



# Protecting the Essential

INTERIM REPORT APRIL–JUNE 2026

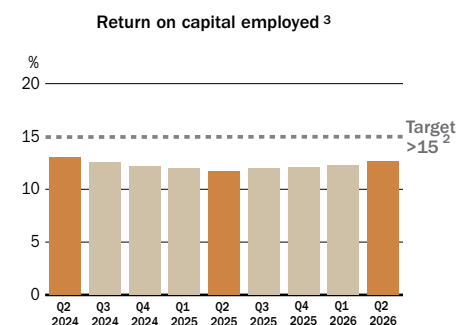
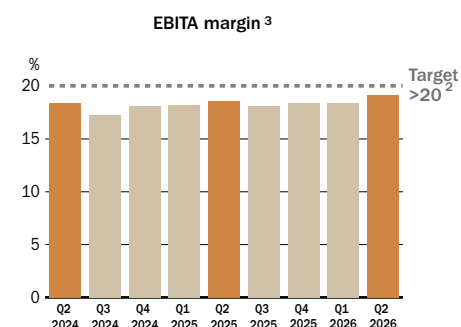
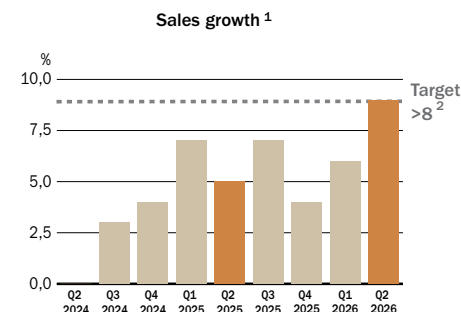


TRELLEBORG

# Second quarter 2026 – Strong growth and record-high margin

- Net sales for the quarter increased by 7 percent to SEK 9,161 M (8,551). This was the highest net sales reported for a single quarter. Organic sales increased by 8 percent compared with the preceding year, structural changes increased sales by 1 percent while translation of currency reduced sales by 2 percent compared with the preceding year.
- EBITA, excluding items affecting comparability, increased by 11 percent to SEK 1,761 M (1,587). The exchange rate effect from the translation of foreign subsidiaries had a negative impact of SEK 24 M. The EBITA margin was 19.2 percent (18.6). EBITA and the margin were the highest to date for a single quarter.
- Items affecting comparability for the quarter totaled SEK -67 M (-80) and pertained to restructuring costs.
- EBITA, including items affecting comparability, amounted to SEK 1,694 M (1,507) for the quarter.
- Earnings per share, excluding items affecting comparability, amounted to SEK 5.07 (4.31), up 18 percent.
- For the Group as a whole, earnings per share were SEK 4.85 (4.03).
- Operating cash flow amounted to SEK 1,217 M (1,000), up 22 percent.
- The cash conversion ratio for the most recent 12-month period was 96 percent (87).

| Financial Key Figures, SEK M                                                            | Q2 2026 | Q2 2025 | Change, % |
|-----------------------------------------------------------------------------------------|---------|---------|-----------|
| Net sales                                                                               | 9,161   | 8,551   | 7         |
| Organic sales, %                                                                        | 8       | -1      |           |
| Structural change, %                                                                    | 1       | 6       |           |
| Currency effects, %                                                                     | -2      | -7      |           |
| EBITA, excl. items affecting comparability                                              | 1,761   | 1,587   | 11        |
| EBITA-margin, excl. items affecting comparability, %                                    | 19.2    | 18.6    |           |
| Items affecting comparability                                                           | -67     | -80     |           |
| EBITA, incl. items affecting comparability                                              | 1,694   | 1,507   | 12        |
| Earnings per share, excl. items affecting comparability, SEK                            | 5.07    | 4.31    | 18        |
| Earnings per share, incl. items affecting comparability, SEK                            | 4.85    | 4.03    | 20        |
| Operating cash flow                                                                     | 1,217   | 1,000   | 22        |
| Cash conversion ratio R12, %                                                            | 96      | 87      |           |
| Return on capital employed, excl. items affecting comparability, R12, %                 | 12.6    | 11.6    |           |
| Return on capital employed, excl. goodwill, excl. items affecting comparability, R12, % | 25.6    | 23.9    |           |



<sup>1</sup> Structural growth + organic growth, excluding exchange rate effects.

<sup>2</sup> Financial target.

<sup>3</sup> Excluding items affecting comparability.



# Strong growth and record-high margin

Development in the second quarter accelerated following on from the positive start to the year. All three business areas reported good year-on-year organic growth. At the same time, net sales, operating profit and the operating margin noted record-high levels for a single quarter.

Net sales increased 7 percent compared with the preceding year. Organic sales increased 8 percent, while acquisitions made a positive contribution of 1 percent. Exchange rate effects had a negative impact of 2 percent on sales. EBITA, excluding items affecting comparability, increased 11 percent and the EBITA margin improved to 19.2 percent (18.6). Operating cash flow increased 22 percent, and the cash conversion ratio was 96 percent for the rolling 12-month period. Earnings per share, excluding items affecting comparability, rose 18 percent.

Overall, we delivered a record-strong quarter. These results reflect the strength of our leading market positions, broad geographic footprint, consistent focus on operational improvements and, last but not least, our decentralized business model. At the same time, we continue to improve structure and efficiency across the business, while further strengthening our market positions to achieve our long-term financial targets.

