.7).

Development in the regions

Growth has generally been strong, despite the negative effects of currency movements. Almost two thirds of the operations showed growth during the quarter, with particularly strong development among the Swedish and Finnish companies.

Region Sweden reported strong demand and an increase in sales of just over 5 percent. Organic growth amounted to 8 percent, while currency movements had a negative impact of just over 2 percent. Incoming orders increased by 5 percent but were 4 percent lower than sales. Telfa, ATC Tape Converting, Nexa Trading and Batteripoolen had the strongest growth during the quarter. The Group's largest company, OEM Automatic, increased its sales by 9 percent.

Region Finland, the Baltic states and China have experienced a gradual increase in demand during the year, with an increase in sales of 4 percent during the quarter. Organic growth amounted to just under 7 percent, while the effects of currency movements had a negative impact of 3 percent. Incoming orders increased by 6 percent compared to the previous year but were 7 percent lower than sales. OEM Electronics and Akkupojat in Finland, along with OEM Automatic in China, showed the strongest growth.

Region Denmark, Norway, the British Isles and East Central Europe showed variable demand between the units. Sales rose by 4 percent, with acquisitions making a positive contribution of just under 8 percent. Organic growth was negative 1 percent and the effects of currency movements had a negative impact of just over 3 percent. Incoming orders fell by 10 percent and were 10 percent lower than sales. The OEM Automatic companies in Hungary, the Czech Republic and Poland showed the strongest development during the quarter.

Property project for Elektro Elco

During the quarter, OEM began construction of a new property in Jönköping to enable continued expansion of Elektro Elco. The property is an important investment for the future and will provide the company and the Hide-a-lite brand with a workplace that reflects its culture and creativity

Market conditions

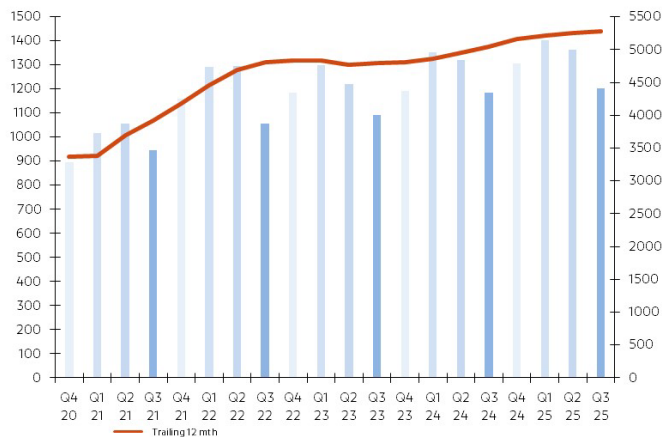
Demand has improved quarter on quarter during the year, despite the industrial economy generally being strained in many markets. In the Swedish market, we can see a downturn within a number of customer segments, although this has been offset by increased demand within other sectors. The recovery in Finland following a prolonged period of weak demand is expected to continue. The variation in demand in other markets is greater, and we need to be more creative in order to increase both sales and earnings.

The ambition is to continue to grow, while at the same time maintaining strong profitability which is firmly rooted deep within the organisation. With the Group's stable financial position and the clear driving force to create growth, I am convinced that we will see further positive development.

Jörgen Zahlin
Managing Director and CEO

Incoming orders

MSEK



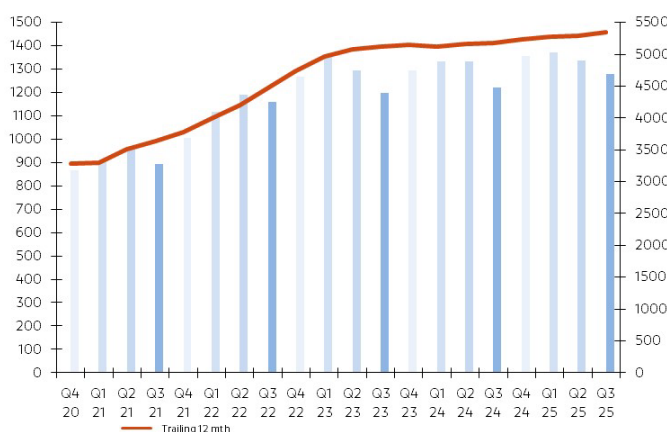
Incoming orders

Incoming orders amounted to SEK 1,202 million (1,185) in the third quarter of 2025, which is an increase of 1%. On a like-for-like basis, including the impact of currency movements, incoming orders fell 1% and acquired incoming orders were up 2%. In the third quarter, incoming orders were 6% lower than net sales.

At 30 September 2025, order books amounted to SEK 882 million (881), which is marginally higher than the same time last year.

