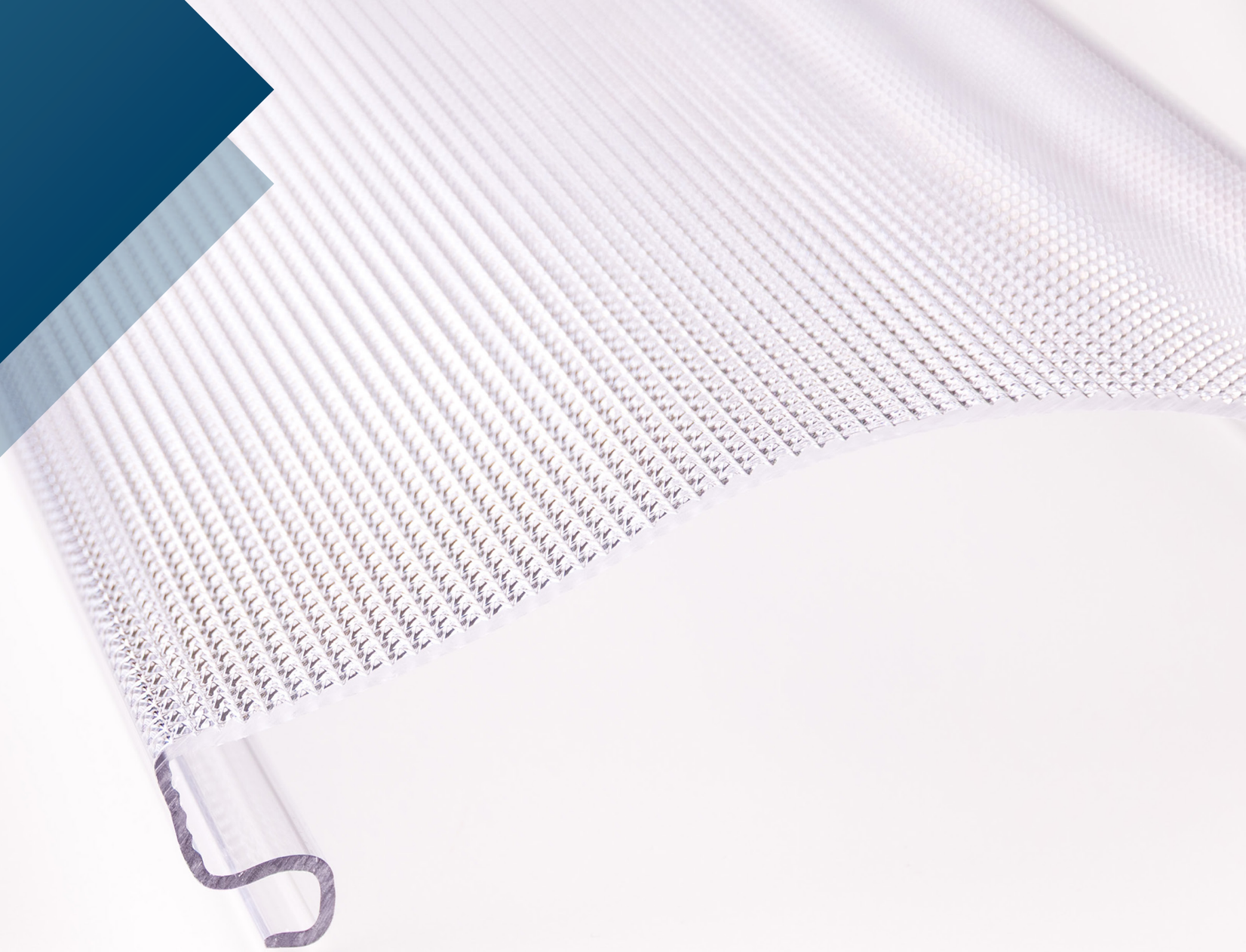
KB Components

INTERIM REPORT Q3
JULY – SEPTEMBER 2026



Interim Report Q3

Third quarter
July – September 2026

- Net sales amounted to 751 MSEK (616).
- Adjusted EBITDA amounted to 104 MSEK (85).
- Adjusted EBITDA margin amounted to 13.8 percent (13.8)
- Adjusted operating profit (EBIT) amounted to 57 MSEK (39).
- Adjusted operating margin (EBIT) amounted to 7.6 percent (6.3).
- Adjusted profit after tax amounted to 23 MSEK (15).
- Profit after tax amounted to 18 MSEK (14).
- Adjusted earnings per share amounted to 0.47 SEK (0.29).
- Earnings per share amounted to 0.35 SEK (0.27).
- Cash flow from operating activities amounted to 11 MSEK (67).

Interim period
January – September 2026

- Net sales amounted to 2,158 MSEK (2,076).
- Adjusted EBITDA amounted to 271 MSEK (294).
- Adjusted EBITDA margin was 12.5 percent (14.2)
- Adjusted operating profit (EBIT) amounted to 134 MSEK (154).
- Adjusted operating margin (EBIT) amounted to 6.2 percent (7.4).
- Adjusted profit after tax amounted to 57 MSEK (92).
- Profit after tax amounted to 61 MSEK (102).
- Adjusted earnings per share amounted to 1.08 SEK (1.58).
- Earnings per share amounted to 1.16 SEK (1.83).
- Cash flow from operating activities amounted to 116 MSEK (257)

FINANCIAL OVERVIEW	Jul-Sep 2026	Jul-Sep 2025	Jan-Sep 2026	Jan-Sep 2025	Jan-Dec 2025	Oct 2025-Sep 2026
Net Sales, MSEK	751	616	2 158	2 076	2 791	2 874
Adjusted EBITDA, MSEK	104	85	271	294	370	347
Adjusted EBITDA-margin, %	13,8	13,8	12,5	14,2	13,2	12,1
EBITDA, MSEK	97	84	275	307	359	327
EBITDA-margin, %	12,9	13,6	12,7	14,8	12,9	11,4
Adjusted operating profit (EBIT), MSEK	57	39	134	154	181	161
Adjusted operating margin (EBIT), %	7,6	6,3	6,2	7,4	6,5	5,6
Operating profit (EBIT), MSEK	50	37	138	168	171	141
Operating margin (EBIT), %	6,7	6,1	6,4	8,1	6,1	4,9
Adjusted earnings after tax, MSEK	23	15	57	92	99	64
Earnings after tax, MSEK	18	14	61	102	90	49
Adjusted earnings per share, SEK	0,47	0,29	1,08	1,58	1,77	1,27
Earnings per share, SEK	0,35	0,27	1,16	1,83	1,65	0,97
Cash flow from operating activities, MSEK	11	67	116	257	281	141



Events during the quarter

No significant events were reported during the quarter.

Events after the reporting period

No significant events have been reported since the end of the period.

NET SALES
Q3 2026

751 MSEK

ADJUSTED EBITDA PROFIT
Q3 2026

104 MSEK

ADJUSTED EBITDA MARGIN
Q3 2026

13,8 PERCENT

CEO's comments

A third quarter with strong sales growth across all regions

The third quarter of 2026 delivered sales growth across all three of KB Components' regions. Europe continues to grow, driven by acquired entities; Asia continues to show strong organic growth in both India and China; and North America has now begun to deliver the growth expected following the start of production on new projects.
Margins remain stable, which is positive given the ongoing restructuring projects, production ramp-ups and the current high prices of raw materials and energy.

In Europe, work continues on integrating and realising synergies with acquired entities. We are already beginning to see improvements in profitability from the initiatives we have taken in relation to these entities, but the work continues. Asia is performing very well, with the focus on growth, automation and expansion, which is yielding good results. The region now accounts for 8 percent of the Group's sales and is generating good profitability. In North America, there is a strong focus on start-up and ramping up production for new business, particularly in Canada. We are investing in machinery and factory premises to accommodate these new volumes, whilst at the same time working to improve and streamline production.

In summary, for the Group as a whole, we report global sales of 751 MSEK (616) for the quarter. Acquisitions-driven growth was 12 percent, the currency effect was 6 percent and organic growth, adjusted for currency, was 4 percent for the quarter. North America (+5 percent) and Asia (+57 percent) reported organic growth, whilst Europe showed an organic decline (-3 percent) in the quarter.

Adjusted EBITDA for the Group amounted to 104 MSEK for the quarter, compared with 85 MSEK in the corresponding period of 2025. Europe and Asia performed better, whilst North America's EBITDA was approximately 5 MSEK lower than in the same quarter last year; however, this represents an improvement compared with previous quarters this year.



Magnus Andersson
CEO, KB Components AB

North America Region

In this quarter, we are seeing the effects of the volume increase we anticipated in relation to new projects at our Canadian unit. Component production for the Rivian R2 model has commenced and volumes are rising according to plan, which is very positive. At the same time, this is giving rise to some inefficiencies linked to the production start-up, which is to be expected and something we have initiatives in place to improve over time.

At KB Components Mexico, sales and EBITDA grew during the quarter compared with the same period last year. This was driven by the relocation of production from Canada, which is contributing to increased sales in Mexico and improved profitability in the region as a whole.

The US unit showed growth in both sales and EBITDA during the quarter compared with the same period last year. We are seeing some improvement in the project pipeline, order intake and sales, whilst profitability has improved through operational efficiencies.

