

done^{ai}

— FIRST QUARTER —
2026

T S E K

Net revenue growth pro forma ¹	+ 21%
Reported net revenue	139,313
Reported EBITDA	+ 3,973
Reported EBITDA margin	+ 3%

INTERIM REPORT
January – March 2026

COMPANY
Done.ai Group AB (Publ)

ORGANISATION NUMBER
559120-8870

LISTING
Nasdaq First North Growth Market

TICKER
DONE

1. Pro forma figures include all acquisitions as if consolidated from January 1, 2025, with full-quarter effect for acquisitions completed during Q1 2026. Comparison period: January – March 2025.

The numbers above have not been audited and are presented to give an indicative performance of the group.

— CEO Comment

From our *CEO*.

Pro forma revenues grew 21% organically to SEK 141 million with a positive EBITDA of SEK 4 million. Delivered while investing across product development and organisation, and before any meaningful cost and efficiency synergy effects. What makes this particularly encouraging is that the full cross-sell potential of our customer network and our most significant near-term product launches are still ahead of us.

Staffan Herbst
CEO, Done.ai Group

Dear shareholders,

The first quarter of 2026 was a strong quarter for Done.ai with reported revenue reaching SEK 139 million. On a pro forma basis, which includes all our acquisitions and gives the most comparable view of the underlying business, revenues grew 21% organically to SEK 141 million from SEK 117 million in Q1 2025, with a positive EBITDA of SEK 4 million.

We delivered a positive EBITDA while investing across product development and organisation, and before any meaningful cost and efficiency synergy effects. The organisation is proving it can grow, invest, and stay financially disciplined at the same time.

Done.ai is only one year old, and it is worth noting that a year ago our reported quarterly revenue stood at SEK 10 million. The Q1 results are a strong signal that the organisation we have built is performing and that the path to our 2028 target of SEK 1 billion is real.

While our cross-sell activities are starting to contribute to results, what makes these numbers particularly encouraging is that the full cross-sell potential of our customer network and our most significant near term product launches are still ahead of us. Done CRM, BNPL, Card and Spend Management which are launched this year are yet to contribute at scale.

We recently presented our financial targets for 2028 of reaching SEK 1 billion in revenues and a 20% underlying EBITDA margin. Q1 is a strong opening against those targets, and we enter the rest of the year with clear conviction and intention to execute.

CEO Comment

[About Done.ai](#)[The quarter](#)[Financial performance](#)[The share](#)

FINANCIAL REPORTING

[Financial reports](#)

— CEO Comment

Our commercial agenda for 2026 is structured around three priorities.

- Develop and scale Done OS, our unified business operating system that makes every new product we add compoundingly more valuable.
- Launch and activate our software, AI and financial services products directly into our existing customer base.
- Convert our network of 45,000 customers into growing revenue through cross-selling and synergies, leveraging both our direct customer relationships and our exclusive distribution agreement with Finago.

Done OS is live as our foundational platform layer. One environment, single sign-on, one place where operations, customer relationships and financial services connect. Every product we launch from here builds on that foundation. Done Accounting is live and actively converting customers across the Nordic market, serving both as a growing revenue line and as a high-quality entry point into the broader platform. Done CRM is approaching commercial launch, the first software module in Done OS and the starting point for systematic cross-selling into our customer base. Done BNPL is approaching launch, delivering flexible payment terms natively through our distribution channels with no credit risk or balance sheet exposure for Done.ai. Done Card and Spend Management follows later in the year. Together these products represent the most significant near-term revenue opportunity in our roadmap, against a customer base and distribution infrastructure we already own.

What gives me the most confidence looking ahead is the compounding logic of the platform itself. Every customer that joins Done OS, every transaction processed and every interaction captured strengthens the AI layer that runs underneath all of it. Over time our products get smarter, automation improves, and the value we can offer each customer in our network increases. That is the structural advantage of Done.ai that grows with scale, and we are building it deliberately.

The ambition is clear, the plan is in place, and we are on track toward SEK 1 billion by 2028.

