



**Electrolux  
Professional  
Group**

# Year-end report Q4

## Fourth quarter, October–December 2025

- Net sales amounted to SEK 3,085m (3,329), a decrease of 7.3%. Organically, sales decreased by 0.6%. Currency had an effect of -6.7%.
- EBITA amounted to SEK 388m (400), corresponding to a margin of 12.6% (12.0). Currency had an impact of -1.3 pp on the EBITA margin.
- Operating income amounted to SEK 334m (339), corresponding to a margin of 10.8% (10.2).
- Income for the period amounted to SEK 280m (215), and earnings per share was SEK 0.98 (0.75).
- Operating cash flow after investments amounted to SEK 422m (532).
- The Board proposes a dividend of SEK 0.95 (0.85) per share

### Events after the balance sheet date

- In January, 2026 the acquisition of the assets of Royal Range – a US Commercial Cooking company – was completed.
- On January 28, 2026 Paolo Schira was appointed as new President and CEO of Electrolux Professional Group, effective from the Annual General Meeting (AGM) May 5, 2026. He will succeed Alberto Zanata, who will retire.

## Key ratios

SEKm	Oct-Dec 2025	Oct-Dec 2024	Change, %	Jan-Dec 2025	Jan-Dec 2024	Change, %
Net sales	3,085	3,329	-7.3	12,169	12,583	-3.3
EBITA*	388	400	-3.0	1,235	1,461	-15.4
EBITA margin, %*	12.6	12.0		10.2	11.6	
EBITA excl. items affecting comparability*	388	400	-3.0	1,470	1,461	0.7
EBITA margin excl. items affecting comparability, %*	12.6	12.0		12.1	11.6	
Operating income*	334	339	-1.4	1,016	1,231	-17.4
Operating margin, %*	10.8	10.2		8.4	9.8	
Operating income excl. items affecting comparability*	334	339	-1.4	1,251	1,231	1.7
Operating margin excl. items affecting comparability, %*	10.8	10.2		10.3	9.8	
Income after financial items	316	308	2.7	934	1,097	-14.8
Income for the period	280	215	30.6	736	803	-13.9
Earnings per share, SEK <sup>1</sup>	0.98	0.75		2.56	2.79	
Operating cash flow after investments*	422	532	-21.0	1,303	1,548	-15.6
Operating working capital % of net sales*	n/a	n/a		16.3	16.4	

\*) Alternative performance measures used in this report are explained on pages 23–24.

1) Basic number of outstanding shares.

# Improved profitability driven by Europe

In the fourth quarter we improved profitability, driven by strong development in Europe, both in Food & Beverage and Laundry.

Despite a negative sales development in the US, and a continued negative currency impact, we were able to improve the EBITA-margin in the quarter. For the full year, we grew the business organically and improved underlying EBITA and profitability despite a challenging environment.

## Food & Beverage continue to grow

Sales of Food & Beverage increased by 1.1% organically. Sales were particularly strong in Europe, where most countries grew. In the US, sales declined. After a strong first half of the year in the US, the second half of the year showed a softening market. The decline in APAC-MEA was mainly due to Japan. EBITA margin improved compared to last year. Order intake in Europe was higher than last year while it was lower in APAC-MEA and the US.

## Improved margin in Laundry

Sales in Laundry declined organically by 2.9% compared to the very strong sales development of 12% in the corresponding quarter of 2024. Sales grew in Europe but declined in the US and in APAC-MEA. The decline in APAC-MEA is due to a soft market in Japan. The sales decline in the US reflects the strong inventory build up by our distributor in the corresponding quarter of 2024. However, the US sales outlook is still positive, and the US distributor order backlog is at its highest level in the past few years. The EBITA margin improved, despite approximately -3 percentage points negative impact from currency and tariffs. Order intake was slightly higher than last year.

During the quarter, we announced the investment in Mimby, a Swedish startup cleantech company focused on microplastic filtration and water saving. This investment should further strengthen our position as the sustainability leader in Laundry.

 **We have solid building blocks in place to improve our performance going forward.** 

Alberto Zanata, President and CEO



Alberto Zanata, President and CEO

## Strengthened position in the US through the acquisition of Royal Range assets

In January 2026 we closed the acquisition of the assets of Royal Range, a US cooking company. This acquisition provides a strategic addition to our existing cooking platform in the US, expanding our product range with new product categories. By also utilizing our own strong sales force and our established connection with chains, we expect to significantly expand sales of Royal Range products.

## 2025 was another step in the right direction

The year has been characterized by continued geopolitical and macroeconomic uncertainty, which created significant headwinds – mainly from currency, but also from direct and indirect effects of tariffs. In total this equals a net negative impact of about one percentage point in margin. Despite this, we were able to improve the under-

lying profitability during the year and organically grow the business somewhat. This once again demonstrates the resilience of our business.

The 2025 development should be viewed alongside the major transformational projects underway. We have continued investing in the new laundry platform and in horizontal cooking, both of which will be launched in 2026. We are also implementing activities to enhance our sales capabilities. In addition, the efficiency program launched in September, which is progressing according to plan, is expected to generate significant savings during 2026 and 2027. This means that we have solid building blocks in place to improve our performance going forward.

Alberto Zanata,  
President and CEO

# Financial overview

## Development during the fourth quarter, October–December 2025

### Net sales

Net sales for the fourth quarter amounted to SEK 3,085m (3,329), a decrease of 7.3% compared to the same period last year. Organically, sales decreased by 0.6%. Currency had an effect of -6.7%.

Sales in Food & Beverage increased organically by 1.1%, and sales of Laundry declined organically by 2.9%.

Organically, sales in Europe grew by approximately 8%, but declined by approximately 12% in Americas and by 10% in Asia-Pacific, Middle East and Africa.

Changes in net sales, %	Oct-Dec 2025	Oct-Dec 2024
Organic growth*	-0.6	3.3
Acquisitions*	-	7.6
Changes in exchange rates	-6.7	1.0
<b>Total</b>	<b>-7.3</b>	<b>11.9</b>

\*) Alternative performance measures used in this report are explained on pages 23–24.

### Operating income and EBITA

Operating income excluding amortization of intangible assets (EBITA) amounted to SEK 388m (400), corresponding to a margin of 12.6% (12.0). Currency had a negative impact on EBITA equivalent to 1.3 pp in EBITA margin. EBITA includes SEK 10m in acquisition cost. Operating income amounted to SEK 334m (339), corresponding to a margin of 10.8% (10.2).

### Financial net

Net financial items amounted to SEK -18m (-31). The Finance net is lower due to lower debt.

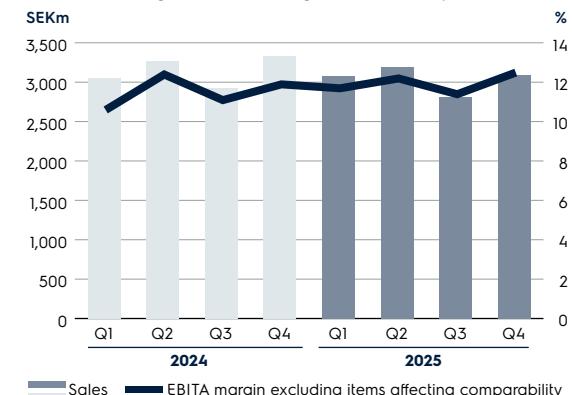
### Income for the period

Income for the fourth quarter amounted to SEK 280m (215), corresponding to SEK 0.98 (0.75) in earnings per share. Income tax for the period amounted to SEK -36m (-93). The effective tax rate for the fourth quarter was 11.4% (30.3). The effective tax rate was positively affected by reversal of a valuation allowance in the US.

### Group common cost

Group common cost was SEK -45m (-39).

### Sales and EBITA margin excluding items affecting comparability



### Net sales by segment, October–December 2025

#### Food & Beverage

**57%** (62)

#### Laundry

**43%** (38)

### Net sales per market, October–December 2025

#### Europe

**62%** (59)

#### Americas

**22%** (25)

#### Asia-Pacific, Middle-East, Africa

**16%** (16)

# Development during the year, January–December 2025

## Net sales

Net sales for January – December 2025 amounted to SEK 12,169m (12,583), a decrease of 3.3% compared to the same period last year. Organically, sales increased by 0.5%. The acquisition of Adventys contributed by 0.2%, and currency had an effect of -4.0%.

Sales in Food & Beverage increased organically by 1.1%, and sales in Laundry declined organically by 0.3%.

Organically, sales in Europe grew by approximately 3%, but declined by 2% in Americas, and by 4% in Asia-Pacific, Middle East and Africa.

Changes in net sales, %	Jan-Dec 2025	Jan-Dec 2024
Organic growth	0.5	-0.1
Acquisitions	0.2	7.2
Changes in exchange rates	-4.0	-0.9
<b>Total</b>	<b>-3.3</b>	<b>6.2</b>

## Operating income and EBITA

Operating income excluding amortization of intangible assets (EBITA) and items affecting comparability amounted to SEK 1,470m (1,461), corresponding to a margin of 12.1% (11.6). Currency and tariffs had a negative impact on EBITA equivalent to -0.9 pp in EBITA margin. EBITA also includes acquisition cost of SEK 10m.

