Interim report

Q2 • JANUARY - JUNE 2026

Highlights

- Improved profitability in both business areas, driven by higher occupancy, improved operational efficiency and continued goal-oriented quality work
- Increased investment pace to meet future care needs
- Continued increase in customer and employee satisfaction
- Two strategic acquisitions
- Earnings improved across all segments in Finland
- Clear earnings improvement in Scandinavia
- Strong cash flow

+1%	+57%	7.14SEK	88%
Net sales growth[1]	Growth lease adj. operating profit (EBITA)	Adjusted earnings per share, R12	Occupancy

[1] See further definitions of performance measures and alternative performance measures on pages 28-29. Note that all EBITA measures are excluding items affecting comparability.

Summary

Second quarter April - June 2026

- Net sales amounted to SEK 4,744m (4,684), equivalent to a change of 1.3 percent, of which organic growth was 1.2 percent. Growth in continuing operations, excluding ended contracts and contract with decision of close down, divested operations, as well as currency effects, was 4.9 percent.
- Lease adjusted operating profit (EBITA) amounted to SEK 321m (205), corresponding to a margin of 6.8 percent (4.4).
- Operating profit (EBITA) amounted to SEK 470m (349), corresponding to an operating margin of 9.9 percent (7.5).
- Profit for the period amounted to SEK 189m (88). Diluted earnings per share were SEK 1.32 (0.59). Adjusted earnings per share after dilution amounted to SEK 1.52 (0.85).
- Free cash flow to firm[1] amounted to SEK 269m (376).
- The number of beds in Attendo's homes at the end of the period was 20,899 (21,283). Occupancy in homes was 88 percent (85).

The period: January - June 2026

- Net sales amounted to SEK 9,408m (9,426). Total growth amounted to -0.2 percent, of which organic growth was 0.8 percent.
- Lease adjusted operating profit (EBITA) was SEK 646m (438), corresponding to an operating margin of 6.9 percent (4.6).
- Operating profit (EBITA)[1] amounted to SEK 941m (730), corresponding to an operating margin of 10.0 percent (7.7).
- The profit for the period amounted to SEK 384m (221). Diluted earnings per share were SEK 2.65 (1.46). Adjusted earnings per share after dilution were SEK 3.11 (1.99).
- Free cash flow to firm[1] amounted to SEK 480m (426).

Group key figures

	Q2			Jan-Jun			Jan-Dec
SEKm	2026	2025	Δ%	2026	2025	Δ%	2025
Net sales	4,744	4,684	1	9,408	9,426	-0	18,991
Lease adjusted operating profit (EBITA)[1]	321	205	57	646	438	47	1,263
Lease adjusted operating margin (EBITA)[1], %	6.8	4.4	-	6.9	4.6	-	6.7
Operating profit (EBITA)[1]	470	349	35	941	730	29	1,872
Operating margin (EBITA)[1], %	9.9	7.5	-	10.0	7.7	-	9.9
Profit for the period	189	88	114	384	221	74	813
Earning per share diluted, SEK	1.32	0.59	124	2.65	1.46	82	5.42
Adjusted earnings per share diluted[1, 2], SEK	1.52	0.85	79	3.11	1.99	56	6.03
Free cash flow to firm[1]	269	376	-29	480	426	12	1,179
Lease adjusted net debt / lease adjusted EBITDA	-	-	-	1.1x	1.7x	-	1.1x

[1] See further definitions of performance measures and alternative performance measures on pages 28-29. Note that all EBITA measures are excluding items affecting comparability.

[2] Profit for the period attributable to the parent company shareholders excluding amortization and impairment of acquisition-related intangible assets, items affecting comparability related to divestments or strategic close downs, IFRS 16 and related tax effects divided by the average number of shares outstanding after dilution.

Strong performance in both business areas and accelerated investment pace

We delivered a strong second quarter with improved profitability in both business areas, driven by higher occupancy, improved operational efficiency and continued goal-oriented quality work. At the same time, we have accelerated our investment pace, within elderly care, as a response to growing demand. After a strong first half of the year, adjusted earnings per share amounted to SEK 7.14 (R12). With two strategic acquisitions completed after the end of the quarter, we are therefore well on track to achieve our financial target of adjusted earnings per share of at least SEK 9 by 2028.

Reported net sales amounted to SEK 4,744m (4,684) and the underlying growth in our core operations, excluding currency effects, was 4.9 percent. Lease adjusted operating profit (EBITA) amounted to SEK 321m (205), driven by higher occupancy and improved operational efficiency. Cash flow continued to develop well. Adjusted earnings per share after dilution increased by 79 percent to SEK 1.52 (0.85). During the quarter, our share buyback program continued as planned, corresponding to about 2.1 million shares repurchased.

Our growth model consists of several complementary drivers that together support annual EBITA growth of more than 10 percent: adding new capacity through greenfield projects, recurring bolt-on quality acquisitions, increasing occupancy, productivity improvements and economies of scale. During the quarter, we performed in line with – or ahead of – our targets across all of these areas. With the two acquisitions completed after the end of the quarter, we are already ahead of plan for our full-year 2026 M&A target. We have also started the construction of capacity equivalent to a volume growth of 3-4 percent. This enables us to grow both sustainably and profitably while helping to meet society's increasing care service needs.

Constantly improving the quality of our care services is both a key part of our social mission and a prerequisite for long-term profitable growth. It is therefore very encouraging that we, during the second quarter, obtained the highest score yet regarding customer satisfaction, cNPS, of 51 (49 Q2 2025). Employee satisfaction, eNPS, increased from high levels to 25 (23 Q2 2025).

During the quarter, we also completed refinancing ahead of schedule. The refinancing strengthens our financial flexibility, reduces our future annual financing costs and provides a solid foundation for continued investments in long-term growth.

Earnings improved across all segments in Finland

The positive development in Finland continued. Occupancy increased to 87 percent (85). During the quarter we opened three new homes with 103 beds and took from a welfare region over a home with 60 beds and high occupancy. We closed three homes with 100 beds. Earnings improved across all segments, particularly within elderly care, where staffing is now well aligned with operational needs and the inflow of new residents continues to develop positively. We also have a strong pipeline with 607 beds under construction.

After the end of the quarter, we completed the acquisition of A-klinikka, a specialized addiction treatment provider with annual revenue of approximately EUR 24m. The acquisition strengthens our position in substance abuse and addiction care and is expanding our offering within specialized care.

Clear earnings improvement in Scandinavia

During the quarter, we delivered a strong improvement in earnings in Scandinavia. The improvement was driven by higher occupancy, more effective staff planning, and focused efforts to adapt ways of working in central functions. Occupancy increased to 90 percent (87), while underlying growth in the continued operations remained strong. As previously communicated, we expect margins to continue to improve gradually during 2026.

After the end of the quarter, we finalized the acquisition of Skåningegårdgruppen, with nine units within disability care, social psychiatry and elderly care, with annual revenue of SEK 130m. As previously communicated, we continue to exit contracts where long-term sustainable conditions are absent. While this has a short-term impact on net sales, it strengthens both quality and profitability over time.

Continuing to improve quality and expand capacity in Nordic care

Attendo is in a strong position, with a clear focus on quality and individualized care, a clear strategy for balanced growth and a solid financial position.

During the quarter, it was announced that, after eight years as CEO, I will leave Attendo at the end of this year. The leadership transition does not change our strategy or our financial targets. We remain fully committed to execute our established plan, with continued focus on quality, profitable growth and disciplined capital allocation.

Finally, I would like to extend my sincere thanks to all our employees, who make a meaningful difference in people's lives 24/7 and to the municipalities and welfare regions who we work with: Thank you for your continued trust and partnership. Together, we are solving both today's and tomorrow's care challenges.

Martin Tivéus, President and CEO

Group

Net sales

Net sales increased by 1.3 percent to SEK 4,744m (4,684). Adjusted for currency effects, net sales increased by 1.8 percent, of which organic growth amounted to 1.2 percent, and net change due to acquisitions and divestments amounted to 0.5 percent. Organic growth is explained by higher net sales in Attendo Finland. Ended outsourcing and home care contracts in Attendo Scandinavia affected growth negatively. Growth in continuing operations, excluding ended contracts and contract with decision of close down, divested operations, as well as currency effects, was 4.9 percent.

Operating profit

Lease adjusted operating profit (EBITA) was SEK 321m (205), corresponding to a margin of 6.8 percent (4.4). Profits and margins increased in both business areas. IFRS16 related effects on operating profit (EBITA) amounted to SEK 149m (145). Operating profit (EBITA) was SEK 470m (349) and the operating margin 9.9 percent (7.5). Currency effects amounted to SEK -2m. Operating profit (EBIT) was SEK 444m (324), equivalent to an operating margin (EBIT) of 9.4 percent (6.9). The change is explained by the same factors described above.

Net financial items

Net financial items amounted to SEK -205m (-212) in the quarter, of which net interest expenses corresponded to SEK -25m (-31). Interest expenses related to lease liability in real estate in accordance with IFRS 16 amounted to SEK -161m (-170).

Taxes

Income tax amounted to SEK -50m (-24), corresponding to a tax rate of 21.0 percent (21.0).

Profit for the period and earnings per share

Profit for the period amounted to SEK 189m (88), equivalent to basic earnings per share for parent company shareholders of SEK 1.32 (0.59) and diluted of SEK 1.32 (0.59). Adjusted earnings per share after dilution amounted to SEK 1.52 (0.85) in the quarter and R12 to SEK 7.14.