Trelleborg Industrial Solutions reported solid organic growth, reporting a sequential improvement compared with the first quarter of the year. Compared with the beginning of the year, deliveries to infrastructure and marine projects increased slightly and are expected to continue to grow in the second half of the year. While the European construction market showed signs of improvement, the performance in North America remained subdued. Deliveries to the aerospace industry performed well.

Trelleborg Medical Solutions reported stable organic growth. Demand from medtech customers in North America and Europe remained favorable, while sales in Asia were lower year-on-year. At the same time, the smaller life science segment continued to perform very robustly.

Trelleborg Sealing Solutions reported strong organic growth during the quarter. The industrials segment performed positively, supported primarily by favorable demand in Europe and Asia. The automotive segment grew in all major markets, with the aftermarket noting a particularly clear recovery. Sales to the aerospace industry continued to perform very strongly across the globe.

During the quarter, Trelleborg Industrial Solutions completed the acquisition of the Italian company Gomet, a leading operator in the aftermarket for niche automotive components. The acquisition further strengthens our position in automotive boots and supports our already strong position as a supplier to leading OEM customers with attractive exposure to the aftermarket.

We are continuing to invest in capacity and future growth. Two key production plants were commissioned during the quarter: a new facility in North Carolina, US, for engineered polymer-coated fabrics and a new facility in Morocco for sealing solutions for the aerospace industry. These investments will further strengthen our global footprint and create a solid platform for leveraging future business opportunities in these attractive market segments.

Geopolitical uncertainty remains high, which is having an impact on conditions in several of our markets. During the quarter, our organization tackled these challenges in an exemplary manner, and the higher costs caused by this situation have been offset by efficiency measures and selective price adjustments.

In light of the strong growth in demand during the second quarter, our assessment is that demand in the third quarter will remain solid, although somewhat lower than in the preceding quarter, reflecting higher comparative figures.

Peter Nilsson  
President and CEO



# Market outlook for the third quarter of 2026

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Demand is expected to remain solid, although somewhat lower than in the second quarter of 2026, reflecting higher comparative figures and seasonal variations. Due to the geopolitical situation, the outlook is associated with continued uncertainty.

**Market outlook from the interim report published on April 23, 2026, relating to the second quarter of 2026**

Demand is expected to be somewhat higher compared to the first quarter of 2026, adjusted for seasonal variations. Due to the geopolitical situation, the outlook is associated with continued uncertainty.

# Net sales and result

## SECOND QUARTER 2026

### Net sales

Net sales for the second quarter of 2026 amounted to SEK 9,161 M (8,551), an increase of 7 percent. This was the highest net sales reported for a single quarter. Organic sales increased by 8 percent compared with the preceding year, structural changes increased sales by 1 percent while translation of currency reduced sales by 2 percent.

### Sales per market

Compared with the preceding year, organic sales in Europe increased by 6 percent. In North and South America, organic sales increased by 9 percent. Organic sales in Asia and Other markets increased by 10 percent.

### EBITA, excluding items affecting comparability

EBITA amounted to SEK 1,761 M (1,587), an increase of 11 percent. The EBITA margin was 19.2 percent (18.6). EBITA and the margin were the highest to date for a single quarter.

The exchange rate effect from translation of foreign subsidiaries on EBITA, excluding items affecting comparability, had a negative impact of SEK 24 M on earnings compared with the year-earlier period.

Items affecting comparability for the quarter totaled SEK -67 M (-80) and pertained to restructuring costs. Including items affecting comparability, EBITA for the quarter amounted to SEK 1,694 M (1,507).

### EBIT

EBIT, including items affecting comparability, amounted to SEK 1,551 M (1,362), an increase of 14 percent. The exchange rate effect from translation of foreign subsidiaries on EBIT, including items affecting comparability, had a negative impact of SEK 20 M on earnings compared with the year-earlier period.

### Financial income and expenses

Financial income and expenses amounted to SEK -109 M (-125). The improvement was primarily due to lower interest expenses.

### Net profit

Net profit was SEK 1,082 M (923). The tax rate for the quarter was 25 percent (25). The underlying tax rate is expected to remain at 25 percent on a full year basis.

### Earnings per share

Earnings per share, excluding items affecting comparability, amounted to SEK 5.07 (4.31). For the Group as a whole, earnings per share were SEK 4.85 (4.03).

## JANUARY-JUNE 2026

Net sales for the first half of 2026 amounted to SEK 17,767 M (17,417), an increase of 2 percent. Organic sales increased 6 percent compared with the preceding year. EBITA, excluding items affecting comparability, amounted to SEK 3,347 M (3,203), corresponding to an EBITA margin of 18.8 percent (18.4).

The exchange rate effect from translation of foreign subsidiaries on EBITA, excluding items affecting comparability, had a negative impact of SEK 156 M on earnings compared with the year-earlier period.

Items affecting comparability amounted to SEK -109 M (-141) and pertained to restructuring costs. EBITA, including items affecting comparability, amounted to SEK 3,238 M (3,062).

Net financial income and expenses amounted to SEK -211 M (-269). The improvement was primarily due to lower interest expenses.

Profit before tax totaled SEK 2,746 M (2,494). The tax rate was 25 percent (25). Net profit for the Group amounted to SEK 2,060 M (1,864).

