

# Grieg Seafood ASA



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18 August 2016

Q2  
2016



# Agenda

- Highlights
- Business Units (Regions)
- Financials
- Outlook





## HIGHLIGHTS Q2 2016



# Highlights Q2 2016



- Best-ever quarter with EBIT of MNOK 312 (EBIT/kg NOK 19.2).
- H1 2016 EBIT of MNOK 526.
- Historically strong market, but falling US prices at the end of Q2.
- EBIT/kg NOK 22.5 in Norway.
  - Fixed price contracts account for 31%.
  - Low harvest volume in Finnmark.
  - Lower costs in Rogaland.
- Improved operating results in Shetland, EBIT/kg NOK 22.0.
- Harvesting brought forward, in a strong market, to reduce the biological risk.
  - The Group's harvest volume in Q2 2016 was 16 263 tons gutted weight.
- The volume guiding 2016 reduced by 2,000 tons to 68,000 tons.
- Further improvement in key figures and financial base.





# Financial highlights Q2 2016

|                                    | Q2 2016   | Q2 2015   | YTD 2016  | YTD 2015  |
|------------------------------------|-----------|-----------|-----------|-----------|
| Total operating income (TNOK)      | 1 682 253 | 1 170 864 | 2 981 650 | 2 204 481 |
| EBITDA (TNOK)                      | 356 383   | 18 965    | 608 728   | 127 012   |
| EBIT before fair value adj. (TNOK) | 311 694   | -21 072   | 526 076   | 48 970    |
| EBIT / kg (NOK)                    | 19,17     | -1,20     | 17,60     | 1,60      |
| Harvest volume (tons gwe)          | 16 263    | 17 558    | 29 898    | 30 638    |