Cash flow

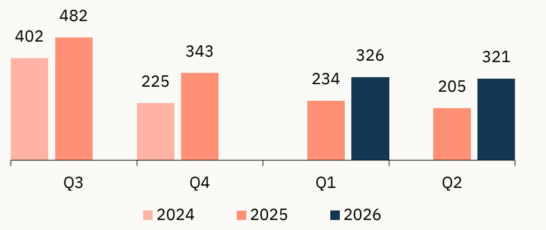
Operating cash flow before net investments amounted to SEK 313m (425). Changes in working capital were SEK -53m (178). Net investments in fixed assets amounted to SEK -44m (-49). Free cash flow to firm amounted to SEK 269m (376).

Cash flow from operations was SEK 685m (763). Cash flow from investing activities amounted to SEK -70m (-48). Repurchase of shares amounted to SEK -241m (-36). During the quarter, the net change in bank loans was SEK 788m (275). Cash flow from financing activities amounted to SEK 5m (-338). Total cash flow amounted to SEK 619m (376).

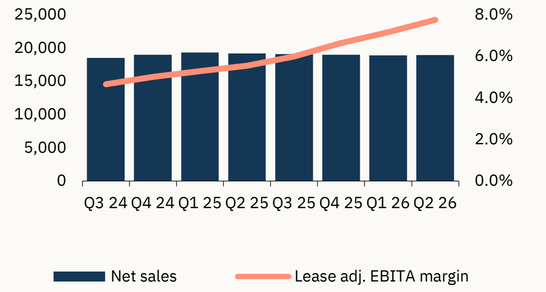
Beds and occupancy

The total number of beds in operation in homes at the end of the quarter was 20,899 (21,283). The decrease is explained primarily by ended contracts and thereby fewer beds in outsourcing in Attendo Scandinavia, but also by closed units in Attendo Finland. Occupancy in homes at the end of the quarter was 88 percent (85). The number of beds in own operations under construction was 897, distributed among 20 homes.

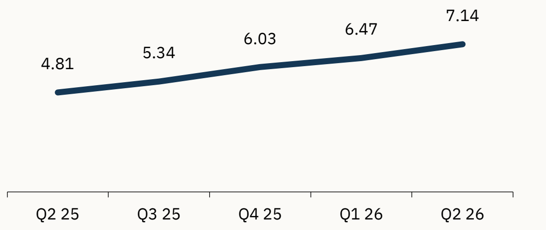
LEASE ADJUSTED OPERATING PROFIT (EBITA)[1] PER QUARTER (SEKM)



NET SALES AND LEASE ADJUSTED OPERATING MARGIN (EBITA)[1] (SEKM), R12



ADJUSTED EARNINGS PER SHARE (SEK), R12



[1] Excluding items affecting comparability.

Group

Net sales

Net sales during the period amounted to SEK 9,408m (9,426) corresponding to a change of -0.2 percent. Adjusted for currency effects, net sales increased by 1.5 percent, of which organic growth amounted to 0.8 percent and net change as a result of acquisitions and divestments to 0.7 percent.

Operating profit

Lease adjusted operating profit (EBITA) amounted to SEK 646m (438) and the margin was 6.9 percent (4.6). Profits increased in both business areas.

IFRS16 related effects on operating profit (EBITA) amounted to SEK 294m (292).

Operating profit (EBITA) amounted to SEK 941m (730) and the operating margin to 10.0 percent (7.7). Currency effects amounted to SEK -19m.

Operating profit (EBIT) amounted to SEK 889m (681), corresponding to an operating margin (EBIT) of 9.5 percent (7.2). The change is explained by the same factors as described above.

Net financial items

Net financial items amounted to SEK -403m (-402) during the period, of which net interest expenses corresponded to SEK -49m (-63). Interest expenses related to lease liability real estate in accordance with IFRS 16 amounted to SEK -325m (-343).

Taxes

Income tax amounted to SEK -102m (-58), corresponding to a tax rate of 21.0 percent (20.8).

Profit for the period and earnings per share

Profit for the period amounted to SEK 384m (221), corresponding to basic earnings per share for parent company shareholders of SEK 2.66 (1.47) and diluted of SEK 2.65 (1.46). Adjusted earnings per share after dilution amounted to SEK 3.11 (1.99).

Cash flow

Operating cash flow before net investments amounted to SEK 563m (527). Changes in working capital were SEK -16m (74). Net investments in fixed assets amounted to SEK -83m (-100). Free cash flow to firm amounted to SEK 480m (426).

Cash flow from operations was SEK 1,314m (1,251). Acquisitions of businesses amounted to SEK -30m (-125). Cash flow from investing activities amounted to SEK -113m (-225). Repurchase of shares amounted to SEK -443m (-198). Dividend during the period amounted to SEK-129m (-179). Cash flow from financing activities amounted to SEK -1,096m (-946). During the period, the net change in bank loans was SEK 298m (225). Total cash flow amounted to SEK 104m (79).

Financial position

Equity attributable to shareholders in the parent company amounted to SEK 5,291m (5,134) as of 30 June 2026, corresponding to SEK 36.53 (33.96) per share after dilution. Net debt amounted to SEK 15,271m (16,157). Lease adjusted net debt excluding lease liability real estate amounted to SEK 1,917m (2,190).

Interest-bearing liabilities amounted to SEK 16,688m (17,053) as of 30 June 2026. Cash and cash equivalents as of 30 June 2026 were SEK 1,390m (887) and Attendo had SEK 2,250m (1,625) in unutilized credit facilities.

Lease adjusted net debt / lease adjusted EBITDA amounted to 1.1x (1.7x). Net debt / EBITDA amounted to 3.8x (4.5x).

Cash Flow in Summary

(alternative performance measure)

SEKm	Q2 2026	Q2 2025	Jan-Jun 2026	Jan-Jun 2025	LTM	Jan-Dec 2025
Operating profit (EBITDA)[1]	**956**	**832**	**1,912**	**1,697**	**4,036**	**3,822**
Rent payments real estate, of which						
Interest expense for lease liabilities (IFRS16)	-161	-170	-325	-343	-662	-680
Amortization of lease liabilities (IFRS16)	-412	-398	-822	-794	-1,641	-1,613
Operating profit (EBITDA) after premise rent payments	**382**	**263**	**765**	**560**	**1,733**	**1,529**
Paid income tax and non-cash items	-16	-16	-186	-107	-172	-93
Changes in working capital	-53	178	-16	74	-155	-65
Operating cash flow before net investments	**313**	**425**	**563**	**527**	**1,407**	**1,371**
Net investments	-44	-49	-83	-100	-175	-192
Free cash flow to firm	**269**	**376**	**480**	**426**	**1,232**	**1,179**
Interest received/paid	-40	-61	-71	-70	-139	-138
Net borrowings	788	275	298	225	283	210
Free cash flow to equity	**1,016**	**591**	**706**	**581**	**1,376**	**1,251**
Other items	-397	-215	-602	-502	-870	-770
Total cash flow	**619**	**376**	**104**	**79**	**506**	**480**

[1] Excluding items affecting comparability.

Net Debt

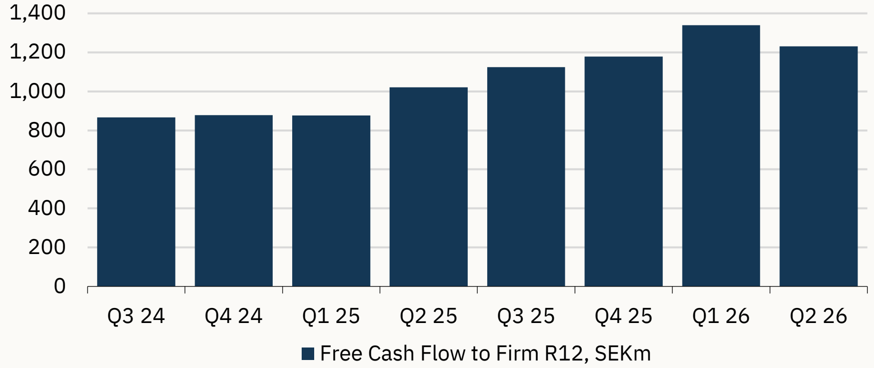
(alternative performance measure)

SEKm	30 Jun Lease adjusted[2] 2026	Lease adjusted[2] 2025	Reported 2026	Reported 2025
Interest-bearing liabilities and provisions	3,307	3,077	16,660	17,045
Cash and cash equivalents	-1,390	-887	-1,390	-887
Net debt	**1,917**	**2,190**	**15,271**	**16,157**
Net debt / EBITDA[1]	**1.1x**	**1.7x**	**3.8x**	**4.5x**

[1] Excluding items affecting comparability.
[2] Excluding lease liabilities of real estate.

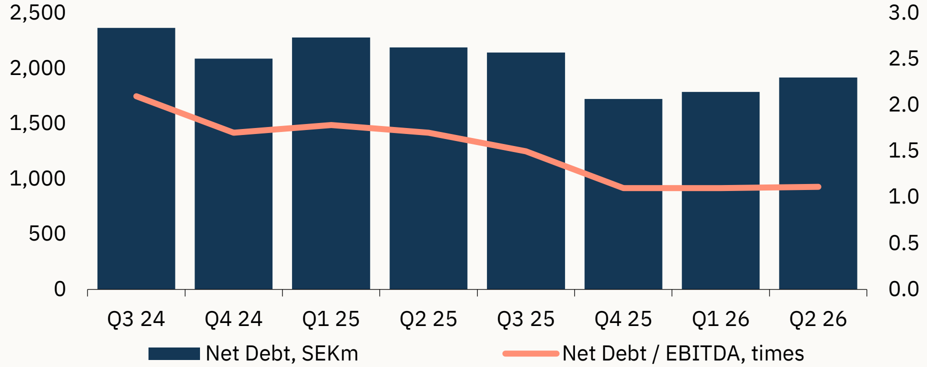
Free Cash Flow to Firm, R12

(alternative performance measure)



Lease adjusted net debt

(alternative performance measure)



Sustainable care

Non-financial key figures

During the second quarter of 2026, Attendo continued the process of developing science-based climate targets in line with Science Based Targets initiative (SBTi). These targets will be communicated during 2026.