Earnings per share, excluding items affecting comparability,

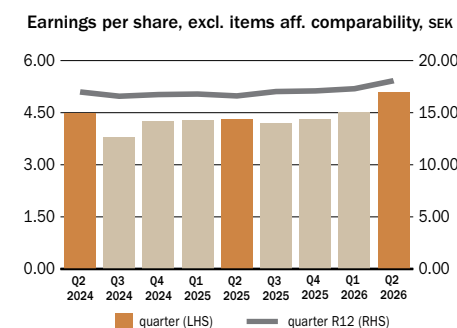
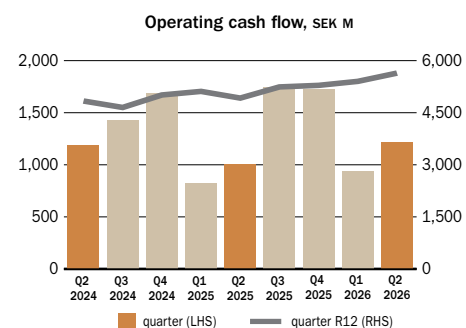
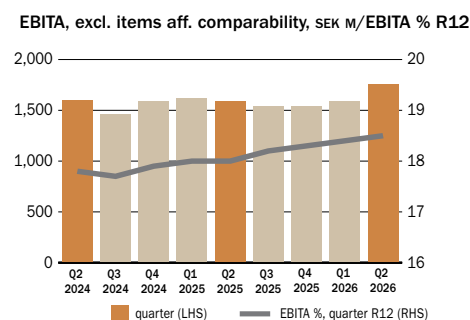
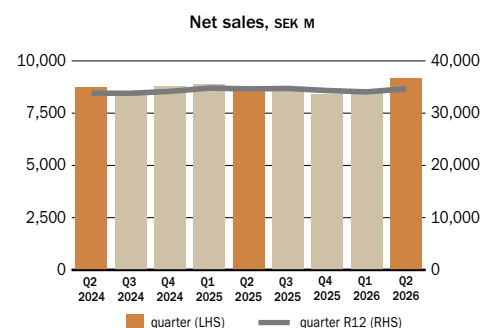
amounted to SEK 9.57 (8.59). For the Group as a whole, earnings per share were SEK 9.20 (8.11).



# Net sales and result

| SEK M                                                  | Q2 2026 | Q2 2025 | Change, % | 6M 2026 | 6M 2025 | Change, % |
|--------------------------------------------------------|---------|---------|-----------|---------|---------|-----------|
| <b>Group</b>                                           |         |         |           |         |         |           |
| Net sales                                              | 9,161   | 8,551   | 7         | 17,767  | 17,417  | 2         |
| Change total, %                                        | 7       | -2      |           | 2       | 3       |           |
| Organic sales, %                                       | 8       | -1      |           | 6       | 0       |           |
| Structural change, %                                   | 1       | 6       |           | 2       | 6       |           |
| Currency effects, %                                    | -2      | -7      |           | -6      | -3      |           |
| EBITA, excluding items affecting comparability         | 1,761   | 1,587   | 11        | 3,347   | 3,203   | 4         |
| EBITA-margin, %                                        | 19.2    | 18.6    |           | 18.8    | 18.4    |           |
| Items affecting comparability                          | -67     | -80     |           | -109    | -141    |           |
| EBITA                                                  | 1,694   | 1,507   | 12        | 3,238   | 3,062   | 6         |
| Amortization of surplus values related to acquisitions | -143    | -145    | 1         | -281    | -299    | 6         |
| EBIT                                                   | 1,551   | 1,362   | 14        | 2,957   | 2,763   | 7         |
| Financial income and expenses                          | -109    | -125    | 13        | -211    | -269    | 22        |
| Profit before tax                                      | 1,442   | 1,237   | 17        | 2,746   | 2,494   | 10        |
| Taxes                                                  | -360    | -314    | -15       | -686    | -630    | -9        |
| Net profit                                             | 1,082   | 923     | 17        | 2,060   | 1,864   | 11        |
| <b>Earnings per share, SEK</b>                         |         |         |           |         |         |           |
| Group, excluding items affecting comparability         | 5.07    | 4.31    | 18        | 9.57    | 8.59    | 11        |
| Group                                                  | 4.85    | 4.03    | 20        | 9.20    | 8.11    | 13        |

## Key figures and trends



# Return on capital employed and return on equity

| %                                                    | R12 2026 | R12 2025 |
|------------------------------------------------------|----------|----------|
| <b>Return on capital employed</b>                    |          |          |
| Excluding items affecting comparability              | 12.6     | 11.6     |
| Including items affecting comparability              | 11.9     | 11.0     |
| <b>Return on capital employed excluding goodwill</b> |          |          |
| Excluding items affecting comparability              | 25.6     | 23.9     |
| Including items affecting comparability              | 24.2     | 22.8     |
| <b>Return on equity</b>                              |          |          |
| Excluding items affecting comparability              | 10.9     | 9.9      |
| Including items affecting comparability              | 10.2     | 9.3      |