Sales in North America for the quarter amounted to 322 MSEK (284), which, adjusted for currency, corresponded to organic growth of 5 percent. Adjusted EBITDA for the quarter amounted to 29 MSEK (34), continuing the quarterly improvement trend from Q1 through to Q3.

Europe Region

Operations in Europe reported an organic decline in sales (-3 percent) for the quarter, but total growth of 24 percent. Profitability is developing positively, with an adjusted EBITDA margin of 17.1 percent compared with 13.7 percent in the same quarter last year. This is a good result given the organisation's focus on integrating acquisitions, restructuring and managing high prices for plastic raw materials and energy.

Sales in Europe for the quarter amounted to 370 MSEK (299) and adjusted EBITDA for the quarter amounted to 63 MSEK (41).

Asia Region

KB Components' operations in Asia continue to develop very positively. High organic sales growth in both India and China.

KB Components in India continues to perform very well. Sales volumes are rising, driven by new customers and increasing demand from existing customers. Profitability is strong and is being enhanced by higher volumes, cost efficiencies and increased production automation.

KB Components in China continues to deliver very strong results and good organic growth. New business has been secured with both existing and new customers, and we are continuing to invest in expanded production capacity in the country.

Asia accounted for 8 percent (6) of the Group's sales during the quarter, with sales of 64 MSEK (39). The currency effect was 6 percent and, adjusted for currency, organic growth was as high as 57 percent. Adjusted EBITDA for the quarter amounted to 11 MSEK (10).

Forward-looking information

Demand in the coming quarters is expected to be in line with, or slightly higher than, that of the third quarter of this year. In North America, we expect volumes to continue to rise in line with production of the Rivian R2 in Canada, which is still in a ramp-up phase and appears to have been well received by US consumers.

Developments regarding raw material supply and prices remain uncertain due to the ongoing conflict in the Middle East. Raw material prices in Q3 have been more stable than in Q2, but remain at a relatively high level. We see no immediate signs that this will change in the near future, but as mentioned, the situation is uncertain and difficult to assess. We are monitoring this closely to secure the supply of raw materials and protect our margins.

Magnus Andersson
CEO, KB Components AB



KB Components is a leading global supplier of high-tech and sustainable polymer components.

KB Components was founded in 1947 and has since developed into a globally recognised player with operations in Örkelljunga, Gislaved and Reftele in Sweden, Nurmijärvi in Finland, Tallinn in Estonia, Kaunas in Lithuania, Žilina in Slovakia, Zweibrücken and Wannweil in Germany, Puebla and Irapuato in Mexico, Dallas in the USA, Windsor in Canada, New Delhi in India and Wuxi in China, and, from 7 May 2026, also in Warsaw in Poland.

Our vision is to be a world leader in technically advanced and sustainable polymer products. The company's three overarching objectives are growth, profitability and engagement, within which the company is actively working to become one of the world's best plastics companies!

Our main customer segments are in the automotive, electronics and general industrial sectors, where we offer technically advanced and innovative solutions, as well as the development of polymer components sold to the market's most demanding customers.

In recent years, the company has experienced very positive growth and is now in a strong position to face the future. Through organic growth and acquisitions, we have achieved a well-balanced product and customer portfolio.

With production facilities and offices in several locations around the world, we can deliver products to our customers quickly and efficiently, wherever they are. We are always close to our customers, which enables us to understand their needs and provide them with the best possible service.

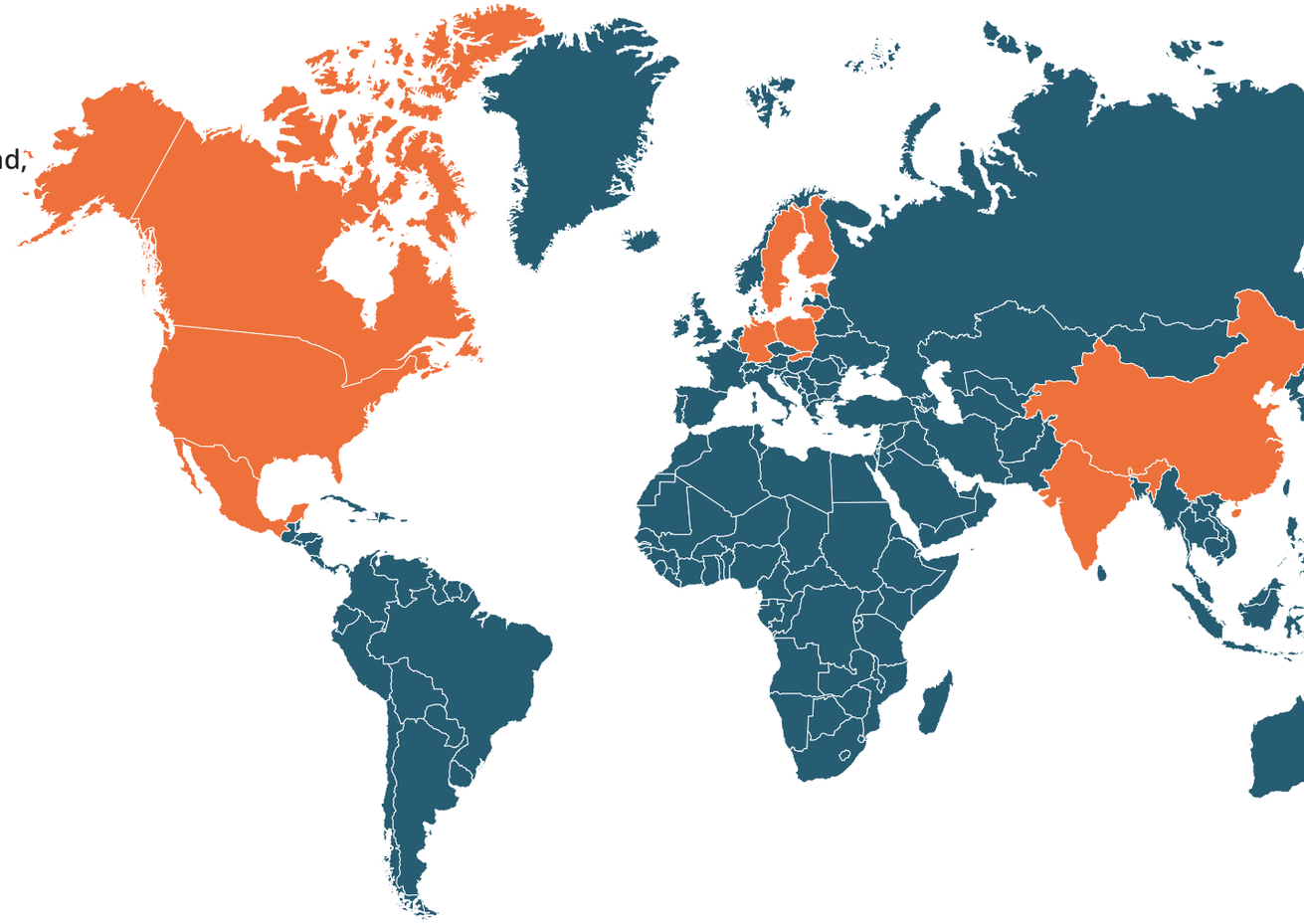
Our vision is to be an innovative and responsible company that is always at the forefront of product development, sustainability and customer service. By offering flexible and effective solutions,we constantly strive to improve both our own operations and our customers' products.

Sustainability is a central part of our business. We strive to continuously improve our processes and products to minimise our environmental impact and help our customers achieve their own sustainability goals. We do this by using environmentally friendly materials, optimising production and working with responsible and sustainable suppliers.

Thanks to our technical expertise and global presence, we are well positioned to meet the growing demand for innovative solutions.

KB Components is proud to be a long-term partner to our customers and looks forward to continuing to grow alongside them through innovative and sustainable solutions.

We look forward with confidence to the end of 2026 and will continue to focus on innovation, sustainability and strengthening our customer relationships. We plan to further increase our market share through strategic investments and expansion into new markets. We will continue our work to improve our internal processes to ensure long-term profitability and growth.



FINANCIAL INFORMATION

Sales, profit and cash flow

Third quarter
July – September 2026

Net sales amounted to 751 MSEK (616). Acquisition-driven growth was 12 percent, the currency effect was 6 percent and organic growth, adjusted for currency, was 4 percent. Sales increased in all our geographical segments. Sales were negatively affected by a reduction in project sales of tools amounting to 38 MSEK.

Adjusted EBITDA amounted to 104 MSEK (85), corresponding to an adjusted EBITDA margin of 13.8 percent (13.8). Adjusted operating profit (EBIT) amounted to 57 MSEK (39), corresponding to an adjusted operating margin (EBIT) of 7.6 percent (6.3). Profits and operating margins in Europe and Asia were better than in the previous year, whilst those in North America were lower.

Items affecting comparability of -7 MSEK (-1) were recognised in the quarter in connection with restructuring costs.

Net financial items amounted to -27 MSEK (-12), of which -2 MSEK (-2) relates to interest expenses linked to right-of-use leases. Net interest expense was -16 MSEK (-10), and there was a total foreign exchange loss of -9 MSEK (0).