Attendo works systematically and purposefully with sustainability. Every quarter, we report the latest key figures in order to present the outcomes of our work. cNPS and eNPS are updated in Q2 and Q4, while rNPS and pSAT are updated in Q4.

It is important that our financial performance is combined with high and stable satisfaction among our key stakeholder groups. In the second quarter of 2026, customer satisfaction reached its highest level to date, with cNPS at 51 (49 in Q2 2025). Employee satisfaction, eNPS, also increased from already high and stable levels to 25 (23 in Q2 2025).

Quality audits and deviations

Attendo continuously works to develop and strengthen the quality of its processes and has clear procedures in place for managing deviations in care operations. This includes procedures for reporting, managing and following up on any deviations from internal guidelines or working methods, as well as serious incidents that have led to or risked leading to care related injuries for individuals (Lex Sarah and Lex Maria in Sweden).

SCANDINAVIA

During the quarter, a total of 8 cases (15 in Q2 2025) from Sweden were reported to the supervisory authority IVO according to Lex Sarah or Lex Maria.

FINLAND

As of 2026, the key metric 'open cases with the supervisory authority Regional State Administrative Agencies (AVI)' is replaced by 'the number of deviations identified during inspection visits carried out by the Wellbeing Services Counties (WFR) and the National Supervisory Authority for Welfare and Health (LVV)'.

As a result of changes in supervisory practices following the establishment of the Finnish wellbeing services counties in 2023, responsibility for supervision has gradually shifted from AVI to WFR and LVV.

The new key metric reflects all reported deviations from inspections during the reporting period, unlike the previous metric, which only showed open cases with the supervisory authority AVI. Reports of deviations provide a basis for follow-up and improvement work. A deviation is regarded as a quality insight leading to corrective action and should not be equated with serious incidents that result in Lex Maria or Lex Sarah reports, which are reported within the Scandinavian business area.

The total number of deviations identified during inspection visits carried out by WFR and LVV amounted to 19 (20 in Q1 2026) during the quarter.

Customer satisfaction cNPS (-100 to +100)	Payor satisfaction (pSAT)*	Relatives satisfaction rNPS (-100 to +100)	Number of customers (000) receiving care from Attendo	New beds opened in own units, R12	Employee satisfaction eNPS (-100 to +100)
51	4/5	51	25.8	272	25
(49)	(4/5)	(44)	(27.6)	(431)	(23)

* A group-wide survey during Q4 of payors' views of Attendo, where payors were asked about their satisfaction with Attendo as a partner in general and in specific areas. The response rate to the survey was relatively low, which affects the ability to draw definitive conclusions.

BUSINESS AREA

Finland

Continued strong profit development due to higher occupancy and improved operational efficiency. Attendo signed strategic acquisition within substance abuse and addiction care.

April - June 2026

Net sales in Attendo Finland amounted to SEK 2,790m (2,737), corresponding to a change of 1.9 percent. Adjusted for currency effects, net sales increased by 2.7 percent. The increase is explained by growth in mainly care for older people. Growth in continuing operations, excluding individual and family operations that were divested in the fourth quarter 2025 and currency effects was 3.6 percent.

Occupancy increased in relation to the comparison quarter, driven by systematic relationship building in the welfare regions, with increased customer inflow and adjusted capacity. Compared to the previous quarter we welcomed a larger number of net new customers, but occupancy in the second quarter was affected by seasonal fluctuations, new openings and improved geographical footprint.

Lease adjusted operating profit (EBITA) was SEK 235m (183) and the margin was 8.4 percent (6.7). Increased profits are explained by higher occupancy and better operational efficiency mainly in care for older people, but profits increased in all segments.

IFRS16 related effects on operating profit (EBITA) amounted to SEK 91m (87).

Operating profit (EBITA) amounted to SEK 326m (270) and the operating margin (EBITA) amounted to 11.7 percent (9.8). Currency effects amounted to SEK -2m.

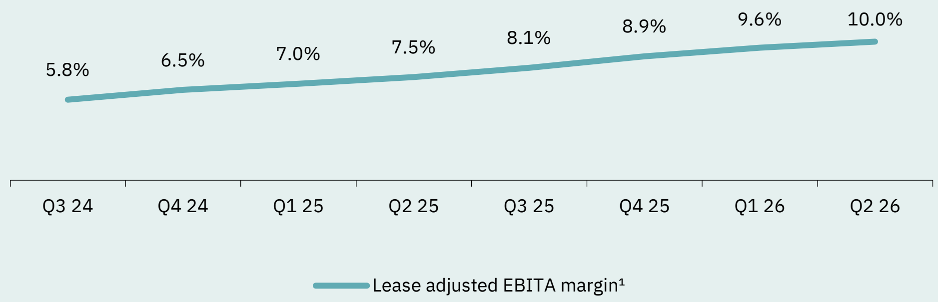
During the quarter Attendo opened three homes with in total 103 beds, took over a home with 59 beds from a welfare region and added 15 beds through acquisitions. Attendo closed approximately 100 beds during the quarter. Attendo started the construction of two homes with in total 65 beds and the number of own beds under construction by the end of the quarter amounted to 607 beds. Attendo has also signed rental agreements for an additional 274 beds.

NET SALES AND OPERATING PROFIT

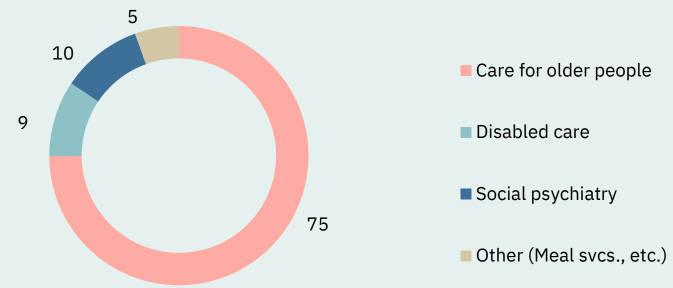
	Q2		Jan-Jun		Jan-Dec
SEKm	2026	2025	2026	2025	2025
Net sales	2,790	2,737	5,482	5,483	11,100
Lease adjusted operating profit (EBITA)[1]	235	183	489	372	994
Lease adjusted operating margin (EBITA)[1], %	*8.4*	*6.7*	*8.9*	*6.8*	*9.0*
Operating profit (EBITA)[1]	326	270	665	548	1,363
Operating margin (EBITA)[1], %	*11.7*	*9.8*	*12.1*	*10.0*	*12.3*

[1] Excluding items affecting comparability.

LEASE ADJUSTED OPERATING MARGIN (EBITA), R12



NET SALES BY SERVICE OFFERING IN THE QUARTER, %



January - June 2026

Net sales in Attendo Finland amounted to SEK 5,482m (5,483), corresponding to a growth of 0.0 percent. Adjusted for currency effects, net sales increased by 2.9 percent. The growth is explained by increased net sales in care for older people, but was negatively affected by the divestment.

Lease adjusted operating profit (EBITA) amounted to SEK 489m (372) and the margin was 8.9 percent (6.8). The increase in earnings is explained by higher occupancy and improved operational efficiency, mainly in care for older people.

IFRS16 related effects on operating profit (EBITA) amounted to SEK 176m (176).

Operating profit (EBITA) amounted to SEK 665m (548) and the operating margin (EBITA) amounted to 12.1 percent (10.0). Currency effects amounted to SEK -19m.

BUSINESS AREA

Scandinavia

Scandinavia develops strongly with continued clear profit development. The improvement is explained by higher occupancy, improved operational efficiency and adjustments of central costs. In continuing operations net sales growth was 7 percent and the margin 5.7 percent.

April - June 2026

Net sales in Attendo Scandinavia amounted to SEK 1,955m (1,947), representing a change of 0.4 percent including and excluding currency effects. The increase is explained by increased net sales in own homes. Ended outsourcing and home care contracts affected growth negatively. Growth in continuing core operations, i.e. operations excluding outsourcing and home care contracts that have ended or with a decision of closing, amounted to 6.7 percent.

Occupancy in homes was higher than in the previous quarter as well as in the comparison quarter. The occupancy increase compared to the previous quarter is explained by the closing of a larger nursing home, while the increase in relation to the comparison quarter is also explained by more sold beds in own homes.

Lease adjusted operating profit (EBITA) amounted to SEK 106m (44), corresponding to a margin of 5.4 percent (2.2). The profit increase is explained by improved profits in own homes due to higher occupancy and better operational efficiency, as well as lower costs for central functions. The comparison quarter was negatively affected by non-recurring costs in home care contracts under close down. The margin in continuing operations amounted to 5.7 percent (3.4).

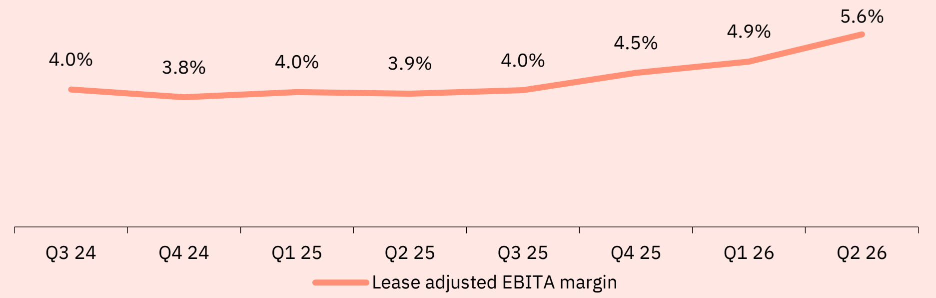
IFRS16 related effects on operating profit amounted to SEK 58m (58). Operating profit (EBITA) amounted to SEK 164m (102), corresponding to an operating margin (EBITA) of 8.4 percent (5.2). Currency effects had no material effect on profits.