Net sales

MSEK

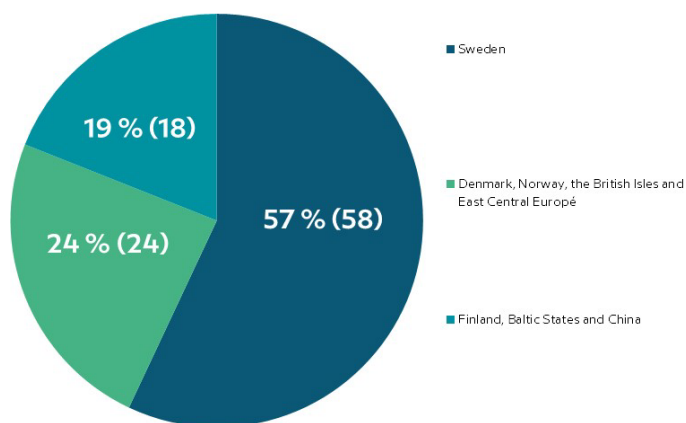


Net sales

In the third quarter of 2025, net sales totalled SEK 1,280 million (1,222), which is an increase by 5%. Organic growth was 6% and currency effects were a negative 3%. Revenue from acquisitions was 2% and comes from Region Denmark, Norway, the British Isles and East Central Europe.

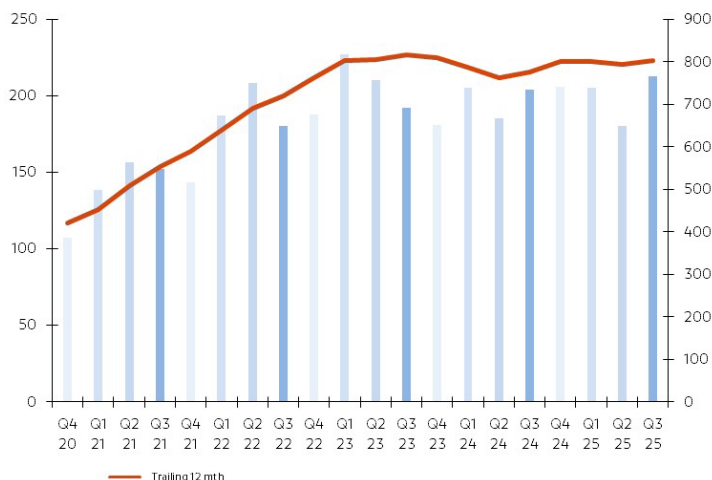
Compared to the previous year, the highest percentual net sales growth was achieved by OEM Electronics Finland, Telfa, OEM Automatic Hungary and Akkupojat in Finland, all of which enjoyed growth above 20%.

Share by region for 2025



Of the Group's net sales in the third quarter of 2025, Region Sweden accounts for 57%, which is a decrease with 1 percentage points, Region Finland, the Baltics and China accounts for 19% which is an increase with 1 percentage points, Region Denmark, Norway, the British Isles and Eastern Central Europe accounts for 24% which is unchanged compared with the corresponding quarter last year.

EBITA MSEK



EBITA margin



Return on equity



Note: Interest rates for each quarter have been rounded up by four to obtain a better comparison with the rolling 12 months in the diagram.

Trends in earnings

In the third quarter of 2025, EBITA, operating profit before amortisation and impairment of acquisition-related intangible fixed assets rose by 4% compared with year-ago quarter and amounted to 212 (204).

The EBITA margin for the third quarter amounted to 16.6% (16.7%).

On a rolling 12-month basis, the EBITA margin was 15.0%.

In the third quarter of 2025, operating profit rose by 4 % to SEK 203 million (195), giving an operating margin of 15.9 percent (16.0).

In the third quarter of 2025, profits after tax increased by 6% to SEK 161 million (152).

Profit per share for the third quarter amounted to SEK 1.16 (1.09).

