



KB COMPONENTS

INTERIM REPORT Q3

1 July - 30 September 2025

Interim Report Q3

1 July - 30 September 2025**Third quarter 2025**

- ◆ Net sales amounted to 616 MSEK (614)
- ◆ EBITDA amounted to 84 MSEK (100)
- ◆ Adjusted EBITDA amounted to 85 MSEK (102)
- ◆ Operating profit (EBIT) amounted to 37 MSEK (62)
- ◆ Adjusted operating profit (EBIT) amounted to 39 MSEK (64)
- ◆ Profit after tax amounted to 14 MSEK (37)
- ◆ Adjusted profit after tax amounted to 15 MSEK (39)
- ◆ Earnings per share amounted to 0.27 SEK (0.60)
- ◆ Cash flow from operating activities increased to 67 MSEK (52)

Nine-month period January–September 2025

- ◆ Net sales amounted to 2,076 MSEK (1,903)
- ◆ EBITDA increased to 307 MSEK (294)
- ◆ Adjusted EBITDA amounted to 294 MSEK (315)
- ◆ Operating profit (EBIT) amounted to 168 MSEK (177)
- ◆ Adjusted operating profit (EBIT) amounted to 154 MSEK (198)
- ◆ Profit after tax amounted to 102 MSEK (108)
- ◆ Adjusted profit after tax amounted to 91 MSEK (124)
- ◆ Earnings per share increased to 1.83 SEK (1.78)
- ◆ Cash flow from operating activities increased to 257 MSEK (97)

Group summary

FINANCIAL OVERVIEW	2025	2024	2025	2024	2024
	Jul-Sep	Jul-Sep	Jan-Sep	Jan-Sep	Jan-Dec
Net sales, MSEK	616	614	2 076	1 903	2 721
EBITDA, MSEK	84	100	307	294	359
EBITDA margin	13,6%	16,3%	14,8%	15,4%	13,2%
Adjusted EBITDA, MSEK	85	102	294	315	409
Adjusted EBITDA margin	13,8%	16,6%	14,2%	16,6%	15,0%
Operating profit (EBIT), MSEK	37	62	168	177	199
Operating margin (EBIT)	6,1%	10,0%	8,1%	9,3%	7,3%
Adjusted operating profit (EBIT), MSEK	39	64	154	198	249
Adjusted operating margin (EBIT)	6,3%	10,4%	7,4%	10,4%	9,1%
Profit after tax, MSEK	14	37	102	108	108
Earnings per share before and after dilution, SEK	0,27	0,60	1,83	1,78	1,77

* Reconciliation tables for adjustment items and definitions of alternative performance measures are presented on page 27.

Q3 2025**NET SALES****616** MSEK**ADJUSTED EBITDA****85** MSEK**ADJUSTED EBITDA MARGIN****13,8** %**Significant events in the third quarter of 2025**

Michael Grindborn took up the position of CFO at KB Components on 1 August

Events after the end of the third quarter

On 29 October, the three German companies SCHLIESSMEYER GmbH, Spectrum GmbH Kunststofftechnik and Spritzgussa GmbH & Co. KG were acquired, with a combined workforce of 126 employees and more than 50 modern injection moulding machines. The companies' total net sales in 2024 amounted to approximately 13.7 MEUR.

CEO's comment

Acquisitions contribute positively in a difficult market

The third quarter was characterised by a somewhat differentiated picture between regions. We saw lower sales and weaker earnings in North America, while Europe and Asia showed increased sales with improved profitability. The new acquisitions in Estonia, Finland and India are improving sales in Europe and Asia, and their profitability continues to develop positively, also in this quarter.

In North America, we are feeling the effects of market uncertainty surrounding geopolitics and trade barriers, which is affecting our customers' investments. Decisions are being postponed, impacting the realisation of projects. In addition, we are being affected this quarter by Rivian's adaptation work in preparation for the launch of their R2 model. Pending serial production for the new Rivian platform, tool sales account for a significantly larger share of total sales this quarter compared to the same period in 2024. This contributes to the lower EBITDA-margin for the quarter compared to the previous year.

In summary, we report global sales for the group that are in line with last year, 616 MSEK (614). Acquired growth was 18 percent, the currency effect was -3 percent and organic growth adjusted for currency was -15 percent in the quarter.

The Group's operating profit for the quarter was 37 MSEK, compared with 62 MSEK for the same period last year. Europe and Asia showed stable results, while North America declined.

In October, we also had the pleasure of announcing further acquisitions to the group. The three operating companies in the Ernst Plastics Group in Germany were acquired on 29 October. The companies are SCHLISSMEYER GmbH, Spectrum GmbH Kunststofftechnik, and Spritzgussa GmbH & Co. KG, and these acquisitions contribute to our strategic goals by strengthening our geographical presence in Europe and expanding our customer portfolio in attractive market segments.

With regard to developments in our various regions, the following can be said:

Region Europe

The positive trend continued in the third quarter in the Europe region. This was driven by the acquisition of Plastone, with operations in Estonia and Finland. These companies performed well in terms of both sales and profitability during the quarter. Demand is currently good from customers in the medical technology and electronics segments, and profitability has improved through strategic pricing initiatives.

Other European units, in Sweden, Slovakia and Lithuania, are developing as expected, with a market picture similar to that seen in previous quarters, with subdued demand in the consumer and construction-related segments and continued stable demand at a high level from our customers in the automotive segment.

European sales for the quarter amounted to 299 MSEK (214), of which acquired growth accounted for 40 percent, and adjusted EBITDA for the quarter amounted to 41 MSEK (31).

Region North America

In Mexico, where operations are mainly exposed to the automotive industry, we are seeing slightly lower sales than expected, based on factors such as the relatively low volumes of the Volvo EX90 so far. However, profitability remains good in this business and above the group average.

KB Components Canada is also primarily exposed to the automotive industry. Here, we saw a decline in order intake during the quarter, mainly due to lower demand from our largest customer, Rivian, which closed its factory in Normal, Illinois, for three weeks during the period in order to prepare the factory for the launch of the R2 model in the first half of 2026. We were unable to compensate for this decline in demand in terms of costs during the quarter, which led to a decline in profitability. KB Components USA works with customers in general industries such as telecom, retail and construction. Part of this business is project-oriented, and that part had a weaker quarter in Q3, which dragged down both sales and profitability.

The currency effect from the region is also significant in the quarter. All transactions are settled in USD, which means that the Group's exposure to Peso/USD and CAD/USD is high in terms of the processing component in our cost calculations. The currency effect on sales was -15 percent in the quarter on total sales of 284 MSEK (385), and organic growth adjusted for currency was -11 percent. Adjusted EBITDA for the quarter amounted to 34 MSEK (68). Cost reduction initiatives have been taken in North America to improve profitability in the short term.

Region Asia

Our acquisition in India continues to develop according to plan with increasing sales and, above all, improved profitability based on cost efficiency and a reduction in staffing levels through increased automation and process improvements. KB Components in China also continues to perform very well in the third quarter. Profitability is good and well above the group average.

Asia accounted for 6.3 percent of the Group's sales in the quarter, with revenue of 39 MSEK (15). Adjusted EBITDA for the quarter amounted to 10 MSEK (3), corresponding to an adjusted EBITDA margin of 26.1 percent (19.7).

Some forward-looking information

Our view of KB Components' market and future prospects remains unchanged from previous quarters. There is currently general uncertainty linked to various geopolitical conditions, such as trade barriers. However, we are well placed to manage this uncertainty through the establishment of production that the Group has in 14 different locations around the world (17 after 29 October), which makes it possible to both expand quickly when conditions are right and to quickly implement downsizing when circumstances so require or to relocate labour-intensive production to low-cost countries. This is and will continue to be "normal" for our business, where volume and economies of scale are of utmost importance in order to be competitive and profitable. Our Group is also developing with new acquisitions, such as the Ernst Plastics Group units, which provide further opportunities to optimise our production structure and the utilisation rate of our units.

Volume growth in the short and medium term is expected to be stable and in line with YTD-2025 in all our markets.

Magnus Andersson
CEO, KB Components



Financial information

Net sales and earnings

Third quarter July - September 2025

During the third quarter, net sales were in line with the previous year at 616 MSEK (614). Acquired growth was 18 percent, the currency effect was -3 percent and organic growth adjusted for currency was -15 percent. Sales increased in Europe and Asia but decreased in North America.