## Capital employed

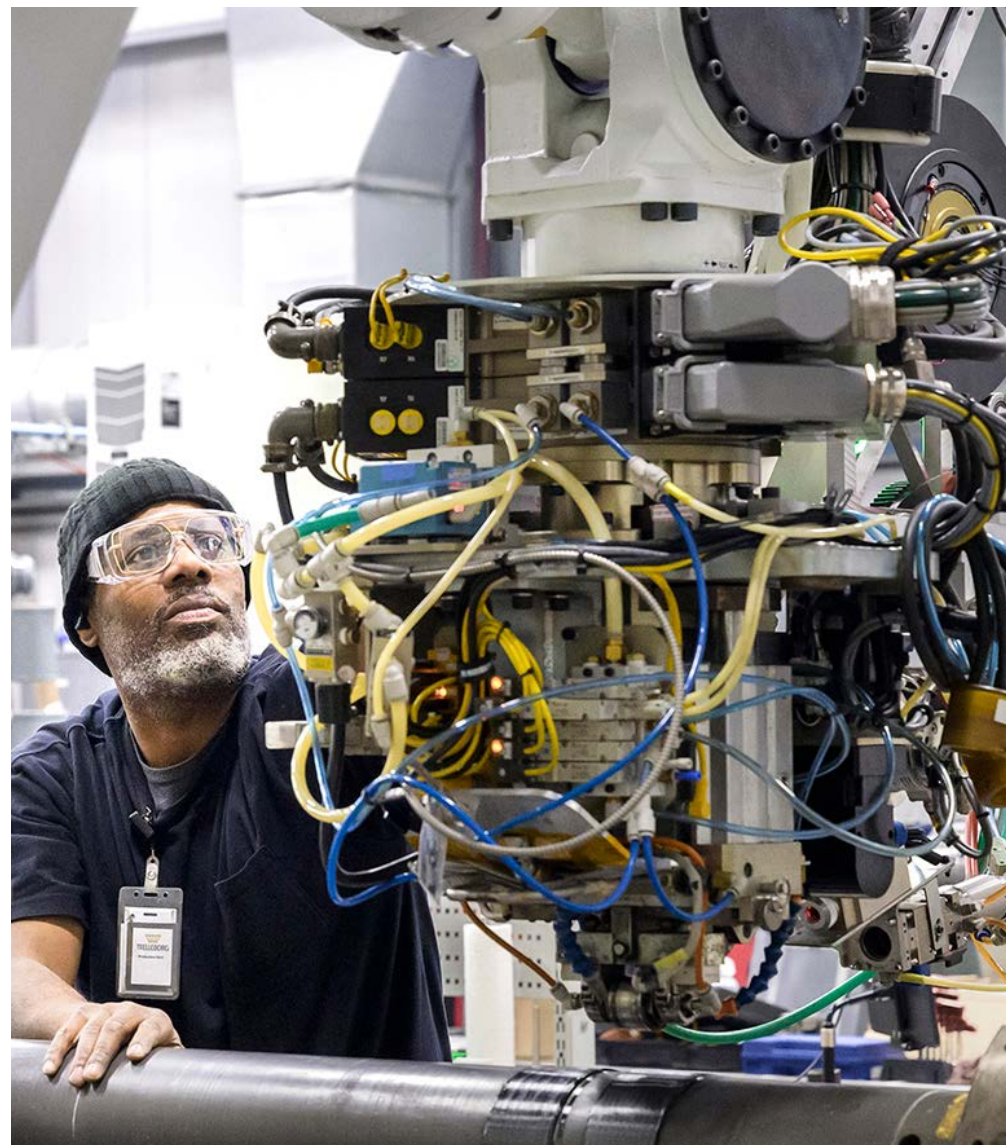
Capital employed increased year-on-year and amounted to SEK 48,880 M (46,977) at the end of the quarter. Return on capital employed for the most recent 12-month period, excluding items affecting comparability, was 12.6 percent (11.6). Return on capital employed, including items affecting comparability, for the corresponding period was 11.9 percent (11.0).

## Shareholders' equity

Shareholders' equity at the close of the period amounted to SEK 37,498 M (36,816), impacted negatively by the buyback of own shares and dividends to shareholders in the Parent Company, and impacted positively by translation differences and net profit for the year.

During the first half-year of 2026, 2,500,219 Series B shares in Trelleborg (of which 1,168,426 in the second quarter), corresponding to SEK 958 M, were repurchased. This corresponds to 1.1 percent of the shares outstanding, which amounted to 224,901,029 on the balance sheet date. In accordance with the resolution at the Annual General Meeting on April 23, 2026, Trelleborg has canceled 6,427,344 own shares of Series B, of which 5,919,118 were repurchased during 2025 and 508,226 during 2026. The number of treasury shares amounted to 1,991,993 (3,056,323) on the balance sheet date.

Equity per share amounted to SEK 168 (161), based on the number of outstanding shares less treasury shares on the balance sheet date (222,909,036 shares). The equity/assets ratio was 62 percent (64). The return on shareholders' equity for the most recent 12-month period, excluding items affecting comparability, amounted to 10.9 percent (9.9). The return on shareholders' equity for the Group, including items affecting comparability, amounted to 10.2 percent (9.3) for the corresponding period.



# Cash flow and net debt

## Operating cash flow

Operating cash flow for the quarter amounted to SEK 1,217 M (1,000), up 22 percent. Lower capital expenditure compared with the year-earlier period had a positive impact on cash flow. The cash conversion ratio for the most recent 12-month period was 96 percent (87).

## Free cash flow

Free cash flow for the first half of 2026 amounted to SEK 1,141 M (896). Net cash flow amounted to SEK -2,271 M (-3,626). Net cash flow for the period was impacted by effects from acquisitions of SEK -664 M (-1,207), dividends to shareholders in the Parent Company of SEK -1,790 M (-1,719) and the buyback of own shares for SEK -958 M (-1,596).

## Net debt

Net debt at the end of the quarter amounted to SEK -10,031 M (-8,937) and was impacted by net cash flow for the period of SEK -2,271 M (-3,626), negative exchange rate differences on net debt in local currencies of SEK -502 M (1,327) and non-cash items totaling SEK -42 M (97).