Sincerely,

Staffan Herbst

CEO, Done.ai Group

One platform for *Nordic SMEs*.

Small businesses run on too many systems.

Done.ai is built to fix that.

Done.ai is building the unified operating system for Nordic small and medium-sized enterprises. Through the Done Operating System, Done OS, the company aims to bring together business software, operations and embedded financial services into a single, AI-driven platform that covers the full operational workflow from first customer contact to final accounting entry.

The Done OS is structured across **three** integrated layers.

One. Business Tools covers everything a modern SME needs to run its operations: platform intelligence, CRM and customer growth, operations and delivery and people management.

Two. Financial Services sits natively alongside, offering payment management, credit management, and cash management including corporate card and spend.

Three. Operational services including accounting and marketing extend the platform into execution, ensuring that data-driven insights are translated into compliant financials and scalable customer growth and relationships within the same ecosystem.

The result is a platform where every workflow, every transaction and every business decision connects.

Done.ai reaches the Nordic SME market through two complementary channels:

its own customer base and an **exclusive distribution agreement with Finago**, one of the leading ERP software providers in the Nordics.

The company is headquartered in Sweden and listed on Nasdaq First North Growth Market under the ticker DONE.

The logo for Done.ai, featuring the word "done" in a lowercase, sans-serif font, followed by ".ai" in a smaller, superscripted font.

Financial targets 2028.

REVENUE

SEK 1 bn+

~30% CAGR from 2025 Pro forma

PROFITABILITY

20%

Underlying EBITDA margin

ACQUISITION STRATEGY

Selective

Disciplined add-on acquisitions

Implying "rule-of-40" with at least 20% organic growth

DISTRIBUTION IS KEY

PARTNERSHIPS

30,000+

Finago Customers – exclusive distribution right for financial products

OWNED RELATIONSHIPS

15,000+

Direct Customers – immediate cross-sell access

Growing pipeline of other ERP partners and direct customer relationships

Financial targets 2028.

Revenue Bridge – 2025 to 2028.

MSEK

CAGR ~30%



— THE QUARTER

Net revenue *and results.*

Q1 2026 marks Done.ai's first full quarter as an integrated group, with all acquisitions completed through 2025 consolidated from the start of the period. The quarter saw continued platform execution, with the completion of the Plorea acquisition in January and the consolidation of Vilect from March, alongside the launch of Done Accounting and the technical establishment of Done OS.

Comparative figures for Q1 2025 reflect the group's structure at that time and are not directly comparable due to acquisitions completed subsequently. Pro forma figures are provided to give an indicative view of underlying performance on a like-for-like basis.

Acquisition-related amortisation is recognised in accordance with the accounting principles of the Swedish K3 framework.

January – March 2026 – Group

Net revenue in Q1 amounted to MSEK 139.3, EBITDA to MSEK 4.0 and operating profit to MSEK –34.9. Operating profit included MSEK –38.9 in depreciation and amortisation of which MSEK –27.6 was acquisition related amortisation. Profit after tax was MSEK –40.0, earnings per share before dilution SEK –0.46 and after dilution SEK –0.45.

Parent Company

Net revenue in Q1 amounted to MSEK 11.3 and operating profit to MSEK –4.9. Profit after tax was MSEK –9.

Cash flow and financial position – Group

The Group's cash and cash equivalents amounted to MSEK 55.5 at the end of the quarter. Cash flow from operating activities before changes in working capital totaled MSEK –14.8, cash flow from investment activities MSEK –215.5 and cash flow from financing activities MSEK 125.7. Total cash flow for the period was MSEK –69.2.

Current receivables amounted to MSEK 149.0, current liabilities to MSEK 212.4 and long-term liabilities to MSEK 181.8.

The equity/assets ratio was 53.3%.

Investments and depreciation

The Group's capitalised R&D amounted to MSEK 54.9 and capitalised concessions, patents, licenses, trademarks and similar rights to MSEK 265.2. Amortisation during the quarter was MSEK –38.9 with a typical write-down period of five years.

