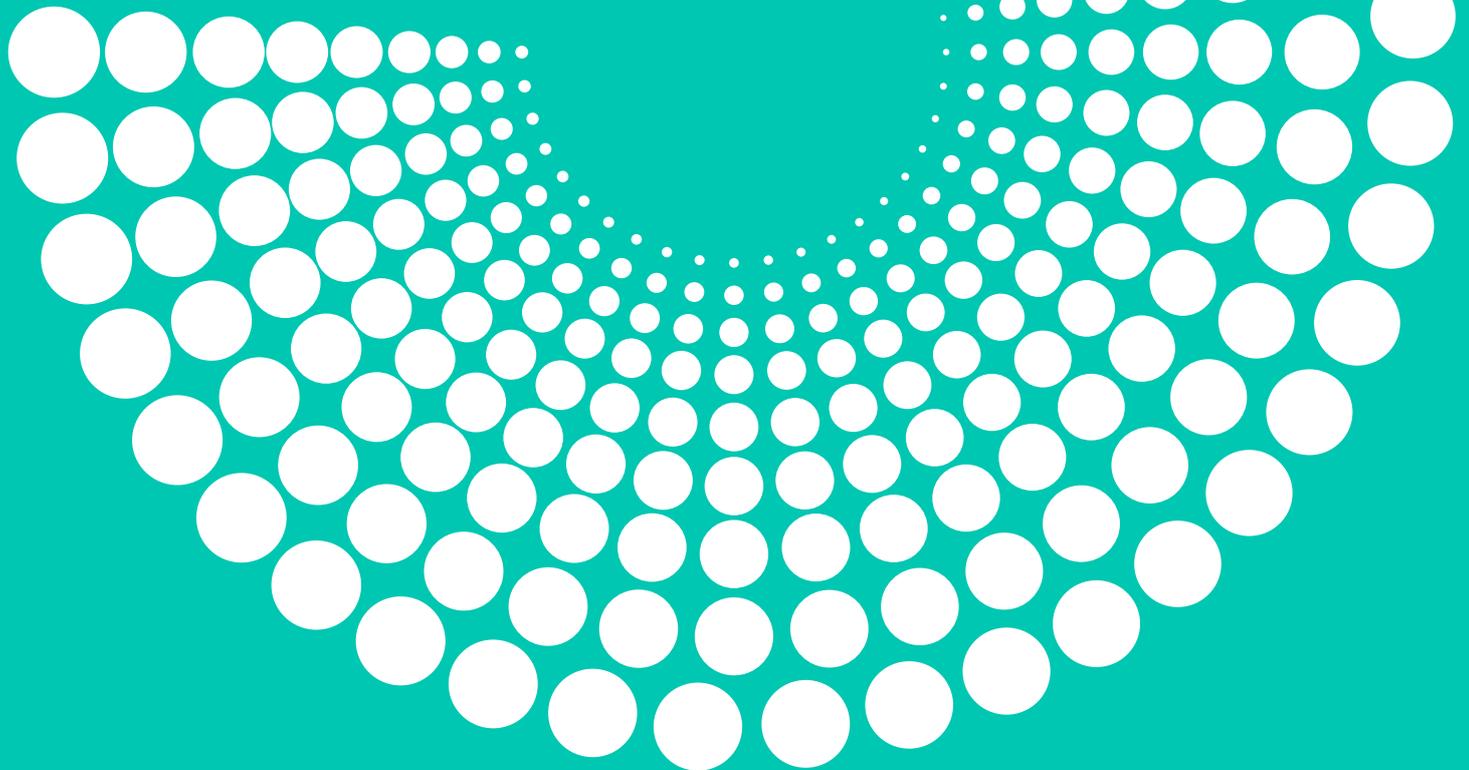




Remuneration Report for Governing Bodies of Nanoform Finland Plc 2025



Remuneration Report for Governing Bodies

1 Introduction

1.1 Comparator data

This remuneration report has been prepared in accordance with the reporting requirements of the Finnish Corporate Governance Code section on Remuneration Reporting.