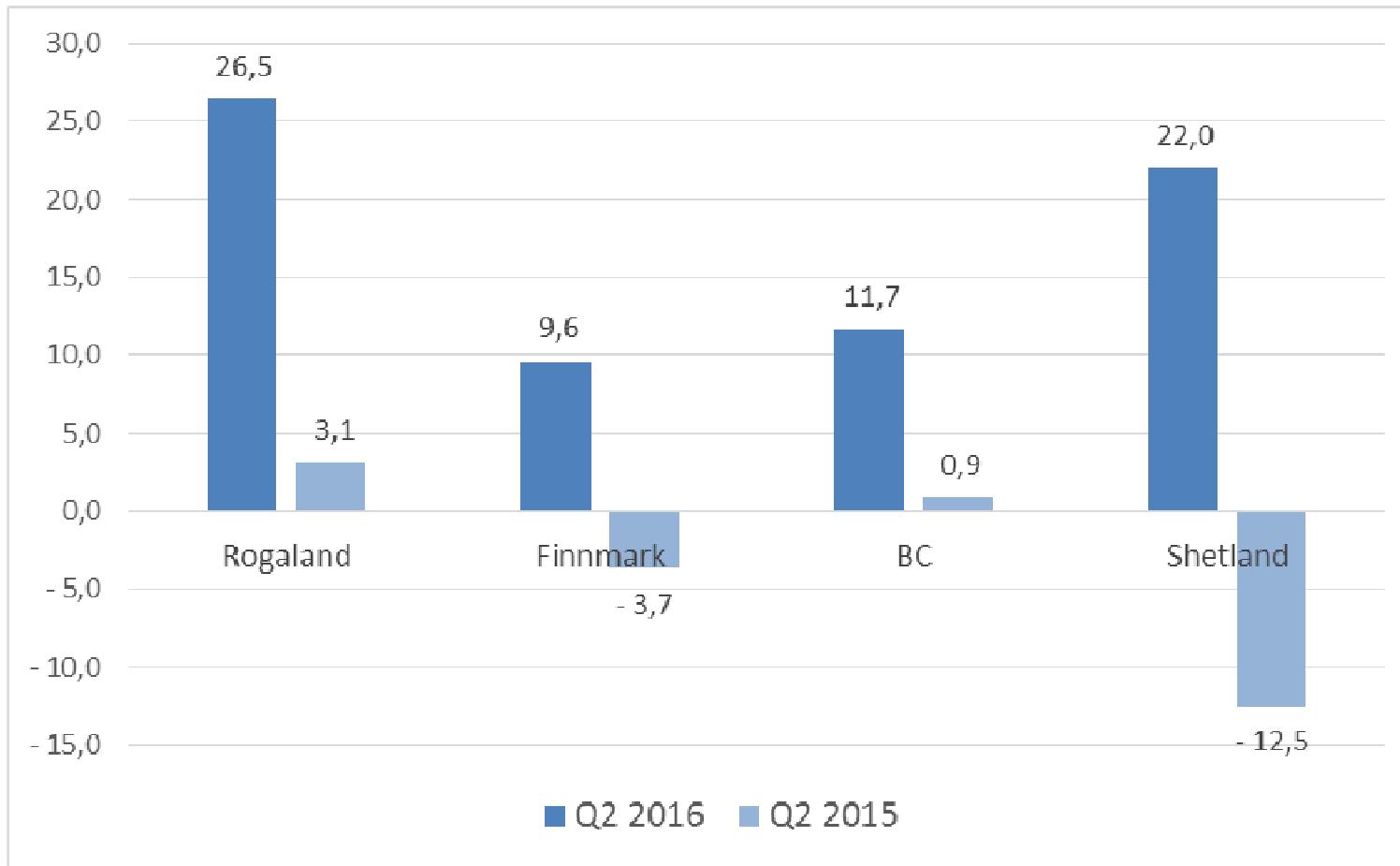


# BUSINESS UNITS (REGIONS)



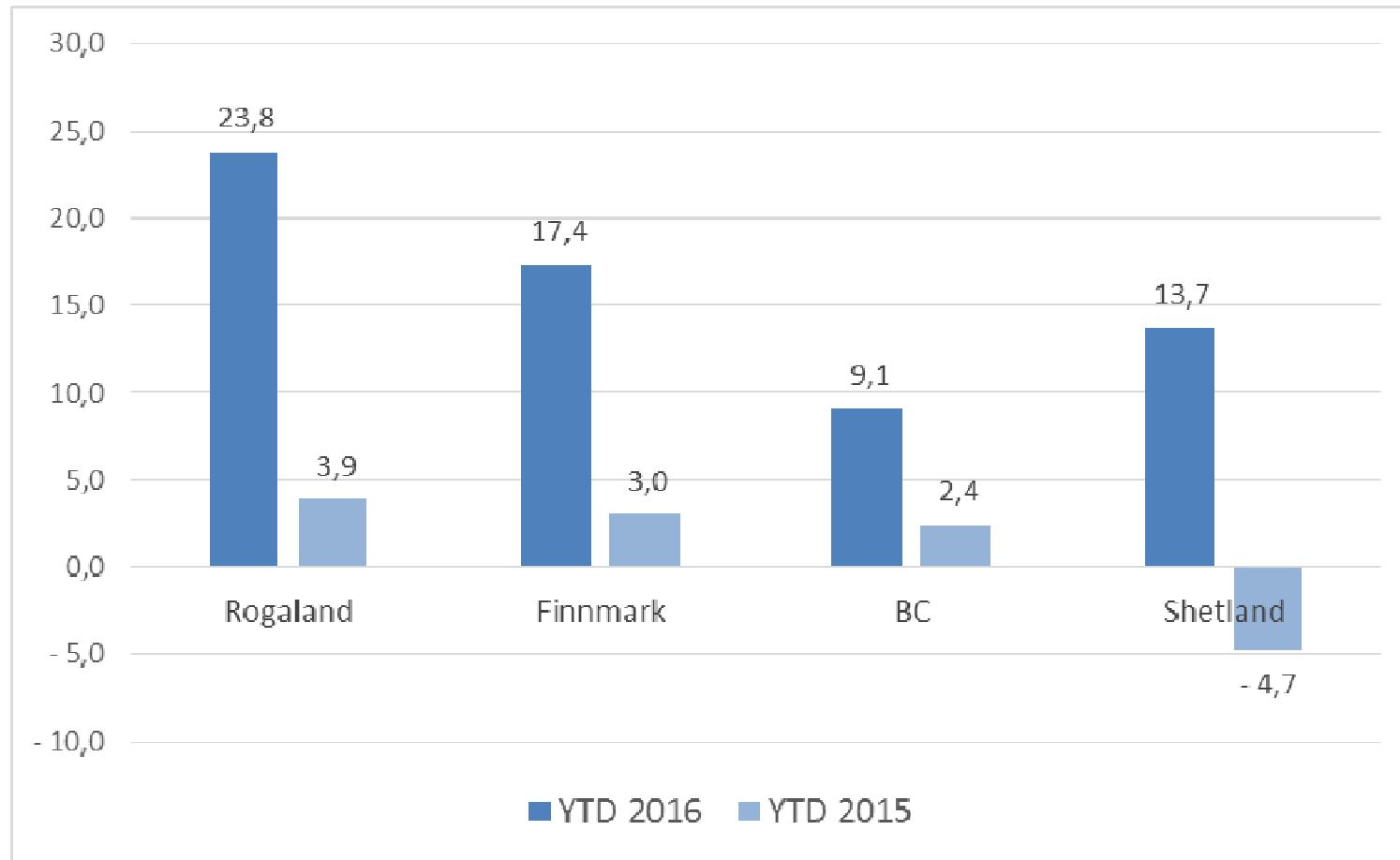
# Business units performance – Q2 2016

EBIT before biomass adjustment/KG gwt



# Business units performance – YTD 2016

EBIT before biomass adjustment/KG gwt



# GSF Rogaland

- Cost down in Q2.
- Low harvest volume in Q3 increasing costs per kg this quarter.
- Sea production affected by sea lice treatment in Q2 2016 causing lost feeding days, guiding harvest volume 2016 down by 1 000 tons.
- Start Q3 2016 the biological situation is under control.