The debt/equity ratio was 27 percent (24). Net debt in relation to EBITDA was 1.3 (1.2).



# Cash flow and net debt

| SEK M                                                  | Q2 2026      | Q2 2025      | Change, % | 6M 2026      | 6M 2025      | Change, % |
|--------------------------------------------------------|--------------|--------------|-----------|--------------|--------------|-----------|
| EBIT, excluding items affecting comparability          | 1,618        | 1,442        | 12        | 3,066        | 2,904        | 6         |
| Depreciation/write-down, property, plant and equipment | 344          | 330          | 4         | 681          | 675          | 1         |
| Amortization/write-down, intangible assets             | 164          | 167          | -2        | 323          | 342          | -6        |
| EBITDA                                                 | 2,126        | 1,939        | 10        | 4,070        | 3,921        | 4         |
| Capital expenditure                                    | -322         | -510         | 37        | -601         | -929         | 35        |
| Sold non-current assets                                | 36           | 15           | 140       | 38           | 55           | -31       |
| Amortization of lease liabilities                      | -94          | -87          | -8        | -186         | -179         | -4        |
| Change in working capital                              | -535         | -339         |           | -1,139       | -1,027       |           |
| Dividend from associated companies                     | 0            | -            |           | 0            | 0            |           |
| Non-cash flow items                                    | 6            | -18          |           | -28          | -20          |           |
| <b>Operating cash flow</b>                             | <b>1,217</b> | <b>1,000</b> | <b>22</b> | <b>2,154</b> | <b>1,821</b> | <b>18</b> |
| Cash conversion ratio R12, %                           | 96           | 87           |           | 96           | 87           |           |

| SEK M                                                     | 6M 2026        | 6M 2025       | 12M 2025      |
|-----------------------------------------------------------|----------------|---------------|---------------|
| <b>Net debt opening balance</b>                           | <b>-7,216</b>  | <b>-6,735</b> | <b>-6,735</b> |
| Operating cash flow                                       | 2,154          | 1,821         | 5,288         |
| Cash impact from items affecting comparability            | -165           | -148          | -325          |
| Financial items                                           | -201           | -267          | -492          |
| Paid tax                                                  | -647           | -510          | -1,120        |
| <b>Free cash flow</b>                                     | <b>1,141</b>   | <b>896</b>    | <b>3,351</b>  |
| Acquisitions                                              | -664           | -1,207        | -1,312        |
| Dividend - equity holders of the parent company           | -1,790         | -1,719        | -1,719        |
| Repurchase own shares                                     | -958           | -1,596        | -2,658        |
| <b>Sum net cash flow</b>                                  | <b>-2,271</b>  | <b>-3,626</b> | <b>-2,338</b> |
| Exchange rate differences                                 | -502           | 1,327         | 1,675         |
| Lease liability <sup>1</sup>                              | -45            | 57            | 65            |
| Pension liability <sup>1</sup>                            | 19             | 40            | 71            |
| Other non-cash items                                      | -16            | -             | 46            |
| <b>Net debt closing balance</b>                           | <b>-10,031</b> | <b>-8,937</b> | <b>-7,216</b> |
| Of which:                                                 |                |               |               |
| Lease liability                                           | -1,797         | -1,731        | -1,682        |
| Pension liability                                         | -332           | -380          | -330          |
| Net debt, excluding effect of lease and pension liability | -7,902         | -6,826        | -5,204        |
| Debt/equity ratio, %                                      | 27             | 24            | 20            |
| Net debt/EBITDA <sup>2</sup>                              | 1.3            | 1.2           | 1.0           |

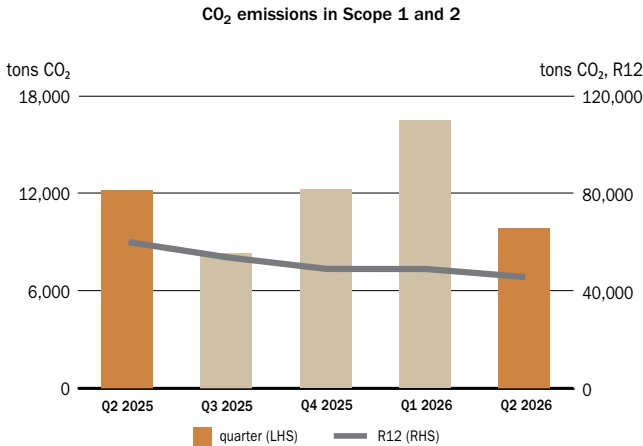
<sup>1</sup> Pertains to non-cash items.

<sup>2</sup> EBITDA including items affecting comparability.

# Sustainability

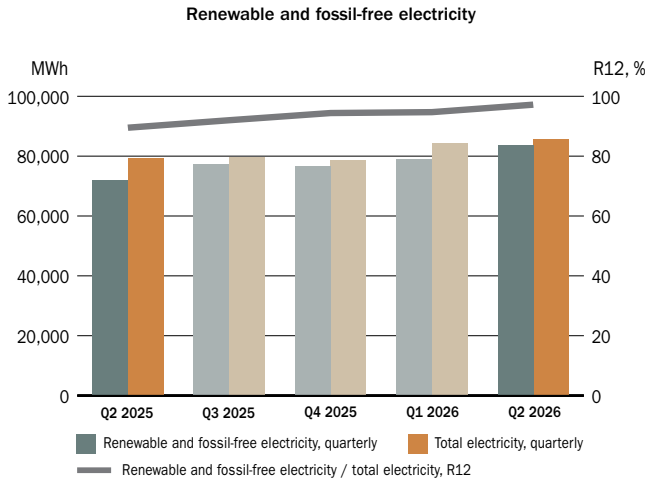
## Lower climate impact

Scope 1 and 2 CO<sub>2</sub> emissions for the quarter declined year-on-year to 9,855 metric tons (12,184). This positive trend continued to be driven by the purchase of renewable energy and increased energy efficiency from Energy Excellence projects. The proportion of renewable and fossil-free electricity in the quarter was higher year-on-year at 98 percent (91).