Operating income includes SEK 235m in items affecting comparability related to an efficiency program. Operating income amounted to SEK 1,016m (1,231), corresponding to a margin of 8.4% (9.8).

## Financial net

Net financial items amounted to SEK -82m (-133). The finance net is lower due to lower debt and currency impact

## Income for the period

Income for the period January – December amounted to SEK 736m (803), corresponding to SEK 2.56 (2.79) in earnings per share. Income tax for the period amounted to SEK -198m (-295). The effective tax rate for the period January – December was 21.2% (26.8). The effective tax rate for the period was positively affected by reversal of a valuation allowance in the US.

## Group common cost

Group common cost was SEK -159m (-159).

## Net sales by segment, January–December 2025

### Food & Beverage

**60%** (61)

### Laundry

**40%** (39)

## Net sales per market, January–December 2025

### Europe

**60%** (59)

### Americas

**24%** (24)

### Asia-Pacific, Middle-East, Africa

**16%** (17)



## Segment Food & Beverage

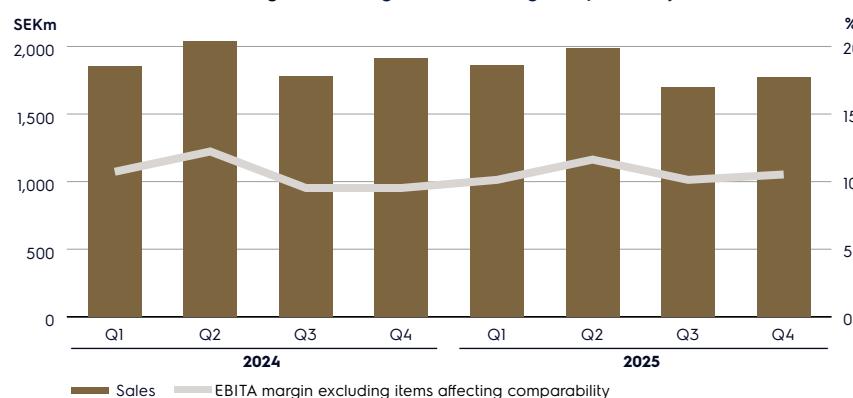
In the fourth quarter, Food & Beverage sales were SEK 1,772m (1,913), a decrease of 7.4% compared to the same period last year. Organically, sales increased by 1.1%, and currency had an effect of -8.5%.

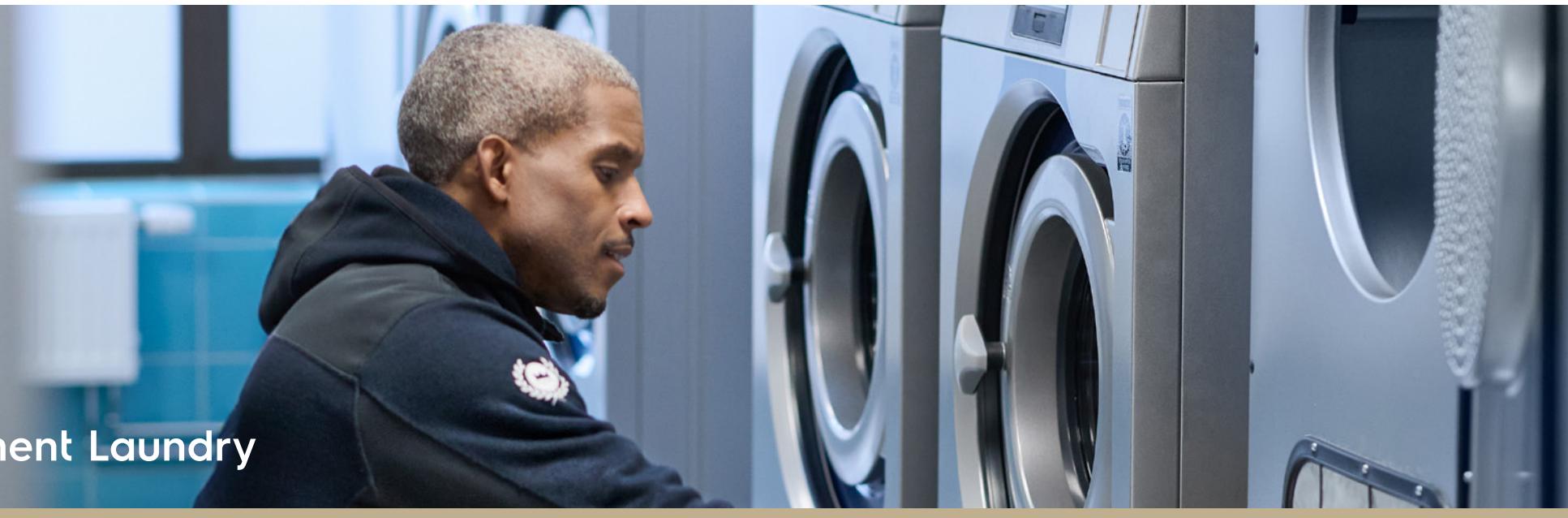
Sales increased by approximately 8% in Europe but declined by 10% in Americas and by 2% in Asia-Pacific, Middle East and Africa. The US market continues to be soft. The sales decline in Asia Pacific, Middle East and Africa is mainly attributable to Japan.

Operating income excluding amortization of intangible assets (EBITA) amounted to SEK 188m (183), corresponding to a margin of 10.6% (9.6). Operating income amounted to SEK 147m (137), corresponding to a margin of 8.3% (7.2).

SEKm	Oct-Dec 2025	Oct-Dec 2024	Change, %	Jan-Dec 2025	Jan-Dec 2024	Change, %
Net sales	1,772	1,913	-7.4	7,317	7,585	-3.5
Organic growth, %	1.1	-1.9		1.1	-2.7	
Acquisitions, %	-	3.8		0.4	3.3	
Changes in exchange rates, %	-8.5	1.3		-5.0	-1.0	
EBITA	188	183	2.3	618	808	-23.5
EBITA margin, %	10.6	9.6		8.4	10.6	
EBITA excl. items affecting comparability	188	183	2.3	781	808	-3.3
EBITA margin excl. items affecting comparability, %	10.6	9.6		10.7	10.6	
Operating income	147	137	6.9	450	637	-29.4
Operating margin, %	8.3	7.2	-	6.2	8.4	
Operating income excl. items affecting comparability	147	137	6.9	614	637	-3.7
Operating margin excl. items affecting comparability, %	8.3	7.2		8.4	8.4	

### Net sales and EBITA margin excluding items affecting comparability





## Segment Laundry

In the fourth quarter, Laundry sales were SEK 1,313m (1,416), a decrease by 7.3% compared to the same period last year. Organically, sales declined by 2.9%. Currency had an impact of -4.4%.

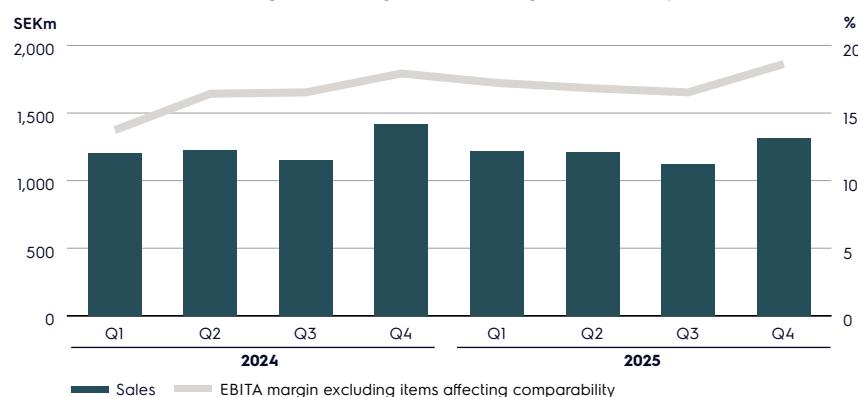
Sales increased organically by approximately 7% in Europe, and declined by approximately 16% in both Americas and in Asia-

Pacific, Middle East and Africa. The sales decline in Americas reflects the strong inventory build up by our distributor in the corresponding quarter of last year. The sales decline in APAC-MEA is related to Japan.

Operating income excluding amortization of intangible assets (EBITA) amounted to SEK 245m (255), corresponding to a margin of 18.7% (18.0). EBITA margin improved despite a negative impact from currency equivalent to -3 pp in margin. Operating income amounted to SEK 233m (241), corresponding to a margin of 17.8% (17.0).