Equity

The Group's total equity amounted to MSEK 512.3 with a share capital of MSEK 8.5 consisting of 85,065,180 shares with a quotient value of SEK 0.1 per share.

Significant events during the period

On January 2, 2026, Done.ai completed the acquisition of 100 percent of the shares in Regnskapene AS, a Norwegian accounting firm providing accounting, payroll and financial advisory services to SMEs. The purchase price of MNOK 4.5 was settled through a cash consideration of MNOK 1.9 and a seller's credit of MNOK 2.6 to be converted into newly issued shares. The purchase price additionally includes an earn-out contingent on future financial performance.

On January 13, 2026, Done.ai completed the acquisition of 100 percent of the shares in Plorea Holding AS, a Nordic provider of cloud-based point-of-sale and payment solutions. The implied enterprise value amounts to approximately MNOK 106. The purchase price comprises a cash consideration of MNOK 16, a seller's credit of MNOK 37 to be converted into newly issued shares at SEK 16 per share, and an earn-out of MNOK 17 contingent on future financial performance.

On February 28, 2026, Done.ai completed the acquisition of 100 percent of the shares in Vilect AS, a Norwegian provider of recruitment software, at an implied enterprise value of MNOK 6.5. The purchase price was settled through a seller's credit to be converted into newly issued shares.

— THE QUARTER

On March 11, 2026, Done.ai launched Done Accounting, an AI-driven accounting service for Nordic SMEs combining automation, workflow software and authorized accounting expertise into a fixed-price monthly subscription.

On March 12, 2026, Done.ai and Fossefall AS signed a Letter of Intent to explore a potential collaboration on GPU infrastructure and AI compute capacity in the Nordics. Done.ai holds a minority investment of approximately 2.4 percent in Fossefall.

On March 20, 2026, Done.ai's accounting franchise subsidiary Econ Alliansen AS signed 7 new member firms, bringing the network's combined annual revenues above MNOK 100 and its customer base to more than 2,000 businesses.

There were no other significant events during the period.

Significant events after the period

On April 1, 2026, Done.ai announced the technical establishment of Done OS, completing its pilot phase. Done OS provides a unified platform with single sign-on and seamless integration capabilities connected to Done.ai's data platform and AI infrastructure. Key module launches are scheduled throughout 2026, including CRM, Buy Now Pay Later, and corporate card and spend management.

On April 7, 2026, Done.ai announced a distribution and integration agreement with Oyatel.ai, the AI-powered business communication product of Oyatel AS. Oyatel will pay a one-time fee of MNOK 5 and Done.ai will receive recurring revenues with a guaranteed minimum of MNOK 5 annually through Done OS.

On April 10, 2026, Done.ai announced that its subsidiary Finago had surpassed 500 ERP customer conversions under the group's cross-sell program.

On April 14, 2026, Done.ai launched an AI-powered CRM as the first commercial module in Done OS.

On April 17, 2026, Done.ai integrated MRP and production planning capabilities into Done OS.

On April 29, 2026, Done.ai announced its financial targets for 2028, comprising a revenue target of SEK 1 billion and an underlying EBITDA margin of 20 percent, implying approximately 30 percent compound annual growth from the 2025 pro forma revenue base.

For comprehensive details on these events, please refer to the full press releases available on Done.ai's official website:

done.ai/sv/investor-relations/newsroom

There were no other significant events after the period.

— FINANCIAL PERFORMANCE

Financial performance of Done.ai Group.