During the quarter Attendo closed one own nursing home with 83 beds and ended outsourcing contracts with approximately 100 beds. Out of outsourcing contracts with a decision of close down only two contracts remain that had not yet ended by the end of the quarter, and the contracts will end during the fourth quarter 2026. Construction started for 4 beds and the number of own beds under construction amounted to 290 at the end of the quarter. Attendo has also signed rental agreements for an additional 298 beds. As previously communicated, a larger home care contract was ended during the quarter, which reduced the number of home care customers.

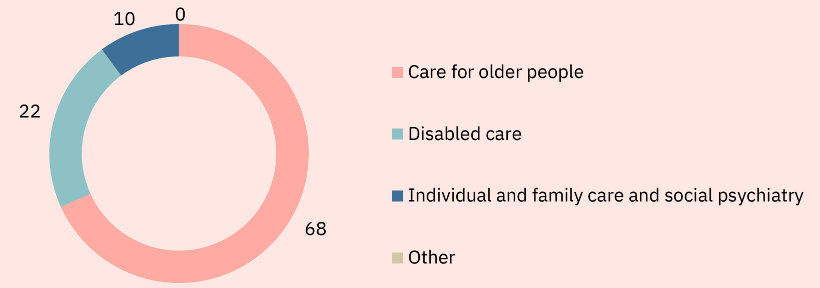
NET SALES AND OPERATING PROFIT

	Q2		Jan-Jun		Jan-Dec
SEKm	2026	2025	2026	2025	2025
Net sales	1,955	1,947	3,926	3,943	7,891
Lease adjusted operating profit (EBITA)	106	44	199	112	358
Lease adjusted operating margin (EBITA), %	*5.4*	*2.2*	*5.1*	*2.8*	*4.5*
Operating profit (EBITA)	164	102	317	228	598
Operating margin (EBITA), %	*8.4*	*5.2*	*8.1*	*5.8*	*7.6*

LEASE ADJUSTED OPERATING MARGIN (EBITA), R12



NET SALES BY SERVICE OFFERING IN THE QUARTER, %



January - June 2026

Net sales in Attendo Scandinavia amounted to SEK 3,926m (3,943), equivalent to a change of -0.4 percent. Net sales increased in own homes, but decreased in outsourcing and home care due to ended contracts.

Lease adjusted operating profit (EBITA) amounted to SEK 199m (112), corresponding to a margin of 5.1 percent (2.8). The profit increase is explained by improved earnings in own homes due to higher occupancy, better operational efficiency and lower costs in central functions.

IFRS16 related effects on operating profit amounted to SEK 118m (116).

Operating profit (EBITA) amounted to SEK 317m (228), corresponding to an operating margin (EBITA) of 8.1 percent (5.8).

Development in continuing operations

Attendo Scandinavia has during and after the comparison quarter ended a number of contracts in outsourcing and home care, and a number of contracts are decided to be ended. These contracts have large effect on net sales, but limited effect on profits. In order to clarify how the continuing operations develop, Attendo has decided to present the information in the table below.

Ended or decided ending outsourcing or home care contracts refer to contracts that have ended during or after the comparison quarter up until the closing of the second quarter 2026, as well as contracts where a decision has been made on ending, but which at the end of the second quarter 2026 still was operated by Attendo. Outsourcing and home care contracts for which no decision yet has been made on ending, as well as all own operations are included in continuing operations.

	Scandinavia			
SEKm	**Q2 2026**	**Q2 2025**	**Change**	**Change %**
Net sales	**1,955**	**1,947**	**8**	**0.4**
Ended or decided ending outsourcing or home care contracts	23	136	-113	-82.8
Continuing operations	1,931	1,810	121	6.7
Lease adjusted operating profit (EBITA)	**106**	**44**	**62**	**141.0**
Ended or decided ending outsourcing or home care contracts	-3	-18	14	-
Continuing operations	109	61	48	78.7
Lease adjusted operating margin (EBITA), %	***5.4***	***2.2***	***3.2***	**-**
Ended or decided ending outsourcing or home care contracts	*-13.8*	*-13.0*	*-0.8*	-
Continuing operations	*5.7*	*3.4*	*2.3*	-

Operational data

Finland

Customers and beds

	Q2 25	Q3 25	Q4 25	Q1 26	Q2 26
Number of beds in homes in operation[1]	14,544	14,562	14,420	14,431	14,517
Occupancy in homes[1], %	85	86	87	87	87
Number of opened beds[2]	26	62	89	-	103
New beds opened in own units, R12[2]	184	231	244	177	254
Number of beds, construction start in the quarter[2]	192	76	285	59	65
Number of beds under construction[2]	374	388	583	645	607
Number of beds, signed leases[2]	427	352	241	182	274
Number of home care customers	575	575	582	607	594
Outsourcing: net of decided end/start not yet in force, SEKm	-	-	-	-	-

[1] All homes.
[2] Own homes.

Scandinavia

	Q2 25	Q3 25	Q4 25	Q1 26	Q2 26
Number of beds in homes in operation[1]	6,739	6,843	6,639	6,549	6,382
Occupancy in homes[1], %	87	88	89	89	90
Number of opened beds[2]	66	6	-	12	-
New beds opened in own units, R12[2]	247	141	134	84	18
Number of beds, construction start in the quarter[2]	66	60	86	80	4
Number of beds under construction[2]	84	132	218	286	290
Number of beds, signed leases[2]	172	172	210	238	298
Number of home care customers	6,201	5,919	5,918	5,433	4,741
Outsourcing: net of decided end/start not yet in force, SEKm	-245	-306	-227	-165	-15

[1] All homes.
[2] Own homes.

Other information

Acquisitions and divestments

Attendo Finland has signed an agreement with A-klinikkasäätiö to acquire A-klinikka Oy, a provider specializing in substance abuse and addiction treatment services. The acquisition will be finalized in the next quarter.

Attendo has signed an agreement to acquire Skåningegård-gruppen AB with operations in disabled care, individual and family care as well as a nursing home in southern Sweden. The acquisition will be finalized in the next quarter.

During the quarter, a smaller acquisition within disabled care was finalized in Finland.

Number of shares

The total number of shares amounts to 144,802,487.

Attendo's holding of own shares amounted to 2,519,074 shares, which means that the number of outstanding shares on 30 June 2026 amounted to 142,283,413.

During the second quarter of 2026, Attendo repurchased 2,128,240 shares as part of the repurchase programme carried out during the period 11 February 2026 to 5 May 2026, and the programme between 7 May 2026 and 19 August 2026.

Number of employees

The average number of annual employees in the second quarter was 21,185 (22,093).

Related party transactions

Transactions with related parties are described in the annual report. Related-party transactions take place on market terms. There were no significant transactions with related parties during the period.

The parent company, Attendo AB (publ)

The business of the parent company is to provide services to the subsidiaries and manage shares in subsidiaries. The company's expenses relate mainly to executive salaries, directors' fees and costs for external consultants.

Net sales for the period January - June amounted to SEK 13m (9), and were entirely related to services provided to subsidiaries. The loss for the period after financial items amounted to SEK -35m (-35). At the end of the period, cash and cash equivalents amounted to SEK 17m (1), shares in subsidiaries to SEK 6,494m (6,494) and non-restricted equity SEK 5,826m (6,086).

Seasonal and calendar effects

Attendo's profitability is affected by factors including seasonal variations, weekends and national public holidays. For Attendo, public holidays and weekends have a negative effect on profitability mainly due to wage compensation for unsocial working hours. For example, profitability is affected by Easter in either the first or second quarter, depending on the quarter in which Easter falls, while the first and fourth quarters are affected by the Christmas and New Year's holidays.

Roundings

Note that roundings occur in text, charts and tables.

Significant events after the reporting period

President and CEO of Attendo AB Martin Tivéus will leave the company, but he will remain in his role until the turn of the year 2026/2027.

Other

On 6 May 2026, Attendo's Annual General Meeting approved the Board of Directors' proposal for a dividend to shareholders of SEK 1.80 per share for the 2025 financial year. The dividend is divided into two payments, of which the first was made May 13 2026 and the other is expected to be made 13 November 2026.

Risks and uncertainties

Attendo works systematically with risk assessment and management as a central part of Attendo's strategic process, where risks in relation to the company's ability to achieve its strategic and financial goals are evaluated in a structured and regular manner.

The main risks that may affect the company's ability to achieve its financial and strategic objectives in the short to medium term are negative impact of strained public finances on local decisions on care, and that price adjustments do not fully compensate increased costs or is received with delay.

The risks and how Attendo works to manage them are described in more detail in Attendo's annual report (see section Risks and risk management in the Annual Report for 2025, pages 36-38).

Accounting principles

The group applies International Financial Reporting Standards (IFRS) and interpretations from IFRIC, as adopted by the European Union, the Swedish Financial Reporting Board's standard RFR 1 Supplementary Accounting Rules for Groups and related interpretations issued by The Swedish Corporate Reporting Board, and the Swedish Annual Accounts Act.