Return

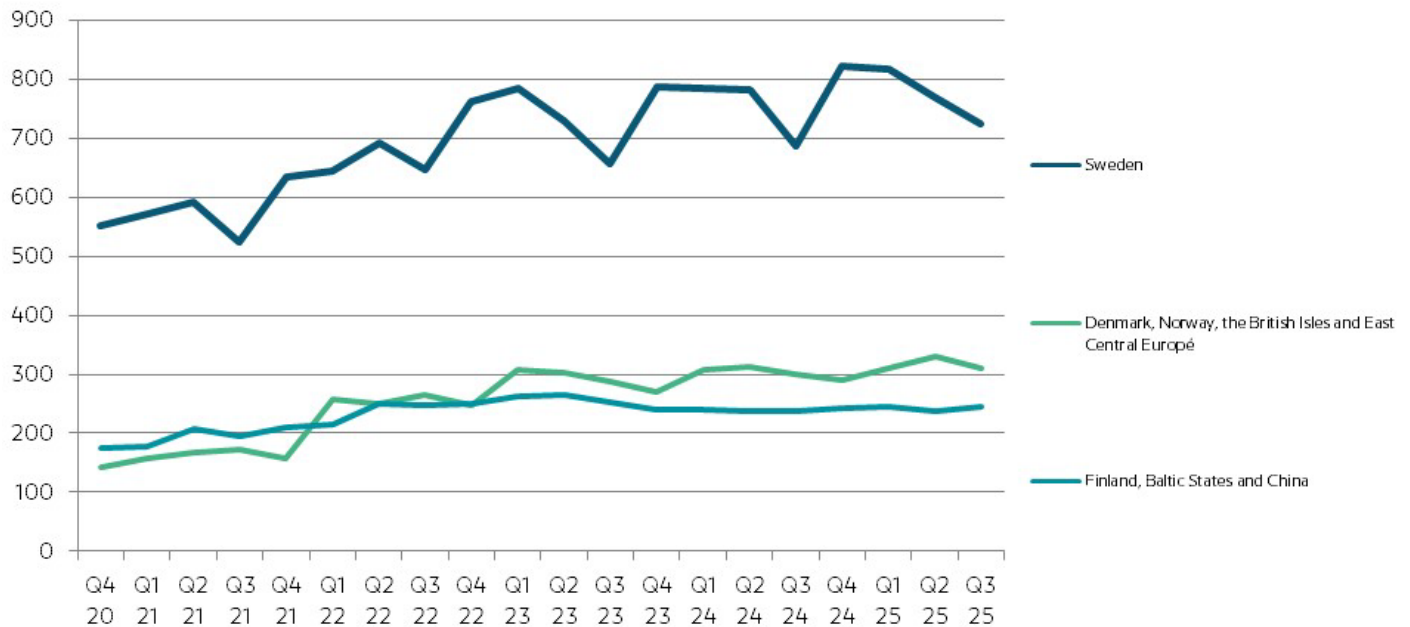
The return on equity in the third quarter of 2025 was 6.2%, compared to 6.7% in the corresponding quarter of the previous year.

On a rolling 12-month basis, the return on equity was 25%, compared to the target of 25%.

Equity amounted to SEK 2,557 million (2,214) and the liquidity was 73% (71) on 30 September 2025.

Regional sales trends per quarter

MSEK



Sweden

OEM Automatic AB, OEM Motor AB, Telfa AB, Svenska Batteripoolen AB, Elektro Elco AB, Nexa Trading AB, OEM Electronics AB, Internordic Bearings AB, Agolux AB, AB Ernst Hj Rydahl Bromsbandfabrik, ATC Tape Converting AB, Lagermetall AB and Ingemar Liljenberg AB.

MSEK	2025 Q3	2024 Q3	2025 Q1-Q3	2024 Q1- Q3	2024 Full year	Rolling 12 months
New orders	694	659	2,311	2,237	3,040	3,114
Net sales	723	686	2,309	2,251	3,074	3,132
EBITA	129	119	372	370	522	523
EBITA margin	18 %	17 %	16 %	16 %	17 %	17 %

In the third quarter of 2025, net sales increased by 5%, and amounted to SEK 723 million (686). Organic growth was strong and amounted to 8% and currency fluctuations had a negative impact of 2% on net sales. The best performing companies are Telfa and ATC Tape Converting which increased their sales by 27% and 15% respectively.

Incoming orders increased with 5% in the third quarter of 2025 and amounted to SEK 694 million (659). Incoming orders were 4% lower than net sales.

EBITA rose by 9% to SEK 129 million (119) in the third quarter of 2025, due to higher net sales and a higher gross margin.

Finland, the Baltic States and China

OEM Automatic FI, Akkupojat Oy, Hide-a-lite FI, OEM Electronics FI, Motor/Bearings FI, Rauheat OY, OEM Automatic OU, OEM Automatic UAB, OEM Automatic SIA and OEM Automatic (Shanghai) Co. Ltd.

MSEK	2025 Q3	2024 Q3	2025 Q1-Q3	2024 Q1-Q3	2024 Full year	Rolling 12 months
New orders	229	215	732	686	923	969
Net sales	246	237	730	714	955	971
EBITA	39	33	92	83	110	119
EBITA margin	16 %	14 %	13 %	12 %	11 %	12 %

In the third quarter of 2025, net sales increased with 4%, amounting to SEK 246 million (237). Organic growth was strong and amounted to 7%. Currency fluctuations had a negative impact on net sales of 3%. The best performing businesses are OEM Electronics and Akkupojat, which increased sales by 33% and 20 % respectively.

Incoming orders intakes for the region increased by 6% in the third quarter of 2025, and totalled SEK 229 million (215). Incoming orders were 7% lower than net sales.

EBITA increased by 21% to SEK 39 million (33) in the third quarter of 2025, due to higher net sales and higher gross margin together with lower costs.

Denmark, Norway, the British Isles and Eastern Central Europe

OEM Automatic Klitsö A/S, OEM Automatic AS, OEM Automatic Ltd, Zoedale Ltd, OEM Automatic Sp z o. o., OEM Electronics PL, OEM Automatic spol. s r.o., OEM Automatic s.r.o. OEM Automatic Kft, Demesne Electrical Sales Ltd., Demesne Electrical Sales UK Ltd and Vierpool BV.