SEKm	Oct-Dec 2025	Oct-Dec 2024	Change, %	Jan-Dec 2025	Jan-Dec 2024	Change, %
Net sales	1,313	1,416	-7.3	4,852	4,998	-2.9
Organic growth, %	-2.9	11.8		-0.3	4.5	
Acquisitions, %	-	14.0		-	14.2	
Changes in exchange rates, %	-4.4	0.7		-2.6	-0.6	
EBITA	245	255	-3.7	777	811	-4.3
EBITA margin, %	18.7	18.0		16.0	16.2	
EBITA excl. items affecting comparability	245	255	-3.7	846	811	4.4
EBITA margin excl. items affecting comparability, %	18.7	18.0		17.4	16.2	
Operating income	233	241	-3.1	725	752	-3.6
Operating margin, %	17.8	17.0		14.9	15.0	
Operating income excl. items affecting comparability	233	241	-3.1	795	752	5.7
Operating margin excl. items affecting comparability, %	17.8	17.0		16.4	15.0	

Net sales and EBITA margin excluding items affecting comparability



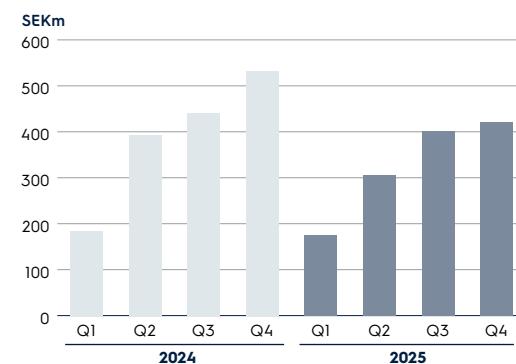
# Net sales, EBITA and operating income by segment

SEKm	Oct-Dec 2025	Oct-Dec 2024	Jan-Dec 2025	Jan-Dec 2024
<b>Food &amp; Beverage</b>				
Net sales	1,772	1,913	7,317	7,585
EBITA	188	183	618	808
Amortization	-41	-46	-167	-170
Operating income	147	137	450	637
<b>Laundry</b>				
Net sales	1,313	1,416	4,852	4,998
EBITA	245	255	777	811
Amortization	-12	-14	-52	-59
Operating income	233	241	725	752
<b>Group common costs</b>				
EBITA	-45	-39	-159	-158
Amortization	-0	-0	-0	-1
Operating income	-45	-39	-159	-159
<b>Total Group</b>				
Net sales	3,085	3,329	12,169	12,583
EBITA	388	400	1,235	1,461
Amortization	-53	-60	-219	-230
Operating income	334	339	1,016	1,231
Financial items, net	-18	-31	-82	-133
Income after financial items	316	308	934	1,097
Taxes	-36	-93	-198	-295
Income for the period	280	215	736	803

# Cash flow

Operating cash flow after investments amounted to SEK 422m (532). The decrease is mainly related to lower EBITDA, higher capex and the efficiency program announced in September, 2025.

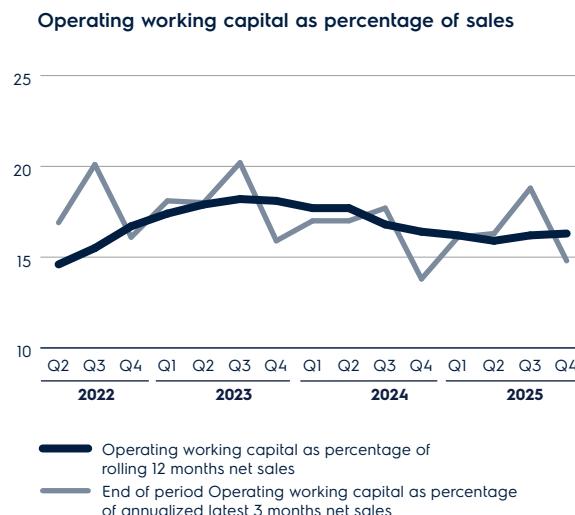
## Operating cash flow after investments



SEKm	Oct-Dec 2025	Oct-Dec 2024	Jan-Dec 2025	Jan-Dec 2024
Operating income	334	339	1,016	1,231
Depreciation	77	86	315	333
Amortization	53	60	219	230
Other non-cash items	4	12	254	21
<b>Operating income adjusted for non-cash items</b>	<b>468</b>	<b>498</b>	<b>1,804</b>	<b>1,815</b>
Change in inventories	154	116	10	60
Change in trade receivables	-23	-23	-96	0
Change in trade payables	132	102	-55	133
Change in other operating assets, liabilities and provisions	-107	4	25	-148
<b>Operating cash flow</b>	<b>624</b>	<b>697</b>	<b>1,687</b>	<b>1,860</b>
Investments in tangible and intangible assets	-190	-170	-363	-316
Changes in other investments	-12	4	-21	4
<b>Operating cash flow after investments</b>	<b>422</b>	<b>532</b>	<b>1,303</b>	<b>1,548</b>

# Operating working capital

Operating working capital as percentage of rolling 12 months net sales amounted to 16.3% in the fourth quarter compared to 16.4% in the same period of 2024.



# Financial position

## Net debt

As of December 31, 2025, Electrolux Professional Group had a financial net debt position (excluding lease liabilities and provisions for post-employment provisions) of SEK 1,238m compared to SEK 2,090m as of December 31, 2024. Lease liabilities amounted to SEK 297m and net provisions for post-employment benefits amounted to SEK 3m.

In total, net debt amounted to SEK 1,538m as of December 31, 2025, compared to SEK 2,481m as of December 31, 2024. Long-term borrowings amounted to SEK 1,789m. Short term borrowings amounted to SEK 576m. Total borrowings amounted to SEK 2,364m compared to SEK 2,968m as of December 31, 2024.

Liquid funds as of December 31, 2025, amounted to SEK 1,126m compared to SEK 878m as of December 31, 2024.

## Net debt

SEKm	December 31, 2025	December 31, 2024
Short-term loans	6	383
Short-term part of long-term loans	544	153
<b>Short-term borrowings</b>	<b>550</b>	<b>535</b>
Financial derivative liabilities	10	51
Accrued interest expenses and prepaid interest income	16	23
<b>Total short-term borrowings</b>	<b>576</b>	<b>610</b>
<b>Total long-term borrowings</b>	<b>1,789</b>	<b>2,358</b>
<b>Total borrowings<sup>1</sup></b>	<b>2,364</b>	<b>2,968</b>
Cash and cash equivalents	854	794
<b>Liquid funds</b>	<b>854</b>	<b>794</b>
Financial derivative assets	269	82
Prepaid interest expenses and accrued interest income	3	2
<b>Liquid funds and other</b>	<b>1,126</b>	<b>878</b>
<b>Financial net debt (total borrowings less liquid funds and other)</b>	<b>1,238</b>	<b>2,090</b>
Lease liabilities	297	362
Net provisions for post-employment benefits	3	29
<b>Net debt<sup>2</sup></b>	<b>1,538</b>	<b>2,481</b>
Net debt/EBITDA ratio*	1,0	1,4
EBITDA <sup>*2</sup>	1,550	1,794

## Changes in credit facilities and loans

As of December 31, 2025, the Group had SEK 1,300m issued under its SEK 5,000m MTN programme, and no issuances under the Group's SEK 2,000m commercial paper programme. During the quarter, the Group signed a new EUR 240m syndicated revolving credit facility (RCF), refinancing the previous undrawn EUR 200m RCF. At the end of the quarter, the Group's revolving credit facility of EUR 240m was unutilized. None of the loans and credit facilities contain any financial covenants.

<sup>\*)</sup> Alternative performance measures used in this report are explained on pages 23-24.

<sup>1)</sup> Whereof interest-bearing borrowings amounting to SEK 2,338m as of December 31, 2025 and SEK 2,894m as of December 31, 2024.

<sup>2)</sup> Rolling four quarters.

## Parent Company

The Parent Company's activities include head office as well as production and sales in and from Sweden.

### Net sales and financial position for the Parent Company.

Net sales for the Parent Company, Electrolux Professional AB, for the period from January 1 to December 31, 2025 amounted to SEK 3,269m (3,346) of which SEK 1,388m (1,307) referred to sales to Group Companies and SEK 1,881m (2,039) to external customers. Income after financial items was SEK 997m (753). Income for the period amounted to SEK 1,010m (645).

Capital expenditure in tangible and intangible assets was SEK 193m (124).

Cash and cash equivalents at the end of the period amounted to SEK 714m, as against SEK 616m in the beginning of the year.

Undistributed earnings in the Parent Company at the end of the period amounted to SEK 7,920m, as against SEK 7,176m at the beginning of the year.

During the fourth quarter 2025, Electrolux Professional AB has received internal dividends of SEK 38m (47).

During the year, sales operations related to certain markets have been reallocated to other group companies. This has also impacted the Parent Company.

The income statement and balance sheet for the Parent Company are presented on page 18.

