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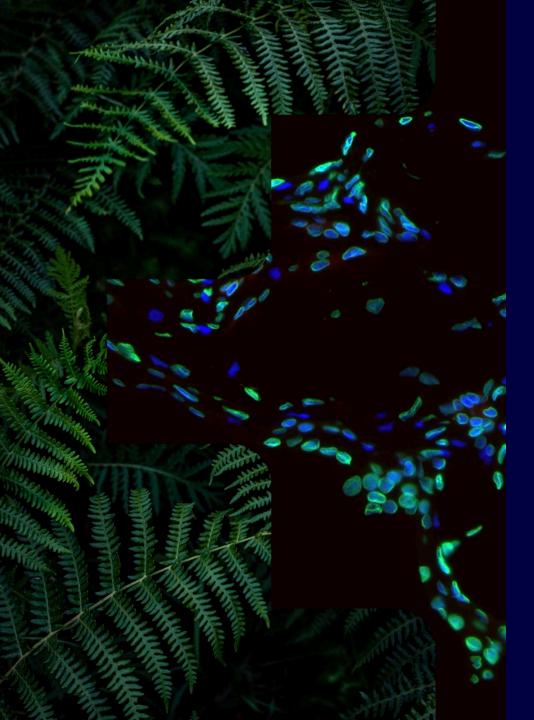
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AGENDA MAY 7, 2024

- **Summary Q1 2024**
- Market Development and Outlook
- Financial Performance Q1, 2024
- Business Areas Q1, 2024
- A&Q

Summary Q1, 2024

Organic growth while mixed sales performance impacted Q1 profitability

Mixed sales performance throughout the business areas; where Biosciences delivered strong sales growth

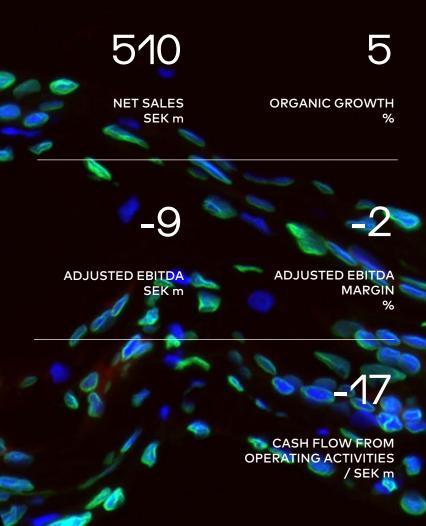
Slower sales in Academia and Diagnostics

Strategic review of current R&D projects and the Group's product portfolio

Conclusions from the whistleblower investigation communicated

Changed method for impairment test of goodwill resulting in retroactive impairment of goodwill and other intangible assets

New members in the executive management: CHRO and CCO

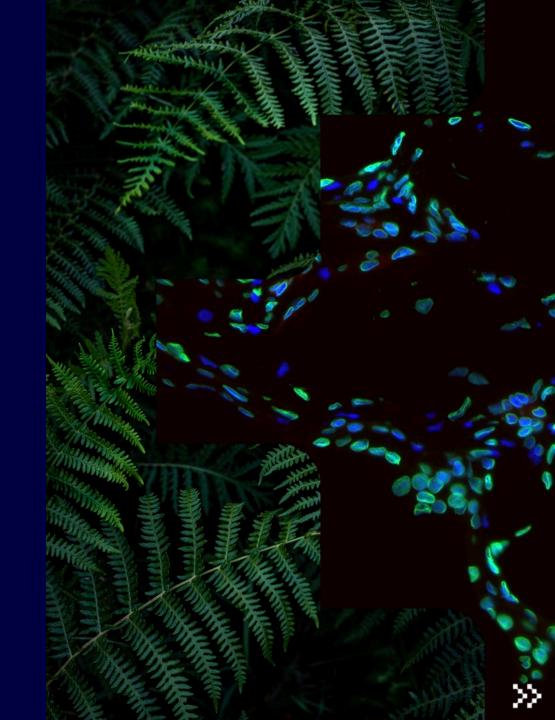


All numbers in this presentation refers to continuing operations if not otherwise stated. Ginolis has been classified as discontinued operations from Q4 2023. BICO reports in constant currency for all organic growth figures from Q1 2024. From Q1 2024 BICO has also changed to functional reporting and comparable numbers has been adjusted.



Whistleblower investigation

- Conclusions from a whistleblower investigation communicated in March.
- Three aspects should be underlined;
 - the whistleblower report refers to historical events, 2017-2021,
 - the report has not been able to show any criminal act and,
 - it does not lead to any further accounting measures.
- The work with strengthening of internal control systems have been in place since 2022.
- We will continue to make sure that we stay proactive, as well as fostering and developing the right BICO culture.