EBITDA amounted to 84 MSEK (100), with increases in Europe and Asia but a decrease in North America.

The EBITDA margin was 14 percent (16). The EBITDA margin increased in Asia, remained unchanged in Europe but decreased in North America.

The Group's adjusted EBITDA amounted to 85 MSEK (102), with increases in Europe and Asia and a decline in North America.

The adjusted EBITDA margin amounted to 14 percent (17). The lower adjusted EBITDA margin is attributable to low capacity utilisation, primarily in North America.

Operating profit (EBIT) amounted to 37 MSEK (62), with increases in Europe and Asia, while North America declined.

The operating margin was 6 percent (10), with Asia increasing, Europe remained unchanged, while North America declined.

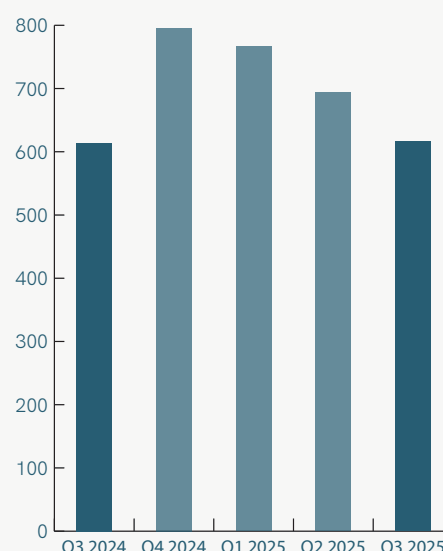
Adjusted operating profit (adjusted EBIT) amounted to 39 MSEK (64), with increases in Europe and Asia, while North America declined.

The adjusted operating margin was 6 percent (10), with increases in Asia, Europe unchanged, and North America down.

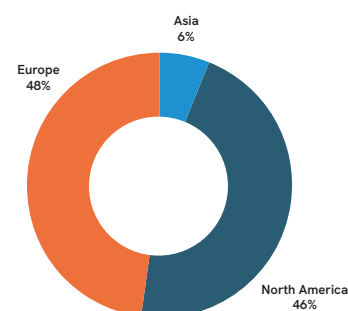
Profit after tax amounted to 14 MSEK (37), while adjusted profit after tax amounted to 15 MSEK (39).

Earnings per share before and after dilution amounted to 0.27 SEK (0.60).

Net Sales
MSEK



Third quarter
Operating segment
share of net sales



Net sales, operating profit (EBITDA) and EBITDA margin per segment

	Net sales	Net sales	EBITDA	EBITDA	EBITDA margin	EBITDA margin	Adjusted EBITDA	Adjusted EBITDA	Adjusted EBITDA %	Adjusted EBITDA %
	Q3/2025	Q3/2024	Q3/2025	Q3/2024	Q3/2025	Q3/2024	Q3/2025	Q3/2024	Q3/2025	Q3/2024
North America	284	385	34	68	11,9%	17,7%	34	68	11,9%	17,7%
Europe	299	214	40	29	13,3%	13,5%	41	31	13,7%	14,5%
Asia	39	15	10	3	26,1%	19,7%	10	3	26,1%	19,7%
Total Group	616	614	84	100	13,6%	16,3%	85	102	13,8%	16,6%

Nine-month period January - September 2025

For the nine-month period, net sales increased by 9 percent to 2,076 MSEK (1,903). Acquired growth was 18 percent, the currency effect was –5 percent and organic growth adjusted for currency was –4 percent. Sales increased in Europe and Asia but decreased in North America.

EBITDA increased to 307 MSEK (294), with increases in Europe and Asia but a decrease in North America.

The EBITDA margin was unchanged at 15 percent (15). The EBITDA margin increased in Europe and Asia but decreased in North America.

The Group's adjusted EBITDA amounted to 294 MSEK (315), with Europe and Asia showing an increase while North America showed a decline.

The adjusted EBITDA margin amounted to 14 percent (17). The lower adjusted EBITDA margin is attributable to low capacity utilisation, primarily in North America.

Operating profit (EBIT) amounted to 168 MSEK (177), with increases in Europe and Asia, while North America declined. The operating margin was 8 percent (9), with increases in Europe and Asia, while North America declined.

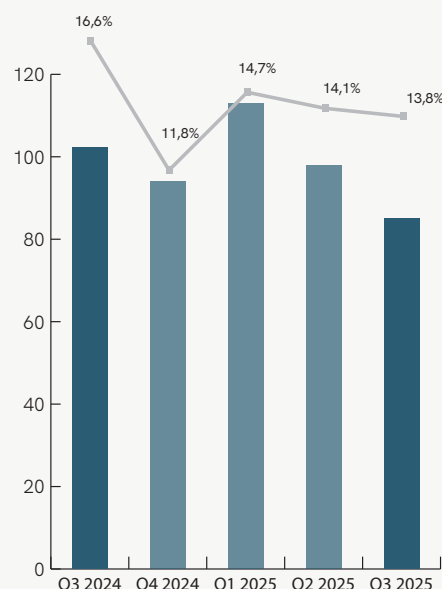
Adjusted operating profit (adjusted EBIT) amounted to 154 MSEK (198), with increases in Europe and Asia, while North America declined.

The adjusted operating margin was 7 percent (10), where Asia increased, while North America and Europe decreased.

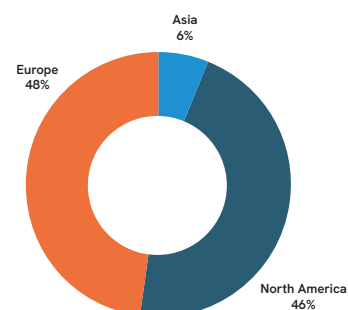
Profit after tax amounted to 102 MSEK (108), while adjusted profit after tax was 91 MSEK (124).

Earnings per share before and after dilution amounted to 1.83 SEK (1.78).

Adjusted EBITDA, MSEK Adjusted EBITDA margin, %



Nine-month period January–September Operating segment share of net sales



Net sales, operating profit (EBITDA) and EBITDA margin per segment

	Net sales	Net sales	EBITDA	EBITDA	EBITDA margin	EBITDA margin	Adjusted EBITDA	Adjusted EBITDA	Adjusted EBITDA %	Adjusted EBITDA %
	Q1-Q3/2025	Q1-Q3/2024	Q1-Q3/2025	Q1-Q3/2024	Q1-Q3/2025	Q1-Q3/2024	Q1-Q3/2025	Q1-Q3/2024	Q1-Q3/2025	Q1-Q3/2024
North America	950	1 111	114	170	12,0%	15,3%	114	181	12,0%	16,3%
Europe	1 015	747	159	115	15,7%	15,3%	146	124	14,4%	16,7%
Asia	129	45	33	9	26,0%	21,0%	33	9	26,0%	21,0%
Total Group	2 076	1 903	307	294	14,8%	15,4%	294	315	14,2%	16,6%



Region

North America

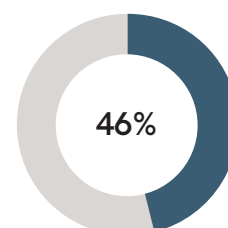
Revenue for the quarter amounted to 284 MSEK (385), of which the currency effect was -15 percent and organic growth adjusted for currency was -11 percent. The segment's adjusted EBITDA for the quarter amounted to 34 MSEK (68), corresponding to an adjusted EBITDA margin of 11.9 percent (17.7).

The decline in EBITDA is entirely due to the rapid decline in volume in Canada, which has caused under-absorption of fixed costs as we have not been able to adjust our cost structure quickly enough.

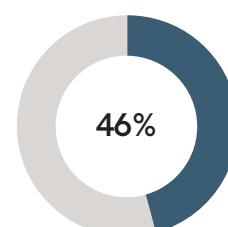
Revenue for the nine-month period amounted to 950 MSEK (1,111). The segment's adjusted EBITDA for the nine-month period amounted to 114 MSEK (181), corresponding to an adjusted EBITDA margin of 12.0 percent (16.3).

Sales in the quarter were negatively affected by a three-week closure of our customer Rivian's factory in Normal, Illinois, caused by factory adaptations for the introduction of the R2 model in the first half of 2026. The KB Components unit in Dallas, Texas, also had lower volumes in the quarter, affected by low sales in our project-based business. Measures have been initiated to adjust the cost level in all North American factories, while we also invest in the factories for the volume increase expected with the R2 launch and other recently won business in Dallas in general industry.