This interim report has been prepared according to IAS 34 Interim Financial Reporting and the Swedish Annual Accounts Act and should be read together with the annual report for 2025. The most significant accounting policies under IFRS, the reporting norm applied in preparing this interim report, are set forth in Note C1 on pages 86-89 of the annual report for 2025, which were applied to the preparation of this interim report.

The interim information on pages 1-14 is an integrated part of this financial report. The parent company's financial statements are prepared in accordance with the Swedish Annual Accounts Act and the Swedish Financial Reporting Board's recommendation, RFR 2 Accounting for Legal Entities.

The interim report has not been reviewed by the company's auditors.

This interim report is a translation of the Swedish report.

Outlook

Attendo does not publish forecasts.

Stockholm, 20 August 2026

Martin Tivéus

President and CEO

Financial statements

Consolidated Income Statement

SEKm	Q2 2026	Q2 2025	Jan-Jun 2026	Jan-Jun 2025	Jan-Dec 2025
Net sales	4,744	4,684	9,408	9,426	18,991
Other operating income	11	6	19	13	34
Total revenue[1]	**4,755**	**4,690**	**9,427**	**9,439**	**19,025**
Personnel costs	-3,055	-3,113	-6,024	-6,207	-12,155
Other external costs	-744	-745	-1,491	-1,535	-3,048
Operating profit before amortization and depreciations (EBITDA)[1]	**956**	**832**	**1,912**	**1,697**	**3,822**
Amortisation and depreciation of tangible and intangible assets	-486	-482	-971	-967	-1,949
Operating profit after depreciation (EBITA)[1]	**470**	**349**	**941**	**730**	**1,872**
Operating margin (EBITA)[1], %	*9.9*	*7.5*	*10.0*	*7.7*	*9.9*
Amortisation and write-down of acquisition related intangible assets	-26	-25	-51	-49	-101
Operating profit (EBIT)[1]	**444**	**324**	**889**	**681**	**1,772**
Operating margin (EBIT)[1], %	*9.4*	*6.9*	*9.5*	*7.2*	*9.3*
Items affecting comparability	-	-	-	-	46
Operating profit (EBIT)	**444**	**324**	**889**	**681**	**1,818**
Operating margin (EBIT), %	*9.4*	*6.9*	*9.5*	*7.2*	*9.6*
Net financial items	-205	-212	-403	-402	-795
Profit before tax	**240**	**112**	**486**	**279**	**1,023**
Income tax	-50	-24	-102	-58	-210
Profit for the period	**189**	**88**	**384**	**221**	**813**
Profit margin, %	*4.0*	*1.9*	*4.1*	*2.3*	*4.3*
Profit for the period attributable to:					
Parent company shareholders	189	88	384	221	813
Basic earnings per share, SEK	1.32	0.59	2.66	1.47	5.45
Diluted earnings per share, SEK	1.32	0.59	2.65	1.46	5.42
Average number of shares outstanding, basic, thousands	143,283	149,642	144,236	150,545	149,241
Average number of shares outstanding, diluted, thousands	143,918	150,328	144,834	151,202	150,046

[1] Excluding items affecting comparability.

Consolidated Comprehensive Income

SEKm	Q2 2026	Q2 2025	Jan-Jun 2026	Jan-Jun 2025	Jan-Dec 2025
Profit for the period	**189**	**88**	**384**	**221**	**813**
Other comprehensive income for the period					
Items that will not be reclassified to profit or loss					
Remeasurements of defined benefit pension plans, net of tax	0	-3	-2	-3	12
Items that may be reclassified to profit or loss					
Exchange rate differences on translating foreign operations attributable to the parent company	6	34	-21	-41	-84
Other comprehensive income for the period	**5**	**31**	**-23**	**-44**	**-72**
Total comprehensive income for the period	**195**	**120**	**361**	**177**	**741**
Total comprehensive income attributable to:					
Parent company shareholders	195	120	361	177	741

Consolidated Balance Sheet

SEKm	30 Jun 2026	30 Jun 2025	31 Dec 2025
ASSETS			
Non-current assets			
Goodwill	8,166	8,056	8,073
Other intangible assets	552	623	602
Equipment	621	639	612
Right-of-use assets	11,782	12,445	11,908
Financial assets	426	433	405
Total non-current assets	**21,546**	**22,196**	**21,600**
Current assets			
Trade receivables	1,620	1,673	1,651
Other current assets	592	604	530
Cash and cash equivalents	1,390	887	1,269
	3,602	**3,164**	**3,450**
Assets held for sale	-	0	0
Total current assets	**3,602**	**3,165**	**3,450**
Total assets	**25,148**	**25,361**	**25,050**

SEKm	30 Jun 2026	30 Jun 2025	31 Dec 2025
EQUITY and LIABILITIES			
Equity			
Equity attributable to the parent company shareholders	5,291	5,134	5,445
Total equity	**5,291**	**5,134**	**5,445**
Non-current liabilities			
Liabilities to credit institutions	3,293	3,031	2,978
Long-term lease liabilities[1]	11,709	12,336	11,797
Provisions for post-employment benefits	0	0	-
Long term provisions	70	66	67
Other non-current liabilities	231	235	233
Total non-current liabilities	**15,303**	**15,669**	**15,076**
Current liabilities			
Liabilities to credit institutions	-	-	-
Short-term lease liabilities[2]	1,685	1,686	1,662
Trade payables	417	483	502
Short-term provisions	56	73	79
Other current liabilities	2,394	2,314	2,286
Total current liabilities	**4,553**	**4,557**	**4,529**
Liabilities held for sale	-	0	-
Total current liabilities	**4,553**	**4,557**	**4,529**
TOTAL EQUITY AND LIABILITIES	**25,148**	**25,361**	**25,050**

[1] Long-term lease liabilities include car leases amounting to SEK 8m (12) and full year 2025 15.
[2] Short-term lease liabilities include car leases amounting to SEK 33m (43) and full year 2025 29.

Consolidated Statement of Changes in Equity

SEKm	30 Jun 2026	30 Jun 2025	31 Dec 2025
Opening balance	**5,445**	**5,333**	**5,333**
Total comprehensive income attributable to:			
The parent company shareholders	361	177	741
Transactions with owners			
Warrants	-2	-	0
Dividend	-129	-179	-179
Repurchase of own shares	-385	-198	-455
Share-savings plan	1	1	7
Total transactions with owners	**-515**	**-378**	**-631**
Closing balance	**5,291**	**5,134**	**5,445**
Equity attributable to:			
Parent company shareholders	5,291	5,134	5,445

Consolidated Cash Flow Statement

Operational cash flow (APM), SEKm		Q2 2026	Q2 2025	Jan-Jun 2026	Jan-Jun 2025	Jan-Dec 2025
Operating profit (EBITDA)[1]	**A**	**956**	**832**	**1,912**	**1,697**	**3,822**
Rent payments real estate, of which						
Interest expense for lease liabilities (IFRS16)	A	-161	-170	-325	-343	-680
Amortization of lease liabilities (IFRS16)	C	-412	-398	-822	-794	-1,613
Operating profit (EBITDA) after premise rent payments		**382**	**263**	**765**	**560**	**1,529**
Paid income tax	A	-17	-24	-180	-123	-150
Non-cash items	A	1	8	-6	16	57
Changes in working capital	A	-53	178	-16	74	-65
Operating cash flow before net investments		**313**	**425**	**563**	**527**	**1,371**
Investments on tangible and intangible assets	B	-47	-50	-87	-102	-201
Divestments of tangible and intangible assets	B	3	1	4	2	9
Free cash flow to firm		**269**	**376**	**480**	**426**	**1,179**
Interest received/paid	A	-40	-61	-71	-70	-138
Net borrowing	C	788	275	298	225	210
Free cash flow to equity		**1,016**	**591**	**706**	**581**	**1,251**
Acquisition of operations	B	-26	0	-30	-125	-200
Divestments of operations	B	-	-	-	-	62
Warrants	C	-	-	-	-	-
Dividend	C	-129	-179	-129	-179	-179
Repurchase of own shares	C	-241	-36	-443	-198	-453
Total cash flow		**619**	**376**	**104**	**79**	**480**
Cash and cash equivalents at the beginning of the period		733	502	1,269	821	821
Effect of exchange rate changes on cash		38	9	17	-13	-33
Cash and cash equivalents at the end of the period		**1,390**	**887**	**1,390**	**887**	**1,269**

Cash flow according to IFRS, SEKm		Q2 2026	Q2 2025	Jan-Jun 2026	Jan-Jun 2025	Jan-Dec 2025
Cash flow from operations	A	685	763	1,314	1,251	2,846
Cash flow from investing activities	B	-70	-48	-113	-225	-330
Cash flow from financing activities	C	5	-338	-1,096	-946	-2,035
Total cash flow		**619**	**376**	**104**	**79**	**480**

[1] Excluding items affecting comparability

Summary of Segments

SEKm	Scandinavia		Finland		Other and eliminations		Group	
	Q2 2026	Q2 2025	Q2 2026	Q2 2025	Q2 2026	Q2 2025	Q2 2026	Q2 2025
Net sales	**1,955**	**1,947**	**2,790**	**2,737**	**-**	**-**	**4,744**	**4,684**
Net sales, own operations	1,740	1,681	2,682	2,629	-	-	4,423	4,310
Net sales, outsourcing	214	266	108	109	-	-	322	374
Lease adjusted operating profit (EBITA)	**106**	**44**	**235**	**183**	**-21**	**-22**	**321**	**205**
Lease adjusted operating margin (EBITA), %	*5.4*	*2.2*	*8.4*	*6.7*			*6.8*	*4.4*
Operating profit (EBITA)	**164**	**102**	**326**	**270**	**-21**	**-22**	**470**	**349**
Operating margin (EBITA), %	*8.4*	*5.2*	*11.7*	*9.8*			*9.9*	*7.5*