|                | Q2 2016 | Q2 2015 | YTD 2016 | YTD 2015 |
|----------------|---------|---------|----------|----------|
| Harvest (gwt)  | 6 493   | 6 956   | 10 268   | 9 716    |
| Sales revenues | 409 894 | 282 355 | 635 939  | 403 085  |
| EBIT           | 171 884 | 21 846  | 244 816  | 37 913   |
| EBIT/kg        | 26,5    | 3,1     | 23,8     | 3,9      |



# GSF Finnmark

- Remaining fish from Øksfjord harvested in Q2 2016. High cost due to sea lice at this site. The entire area has been fallowed, ongoing smolt input.
- Low harvest volume in Q2 also moving the cost up.
- Harvest early in Q2 when the prices in the quarter were at their lowest.
- The harvest volume will increase in Q3, but still be relatively low. Costs will therefore fall, however continue above a normalised level.
- Sea production as planned in Q2.

|                | Q2 2016 | Q2 2015 | YTD 2016 | YTD 2015 |
|----------------|---------|---------|----------|----------|
| Harvest (gwt)  | 1 967   | 1 290   | 8 263    | 6 331    |
| Sales revenues | 100 937 | 47 121  | 432 546  | 239 441  |
| EBIT           | 18 900  | -4 709  | 143 466  | 19 060   |
| EBIT/kg        | 9,6     | -3,7    | 17,4     | 3,0      |



# GSF BC (Canada)

- Algae in the southernmost region causing lost feeding days and low production, guiding harvest volume 2016 down by 1 000 tons.
- The underlying cost level for Q2 2016 was slightly above the level in Q1.
- Cost expected to move up the second half of 2016.
- Smolt production was stable in Q2.
- Changing from steel cages to circles approved for one site.

|                | Q2 2016 | Q2 2015 | YTD 2016 | YTD 2015 |
|----------------|---------|---------|----------|----------|
| Harvest (gwt)  | 4 938   | 5 756   | 6 262    | 7 596    |
| Sales revenues | 281 212 | 210 296 | 348 856  | 284 329  |
| EBIT           | 57 726  | 5 089   | 56 983   | 18 431   |
| EBIT/kg        | 11,7    | 0,9     | 9,1      | 2,4      |



# GSF Shetland



- Improved operation and reduction in costs in Q2 2016 compared with the preceding quarter.
- The cost level is expected to be stable in Q3.
- Sea production under control, but increasing sea lice and algae towards the end of the quarter.
- Mechanical delousing using tempered water has functioned well.

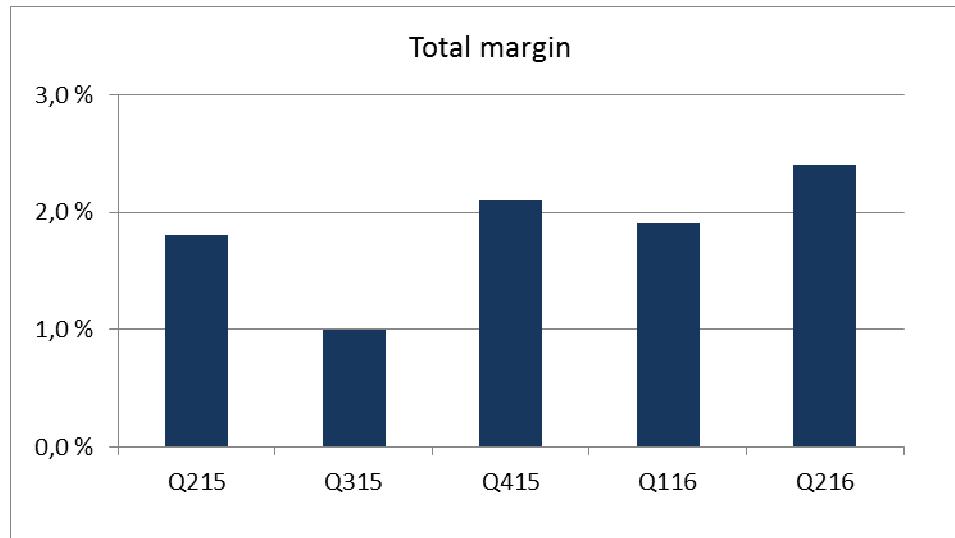
|                | Q2 2016 | Q2 2015 | YTD 2016 | YTD 2015 |
|----------------|---------|---------|----------|----------|
| Harvest (gwt)  | 2 865   | 3 556   | 5 105    | 6 995    |
| Sales revenues | 205 254 | 142 829 | 336 588  | 337 732  |
| EBIT           | 63 071  | -44 327 | 70 002   | -33 042  |
| EBIT/kg        | 22,0    | -12,5   | 13,7     | -4,7     |



## Ocean Quality (GSF 60%, Bremnes 40%)

- Increasing margins in Norway.