MSEK	2025 Q3	2024 Q3	2025 Q1-Q3	2024 Q1-Q3	2024 Full year	Rolling 12 months
New orders	279	312	924	936	1,203	1,191
Net sales	311	299	951	919	1,210	1,242
EBITA	41	47	123	136	173	159
EBITA margin	13 %	16 %	13 %	15 %	14 %	13 %

Net sales increased by 4% in the third quarter of 2025 to SEK 311 million (299). The acquisition of Vierpool BV boosted the net sales by 8%. Organic growth and currency fluctuations had a negative impact on net sales with 1% and 3% respectively. Compared to the previous year, the best performing businesses are OEM Automatic in Hungary and in Czech Republic, which grew by 24% and 15% respectively.

Incoming orders in the third quarter of 2025 amounted to SEK 279 million (312), which is a decrease of 10%. Incoming orders were 10% lower than net sales.

EBITA decreased in the third quarter of 2025 by 11% to SEK 41 million (47), which is due to a weaker gross margin and higher costs.

Other financial information

Cash flow

In the third quarter of 2025, cash flow from operating activities totalled SEK 179 million (108). Total cash flow amounted to SEK -186 million (98) and was affected by investment activities of SEK -10 million (-9) and financing activities of SEK 17 million (-1).

Investments

In the third quarter of 2025, the Group's investments in fixed assets excluding acquisitions totalled SEK 11 million (9) and are attributable to property, plant and equipment of SEK 11 million (9) and intangible assets of SEK 0 million (1).

Cash and cash equivalents

At 30 September 2025, cash and cash equivalents, consisting of cash and bank balances, amounted to SEK 663 million (407). Combined with granted and unutilised credit facilities, cash and cash equivalents amounted to SEK 1,221 million (971). The Group's financial, interest-bearing liabilities totalled SEK 151 million (127), of which IFRS 16 leasing liabilities amounted to SEK 90 million (70).

Intangible assets

Amortisation of intangible assets of SEK 11 million (10) was charged to the income statement in the third quarter of 2025. At 30 September 2025, intangible assets amounted to SEK 384 million (374).

Equity/asset ratio

At 30 September 2025, equity/asset ratio was 73% (71).

Employees

In the third quarter of 2025, the average number of employees in the Group was 1,083 (1,053). At the end of the period, the number of employees was 1,068 (1,059). The increase is due in part to the acquisition of business with 21 employees (35).

Share repurchase

OEM has not repurchased any shares during the period. As at 30 September 2025, the company's total holding of treasury shares amounted to 276,739 shares. The holding represents 0.2% of the total number of shares. The AGM authorised a holding of up to 10% of the number of shares, which corresponds to 13,901,585.

Option programme

OEM's call option programme consists of a total of 350,500 options.

In the share-based incentive programme established by the 2025 AGM, which included approximately 60 executives and with a maximum of 200,000 call options on repurchased shares, a total of 95,000 options were subscribed. The call options were transferred at a price of SEK 17.30 per option and the purchase price for the call options amounts to SEK 166,70, which corresponds to 120 percent of the average share price during the period 5-16 May 2025. Each call option entitles the holder to acquire one Class B share during the period from 1 March to 15 June 2028.

In the share-based incentive programme established by the 2024 AGM, which included approximately 60 executives and with a maximum of 200,000 call options on repurchased shares, a total of 102,000 options were subscribed. The call options were transferred at a price of SEK 13.40 per option and the purchase price for the call options amounts to SEK 135.10, which corresponds to 120 percent of the

average share price during the period 6-17 May 2024. Each call option entitles the holder to acquire one Class B share during the period from 1 March to 15 June 2027.

In the share-based incentive programme established by the 2023 AGM, which included approximately 50 executives and with a maximum of 200,000 call options on repurchased shares, a total of 153,500 options were subscribed. The call options were transferred at a price of SEK 12.77 per option and the purchase price for the call options amounts to SEK 122.00, which corresponds to 120 percent of the average share price during the period 9-20 May 2023. Each call option entitles the holder to acquire one Class B share during the period from 2 March to 15 June 2026.

Acquisitions

On 23 April, Vierpool BV in the Netherlands was acquired. The company was acquired through the transfer of all shares in the parent company Vierpool Holding BV. Vierpool is a distributor of automation components to machine and panel builders, installers and system integrators in the Dutch industrial and logistics sectors. The customer offering consists of products based on long-term partnerships with leading European manufacturers, a number of which have previously collaborated with OEM. The company has an annual turnover of approximately SEK 120 million and has 24 employees. The company is located in Maarseen and will be a part of Region Denmark, Norway, the British Isles and East Central Europe on 1 April 2025. The purchase price for the acquired business was SEK 83.2 million, comprising a paid consideration of SEK 73.7 million, withheld amount of SEK 3.8 million and contingent consideration estimated at SEK 5.7 million, which is equivalent to 51% of the maximum additional consideration, and is based on the performance of the business during 2025. Intangible fixed assets, relating to customer relationships amortised over a five-year period, increase by SEK 23.9 million as a result of the acquisition. Goodwill amounts to SEK 25.9 million and is attributable to future expected profitability. Assets acquired are measured at fair value. The acquisition is expected to have a marginal impact on OEM's profit in the current year.