Pro forma numbers

YEAR OVER YEAR GROWTH

+21 %

Compared to Q1 2025

PRO FORMA EBITDA

+4 MSEK

Operating profitability

Pro forma ¹ (TSEK)	Jan – Mar 2026	Jan – Mar 2025	Jan – Dec 2025
Net revenue	140,637	116,628	444,008
Net operating expenses ²	-136,477	-122,542	-472,619
EBITDA	4,160	-5,914	-28,611
EBITDA-margin	3.0%	-5.1%	-6.4%
Non-recurring expenses for the period ³	0	13,122	39,394
Adjusted EBITDA	4,160	7,208	10,784
Adjusted EBITDA-margin	3.0%	6.2%	2.4%
Depreciation and amortisation, non acquisition-related	-11,436	-5,182	-22,691
Adjusted EBIT, before acquisition-related amortisation	-7,276	2,026	-11,907

1. Pro forma figures include all acquisitions as if consolidated from January 1, 2025, with full-quarter effect for acquisitions completed during Q1 2026. Figures are unaudited, without any impact of synergies or integration effects.

2. Net operating expenses is calculated as operating expenses less other operating income and capitalised R&D.

3. The non-recurring expenses are primarily related to the divestment of the ERP-division in 2024.

— FINANCIAL PERFORMANCE

Financial performance of Done.ai Group.

Reported numbers

REPORTED REVENUE

139

 MSEK

January – March 2026

REPORTED EBITDA

+4

 MSEK

Operating profitability

Financial performance (TSEK)	Jan – Mar 2026	Jan – Mar 2025	Jan – Dec 2025
Net revenue	139,313	9,705	239,851
Net operating expenses ¹	-135,339	-24,668	-286,563
EBITDA	3,973	-14,963	-46,712
EBITDA-margin	2.9%	-154.2%	-19.5%
Non-recurring expenses for the period ²	0	13,122	39,394
Adjusted EBITDA	3,973	-1,841	-7,318
Adjusted EBITDA-margin	2.9%	-19.0%	-3.1%
Depreciation and amortisation, non acquisition-related	-11,254	-941	-14,857
EBIT, before acquisition-related amortisation	-7,280	-2,782	-22,174

— THE SHARE

Ten largest *shareholders*.

Done.ai Group AB – Ticker: DONE

Done.ai Group AB's shares are traded on Nasdaq First North Growth Market. On March 31, 2026 Done.ai Group shares were listed at SEK 8.32, which corresponded to a market value of approximately MSEK 707.7.

During the quarter, the share was listed at a maximum of SEK 13.10 on January 29, and at a minimum of SEK 6.71 on January 7.

The total number of registered shares on March 31, was 85,065,180, unchanged during the quarter.

Upcoming reports:

Interim Q2 report 2026	August 19, 2026
Interim Q3 report 2026	November 12, 2026

The report has not been subject to review by the company's auditor.

Stockholm, May 12, 2026

Done.ai Group AB

CEO, Staffan Herbst

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This information is such information as Done.ai Group AB is obliged to disclose under the EU Market Abuse Regulation 596/2014. The information was submitted for publication on May 12, 2026.

Shareholders	Number of shares	Votes, %
R-Venture AS	52,860,651	62.14%
Peter Dybvad-Roll	1,908,381	2.24%
Nordnet Livsforsikring AS	1,293,502	1.52%
Nordnet Pensionsförsäkring	958,566	1.13%
Linda Sannesmoen	834,078	0.98%
Staffan Herbst	750,350	0.88%
Avanza Pension	745,458	0.88%
Four Holding AS	554,188	0.65%
Karo Invest AS	511,685	0.60%
Eirik Stranden	421,846	0.50%
Other shareholders	24,226,475	28.48%
Total	85,065,180	100.00%

Source: Modular Finance AB, 31 Mars 2026

CEO Comment

About Done.ai

The quarter

Financial performance

The share

FINANCIAL REPORTING

Financial reports

Financial *reporting.*

Q1 2026

Done.ai Group AB (publ)

Org.nr: 559120-8870

Interim report

January - March 2026

Income statement, balance sheet, statement of changes in equity and statement of cash flows.
Group and parent company.