Nanoform Finland Plc's ("Nanoform" or the "Company") Board of Directors has adopted Nanoform's remuneration policy on 17 March 2022 and the remuneration policy received an advisory approval by the general meeting of the Company's shareholders on 12 April 2022.

The goal of the Company's executive remuneration is to commit executives to develop the Company and its financial success in the long term and reward for work that is in line with

the Company's strategy at a given time and for compliance with the set rules, as well as to motivate to strive for the success of the Company. The Company's remuneration supports achieving strategic targets, profitability, and increased shareholder value.

The following table presents the development of the remuneration of the board of directors and the CEO compared to the development of the average remuneration of employees and to the group's financial development over the preceding five financial years.

EUR	2025	2024	2023	2022	2021
Board, total remuneration	264,000	427,504	291,882	607,274	1,195,763
CEO, total remuneration	282,000	406,669	329,072	294,825	277,490
Average employee remuneration ¹	79,343	87,429	86,821	95,928	126,705
Group Management Team, excluding CEO	1,397,000	1,730,339	1,467,670	1,806,567	3,238,915
Market Capitalization	100,405,068	118,717,356	124,317,833	250,764,685	477,281,261
New Customer Projects Signed	21 + 3 (GMP)	24 + 1 (GMP)	22 + 1 (GMP)	17 + 1 (GMP)	16 + 2 (GMP)

¹ Nanoform Finland Plc's annual reported personnel costs divided by the number of employees

1.2 Deviations from the Remuneration Policy

A temporary deviation from the Remuneration Policy is allowed if this deemed necessary to ensure the Company's long-term interests, considering the Company's long-term success, competitiveness, and shareholder value development.

A temporary deviation may pertain to the Policy as a whole or part thereof. A temporary deviation from the Remuneration Policy is allowed only in exceptional circumstances.

There have been no deviations from the Remuneration Policy as adopted by the Board of Directors on 17 March 2022.

1.3 Clawback of remuneration

When applying the incentive plans, if changes in circumstances beyond the control of the Company were to result in significantly detrimental or unreasonable effects on the Company, the Board of Directors has the right to reduce remunerations under the incentive plans or defer the payment to a more favorable date for the Company.

The Board of Directors, in its discretion, may take actions to cancel remuneration fully or partially if it deems it necessary to amend the financial statements of the Company and this affects the amount of the remuneration or if actions in violation of law or the Company's ethical guidelines or other unethical actions have taken place.

The Board of Directors may exercise its discretion in relation to leaver situations of the Board Members or the CEO, as it sees fair and justifiable, as to whether any annual incentive (in whole or partly) shall be payable during the year of departure

and as to whether shares granted as reward in long-term incentive plan (in whole or partly) shall vest and the terms on which such shares shall vest.

Subject to the above and with the exception of stock option rights, there are no terms of deferral or clawback terms in the Policy. At the end of 2025, the Company's CEO held 408,000 stock options. The stock options were granted to the CEO under the company's stock option programs 1/2024 and 1/2025 open to all employees as part of a voluntary reduction of the fixed salary compensation. The stock options vested in monthly arrears during the 12 months following the execution of the individual option agreements.

The Board of the Company has not exercised its ability to claw back remuneration during the financial year 2025.

2 Remuneration of the board of directors

The Annual General Meeting of Shareholders determines the remuneration payable to the members of the Board of Directors.