## Risk and uncertainty factors

Electrolux Professional Group is an international group with a wide geographic spread and is thus exposed to a number of business and financial risks. Risk management in Electrolux Professional Group aims to identify, control and reduce risks. The risk factors are described in the Annual Report and consist of strategic risks, operational risks, industry risks, sustainability risks and financial risks. Compared to the Annual Report, which was issued on April 2, 2025, and the subsequent frequent announcements by the US administration on tariffs, it is possible that any new reciprocal tariffs on imports into the United States and its impact on the global economy, could have an adverse impact on the Group's business and financial position.

## Other disclosures

### Conversion of shares

According to Electrolux Professional's articles of association, owners of A-shares have the right to have such shares converted to B-shares. Conversion reduces the total number of votes in the Company. No shares were converted in the fourth quarter. The total number of registered shares in the company on December 31, 2025, amounted to 287,397,450 of which 8,027,292 are Series A and 279,370,158 are Series B. The total number of votes amounted to 35,964,307.8.

### Employees

The number of employees at the end of the quarter was 4,268 (4,317).

## Annual General Meeting 2026

The 2026 Annual General Meeting will be held on May 5, 2026 at 15.00 at hotel Courtyard by Marriott, Rålambshovsleden 50, Stockholm. Shareholders may exercise their voting rights also by postal voting in accordance with the provisions of Electrolux Professional's Articles of Association.

### Management change

Cecilia Swolin took up the position as General Counsel as of November 1, 2025, succeeding Carolina Tendorf who left the company on December 31, 2025.

### Proposed dividend

The Board of Directors proposes to distribute a dividend to the shareholders of SEK 0.95 (0.85) per share for the 2025 financial year corresponding to 30% of net income for the year, excluding items affecting comparability. This is in line with the policy. The proposed date for the record is May 7, 2026 and payment is expected to be made on May 12, 2026.

### Events after the balance sheet day

- On January 9, 2026, an acquisition of assets from Royal Range in the US was completed.
- On January 28, 2026 Paolo Schira was appointed as new President and CEO of Electrolux Professional Group, effective from the Annual General Meeting (AGM) May 5, 2026. He will succeed Alberto Zanata, who will retire.

Stockholm January 29, 2026

Electrolux Professional AB (publ)

Board of Directors

This report has not been audited or reviewed by external auditors.

This is a translation of the Swedish language original. In the event of any differences between this translation and the Swedish language original, the latter shall prevail.



## e-XP modular cooking – reshaping life in the kitchen

Experience free-zone freedom and intuitive control with e-XP induction technology, offering 90% energy efficiency, enhanced usability, and energy-saving solutions that create a comfortable, effortless working environment and inspire innovation every day.

## Partnership with Mimby – a cleantech company

- On November 6, 2025, we announced a partnership with Mimby that gives us access to innovative water-saving and microplastic filtration technology, further strengthening our sustainability leadership.
- Through a minority stake and joint development of new solutions, we aim to meet upcoming regulatory requirements and improve water efficiency using the Mimby Mimbox.
- Mimby Mimbox reduces water use, filters microplastics to 50 microns, and saves energy by retaining water.



## Acquisition of Royal Range – a US based Cooking company



- On January 9, 2026, the acquisition of the assets of Royal Range was completed. The acquisition will strengthen our position in the high-margin U.S. cooking segment.
- Royal Range adds complementary products such as ranges, fryers, ovens, and griddles.
- The company had sales of approximately SEK 100m in 2025.

# Financial reports

## Consolidated statement of total comprehensive income

SEKm	Oct-Dec 2025	Oct-Dec 2024	Jan-Dec 2025	Jan-Dec 2024
<b>Net sales</b>	<b>3,085</b>	<b>3,329</b>	<b>12,169</b>	<b>12,583</b>
Cost of goods sold	-1,994	-2,223	-8,013	-8,261
<b>Gross operating income</b>	<b>1,091</b>	<b>1,107</b>	<b>4,156</b>	<b>4,322</b>
Selling expenses	-512	-534	-2,157	-2,049
Administrative expenses	-249	-235	-991	-1,040
Other operating income/expenses	4	2	8	-3
<b>Operating income</b>	<b>334</b>	<b>339</b>	<b>1,016</b>	<b>1,231</b>
Financial income <sup>1</sup>	113	181	572	515
Financial expenses <sup>2</sup>	-131	-212	-654	-649
<b>Financial items, net</b>	<b>-18</b>	<b>-31</b>	<b>-82</b>	<b>-133</b>
<b>Income after financial items</b>	<b>316</b>	<b>308</b>	<b>934</b>	<b>1,097</b>
Taxes	-36	-93	-198	-295
<b>Income for the period</b>	<b>280</b>	<b>215</b>	<b>736</b>	<b>803</b>
<b>Items that will not be reclassified to income for the period:</b>				
Remeasurement of provisions for post-employment benefits	-25	109	8	106
Income tax relating to items that will not be reclassified	3	-14	-2	-13
<b>Total</b>	<b>-22</b>	<b>95</b>	<b>6</b>	<b>93</b>

SEKm	Oct-Dec 2025	Oct-Dec 2024	Jan-Dec 2025	Jan-Dec 2024
<b>Items that may be subsequently reclassified to income for the period:</b>				
Cash flow hedges	3	12	2	2
Net investment hedges	68	6	162	2
Exchange-rate differences on translation of foreign operations	-202	264	-845	329
Cost of hedging	-4	-9	3	35
Income tax relating to items that may be reclassified	-15	-25	5	-32
<b>Total</b>	<b>-149</b>	<b>248</b>	<b>-674</b>	<b>336</b>
<b>Other comprehensive income, net of tax</b>	<b>-170</b>	<b>343</b>	<b>-668</b>	<b>429</b>
<b>Total comprehensive income for the period</b>	<b>110</b>	<b>558</b>	<b>69</b>	<b>1,231</b>
<b>Income for the period attributable to:</b>				
Equity holders of the Parent Company	280	215	736	803
<b>Total</b>	<b>280</b>	<b>215</b>	<b>736</b>	<b>803</b>
<b>Total comprehensive income for the period attributable to:</b>				
Equity holders of the Parent Company	110	558	69	1,231
<b>Total</b>	<b>110</b>	<b>558</b>	<b>69</b>	<b>1,231</b>
<b>For income attributable to the equity holders of the Parent Company:</b>				
Basic, SEK	0.98	0.75	2.56	2.79
Diluted, SEK	0.98	0.75	2.56	2.79
<b>Average number of shares</b>				
Basic, million	287.4	287.4	287.4	287.4
Diluted, million	287.4	287.4	287.4	287.4

1) Includes realized and unrealized FX gains of SEK 86m (138) Oct-Dec 2025, SEK 473m (391) Jan-Dec 2025.

2) Includes realized and unrealized FX losses of SEK -83m (-142) Oct-Dec 2025, SEK -446m (-387) Jan-Dec 2025.

# Consolidated balance sheet

SEKm	December 31, 2025	December 31, 2024
<b>ASSETS</b>		
<b>Non-current assets</b>		
Property, plant and equipment, owned	1,787	1,810
Property, plant and equipment, right-of-use	287	348
Goodwill	3,939	4,552
Other intangible assets	1,096	1,457
Deferred tax assets	423	404
Pension plan assets	123	116
Other non-current assets	112	104
<b>Total non-current assets</b>	<b>7,766</b>	<b>8,791</b>
<b>Current assets</b>		
Inventories	1,720	1,899
Trade receivables	2,050	2,117
Tax assets	127	72
Other current assets	528	401
Cash and cash equivalents	854	794
<b>Total current assets</b>	<b>5,279</b>	<b>5,285</b>
<b>Total assets</b>	<b>13,045</b>	<b>14,075</b>

SEKm	December 31, 2025	December 31, 2024
<b>EQUITY AND LIABILITIES</b>		
<b>Equity attributable to equity holders of the Parent Company</b>		
Share capital	29	29
Other paid-in capital	5	5
Other reserves	39	713
Retained earnings	5,450	4,950
<b>Equity attributable to equity holders of the Parent Company</b>	<b>5,523</b>	<b>5,697</b>
<b>Total equity</b>	<b>5,523</b>	<b>5,697</b>
<b>Non-current liabilities</b>		
Long-term borrowings	1,789	2,358
Long-term lease liabilities	186	227
Deferred tax liabilities	286	308
Provisions for post-employment benefits	126	145
Other provisions and liabilities	260	331
<b>Total non-current liabilities</b>	<b>2,646</b>	<b>3,368</b>
<b>Current liabilities</b>		
Trade payables	1,975	2,172
Tax liabilities	265	279
Other liabilities	1,648	1,764
Short-term borrowings	550	535
Short-term lease liabilities	112	135
Other provisions	325	125
<b>Total current liabilities</b>	<b>4,875</b>	<b>5,010</b>
<b>Total equity and liabilities</b>	<b>13,045</b>	<b>14,075</b>

