

KAMBI GROUP PLC

Form of Proxy for use at Annual General Meeting

Please Insert Shareholder Name and Address:

Title / Name / Surname:

Address 1:

Address 2:

Address 3:

Country:

Postcode:

I/we (block capitals) a shareholder of Kambi Group plc, hereby appoint (**check the appropriate box as necessary**):

1. The Chair of the Meeting

OR

2. Name:
ID/Passport No:.....
Address:.....

as my/our proxy to attend and vote for _____ shares* in the Company on my/our behalf at the Annual General Meeting of the Company to be held at 13.30 CEST at the Company's registered office address situated at Avenue 77 Complex, Triq in-Negozju, Zone 3, Central Business District, Birkirkara, CBD 3010, on Thursday 21 May 2026 and at any adjournment thereof.

My/Our Proxy is authorized to vote (**check the appropriate box as necessary**):

as he/she wishes;

OR

as indicated on the "Voting Instructions" overleaf (***in which case please refer to, complete and submit the separate 'Voting Instructions' sheet***)

Unless I/we indicate on this Form of Proxy my/our voting preferences overleaf, my/our Proxy is authorized to vote as he/she thinks fit.

* Please insert number of shares covered by this proxy.

Shareholder Signature: _____

Personal identification number/passport number/company registration number of shareholder:

Tel/Mob: _____

E-mail address: _____

Voting Instructions

Please indicate with an X in the relevant boxes for each resolution below how you wish your votes to be cast. The 'vote withheld' option below is provided to enable you to abstain on any particular resolution. However, it should be noted that a 'vote withheld' is not considered to be a vote and will not be counted in the calculation of the proportion of the votes 'for' and 'against' a resolution. If you fail to give proper instructions as to how the proxy shall vote on one or all of the resolutions below, your proxy shall exercise his/her discretion as to how to vote or whether to abstain from voting in respect of the relevant resolution/s.

	For	Against	Vote Withheld	At discretion
<i>To receive and approve the Annual Report and the Financial Statements of the Company (both individual and consolidated) for the year ended 31 December 2025 and the Reports of the Directors and Reports of the Auditors thereon (Resolution A)</i>				
<i>To approve the remuneration report set out on page 49 of the Company's Annual Report and on the consolidated Financial Statements for the year ended 31 December 2025 (Resolution B)</i>				
<i>To determine the number of Board members as six (Resolution C)</i>				
<i>To determine the Board members' fees (Resolution D)</i>				
<i>To re-elect Anders Ström as a Director of the Company (Resolution E)</i>				
<i>To re-elect Patrick Clase as a Director of the Company (Resolution F)</i>				
<i>To re-elect Marlene Forsell as a Director of the Company (Resolution G)</i>				
<i>To re-elect Kristian Nylén as a Director of the Company (Resolution H)</i>				
<i>To re-elect Benjamin Cherniak as a Director of the Company (Resolution I)</i>				
<i>To re-elect Ronnie Bodinger as a Director of the Company (Resolution J)</i>				
<i>To appoint Anders Ström as the Chairperson of the Board (Resolution K)</i>				
<i>To approve the guidelines for how the Nomination Committee shall be appointed (Resolution L)</i>				
<i>To re-appoint Forvis Mazars Malta as Auditors of the Company, represented by Anita Grech, and to</i>				

<p>authorise the Directors to determine the Auditors' remuneration (Resolution M)</p>				
<p>In accordance with articles 85(1) and 88(7) of the Companies Act (Chapter 386 of the Laws of Malta, the "Companies Act"), and article 2 of the Articles of Association, to authorise and empower the Directors, on one or several occasions prior to the date of the next Annual General Meeting of the Company, to issue and allot up to a maximum of 2,770,994 Ordinary shares in the Company of a nominal value of €0.003 each (corresponding to a dilution of approximately 10% of total shares as at the date of the notice to the 2026 Annual General Meeting) for payment in kind or through a direct set-off in connection with an acquisition, and to authorise and empower the Directors to restrict or withdraw the right of pre-emption associated with the issue of the said shares. This resolution is being taken in terms and for the purposes of the approvals required by the Companies Act and the Articles of Association. (Resolution N)</p>				
<p>WHEREAS at a meeting of the Board of Directors held on 18 March 2026, the Directors resolved to obtain authority to buy back Ordinary shares in the Company having a nominal value of €0.003 each; and</p> <p>WHEREAS pursuant to article 4 of the Articles of Association and article 106(1) (b) of the Companies Act, the Company may acquire any of its own shares otherwise than by subscription, provided inter alia that authorisation is given by an extraordinary resolution determining the terms and conditions of such acquisitions, in particular the maximum number of shares to be acquired, the duration of the period for which the authorisation is given and the maximum and minimum consideration.</p> <p>NOW THEREFORE, the Board proposes that the shareholders adopt the following extraordinary resolution:</p> <p>(i) To authorise the Company to make purchases of Ordinary shares in the Company of a nominal value of €0.003 each in its capital, subject to the following:</p> <p>(a) the maximum number of shares that may be so acquired is 2,770,994, which is equivalent to approximately 10% of the Company's total issued shares as of the date of the notice to the 2026 Annual General Meeting, provided that the number of shares that the Company may hold in treasury does not at any time exceed 10% of the total issued shares in the Company;</p> <p>(b) the minimum price that may be paid for the shares is SEK1 per share;</p>				