Consolidated income statement

	Jan – Mar 2026	Jan – Mar 2025	Jan – Dec 2025
[TSEK]			
Net revenue	139,313	9,705	239,851
Personnel cost capitalised (R&D)	5,454	1,305	9,176
Other operating income	-	398	-
	144,767	11,408	249,027
Operating expenses			
Cost of goods sold	-37,365	-208	-55,880
Other external costs	-21,287	-17,117	-54,313
Employee benefit expenses	-82,116	-9,046	-154,618
Other operating costs	-25	-	-30,928
	-140,793	-26,371	-295,739
EBITDA	3,973	-14,963	-46,712
		-	
Depreciation and amortisation, non acquisition related	-11,254	-941	-14,857
EBIT, before acquisition-related amortisation	-7,280	-15,904	-61,569
Depreciation and amortisation, acquisition related	-27,598	-1,188	-57,001
EBIT, after acquisition-related amortisation	-34,878	-17,092	-118,570
Profit/loss from financial items			
Interest income and similar items	592	20,535	50,441
Interest expenses and similar items	-9,835	-21,587	-51,769
	-9,243	-1,052	-1,328
Profit after financial items	-44,121	-18,144	-119,898
Tax on profit for the period	1,939	208	106
Deferred tax	2,142	-	5,653
Profit for the period	-40,041	-17,936	-114,140
Attributable to:			
Ordinary shareholders	-38,913	-17,640	-100,395
Non-controlling interests	-1,128	-296	-13,744
Weighted average number of shares, base	85,065	67,963	75,933
Weighted average number of shares, diluted	86,881	67,963	75,943
Earnings per share, base	-0.46	-0.26	-1.32
Earnings per share, diluted	-0.45	-0.26	-1.32

* The Jan - Mar 2025 figure for "Attributable to: Ordinary shareholders" has been corrected due to a numerical error in the previously published report. The correction has no significant impact on the Group's reported financial position or results for the period.

Consolidated balance sheet

	Mar 31 2026	Mar 31 2025	Dec 31 2025
[TSEK]			
Assets			
Fixed assets			
Intangible assets			
Capitalised R&D	54,899	8,584	28,348
Intellectual property rights, patents, licences, trademarks and similar rights	265,223	7,083	209,332
Goodwill	229,559	9,225	196,135
	549,681	24,893	433,814
Tangible assets			
Machinery and Equipment	12,537	1,335	10,122
Buildings and land	66,365	64,639	62,204
Right-of-use assets	66,563	-	62,408
	145,465	65,975	134,734
Financial assets			
Other long-term investments	6,158	1,146	5,083
Deferred tax assets	1,133	-	-
Other long term receivables	54,813	111	10,623
	62,104	1,257	15,707
Total fixed assets	757,250	92,125	584,255
Current assets			
Current receivables			
Accounts receivable	78,792	5,704	46,343
Other receivables	43,316	119,289	85,886
Current tax assets	111	-	799
Prepaid expenses and accrued income	26,760	13,113	11,155
	148,980	138,105	144,183
Cash and bank balances	55,483	1,317,283	117,769
Total current assets	204,462	1,455,389	261,952
Total assets	961,712	1,547,513	846,207

Consolidated balance sheet

	Mar 31 2026	Mar 31 2025	Dec 31 2025
[TSEK]			
Equity and liabilities			
Equity			
Share capital	8,507	6,796	8,507
Other contributed capital	170,825	449,030	170,825
Retained earnings	272,711	1,002,834	375,438
Profit of the period	-38,913	-17,936	-100,395
Equity attributable to ordinary shareholders	413,129	1,440,724	454,374
Non controlling interests	99,214	-3,001	99,577
Total equity	512,344	1,437,723	553,952
Provisions			
Other provisions for pensions and similar obligations	263	-	263
Deferred tax liability	54,938	837	41,285
	55,201	837	41,548
Non current liabilities			
Liabilities to credit institutions	35,410	-	24,754
Long term lease liabilities	58,753	-	52,701
Other liabilities	87,644	749	22,967
	181,807	749	100,421
Current liabilities			
Accounts payable	19,828	5,355	12,046
Current tax liabilities	20	-	2,788
Other current liabilities	102,488	90,686	68,070
Liabilities to credit institutions	4,841	-	15,841
Short term lease liabilities	10,255	-	11,599
Accrued expense and deferred revenue	74,929	12,163	39,943
	212,361	108,204	150,286
Total equity and liabilities	961,712	1,547,513	846,207