The segment's share of net sales for Q3



The segment share of net sales for the nine-month period



North America	2025	2024	2025	2024	2024
MSEK	Jul - Sep	Jul - Sep	Jan - Sep	Jan - Sep	Full year
Net sales	284	385	950	1 111	1 648
EBITDA	34	68	114	170	212
EBITDA Margin (%)	11,9%	17,7%	12,0%	15,3%	12,9%
Adjusted EBITDA	34	68	114	181	245
Adjusted EBITDA Margin (%)	11,9%	17,7%	12,0%	16,3%	14,9%
Operating profit (EBIT)	15	48	61	109	129
Operating profit (EBIT) margin (%)	5,5%	12,5%	6,5%	9,8%	7,8%
Adjusted operating profit (EBIT)	15	48	61	120	162
Adjusted operating profit (EBIT) margin (%)	5,5%	12,5%	6,5%	10,8%	9,8%

* See also note 3 on pages 23-24



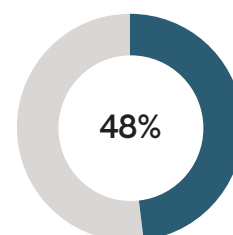
Region Europe

Revenue for the quarter amounted to 299 MSEK (214), of which acquired growth accounted for 40 percent, currency effects accounted for -7 percent and organic growth adjusted for currency effects accounted for 7 percent. Adjusted EBITDA for the quarter amounted to 41 MSEK (31), corresponding to an adjusted EBITDA margin of 13.7 percent (14.5).

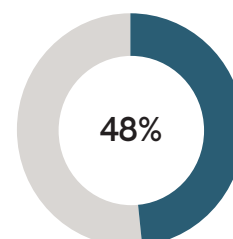
The increase in earnings is mainly due to the increase in sales linked to the acquisitions, although the profitability of the acquired companies has not yet reached the Group average. Sales for the nine-month period amounted to 1,015 MSEK (747). The segment's adjusted EBITDA for the nine-month period amounted to 146 MSEK (124), corresponding to an adjusted EBITDA margin of 14.4 percent (16.7).

The European business is fundamentally stable in terms of sales and profitability, based on stable raw material prices and stable demand from key customers. This is despite the fact that we are not seeing any direct upward momentum from the market. The new acquisitions in Finland and Estonia continue to develop positively in terms of profitability, in line with expectations and plans.

The segment's share
of net sales for Q3



The segment's share of
net sales for the nine-
month period



Europe	2025	2024	2025	2024	2024
MSEK	Jul - Sep	Jul - Sep	Jan - Sep	Jan - Sep	Full year
Net sales	299	214	1 015	747	1 012
EBITDA	40	29	159	115	131
EBITDA Margin (%)	13,3%	13,5%	15,7%	15,3%	12,9%
Adjusted EBITDA	41	31	146	124	148
Adjusted EBITDA Margin (%)	13,7%	14,5%	14,4%	16,7%	14,6%
Operating profit (EBIT)	18	12	93	63	61
Operating profit (EBIT) margin (%)	6,0%	5,8%	9,1%	8,5%	6,0%
Adjusted operating profit (EBIT)	19	15	79	73	78
Adjusted operating profit (EBIT) margin (%)	6,4%	6,8%	7,8%	9,8%	7,7%

* See also note 3 on pages 23-24



Region Asia

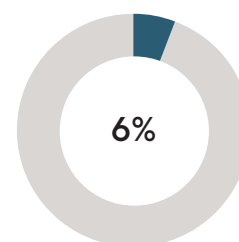
Sales for the quarter amounted to 39 MSEK (15), of which the currency effect was -7 percent and organic growth adjusted for currency was -28 percent, with the remainder being acquired growth. Adjusted EBITDA for the quarter amounted to 10 MSEK (3), corresponding to an adjusted EBITDA margin of 26.1 percent (19.7).

The increase in earnings is mainly due to the increase in sales from the acquisition in India.

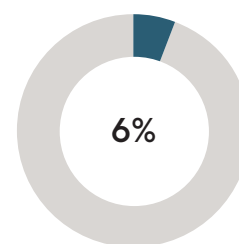
Revenue for the nine-month period amounted to 129 MSEK (45). The segment's adjusted EBITDA for the nine-month period amounted to 33 MSEK (9), corresponding to an adjusted EBITDA margin of 26.0 percent (21.0).

Both of our units in Asia, China and India, continue to develop positively during this period. Increased sales with existing and new customers contribute to good revenue, and work with efficiency programmes in the business acquired this year in India are having the desired effect in terms of improved earnings. There is still room for further earnings improvements at KB Components India.

The segment's share
of net sales for Q3



The segment's share of
net sales for the nine-
month period



Asia	2025	2024	2025	2024	2024
MSEK	Jul - Sep	Jul - Sep	Jan - Sep	Jan - Sep	Full year
Net sales	39	15	129	45	61
EBITDA	10	3	33	9	17
EBITDA Margin (%)	26,1%	19,7%	26,0%	21,0%	27,9%
Operating profit (EBIT)	4	1	14	4	9
Operating profit (EBIT) margin (%)	10,1%	7,8%	10,5%	10,0%	14,8%

* See also note 3 on pages 23-24

Cash flow

Third quarter 2025

The Group's cash flow from operating activities before changes in working capital amounted to 69 MSEK (85). The decrease is mainly explained by a lower operating profit.

Changes in working capital had a negative impact on cash flow of 2 MSEK (-33), mainly due to a decrease in other current liabilities. Overall, this resulted in a positive cash flow from operating activities of 67 MSEK (52).

Cash flow from investing activities amounted to 45 MSEK (-83), mainly attributable to investments in property, plant and equipment.

Cash flow from financing activities amounted to 15 MSEK (34), mainly attributable to the repayment of liabilities.

Overall, this resulted in a positive cash flow for the quarter of 8 MSEK (2).

Nine-month period 2025

During the nine-month period, the Group's cash flow from operating activities before changes in working capital amounted to 241 MSEK (183). The increase is mainly explained by lower income tax paid.