## Change in consolidated equity

SEKm	Jan-Dec 2025	Jan-Dec 2024
<b>Opening balance</b>	<b>5,697</b>	<b>4,705</b>
<b>Total comprehensive income for the period</b>	<b>69</b>	<b>1,231</b>
Share-based incentive program	11	6
Equity swap for share-based incentive program	-9	-15
Dividend to shareholders of the Parent Company	-244	-230
<b>Total transactions with equity holders</b>	<b>-242</b>	<b>-239</b>
<b>Closing balance</b>	<b>5,523</b>	<b>5,697</b>

# Consolidated cash flow statement

SEKm	Oct-Dec 2025	Oct-Dec 2024	Jan-Dec 2025	Jan-Dec 2024
<b>Operations</b>				
Operating income	334	339	1,016	1,231
Depreciation and amortization	130	147	534	563
Other non-cash items	4	12	254	21
Financial items paid, net <sup>1</sup>	-20	-40	-80	-122
Taxes paid	-43	-131	-315	-333
<b>Cash flow from operations, excluding change in operating assets and liabilities</b>	<b>405</b>	<b>327</b>	<b>1,409</b>	<b>1,360</b>
<b>Change in operating assets and liabilities</b>				
Change in inventories	154	116	10	60
Change in trade receivables	-23	-23	-96	0
Change in trade payables	132	102	-55	133
Change in other operating assets, liabilities and provisions	-107	4	25	-148
<b>Cash flow from change in operating assets and liabilities</b>	<b>156</b>	<b>199</b>	<b>-116</b>	<b>45</b>
<b>Cash flow from operations</b>	<b>561</b>	<b>526</b>	<b>1,293</b>	<b>1,405</b>
<b>Investment activities</b>				
Acquisition of operations	-	-	-	-1,142
Capital expenditure in property, plant and equipment	-173	-149	-306	-275
Capital expenditure in product development	-12	-3	-28	-9
Capital expenditure in other intangibles	-4	-18	-29	-31
Other	-12	4	-21	4
<b>Cash flow from investment activities</b>	<b>-202</b>	<b>-165</b>	<b>-384</b>	<b>-1,454</b>
<b>Cash flow from operations and investments activities</b>	<b>359</b>	<b>361</b>	<b>909</b>	<b>-49</b>

SEKm	Oct-Dec 2025	Oct-Dec 2024	Jan-Dec 2025	Jan-Dec 2024
<b>Financing</b>				
Change in short-term borrowings, net <sup>2</sup>	-47	-339	-316	-459
New long-term borrowings	-	-	-	2,900
Amortization of long-term borrowings	-66	-	-131	-2,182
Payment of lease liabilities	-29	-36	-123	-134
Dividend	-	-	-244	-230
Equity swap for share-based incentive program	-	-	-9	-15
<b>Cash flow from financing</b>	<b>-142</b>	<b>-375</b>	<b>-823</b>	<b>-120</b>
<b>Total cash flow</b>	<b>217</b>	<b>-14</b>	<b>86</b>	<b>-169</b>
<b>Cash and cash equivalents at beginning of period</b>				
	<b>645</b>	<b>806</b>	<b>794</b>	<b>959</b>
Exchange-rate differences pertaining to cash and cash equivalents	-7	3	-25	4
<b>Cash and cash equivalents at end of period</b>	<b>854</b>	<b>794</b>	<b>854</b>	<b>794</b>

1) For the period January 1 to December 31: interest and similar items received SEK 22m (62), interest and similar items paid SEK -99m (-158) and other financial items received/paid SEK 13m (-10). Interest paid for lease liabilities SEK -15m (-16)

2) Of which short-term loans with a duration of more than 3 months for the period January 1 to December 31; new loans SEK 297 (412), repaid loans SEK -297m (-244).

# Quarterly data

SEKm	Full year 2025	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Full year 2024	Q4 2024	Q3 2024	Q2 2024	Q1 2024
<b>Food &amp; Beverage</b>										
Net sales	7,317	1,772	1,698	1,987	1,859	7,585	1,913	1,778	2,041	1,852
EBITA	618	188	9	232	189	808	183	171	252	201
EBITA margin, %	8.4	10.6	0.5	11.7	10.2	10.6	9.6	9.6	12.3	10.9
Amortization	-167	-41	-43	-39	-44	-170	-46	-43	-41	-39
Operating income	450	147	-35	193	145	637	137	128	211	162
Operating margin, %	6.2	8.3	-2.0	9.7	7.8	8.4	7.2	7.2	10.3	8.7
<b>Laundry</b>										
Net sales	4,852	1,313	1,118	1,208	1,214	4,998	1,416	1,152	1,227	1,203
EBITA	777	245	117	204	210	811	255	189	203	165
EBITA margin, %	16.0	18.7	10.5	16.9	17.3	16.2	18.0	16.4	16.5	13.7
Amortization	-52	-12	-13	-13	-14	-59	-14	-14	-16	-15
Operating income	725	233	105	190	196	752	241	175	187	150
Operating margin, %	14.9	17.8	9.4	15.8	16.2	15.0	17.0	15.2	15.2	12.4
<b>Group common costs</b>	-159	-45	-34	-44	-36	-159	-39	-35	-45	-40
<b>Total Group</b>										
Net sales	12,169	3,085	2,816	3,195	3,073	12,583	3,329	2,931	3,268	3,055
EBITA	1,235	388	92	392	363	1,461	400	325	410	326
EBITA margin, %	10.2	12.6	3.3	12.3	11.8	11.6	12.0	11.1	12.5	10.7
Amortization	-219	-53	-56	-53	-58	-230	-60	-58	-57	-55
Operating income	1,016	334	37	340	306	1,231	339	268	353	271
Operating margin, %	8.4	10.8	1.3	10.6	9.9	9.8	10.2	9.1	10.8	8.9
Financial items, net	-82	-18	-21	-22	-21	-133	-31	-29	-40	-33
Income after financial items	934	316	15	318	285	1,097	308	239	313	237
Income for the period	736	280	40	217	199	803	215	187	230	171
Earnings per share, SEK <sup>1</sup>	2.56	0.98	0.14	0.75	0.69	2.79	0.75	0.65	0.80	0.60

1) Basic number of outstanding shares.

## Items affecting comparability

SEKm	Full year 2025 <sup>1</sup>	Q4 2025	Q3 2025 <sup>1</sup>	Q2 2025	Q1 2025	Full year 2024	Q4 2024	Q3 2024	Q2 2024	Q1 2024
Food & Beverage	-164	-	-164	-	-	-	-	-	-	-
Laundry	-70	-	-70	-	-	-	-	-	-	-
Group common costs	-1	-	-1	-	-	-	-	-	-	-
<b>Total Group</b>	<b>-235</b>	<b>-</b>	<b>-235</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

1) The SEK -164m consists of provision for severance, curtailment effect of pension plan, write down of machinery, leases and inventory. SEK -104m reported as cost of goods sold, SEK -47m as selling expenses and SEK -13m as administrative expenses.

The SEK -70m consists of provision for severance, write down of machinery and leases. SEK -29m reported as cost of goods sold, SEK -21m as selling expenses and SEK -20m as administrative expenses.

The SEK -1m consist of provision for severance and reported as administrative expenses.

SEKm	Full year 2025	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Full year 2024	Q4 2024	Q3 2024	Q2 2024	Q1 2024
<b>Food &amp; Beverage</b>										
EBITA excl. items affecting comparability	781	188	172	232	189	808	183	171	252	201
EBITA excl. items affecting comparability, %	10.7	10.6	10.1	11.7	10.2	10.6	9.6	9.6	12.3	10.9
Operating income excl. items affecting comparability	614	147	129	193	145	637	137	128	211	162
Operating margin excl. items affecting comparability, %	8.4	8.3	7.6	9.7	7.8	8.4	7.2	7.2	10.3	8.7
<b>Laundry</b>										
EBITA excl. items affecting comparability	846	245	187	204	210	811	255	189	203	165
EBITA excl. items affecting comparability, %	17.4	18.7	16.7	16.9	17.3	16.2	18.0	16.4	16.5	13.7
Operating income excl. items affecting comparability	795	233	175	190	196	752	241	175	187	150
Operating margin excl. items affecting comparability, %	16.4	17.8	15.6	15.8	16.2	15.0	17.0	15.2	15.2	12.4
<b>Group common costs excl. items affecting comparability</b>	<b>-157</b>	<b>-45</b>	<b>-32</b>	<b>-44</b>	<b>-36</b>	<b>-159</b>	<b>-39</b>	<b>-35</b>	<b>-45</b>	<b>-40</b>
<b>Total Group</b>										
EBITA excl. items affecting comparability	1,470	388	327	392	363	1,461	400	325	410	326
EBITA excl. items affecting comparability, %	12.1	12.6	11.6	12.3	11.8	11.6	12.0	11.1	12.5	10.7
Operating income excl. items affecting comparability	1,251	334	271	340	306	1,231	339	268	353	271
Operating margin excl. items affecting comparability, %	10.3	10.8	9.6	10.6	9.9	9.8	10.2	9.1	10.8	8.9