SEKm	Scandinavia			Finland			Other and eliminations			Group		
	Jan-Jun 2026	Jan-Jun 2025	Full-year 2025	Jan-Jun 2026	Jan-Jun 2025	Full-year 2025	Jan-Jun 2026	Jan-Jun 2025	Full-year 2025	Jan-Jun 2026	Jan-Jun 2025	Full-year 2025
Net sales	**3,926**	**3,943**	**7,891**	**5,482**	**5,483**	**11,100**	**-**	**-**	**-**	**9,408**	**9,426**	**18,991**
- Net sales, own operations	3,461	3,386	6,796	5,268	5,262	10,657	-	-	-	8,729	8,649	17,453
- Net sales, outsourcing	465	557	1,095	215	220	443	-	-	-	679	777	1,538
Lease adjusted operating profit (EBITA)[1]	**199**	**112**	**358**	**489**	**372**	**994**	**-41**	**-46**	**-89**	**646**	**438**	**1,263**
Lease adjusted operating margin (EBITA)[1], %	*5.1*	*2.8*	*4.5*	*8.9*	*6.8*	*9.0*				*6.9*	*4.6*	*6.7*
Operating profit (EBITA)[1]	**317**	**228**	**598**	**665**	**548**	**1,363**	**-41**	**-46**	**-89**	**941**	**730**	**1,872**
Operating margin (EBITA)[1], %	*8.1*	*5.8*	*7.6*	*12.1*	*10.0*	*12.3*				*10.0*	*7.7*	*9.9*

[1] Excluding items affecting comparability

Net Financial Items

SEKm	Q2 2026	Q2 2025	Jan-Jun 2026	Jan-Jun 2025	Jan-Dec 2025
Net interest expense (excluding lease liabilities for real estate)	-25	-31	-49	-63	-118
Interest expense, lease liabilities for real estate	-161	-170	-325	-343	-680
Other	-19	-12	-28	4	4
Net financial items	**-205**	**-212**	**-403**	**-402**	**-795**

Net Debt

SEKm	30 Jun 2026	30 Jun 2025	31 Dec 2025
Interest-bearing liabilities	16,688	17,053	16,437
Provision for post-employment benefits	-28	-9	-28
Cash and cash equivalents	-1,390	-887	-1,269
Net debt	**15,271**	**16,157**	**15,141**
Lease liability real estate	-13,353	-13,967	-13,415
Lease adjusted net debt	**1,917**	**2,190**	**1,725**

Investments

SEKm	Q2 2026	Q2 2025	Jan-Jun 2026	Jan-Jun 2025	Jan-Dec 2025
Investments					
Investments in intangible assets	1	4	1	7	11
Investments in tangible assets	46	46	86	96	189
Divestments of tangible and intangible assets	-3	-2	-4	-4	-9
Total net investments	**44**	**49**	**83**	**100**	**192**
Intangible assets acquired through business combination					
Goodwill	18	-2	22	128	246
Customer relations	6	-1	6	38	82
Other	-	-	-	-	-
Total intangible assets acquired through business combination	**24**	**-3**	**28**	**166**	**329**

Financial Assets and Liabilities

SEKm	30 Jun 2026	30 Jun 2025	31 Dec 2025
ASSETS			
Financial assets measured at amortised cost			
Other long term assets	40	56	37
Trade receivables	1,620	1,673	1,651
Cash and cash equivalents	1,390	887	1,269
Total financial assets	**3,050**	**2,617**	**2,956**
LIABILITIES			
Financial liabilities at fair value through profit or loss or equity			
Contingent considerations	103	76	100
Financial liabilities measured at amortised cost			
Borrowings	3,293	3,031	2,978
Trade payables	417	483	502
Total financial liabilities	**3,814**	**3,591**	**3,580**

The table shows Attendo's significant financial assets and liabilities. Assets and liabilities reported as other non-current receivables and trade receivables and other financial liabilities are measured at amortized cost. The fair value of all financial assets and liabilities is consistent with the carrying amount. For a complete table and further information see Attendo's annual report 2025, note C23.

Collateral and Contingent Liabilities

SEKm	30 Jun 2026	30 Jun 2025	31 Dec 2025
Assets pledged as collateral	65	65	62
Contingent liabilities[1]	3,755	2,257	2,581

[1] Leases of assets not yet in use are reported in contingent liabilities.

Adjusted Earnings per Share, quarter

SEKm	Q2 2026 Reported	Q2 2026 Acq. and divestment	Q2 2026 IFRS 16	Q2 2026 Items affecting comparabilit	Q2 2026 Adjusted earnings	Q2 2025 Adjusted earnings
Net sales	4,744	-	-	-	4,744	4,684
Other operating income	11	-	-5	-	6	6
Operating profit before amortization and depreciation (EBITDA)	**956**	**-**	**-579**	**-**	**377**	**262**
Amortization and depreciation of tangible and intangible assets	-486	-	429	-	-56	-58
Operating profit (EBITA)	**470**	**-**	**-149**	**-**	**321**	**205**
Amortization and write-down of acquisition related intangible assets	-26	26	-	-	-	-
Items affecting comparability	-	-	-	-	-	-
Operating profit (EBIT)	**444**	**26**	**-149**	**-**	**321**	**205**
Net financial items	-205	-	161	-	-43	-43
Profit before tax (EBT)	**240**	**26**	**12**	**-**	**278**	**162**
Income tax	-50	-5	-2	-	-58	-33
Profit for the period	**189**	**21**	**9**	**-**	**219**	**128**
Profit for the period attributable to:						
The parent company shareholders	189	21	9	-	219	128
Average number of shares outstanding, basic, thousands	143,283	143,283	143,283	143,283	143,283	149,642
Average number of shares outstanding, diluted, thousands	143,918	143,918	143,918	143,918	143,918	150,328
Earnings per share basic, SEK	**1.32**	**0.14**	**0.07**	**-**	**1.53**	**0.86**
Earnings per share diluted, SEK	**1.32**	**0.14**	**0.07**	**-**	**1.52**	**0.85**

Adjusted Earnings per Share, period

SEKm	Jan-Jun 2026 Reported	Jan-Jun 2026 Acq. and divestment	Jan-Jun 2026 IFRS 16	Jan-Jun 2026 Items affecting comparabilit	Jan-Jun 2026 Adjusted earnings	Jan-Jun 2025 Adjusted earnings
Net sales	9,408	-	-	-	9,408	9,426
Other operating income	19	-	-5	-	14	12
Operating profit before amortization and depreciation (EBITDA)	**1,912**	**-**	**-1,153**	**-**	**760**	**555**
Amortization and depreciation of tangible and intangible assets	-971	-	858	-	-113	-117
Operating profit (EBITA)	**941**	**-**	**-294**	**-**	**646**	**438**
Amortization and write-down of acquisition related intangible assets	-51	51	-	-	-	-
Items affecting comparability	-	-	-	-	-	-
Operating profit (EBIT)	**889**	**51**	**-294**	**-**	**646**	**438**
Net financial items	-403	-	325	-	-78	-59
Profit before tax (EBT)	**486**	**51**	**31**	**-**	**569**	**379**
Income tax	-102	-10	-6	-	-119	-78
Profit for the period	**384**	**41**	**25**	**-**	**450**	**301**
Profit for the period attributable to:						
The parent company shareholders	384	41	25	-	450	301
Average number of shares outstanding, basic, thousands	144,236	144,236	144,236	144,236	144,236	150,545
Average number of shares outstanding, diluted, thousands	144,834	144,834	144,834	144,834	144,834	151,202
Earnings per share basic, SEK	**2.66**	**0.28**	**0.17**	**-**	**3.12**	**2.00**
Earnings per share diluted, SEK	**2.65**	**0.28**	**0.17**	**-**	**3.11**	**1.99**

Adjusted Earnings per Share, full-year

	Full-year 2025					
SEKm	**Reported**	**Acq. and divestment**	**IFRS 16**	**Items affecting comparabilit**	**Total adj.**	**Adjusted earnings**
Net sales	18,991	-	-	-	-	18,991
Other operating income	34	-	-10	-	-10	25
Operating profit before amortization and depreciation (EBITDA)	**3,822**	**-**	**-2,306**	**-**	**-2,306**	**1,516**
Amortization and depreciation of tangible and intangible assets	-1,949	-	1,697	-	1,697	-253
Operating profit (EBITA)	**1,872**	**-**	**-609**	**-**	**-609**	**1,263**
Amortization and write-down of acquisition related intangible assets	-101	101	-	-	101	-
Items affecting comparability	46	-	-	-46	-46	-
Operating profit (EBIT)	**1,818**	**101**	**-609**	**-46**	**-554**	**1,263**
Net financial items	-795	-	680	-	680	-114
Profit before tax (EBT)	**1,023**	**101**	**71**	**-46**	**126**	**1,149**
Income tax	-210	-20	-14	-	-34	-245
Profit for the period	**813**	**80**	**57**	**-46**	**92**	**904**
Profit for the period attributable to:						
The parent company shareholders	813	80	57	-46	92	904
Average number of shares outstanding, basic, thousands	149,241	149,241	149,241	149,241	149,241	149,241
Average number of shares outstanding, diluted, thousands	150,046	150,046	150,046	150,046	150,046	150,046
Earnings per share basic, SEK	**5.45**	**0.54**	**0.38**	**-0.31**	**0.61**	**6.06**
Earnings per share diluted, SEK	**5.42**	**0.54**	**0.38**	**-0.31**	**0.61**	**6.03**