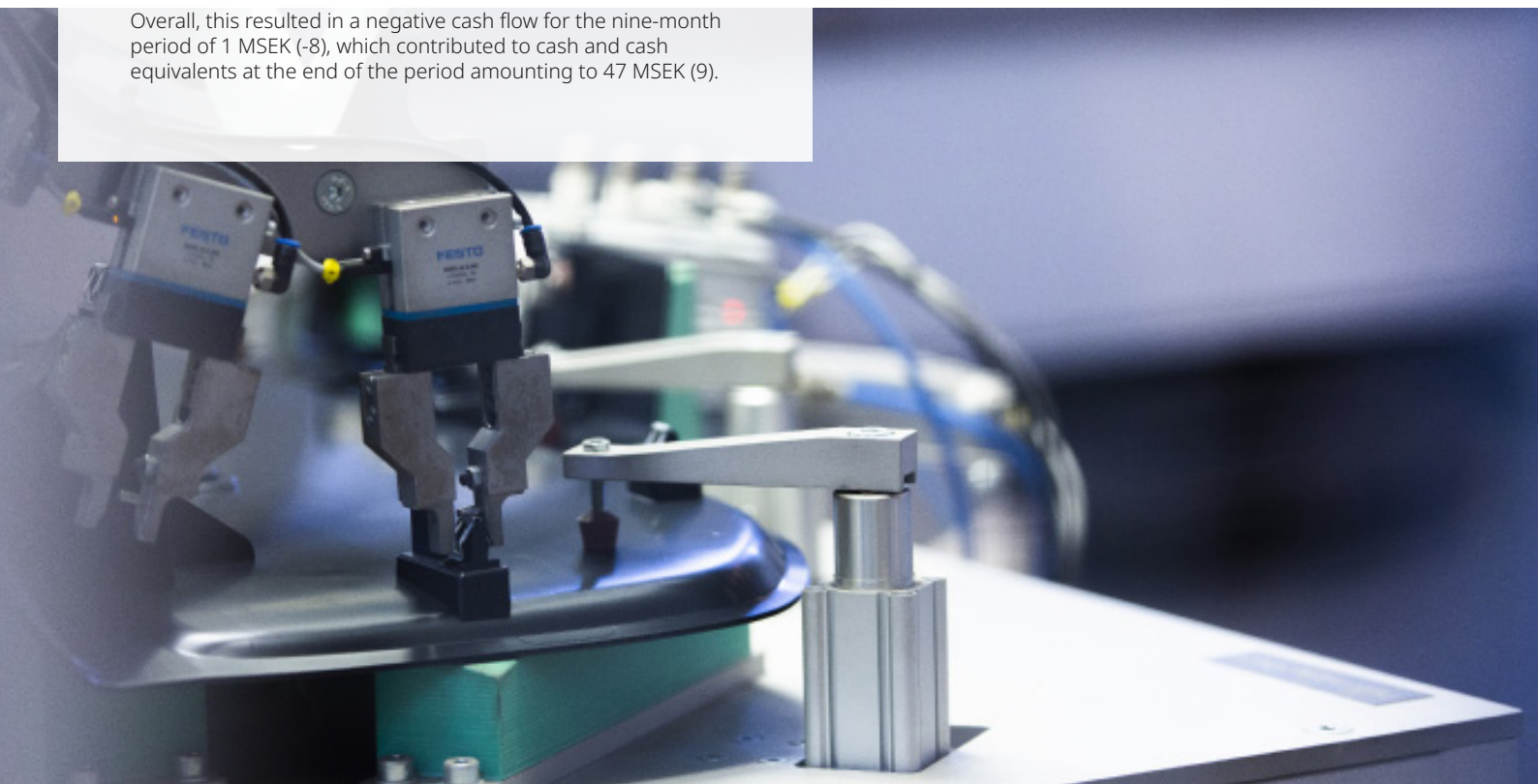
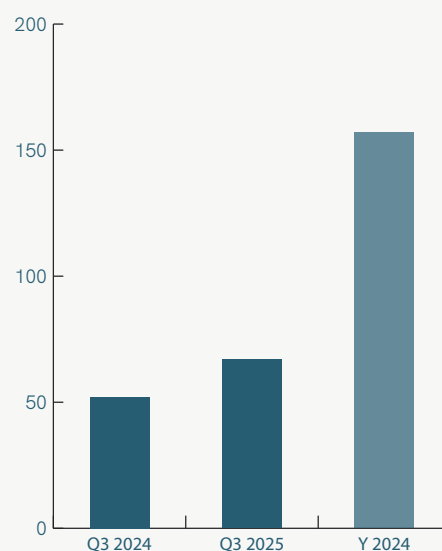
Changes in working capital had a positive effect on cash flow of 16 MSEK (-86), with the reduction in other current receivables being the main contributor to the positive outcome. Overall, this resulted in a positive cash flow from operating activities of 257 MSEK (97).

Cash flow from investing activities amounted to 199 MSEK (-134), mainly attributable to increased investments in property, plant and equipment and the acquisition of subsidiaries.

Cash flow from financing activities amounted to 58 MSEK (29), mainly driven by dividends paid of 84 MSEK (-6).

Overall, this resulted in a negative cash flow for the nine-month period of 1 MSEK (-8), which contributed to cash and cash equivalents at the end of the period amounting to 47 MSEK (9).

Cash flow from operating activities, MSEK



Financial position

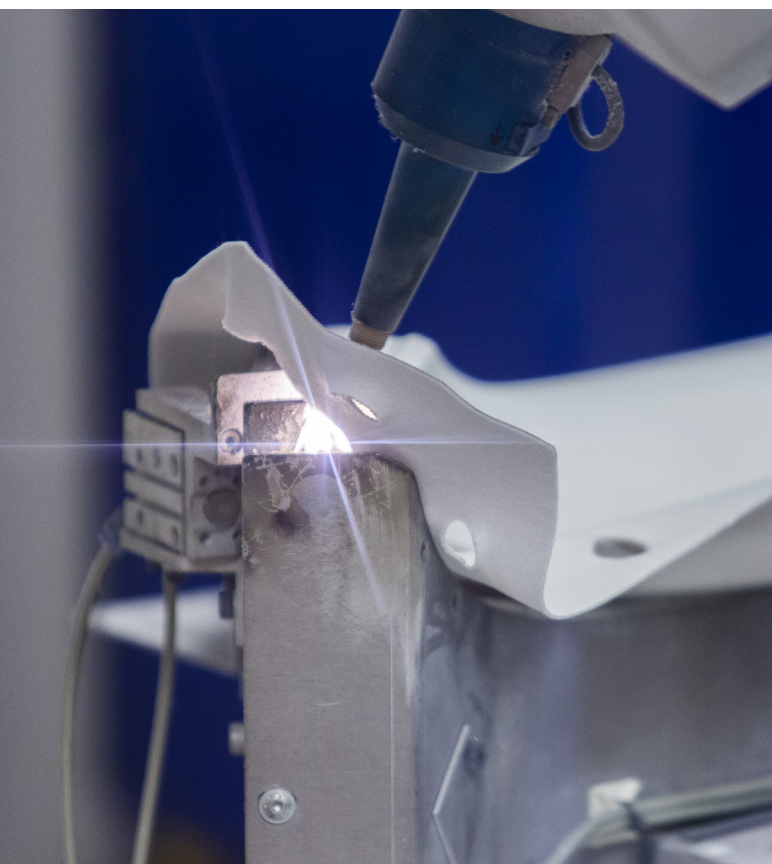
The Group's total assets as of 30 September 2025 amounted to 2,206 MSEK (2,107), corresponding to an increase of 5 percent compared with the previous year. The increase is mainly attributable to investments in tangible fixed assets and increased right-of-use assets, which resulted in fixed assets increasing to 1,235 MSEK (1,036).

Equity amounted to 570 MSEK (603), mainly driven by negative translation effects on conversion from foreign currency. The equity ratio was 26 percent (29).

Long-term liabilities rose to 633 MSEK (426), an increase that can primarily be attributed to higher leasing liabilities in line with growing right-of-use assets, as well as increased borrowing from credit institutions. Current liabilities amounted to 1,003 MSEK (1,077), with the main contribution coming from increased short-term loans and lease liabilities.

Net debt amounted to 875 MSEK (600), as shown in the table below.

TSEK			
Net debt	30 September 2025	30 September 2024	31 December 2024
Cash	46 770	9 146	50 820
Receivables from Group companies	23 688	201 190	49 835
Liabilities to credit institutions (long-term)	-254 092	-110 489	-275 070
Liabilities to credit institutions (current)	-391 500	-351 827	-262 751
Lease liabilities	-299 588	-226 875	-269 260
Liabilities to Group companies (current)	0	-121 353	-582
Net debt	-874 722	-600 208	-707 008



Financial information

Other

Significant events in the third quarter of 2025

Michael Grindborn took up the position of CFO at KB Components on 1 August

Events after the reporting period

On 29 October, the three German companies SCHLIESSMEYER GmbH, Spectrum GmbH Kunststofftechnik and Spritzgussa GmbH & Co. KG were acquired, with a combined workforce of 126 employees and more than 50 modern injection moulding machines. The companies' total net sales in 2024 amounted to approximately 13.7 MEUR.

Board members Bo Mattson and Ann-Charlotte Ljungberg resigned from the Board at their own request in October.

Risks and uncertainties

The risks and associated risk management considered in the preparation of this interim report apply to all periods and are consistent with those presented on page 62 of the 2024 annual report. No additional significant risks are considered to have arisen during the period.

Parent company

The parent company, KB Components AB, comprises the core business, which manufactures components and system solutions, mainly based on advanced plastics processing. The figures below refer to the nine-month period.

The parent company's net sales amounted to 322 MSEK (355). EBITDA amounted to 25 MSEK (54), corresponding to a margin of 8 percent (15).

Adjusted EBITDA amounted to 45 MSEK (55), with an adjusted margin of 14 percent (15).

Operating profit (EBIT) amounted to 3 MSEK (31), corresponding to an operating margin of 1 percent (9).

Adjusted EBIT amounted to 22 MSEK (32), with an adjusted operating margin of 7 percent (9).

Profit after tax amounted to 2 MSEK (60), while adjusted profit after tax amounted to 13 MSEK (61).

Personnel

The average number of full-time employees during Q3 2025 was 1,942 (1,467). The total number of employees at the end of Q3 2025 was 1,873 (1,510).

The Share

KB Components shares have been listed on Nasdaq First North Premier Growth Market since December 2024. The shares are traded under the ticker symbol "KBC".