# Alternative performance measures key figures

SEKm	Oct-Dec 2025	Oct-Dec 2024	Jan-Dec 2025	Jan-Dec 2024
Net sales	3,085	3,329	12,169	12,583
Organic growth, %	-0.6	3.3	0.5	-0.1
EBITA	388	400	1,235	1,461
EBITA margin, %	12.6	12.0	10.2	11.6
EBITA excl. items affecting comparability <sup>1</sup>	388	400	1,470	1,461
EBITA margin excl. items affecting comparability, % <sup>1</sup>	12.6	12.0	12.1	11.6
Operating income	334	339	1,016	1,231
Operating margin, %	10.8	10.2	8.4	9.8
Operating income excl. items affecting comparability <sup>1</sup>	334	339	1,251	1,231
Operating margin excl. items affecting comparability, % <sup>1</sup>	10.8	10.2	10.3	9.8
Income after financial items	316	308	934	1,097
Income for the period	280	215	736	803
Capital expenditure*	-190	-170	-363	-316
Operating cash flow after investments	422	532	1,303	1,548
Earnings per share, SEK <sup>2</sup>	0.98	0.75	2.56	2.79
Net debt	n/a	n/a	1,538	2,481
EBITDA <sup>3</sup>	n/a	n/a	1,550	1,794
Net debt/EBITDA ratio	n/a	n/a	1.0	1.4
Operating working capital % of net sales	n/a	n/a	16.3	16.4
Return on net assets, %*	n/a	n/a	13.4	15.1
End of period operating working capital, % of annualized net sales*	n/a	n/a	14.8	13.8
Average number of shares, million <sup>2</sup>	287.4	287.4	287.4	287.4
Number of employees, end of period	4,268	4,317	4,268	4,317

\*) Alternative performance measures used in this report are explained on pages 23-24

1) For information on items affecting comparability, see page 22.

2) Basic numbers of outstanding shares.

3) Rolling four quarters.

## Exchange rates

SEK Exchange rate	December 31, 2025		December 31, 2024	
	Average	End of period	Average	End of period
CNY	1.36	1.32	1.47	1.51
CZK	0.4483	0.4465	0.4547	0.4550
DKK	1.48	1.45	1.53	1.54
EUR	11.07	10.82	11.42	11.46
GBP	12.92	12.40	13.49	13.82
JPY	0.0655	0.0588	0.0699	0.0703
NOK	0.94	0.91	0.98	0.97
CHF	11.81	11.62	12.01	12.17
THB	0.2982	0.2908	0.3006	0.3212
TRY	0.2471	0.2144	0.3222	0.3119
USD	9.80	9.21	10.56	11.03

## Shares

Number of shares	A-shares	B-shares	Shares total
Number of shares as of beginning of the year	8,029,337	279,368,113	287,397,450
Conversion of shares	-2,045	2,045	-
<b>Number of shares as of end of period</b>	<b>8,027,292</b>	<b>279,370,158</b>	<b>287,397,450</b>

## Condensed Parent company income statement

SEKm	Oct-Dec 2025	Oct-Dec 2024	Jan-Dec 2025	Jan-Dec 2024
<b>Net sales</b>	<b>886</b>	<b>996</b>	<b>3,269</b>	<b>3,346</b>
Cost of goods sold	-576	-635	-2,299	-2,275
<b>Gross operating income</b>	<b>310</b>	<b>361</b>	<b>970</b>	<b>1,071</b>
Selling expenses	-114	-125	-448	-448
Administrative expenses	-38	-39	-243	-240
Other operating income/expenses	-1	13	-5	2
<b>Operating income</b>	<b>157</b>	<b>210</b>	<b>274</b>	<b>385</b>
Financial income/expenses	44	178	723	369
Impairment of shares in subsidiaries	-	-	-	-1
<b>Income after financial items</b>	<b>201</b>	<b>388</b>	<b>997</b>	<b>753</b>
Appropriations	57	15	57	15
<b>Income before taxes</b>	<b>258</b>	<b>403</b>	<b>1,054</b>	<b>768</b>
Taxes	-41	-72	-44	-123
<b>Income for the period</b>	<b>217</b>	<b>331</b>	<b>1,010</b>	<b>645</b>

## Condensed Parent company balance sheet

SEKm	December 31, 2025	December 31, 2024
<b>ASSETS</b>		
Non-current assets	10,513	9,750
Current assets	2,247	3,032
<b>Total assets</b>	<b>12,760</b>	<b>12,782</b>
<b>EQUITY AND LIABILITIES</b>		
Restricted equity	57	38
Non-restricted equity	7,920	7,176
<b>Total equity</b>	<b>7,977</b>	<b>7,214</b>
Untaxed reserves	71	76
Provisions	110	123
Non-current liabilities	1,789	2,358
Current liabilities	2,813	3,011
<b>Total equity and liabilities</b>	<b>12,760</b>	<b>12,782</b>

# Notes

## Note 1 ACCOUNTING PRINCIPLES

Electrolux Professional Group applies International Financial Reporting Standards (IFRS) as adopted by the European Union. This report has been prepared in accordance with IAS 34, Interim Financial Reporting.

The Group's interim reports contain a condensed set of financial statements. For the Group this chiefly means that the disclosures are limited compared to the annual report. Enumerated amounts presented in tables and statements may not always agree with the calculated sum of the related line items due to rounding differences. The aim is for each line item to agree with its source and therefore there may be rounding differences affecting the total when adding up the presented line items.

The Group's definition of restructuring charges includes estimated costs for personnel reductions and other direct costs related to the termination of the activity, as well as required write-downs of assets and other non-cash items. The charges are calculated based on detailed plans for activities that are expected to improve the Group's cost structure and productivity. In general, the

outcome of similar historical events in previous years are used as a guideline to minimize these uncertainties.

The accounting principles adopted in the preparation of this interim report apply to all periods and comply with the accounting principles presented in the Group's Annual Report 2024.

For the Parent Company financial statements in general are presented in condensed versions and with limited disclosures compared to the annual report. The interim financial statements of Electrolux Professional AB have been prepared in accordance with the Swedish Annual Accounts Act chapter 9.

The most recent annual financial statements of Electrolux Professional AB have been prepared in compliance with the Swedish Annual Accounts Act (1995:1554) and recommendation RFR2, Accounting for legal entities of the Swedish Financial Reporting Board.

### Reportable segments

Food & Beverage and Laundry represent the Group's reportable segments.

## Note 2 DISAGGREGATION OF REVENUE

Revenue from sales of products is recognized at a point in time, when control of the products has transferred. Revenue from services related to installation of products, repairs or maintenance service is recognized over the time the service is provided. Sales of these services are not material in relation to the Group's total net sales.

Geography is considered to be an important attribute when disaggregating the reportable segment's revenue. Therefore, the table below presents net sales per geographical region based on the location of the end customer.

SEKm	Oct-Dec 2025			Oct-Dec 2024		
	Food & Beverage	Laundry	Total	Food & Beverage	Laundry	Total
<b>Geographical region</b>						
Europe	1,078	825	1,903	1,058	799	1,857
Asia Pacific, Middle East and Africa	230	256	487	257	339	597
Americas	464	232	696	598	278	875
<b>Total</b>	<b>1,772</b>	<b>1,313</b>	<b>3,085</b>	<b>1,913</b>	<b>1,416</b>	<b>3,329</b>

SEKm	Jan-Dec 2025			Jan-Dec 2024		
	Food & Beverage	Laundry	Total	Food & Beverage	Laundry	Total
<b>Geographical region</b>						
Europe	4,265	2,968	7,233	4,349	2,897	7,246
Asia Pacific, Middle East and Africa	899	1,090	1,989	931	1,239	2,170
Americas	2,153	794	2,947	2,305	861	3,166
<b>Total</b>	<b>7,317</b>	<b>4,852</b>	<b>12,169</b>	<b>7,585</b>	<b>4,998</b>	<b>12,583</b>

### Note 3 FAIR VALUES AND CARRYING AMOUNTS OF FINANCIAL ASSETS AND LIABILITIES

The Group strives for arranging master-netting agreements (ISDA) with the counterparts for derivative transactions and has established such agreements with the majority of the counterparties, i.e., if a counterparty will default, assets and liabilities will be netted. Derivative assets and liabilities are presented gross in the balance sheet.

#### Fair value estimation

Valuation of financial instruments at fair value is done at quoted market prices. Level 1 instruments quoted on the market, e.g., the major bond and interest-rate future markets, are all marked-to-market with the current price. The foreign-exchange spot rate is

used to convert the value into SEK. For level 2 instruments where no observable price is available on the market, cash flows are discounted using the deposit/swap curve of the cash flow currency. If no proper cash flow schedule is available, e.g., as in the case with forward-rate agreements, the underlying schedule is used for valuation purposes.

To the extent option instruments are used, the valuation is based on the Black & Scholes formula.

