



PRESS RELEASE

Lagercrantz' share-based incentive programme fully subscribed

The Annual General Meeting 2026 decided on a call option programme on repurchased class B shares, for Lagercrantz' managers and senior executives. The share-based incentive programme of 800,000 call options has been fully subscribed by some 81 senior executives.

The call options are transferred at a price of SEK 28.90 per call option, equivalent to the market value according to an external independent valuation, applying the Black & Scholes model. The exercise price amounts to SEK 281.50, which is equivalent to 125 percent of the average market price during the measuring period 26 August - 8 September 2026. Each call option entitles the holder to acquire one class B share during two predetermined periods up until 30 May 2030, inclusive.

Stockholm, 1 October 2026

Lagercrantz Group AB (publ)

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LAGERCRANTZ GROUP IN BRIEF

Lagercrantz Group is a Tech Group that buys and builds niche businesses offering world-leading, value-creating technology, using either proprietary products or products from leading suppliers. The Group consists of some 85 companies, each with a focus on a specific sub-market – a niche. Lagercrantz Group is active in nine countries in Northern Europe as well as in the USA, in China and in India. The Group has approximately 3,800 employees and annual revenues of SEK 11 billion. The Company is listed on Nasdaq Stockholm since 2001. Read more on www.lagercrantz.com