Consolidated statement of changes in equity

	Share capital	Other contributed capital	Retained earnings incl. profit for the period	Non-controlling interests	Total equity
[TKR]					
Opening equity, January 1, 2026	8,507	170,825	275,042	99,577	553,952
Profit of the period	-	-	-38,913	-1,128	-40,041
Share issue	-	-	-	-	-
Shareholders contribution	-	-	-	-368	-368
Dividend approved by AGM	-	-	-	-	-
Change in the group structure	-	-	-10,617	-	-10,617
Acquisition of subsidiaries	-	-	-	494	494
Translation differences	-	-	9,518	639	10,157
Change in accounting policy	-	-	-1,233	-	-1,233
Closing equity, March 31, 2026	8,507	170,825	233,797	99,214	512,344

Consolidated statement of cash flows

	Jan – Mar 2026	Jan – Mar 2025	Jan – Dec 2025
[TSEK]			
Operating activities			
Operating profit	-34,853	-17,092	-87,643
Adjustments for items not included in the cash flow, etc.	20,065	1,078	184,855
Cash flow from operating activities before changes in working capital	-14,788	-16,015	97,213
Cash flow from changes in working capital			
Changes in accounts receivables	-29,187	1,628	4,287
Changes in other current receivables	25,659	-130,651	-163,519
Changes in accounts payables	6,969	-8,601	-14,760
Changes in other current liabilities	31,917	-7,888	-94,966
Cash flow from operating activities	20,569	-161,526	-171,746
Investment activities			
Acquisition of balanced costs for development and similar work	-	-1,292	-
Acquisitions of subsidiaries	-134,195	-84,111	-97,374
Sales of subsidiaries	-25	-	-30,514
Investments in intangible assets	-32,240	-	-28,525
Investments in tangible assets	-2,480	-1,314	-5,286
Investments in financial fixed assets	-46,537	-1,046	-6,559
Cash flow from investment activities	-215,477	-87,764	-168,259
Financing activities			
Share issue	-	-	71,027
New loans	-1,906	-	48,961
Amortisation of loans	52,164	-265,366	-331,776
Leasing payments	-2,474	-	-4,741
Dividends paid to shareholders	-	-465,545	-1,597,125
Changes in ownership subsidiaries	76,403	-	-9,474
Cash flow from financing activities	125,661	-730,911	-1,823,127
Cash flow of the period	-69,247	-980,202	-2,163,132
Cash and cash equivalents at the beginning of the period	121,439	2,281,900	2,281,900
Currency differences in cash and cash equivalents	3,290	15,585	-999
Cash and cash equivalents at the end of the period	55,483	1,317,283	117,769

Parent company income statement

	Jan – Mar 2026	Jan – Mar 2025	Jan – Dec 2025
[TSEK]			
Net revenue	11,268	-	26,856
	11,268	-	26,856
Operating expenses			
Cost of goods sold	-8,288	-	-24,143
Other external costs	-1,390	-2,661	-6,315
Employee benefit expenses	-3,441	-1,000	-7,847
Depreciation and amortisation of tangible and intangible assets	-3,068	-6	-4,571
Other operating costs	-25	-	-
	-16,212	-3,667	-42,876
Operating profit, EBIT	-4,944	-3,667	-16,021
Net financial items	-4,030	-1,642	-26,797
Profit after financial items	-8,974	-5,308	-42,818
Profit before tax, EBT	-8,974	-5,308	-42,818
Tax on profit for the period	-	-	-
Deferred tax	-	-	-
Profit for the period	-8,974	-5,308	-42,818