Profit after tax amounted to 18 MSEK (14). Adjusted profit after tax amounted to 23 MSEK (15). Earnings per share amounted to 0.35 SEK (0.27). Adjusted earnings per share amounted to 0.47 SEK (0.29).

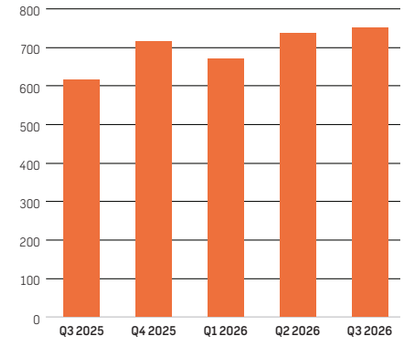
Cash flow from operating activities before changes in working capital amounted to 16 MSEK (69), and cash flow from operating activities after changes in working capital amounted to 11 MSEK (67). Current receivables increased during the quarter, and higher tax payments had a negative impact.

Cash flow from investing activities amounted to -39 MSEK (-45), of which -39 MSEK (-45) was investment in fixed assets.

Cash flow from financing activities amounted to 50 MSEK (-15), primarily linked to increased borrowing. Cash flow for the quarter amounted to 23 MSEK (8).

Depreciation and amortisation amounted to -47 MSEK (-46), of which -10 MSEK (-12) relates to depreciation and amortisation linked to rights of use (leasing).

NET SALES PER QUARTER MSEK



Net sales, EBITDA, EBITDA margin, operating profit (EBIT) and operating margin by segment

	Net sales Q3/2026	Net sales Q3/2025	Adjusted EBITDA Q3/2026	Adjusted EBITDA Q3/2025	Adjusted EBITDA % Q3/2026	Adjusted EBITDA % Q3/2025	Adjusted operating profit Q3/2026	Adjusted operating profit Q3/2025	Adjusted operating margin Q3/2026	Adjusted operating margin Q3/2025
North America	322	284	29	34	9,1%	11,9%	10	15	3,0%	5,5%
Europe	370	299	63	41	17,1%	13,7%	38	19	10,4%	6,4%
Asia	64	39	11	10	18,1%	26,1%	9	4	14,1%	10,1%
Group total	**751**	**616**	**104**	**85**	**13,8%**	**13,8%**	**57**	**39**	**7,6%**	**6,3%**

Interim period
January – September 2026

Net sales amounted to 2,158 MSEK (2,076). Acquired growth was 9 percent, the currency effect was 1 percent and organic growth adjusted for currency was –6 percent. Sales increased in Europe and Asia but decreased in North America due to lower project sales. Sales were negatively impacted by a reduction in project sales of tools amounting to 122 MSEK.

Adjusted EBITDA amounted to 271 MSEK (294), corresponding to an adjusted EBITDA margin of 12.5 percent (14.2). Adjusted operating profit (EBIT) amounted to 134 MSEK (154), corresponding to an adjusted operating margin (EBIT) of 6.2 percent (7.4). Profit and operating margins in Europe and Asia were better than in the previous year, whilst North America saw a deterioration, primarily linked to lower sales.

Items affecting comparability of -9 MSEK (13) were recognised during the interim period, relating to restructuring costs and income from a bargain purchase.

Net financial items amounted to -61 MSEK (-35), of which -7 MSEK (-8) relates to interest expenses associated with leasing rights. Net interest expense was -35 MSEK (-27), and foreign exchange losses totalled -19 MSEK (0).

Profit after tax amounted to 61 MSEK (102). Adjusted profit after tax amounted to 57 MSEK (92). Earnings per share amounted to 1.16 SEK (1.83). Adjusted earnings per share amounted to 1.08 SEK (1.58).

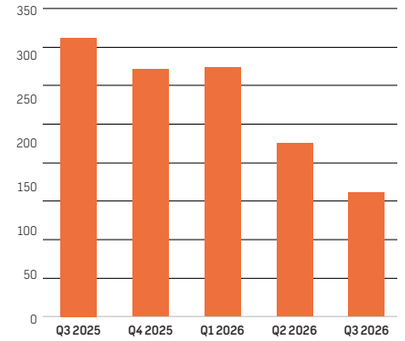
Cash flow from operating activities before changes in working capital amounted to 103 MSEK (241), and cash flow from operating activities after changes in working capital amounted to 116 MSEK (257). Inventories and current receivables have increased, but this is offset by an increase in current liabilities.

Cash flow from investing activities amounted to -137 MSEK (-199), of which -94 MSEK (-171) related to investments in fixed assets and -42 MSEK (-29) to the acquisition of shares in subsidiaries.

Cash flow from financing activities amounted to 100 MSEK (-58), primarily linked to the restructuring of loans in connection with the Group's change of principal bank, as well as a dividend payment of -84 MSEK (-84). Cash flow for the period amounted to 80 MSEK (-1).

Depreciation and amortisation amounted to -137 MSEK (-139), of which -36 MSEK (-42) relates to depreciation and amortisation linked to rights of use (leasing).

CASH FLOW FROM OPERATING ACTIVITIES,
R12-MONTHS,, MSEK



Nettoomsättning, EBITDA, EBITDA-marginal, rörelseresultat (EBIT) och rörelsemarginal per segment

	Net sales YTD/2026	Net sales YTD/2025	Adjusted EBITDA YTD/2026	Adjusted EBITDA YTD/2025	Adjusted EBITDA % YTD/2026	Adjusted EBITDA % YTD/2025	Adjusted operating profit YTD/2026	Adjusted operating profit YTD/2025	Adjusted operating margin YTD/2026	Adjusted operating margin YTD/2025
North America	875	950	78	114	8,9%	12,0%	23	61	2,6%	6,5%
Europe	1,128	1,015	157	146	13,9%	14,4%	89	79	7,9%	7,8%
Asia	162	129	36	33	22,3%	26,0%	22	14	13,7%	10,5%
Group total	**2,158**	**2,076**	**271**	**294**	**12,5%**	**14,2%**	**134**	**154**	**6,2%**	**7,4%**

North America

Third quarter: July – September 2026

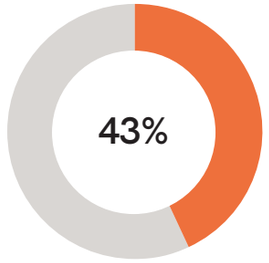
Sales amounted to 322 MSEK (284), of which the currency effect was 8 percent and organic growth, adjusted for currency, was 5 percent. Sales from project sales of tools decreased by 49 MSEK. The segment accounted for 43 percent (46) of total sales. Adjusted EBITDA amounted to 29 MSEK (34), corresponding to an adjusted EBITDA margin of 9.1 percent (11.9). Adjusted operating profit (EBIT) amounted to 10 MSEK (15), corresponding to an adjusted operating margin of 3.0 percent (5.5). The decline in earnings is primarily linked to lower project sales and start-up costs for the production of the Rivian R2.

Interim period January–September 2026

Sales amounted to 875 MSEK (950), of which the currency effect was 2 percent and organic growth, adjusted for currency, was –10 percent. Sales from project sales of tools decreased by 129 MSEK. The segment accounted for 41 percent (46) of total sales. Adjusted EBITDA amounted to 78 MSEK (114), corresponding to an adjusted EBITDA margin of 8.9 percent (12.0). Adjusted operating profit (EBIT) amounted to 23 MSEK (61), corresponding to an adjusted operating margin of 2.6 percent (6.5). The decline in profit is primarily linked to lower sales, which cost-cutting measures have not been able to fully offset.

The ongoing restructuring in North America is progressing as expected. Volumes strengthened during Q3, particularly for Rivian, linked to the launch of their new R2 model. This ramp-up and healthy increase in volume are positive, but at the same time entail certain additional production costs, which is natural and something we are working to eliminate over time. Sales volumes and production ramp-up in Canada are progressing largely according to plan. The US operations delivered improved sales figures and EBITDA in Q3 compared with the same period last year, whilst sales in Mexico are growing, benefiting from the relocation of labour-intensive production from Canada.

THE SEGMENT'S SHARE OF NET SALES FOR Q3





North America MSEK	Jul–Sep 2026	Jul–Sep 2025	Jan–Sep 2026	Jan–Sep 2025	Jan–Dec 2025	Okt 2025– Sep 2026
Net sales, MSEK	322	284	875	950	1,254	1,179
Adjusted EBITDA, MSEK	29	34	78	114	127	90
Adjusted EBITDA Marginal, %	9,1	11,9	8,9	12,0	10,1	7,6
EBITDA, MSEK	26	34	73	114	121	80
EBITDA Marginal, %	8,2	11,9	8,4	12,0	9,6	6,8
Adjusted operating profit (EBIT), MSEK	10	15	23	61	51	12
Adjusted operating profit (EBIT) margin, %	3,0	5,5	2,6	6,5	4,1	1,0
Operating profit (EBIT), MSEK	7	15	18	61	45	2
Operating profit (EBIT) margin, %	2,1	5,5	2,1	6,5	3,6	0,2

Europe

Third quarter: July – September 2026

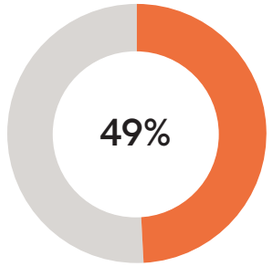
Sales amounted to 370 MSEK (299), of which acquired growth accounted for 25 percent, the currency effect was 2 percent and organic growth adjusted for currency was -3 percent. Sales from project sales of tools increased by 6 MSEK. The segment accounted for 49 percent (49) of total sales. Adjusted EBITDA amounted to 63 MSEK (41), corresponding to an EBITDA margin of 17.1 percent (13.7). Adjusted operating profit (EBIT) amounted to 38 MSEK (19), corresponding to an adjusted operating margin of 10.4 percent (6.4). This represents a positive trend despite ongoing restructuring projects.