## Social engagement

Trelleborg actively participates in the local communities where the Group operates. The focus is on promoting education, physical activity among children and young people as well as local environmental projects. In Dordrecht, the Netherlands, Trelleborg participated in a local initiative in which students were given the opportunity visit companies in the region so that they could learn about careers in engineering and industrial fields. By facilitating educational visits and meetings with employees at its sites, Trelleborg helps foster interest in future careers in engineering. In Tijuana, Mexico, Trelleborg supports a local baseball club for children aged 3–6 years, providing children from families with limited financial resources the opportunity to participate in organized sports. The initiative is part of Trelleborg’s long-term commitment to supporting children’s development and well-being.



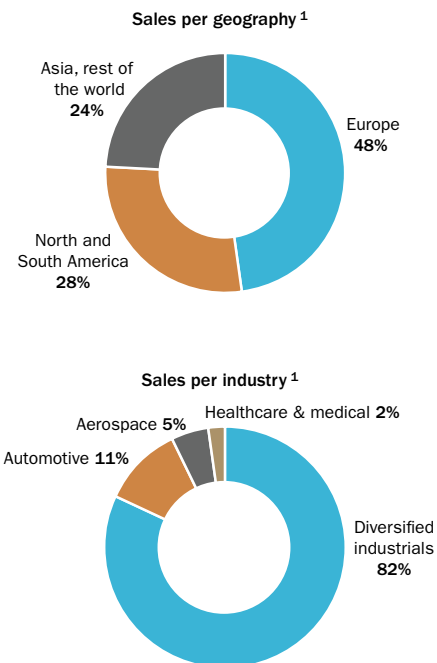
## BUSINESS AREA

# Trelleborg Industrial Solutions

Trelleborg Industrial Solutions is a leading supplier of polymer-based critical solutions in selected industrial applications and infrastructure projects

**Organic sales** increased 4 percent year-on-year. Acquisitions contributed 1 percent to sales growth. Deliveries to the construction industry showed some improvement. The infrastructure and marine projects business was temporarily lower but is expected to increase in the second half of the year. Deliveries to the automotive segment increased somewhat. Sales to the aerospace were positive. During the quarter, the acquisition of the Italian company Gomet – a company active in the European aftermarket for niche automotive components – was finalized.

**EBITA and the EBITA margin** improved primarily as a result of higher sales volumes. Higher costs related to geopolitical uncertainty during the quarter were offset by efficiency measures and selective price adjustments. Exchange rate effects on the translation of foreign subsidiaries had a negative impact of SEK 6 m on EBITA compared with the year-earlier quarter.



| Excluding items affecting comparability, SEK M | Q2 2026 | Q2 2025 | Change, % | 6M 2026 | 6M 2025 | Change, % |
|------------------------------------------------|---------|---------|-----------|---------|---------|-----------|
| Net sales                                      | 4,053   | 3,924   | 3         | 7,788   | 7,814   | 0         |
| Change total, %                                | 3       | -1      |           | 0       | 2       |           |
| Organic sales, %                               | 4       | 2       |           | 2       | 2       |           |
| Structural change, %                           | 1       | 4       |           | 2       | 3       |           |
| Currency effects, %                            | -2      | -7      |           | -4      | -3      |           |
| EBITA                                          | 672     | 647     | 4         | 1,257   | 1,292   | -3        |
| EBITA, %                                       | 16.6    | 16.5    |           | 16.1    | 16.5    |           |
| Capital employed, closing balance              | 15,221  | 14,321  | 6         | 15,221  | 14,321  | 6         |
| Return on capital employed R12, %              | 16.3    | 16.6    | -2        | 16.3    | 16.6    | -2        |

<sup>1</sup> Net sales per geographic market and per industry are based on full year 2025.



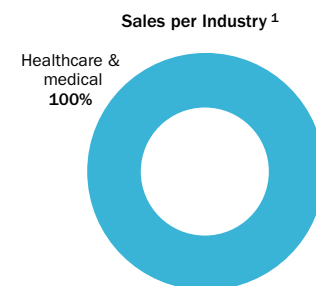
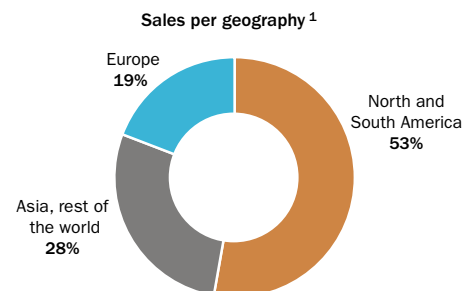
## BUSINESS AREA

# Trelleborg Medical Solutions

Trelleborg Medical Solutions is a leading global supplier of polymer-based integrated solutions for medical technology and life science

**Organic sales** increased 2 percent year-on-year. Growth was underpinned by healthy demand from medtech customers in North America and Europe. However, sales in Asia were lower year-on-year. Deliveries to the smaller life science segment increased sharply.