Norway:





# Financials



# Profit and Loss

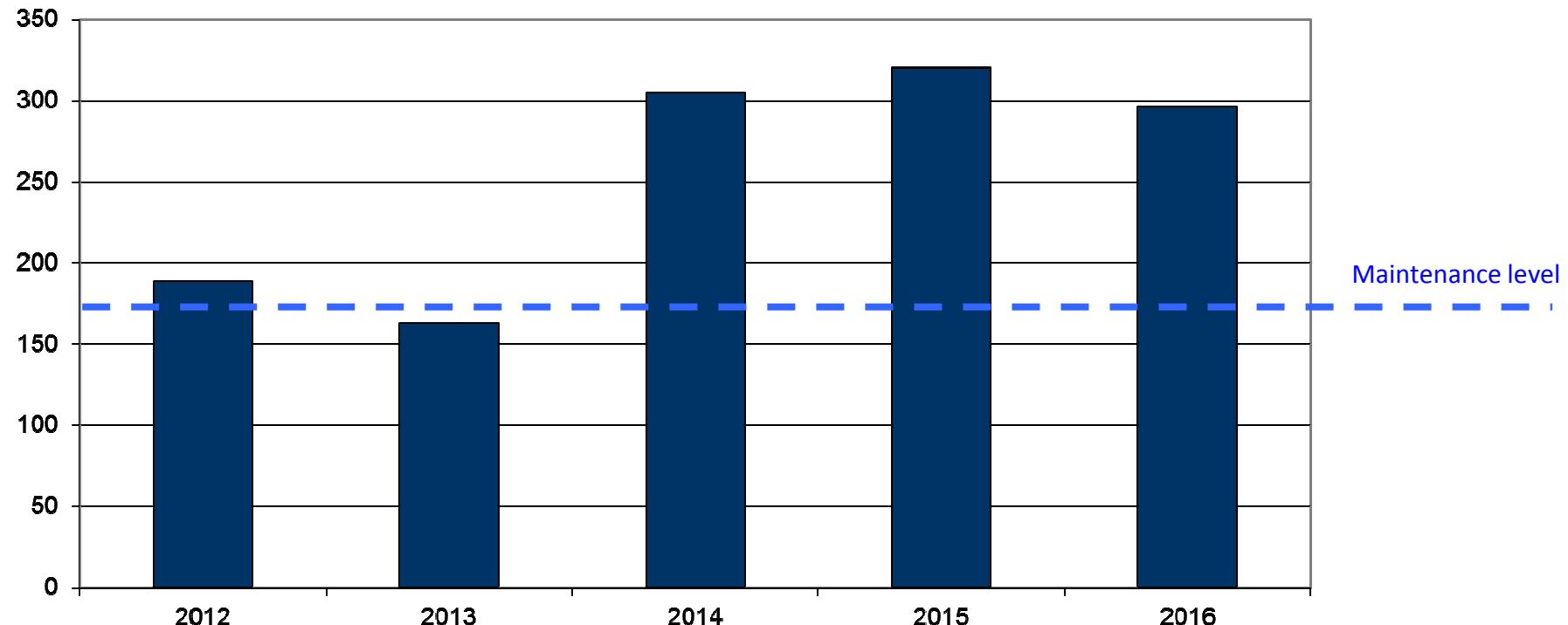
| All figures in NOK 1,000            | Q2 2016        | Q2 2015         | YTD 2016       | YTD 2015        |
|-------------------------------------|----------------|-----------------|----------------|-----------------|
| Total operating income              | 1 682 253      | 1 170 864       | 2 981 650      | 2 204 481       |
| <b>EBITDA</b>                       | <b>356 383</b> | <b>18 965</b>   | <b>608 728</b> | <b>127 012</b>  |
| Depreciation and amortisation       | -44 689        | -40 037         | -82 652        | -78 042         |
| <b>EBIT before biomass adj</b>      | <b>311 694</b> | <b>-21 072</b>  | <b>526 076</b> | <b>48 970</b>   |
| Fair value adj biological assets    | 115 771        | -108 332        | 195 268        | -221 125        |
| <b>EBIT after biomass adj.</b>      | <b>427 465</b> | <b>-129 404</b> | <b>721 344</b> | <b>-172 155</b> |
| Share of profit from ass. companies | -              | 1 072           | 12 083         | 1 961           |
| Net financial                       | -38 891        | 488             | -92 652        | -24 873         |
| <b>Profit before tax</b>            | <b>388 574</b> | <b>-127 844</b> | <b>640 774</b> | <b>-195 067</b> |
| Estimated taxation                  | -90 916        | 26 488          | -152 217       | 42 327          |
| <b>Net profit in the period</b>     | <b>297 657</b> | <b>-101 355</b> | <b>488 557</b> | <b>-152 740</b> |