Interim period January–September 2026

Sales amounted to 1,128 MSEK (1,015), of which acquired growth accounted for 17 percent, the currency effect was -1 percent and organic growth adjusted for currency was -5 percent. Sales from project sales of tools increased by 3 MSEK. The segment accounted for 52 percent (49) of total sales. Adjusted EBITDA amounted to 157 MSEK (146), corresponding to an EBITDA margin of 13.9 percent (14.4). Adjusted operating profit (EBIT) amounted to 89 MSEK (79), corresponding to an adjusted operating margin of 7.9 percent (7.8). A stable performance despite ongoing restructuring projects.

The European operations continued to perform well in the third quarter and delivered a good improvement in profitability. We are seeing clear effects in terms of increased sales from the acquired units in Germany and Poland. We can see that our focus on managing purchase and sales prices is paying off in the form of stable margins, despite high prices for raw materials and components. The restructuring of our production footprint, with the ongoing relocation from our site in Zweibrücken, Germany, to our production sites in Slovakia and Lithuania, is proceeding according to plan.

THE SEGMENT'S SHARE OF NET SALES FOR Q3





Europe MSEK	Jul–Sep 2026	Jul–Sep 2025	Jan–Sep 2026	Jan–Sep 2025	Jan–Dec 2025	Okt 2025– Sep 2026
Net sales, MSEK	370	299	1,128	1,015	1,375	1,489
Adjusted EBITDA, MSEK	63	41	157	146	193	204
Adjusted EBITDA Marginal, %	17,1	13,7	13,9	14,4	14,1	13,7
EBITDA, MSEK	59	40	166	159	189	196
EBITDA Marginal, %	16,0	13,3	14,7	15,7	13,8	13,1
Adjusted operating profit (EBIT), MSEK	38	19	89	79	110	119
Adjusted operating profit (EBIT) margin, %	10,4	6,4	7,9	7,8	8,0	8,0
Operating profit (EBIT), MSEK	34	18	98	93	106	111
Operating profit (EBIT) margin, %	9,3	6,0	8,7	9,1	7,7	7,4

Asia

Third quarter: July–September 2026

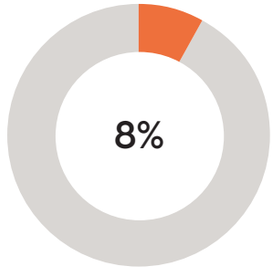
Sales amounted to 64 MSEK (39), of which the currency effect accounted for 6 percent and organic growth, adjusted for currency, was 57 percent. Sales from project sales of tools increased by 7 MSEK. The segment accounted for 8 percent (6) of total sales. Adjusted EBITDA amounted to 11 MSEK (10), corresponding to an adjusted EBITDA margin of 18.1 percent (26.1). Adjusted operating profit (EBIT) amounted to 9 MSEK (4), corresponding to an adjusted operating margin of 14.1 percent (10.1). Good organic growth and stable profit performance.

Interim period January–September 2026

Sales amounted to 162 MSEK (129), of which the currency effect was -3 percent and organic growth, adjusted for currency, was 29 percent. Sales from project sales of tools increased by 4 MSEK. The segment accounted for 7 percent (6) of total sales. Adjusted EBITDA amounted to 36 MSEK (33), corresponding to an adjusted EBITDA margin of 22.3 percent (26.0). Adjusted operating profit (EBIT) amounted to 22 MSEK (14), corresponding to an adjusted operating margin of 13.7 percent (10.5). Good organic growth and stable profit performance.

The Asia business continues to develop very positively, with strong organic sales growth. The region now accounts for 8 percent of the Group's sales, with good profitability. Both India and China grew strongly during the quarter, and we are continuing to focus on enabling further growth in the region through a high rate of investment in new production capacity.

THE SEGMENT'S SHARE OF NET SALES FOR Q3





Asia MSEK	Jul–Sep 2026	Jul–Sep 2025	Jan–Sep 2026	Jan–Sep 2025	Jan–Dec 2025	Okt 2025– Sep 2026
Net sales, MSEK	64	39	162	129	189	223
Adjusted EBITDA, MSEK	11	10	36	33	50	52
Adjusted EBITDA Marginal, %	18,1	26,1	22,3	26,0	26,2	23,5
EBITDA, MSEK	11	10	36	33	49	51
EBITDA Marginal, %	18,0	26,1	22,2	26,0	25,8	23,1
Adjusted operating profit (EBIT), MSEK	9	4	22	14	21	29
Adjusted operating profit (EBIT) margin, %	14,1	10,1	13,7	10,5	11,0	13,2
Operating profit (EBIT), MSEK	9	4	22	14	20	28
Operating profit (EBIT) margin, %	14,1	10,1	13,6	10,5	10,5	12,8

Financial Position

The Group

The Group's total assets as at 30 September amounted to 2,617 MSEK (2,206), representing an increase of 19 percent compared with the previous year. The increase is attributable to the acquisition of Rabugino, which contributed 133 MSEK, as well as increases in cash and cash equivalents and inventories, and a corresponding increase in liabilities to credit institutions and trade payables. Fixed assets increased to 1,329 MSEK (1,235), of which 63 MSEK relates to the acquisition of Rabugino.

Equity amounted to 575 MSEK (570). The equity ratio stood at 22.0 percent (25.8).

Non-current liabilities increased to 1,337 MSEK (633), due to the restructuring of loans under the new banking agreement, which is entirely long-term in nature.
Current liabilities decreased to 705 MSEK (1,003), with short-term borrowing from credit institutions having fallen for the same reason.

Interest-bearing net debt, excluding lease liabilities, amounted to 876 MSEK (575). Interest-bearing net debt, excluding lease liabilities, as a multiple of adjusted EBITDA excluding lease depreciation, amounted to 3.1 times (1.4). The increase in net debt is attributable to a dividend of 84 MSEK, the acquisition of Rabugino – which, in addition to the purchase price of 42 MSEK, involved the assumption of loans and the repayment of debts to former shareholders totalling 39 MSEK – as well as the continued pace of investment of 94 MSEK and an increase in stock linked to the conflict in the Middle East of 84 MSEK.

Net debt, TSEK	2026 30 Sep	2025 30 Sep	2025 31 Dec
Cash and cash equivalents	139,951	46,770	55,744
Receivables/payables with group companies	0	23,688	24,098
Liabilities to credit institutions (long-term)	-1,000,677	-254,092	-141,394
Liabilities to credit institutions (current)	-14,869	-391,500	-533,258
Net debt excluding lease liabilities	**-875,595**	**-575,134**	**-594,810**
Lease liabilities	-322,250	-299,588	-303,947
Net debt	**-1,197,845**	**-874,722**	**-898,757**

Staff

The average number of full-time equivalent employees during the interim period was 1,993 (1,942). The total number of employees at the end of September was 1,998 (1,873). The increase is attributable to acquired companies in Germany and Poland.

The parent company

The parent company, KB Components AB, comprises the core business, which manufactures components and system solutions, primarily based on advanced plastics processing. The figures below relate to the first nine months of 2026.

The parent company's net sales amounted to 354 MSEK (341).

Adjusted EBITDA amounted to 53 MSEK (45), with an adjusted margin of 15.1 percent (13.2).

EBITDA amounted to 49 MSEK (25), corresponding to a margin of 13.9 percent (7.3).

Adjusted operating profit (EBIT) amounted to 33 MSEK (22), with an adjusted operating margin of 9.2 percent (6.5).

Operating profit (EBIT) amounted to 29 MSEK (3), corresponding to an operating margin of 8.1 percent (0.9).

Profit after tax amounted to 72 MSEK (-2), whilst adjusted profit after tax amounted to 75 MSEK (13).

Other information

Significant events during the quarter

No significant events have been reported during the quarter

Events after the reporting period

No significant events have been reported since the end of the reporting period.

Risks and uncertainties

The risks and associated risk management measures taken into account in the preparation of this interim report apply to all periods and are consistent with those presented on page 60 of the 2025 Annual Report.

Short-term risks:
The trend towards increased global trade barriers has so far had a limited direct impact on KB Components' operations, as its business model is based on regional production for a regional market. Our global presence enables us to shift production to avoid tariffs. Indirect consequences, such as disruptions to the supply chain and increased raw material costs, may have a negative impact on our operations. Furthermore, the uncertainty surrounding increased global trade barriers may affect economic activity worldwide.

The share

KB Components' share has been listed on the Nasdaq First North Premier Growth Market since December 2024. The share trades under the ticker symbol "KBC".