BICO changes method for impairment test of goodwill resulting in retroactive impairment of goodwill and other intangible assets

- BICO has resolved to change method for impairment test of goodwill. This results in a retroactive impairment of goodwill and other intangible assets with an accumulated non-cash effect on EBIT in 2022 and 2023 of SEK -1,788m.
- The impairment follows discussions with the Council for Swedish Financial Reporting Supervision regarding impairment tests of goodwill for 2022 and 2023.
- The Council has, as part of their normal oversight of listed companies, reviewed BICO's Annual report 2022 and more specifically the impairment tests of goodwill, IAS 36.
- The Council has advocated that the Company should use a five-year forecast period. BICO has therefore decided to change method for impairment test of goodwill
- As disclosed in its Annual Reports BICO has historically applied a forecast period of ten years. The
 chosen length of the forecast period which, has been audited and accepted, was used to reflect the
 value of the business given its growth prospects.

BICO changes method for impairment test of goodwill resulting in retroactive impairment of goodwill and other intangible assets

| | December 31, 2023 | | | | December 31, 2022 | | |
|--|---------------------|------------|--------------------|---------------------|-------------------|---------------------|--|
| | Previously reported | Adjustment | Adjusted reporting | Previously reported | Adjustment | Previously reported | |
| BALANCE SHEET | | | | | | | |
| | | | | | | | |
| Intangible assets | 5,026.2 | -1,838.0 | 3,188.2 | 6,712.9 | -2,667.9 | 4,045.0 | |
| Deferred tax assets | 57.8 | - | 57.8 | 101.9 | - | 101.9 | |
| Total other non-current assets | 772.8 | - | 772.8 | 945.0 | - | 945.0 | |
| Current assets | 2,041.0 | - | 2,041.0 | 2,437.0 | - | 2,437.0 | |
| Total assets | 7,897.8 | -1,838.0 | 6,059.8 | 10,196.8 | -2,667.9 | 7,528.9 | |
| | | | | | | | |
| Share capital | 1.8 | - | 1.8 | 1.8 | - | 1.8 | |
| Other contributed capital | 7,580.5 | - | 7,580.5 | 7,590.5 | - | 7,590.5 | |
| Translation reserve | 394.6 | -49.0 | 345.6 | 419.3 | -93.9 | 325.4 | |
| | | | | | | | |
| Retained earnings incl. profit/loss for the year | -3,094.4 | -1,758.6 | -4,853.0 | -1,106.5 | -2,569.0 | -3,675.5 | |
| Equity attributable to owners of | | | | | | | |
| the Parent Company | 4,882.5 | -1,807.6 | 3,074.9 | 6,905.1 | -2,662.9 | 4,242.2 | |
| Non-controlling interests | 25.4 | - | 25.4 | 27.2 | - | 27.2 | |
| Total equity | 4,907.9 | -1,807.6 | 3,100.3 | 6,932.2 | -2,662.9 | 4,269.3 | |
| | | | | | | | |
| Deferred tax liabilities | 254.9 | -30.4 | 224.5 | 345.1 | -5.0 | 340.1 | |
| Other non-current liabilities | 1,888.0 | - | 1,888.0 | 1,980.0 | - | 1,980.0 | |
| Current liabilities | 847.0 | - | 847.0 | 939.5 | - | 939.5 | |
| Total equity and liabilities | 7,897.8 | -1,838.0 | 6,059.8 | 10,196.8 | -2,667.9 | 7,528.9 | |