# Net financial

| All figures in NOK 1,000                       | Q2 2016        | Q2 2015    | YTD 2016       | YTD 2015       |
|--|----------------|------------|----------------|----------------|
| Changes in fair value from hedging instruments | 2 993          | 13 320     | 2 448          | 10 368         |
| Net financial interest                         | -27 010        | -25 243    | -50 927        | -47 856        |
| Net currency gain (losses)                     | -18 393        | 11 438     | -46 993        | 13 202         |
| Net other financial expenses/-income           | 3 520          | 973        | 2 821          | -587           |
| <b>Net financial item</b>                      | <b>-38 891</b> | <b>488</b> | <b>-92 652</b> | <b>-24 873</b> |

# Investments



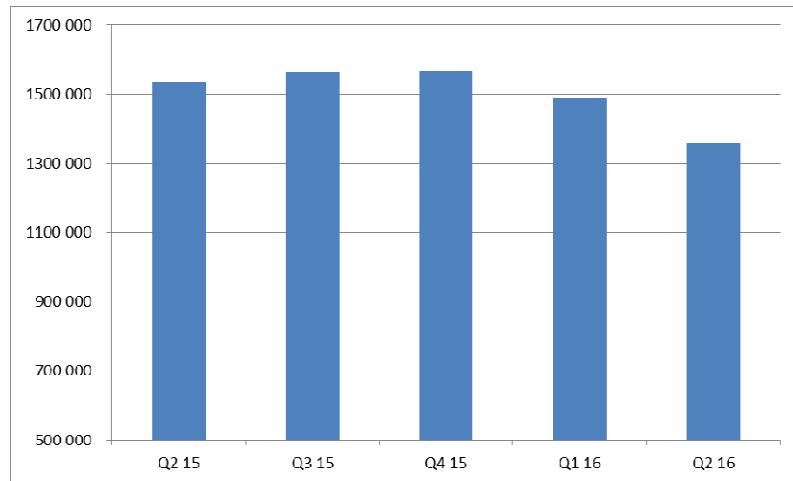
# Cash Flow



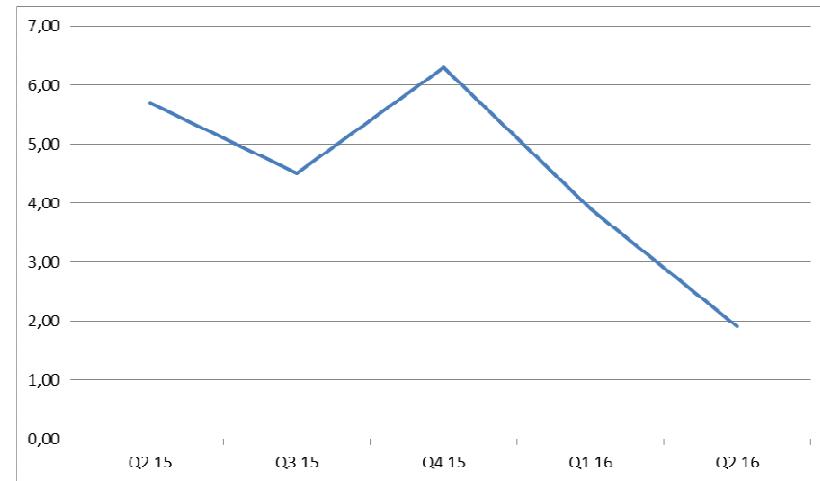
|   | Q2 2016         | Q2 2015        | YTD 2016        | YTD 2015        |
|---|-----------------|----------------|-----------------|-----------------|
| <b>Cash - opening balance</b>                         | <b>368 906</b>  | <b>201 220</b> | <b>392 020</b>  | <b>181 498</b>  |
| EBITDA  | 356 383         | 18 965         | 608 728         | 127 012         |
| Inventory, trade payables and trade receivables       | -113 861        | 101 493        | -266 536        | 97 386          |
| Other adjustments                                     | -29 739         | -46 223        | -22 745         | -20 282         |
| <b>Cash flow from operations</b>                      | <b>212 783</b>  | <b>74 235</b>  | <b>319 446</b>  | <b>204 116</b>  |
| Capital expenditure (fixed assets)                    | -49 286         | -44 797        | -71 304         | -164 717        |
| Investments in associated companies/shares            | 0               | 8 003          | 24 000          | 8 003           |
| Change in other non-current receivable                | 0               | -18            | 0               | -35             |
| <b>Cash flow from investments</b>                     | <b>-49 286</b>  | <b>-36 812</b> | <b>-47 304</b>  | <b>-156 749</b> |
| Changes in interest-bearing debt                      | -69 987         | 78 813         | -176 116        | 106 900         |
| Paid dividends  | -55 206         | -55 206        | -55 206         | -55 206         |
| Paid dividends to non-controlling interests           | -12 929         | 0              | -12 929         | 0               |
| Net interest and financial items                      | -25 153         | -23 361        | -52 341         | -43 097         |
| <b>Cash flow from financing</b>                       | <b>-163 275</b> | <b>246</b>     | <b>-296 592</b> | <b>8 597</b>    |
| Currency effect on cash - opening balance             | 1 598           | 1 602          | 3 156           | 3 032           |
| <b>Changes in cash (incl currency effect on cash)</b> | <b>1 820</b>    | <b>39 271</b>  | <b>-21 294</b>  | <b>58 996</b>   |
| <b>Cash - closing balance</b>                         | <b>370 726</b>  | <b>240 491</b> | <b>370 726</b>  | <b>240 494</b>  |