Key Figures

		Q2		Jan-Jun		Jan-Dec
		2026	2025	2026	2025	2025
Organic growth	%	1.2	-0.3	0.8	0.6	0.0
Acquired growth	%	0.5	-0.1	0.7	3.2	2.0
Change in currencies	%	-0.5	-2.8	-1.7	-1.6	-2.0
Total growth	%	1.3	-3.2	-0.2	2.2	0.0
Operating margin (EBITA)[1], R12	%	-	-	11.0	8.7	9.9
Lease adjusted operating margin (EBITA)[1], R12	%	-	-	7.8	5.6	6.7
Working capital	SEKm	-	-	-656	-594	-686
Return on capital employed[1]	%	-	-	9.0	7.0	8.1
Net debt to equity ratio	times	-	-	2.9	3.1	2.8
Equity to asset ratio	%	-	-	21	20	22
Net debt / EBITDA R12[1]	times	-	-	3.8	4.5	4.0
Lease adjusted net debt / lease adjusted EBITDA R12[1]	times	-	-	1.1	1.7	1.1
Free Cash Flow to Firm	SEKm	269	376	480	426	1,179
Net investments	SEKm	-44	-49	-83	-100	-192
Average number of employees		21,185	22,093	21,069	21,636	21,943

[1] Excluding items affecting comparability

Key Figures per Share

		Q2		Jan-Jun		Jan-Dec
		2026	2025	2026	2025	2025
Earnings per share, basic	SEK	1.32	0.59	2.66	1.47	5.45
Earnigns per share, diluted	SEK	1.32	0.59	2.65	1.46	5.42
Adjusted earnings per share, diluted	SEK	1.52	0.85	3.11	1.99	6.03
Equity per share, basic	SEK	-	-	36.68	34.10	36.49
Equity per share, diluted	SEK	-	-	36.53	33.96	36.29
Average number of shares outstanding, basic	thousands	143,283	149,642	144,236	150,545	149,241
Average number of shares outstanding, diluted	thousands	143,918	150,328	144,834	151,202	150,046
Number of shares, end of period	thousands	144,802	151,196	144,802	151,196	151,196
Number of treasury shares, end of period	thousands	2,519	1,610	2,519	1,610	5,131
Number of shares outstanding, end of period	thousands	142,283	149,586	142,283	149,586	146,065

Quarterly Data

SEKm	Q3 24	Q4 24	Q1 25	Q2 25	Q3 25	Q4 25	Q1 26	Q2 26
Total net sales	4,875	4,878	4,742	4,684	4,769	4,796	4,664	4,744
- Net sales, Scandinavia	2,047	2,018	1,997	1,947	1,948	2,000	1,972	1,955
- Net sales, Finland	2,829	2,860	2,745	2,737	2,821	2,796	2,693	2,790
Lease adjusted operating profit (EBITDA)[1]	465	292	293	262	544	416	382	377
Lease adjusted operating profit (EBITA)[1]	402	225	234	205	482	343	326	321
Lease adjusted operating margin (EBITA)[1] , %	*8.2*	*4.6*	*4.9*	*4.4*	*10.1*	*7.1*	*7.0*	*6.8*
Operating profit (EBITDA)[1]	1,029	868	866	832	1,129	995	956	956
Operating profit (EBITA)[1]	536	394	381	349	648	494	470	470
Operating margin (EBITA)[1] , %	*11.0*	*8.1*	*8.0*	*7.5*	*13.6*	*10.3*	*10.1*	*9.9*
Profit for the period	235	108	132	88	333	259	195	189
Profit margin, %	*4.8*	*2.2*	*2.8*	*1.9*	*7.0*	*5.4*	*4.2*	*4.0*
Earnings per share basic, SEK	1.50	0.70	0.87	0.59	2.24	1.76	1.34	1.32
Earnings per share diluted, SEK	1.50	0.70	0.87	0.59	2.23	1.75	1.33	1.32
Adjusted earnings per share diluted, SEK	1.87	0.97	1.14	0.85	2.39	1.65	1.58	1.52
Average number of employees	24,461	22,823	21,636	22,093	22,461	20,818	20,952	21,185
Operational data								
Number of units in operation[2]	782	786	772	778	775	764	753	748
Number of beds in homes[2]	21,225	21,159	21,091	21,283	21,405	21,059	20,980	20,899
Occupancy in homes[3], %	86	85	86	85	87	88	88	88
Number of opened beds[4]	127	83	129	92	68	89	12	103
Number of beds, construction start in the quarter[4]	12	21	36	258	136	371	139	69
Number of beds under construction[4]	461	399	306	458	520	801	931	897
Number of beds, signed leases[4]	-	-	454	599	524	451	420	572

[1] Excluding items affecting comparability.
[2] All units in all contract models and segments.
[3] All homes.
[4] Own homes.

Parent Company Income Statement

SEKm	Q2 2026	Q2 2025	Jan-Jun 2026	Jan-Jun 2025	Jan-Dec 2025
Net sales	6	5	13	9	21
Personnel costs	-11	-13	-21	-28	-47
Other external costs	-5	-3	-10	-7	-15
Operating profit before depreciations	**-10**	**-11**	**-18**	**-27**	**-41**
Depreciation	0	-	0	-	-
Operating profit after depreciation	**-10**	**-11**	**-18**	**-27**	**-**
Net financial items	-10	-5	-18	-9	-20
Profit after financial items	**-20**	**-16**	**-35**	**-35**	**-61**
Group contributions	-	-	-	-	-202
Profit before tax	**-20**	**-16**	**-35**	**-35**	**-263**
Results of commission	87	186	534	228	550
Income tax	-14	-2	-27	-7	-5
Profit for the period	**54**	**167**	**472**	**186**	**282**

Parent Company Balance Sheet

SEKm	30 Jun 2026	30 Jun 2025	31 Dec 2025
ASSETS			
Non-current assets			
Equipment	2	-	-
Shares in subsidiaries	6,494	6,494	6,494
Total non-current assets	**6,496**	**6,494**	**6,494**
Current assets			
Receivables to group companies	137	210	405
Other receivables	26	9	34
Cash and cash equivalents	17	1	12
Total current assets	**180**	**220**	**450**
Total assets	**6,676**	**6,715**	**6,945**
EQUITY AND LIABILITIES			
Equity	**5,827**	**6,087**	**5,926**
Current liabilities			
Liabilities to group companies	801	617	996
Other liabilities	48	10	23
Total current liabilities	**849**	**627**	**1,019**
TOTAL EQUITY AND LIABILITIES	**6,676**	**6,715**	**6,945**

About Attendo

Attendo was founded in 1985 and is the largest care company in the Nordic region. We have about 33,000 employees at around 800 operations in Finland, Sweden and Denmark (by the end of 2025). All our operations are based on our vision - to provide better care to more people. Attendo invests in new capacity and leads the development of quality, innovations and new, cost-effective ways of working in Nordic care. We provide care for older people, care for people with disabilities, and individ¬ual and family care to about 28,000 customers. Our mission is to empower the individual, which means that we see, support and strengthen every person. Our values - care, commitment and competence - guide us in every action, every day.

Service offering

Attendo's service offering consists of:

CARE FOR OLDER PEOPLE

Nursing homes for older people with dementia or somatic needs and home care services, which usually involve a comprehensive approach to care, meals, cleaning, laundry, evening and night-time services and home health care.

SUPPORT FOR PEOPLE WITH DISABILITIES

Housing and daily activities for people of different ages with various disabilities or care needs. We also offer respite care services to support relatives.

INDIVIDUAL AND FAMILY CARE

We offer individual and family care in consultant-supported family homes, crisis and emergency accommodation, HVB homes, addiction care and supported housing. The segment also provides social psychiatry and rehabilitation as well as other individualized care in housing or day and school activities.

OTHER SERVICES

Attendo provides meal services and conducts recruitment and training of care staff.

Operations and contract model

Attendo operates through two business areas, Attendo Finland and Attendo Scandinavia.

Attendo mainly have activities under own operation, where we provide care in units/facilities under our own control, or home care under customer choice systems. We also provide outsourced activities, where units/ facilities are controlled by the public payor, or home care services on a contractual basis.

Attendo's payors are usually a local or regional public provider (municipality or welfare region) or a national authority, but the contract form and contract length vary depending on the contract model and service offering. Our own operations are normally based on freedom of choice systems or framework agreements while outsourcing operations are based on tendered outsourcing contracts. The contracts usually run for a period of 2-5 years.

Strategic goals

Attendo works systematically towards three long-term strategic goals:

- To be the preferred choice for customers and their relatives, employees and payors.
- To be a natural and fundamental part of society.
- To achieve sustainable and profitable growth.

Work towards these goals is supported by key performance indicators for value creation, which are measured, reported and monitored on an ongoing basis throughout the year.

Financial targets

For the period up until 2028, Attendo has set three financial goals:

- To reach adjusted earnings per share of at least SEK 9.00
- We aim to provide a dividend to shareholders corresponding to 30 percent of the year's adjusted earnings
- To have a balanced debt position where lease-adjusted net debt/lease-adjusted EBITDA remains between 1.5x and 2.5x.

Read more about Attendo's strategy and value creation in the annual report, which is available at www.attendo.com.

Definitions of performance measures and alternative performance measures (APM)

Financial

ACQUIRED GROWTH

(APM)
The net between the increase in the company's net sales from businesses and operations acquired during the past 12 months and the loss of net sales from businesses and operations divested during the past 12 months and strategic close downs in relation to the comparable period's net sales.

ADJUSTED EARNINGS PER SHARE

(APM)
Profit or loss for the period attributable to the parent company shareholders excluding effects from amortization and impairment of acquisition related intangible assets, IFRS 16 as well as items affecting comparability related to divestments and strategic close downs as well as related tax items divided by the number of outstanding shares after dilution. See tables Adjusted earnings per share for more information.

