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Exercise of the overallotment option in Tången and end of the stabilisation period in advance

Nordea Bank Abp, filial i Sverige (the "Sole Global Coordinator" or "Nordea") has today notified Tången Industri Kapital AB (publ) ("Tången" or the "Company"), Tången Partners AB¹, magpe konsult AB, TI Göteborg AB, Santhe Dahl Invest AB, LF Skaraborg Förvaltning AB, Jula Holding Aktiebolag and other existing shareholders through Nordnet Bank AB (together the "Selling Shareholders") that the overallotment option has been exercised in full. Nordea, as stabilisation manager on behalf of DNB Carnegie Investment Bank AB and Nordea (together the "Joint Bookrunners"), has notified that the stabilisation period has now ended in advance. No stabilisation measures have been or will be carried out.

In connection with the offering and the listing of Tången's shares on Nasdaq Stockholm on 12 June 2026 (the "Offering"), the Selling Shareholders issued an overallotment option entitling the Sole Global Coordinator, on behalf of the Joint Bookrunners, the right to request to acquire up to an additional 2,320,416 existing shares of series B, corresponding to 15 per cent of the total number of shares in the Offering, in order to cover any overallotment in the Offering.

No price stabilisation measures have been carried out since the listing on 12 June 2026, and in light of the Company's share price performance, the Joint Bookrunners have decided to fully exercise the overallotment option and Nordea, as stabilisation manager on behalf of the Joint Bookrunners, has notified that the stabilisation period has now ended in advance.

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The information was submitted for publication, through the agency of the contact persons set out above, at 18:00 CEST on 3 July 2026.

IMPORTANT INFORMATION

This announcement is not an offer to sell or a solicitation of any offer to buy any securities issued by Tången Industri Kapital AB (publ) (the “**Company**”) in any jurisdiction where such offer or sale would be unlawful. The information contained in this press release is for background purposes only and does not purport to be full or complete. No reliance may be placed by any person for any purpose on the information contained in this press release or on its accuracy, fairness or completeness.

Certain financial and other information presented in this announcement has been rounded to make the information more accessible to the reader. Consequently, the figures in certain sentences do not necessarily correspond exactly to the stated total. This is the case when amounts are stated in thousands or millions.

Any offering of the securities referred to in this announcement has been made by means of a prospectus. This announcement is not a prospectus for the purposes of Regulation (EU) 2017 /1129 of the European Parliament and of the Council of 14 June 2017 on the prospectus to be published when securities are offered to the public or admitted to trading on a regulated market, and repealing Directive 2003/71/EC (together with any related implementing and delegated regulations, the “**Prospectus Regulation**”). Investors should not invest in any securities referred to in this announcement except on the basis of information contained in the aforementioned prospectus.

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In any EEA Member State other than Sweden and Finland (each such EEA Member State a “**Relevant State**”), this communication is only addressed to and is only directed at qualified investors in that Member State within the meaning of the Prospectus Regulation. The securities mentioned in this press release are not intended to be offered to the public in any Relevant State and are only available to qualified investors. Any invitation, offer or agreement to subscribe for, purchase or otherwise acquire such securities in a Relevant State will only be available to qualified investors. Persons in any Relevant State who are not qualified investors should not take any measures based on this press release, nor rely on it.

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In the United Kingdom, this announcement and any other materials in relation to the securities described herein are only being distributed to, and are only directed at, and any investment or investment activity to which this announcement relates is available only to, and will be engaged in only with, “qualified investors” within the meaning of paragraph 15 of Schedule 1 of the Public Offer and Admissions to Trading Regulations 2024 (SI 2024/105) (“**POATR**”) and that are (i) investment professionals falling within Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005, as amended (the “**Order**”) or (ii) high net worth entities, and other persons to whom this announcement may lawfully be communicated, falling within Article 49(2)(a) to (d) of the Order (all such persons together being referred to as “**Relevant Persons**”). This communication must not be acted on or relied on by persons who are not Relevant Persons. Any investment or investment activity to which this communication relates is available only to Relevant Persons and will be engaged only with Relevant Persons. Persons distributing this communication must satisfy themselves that it is lawful to do so.

An investment in the Company may be subject to regulation in accordance with foreign investment control, which requires investors, under certain conditions, to notify and obtain approval from the competent authorities. Investors should make their own assessment of whether their planned investment in the Company requires notification and approval from the competent investment control authorities under the respective investment control and merger control laws prior to making any investment decision regarding the securities.

Persons considering making investments should consult an authorised person specialising in advising on such investments. This announcement does not form part of or constitute a recommendation concerning any offer. The value of securities can decrease as well as increase. Potential investors should consult a professional advisor as to the suitability of a possible offer for the person concerned.