# Net Interest Bearing Debt/EBITDA

**NIBD**  
(excl. factoring)



**NIBD/EBITDA**  
(according to covenants)





# NIBD

| MNOK                        | Q2 2016      | Q2 2015      |
|-----------------------------|--------------|--------------|
| Term Loan                   | 1 120        | 810          |
| Revolving Credit            | 300          | 250          |
| Bond                        | 0            | 400          |
| Leasing                     | 298          | 303          |
| Other interest bearing debt | 13           | 12           |
| Cash - closing balance      | -371         | -240         |
| <b>NIBD excl factoring</b>  | <b>1 360</b> | <b>1 535</b> |

Factoring                            380                            280

# Balance sheet 1

| <b>ASSETS</b>   | <b>30.06.16</b>  | <b>30.06.15</b>  |
|---|------------------|------------------|
| Goodwill  | 109 153          | 109 306          |
| Licenses  | 1 068 767        | 1 079 449        |
| Other intangible assets                               | 17 852           | 16 178           |
| Property, plant and equipment                         | 1 455 381        | 1 494 878        |
| Investments in associated and joint venture companies | 14 603           | 25 123           |
| Other non-current assets                              | 5 193            | 2 846            |
| <b>Total non-current assets</b>                       | <b>2 670 948</b> | <b>2 727 780</b> |
| Inventories   | 76 082           | 88 933           |
| Biological assets                                     | 1 563 250        | 1 579 566        |
| Fair value biological assets                          | 497 573          | 58 414           |
| Accounts receivable                                   | 678 977          | 581 903          |
| Other current receivables                             | 226 655          | 124 733          |
| Derivates and other financial instruments             | 11 107           | 0                |
| Cash and cash equivalents                             | 370 726          | 240 494          |
| <b>Total current assets</b>                           | <b>3 424 368</b> | <b>2 674 042</b> |
| <b>Total assets</b>                                   | <b>6 095 316</b> | <b>5 401 822</b> |

# Balance sheet 2

| <b>EQUITY AND LIABILITIES</b>             | <b>30.06.16</b>  | <b>30.06.15</b>  |
|---|------------------|------------------|
| Share capital                             | 446 648          | 446 648          |
| Treasury Shares                           | -5 000           | -5 000           |
| Retained earnings and other equity        | 2 160 842        | 1 613 952        |
| <b>Total equity</b>                       | <b>2 602 490</b> | <b>2 055 600</b> |
| Deferred tax liabilities                  | 662 598          | 530 917          |
| Pension- and other obligations            | 14 365           | 1 435            |
| Subordinated loans                        | 17 690           | 23 201           |
| Borrowings and leasing                    | 1 564 784        | 1 207 609        |
| <b>Total non-current liabilities</b>      | <b>2 259 437</b> | <b>1 763 161</b> |
| Short-term loan facilities                | 156 165          | 560 943          |
| Factoring                                 | 380 204          | 279 531          |
| Accounts payable                          | 496 337          | 548 953          |
| Tax payable                               | 14 435           | 53 120           |
| Derivates and other financial instruments | 22 920           | 12 974           |
| Other current liabilities                 | 163 329          | 127 539          |
| <b>Total current liabilities</b>          | <b>1 233 389</b> | <b>1 583 060</b> |
| <b>Total liabilities</b>                  | <b>3 492 826</b> | <b>3 346 221</b> |
| <b>Total equity and liabilities</b>       | <b>6 095 316</b> | <b>5 401 822</b> |



# Key financial indicators

|                                  | Q2 2016 | Q2 2015 | YTD 2016 | YTD 2015 |
|----------------------------------|---------|---------|----------|----------|
| EBITDA-margin before adj biomass | 21 %    | 2 %     | 20 %     | 6 %      |
| EBIT-margin before adj biomass   | 19 %    | -2 %    | 18 %     | 2 %      |
| NIBD/EBITDA before adj biomass   | 1,9     | 5,7     | 1,9      | 5,7      |
| ROCE before adj biomass          | 34 %    | -2 %    | 29 %     | 3 %      |
| Equity ratio                     | 43 %    | 38 %    | 43 %     | 38 %     |