CAPITAL EMPLOYED

(APM)
Equity plus interest-bearing liabilities and provisions for post-employment benefits. See Note C31 Reconciliation of alternative performance measures in the 2025 Annual Report for a full year reconciliation.

CASH AND CASH EQUIVALENTS

Cash and bank balances, short-term investments and derivatives with a positive fair value.

EARNINGS PER SHARE

Profit or loss for the period attributable to the parent company shareholders divided by the average number of outstanding shares. Calculated both before (basic) and after dilution.

EQUITY/ASSETS RATIO

Equity divided by total assets.

EQUITY PER SHARE

Equity attributable to the parent company shareholders divided by the average number of outstanding shares. Calculated both before (basic) and after dilution.

FREE CASH FLOW TO FIRM

(APM)
Free cash flow to firm (FCFF) is the cash flow available to all funding providers including equity shareholders and debt lenders. FCFF is the cash flow generated from operations after all expenses, including premise rents (lease payments), changes in working capital, net investments, and paid taxes. Lease payments for premises are a significant part of Attendo's operations and are therefore recorded as cash outflow in FCFF. See the table Consolidated cash flow statement for reconciliation.

ITEMS AFFECTING COMPARABILITY

Items whose effects on profit are important to pay attention to when profit for the period is compared with earlier periods, such as significant impairment losses and other significant, non-recurring costs or income.

LEASE ADJUSTED EBITA

(APM)
See the definition of operating profit (EBITA) below. Lease adjusted operating profit (EBITA) is operating profit according to the previous reporting standard IAS 17, i.e. excluding the effects of the implementation of IFRS 16. Car leases were reported as finance leases under the previous standard. Consequently, it is the effects of leases of real estate under IFRS 16 that differentiate operating profit from lease adjusted operating profit. See tables Adjusted earnings per share for more information.

LEASE ADJUSTED EBITDA

(APM)
See the definition of operating profit (EBITDA) below. Lease adjusted operating profit (EBITDA) is operating profit according to the previous accounting standard IAS 17, i.e. excluding the effects of the implementation of IFRS 16. Car leases were reported as finance leases under the previous standard. Consequently, it is the effects of leases of real estate under IFRS 16 that differentiate operating profit from lease adjusted operating profit. See tables Adjusted earnings per share for more information.

LEASE ADJUSTED NET DEBT

(APM)
See the definition of net debt below. Lease adjusted net debt is net debt according to the previous reporting standard IAS 17, i.e. excluding the IFRS 16 effect on lease liabilities attributable to right-of-use assets for real estate. See tables Net debt for more information.

LEASE ADJUSTED NET DEBT / LEASE ADJUSTED EBITDA

(APM)
Lease adjusted net debt in relation to lease-adjusted EBITDA R12.

LEASE ADJUSTED OPERATING MARGIN, (EBITA)

(APM)
Lease adjusted operating profit (EBITA) divided by net sales.

LEASE ADJUSTED OPERATING MARGIN, (EBITDA)

(APM)
Lease adjusted operating profit (EBITDA) divided by net sales.

NET DEBT

(APM)
Net debt is a way of describing the group's indebtedness and its ability to repay its debts with cash and cash equivalents if all debts were to be due for payment today. Net debt is defined as interest-bearing liabilities plus provisions for post-employment benefits minus cash and cash equivalents. Net debt is presented both including and excluding lease liabilities attributable to right-of-use assets for real estate. See tables Net debt in this report for a reconciliation of net debt.

NET DEBT / EBITDA

(APM)
Net debt in relation to operating profit (EBITDA) R12.

NET DEBT TO EQUITY RATIO

(APM)
Net debt divided by equity.

NET INVESTMENTS

The net of investments in and divestments of tangible and intangible assets, excluding acquisitions and divestment of operations as well as investments in and divestments of assets held for sale.

OPERATING MARGIN (EBIT MARGIN)

Operating profit or loss (EBIT) divided by net sales.

OPERATING MARGIN (EBITA MARGIN)

Operating profit or loss (EBITA) divided by net sales.

OPERATING MARGIN (EBITDA MARGIN)

Operating profit or loss (EBITDA) divided by net sales.

OPERATING PROFIT (EBIT)

(APM)
Attendo reports operating profit (EBIT) as a performance measure because it shows the development of operating activities independent of financing. Operating profit (EBIT) refers to profit before financial items and tax. See the consolidated income statement for a reconciliation of EBIT.

OPERATING PROFIT (EBITA)

(APM)
Operating profit (EBITA) is used as a performance measure because it shows the development of operating activities without the effect of amortization and impairments of intangible assets from acquired companies and independently of financing. Operating profit (EBITA) refers to profit before amortization of acquisition related intangible assets, financial items and tax. See the consolidated income statement for a reconciliation of EBITA.

OPERATING PROFIT (EBITDA)

(APM)
Attendo reports operating profit (EBITDA) as a performance measure because it shows the development of operating activities independent of financing and investments. Operating profit (EBITDA) refers to profit or loss before depreciation, amortization and impairments, financial items and tax. See the consolidated income statement for a reconciliation of EBITDA.

OPERATING PROFIT (EBITDA) AFTER PREMISE RENT PAYMENTS

(APM)
See the definition Operating profit (EBITDA). Operating profit (EBITDA) after premise rent payments (lease payments) is Operating profit (EBITDA) minus lease payments for premises.

ORGANIC GROWTH

(APM)
Attendo reports organic growth as a performance measure to show underlying net sales development excluding acquisitions/divestments and currency effects. The performance measure is calculated as net sales growth excluding acquisitions/divestments and changes in exchange rates.

PROFIT (LOSS) FOR THE PERIOD

Profit for the period attributable to the parent company shareholders and non-controlling interests.

PROFIT MARGIN

Profit or loss for the period divided by net sales.

R12, "ROLLING 12 MONTHS"

The sum of the period's past 12 months.

RETURN ON CAPITAL EMPLOYED

(APM)
Attendo reports return on capital employed because it shows profits in relation to the capital used in operations. The definition of return on capital employed is operating profit (EBIT) excluding items affecting comparability for the past 12 months divided by average capital employed. See Note C31 Reconciliations of alternative key figure calculations in the annual report 2025 for reconciliation on a full-year basis.

WORKING CAPITAL

(APM)
Working capital is a key performance measure for optimising cash generation. The performance measure is defined as current assets excluding cash and cash equivalents and current interest-bearing assets minus current non-interest-bearing liabilities and provisions. Assets and liabilities held for sale are not included in working capital. See Note C31 Reconciliations of Alternative Performance Measures in the Annual Report 2025 for a full-year reconciliation.

Operational

COP

Care for older people.

OCCUPANCY

The number of occupied beds divided by the number of available beds. Occupancy is a weighted average in the last month of each reporting period.

Sustainability

ASCOT (QUALITY OF LIFE INTERVIEWS)

A research-validated Adult Social Care Outcomes Toolkit (ASCOT) methodology designed to measure key aspects of an individual's quality of life in a social care environment.

BEDS OPENED IN OWN OPERATIONS (CAPACITY MADE AVAILABLE), R12

Refers to beds in residential homes in own operations opened in the past twelve months.

CUSTOMER SATISFACTION CNPS

Percentage of customers that answer 9 or 10 (0-10) when asked to recommend Attendo minus the percentage that answer 6 or lower. Based on the most recently completed measurements in each business area.

EMPLOYEE SATISFACTION ENPS

Percentage of employees that answer 9 or 10 (0-10) when asked to recommend Attendo minus the percentage that answer 6 or lower. Based on the most recently completed measurements in each business area.

NUMBER OF CUSTOMERS WHO RECEIVE CARE FROM ATTENDO

Refers to beds sold in homes, daily activities, family care home placements and customers in the home care segment by the end of the quarter.

PAYOR SATISFACTION (PSAT)

Payor satisfaction with Attendo's services on a five-point scale from very dissatisfied (1) to very satisfied (5). Based on the most recent surveys in each business area.

RAI INDEX

Measured quality of life based on reported RAI indicators in Attendo Finland. Based on the most recent surveys.

RELATIVES SATISFACTION RNPS

Percentage of relatives of customers that answer 9 or 10 (0–10) when asked to recommend Attendo minus the percentage that answer 6 or lower. Based on the most recently completed measurements in each business area.

Information for share-holders and analysts

Financial calendar

Interim report January-September 2026	6 November 2026

Report presentation

A webcast presentation will be held on 20 August 2026 at 10:00 (CET).

You can follow the presentation at the following web link:
https://attendo.events.inderes.com/q2-report-2026/

Analysts and investors can ask questions during the presentation by calling in. Contact details can be obtained by emailing: annie.adielsson@attendo.com

This report and other information will be made available at: https://www.attendo.com/

Contact details

Mikael Malmgren, Chief Financial Officer
Tel. +46 8 586 252 00

Josefine Uppling, Director of Communications
Tel. +46 76 114 54 21

This is information that Attendo AB (publ) is obliged to make public pursuant to the EU Market Abuse Regulation and the Securities Markets Act. The information was submitted for publication, through the agency of the contact persons set out above, at 08.00 CET on 20 August 2026.

Forward-looking information

This report contains forward-looking information that reflects management's current beliefs about certain future conditions and possible outcomes. This type of forward-looking information involves risks and uncertainties that could materially affect future results. The information is based on certain assumptions including those relating to economic conditions in general in the company's markets and the level of demand for the company's services.

English convenience translation from Swedish original. In case of discrepancies between the Swedish original and the English translation, the Swedish original shall prevail.