Number of shares

The average number of shares during the year amounted to 56,000,000 shares, and the share capital amounted to 19,600,000 SEK on 30 September 2026.

Ownership and legal structure

KB Components AB, with company registration number 556081-6653 and its registered office in the municipality of Örkelljunga in Sweden, is the parent company of the KB Components Group.

Shareholders	Share %
BrA Invest	70,13
Fidelity Investments (FMR)	9,98
AFA Försäkring	4,45
Handelsbanken Fonder	4,04
Alcur Fonder	2,26

Audit

The interim report has been subject to a review in accordance with ISRE 2410 by the company's auditors.

As at 30 September 2026, the number of shareholders stood at 838 (834). The largest shareholders are listed below.
The report will be available on the KB Components website:
https:/ / www.kbcomponents.com/ sv/ investorrelationsfinancial-reports/

This information is information that KB Components AB is required to disclose under the EU Market Abuse Regulation.

The information was submitted for publication on 18 November 2026 at 13:00 CET by the contact person listed below.

Örkelljunga, 18 November 2026

Magnus Andersson
CEO,
Board Member

Webinar

A webcast conference will be held on 18 November 2026 at 14:00 CET, during which CEO and Group CEO Magnus Andersson and CFO Michael Grindborn will present the report and answer questions.
To follow the webcast presentation and submit written questions, please use this link:
https:/ / www.finwire.tv/ webcast/ kb-components/ q3-2026/

To participate via conference call and ask questions verbally, please dial:
Analyst telephone number: +46 8 50 53 97 28
Meeting ID: 841 0079 1907 #

For further information, please contact:
Magnus Andersson, President and CEO,
Phone: 070 816 18 13,
magnus.andersson@kbcomponents.com
Michael Grindborn, CFO and Head of Investor Relations,
Phone: 070 670 18 48,
michael.grindborn@kbcomponents.com

Calendar

- Year-end report 2026: 24 February 2027
- Annual Report 2026: 9 April 2027
- Q1 2027: 29 April 2027
- Annual General Meeting in Örkelljunga, Sweden: 12 May 2027
- Q2 2027: 22 July 2027
- Q3 2027: 28 October 2027
- Year-end report 2027: 10 February 2028

Review Report

KB Components AB
VAT No. 556081–6653

Introduction

We have carried out a review of the condensed interim financial information (the interim report) for KB Components AB as at 30 September 2026 and the nine-month period ended on that date. The Board of Directors and the Chief Executive Officer are responsible for the preparation and presentation of this interim report in accordance with IAS 34 and the Annual Accounts Act. Our responsibility is to express a conclusion on this interim report based on our review.

The nature and scope of the review

We have conducted our review in accordance with International Standard on Review Engagements ISRE 2410 'Review of Interim Financial Information Performed by the Entity's Statutory Auditor'. A review consists of making enquiries, primarily of those responsible for financial and accounting matters, performing analytical procedures and carrying out other review procedures. A review has a different focus and a significantly smaller scope compared with the focus and scope of an audit in accordance with ISAs and generally accepted auditing standards. The audit procedures performed during a review do not enable us to obtain sufficient assurance to become aware of all significant matters that might have been identified had an audit been carried out. The opinion expressed on the basis of a review therefore does not provide the same level of assurance as an opinion expressed on the basis of an audit.

Conclusion

Based on our review, no matters have come to our attention that give us reason to believe that the interim report has not, in all material respects, been prepared for the Group in accordance with IAS 34 and the Annual Accounts Act, and for the parent company in accordance with the Annual Accounts Act.

Växjö, 18 November 2026

KPMG AB

Michael Johansson
Authorised public auditor
Head auditor



Consolidated statement of profit or loss and comprehensive income



Amounts in TSEK	Jul-Sep 2026	Jul-Sep 2025	Jan-Sep 2026	Jan-Sep 2025	Jan-Dec 2025	Okt 2025-Sep 2026
Net sales	750,820	615,765	2,158,191	2,075,597	2,791,316	2,873,911
Other operating income	3,954	9,531	40,846	28,386	21,394	33,854
Total revenue	**754,774**	**625,296**	**2,199,037**	**2,103,983**	**2,812,710**	**2,907,765**
Raw materials and consumables	-362,412	-284,504	-1,023,934	-1,026,619	-1,364,111	-1,361,427
Other external expenses	-105,092	-77,994	-310,475	-207,896	-312,357	-414,936
Staff costs	-190,150	-179,159	-589,638	-562,364	-777,349	-804,623
Depreciation and write-downs	-46,889	-46,251	-136,763	-139,441	-188,177	-185,499
Operating profit	**50,232**	**37,387**	**138,227**	**167,662**	**170,717**	**141,282**
Financial income	-3,313	6,778	7,840	24,857	30,031	13,014
Financial expenses	-23,570	-18,109	-68,573	-59,676	-79,056	-87,953
Profit before tax	**23,349**	**26,056**	**77,494**	**132,843**	**121,692**	**66,343**
Income tax	-5,427	-11,980	-16,944	-30,606	-31,299	-17,637
Profit for the period	**17,922**	**14,076**	**60,550**	**102,237**	**90,393**	**48,706**
Profit for the period attributable to:						
Shareholders of the parent company	19,398	15,322	64,799	102,701	92,261	54,359
Non-controlling interests	-1,476	-1,246	-4,250	-464	-1,868	-5,653
Total	**17,922**	**14,076**	**60,550**	**102,237**	**90,393**	**48,706**
Other comprehensive income						
Items that may be reclassified to the profit and loss account (net after tax)						
Exchange differences on the translation of foreign operations	7,120	-12,356	23,257	-49,438	-24,382	48,312
Other comprehensive income for the period, after tax	**7,120**	**-12,356**	**23,257**	**-49,438**	**-24,382**	**48,312**
Total comprehensive income for the period	**25,042**	**1,720**	**83,807**	**52,799**	**65,519**	**96,526**
Comprehensive income for the period attributable to:						
Shareholders of the parent company	26,322	4,149	88,819	55,680	67,878	101,017
Non-controlling interests	-1,281	-2,429	-5,013	-2,881	-2,360	-4,491
Total	**25,042**	**1,720**	**83,807**	**52,799**	**65,519**	**96,526**
Earnings per share						
Earnings per share before and after dilution, SEK	0,35	0,27	1,16	1,83	1,65	0,97
Average number of shares outstanding	56,000,000	56,000,000	56,000,000	56,000,000	56,000,000	56,000,000

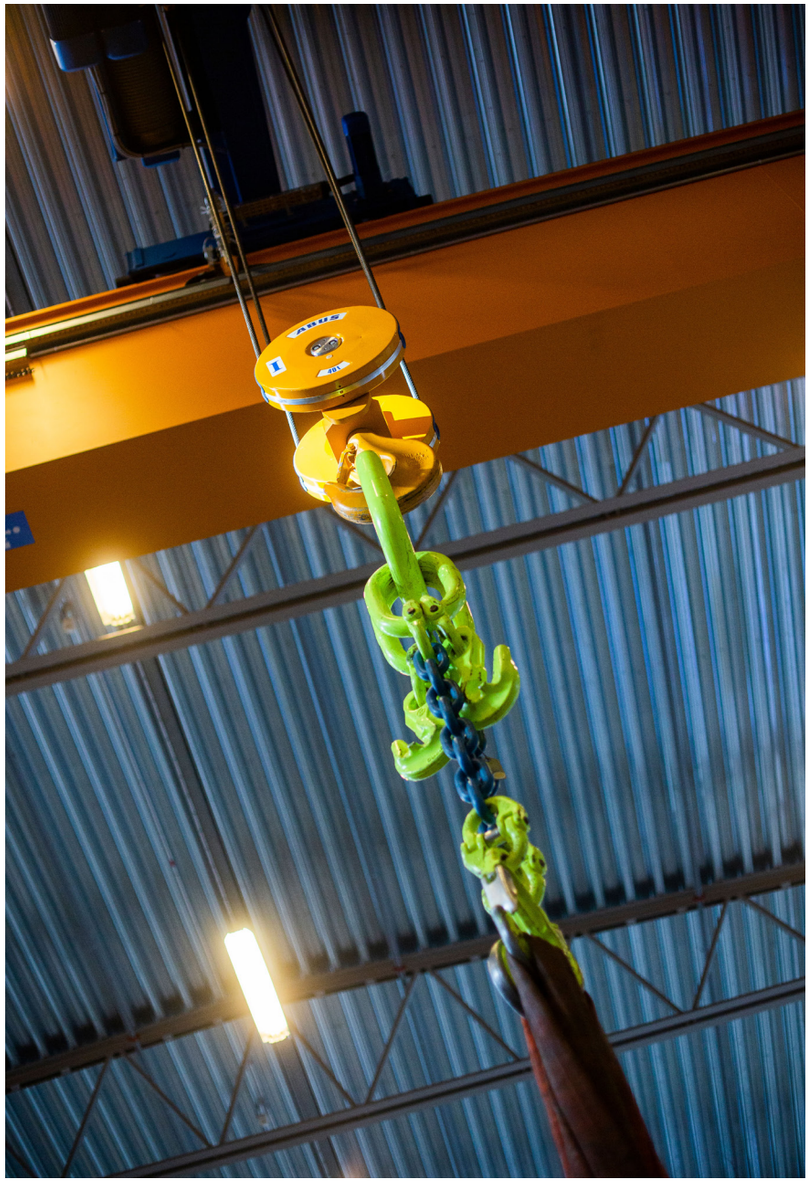
Consolidated Statement of Financial Position