# OUTLOOK



# Harvest estimate

| Guiding 2016<br>(1,000 tons gw e) | Rogaland    | Finnmark    | BC          | Shetland    | GSF Group   |
|-----------------------------------|-------------|-------------|-------------|-------------|-------------|
| <b>Q1</b>                         | <b>3,8</b>  | <b>6,3</b>  | <b>1,3</b>  | <b>2,2</b>  | <b>13,6</b> |
| Growth %                          | 37 %        | 25 %        | -28 %       | -35 %       | 4 %         |
| <b>Q2</b>                         | <b>6,5</b>  | <b>2,0</b>  | <b>4,9</b>  | <b>2,9</b>  | <b>16,3</b> |
| Growth %                          | -7 %        | 53 %        | -14 %       | -19 %       | -7 %        |
| <b>Q3</b>                         | <b>2,0</b>  | <b>4,0</b>  | <b>2,2</b>  | <b>5,3</b>  | <b>13,5</b> |
| Growth %                          | 13 %        | -49 %       | -52 %       | -2 %        | -31 %       |
| <b>Q4</b>                         | <b>5,9</b>  | <b>11,1</b> | <b>3,4</b>  | <b>4,3</b>  | <b>24,6</b> |
| Growth %                          | 59 %        | 107 %       | 50 %        | 8 %         | 61 %        |
| <b>Total</b>                      | <b>18,2</b> | <b>23,3</b> | <b>11,8</b> | <b>14,7</b> | <b>68,0</b> |
| Growth %                          | 19 %        | 20 %        | -18 %       | -10 %       | 4 %         |

- The volume guiding 2016 reduced by 2,000 tons to 68,000 tons.
  - Harvesting brought forward.
  - Weak production in BC due to algae.
  - Sea production in Rogaland affected by sea lice treatment causing lost feeding days.
- Low Q3 volume; 13,500 tons.

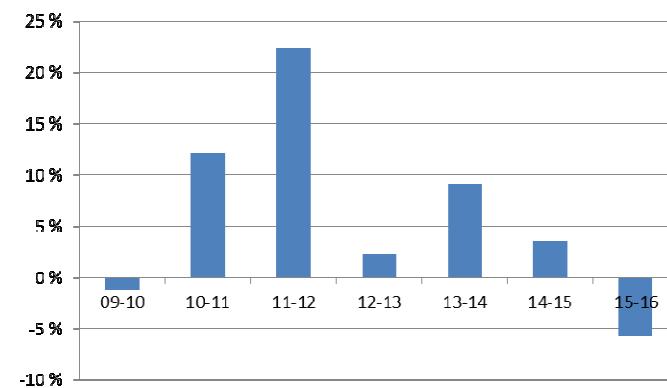
# Supply outlook



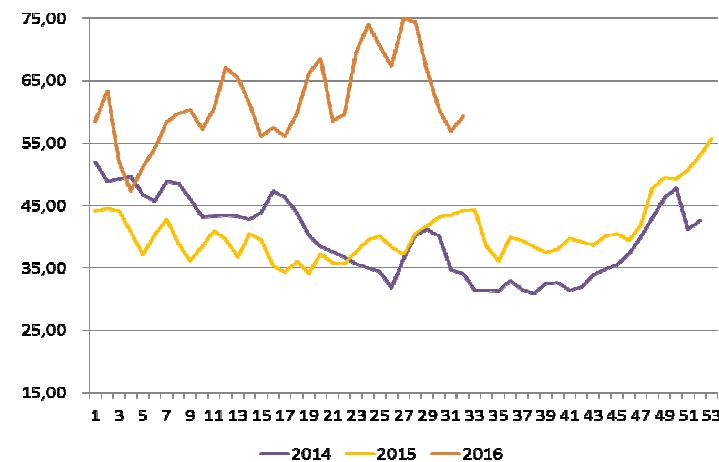
- **Global supply moving down, 2016 vs 2015 expected to be -6%. Strong market is expected.**
- Norway – from positive to negative growth rate:
  - 2015: +3%
  - 2016: -3% (1,079' MT)
- Chile – negative growth rate:
  - 2015: +1%
  - 2016: -20% (425' MT)
- North America – low growth:
  - 2015: +28%
  - 2016: +3% (144' MT)
- UK – from negative to positive growth rate:
  - 2015: -3%
  - 2016: 2% (153' MT)

(Source: Kontali Analyse AS)

**Global supply growth farmed salmon (YoY):**



**NASDAQ (Norway) price development :**



# Outlook summary/actions GSF

- Strong market expected ahead, including US. However, some weeks with higher supply and lower prices in Q3.
- Aim to bring the cost level down to the industry average, or lower.
- 10% annual increase in production 2017-2019, increasing smolt input H2 2016.
- GSF's smolt programme - increasing number and size of smolt.
  - Increasing smolt input H2 2016, especially in Finnmark.
  - Extending the smolt plant in Rogaland, expected to be completed by Q3 2017.
  - Shorten the production time in the sea. 18 months plan implemented in Shetland by the end of 2017.
  - Considering a new smolt plant in BC.
- The sale of GSF's UK activities has been considered, but the improvement in operations in the region has not been reflected to a sufficient extent in offers received.