The carrying value less impairment provision of trade receivables and payables are assumed to approximate their fair values. The fair value of financial liabilities is estimated by discounting the future contractual cash flows at the current market interest rate. The

Group's financial assets and liabilities are measured according to the following hierarchy:

**Level 1:** Quoted prices in active markets for identical assets or liabilities.

**Level 2:** Inputs other than quoted prices included in Level 1 that are observable for assets or liabilities either directly or indirectly.

**Level 3:** Inputs for the assets or liabilities that are not entirely based on observable market data.

SEKm	Hierarchy level	December 31, 2025		December 31, 2024	
		Fair value	Carrying amount	Fair value	Carrying amount
<b>Per category</b>					
Financial assets at fair value through profit and loss	3	20	20	14	14
Financial assets measured at amortized cost		2,904	2,904	2,912	2,912
Derivatives, financial assets at fair value through profit and loss	2	273	273	85	85
<b>Total financial assets</b>		<b>3,196</b>	<b>3,196</b>	<b>3,010</b>	<b>3,010</b>
Financial liabilities measured at amortized cost		4,340	4,314	5,149	5,065
Derivatives, financial liabilities at fair value through profit and loss	2	12	12	53	53
<b>Total financial liabilities</b>		<b>4,353</b>	<b>4,326</b>	<b>5,202</b>	<b>5,118</b>

## Note 4 CONTINGENT LIABILITIES

SEKm	December 31, 2025	December 31, 2024
<b>Group</b>		
Guarantees and other commitments	10	11

## Note 5 ACQUIRED OPERATIONS

### Acquisitions in 2025

No acquisitions during the fourth quarter.

### Acquisitions in 2024

For acquisitions, see note 5 in the interim report for the fourth quarter and note 25 in the annual report

## Note 6 EVENTS AFTER BALANCE SHEET DATE

### Acquisitions during 2026

#### Royal Range

On January 9, 2026, Electrolux Professional acquired the assets of Royal Range, a US based commercial cooking company, for a preliminary purchase price of USD 20m, approximately SEK 184m. The final purchase price will be determined when the financials for 2025 are completed.

The acquisition includes a potential additional earnout of up to USD 13m, approximately SEK 120m, to be paid depending on future financial performance, in 2026 and 2027.

Royal Range, founded in 1995, designs and produces cooking equipment that includes ranges, ovens, fryers and countertop cooking appliances. The company has approximately 40 employees, and has one factory based in Eastvale, California, US.

The business from Royal Range provides a strategically important addition to Electrolux Professionals existing cooking platform in the US. It combines and expands our product offering with new product categories in a positive and synergistic way. By utilizing the strong sales force of Electrolux Professional, we will be able to significantly expand sales of the products from Royal Range.

Goodwill represents the value of expanding the cooking offer with new products and product categories. Goodwill will be deductible for income tax. Preliminary goodwill based on assets less liabilities of SEK 43m amounts to SEK 141m. Part of the goodwill will be reclassified to assets with definite useful lives, e.g. customer relationships and trademarks.

100% of the assets will be included in the segment Food & Beverage.

#### Transaction costs

Transaction costs related to the acquisition of the assets in 2025 amounted to SEK 8m and have been expensed as incurred.

The costs have been reported in operating income within Group Common Costs.

## Operations by segment yearly

SEKm	2021	2022	2023	2024	2025
<b>Food &amp; Beverage</b>					
Net sales	4,704	7,290	7,616	7,585	7,317
EBITA	299	679	766	808	618
EBITA, %	6.4	9.3	10.1	10.6	8.4
Operating income	244	542	620	637	450
Operating margin, %	5.2	7.4	8.1	8.4	6.2
<b>Laundry</b>					
Net sales	3,159	3,747	4,231	4,998	4,852
EBITA	492	608	702	811	777
EBITA, %	15.6	16.2	16.6	16.2	16.0
Operating income	475	590	686	752	725
Operating margin, %	15.0	15.7	16.2	15.0	14.9
<b>Group common costs</b>					
Operating income	-128	-177	-152	-159	-159
<b>Total Group</b>					
Net sales	7,862	11,037	11,848	12,583	12,169
EBITA	663	1,111	1,317	1,461	1,235
EBITA, %	8.4	10.1	11.1	11.6	10.2
Operating income	592	955	1,154	1,231	1,016
Operating margin, %	7.5	8.7	9.7	9.8	8.4

## Five year overview

SEKm, if not otherwise stated	2021	2022	2023	2024	2025
Net sales	7,862	11,037	11,848	12,583	12,169
Organic growth, %	10.6	16.9	2.6	-0.1	0.5
EBITA	663	1,111	1,317	1,461	1,235
EBITA, %	8.4	10.1	11.1	11.6	10.2
Operating income	592	955	1,154	1,231	1,016
Operating margin, %	7.5	8.7	9.7	9.8	8.4
Income after financial items	587	895	1,033	1,097	934
Income for the period	487	686	775	803	736
Items affecting comparability	-	-35	-	-	-235
Capital expenditure	-159	-139	-191	-316	-363
Operating cash flow after investments	1,116	636	1,453	1,548	1,303
Earnings per share, SEK <sup>1</sup>	1.69	2.39	2.70	2.79	2.56
Dividend per share, SEK <sup>2</sup>	0.50	0.70	0.80	0.85	0.95
Net debt	1,705	2,050	1,390	2,481	1,538
EBITDA	886	1,369	1,581	1,794	1,550
Net debt/EBITDA ratio	1.9	1.5	0.9	1.4	1.0
Operating working capital % of net sales <sup>3</sup>	14.9	16.7	18.1	16.4	16.3
Average number of shares, million	287.4	287.4	287.4	287.4	287.4
Number of employees, end of period	3,973	4,022	3,978	4,317	4,268

1) Basic number of outstanding shares

2) For 2025 proposed by the Board of Directors

3) Last twelve months currency adjusted

## Items affecting comparability yearly

SEKm	2021	2022 <sup>1</sup>	2023	2024	2025 <sup>2</sup>
Food & Beverage	-	-16	-	-	-164
Laundry	-	-19	-	-	-70
Group common costs	-	-	-	-	-1
<b>Total Group</b>	<b>-</b>	<b>-35</b>	<b>-</b>	<b>-</b>	<b>-235</b>

1) Costs related to divesting the operation in Russia, included in the line item other operating income and expenses.

2) Items affecting comparability relates to restructuring charges for efficiency measures.

# Definitions and reconciliation of alternative performance measures

Electrolux Professional Group presents certain measures that are not defined under IFRS (alternative performance measures - "APMs"). These are used by management to assess the financial and operational performance of the Group. Management believes that these APMs provide useful information regarding the Group's

financial and operating performance. Such measures may not be comparable to similar measures presented by other companies. Consequently, APMs have limitations as analytical tools and should not be considered in isolation or as a substitute for related financial measures prepared in accordance with IFRS. The APMs have been

derived from the Group's internal reporting and are not audited. The APM reconciliations can be found on the Group's website [www.electroluxprofessionalgroup.com/reports-and-presentations/](http://www.electroluxprofessionalgroup.com/reports-and-presentations/)

APM	Definition	Reason for use
Organic growth %	Change in sales growth excluding net FX impact and acquisitions.	The Group's presentation currency is SEK while net sales are mainly in other currencies. Organic growth is dependent on fluctuations in SEK versus other currencies, and acquired or divested businesses can have a further impact on reported net sales. Organic growth adjusted for acquisitions, divestments and currency shows the underlying sales development without these parameters.
Acquisitions %	Change in net sales during the current period attributable to acquired operations in relation to prior year sales, following a period of 12 months commencing on the acquisition date.	See "Organic growth" above.
Divestments %	Change in net sales during the current period attributable to divested operations in relation to the prior period's sales, following a period of 12 months commencing on the divestment date.	See "Organic growth" above.
Operating income (EBIT)	Earnings before interest and tax.	Used as an indicator that shows the Group's ability to make a profit, regardless of the method of financing (determines the optimal use of debt versus equity).
Operating margin (EBIT margin)	Operating income expressed as a percentage of net sales.	Operating margin shows the operating income as a percentage of net sales. Operating margin is a key internal measure as the Group believes it provides users of the financial statements with a better understanding of the Group's financial performance both short and long term.
Items affecting comparability	Material profit or loss items such as capital gains and losses from divestments of product groups or major units, close-downs or significant down-sizing of major units or activities, significant impairment, and other major costs or income items.	Summarizes events and transactions with significant effects, which are relevant for understanding the financial performance when comparing income for the current period with previous periods.
Operating margin excluding items affecting comparability	Operating income less items affecting comparability as a percentage of net sales.	Operating margin excluding items affecting comparability shows the operating income as a percentage of net sales adjusted for the items affecting comparability defined above. This is a key internal measure as the Group believes that it provides users of the financial statements with a better understanding of the Group's financial performance both short and long term.
Capital expenditure	Investments in property, plant and equipment, product development, and other intangible assets.	Used to ensure that cash spending is in line with the Group's overall strategy for the use of cash.