Number of shares

The average number of shares during the year was 56,000,000, and the share capital amounted to SEK 19,600,000 on 30 September 2025.

Ownership and legal structure

KB Components AB, with company registration number 556081-6653, is the parent company of the KB Components Group. The number of shareholders on 30 September 2025 was 834.

The largest owners are listed below.

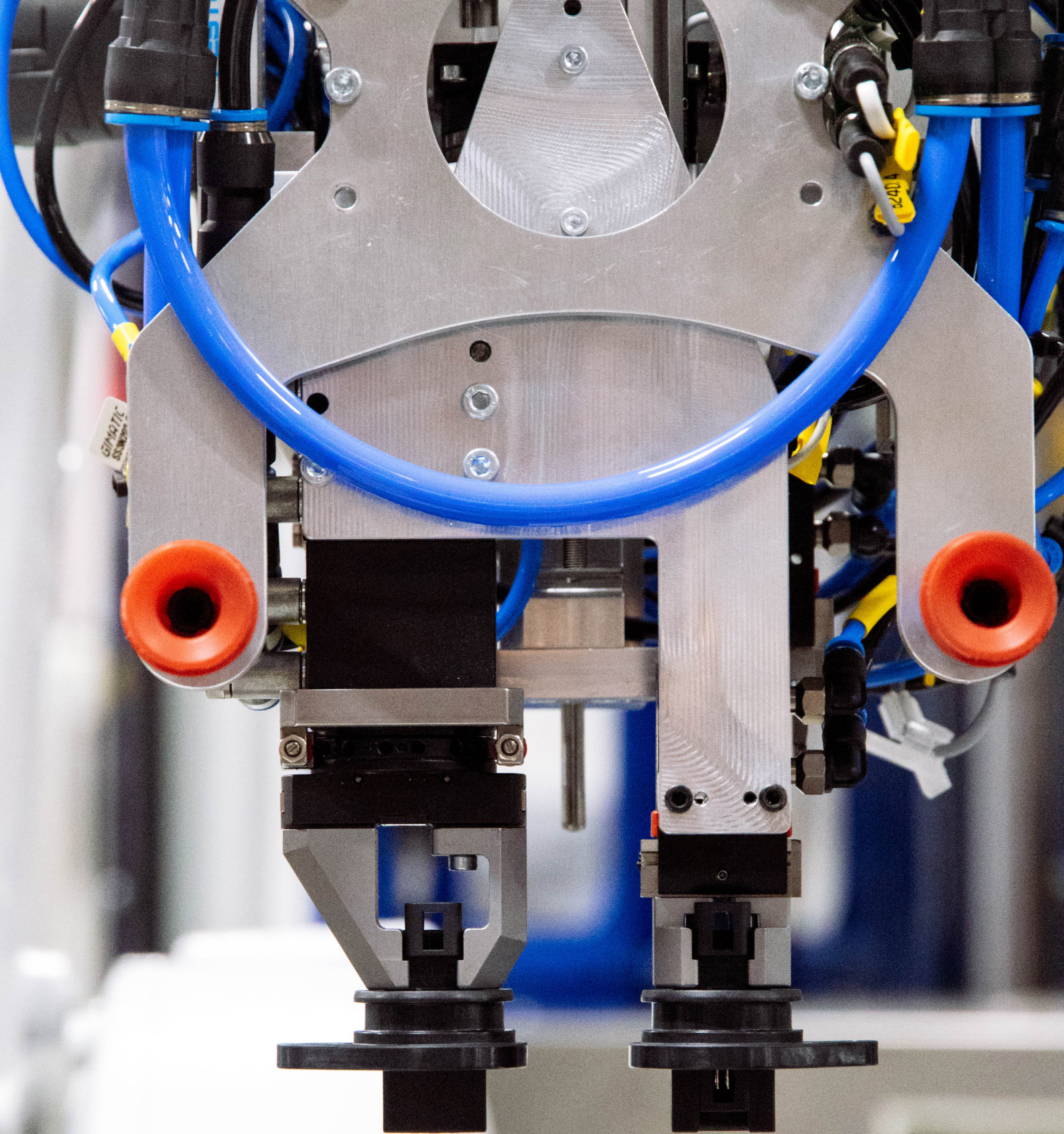
Shareholder	Share %
BrA Invest	70,13
Fidelity Investments (FMR)	9,98
AFA Försäkring	4,51
Handelsbanken Fonder	4,05
Alcur Fonder	2,29

Audit

The interim report has been subject to a review in accordance with ISRE 2410 by the company's auditors.

Calendar

- ◆ Year-end report 2025: 27 February 2026
- ◆ Annual Report 24 April 2026
- ◆ Q1 2026: 20 May 2026
- ◆ Annual General Meeting: 27 May 2026
- ◆ Q2 2026: 19 August 2026
- ◆ Q3 2026: 18 November 2026
- ◆ Year-end report 2026: 24 February 2027



Consolidated income statement and statement of comprehensive income

	2025	2024	2025	2024	2024
Amounts in TSEK	Jul - Sep	Jul - Sep	Jan - Sep	Jan - Sep	Full year
Net sales	615 765	613 974	2 075 597	1 902 933	2 720 836
Other operating income	9 531	6 202	28 386	9 418	15 952
Total income	625 296	620 176	2 103 983	1 912 351	2 736 788
Raw materials and supplies	-284 504	-277 089	-1 026 619	-887 725	-1 313 134
Other external expenses	-77 994	-73 631	-207 896	-226 107	-345 991
Personnel expenses	-179 159	-169 602	-562 364	-506 251	-720 094
Depreciation, amortisation and impairment	-46 251	-38 319	-139 441	-117 387	-160 508
Other operating expenses	0	-23	0	1 684	1 721
Operating profit	37 387	61 512	167 662	176 565	198 782
Financial income	6 778	1	24 857	10 195	33 776
Financial expenses	-18 109	-13 447	-59 676	-49 721	-79 834
Profit before tax	26 056	48 066	132 843	137 039	152 724
Income tax	-11 980	-10 896	-30 606	-29 322	-44 740
Profit for the period	14 076	37 170	102 237	107 717	107 984
Profit for the period attributable to:					
The parent company's shareholders	15 322	33 792	102 701	99 903	99 110
Non-controlling interests	-1 246	3 378	-464	7 814	8 874
Total	14 076	37 170	102 237	107 717	107 984
Other comprehensive income					
Items that may be reclassified to the income statement (net after tax)					
Exchange rate differences on translation of foreign operations	-12 356	-16 189	-49 438	-11 284	-3 202
Other comprehensive income for the period, after tax	-12 356	-16 189	-49 438	-11 284	-3 202
Total comprehensive income for the period	1 720	20 981	52 799	96 433	104 782
Total comprehensive income for the period attributable to:					
The parent company's shareholders	4 149	18 259	55 680	88 829	96 237
Non-controlling interests	-2 429	2 722	-2 881	7 604	8 545
Total	1 720	20 981	52 799	96 433	104 782
Earnings per share					
Earnings per share before and after dilution, SEK	0,27	0,60	1,83	1,78	1,77
Average number of outstanding shares	56 000 000	56 000 000	56 000 000	56 000 000	56 000 000

Consolidated statement of financial position

Amounts in TSEK	2025 30 Sep	2024 30 Sep	2024 31 Dec
ASSETS			
Fixed assets			
Goodwill	67 021	68 506	69 694
Other intangible assets	16 565	10 136	10 002
Tangible fixed assets	865 683	737 568	784 404
Right-of-use assets	274 789	212 809	254 911
Deferred tax assets	7 247	4 972	5 429
Financial fixed assets	3 550	1 821	1 983
Total fixed assets	1 234 855	1 035 812	1 126 423
Current assets			
Inventories	360 327	332 141	367 879
Contract assets	46 731	437	374
Accounts receivable	417 401	384 385	475 042
Receivables from Group companies	23 688	201 190	49 835
Current tax receivables	25 433	31 495	17 192
Other receivables	13 106	61 322	83 732
Prepaid expenses and accrued income	37 625	50 595	72 059
Cash	46 770	9 146	50 820
Total current assets	971 081	1 070 711	1 116 933
TOTAL ASSETS	2 205 936	2 106 523	2 243 356