Parent company balance sheet

	Mar 31 2026	Mar 31 2025	Dec 31 2025
[TSEK]			
Assets			
Fixed assets			
Intangible assets			
Capitalised R&D	392	113	-
Intellectual property rights, patents, licences, trademarks and similar rights	11,391	-	14,785
	11,783	113	14,785
Financial assets			
Shares in Group companies	450,313	45,352	374,285
Receivables from Group companies	249,153	47,640	178,842
Other long-term investments	3,719	100	2,797
Other long term receivables	-	-	4,583
	703,185	93,092	560,507
Total fixed assets	714,968	93,205	575,292
Current assets			
Current receivables			
Receivables from Group companies	1,637	858,492	902
Other receivables	-49,406	773	658
Prepaid expenses and accrued income	617	8,796	787
	-47,153	868,061	2,347
Cash and bank balances	19,841	633,424	57,537
Total current assets	-27,312	1,501,485	59,884
Total assets	687,656	1,594,691	635,176

Parent company balance sheet

	Mar 31 2026	Mar 31 2025	Dec 31 2025
[TSEK]			
Equity and liabilities			
Equity			
Restricted equity			
Share capital	8,507	6,796	8,507
	8,507	6,796	8,507
Other unrestricted equity			
Other contributed capital	241,325	519,530	241,325
Retained earnings	351,755	1,010,017	394,573
Profit of the period	-8,974	-5,308	-42,818
	584,107	1,524,239	593,081
Total equity	592,613	1,531,035	601,587
Non current liabilities			
Liabilities to Group companies	1,677	-	1,650
Other liabilities	43,820	749	-
Total non current liabilities	45,497	749	1,650
Current liabilities			
Accounts payable	806	782	378
Current tax liabilities	263	-	158
Other liabilities	7,474	17,788	23,642
Other current liabilities	39,301	41,192	5,971
Accrued expense and deferred revenue	1,701	3,145	1,788
Total current liabilities	49,545	62,906	31,938
Total equity and liabilities	687,656	1,594,691	635,176

Parent company statement of changes in equity

	Share capital	Other unrestricted equity	Retained earnings	Profit for the period	Total unrestricted equity
[TSEK]					
Opening equity, January 1, 2026	8,507	241,325	394,573	-42,818	601,587
Results as decided by the AGM	-	-	-42,818	42,818	-
Profit of the period	-	-	-	-8,974	-8,974
Share issue	-	-	-	-	-
Dividend approved by AGM	-	-	-	-	-
Acquisition of subsidiaries	-	-	-	-	-
Closing equity, March 31, 2026	8,507	241,325	351,755	-8,974	592,613



Parent company statement of cash flows

	Jan – Mar 2026	Jan – Mar 2025	Jan – Dec 2025
[TSEK]			
Operating activities			
Operating profit	-4,919	-3,667	-16,021
Adjustments for items not included in the cash flow, etc.	-857	-1,636	5,372
Cash flow from operating activities before changes in working capital	-5,777	-5,302	-10,648
Cash flow from changes in working capital			
Changes in accounts receivables	-736	-	1,622
Changes in other current receivables	50,167	1,418,783	2,282,876
Changes in accounts payables	275	-6,576	-6,827
Changes in other current liabilities	-28,116	-25,928	-60,365
Cash flow from operating activities	15,814	1,380,977	2,206,658
Investment activities			
Acquisitions of subsidiaries	-30,762	-19,153	-85,030
Capital contributions paid	-	-	-95,639
Sales of subsidiaries	-25	-	-27,237
Investments in intangible assets	-66	-	-19,237
Investments in financial fixed assets	-66,971	1,790	-136,692
Cash flow from investment activities	-97,824	-17,363	-363,835
Financing activities			
Share issue	-	-	75,303
Amortisation of loans	43,847	-265,366	-254,288
Dividends paid to shareholders	-	-465,545	-1,597,125
Changes in ownership subsidiaries	467	-	-9,897
Cash flow from financing activities	44,314	-730,911	-1,786,008
Cash flow of the period	-37,696	632,702	56,816
Cash and cash equivalents at the beginning of the period	57,537	721	721
Currency differences in cash and cash equivalents	-	-	-
Cash and cash equivalents at the end of the period	19,841	633,424	57,537

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