Forward-looking statements

Matters discussed in this announcement contain statements that are, or may be deemed to be, forward-looking statements. Forward-looking statements are statements that include matters that are not historical facts or that may not otherwise be provable by reference to past events and may be identified by words such as “believe”, “expect”, “anticipate”, “intend”, “may”, “plan”, “estimate”, “will”, “should”, “could”, “aim” or “might”, or, in each case, their negative, or other variations or comparable terminology, or by discussions of strategies, plans, objectives, targets, goals, future events or intentions. The forward-looking statements in this announcement are based upon various assumptions, many of which are based, in turn, upon further assumptions. Although the Company believes that the expectations reflected in these forward-looking statements are reasonable, it can give no assurances that they will materialise or prove to be correct. Because these forward-looking statements are based on assumptions or estimates and are subject to risks and uncertainties that are difficult or impossible to predict because they are dependent on future events and circumstances which are beyond the Company's control, the actual results or outcome could differ materially from those implied or set out in the forward-looking statements as a result of many factors. The Company does not guarantee that the assumptions underlying the forward-looking statements in this announcement are free from errors nor does it accept any responsibility for the future accuracy of the opinions expressed in this announcement or any obligation to update or revise the statements in this announcement to reflect subsequent events or circumstances. Readers are advised to view the forward-looking

statements contained in this announcement with caution. The forward-looking statements contained in this announcement are based on the views and assumptions of the Company's management and the facts known by the Company's management as at the date of the announcement and are subject to change without notice. The Company does not undertake any obligation to review, update, confirm or release publicly any forward-looking statements to reflect events that occur or circumstances that arise in relation to the content of this announcement.

Neither the Company nor any of its shareholders, directors, officers, employees, advisers or any other persons accept any liability whatsoever for any loss howsoever arising from any use of this announcement or its contents or otherwise arising in connection therewith. The information contained in this announcement is subject to change without notice and the Company does not assume any responsibility or obligation to update publicly or review any of the forward-looking statements contained herein.

Please note that an investment in the Company is subject to regulation in accordance with the Swedish Foreign Direct Investment Screening Act (2023:560) (*Sw. lag (2023:560) om granskning av utländska direktinvesteringar*), which requires investors, under certain conditions, to notify and obtain approval from the Inspectorate of Strategic Products (*Sw. Inspektionen för strategiska produkter*). Investors should make their own assessment of whether a notification requirement applies prior to making any investment decision regarding the securities referred to in the prospectus.

Information to distributors

Solely for the purposes of the product governance requirements contained within: (a) EU Directive 2014/65/EU on markets in financial instruments, as amended ("**MiFID 2**"); (b) Articles 9 and 10 of Commission Delegated Directive (EU) 2017/593 supplementing MiFID 2; and (c) local implementing measures (together, the "**MiFID 2 Product Governance Requirements**"), and disclaiming all and any liability, whether arising in tort, contract or otherwise, which any "manufacturer" (for the purposes of the Product Governance Requirements) may otherwise have with respect thereto, the shares have been subject to a product approval process, which has determined that such shares are: (i) compatible with an end target market of retail investors and investors who meet the criteria of professional clients and eligible counterparties, each as defined in MiFID 2; and (ii) eligible for distribution through all distribution channels as are permitted by MiFID 2 (the "**Target Market Assessment**"). Notwithstanding the Target Market Assessment, distributors should note that: the price of the shares may decline and investors could lose all or part of their investment; the shares offer no guaranteed income and no capital protection; and an investment in the shares is compatible only with investors who do not need a guaranteed income or capital protection, who (either alone or in conjunction with an appropriate financial or other adviser) are capable of evaluating the merits and risks of such an investment and who have sufficient resources to be able to bear any losses that may result therefrom. The Target Market Assessment is without prejudice to the requirements of any contractual, legal or regulatory selling restrictions in relation to the Offering. Furthermore, it is noted that, notwithstanding the Target Market Assessment, the Joint Bookrunners will only procure investors who meet the criteria of professional clients and eligible counterparties. For the avoidance of doubt, the Target Market Assessment does not constitute: (a) an assessment of suitability or appropriateness for the purposes of MiFID 2; or (b) a recommendation to any investor or group of investors to invest in, or purchase, or take any other action whatsoever with respect to the shares. Each distributor is responsible for undertaking its own target market assessment in respect of the shares and determining appropriate distribution channels.

PRESS RELEASE

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TÅNGEN

¹ Tången Partners AB is jointly owned by Per Skånberg (Chairperson), Nina Bergman (CEO) and Fredrik Löfgren (IR and Head of M&A).

About Tången

Tången is an acquisition-driven Nordic industrial group based in Gothenburg, Sweden, which acquires and develops well-positioned companies in selected industrial niches. Tången's long-term goal is to create sustainable value by combining disciplined capital allocation with operational development, while preserving the corporate culture and customer proximity of the portfolio companies. Tången consists of 13 portfolio companies with a combined turnover of approximately SEK 2.3 billion and approximately 650 employees. Tången is listed on Nasdaq Stockholm (TANGEN B). Learn more about Tången on www.tangen.com