**EBITA** improved slightly as a result of higher sales. The EBITA margin decreased slightly year-on-year, mainly due to a changed sales mix. Exchange rate effects on the translation of foreign subsidiaries had a positive impact of SEK 4 M on EBITA compared with the year-earlier quarter.



| Excluding items affecting comparability, SEK M | Q2 2026 | Q2 2025 | Change, % | 6M 2026 | 6M 2025 | Change, % |
|------------------------------------------------|---------|---------|-----------|---------|---------|-----------|
| Net sales                                      | 856     | 832     | 3         | 1,656   | 1,680   | -1        |
| Change total, %                                | 3       | 25      |           | -1      | 35      |           |
| Organic sales, %                               | 2       | -3      |           | 4       | 1       |           |
| Structural change, %                           | -       | 36      |           | -       | 37      |           |
| Currency effects, %                            | 1       | -8      |           | -5      | -3      |           |
| EBITA                                          | 172     | 170     | 1         | 334     | 341     | -2        |
| EBITA, %                                       | 20.2    | 20.4    |           | 20.2    | 20.3    |           |
| Capital employed, closing balance              | 9,882   | 9,298   | 6         | 9,882   | 9,298   | 6         |
| Return on capital employed R12, %              | 5.2     | 4.6     | 13        | 5.2     | 4.6     | 13        |

<sup>1</sup> Net sales per geographic market and per industry are based on full year 2025.



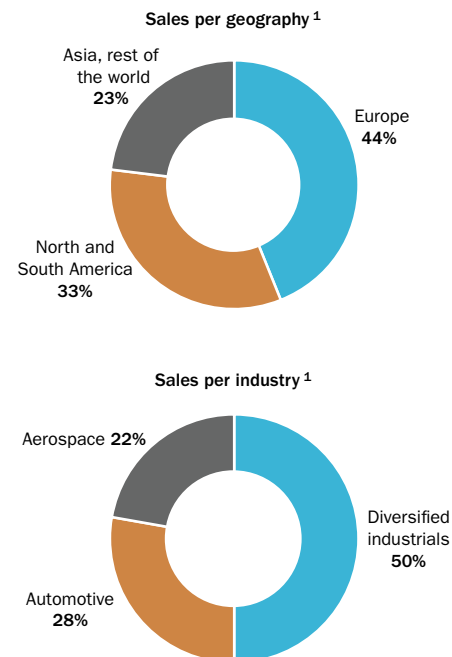
## BUSINESS AREA

# Trelleborg Sealing Solutions

Trelleborg Sealing Solutions is a leading global supplier of polymer-based critical sealing solutions and components deployed in aerospace, automotive and diversified industrials

**Organic sales** increased 12 percent year-on-year. Acquisitions contributed 1 percentage point to sales growth. The industrials segment performed positively, supported primarily by favorable demand in Europe and Asia. The automotive segment demonstrated growth in all major markets, with the aftermarket noting a clear recovery. Sales to the aerospace industry continued to develop very strongly globally.

**EBITA and the EBITA margin** improved year-on-year, primarily due to higher sales volumes and continued operational improvements. Higher costs related to geopolitical uncertainty during the quarter were offset by efficiency measures and selective price adjustments. Exchange rate effects on the translation of foreign subsidiaries had a negative impact of SEK 23 M on EBITA compared with the year-earlier period.



| Excluding items affecting comparability, SEK M | Q2 2026 | Q2 2025 | Change, % | 6M 2026 | 6M 2025 | Change, % |
|------------------------------------------------|---------|---------|-----------|---------|---------|-----------|
| Net sales                                      | 4,440   | 4,014   | 11        | 8,692   | 8,357   | 4         |
| Change total, %                                | 11      | -8      |           | 4       | -1      |           |
| Organic sales, %                               | 12      | -4      |           | 9       | -2      |           |
| Structural change, %                           | 1       | 3       |           | 1       | 4       |           |
| Currency effects, %                            | -2      | -7      |           | -6      | -3      |           |
| EBITA                                          | 1,000   | 810     | 23        | 1,917   | 1,678   | 14        |
| EBITA, %                                       | 22.5    | 20.2    |           | 22.1    | 20.1    |           |
| Capital employed, closing balance              | 24,406  | 24,001  | 2         | 24,406  | 24,001  | 2         |
| Return on capital employed R12, %              | 14.4    | 12.5    | 15        | 14.4    | 12.5    | 15        |

<sup>1</sup> Net sales per geographic market and per industry are based on full year 2025.



# Events during the quarter

## **Trelleborg awarded CDP's top rating for supplier climate engagement**

Trelleborg has achieved an A rating in CDP's 2025 Supplier Engagement Assessment, earning recognition for its engagement with suppliers on climate-related issues across the value chain.

The Supplier Engagement Assessment evaluates how effectively organizations work with suppliers to address climate change, covering areas such as supplier engagement, governance, emissions reduction initiatives and value chain climate strategies. The A rating reflects Trelleborg's commitment to integrating sustainability throughout its operations and supply chain while supporting the transition to a low-carbon economy.

CDP (formerly Carbon Disclosure Project) is a global non-profit organization that operates the world's leading environmental disclosure system for companies, cities and regions. Trelleborg's A-rating in CDP's assessment reflects best practices in supplier engagement and climate governance, supporting transparency and climate action across global supply chains.