Amounts in TSEK	2026 30 Sep	2025 30 Sep	2025 31 dec
ASSETS			
Fixed assets			
Goodwill	70,542	67,021	72,252
Other intangible assets	4,879	16,565	8,728
Tangible fixed assets	923,387	865,683	870,349
Right-of-use assets	309,144	274,789	272,687
Deferred tax assets	18,814	7,247	10,999
Financial fixed assets	3,126	3,550	2,698
Total non-current assets	**1,329,892**	**1,234,855**	**1,237,713**
Current assets			
Stock	443,944	360,327	376,440
Contract assets	43,069	46,731	53,446
Trade receivables	524,044	417,401	346,300
Receivables from Group companies	0	23,688	24,098
Current tax assets	48,462	25,433	36,682
Other receivables	30,691	13,106	12,743
Prepaid expenses and deferred income	57,082	37,625	36,722
Cash and cash equivalents	139,951	46,770	55,744
Total current assets	**1,287,243**	**971,081**	**942,175**
TOTAL ASSETS	**2,617,135**	**2,205,936**	**2,179,888**

Amounts in TSEK	2026 30 Sep	2025 30 Sep	2025 31 dec
EQUITY			
Share capital	19,600	19,600	19,600
Other contributed capital	83,127	83,127	83,127
Translation reserves	20,521	-26,138	-3,499
Retained earnings (including profit for the period)	445,662	482,229	464,863
Total equity attributable to the parent company's shareholders	**568,910**	**558,818**	**564,091**
Non-controlling interests	6,281	10,772	11,293
Total equity	**575,191**	**569,590**	**575,384**
LIABILITIES			
Non-current liabilities			
Liabilities to credit institutions	1,000,677	254,092	141,394
Other non-current liabilities	17,303	93,141	101,545
Lease liabilities	247,700	237,343	235,629
Deferred tax liabilities	47,871	43,658	34,852
Other provisions	23,038	4,842	14,992
Total long-term liabilities	**1,336,589**	**633,076**	**528,412**
Current liabilities			
Liabilities to credit institutions	14,869	391,500	533,258
Trade payables	361,759	296,573	254,359
Lease liabilities	74,549	62,245	68,318
Contractual liabilities	21,733	12,028	10,118
Current tax liabilities	15,000	41,593	54,447
Other current liabilities	84,980	51,844	33,293
Accrued expenses and deferred income	132,464	147,487	122,300
Total current liabilities	**705,355**	**1,003,270**	**1,076,093**
TOTAL EQUITY AND LIABILITIES	**2,617,135**	**2,205,936**	**2,179,888**

Consolidated Statement of Changes in Equity

Amounts in TSEK	Share capital	Other contributed capital	Translation reserve	Retained earnings (including profit for the year)	Total	Non-controlling interests	Total equity
Opening equity at 1 January 2025	**19,600**	**83,127**	**20,883**	**463,528**	**587,138**	**13,653**	**600,791**
Profit for the period				102,701	102,701	-464	102,237
Other comprehensive income			-47,021		-47,021	-2,417	-49,438
Total comprehensive income for the period	**0**	**0**	**-47,021**	**102,701**	**55,680**	**-2,881**	**52,799**
Transactions with shareholders in their capacity as owners:							
Dividends				-84,000	-84,000		-84,000
Total transactions with owners	**0**	**0**	**0**	**-84,000**	**-84,000**	**0**	**-84,000**
Closing equity as at 30 September 2025	**19,600**	**83,127**	**-26,138**	**482,229**	**558,818**	**10,772**	**569,590**
Opening equity 1 January 2026	**19,600**	**83,127**	**-3,499**	**464,863**	**564,091**	**11,293**	**575,384**
Profit for the period				64,799	64,799	-4,250	60,550
Other comprehensive income			24,020		24,020	-763	23,257
Total comprehensive income for the period	**0**	**0**	**24,020**	**64,799**	**88,819**	**-5,013**	**83,807,**
Transactions with shareholders in their capacity as owners:							
Dividends				-84,000	-84,000		-84,000
Total transactions with owners	**0**	**0**	**0**	**-84,000**	**-84,000**	**0**	**-84,000**
Closing equity 30 September 2026	**19,600**	**83,127**	**20,521**	**445,662**	**568,910**	**6,281**	**575,191**



Consolidated Statement of Cash Flows



Amounts in TSEK	Jul–Sep 2026	Jul–Sep 2025	Jan–Sep 2026	Jan–Sep 2025	Jan–Dec 2025	Okt 2025–Sep 2026
Cash flow from operating activities						
Operating profit	50,232	37,387	138,227	167,662	170,717	141,282
Adjustment for items not included in cash flow	10,551	46,991	78,323	147,013	195,833	127,143
Interest received	1,156	6,778	1,845	24,857	30,031	7,019
Interest paid	-18,710	-18,109	-39,624	-59,676	-79,056	-59,004
Income tax paid	-27,338	-3,824	-76,224	-38,847	-50,789	-88,166
Cash flow from operating activities before changes in working capital	**15,890**	**69,223**	**102,547**	**241,009**	**266,736**	**128,274**
Cash flow from changes in working capital						
Change in inventories	12,509	17,542	-26,790	7,552	-8,561	-42,903
Change in trade receivables and other current receivables	-39,899	54,382	-131,555	142,491	207,733	-66,313
Changes in trade payables and other current liabilities	22,645	-73,763	171,938	-134,498	-184,904	121,532
Cash flow from operating activities	**11,145**	**67,384**	**116,140**	**256,554**	**281,004**	**140,590**
Cash flow from investing activities						
Investments in intangible fixed assets	-56	0	-56	0	0	-56
Investments in property, plant and equipment	-39,714	-53,342	-95,451	-179,309	-222,791	-138,933
Disposal of property, plant and equipment	1,318	8,705	1,457	8,705	0	-7,248
Acquisitions of subsidiaries	-0	0	-42,459	-28,712	-34,432	-48,179
Cash flow from investing activities	**-38,452**	**-44,637**	**-136,510**	**-199,316**	**-257,223**	**-194,417**
Cash flow from financing activities						
Loans raised from credit institutions	77,501	16,268	989,298	115,610	188,206	1,061,894
Repayment of borrowings from credit institutions	-10,477	-7,841	-665,310	-33,704	-51,437	-683,043
Repayment of lease liabilities	-16,410	-18,174	-55,485	-55,971	-76,808	-76,322
Change in other liabilities	-193	-4,840	-84,435	0	17,706	-66,729
Dividends paid to the company's shareholders	0	0	-84,000	-84,000	-84,000	-84,000
Cash flow from financing activities	**50,421**	**-14,587**	**100,069**	**-58,065**	**-6,333**	**151,800**
Cash flow for the period	**23,114**	**8,160**	**79,699**	**-827**	**17,448**	**97,974**
Net increase/decrease in cash and cash equivalents						
Cash and cash equivalents at the beginning of the period	114,983	38,166	55,744	50,820	50,820	46,770
Exchange rate differences on cash and cash equivalents	1,854	444	4,508	-3,223	-12,523	-4,792
Cash and cash equivalents at the end of the period	**139,951**	**46,770**	**139,951**	**46,770**	**55,744**	**139,951**

Parent Company's Statement of Profit or Loss and Comprehensive Income

Amounts in TSEK	Jul-Sep 2026	Jul-Sep 2025	Jan-Sep 2026	Jan-Sep 2025	Jan-Dec 2025	Okt 2025-Sep 2026
Net sales	100,338	108,135	354,169	341,042	467,954	481,081
Other operating income	8,744	0	25,358	30,505	35,038	29,891
Total revenue	**109,083**	**108,135**	**379,527**	**371,547**	**502,992**	**510,972**
Raw materials and consumables	-54,961	-50,344	-177,045	-177,106	-237,027	-236,966
Other external expenses	-17,549	-14,947	-52,307	-62,161	-79,132	-69,278
Staff costs	-20,522	-31,660	-99,121	-107,150	-153,727	-145,698
Depreciation, amortisation and write-downs of tangible fixed assets, intangible assets and rights of use	-6,657	-7,112	-20,760	-22,411	-29,607	-27,956
Other operating expenses	-575	0	-1,726	0	0	-1,726
Operating profit	**8,817**	**4,072**	**28,567**	**2,719**	**3,499**	**29,347**
Profit from investments in Group companies	0	0	57,181	0	0	57,181
Interest income and similar items	7,857	2,234	22,234	10,927	14,216	25,523
Interest expense and similar items	-18,514	-4,462	-31,773	-16,724	-26,344	-41,393
Profit from financial items	**-10,657**	**-2,228**	**47,641**	**-5,797**	**-12,128**	**41,310**
Allocation of profits	0	0	0	0	24,667	24,667
Profit before tax	**-1,839**	**1,844**	**76,208**	**-3,078**	**16,038**	**95,324**
Income tax	132	-379	-4,125	636	-3,735	-8,496
Profit for the period	**-1,708**	**1,464**	**72,083**	**-2,443**	**12,303**	**86,829**