Preliminary acquisition analysis (SEK million)

The acquired company's net assets at the time of acquisition	Group fair value
Intangible fixed assets	23,9
Other intangible fixed assets	3,2
Buildings and land	16,6
Other fixed assets	0,5
Inventories	12,8
Trade and other receivables	19,3
Cash and cash equivalents	3,9
Deferred tax liability	-7,2
Trade payables and other operating liabilities	-15,6
Net identifiable assets/liabilities	57,4
Consolidated goodwill	25,9
Consideration	83,2

Revaluation of conditional purchase considerations

The execution of previously completed acquisitions has led to revaluation of contingent purchase considerations recognised as liabilities, which have decreased by SEK 1.2 million. This has been recognised in Other Operating Income and had a positive SEK 1.2 million effect on the operating profit in the third quarter. At 30 September 2025, the remaining purchase considerations (both fixed and contingent) for completed acquisitions amounted to SEK 13 million (50).

Accounting policies

This summarised interim report for the Group has been prepared in accordance with the IAS 34 Interim Financial Reporting and the applicable provisions of the Swedish Annual Accounts Act. The interim report for the Parent Company has been prepared in accordance with Chapter 9 of the Swedish Annual Accounts Act, Interim Report. The same accounting principles and methods of calculation have been applied as in the last annual report to the Group and the Parent Company. There are no IFRS standards applicable from 2025 that have had a material impact on the Group's results or financial position.

Specific disclosures of the fair values of financial assets and liabilities recognised at amortised cost are not provided because the recognised values of financial assets and financial liabilities are considered to be reasonable approximations of their fair values. This is because management assessed that there has been no significant change in market interest rates or credit margins that would have a material impact on the fair value of the Group's interest-bearing liabilities. Furthermore, in the case of accounts receivable and other current assets and liabilities, the fair value is assessed to be consistent with the recognised amount due to the short-term maturity of these items.

Risks and uncertainties

The OEM Group's activities expose it to both operational and financial risks. Operational risks include competition and business risk, while financial risks include liquidity, interest rates and currency risk. The OEM Group's financial activities and financial risk management are mainly carried out by the Parent Company. For a full description of the risks affecting the Group, please refer to the 2024 Annual Report on pages 31-33 and pages 77-80.

Transactions with affiliated parties

There were no transactions between OEM and affiliated parties that materially affected the Group's and the Parent Company's financial position and operational results during the period, except for intra-group share dividends and dividends to Parent Company shareholders.

Parent Company

In the third quarter of 2025, the Parent Company's net sales amounted to SEK 25 million (24), and profit after financial items totalled SEK 39 million (128). Net sales relate entirely to intra-group transactions. The risks and uncertainties described above for the Group also apply indirectly to the Parent Company.

Events after the end of the reporting period

There are no significant events to report after the close of the reporting period.

The Annual General Meeting and the Nomination Committee

The Nomination Committee for the Annual General Meeting on 21 April 2026 is composed of:

Simon Tillmo, EQT (Chairman)

Erik Durhan, Lannebo Fonder

Christian Lindström Lage, SEB Asset Management

Richard Torgerson, Nordea Funds

The Nomination Committee can be contacted through Simon Tillmo via e-mail:

simon.tillmo@eqtpartners.com

Next reporting period

Year-end report for the full year of 2025 will be published on 18 February 2026.

Definitions

For definitions, see page 17.

Tranås, 16 October 2025

Jörgen Zahlin
Managing Director and Group CEO

The report has been subjected to a dedicated review by the company's auditors.

For further information, please contact CEO Jörgen Zahlin at 075-2424022, jorgen.zahlin@oem.se or CFO Rikard Tingvall at 075-2424015, rikard.tingvall@oem.se.

OEM International AB (publ) is obliged to make this information public in accordance with the EU Market Abuse Regulation (MAR) No. 596/2014. The information was submitted for publication through the agency of Rikard Tingvall, at 14.00 CET on 16 October 2025.



Review report

OEM International AB (publ)

Corp. id. 556184-6691

Introduction

We have reviewed the condensed interim financial information (interim report) of OEM International AB (publ) as of 30 September 2025 and the nine-month period then ended. The Board of Directors and the Managing Director are responsible for the preparation and presentation of this interim report in accordance with IAS 34 and the Annual Accounts Act. Our responsibility is to express a conclusion on this interim report based on our review.