# Thank you !





# APPENDIX

# Share info

- Number of shares
  - 111.7 million (after full conversion of bonds in August 2009).
- Last issues: Q2 2009
  - 139 MNOK new share issue.
- Subordinated convertible bond issue: Q1 2009
  - 100 mill. convertible at NOK 4.00 per share within 31.12.2010.
  - 85% converted in Q2 2009.
  - 15% converted in Q3 2009.
- EPS
  - 2.63 NOK/share Q2 2016.
  - -0.93 NOK/share Q2 2015.
- Shareholder structure
  - Largest 20 have 73.85% of total no. of shares.



# Shareholders

|                                      | No. shares         | %               |
|--------------------------------------|--------------------|-----------------|
| GRIEG HOLDINGS AS                    | 55 801 409         | 49,97 %         |
| YSTHOLMEN AS                         | 2 928 197          | 2,62 %          |
| OM HOLDING AS                        | 2 750 000          | 2,46 %          |
| STATE STREET BANK AND TRUST CO.      | 2 694 669          | 2,41 %          |
| FOLKETRY GDFONDET                    | 2 000 000          | 1,79 %          |
| JPMORGAN CHASE BANK, N.A., LONDON    | 1 427 690          | 1,28 %          |
| ARTIC FUNDS PLC                      | 1 397 000          | 1,25 %          |
| KONTRARI AS                          | 1 323 827          | 1,19 %          |
| GRIEG SEAFOOD ASA                    | 1 250 000          | 1,12 %          |
| VERDIPAPIRFONDET PARETO INVESTMENT   | 1 200 000          | 1,07 %          |
| SKANDINAViska ENSKILDA BANKEN AB     | 1 170 000          | 1,05 %          |
| VERDIPAPIRFONDET PARETO NORDIC       | 1 050 000          | 0,94 %          |
| UBS AG, LONDON BRANCH                | 1 014 695          | 0,91 %          |
| GOLDMAN SACHS INTERNATIONAL          | 1 005 045          | 0,90 %          |
| KVASSHØGDI AS                        | 1 000 000          | 0,90 %          |
| THE NORTHERN TRUST CO                | 952 710            | 0,85 %          |
| SEI INSTITUTIONAL INTERNATIONAL      | 897 454            | 0,80 %          |
| BLACKWELL PARTNERS, LLC SERIES A     | 897 234            | 0,80 %          |
| SKANDINAViska ENSKILDA BANKEN AB     | 881 016            | 0,79 %          |
| GRIEG SHIPPING II AS                 | 824 565            | 0,74 %          |
| <b>Total 20 largest shareholders</b> | <b>82 465 511</b>  | <b>73,85 %</b>  |
| Total other                          | 29 196 489         | 26,15 %         |
| <b>Total numbers of shares</b>       | <b>111 662 000</b> | <b>100,00 %</b> |



# Profit and Loss

| All figures in NOK 1,000                  | Q2 2016          | Q2 2015          | YTD 2016         | YTD 2015         |
|---|------------------|------------------|------------------|------------------|
| <b>Total operating income</b>             | <b>1 682 253</b> | <b>1 170 864</b> | <b>2 981 650</b> | <b>2 204 481</b> |
| Share of profit from joint venture        | -145             | 1 541            | -420             | 7 351            |
| Change in inventories                     | 36 270           | -49 317          | 64 849           | 43 657           |
| Raw materials and consumables used        | -792 634         | -785 657         | -1 536 424       | -1 476 472       |
| Salaries and personnel expenses           | -101 580         | -84 677          | -224 604         | -185 130         |
| Other operating expenses                  | -467 781         | -233 788         | -676 323         | -466 875         |
| <b>EBITDA</b>                             | <b>356 383</b>   | <b>18 965</b>    | <b>608 728</b>   | <b>127 012</b>   |
| Depreciation and amortisation             | -43 474          | -39 312          | -86 442          | -76 663          |
| Depreciation and amortisation of licenses | -1 215           | -725             | -2 433           | -1 379           |
| Impairment adjustments on assets          | 0                | 0                | 6 223            | 0                |
| <b>EBIT before biomass adj</b>            | <b>311 694</b>   | <b>-21 072</b>   | <b>526 076</b>   | <b>48 970</b>    |
| Fair value adj biological assets          | 115 771          | -108 332         | 195 268          | -221 125         |
| <b>EBIT after biomass adj.</b>            | <b>427 465</b>   | <b>-129 404</b>  | <b>721 344</b>   | <b>-172 155</b>  |
| Share of profit from ass. companies       | 0                | 1 072            | 12 083           | 1 961            |
| Net financial                             | -38 891          | 488              | -92 652          | -24 873          |
| <b>Profit before tax and biomass adj</b>  | <b>272 802</b>   | <b>-19 512</b>   | <b>445 507</b>   | <b>26 058</b>    |
| Profit before tax                         | 388 574          | -127 844         | 640 774          | -195 067         |
| Estimated taxation                        | -90 916          | 26 488           | -152 217         | 42 327           |
| <b>Net profit in the period</b>           | <b>297 657</b>   | <b>-101 355</b>  | <b>488 557</b>   | <b>-152 740</b>  |