(c) the maximum price that may be paid for the shares is SEK1,000 per share;

(d) the maximum aggregate number of shares that can either i) be issued and allotted under Resolution N and ii) bought back under this Resolution O shall not exceed 2,770,994; and

(e) the authority conferred by this resolution shall expire on the date of the 2027 Annual General Meeting and in no case shall exceed the period of 18 months, but not so as to compromise the completion of a purchase contracted before such date.

(ii) To empower the Board of Directors to cancel, at any time, any such shares acquired pursuant to this resolution and all other shares previously acquired by the Company, as they deem fit. **(Resolution O)**

Without prejudice to Resolution O:

(i) To authorise the Company, for the purposes of article 38 of the Articles of Association, to purchase Ordinary shares of a nominal value of €0.003 each in the Company from any Disposal Shareholder/s (as such term is defined in article 38 of the Articles) and subject to the terms, conditions and procedures laid down in the said article 38, and this in addition to the shares that may be acquired by the Company in terms of Resolution O subject always to the requirements of the Companies Act; and

(ii) To empower the Board of Directors to take any action as may be required pursuant to article 38 of the Articles of Association, including, if the Board of Directors deems fit, to cancel the same as required or permitted in terms of applicable law **(Resolution P)**

Proxy Completion & Submission Instructions

1. A shareholder who is entitled to attend and vote at the Meeting, is entitled to appoint one or more proxies to attend and vote on his or her behalf. A proxy need not also be a shareholder. If the shareholder is an individual, the proxy form must be signed by the appointer (or his authorised attorney) or comply with Article 132 of the Company's Articles of Association (the "Articles"). If the shareholder is a corporation, the proxy form must be signed on its behalf by an authorised attorney or a duly authorised officer of the corporation and comply with Article 132 of the Articles.
2. In the case of joint holders, the signature of any one holder will be sufficient, but the names of all the joint holders should be stated.
3. A shareholder may appoint a proxy of his own choice. If a Proxy other than the Chair is preferred, please check the relevant box above and insert the details of the Proxy so chosen.
4. Shareholders must clearly indicate whether the proxy is to vote in his/her discretion or in accordance with the voting instructions sheet above. If the proxy form is returned to the

Company with the voting instructions completed, the proxy shall vote as the shareholder has directed in respect of the above resolutions or on any other resolution that is properly put to the meeting. If this form is returned to the Company without any indication as to how the proxy shall vote, generally or in respect of a particular resolution, the proxy shall exercise his/her discretion as to how to vote or whether to abstain from voting, generally or in respect of that particular resolution (as applicable).

5. Where the shareholder is a corporation, a document evidencing the signatory's authority to sign the proxy form, must be submitted with the proxy form. Where the proxy form is signed on behalf of the shareholder by an attorney (rather than by an authorised representative, in the case of a corporation), the original power of attorney or a copy thereof certified or notarised in a manner acceptable to the Board of Directors must be submitted to the Company, failing which the appointment of the proxy may be treated as invalid.
6. The original signed proxy form and, if applicable, other supporting documents (required pursuant to the above instructions), must be received by Euroclear Sweden AB no later than Thursday 30 April 2026 by (i) e-mail to GeneralMeetingService@euroclear.com or (ii) mail to: Kambi Group plc, c/o Euroclear Sweden AB, Box 191, SE-101 23 Stockholm, Sweden. Shareholders are therefore encouraged to submit their proxy forms (and other supporting documents, if any) as soon as possible. Electronically signed documents will be accepted.