Scope of review

We conducted our review in accordance with International Standard on Review Engagements ISRE 2410 *Review of Interim Financial Information Performed by the Independent Auditor of the Entity*. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and other generally accepted auditing practices and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the interim report is not prepared, in all material respects, for the Group in accordance with IAS 34 and the Annual Accounts Act, and for the Parent Company in accordance with the Annual Accounts Act.

Jönköping 16 October 2025

KPMG AB

KPMG AB

Olle Nilsson

Authorized Public Accountant

Auditor in charge

Lisa Tenggren

Authorized Public Accountant

Sales and results of the regions

SALES & EARNINGS BY REGION

Net sales (SEK million)

	Jan-sept 2025	Jan-sept 2024	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Trailing 12 month	Full year 2024
Sweden, external income	2 309	2 251	723	770	817	823	686	3 132	3 074
Sweden, income from other segments	245	200	85	88	72	72	69	316	271
Finland, the Baltic States and China, external income	730	714	246	238	246	241	237	971	955
Finland, the Baltic States and China, income from other segments	83	61	30	26	27	22	19	105	83
Denmark, Norway, the British Isles and East Central Europe, external income	951	919	311	330	310	290	299	1 242	1 210
Denmark, Norway, the British Isles and East Central Europe, income from other segments	18	19	5	6	6	6	8	23	25
Elimination	-345	-280	-120	-120	-106	-100	-96	-445	-380
	3 990	3 884	1 280	1 337	1 373	1 355	1 222	5 345	5 239

EBITA (MSEK)

	Jan-sept 2025	Jan-sept 2024	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Trailing 12 month	Full year 2024
Sweden	372	370	129	109	133	151	119	523	522
Finland, the Baltic States and China	92	83	39	23	30	27	33	119	110
Denmark, Norway, the British Isles and East Central Europe	123	136	41	43	38	37	47	159	173
Group functions	7	5	2	1	4	-9	6	-1	-4
EBITA	594	594	212	176	205	206	204	800	800

Operating profit (SEK million)

	Jan-sept 2025	Jan-sept 2024	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Trailing 12 month	Full year 2024
EBITA	594	594	212	176	205	206	204	800	800
Amortisation and write-downs of acquisition-related intangible fixed assets.									
Sweden	-5	-5	-2	-2	-2	-2	-2	-6	-7
Finland, the Baltic States and China,	-	-	-	-	-	-	-	-	-
Denmark, Norway, the British Isles and East Central Europe	-22	-23	-8	-8	-7	-8	-8	-30	-30
Operating profit	567	566	203	167	197	197	195	763	763

Consolidated profit/loss (SEK million)

	Jan-sept 2025	Jan-sept 2024	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Trailing 12 month	Full year 2024
Operating profit	567	566	203	167	197	197	195	763	763
Net financial items	-8	-2	-2	1	-7	7	-4	0	5
Pre-tax profit/(loss)	559	564	201	168	190	204	191	763	768

Specification of external income by region and product area	Sverige		Finland, Baltikum och Kina		Danmark,Norge, Brittiska öarna och östra Centraleuropa		Summa	
	Jan-sept 2025	Jan-sept 2024	Jan-sept 2025	Jan-sept 2024	Jan-sept 2025	Jan-sept 2024	Jan-sept 2025	Jan-sept 2024
Product Areas								
Automation	936	921	426	418	689	649	2 051	1 989
Components	262	244	101	86	12	12	375	343
Lighting & Installation components	411	404	48	47	245	254	704	705
Other	700	682	155	163	5	3	860	848
	2 309	2 251	730	714	951	919	3 990	3 884

Revenues refer to the sale of goods where control is transferred upon delivery.

Group performance and financial position

CONDENSED CONSOLIDATED STATEMENT OF INCOME (SEK MILLION)

	Jan-sept 2025	Jan-sept 2024	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Trailing 12 month	Full year 2024
Operating income									
Net sales	3 990	3 884	1 280	1 337	1 373	1 355	1 222	5 345	5 239
Other operating income	2	5	1	0	0	0	5	2	5
Operating costs*									
Commodities	-2 578	-2 500	-820	-868	-890	-858	-789	-3 435	-3 357
Staff costs	-608	-582	-183	-216	-210	-202	-169	-810	-784
Other expenses	-157	-162	-46	-59	-51	-72	-45	-228	-233
Depreciation/amorisation of property, plant and equipment and intangible fixed assets	-83	-80	-30	-28	-25	-27	-28	-110	-107
Operating profit	567	566	203	167	197	197	195	763	763
Net financial income/expense	-8	-2	-2	1	-7	7	-4	0	5
Pre-tax profit/(loss)	559	564	202	168	190	204	191	763	768
Tax	-113	-116	-41	-35	-37	-46	-40	-158	-162
Profit/loss for the period	447	448	161	133	153	158	152	605	606
Earnings per share before dilution, SEK*	3,22	3,23	1,16	0,96	1,10	1,14	1,09	4,36	4,37
Earnings per share after dilution, SEK*	3,21	3,23	1,15	0,96	1,10	1,14	1,09	4,35	4,37

* Attributable to shareholders of the parent company.

CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME (SEK MILLION)

Other comprehensive income									
Profit/loss for the period	447	448	161	133	153	158	152	605	606
Items that have been transferred or may be recycled to net income									
Exchange differences for the period on translation of overseas operations	-44	17	-10	20	-54	18	-8	-26	35
Items that can not be recycled to net profit									
Revaluation of defined-benefit pension plans	0	-1	1	0	0	0	-1	0	-1
Other comprehensive income for the period	-44	16	-10	20	-54	18	-9	-26	34
Comprehensive income for the period	403	464	151	153	99	176	336	579	640

CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION (SEK MILLION)

	2025-09-30	2024-09-30	2024-12-31
Fixed assets			
Goodwill	280	258	260
Other intangible assets	104	116	108
Total intangible assets	384	374	369
Property, plant and equipment	444	404	435
Total property, plant and equipment	444	404	435
Deferred tax assets	3	6	4
Financial assets	1	2	2
Total financial assets	4	9	6
Total fixed assets	832	787	809
Current assets			
Inventories	1 038	1 064	1 101
Current receivables	982	883	866
Cash and cash equivalents	663	407	557
Total current assets	2 683	2 354	2 523
Total assets	3 515	3 141	3 333
Equity	2 557	2 214	2 390
Non-current interest-bearing liabilities	57	45	61
Provisions for pensions	0	2	0
Other provisions	2	2	2
Non-current non-interest-bearing liabilities	0	8	7
Deferred tax liabilities	171	159	172
Total non-current liabilities	231	216	241
Current interest-bearing liabilities	94	82	79
Current non-interest-bearing liabilities	633	630	622
Total current liabilities	727	711	701
Total equity and liabilities	3 515	3 141	3 333

CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (SEK MILLION)

	2025-09-30	2024-09-30	2024-12-31
At beginning of year	2 390	1 991	1 991
Comprehensive income for the period			
Profit/loss for the period	447	448	606
Other comprehensive income for the period	-44	16	34
Comprehensive income for the period	403	464	640
Dividends paid	-243	-243	-243
Options exercise and Options premium	7	1	1
At the end of the period	2 557	2 214	2 390

CONDENSED CONSOLIDATED CASH FLOW STATEMENT (SEK MILLION)

	Jan-sept 2025	Jan-sept 2024	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Trailing 12 month	Full year 2024
Operating cash flows									
before movements in working capital	506	528	194	148	163	194	194	700	722
Movements in working capital	1	-14	-15	15	1	-17	-86	-16	-31
Operating cash flows	506	514	179	163	164	177	108	684	692
Acquisition of subsidiaries									
net effect on cash and cash equivalents	-108	-32	0	-77	-31	-2	0	-110	-34
Acquisition of intangible fixed assets	-1	-4	0	-1	0	-1	-1	-2	-5
Acquisition of property, plant and equipment	-23	-18	-11	-6	-7	-12	-9	-35	-30
Sales of property, plant and equipment	2	1	1	1	1	0	0	2	1
Investing cash flows	-131	-54	-10	-83	-38	-14	-9	-145	-68
Financing cash flows									
- Repayment of lease liabilities	-35	-31	-12	-12	-11	-11	-11	-46	-42
- Change in bank overdrafts	9	-14	29	8	-28	-8	11	1	-22
- Call options	7	0	0	3	4	-	-	7	0
- Dividends paid	-243	-243	0	-243	-	-	-	-243	-243
Financing cash flow	-262	-287	17	-244	-35	-19	-1	-281	-307
Cash flow for the period	114	173	186	-163	91	144	98	258	317
Cash and cash equivalents at the beginning of the period	557	233	477	635	557	413	311	413	233
Exchange rate difference	-8	1	0	5	-13	0	3	-8	7
Cash and cash equivalents at the end of the period	663	407	663	477	635	557	413	663	557

KEY PERFORMANCE INDICATORS

	Jan-sept 2025	Jan-sept 2024	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Trailing 12 month	Full year 2024
Net sales growth, %	2,6	0,9	0,5	0,5	3,1	4,6	2,0	3,1	1,8
Operating margin, %	14,2	14,6	15,9	12,5	14,3	14,5	16,0	14,3	14,6
EBITA-margin, %	14,9	15,3	16,6	13,2	14,9	15,2	16,7	15,0	15,3
Return on equity, %	18,1	21,3	6,2	5,6	6,3	6,4	6,7	24,5	27,7
Return on capital employed, %	23,4	26,7	7,7	7,4	8,3	8,6	8,3	32,0	35,3
Return on total capital %	17,6	19,4	5,9	5,5	6,2	6,5	6,2	24,1	25,9
Debt/equity ratio, times	0,06	0,06							0,06
Equity/assets ratio, %	72,7	70,5							71,7
Earnings per share before dilution, SEK*	3,22	3,23	1,16	0,96	1,10	1,14	1,09	4,36	4,37
Earnings per share after dilution, SEK*	3,21	3,23	1,15	0,96	1,10	1,14	1,09	4,35	4,37
Earnings per total shares, SEK*	3,21	3,22	1,15	0,96	1,10	1,14	1,09	4,35	4,36
Equity per total shares, SEK	18,45	15,93							17,19
Average number of outstanding shares (thousands)	138 714	138 644	138 732	138 732	138 672	138 644	138 644	138 697	138 644
Average total shares (thousands)	139 016	139 016	139 016	139 016	139 016	139 016	139 016	139 016	139 016