The Parent Company's Statement of Financial Position

Amounts in TSEK	2026 30 Sep	2025 30 Sep	2025 31 dec
ASSETS			
Fixed assets			
Intangible fixed assets	2,270	2,852	2,707
Tangible fixed assets	260,329	262,372	258,970
Investments in Group companies	388,072	332,432	343,648
Right-of-use assets	1,803	2,107	2,085
Deferred tax assets	4	36	8
Receivables from Group companies	554,861	0	0
Financial fixed assets	5,317	1,778	3,397
Total non-current assets	**1,212,657**	**601,578**	**610,815**
Current assets			
Stock	58,191	55,516	58,565
Contract assets	1,884	4,487	6,950
Trade receivables	49,229	39,778	27,043
Receivables from Group companies	123,393	151,228	244,083
Receivables from parent company	0	23,688	24,098
Current tax assets	13,617	2,900	4,513
Other receivables	907	185	184
Prepaid expenses and deferred income	9,555	2,873	3,602
Cash and cash equivalents	32,559	0	0
Total current assets	**289,336**	**280,655**	**369,038**
TOTAL ASSETS	**1,501,993**	**882,233**	**979,853**

Amounts in TSEK	2026 30 Sep	2025 30 Sep	2025 31 dec
EQUITY			
Restricted equity			
Share capital	19,600	19,600	19,600
Revaluation reserve	20,009	20,835	20,009
Reserve fund	2,800	2,800	2,800
Total restricted equity	**42,409**	**43,235**	**42,409**
Unrestricted equity			
Retained earnings	143,801	212,371	215,502
Profit for the period	72,083	-2,443	12,303
Total unrestricted equity	**215,884**	**209,928**	**227,805**
Total equity	**258,293**	**253,163**	**270,214**
Untaxed reserves	92,857	93,923	92,857
Non-current liabilities			
Liabilities to credit institutions	983,310	87,300	84,600
Lease liabilities	837	1,287	1,138
Deferred tax liabilities	6,925	7,039	6,925
Other provisions for pensions	5,709	2,311	3,788
Other non-current liabilities	0	0	5,522
Total long-term liabilities	**996,781**	**97,937**	**101,973**
Current liabilities			
Liabilities to credit institutions	0	271,191	278,889
Liabilities to Group companies	27,769	49,747	116,733
Trade payables	57,792	48,568	48,480
Lease liabilities	987	897	985
Contractual liabilities	1,495	0	0
Current tax liabilities	4,125	28,602	24,904
Other current liabilities	24,299	5,648	584
Accrued expenses and deferred income	37,595	32,557	44,234
Total current liabilities	**154,062**	**437,210**	**514,809**
TOTAL EQUITY AND LIABILITIES	**1,501,993**	**882,233**	**979,853**

FINANCIAL REPORTS

Notes

Note 1: General information

This report covers the parent company KB Components AB, company registration number 556081-6653, and its subsidiaries.

Note 2: Accounting policies

The interim report for the Group has been prepared in accordance with IAS 34 Interim Financial Reporting and relevant additional disclosure requirements in the Annual Accounts Act (1995:1554). The interim report for the parent company has been prepared in accordance with RFR 2 and the Annual Accounts Act (1995:1554). Disclosures in accordance with IAS 34.16A are included not only in the financial statements and accompanying notes but also in other sections of the interim report.

For both the parent company and the Group, accounting policies and calculation methods have been applied in the same manner as for the 2025 annual report, which was prepared in accordance with International Financial Reporting Standards as adopted by the EU and interpretations thereof.

Note 3: Financial instruments

All financial instruments are measured at amortised cost, and the carrying amounts of all instruments measured at amortised cost are reasonable estimates of their respective fair values, either due to their short-term nature, or (in the case of loans raised) if the interest payable on these loans is close to current market interest rates.

Note 4 Transactions with related parties

As at 30 September 2026, the KB Components Group had no receivables or liabilities to other related parties. During the first half of the year, the KB Components Group recognised intra-group interest income from other companies within the BrA Invest Group. These are recognised on an ongoing basis in the consolidated profit and loss account and are shown in the table below. The transactions have been carried out on arm's length terms.

See further information in the tables below.

Belopp i TSEK

2025	**Current receivables**	**Current liabilities**
Opening balance 1 January 2025	49,835	-582
Change during the period	-26,147	582
UB 30 September 2025	23,688	0
Interest rate	4,50%	4,50%

2026	**Current,receivables**	**Current,liabilities**
IB 1 January 2026	24,098	0
Change during the period	-24,098	0
UB 30 September 2026	0	0
Interest rate	4,50%	

	2026 Jan-Sep	**2025 Jan-Sep**	**2025 Jan-Dec**
Intra-group interest income	484	335	1,150



Note 5 Operating segments and revenue

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The Chief Executive Officer (CEO) is the chief operating decision-maker and assesses the Group's financial position and performance, as well as making strategic decisions. The CEO monitors the Group's performance from a geographical perspective through the North America, Europe and Asia segments, together with the regional managers for each segment, who report to the CEO.

The Chief Executive Officer uses adjusted EBITDA as a measure to assess the operating segments' results. This excludes the effects of significant revenue and cost items such as restructuring costs, transaction costs and impairment losses where the impairment loss results from an isolated, non-recurring event.

Amount in TSEK

July–September 2026	**North America**	**Europe**	**Asia**	**Eliminations**	**Total**
Ongoing production of components	308,436	359,634	53,385	-2,997	718,458
Projects relating to tool design	13,619	10,174	10,174	-1,605	32,362
Net sales by segment	**322,055**	**369,808**	**63,559**	**-4,602**	**750,820**
Other operating income	337	20,053	1,014	-17,450	3,954
Total revenue by segment	**322,392**	**389,861**	**64,573**	**-22,052**	**754,774**
Adjusted EBITDA	**29,186**	**63,120**	**11,488**	**0**	**103,794**
Legal fees: disputes and acquisitions	0	-0	-15	0	-15
Restructuring costs	-2,776	-3,836	-47	0	-6,659
EBITDA	**26,411**	**59,284**	**11,426**	**0**	**97,121**
Financial income	-5,686	9,787	0	-7,414	-3,313
Financial expenses	-3,757	-27,166	-61	7,414	-23,570
Depreciation	-19,567	-24,827	-2,495	0	-46,889
Profit before tax	**-2,598**	**17,077**	**8,870**	**0**	**23,349**

July–September 2025	**North America**	**Europe**	**Asia**	**Eliminations**	**Total**
Ongoing production of components	221,079	294,679	36,264	-6,390	545,632
Projects relating to tool design	62,844	4,475	2,814	0	70,133
Net sales by segment	**283,923**	**299,154**	**39,078**	**-6,390**	**615,765**
Other operating income	1,157	8,283	91	0	9,531
Total revenue by segment	**285,080**	**307,437**	**39,169**	**-6,390**	**625,296**
Adjusted EBITDA	**33,689**	**40,941**	**10,181**	**0**	**84,811**
Legal fees: disputes and acquisitions	0	-761	0	0	-761
Relocation costs	-10	-402	0	0	-412
EBITDA	**33,679**	**39,778**	**10,181**	**0**	**83,638**
Financial income	7,882	2,819	-341	-3,582	6,778
Financial expenses	-12,543	-7,774	-1,374	3,582	-18,109
Depreciation	-18,193	-21,839	-6,219	0	-46,251
Profit before tax	**10,825**	**12,984**	**2,247**	**0**	**26,056**

Amount in TSEK

January–September 2026	**North America**	**Europe**	**Asia**	**Eliminations**	**Total**
Ongoing production of components	823,075	1,099,985	139,230	-6,970	2,055,319
Projects relating to tool design	51,702	28,448	22,723	0	102,872
Net sales by segment	**874,777**	**1,128,432**	**161,952**	**-6,970**	**2,158,191**
Other operating income	505	52,939	1,925	-14,524	40,846
Total revenue by segment	**875,282**	**1,181,372**	**163,878**	**-21,494**	**2,199,037**
Adjusted EBITDA	**77,708**	**157,147**	**36,144**	**0**	**270,999**
Legal fees: disputes and acquisitions	-414	-1,904	-85	0	-2,403
Restructuring costs	-3,994	-21,287	-47	0	-25,328
Bargain purchase	0	31,722	0	0	31,722
EBITDA	**73,300**	**165,678**	**36,012**	**0**	**274,990**
Financial income	1,758	24,952	0	-18,870	7,840
Financial expenses	-29,818	-50,540	-7,085	18,870	-68,573
Depreciation	-54,982	-67,812	-13,969	0	-136,763
Profit before tax	**-9,743**	**72,278**	**14,958**	**0**	**77,494**