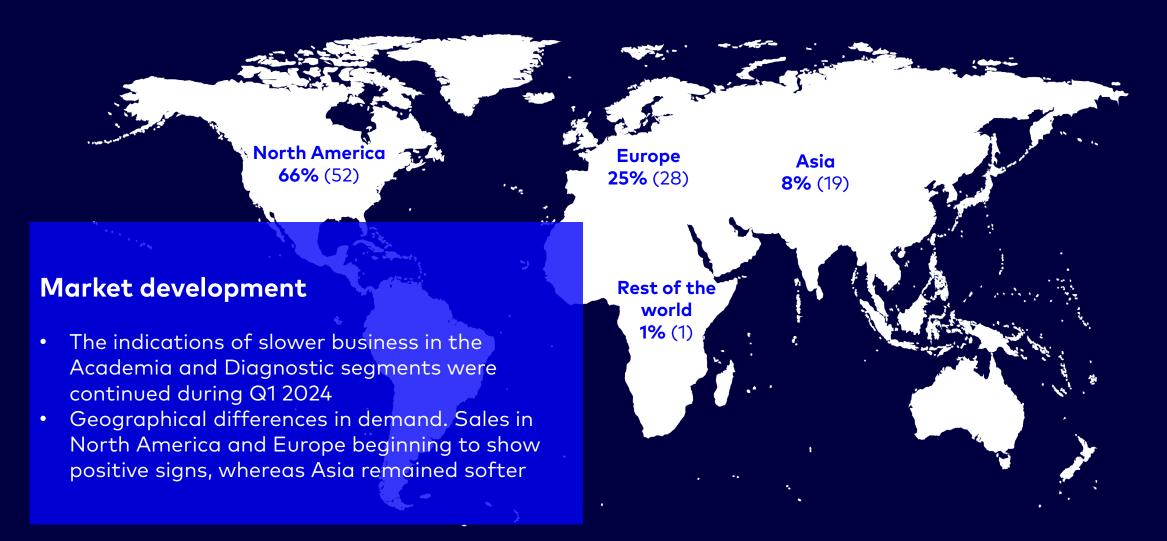
STRATEGIC REVIEW

Current R&D projects and the Group's product portfolio

- The Project Management Office (PMO) reviews current R&D projects across the Group.
- R&D board established- review of key projects ensuring focused and customer insight driven R&D investments.
- Due to the heavy dependency on the Academia and the Diagnostic sectors where the business has been softer for some time, measures made in CELLINK and SCIENION.
 - CELLINK: new management in place and measures have been concluded in two areas;
 commercial offering and cost savings. The commercial offering will be focusing on the core portfolio and a new pricing strategy has been implemented to ensure profitable growth
 - o For Q1 a need for write-downs of capitalized R&D in CELLINK of SEK 85m which impacted EBIT
 - SCIENION: we are continuing to actively work with restructuring and reshaping of the business both from an offering and cost perspective

Market Development and Outlook

Market Development and sales per geography Q12024 vs. Q12023





Financial Performance Q1 2024

FINANCIAL PERFORMANCE

JANUARY - MARCH 2024

510 **NET SALES ORGANIC GROWTH** SEK m % **ADJUSTED EBITDA EBITDA** SEK m SEK m **GROSS MARGIN NET PROFIT/LOSS** % SEK m

Q12024

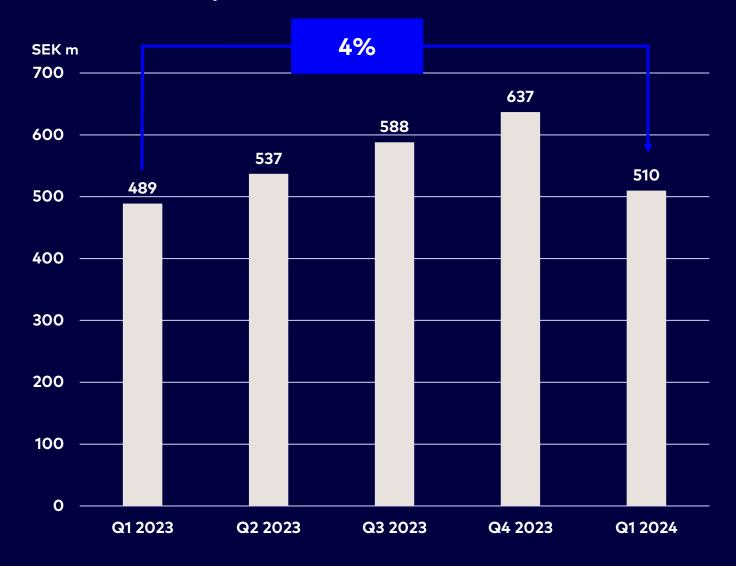
NET SALES

SEK m / ROLLING 12 MONTHS





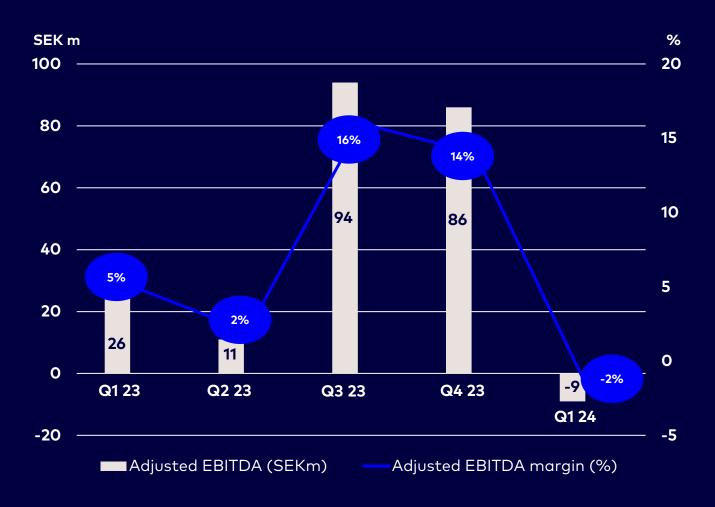
Sales Development (SEKm)