Consolidated statement of financial position, continued

Amounts in TSEK	2025 30 Sep	2024 30 Sep	2024 31 Dec
EQUITY			
Share capital	19 600	19 600	19 600
Other contributed capital	83 127	83 127	83 127
Translation reserves	-26 138	12 684	20 883
Retained earnings (including profit for the period)	482 229	468 673	463 528
Total equity attributable to the parent company's shareholders	558 818	584 084	587 138
Non-controlling interests	10 772	19 367	13 653
Total equity	569 590	603 451	600 791
LIABILITIES			
Non-current liabilities			
Liabilities to credit institutions	254 092	110 489	275 070
Other long-term liabilities	93 141	39 953	83 839
Lease liabilities	237 343	184 182	220 794
Deferred tax liabilities	43 658	33 811	34 536
Other provisions	4 842	57 436	57 688
Total non-current liabilities	633 076	425 871	671 927
Current liabilities			
Liabilities to credit institutions	391 500	351 827	262 751
Liabilities to Group companies	0	121 353	582
Accounts payable	296 573	285 803	364 188
Lease liabilities	62 245	42 693	48 466
Contract liabilities	12 028	6 356	0
Current tax liabilities	41 593	19 117	16 409
Other current liabilities	51 844	165 913	158 025
Accrued expenses and deferred income	147 487	84 139	120 217
Total current liabilities	1 003 270	1 077 201	970 638
TOTAL EQUITY AND LIABILITIES	2 205 936	2 106 523	2 243 356

Consolidated statement of changes in equity

Attributable to parent company shareholders							
Amounts in TSEK	Share capital	Other contributed capital	Translation reserve	Retained earnings (including profit for the year)	Total	Non-controlling interests	Total equity
Opening equity 1 January 2025	19 600	83 127	20 883	463 528	587 138	13 653	600 791
Profit for the period				102 701	102 701	-464	102 237
Other comprehensive income			-47 021		-47 021	-2 417	-49 438
Total comprehensive income for the period	0	0	-47 021	102 701	55 680	-2 881	52 799
Transactions with shareholders in their capacity as owners:							
Dividend				-84 000	-84 000	0	-84 000
Total transactions with owners				-84 000	-84 000	0	-84 000
Closing equity 30 September 2025	19 600	83 127	-26 138	482 229	558 818	10 772	569 590

Attributable to parent company shareholders							
Amounts in TSEK	Share capital	Other contributed capital	Translation reserve	Retained earnings (including profit for the year)	Total	Non-controlling interests	Total equity
Opening equity 1 January 2024	19 600	83 127	23 756	368 772	495 255	16 380	511 635
Profit for the period				99 901	99 901	7 814	107 715
Other comprehensive income			-11 072		-11 072	-210	-11 282
Total comprehensive income for the period	0	0	-11 072	99 901	88 829	7 604	96 433
Transactions with shareholders in their capacity as owners:							
Dividend					0	-6 516	-6 516
Transactions with non-controlling interests					0	1 899	1 899
Total transactions with owners				0	0	-4 617	-4 617
Closing equity 30 September 2024	19 600	83 127	12 684	468 673	584 084	19 367	603 451

Consolidated cash flow statement

Amounts in TSEK	Note	2025 Jul - Sep	2024 Jul - Sep	2025 Jan - Sep	2024 Jan - Sep	2024 Full year
Cash flow from operating activities						
Operating profit		35 555	61 512	167 662	176 565	198 782
Adjustment for items not included in cash flow		48 823	50 552	147 013	125 474	161 004
Interest received		6 778	1	24 857	10 195	33 776
Interest paid		-18 109	-15 034	-59 676	-49 720	-79 833
Income tax paid		-3 824	-11 714	-38 847	-79 854	-81 258
Cash flow from operating activities before changes in working capital		69 223	85 317	241 009	182 660	232 471
Cash flow from changes in working capital						
Change in inventories		17 542	-49 486	7 552	-48 693	-24 257
Change in accounts receivable and other current receivables		54 382	-28 298	142 491	-122 130	-23 526
Changes in accounts payable and other current liabilities		-73 763	44 416	-134 498	85 195	-27 381
Cash flow from operating activities		67 384	51 949	256 554	97 032	157 307
Cash flow from investing activities						
Investments in intangible fixed assets		0	390	0	-3 364	-3 101
Investments in tangible fixed assets		-53 342	-23 881	-179 309	-70 789	0
Sales of tangible fixed assets		8 705	0	8 705	0	0
Acquisition of subsidiaries		0	-60 000	-28 712	-60 000	-95 045
Change in financial fixed assets		0	129	0	-116	-162
Cash flow from investing activities		-44 637	-83 362	-199 316	-134 269	-98 308
Cash flow from financing activities						
Loans from credit institutions		16 268	48 039	115 610	68 716	141 080
Repayment of liabilities to credit institutions		-7 841	0	-33 704	0	-27 599
Amortisation of lease liabilities		-18 174	-13 450	-55 971	-33 056	-47 322
Change in other liabilities		-4 840	0	0	0	45 930
Dividends paid to the company's shareholders		0	-994	-84 000	-6 516	-10 241
Transactions with non-controlling interests in subsidiaries		0	0	0	0	-7 912
Cash flow from financing activities		-14 587	33 595	-58 065	29 144	93 936
Cash flow for the period		8 160	2 182	-827	-8 093	152 935
Net increase/decrease in cash and cash equivalents						
Cash and cash equivalents at the beginning of the period		38 166	7 261	50 820	14 498	14 498
Exchange rate differences in cash and cash equivalents		444	-297	-3 223	2 741	-8 207
Cash and cash equivalents at the end of the period		46 770	9 146	46 770	9 146	159 226

Parent company's statement of profit or loss and comprehensive income

Amount TSEK	Note	2025	2024	2025	2024	2024
		Jul - Sep	Jul - Sep	Jan - Sep	Jan - Sep	Full year
Net sales		108 135	98 917	341 042	355 193	472 873
Other operating income		-	5 296	30 505	16 630	28 889
Total income		108 135	104 213	371 547	371 823	501 762
Change in work in progress and finished goods		-	-	-	-	-1 750
Raw materials and supplies		-50 344	-50 962	-177 106	-184 192	-248 914
Other external expenses		-14 947	-13 277	-62 161	-43 442	-69 683
Personnel expenses		-31 660	-26 488	-107 150	-90 164	-126 548
Depreciation, amortisation and impairment		-7 112	-7 288	-22 411	-23 057	-30 925
Operating profit		4 072	6 198	2 719	30 968	23 942
Profit from participations in Group companies		-	3 801	-	43 378	69 173
Interest income and similar items		2 234	809	10 927	9 460	16 647
Interest expenses and similar items		-4 462	-1 521	-16 724	-16 879	-29 502
Profit from financial items		-2 228	3 089	-5 797	35 959	56 318
Appropriations		-	-	-	-	14 525
Profit before tax		1 844	9 287	-3 078	66 927	94 785
Income tax		-379	-1 129	636	-6 506	-8 616
Profit for the period		1 464	8 158	-2 443	60 421	86 169

The parent company reports no items in other comprehensive income.

The parent company's expenses so far this year include 19 MSEK related to a settlement in a dispute, which has been reserved for in the Group. These arose during the second quarter.