The Annual General Meeting resolved on 15 April 2025 that the monthly remuneration payable to the members of the Board of Directors will be as follows:

- Chairperson of the Board of Directors is paid EUR 8,000 per month;
- the other members of the Board of Directors are each paid EUR 5,000 per month;
- the Chairperson of the Audit and Compensation Committee is paid EUR 2,500 per month; and
- the other members of the Audit and Compensation Committee are each paid EUR 1,500 per month

In addition, the Annual General Meeting resolved on 15 April 2025 that, according to the Remuneration Policy adopted by the Company, the members of the Board of Directors were recommended to hold a certain number of shares in the Company. Further, the Company recommended each board member to use approximately 50% of the aforementioned remuneration to subscribe for shares in the Company. Therefore, the members of the Board of Directors were offered a possibility to subscribe for shares at a price corresponding to volume-weighted average share price over ten (10) trading days following the publication of the interim report of the Company for 1 January 2025 – 31 March 2025. The shares were subscribed by each member of the Board of Directors on June 14, 2025 in the following amounts: Miguel Calado, 66,158 shares; Jeanne Thoma, 40,955 shares and Albert Hæggström, 31,504 shares.

The travel expenses of the members of the Board of Directors are compensated in accordance with the company's travel rules.

3 Remuneration of the managing director

The Board of Directors appoints the Managing Director (the "CEO") and decides on the CEO's remuneration and other benefits. The Remuneration of the CEO and the terms applicable to the service contract of the CEO are prepared by the Audit and Compensation Committee.

The remuneration of the CEO consists of a monthly salary, employee benefits, and performance-based incentive systems. The remuneration of the CEO includes a severance payment. The CEO's fixed total salary includes in addition to the monetary salary taxable fringe benefits.

A summary of the remuneration of the CEO is presented in the table below:

EUR	2025	2024	2023	2022
Fixed annual salary	153,000	153,000	214,200	212,085
Variable remuneration	0	37,000	60,000	60,000
Options or other share-based rights	408,000	204,000	0	0
Variable remuneration as % of total compensation	0	19	22	22
Supplementary pension contributions	0	0	0	0
Other financial benefits, such as fringe benefits, signing bonuses, or severance packages	240	240	240	240

3.1 Fixed annual salary

The annual fixed base salary of the CEO is EUR 204,000 excluding holiday pay. Option cost has been compensated by a voluntary salary reduction.

3.2 Variable remuneration components, such as financial benefits based on short and long-term incentive schemes shares

The incentive systems consist of an annual incentive plan based on annually set key performance indicator objectives. These key performance indicators measure, and reward performance aligned with the objectives set by the Board of Directors and consider financial, operational, and safety related aspects of the business. For 2025 the KPIs were costs down EUR 5m, revenues up EUR 5m, GMP production speed up 10x, non-diluting funding raised EUR 15m and European commercial cGMP manufacturing license granted.

Based on an assessment by the Audit and Compensation Committee of the performance of the CEO and the level at which the set key performance indicators were achieved, the Board of Directors decided that due to the overall company performance in 2025, and especially considering the decision to start personnel negotiations that no variable remuneration under the incentive plan will be paid for year 2025. The CEO's long-term incentive is primarily based on the CEO's significant shareholding in the Company as described below under Section 3.3.

3.3 Options, or other share-based rights

The CEO is the founder of the Company. On the date of this Remuneration Report, the CEO is the Company's largest shareholder and holds 5,409,405 shares in the Company. At the end of 2025, the CEO held 408,000 stock options in the Company.

3.4 Information on the proportional shares of fixed and variable remuneration components

The objective is that variable fees would comprise up to 100% of the fixed salary in the remuneration of the CEO.

3.5 Supplementary pension contributions

In addition to the statutory pension, the Company does not currently provide supplementary pension arrangements for the CEO.

3.6 Other financial benefits, such as fringe benefits, signing bonuses, or severance packages

Holidays, holiday pay, sick leave, and other similar terms and conditions may be reviewed in accordance with the Company's standard policy.

The period of notice of the CEO's current service contract is 12 months. In addition, the CEO is entitled to a severance payment 12 months of base salary, less any salaries paid during the notice period, in case the Company terminates the service contract.



Further inquiries:

Albert Hæggström, CFO
albert.haeggstrom@nanoform.com
+358 29 370 0150

Henri von Haartman,
Director of Investor Relations
hvh@nanoform.com
+46 7686 650 11