- Mixed sales performance from our business areas, where Biosciences delivered strong sales levels.
- Historically Q1 seasonally normally a seasonally weak quarter, and this was not an exception for the Bioprinting and Bioautomation businesses with weak development in CELLINK and SCIENION.
- Strong sales levels for Biosciences.
- The indications of slower business in the Academia and Diagnostic segments were continued during Q1 2024.
- Geographical differences in demand.
 Sales in North America and Europe beginning to show positive signs, whereas Asia remained softer.



Adjusted EBITDA (SEKm) and Margin (%)



- Softer business in Bioprinting and Bioautomation, primarily CELLINK and SCIENION had a negative impact.
- The strong sales from Biosciences compensated to a certain extent.
- Staying on course with cost control for the Group guiding for the quarter and will continue to be.



Comment on Cash Flow, Working Capital and Financial Position

- Cash flow from operating activities for Q1 amounted to SEK -17m
- This includes a positive effect from changes in working capital of SEK 27m
 - Operating receivables decreased by SEK 163m
 - Inventories decreased by SEK 22m
 - Operating liabilities decreased by SEK 158m
- Investments in tangible CAPEX amounted to SEK 8m
- Investments in intangible CAPEX amounted to SEK 8m
- Earn-out payments amounted to SEK 28m in the quarter. Total estimated remaining earn-out payments amounts to SEK 20m
- Total cash flow during Q1 amounted to SEK -77m and cash reserves by March 31, 2024, amounted to SEK 796m.

JANUARY-MARCH 2024

CASH FLOW FROM OPERATING ACTIVITIES

-17

CHANGE IN WORKING CAPITAL, NET

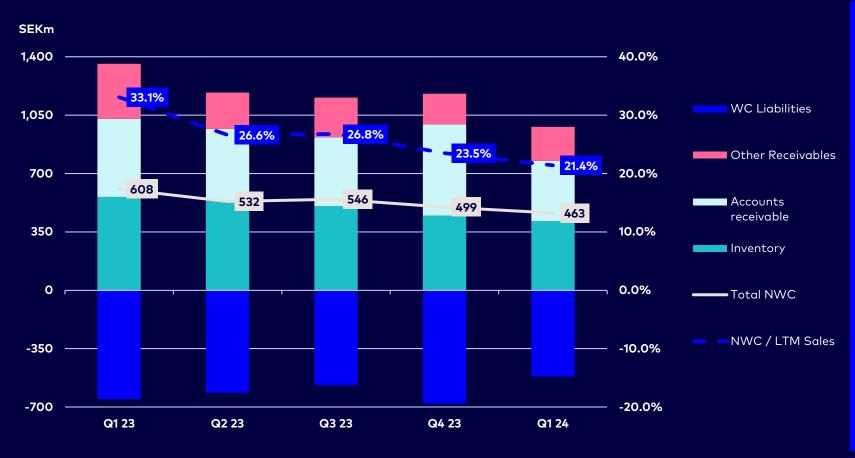
27 SEK m

CASH AND CASH EQUIVALENTS PER MARCH 31, 2024

796 SEK n



Development in Net Working Capital between Q12023 and Q12024



- Between Q1 2023 and Q1 2024, NWC decreased from SEK 608m to SEK 463m
- Main drivers for this development include;
 - Account receivables improved from SEK 442m to SEK 362m, an improvement by SEK 80m
 - Inventories decreased from SEK 506m to SEK 414m, an improvement of SEK 92m
 - WC liabilities increased modestly by SEK 26m
- Total improvements amounted to SEK 145m, or a decrease from around 33% to around 21% of net working capital/LTM Sales



Business Areas Q12024

Bioprinting

JANUARY - MARCH 2024

113

-21

NET SALES SEK m

ORGANIC GROWTH %

-21

-19

ADJUSTED EBITDA SEK m

ADJUSTED EBITDA MARGIN







Biosciences

JANUARY - MARCH 2024

313

36

NET SALES SEK m ORGANIC GROWTH

35

11

ADJUSTED EBITDA SEK m ADJUSTED EBITDA MARGIN %



Bioautomation

JANUARY - MARCH 2024

84

-27

NET SALES SEK m ORGANIC GROWTH

6

8

ADJUSTED EBITDA SEK m ADJUSTED EBITDA MARGIN %