Parent company's report on financial position

Amounts in TSEK	Note	2025 Jan - Sep	2024 Jan - Sep	2024 31 Dec
ASSETS				
Fixed assets				
Intangible fixed assets		2 852	3 435	3 290
Tangible fixed assets		262 372	271 512	264 525
Shares in Group companies		332 432	238 157	298 097
Right-of-use assets		2 107	579	769
Deferred tax assets		36	4	5
Financial fixed assets		1 778	1 778	1 778
Total fixed assets		601 578	515 465	568 464
Current assets				
Inventories		55 516	52 950	56 746
Contract assets		4 487	437	374
Accounts receivable		39 778	42 054	37 702
Receivables from Group companies		174 916	266 298	255 225
Current tax receivables		2 900	10 361	5 920
Other receivables		185	204	14 186
Prepaid expenses and accrued income		2 873	10 090	3 764
Total current assets		280 655	382 394	373 917
TOTAL ASSETS		882 233	897 859	942 381

Parent company's statement of financial position, continued

Amounts in TSEK	Note	2025 Jan - Sep	2024 Jan - Sep	2024 31 Dec
EQUITY				
Restricted equity				
Share capital		19 600	19 600	19 600
Share premium reserve		20 835	20 835	20 835
Reserve		2 800	2 800	2 800
Total restricted equity		43 235	43 235	43 235
Non-restricted equity				
Retained earnings		212 371	212 505	212 505
Profit for the period		-2 443	60 421	86 169
Total unrestricted equity		209 928	272 926	298 674
Total equity		253 163	316 161	341 909
Untaxed reserves		93 923	90 948	93 923
Non-current liabilities				
Liabilities to credit institutions		87 300	173 362	147 978
Lease liabilities		1 287	367	456
Deferred tax liabilities		7 039	6 843	7 039
Other provisions for pensions		2 311	2 401	2 311
Total non-current liabilities		97 937	182 973	157 784
Current liabilities				
Liabilities to credit institutions		271 191	121 366	155 562
Liabilities to Group companies		49 747	51 085	43 279
Accounts payable		48 568	38 790	49 090
Lease liabilities		897	195	291
Contract liabilities		0	1 122	0
Current tax liabilities		28 602	4 853	8 135
Other current liabilities		5 648	62 336	58 341
Accrued expenses and deferred income		32 557	28 030	34 067
Total current liabilities		437 210	307 777	348 765
TOTAL EQUITY AND LIABILITIES		882 233	897 859	942 381

Financial reports

Notes**Note 1 General information**

This report covers the parent company KB Components AB, corporate identity number 556081-6653, and its subsidiaries.

Note 2 Accounting principles

The interim report for the Group has been prepared in accordance with IAS 34 Annual Reporting and relevant additional disclosure requirements in the Annual Accounts Act (1995:1554). The interim report for the parent company has been prepared in accordance with RFR 2 and the Annual Accounts Act (1995:1554).

For both the parent company and the Group, accounting policies and calculation principles have been applied in the same way as for the 2024 annual report, which was prepared in accordance with International Financial Reporting Standards as adopted by the EU and interpretations thereof.



Note 3 Operating segments and revenue

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The CEO is the chief operating decision maker and evaluates the Group's financial position and performance and makes strategic decisions. The CEO monitors the Group's performance from a geographical perspective through the North America, Europe and Asia segments together with the regional manager for each segment who reports to the CEO.

The CEO uses EBITDA as a measure to assess the performance of the operating segments. This excludes the effects of significant income and expense items such as restructuring costs, transaction costs and impairment losses when the impairment is the result of an isolated, non-recurring event.

July-September 2025	North America	Europe	Asia	Eliminations	Total
On-going production	221 079	294 679	36 264	-6 390	545 632
Tooling projects	62 844	4 475	2 814	0	70 133
Net sales per segment	283 923	299 154	39 078	-6 390	615 765
Other operating income	1 157	8 283	91	0	9 531
Total revenue per segment	285 080	307 437	39 169	-6 390	625 296
July-September 2024	North America	Europe	Asia	Eliminations	Total
On-going production	332 352	212 394	15 316	0	560 062
Tooling projects	52 523	1 610	-221	0	53 912
Net sales per segment	384 875	214 004	15 095	0	613 974
Other operating income	12	5 914	276	0	6 202
Total revenue per segment	384 887	219 918	15 371	0	620 176
July-September 2025	North America	Europe	Asia	Eliminations	Total
Adjusted EBITDA	33 689	40 941	10 181	0	84 811
Relocation costs/restructuring	-10	-402	0	0	-412
Legal fees related to dispute	0	-761	0	0	-761
EBITDA	33 679	39 778	10 181	0	83 638
Financial income	7 882	2 819	-341	-3 582	6 778
Financial expenses	-12 543	-7 774	-1 374	3 582	-18 109
Depreciation	-18 193	-21 839	-6 219	0	-46 251
Profit before tax	10 825	12 984	2 247	0	26 056
July-September 2024	North America	Europe	Asia	Eliminations	Total
Adjusted EBITDA	67 943	31 044	2 973	0	101 960
Legal fees related to dispute	0	-504	0	0	-504
IPO and transaction costs	0	-1 625	0	0	-1 625
EBITDA	67 943	28 915	2 973	0	99 831
Financial income	959	2 331	92	-3 381	1
Financial expenses	-13 407	-4 942	1 521	3 381	-13 447
Depreciation	-19 985	-16 537	-1 797	0	-38 319
Profit before tax	35 510	9 767	2 789	0	48 066

January-September 2025	North America	Europe	Asia	Eliminations	Total
On-going production	769 192	989 360	110 120	-17 884	18 500 788
Tooling projects	180 725	25 604	18 480	0	224 809
Net sales per segment	949 917	1 014 964	128 600	-17 884	2 075 597
Other operating income	2 477	47 996	1 363	-23 450	28 386
Total revenue per segment	952 394	1 062 960	129 963	-41 334	2 103 983
January-September 2024	North America	Europe	Asia	Eliminations	Total
On-going production	978 953	725 044	40 721	0	1 744 718
Tooling projects	132 440	21 860	3 915	0	158 215
Net sales per segment	1 111 393	746 904	44 636	0	1 902 933
Other operating income	1 037	7 020	1 361	0	9 418
Total revenue per segment	1 112 430	753 924	45 997	0	1 912 351
January-September 2025	North America	Europe	Asia	Eliminations	Total
Adjusted EBITDA	114 253	146 052	33 453	0	293 758
Relocation costs/restructuring	-10	-402	0	0	-412
Legal fees related to dispute	0	-1 261	0	0	-1 261
Outcome of previously booked dispute	0	15 000	0	0	15 000
EBITDA	114 243	159 407	33 453	0	307 103
Financial income	17 638	13 489	4 784	-11 054	24 857
Financial expenses	-38 100	-27 765	-4 865	11 054	-59 676
Depreciation	-52 758	-66 768	-19 915	0	-139 441
Profit before tax	41 023	78 363	13 457	0	132 843
January-September 2024	North America	Europe	Asia	Eliminations	Total
Adjusted EBITDA	181 449	124 405	9 364	0	315 218
Relocation costs/restructuring	-11 470	0	0	0	-11 470
Legal fees related to dispute	0	-1 528	0	0	-1 528
IPO and transaction costs	0	-8 268	0	0	-8 268
EBITDA	169 979	114 609	9 364	0	293 952
Financial income	8 835	11 572	92	-10 304	10 195
Financial expenses	-35 662	-24 348	-15	10 304	-49 721
Depreciation	-61 140	-51 337	-4 910	0	-117 387
Profit before tax	82 012	50 496	4 531	0	137 039

Note 4 Transactions with related parties

As of 30 September 2025, the KB Components Group has current receivables from other related companies. The KB Components Group also has intra-group interest income from other companies in the BrA Invest Group. These are reported on an ongoing basis in the Group's income statement and are shown in the table below. The transactions have been carried out on market terms.

See further information in the tables below.

Q1 - Q3 2025	Current receivables	Current liabilities
Opening balance 1 January 2025	49 835	-582
Change during the period	-26 147	582
Closing balance 30 September 2025	23 688	0
Interest rate	3,0%	3,0%

Q1 - Q3 2024	Current receivables	Current liabilities
IB 1 January 2024	148 529	-75 228
Change during the period	52 661	-46 125
Closing balance 30 September 2024	201 190	-121 353
Interest rate	5,50%	5,50%

	2025 Jan - Sep	2024 Jan - Sep	2024 Full year
Intra-group interest income	335	6 193	9 449
Intra-group interest expenses	0	-192	-3 229

Note 5 Business acquisitions

Plastone, 20 December 2024

Final acquisition analysis. No changes from the preliminary analysis.