* Attributable to shareholders of the parent company.

Parent company results and financial position

CONDENSED INCOME STATEMENT OF THE PARENT COMPANY (SEK MILLION)

	Jan-sept 2025	Jan-sept 2024	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Trailing 12 month	Full year 2024
Net sales	81	76	25	27	29	28	24	109	104
Other operating income	0	-	0	0	-	-	-	0	-
Operating costs	-70	-67	-20	-25	-25	-34	-18	-104	-101
Depreciation	-3	-3	-1	-1	-1	-1	-1	-4	-4
Operating profit	8	6	4	1	3	-7	5	1	-1
Income from investments in Group companies	211	149	147	47	17	95	119	305	243
Other financial income/expense, Net	8	5	3	4	2	7	4	16	13
Profit/loss after financial items	227	160	154	52	21	95	128	322	255
Year-end appropriations	-	0	-	-	-	382	-	382	382
Pre-tax profit/(loss)	227	160	154	52	21	477	128	704	637
Tax	-3	0	-1	-1	-1	-85	0	-88	-85
Profit/loss for the period	224	160	152	51	20	392	128	616	552

Comprehensive income for the period corresponds with the profit/loss for the period.

CONDENSED BALANCE SHEET OF THE PARENT COMPANY (SEK MILLION)

Assets	2025-09-30	2024-09-30	2024-12-31
Intangible fixed assets	12	14	14
Property, plant and equipment	17	18	18
Financial assets	821	736	736
Total fixed assets	850	768	768
Current receivables	633	523	830
Cash on hand and demand deposits	485	230	456
Total current assets	1 119	754	1 287
Total assets	1 969	1 522	2 054
Equity and liabilities			
Equity			
Non-distributable equity	71	71	71
Distributable equity	1 129	749	1 141
Total shareholders' equity	1 200	820	1 212
Untaxed reserves	611	542	611
Deferred tax liabilities	2	2	2
Non-current interest-bearing liabilities	0	-	0
Non-current non-interest-bearing liabilities	0	8	7
Total non-current liabilities	0	8	7
Current interest-bearing liabilities	0	-	0
Current non-interest-bearing liabilities	156	150	222
Total current liabilities	157	150	222
Total equity and liabilities	1 969	1 522	2 054

Notes

Segment reporting is presented on pages 5, 6 and 12, and disclosures on the fair value of financial instruments and accounting policies are presented on pages 7, 8 and 9.

Definitions

In its interim report, OEM presents key performance indicators that complement the financial measures defined according to IFRS. The company considers that these alternative performance measures, together with the IFRS-defined metrics, provide valuable information to the company's stakeholders.

Organic growth

The change in total revenue for the period, adjusted for acquisitions, disposals and foreign exchange, compared with total revenue for the comparative period. This performance measure enhances the comparability of revenue across different reporting periods by excluding the effects of currency fluctuations and acquisitions.

Debt to equity ratio

Interest-bearing liabilities divided by equity.

EBITA

Operating result before amortisation and impairment of intangible assets arising from business acquisitions. This performance measure reflects the company's operating results and margins, adjusted for amortisation arising from acquisitions.

Reconciliation of EBITA calculation is presented on page 12.

EBITA margin

EBITA divided by net sales.

Return on capital employed

EBITA plus financial income as a percentage of capital employed.

Capital employed

Balance sheet total minus non-interest-bearing liabilities and provisions.

Return on total capital

EBITA plus financial income as a percentage of average total capital.

Return on equity

Result for the year as a percentage of average equity.



**One of Europe's
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with 35 business
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For 50 years, OEM has had the goal of being a value-creating link between customers and the manufacturers of industrial components and systems. In that time, the company has grown from a small family business in Tranås in southern Sweden to an international technology trading group with operations in 15 countries in northern Europe, eastern central Europe, the British Isles and China.

OEM works with more than 400 leading and specialised manufacturers and manages their sales in selected markets. OEM's range consists of more than 60,000 products in the areas of electrical components, machine components & cables, pressurised & hydraulic components, motors, bearings & brakes, appliance components and installation components. The Group has more than 30,000 clients, mainly in the manufacturing industry. The company has a high level of expertise to help customers streamline their selection and purchasing of the

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