APM	Definition	Reason for use
<b>EBITA</b>	Operating income less amortization and write-down related to intangible assets (excluding right-of-use assets).	EBITA gives an indication of the operating income less amortization and write-down related to intangible assets (excluding right-of-use assets), mainly used to follow up operating income without the impact of amortization of surplus values related to acquisitions.
<b>EBITA margin</b>	EBITA expressed as a percentage of net sales.	Used to evaluate business performance in relation to net sales in order to measure the efficiency of the Group.
<b>EBITA excluding items affecting comparability</b>	Operating income less amortization and write-down related to intangible assets (excluding right-of-use assets) and less items affecting comparability.	Items affecting comparability vary between years and periods and are excluded from EBITA in order to analyze trends.
<b>EBITA margin excluding items affecting comparability</b>	EBITA excluding items affecting comparability, expressed as a percentage of net sales.	Items affecting comparability vary between years and periods and are excluded from EBITA margin in order to analyze trends.
<b>EBITDA</b>	EBITA less depreciation.	This is an indicator of the cash-generating capacity of the business in relation to sales.
<b>Operating cash flow after investments</b>	Cash flow from operations and investments adjusted for financial items paid net, taxes paid, and acquisitions/divestments of operations.	To monetarize the cash from core operations.
<b>Net debt</b>	Shows short-term borrowings (short-term loans and trade receivables with recourse), accrued interest expenses and prepaid interest income and long-term borrowings, lease liabilities, net provisions for post-employment benefits less liquid funds (cash and cash equivalents, prepaid interest expenses, and accrued interest income).	Net debt describes the Group's total debt financing and is monitored by management.
<b>Net debt/EBITDA</b>	Net debt in relation to EBITDA (Net debt is based on the end-of-period balance. EBITDA is calculated based on last four rolling quarters).	A measurement of financial risk, showing net debt in relation to cash generation.
<b>Operating working capital, % of net sales</b>	Sum of currency-adjusted last twelve months' average of inventories, trade receivables, and trade payables (Operating working capital) as a percentage of the currency-adjusted last twelve months' average net sales. All months of the period are currency adjusted by applying the end-of-period average currency rate.	Used to evaluate how efficient the Group is in generating cash in relation to net sales.
<b>Net assets</b>	Total assets less liquid funds and pension assets minus non-interest-bearing liabilities. (non-interest-bearing = total liabilities less equity, total borrowings, pension liabilities and lease liabilities)	Net assets describes the operating assets less operating liabilities used to run the business.
<b>Return on net assets, %</b>	Twelve months rolling operating income expressed as a percentage of average twelve months operating net assets.	Used to evaluate how efficiently the Group is generating profit from the net assets employed.
<b>End of period operating working capital, % of annualized net sales</b>	Sum of currency adjusted end of period trade receivables, trade payables and inventories (Operating working capital) as a percentage of the annualized currency adjusted last three months' average net sales. All months of the period are currency adjusted by applying the end of period average currency rate.	Snapshot of how end of period operating working capital is evolving compared with average historical trend.

Meeting  
needs  
beyond  
tomorrow

## Financial targets

**Net sales growth**  
Organic annual growth of more than

**4%**

over time, complemented by  
value-accretive acquisitions.

**Profitability**  
EBITA margin of

**15%**

**Asset efficiency**  
Operating working capital below

**15%**

of net sales.

**Capital structure**  
Net debt/EBITDA ratio below

**2.5x**

Higher levels may be temporarily  
acceptable in the event of acquisitions,  
provided there is a clear path  
to de-leveraging.

**Dividend policy**

Electrolux Professional's target is for the  
dividend to correspond to approximately  
30% of the income for the year. The timing,  
declaration, and number of future dividends  
will depend on the company's financial  
situation, earnings, capital requirements,  
and debt service obligations.

## Our business

➤ **Product development**  
and innovation of smart products offering  
sustainable solutions.

➤ **Production**  
World-class manufacturing focused on  
lower environmental impact and  
an excellent working environment

➤ **Marketing**  
focused on making our customers'  
work-life easier, more profitable and truly  
sustainable.

➤ **Sales**  
mainly through dealers and distributors.

➤ **Customer Care**  
and sales of chemicals, accessories,  
spare parts and consumables.

## Our strategic targets

Our strategy for growth is based on the plans of our Business areas, and rests on four pillars, built on a foundation of operational excellence and sustainability in the supply chain. We want to do our part to improve society and generate value for our stakeholders. We believe that the Agenda 2030 and the UN's Sustainable Development Goals (SDGs) are good indicators of the priorities and challenges that the world is facing.

### GROW

through innovation  
and sustainability.



### EXPAND

in high-margin products,  
segments, and geographies.



### BOOST

Customer Care and  
service-as-a-solution.



### INVEST

In digitalization to unlock  
additional customer value.





## Why invest in Electrolux Professional?

These key strengths and competitive advantages drive our development and performance, and they all provide a strong foundation for us to execute our strategy.

### Structurally growing end-markets

We operate in a market that structurally has been growing driven by GDP growth, higher income, and people spending more time eating out of the home.

### Geographically balanced business

Approximately half of our sales are in Europe and the other half equally distributed between the Americas and APAC-MEA. This makes us less dependent on any single geography and its economic progress.

### Track record of solid EBITA and cash flow

We have always – even during the pandemic and other major economic downturns – been a profitable company generating strong cash conversion and cash flow.

### Focused plan to grow organically, supported by M&A

We have the products and the activities in place to grow organically. In addition, we have been able to complete an average of one acquisition per year to further grow the company.

### Innovation focused

In order to drive growth and profitability, and also to provide products that increase customer productivity and efficiency, we invest more in R&D than the industry average.

### Sustainability leader

We are the sustainability leader in our industry, according to external rankings such as CDP, Sustainalytics, and EcoVadis. All new products we launch have improved sustainability performance.

# Shareholders information

## President and CEO Alberto Zanata's comments on the fourth quarter results 2025

Today's press release is available on the Electrolux Professional Group website [www.electroluxprofessionalgroup.com](http://www.electroluxprofessionalgroup.com)

## Telephone conference 10.00 CET

A telephone conference is held at 10.00 today, January 29. Alberto Zanata, President and CEO and Fabio Zarpellon, CFO will comment on the report.

## Details for participation by telephone are as follows:

Participants in Sweden: +46 8 505 100 31  
 Participants in UK/Europe: +44 207 107 0613  
 Participants in US: +1 631 570 5613

**Slide presentations for download:**  
[www.electroluxprofessionalgroup.com](http://www.electroluxprofessionalgroup.com)

## Link to webcast:

[electrolux-professional-group.cre0.se/05ad1752-6007-4fdb-b76e-9543d4c169a9](http://electrolux-professional-group.cre0.se/05ad1752-6007-4fdb-b76e-9543d4c169a9)

## For further information, please contact:

Jacob Broberg, Chief Communication & Investor Relations Officer, +46 70 190 00 33

## Financial calendar

	Date
Publish Annual and Sustainability report 2025	March 30-April 3, 2026
Interim report Q1, January - March 2026	April 28, 2026
Annual General Meeting, Stockholm	May 5, 2026
Interim report Q2, April - June 2026	July 22, 2026
Interim report Q3, July - September 2026	October 28, 2026

This information is information that Electrolux Professional AB (publ) is obliged to make public pursuant to the EU Market Abuse Regulation. The information was submitted for publication, through the agency of the contact person detailed in the column above, at 07:30 a.m. CET on January 29, 2026.

# About Electrolux Professional Group

The Electrolux Professional Group is one of the leading global providers of food service, beverage, and laundry for professional users. Our innovative products and worldwide service network make our customers' work-life easier, more profitable – and truly sustainable every day. Our solutions and products are manufactured in 15 plants in eight countries and sold in over 110 countries. We have approximately 4,300 employees. In 2025, the Electrolux Professional Group had global sales of SEK 12.2bn. Electrolux Professional's B-shares are listed at Nasdaq Stockholm.

For more information, visit  
[www.electroluxprofessionalgroup.com](http://www.electroluxprofessionalgroup.com)

This report contains 'forward-looking' statements that reflect the company's current expectations. Although the company believes that the expectations reflected in such forward-looking statements are reasonable, no assurance can be given that such expectations prove to have been correct as they are subject to risks and uncertainties that could cause actual results to differ materially due to a variety of factors. These factors include, but are not limited to, changes in consumer demand, changes in economic, market and competitive conditions, currency fluctuations, developments in product liability litigation, changes in the regulatory environment and other government actions.

Forward-looking statements speak only as of the date they were made, and, other than as required by applicable law, the company undertakes no obligation to update any of them in light of new information or future events.



**Electrolux  
Professional  
Group**

Electrolux Professional AB (publ), 556003-0354  
Postal and visiting address: Franzéngatan 6,  
SE-112 51 Stockholm, Sweden  
Telephone: +46 8 41056450

Website: [www.electroluxprofessionalgroup.com](http://www.electroluxprofessionalgroup.com)