Purchase price	Plastone TEUR	Plastone TSEK
Purchase price	4 269	48 992
Total fair value	4 269	48 992
Acquired assets and liabilities at fair value		
Cash	699	8 016
Property, plant and equipment	2 039	23 397
Inventories	4 943	56 730
Accounts receivable and other receivables	4 735	54 344
Non-current liabilities (including deferred tax)	-675	-7 747
Accounts payable and other current liabilities	-7 472	-85 748
Total acquired assets and liabilities	4 269	48 992
Goodwill	0	0
Acquired net assets	4 269	48 992

Definitions

Alternative performance measures	Definition	Purpose
EBIT	EBIT before depreciation and amortization.	KB Components considers EBITDA to be a useful indicator of the Company's performance. EBITDA provides investors with an indication of a company's ability to generate cash and pay its debts.
EBIT	Operating profit.	KB Components considers EBIT to be a relevant measure for presenting reported profitability.
Items affecting comparability	Significant non-recurring items, which include capital gains and losses from disposals of tangible assets, write-downs, major restructuring initiatives, and similar items that have a significant impact on comparability.	Refers to items that are reported separately as they are significant, impede comparability and are considered unrelated to ordinary operations.
Adjusted EBITDA	EBIT before depreciation, amortization, and impairment, adjusted for items affecting comparability and impairment of fixed assets.	KB Components believes that adjusted EBITDA is a useful indicator of the Company's performance. Adjusted EBITDA provides investors with an indication of the underlying business's ability to generate cash and pay its debts.
Adjusted EBIT operating profit	EBIT operating profit excluding items affecting comparability and impairment of fixed assets.	KB Components considers adjusted EBIT to be a relevant measure for presenting the profitability of the underlying operations excluding items affecting comparability and impairment of fixed assets.
EBITDA margin, %	Reported EBITDA divided by total revenue.	KB Components believes that EBITDA margin in relation to total revenue is a useful indicator of the business's ability to convert revenue into cash.
EBIT operating margin, %	EBIT operating margin in relation to total revenue.	KB Components considers the EBIT margin to be a relevant measure for comparing reported profitability over time.
Adjusted EBITDA margin, %	Adjusted EBITDA in relation to total revenue.	KB Components considers adjusted EBITDA margin to be a useful indicator of the underlying business's ability to convert revenue into cash.
Adjusted EBIT margin, %	Adjusted EBIT in relation to total revenue.	KB Components considers adjusted EBIT margin to be a relevant measure for comparing the profitability of the underlying operations excluding items affecting comparability and impairment of fixed assets.
Net debt	The sum of interest-bearing liabilities plus similar obligations (ENG: debt-like items) minus cash and cash equivalents and other financial assets.	KB Components considers net debt to be relevant to present as a supplement in order to assess the possibility of dividends, carry out strategic investments and take into account the Group's ability to meet its financial commitments.

Adjustment items

	2025	2024	2025	2024	2024
MSEK	Jul - Sep	Jul - Sep	Jan - Sep	Jan - Sep	Full year
Outcome of previously booked dispute	0,0	0,0	15,0	0,0	0,0
Relocation costs/restructuring	-0,4	0,0	-0,4	-11,5	-33,1
Legal fees related to dispute	-0,8	-0,5	-1,3	-1,5	-2,5
IPO and transaction costs	0,0	-1,7	0,0	-8,3	-14,2
Adjusted items	-1,2	-2,2	13,3	-21,3	-49,8

KB Components in brief

KB Components is a leading global supplier of high-tech and sustainable polymer components.

KB Components was founded in 1947 and has since developed into a globally recognized player with operations in Örskelljunga, Gislaved and Reftale in Sweden, Nurmajärvi in Finland, Tallinn in Estonia, Kaunas in Lithuania, Zilina in Slovakia, Zweibrücken, Lichtenau and Wannweil in Germany, Puebla and Irapuato in Mexico, Dallas in the United States, Windsor in Canada, New Delhi in India and Wuxi in China.

Our vision is to be a world leader in technologically advanced and sustainable polymer products. The company's three overarching goals are growth, profitability and employee engagement, within which the company works actively to become one of the world's best plastics companies! Our main customer segments are in the automotive, electronics and general industries, where we offer technologically advanced and innovative solutions as well as the development of polymeric components that are sold to the market's most demanding customers.

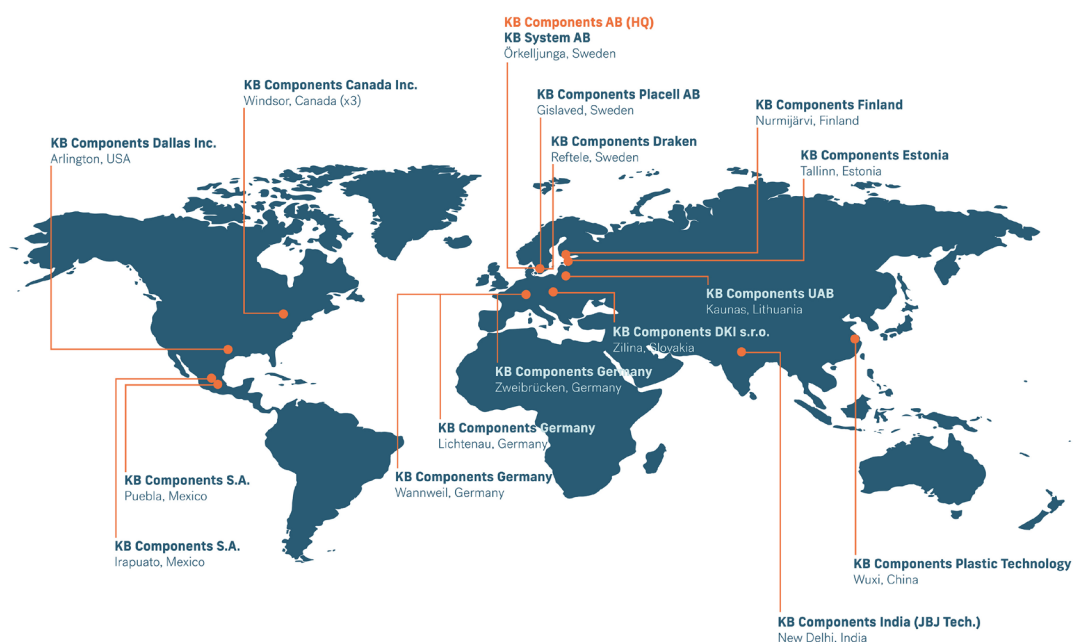
In recent years, the company has had a very positive development and is now in a strong position to face the future. Through organic growth and acquisitions, we have achieved a well-balanced product and customer portfolio.

With production facilities and offices in multiple locations around the world, we can quickly and efficiently deliver products to our customers, no matter where they are. We are always close to our customers, which allows us to understand their needs and provide them with the best possible service. Our vision is to be an innovative and responsible player that is always at the forefront when it comes to product development, sustainability and customer service. By offering flexible and efficient solutions, we constantly strive to improve both our own operations and our customers' products. Sustainability is a central part of our business. We strive to constantly improve our processes and products to minimize our environmental impact and help our customers achieve their own sustainability goals. We do this by using environmentally friendly materials, optimizing production, and working with responsible and sustainable suppliers.

Through our technical expertise and our global presence, we are well positioned to meet the growing demand for innovative solutions.

KB Components is proud to be a long-term partner to our customers and looks forward to continuing to grow together with them through innovative and sustainable solutions.

We look forward to 2026 with confidence and will continue to focus on innovation, sustainability and strengthening our customer relationships. We plan to further increase our market share through strategic investments and expansion into new markets. We will also continue our work to improve our internal processes to ensure long-term profitability and growth.



The parent company KB Components AB, with company registration number 556081-6653, is a limited company in the KB Components Group with its registered office in Örkelljunga municipality, Sweden.

The interim report has been reviewed in accordance with ISRE 2410 by the company's auditors.
The report will be available on KB Components' website: <https://www.kbcomponents.com/sv/investor-relations/financial-reports/>

This information is information that KB Components AB is obliged to make public pursuant to the EU Market Abuse Regulation. The information was submitted for publication, through the agency of the contact persons set out below, at 14:00 CET on 27 November 2025.

Örkelljunga, 27 November 2025

Magnus Andersson
President and CEO

FINANCIAL CALENDAR

2026-02-27	Year-end report 2025
2026-04-24	Annual Report
2026-05-20	Q1 2026
2026-05-27	Annual General Meeting
2026-08-19	Q2 2026
2026-11-18	Q3 2026
2027-02-24	Year-end report 2026

Web conference

A webcast conference will be held on 28 November 2025 at 11:00 CET, when President and CEO Magnus Andersson and CFO Michael Grindborn will present the report and answer questions.

To follow the webcast presentation and submit written questions, please use this link: <https://www.finwire.tv/webcast/kb-components/q3-2025/>

To participate via conference call and ask questions, please dial:

Analyst telephone number: +46 8 505 200 17

Meeting ID: 857 5941 4922 #

For further information, please contact:

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KB Components

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KB COMPONENTS AB

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