January–September 2025	**North America**	**Europa**	**Asia**	**Eliminations**	**Summa**
Ongoing production of components	769,192	989,360	110,120	-17,884	1,850,788
Projects relating to tool design	180,725	25,604	18,480	0	224,809
Net sales by segment	**949,917**	**1,014,964**	**128,600**	**-17,884**	**2,075,597**
Other operating income	2,477	47,996	1,363	-23,450	28,386
Total revenue by segment	**952,394**	**1,062,960**	**129,963**	**-41,334**	**2,103,983**
Adjusted EBITDA	**114,253**	**146,052**	**33,453**	**0**	**293,758**
Legal fees: disputes and acquisitions	0	-1,243	0	0	-1,243
Relocation costs	-10	-402	0	0	-412
Outcome of previously recognised dispute	0	15,000	0	0	15,000
EBITDA	**114,243**	**159,407**	**33,453**	**0**	**307,103**
Financial income	17,638	13,489	4,784	-11,054	24,857
Financial expenses	-38,100	-27,765	-4,865	11,054	-59,676
Depreciation	-52,758	-66,768	-19,915	0	-139,441
Profit before tax	**41,023**	**78,363**	**13,457**	**0**	**132,843**



Note 6 Business combinations

Rabugino Sp.z.o.o, Poland, 7 May 2026

On 7 May, the acquisition of 100 percent of the shares in Rabugino Sp. z o.o., Poland, was completed. Rabugino Sp. z o.o. was founded in 1985 and operates from Grodzisk Mazowiecki, near Warsaw in Poland. The company is primarily active in the automotive industry and works with end customers such as BMW, Volvo, Volkswagen and Audi. It is a company that has successfully secured new projects, creating a significant pipeline of new business set to enter production. The company has a turnover of approximately 80 MPLN (approx. 200 MSEK) with profitability significantly lower than that of the KB Group, a workforce of approximately 150 employees and 31 modern injection moulding machines.
Through this acquisition, KB Components is expanding its European presence and strengthening its relationships with key customers in the automotive industry, filtration technology and consumer goods sectors.

By integrating Rabugino's operations, KB Components will optimise capacity utilisation across its facilities and leverage synergies to improve efficiency.

There are 720,000 SEK in acquisition-related costs associated with the acquisition of Rabugino. These costs are reported as other external costs. The purchase price has been paid in full in cash and there is no additional purchase price. In addition to the purchase price of 42 MSEK, the acquisition includes assumed loans and repaid liabilities to former shareholders totalling 39 MSEK.

The gain arising from the bargain purchase is recognised as other operating income (and an item affecting comparability) and stems from the surplus value of the company's property. The business is specialised, and the limited number of potential buyers, combined with the seller's desire to complete the transaction within a short timeframe, meant that the purchase price was below the fair value of the identifiable net assets. The table below summarises the consideration paid for the acquisition, as well as the fair value of the acquired assets and assumed liabilities as at the acquisition date.
The purchase price allocation is preliminary.

	Amounts in TSEK
Purchase price	**44,424**
Acquired assets and liabilities at fair value	
Cash and cash equivalents	1,945
Fixed assets	107,176
Stock	24,719
Trade and other receivables	41,624
Non-current liabilities, including deferred tax	-25,841
Trade payables and other current liabilities	-73,478
Total assets and liabilities acquired	**76,145**
Bargain purchase	-31,722

Note 7 Reconciliation with financial statements in accordance with IFRS

The financial statements published by KB Components include alternative performance measures, which supplement the measures defined or specified in the applicable financial reporting standards.
Alternative performance measures are presented where, in their context, they provide clearer or more in-depth information than the measures defined in the applicable financial reporting standards.
These alternative performance measures are derived from the company's consolidated financial statements and are not measures in accordance with IFRS.

Amounts in TSEK	Jul–Sep 2026	Jul–Sep 2025	Jan–Sep 2026	Jan–Sep 2025	Jan–Dec 2025	Okt 2025–Sep 2026
Items affecting comparability						
Outcome of previously recognised dispute	0	0	0	15,000	15,000	0
Bargain purchase	0	0	31,722	0	0	31,722
Restructuring costs	-6,659	0	-25,328	0	-16,579	-41,907
Relocation costs	0	-412	0	-412	-5,394	-4,982
Legal fees relating to disputes and acquisitions	-15	-761	-2,403	-1,243	-3,702	-4,862
Items affecting comparability	**-6,674**	**-1,173**	**3,991**	**13,345**	**-10,675**	**-20,029**
EBITDA						
Operating profit (EBIT)	50,232	37,387	138,227	167,662	170,717	141,282
Depreciation, amortisation and impairment losses	46,889	46,251	136,763	139,441	188,177	185,499
EBITDA	**97,121**	**83,638**	**274,990**	**307,103**	**358,894**	**326,781**
Adjusted operating profit (EBIT)						
Operating profit (EBIT)	50,232	37,387	138,227	167,662	170,717	141,282
Items affecting comparability	6,674	1,173	-3,991	-13,345	10,675	20,029
Adjusted operating profit (EBIT)	**56,906**	**38,560**	**134,236**	**154,317**	**181,392**	**161,311**
Adjusted EBITDA						
EBITDA	97,121	83,638	274,990	307,103	358,894	326,781
Items affecting comparability	6,674	1,173	-3,991	-13,345	10,675	20,029
Adjusted EBITDA	**103,795**	**84,811**	**270,999**	**293,758**	**369,569**	**346,810**
Adjusted profit after tax						
Profit after tax	17,922	14,076	60,550	102,237	90,393	48,706
Items affecting comparability after tax	5,299	931	-3,169	-10,596	8,476	15,903
Adjusted profit after tax	**23,221**	**15,007**	**57,381**	**91,641**	**98,869**	**64,609**

	30 Sep 2026	30 Sep 2025	31 Dec 2025
Net interest-bearing debt including lease liabilities			
Non-current interest-bearing liabilities	1,000,677	254,092	141,394
Long-term lease liabilities	247,700	237,343	235,629
Current interest-bearing liabilities	14,869	391,500	533,258
Current lease liabilities	74,549	62,245	68,318
Cash and cash equivalents and interest-bearing receivables	-139,951	-70,458	-79,842
Net interest-bearing debt including lease liabilities	**1,197,845**	**874,722**	**898,757**
Adjusted EBITDA (R12)	346,810	489,687	369,569
Net interest-bearing debt/EBITDA (R12), times	**3,5**	**1,8**	**2,4**
Net interest-bearing debt excluding lease liabilities			
Non-current interest-bearing liabilities	1,000,677	254,092	141,394
Current interest-bearing liabilities	14,869	391,500	533,258
Cash and cash equivalents and interest-bearing receivables	-139,951	-70,458	-79,842
Net interest-bearing debt excluding lease liabilities	**875,595**	**575,134**	**594,810**
Net interest-bearing debt/EBITDA excluding leases (R12), times			
Adjusted EBITDA (R12)	346,810	489,687	369,569
Lease depreciation (R12)	-64,621	-72,313	-68,166
Adjusted EBITDA (R12), excluding lease depreciation	282,189	417,374	301,403
Net interest-bearing debt/EBITDA excluding leases (R12), times	**3,1**	**1,4**	**2,0**

Alternative performance measures

Alternative key figure	Definition	Purpose
EBITDA	Operating profit before depreciation, amortisation and impairment losses.	KB Components considers EBITDA to be a useful indicator of the Company's performance. EBITDA provides investors with an indication of a company's ability to generate cash and pay its debts.
EBIT	Operating profit.	KB Components considers EBIT to be a relevant measure for presenting reported profitability.
Items affecting comparability	Items affecting comparability are specific material items that are reported separately due to their size or frequency, e.g. restructuring costs, write-downs, disposals and acquisition costs.	Adjusting for items affecting comparability improves comparability over time by excluding items that are irregular in frequency or size. This is to provide a more accurate picture of the underlying operating profit.
Adjusted EBITDA	Operating profit before depreciation, amortisation and impairment losses, adjusted for items affecting comparability and impairment losses on fixed assets.	KB Components considers adjusted EBITDA to be a useful indicator of the Company's performance. Adjusted EBITDA provides investors with an indication of the underlying business's ability to generate cash and pay its debts.
Adjusted EBIT (operating profit)	Operating profit adjusted for items affecting comparability and impairment of fixed assets.	KB Components considers adjusted EBIT to be a relevant measure for presenting the profitability of the underlying business, excluding items affecting comparability and impairment of fixed assets.
EBITDA margin, %	EBITDA divided by net sales.	KB Components considers that the EBITDA margin relative to total revenue is a useful indicator of the business's ability to convert revenue into cash.
EBIT operating margin, %	EBIT divided by net sales.	KB Components considers the EBIT margin to be a relevant measure for comparing reported profitability over time.
Adjusted EBITDA margin, %	Adjusted EBITDA as a proportion of net sales.	KB Components considers the adjusted EBITDA margin to be a useful indicator of the underlying business's ability to convert revenue into cash.
Adjusted EBIT margin, %	Adjusted EBIT as a percentage of net sales.	KB Components considers the adjusted EBIT margin to be a relevant measure for comparing the profitability of the underlying business, excluding items affecting comparability and impairment of fixed assets.
Net debt	The sum of interest-bearing liabilities less cash and cash equivalents and other financial assets.	KB Components considers that net debt is relevant to present as a supplementary measure for assessing the potential for dividends, making strategic investments and evaluating the Group's ability to meet its financial obligations.

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