The recognition reinforces Trelleborg's commitment and aspiration to be a sustainability leader in its industry. The Group will continue to advance initiatives across its value chain while creating long-term value for customers, stakeholders and society.

The press release was published on May 29, 2026.

## **Acquisition expands Trelleborg's presence in automotive boots**

Trelleborg Group, through its Trelleborg Industrial Solutions business area, has signed an agreement and finalized the acquisition of Gomet S.r.l., an Italian company active in the European aftermarket for niche automotive components.

Gomet specializes in polymer components that protect critical systems in vehicles, primarily driveshafts and steering gears. The company's headquarters and manufacturing facilities are in Azeglio, Italy, and annual sales in 2025 were approximately SEK 270 M. The seller is the U.S.-based chemical company Huntsman Corporation.

Trelleborg has a global presence in automotive boots, built on customer proximity, with operations across Europe, Asia, and North America.

The press release was published on June 5, 2026.

## **Trelleborg becomes the first Swedish company to issue a blue bond**

Trelleborg Group has become the first Swedish company to issue a blue bond. The nominal amount of the bond is SEK 800 M, with a five-year tenor, and is linked to financing activities that support and develop sustainable water and wastewater management.

The bond was issued under Trelleborg's updated Green and Blue Financing Framework, contributing to the Group's ambition to strengthen its position in sustainable water and wastewater infrastructure solutions. Trelleborg has recently established a business unit within the Trelleborg Industrial Solutions business area dedicated entirely to infrastructure for water and wastewater systems.

The Green and Blue Financing Framework has been reviewed by Morningstar Sustainability, and the transaction was conducted with Swedbank as sole Bookrunner.

Trelleborg issued a green bond in 2021 totaling SEK 1,000 M. The 2021 green bond financed energy-efficiency investments that have contributed to reducing the Group's CO<sub>2</sub> emissions.

The press release was published on June 10, 2026.



## Other news



### New manufacturing facility for coated polymer fabrics in the US

Trelleborg has inaugurated a new highly automated manufacturing facility for coated polymer fabrics in Forest City, North Carolina. The investment adds new technology as well as production and development capacity for industries such as aerospace, healthcare and water infrastructure. The facility is completely solvent-free and powered by renewable electricity. It expands the existing operation in Rutherford County, strengthening the presence in the US and meeting growing demand for advanced materials.



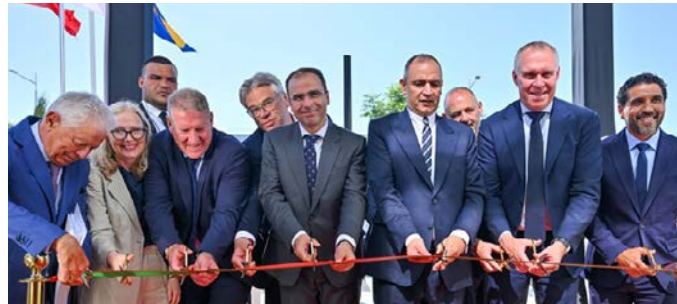
### New polymer materials reduce carbon footprint

Trelleborg Sealing Solutions is launching two new polymer materials with up to 55 percent lower carbon footprint. The new materials are based on bio-circular and recycled raw materials and deliver performance in line with traditional alternatives. The solutions enable emissions reductions for customers in, for example, the automotive, energy and industrials segments, and are part of Trelleborg's Group-wide *Polymers for Tomorrow* program.



### Trelleborg recognized as a European climate leader

The Financial Times and Statista have once again recognized Trelleborg as one of Europe's leading companies in climate action for 2026. The recognition highlights European companies that have made the greatest progress in reducing greenhouse gas emissions and advancing their climate commitments. Trelleborg ranked 22nd among 600 European companies and was the third-highest-ranked company in Sweden.



### Morocco investment strengthens Trelleborg's position in the aerospace industry

Trelleborg has opened a manufacturing facility in Morocco dedicated to polymer seals for aircraft. The facility in Casablanca strengthens the Group's global manufacturing network and position in a rapidly growing hub for the aerospace industry. The investment addresses increasing demand for aircraft components and also includes an advanced materials laboratory for research and development.



## The heart of the matter

Improving patient treatments is key to the latest cardiology advances. Through its innovations and partnerships, Trelleborg supports customers in their quests to develop smaller, less invasive devices.

[Read the full article on T-Time.](#)

# Risks and uncertainties

Trelleborg serves a broad range of customers in a variety of industries and niches. The business has a wide geographic spread. The Group has operations in around 40 countries, sales are conducted in just over 140 countries worldwide and manufacturing operations are carried out at approximately 100 production units. The business is diversified geographically and within a number of industries, which provides Trelleborg with an effective underlying risk spread.

Demand for the Group's products and solutions largely moves in line with fluctuations in global industrial production. The Group focuses on industries and geographies with good growth that can deliver consistent results even when negative economic fluctuations occur in individual industries.

## Long-term risks

Trelleborg has identified the relevant areas based on strategic risks, operational risks, regulatory compliance risks, and financial risks that may result in damage or loss with substantial impact on the entire Group and, therefore, justify management of the risk exposure at Group level.

For information regarding the Group's risks, risk exposure and risk management, refer to the latest Trelleborg Annual Report, [www.trelleborg.com](http://www.trelleborg.com).

## Short-term risks

Geopolitical tensions and increased global trade barriers have had a limited direct impact on Trelleborg to date. The Group's business model, with regional production and a global presence, enables adaptations that can mitigate the direct effects. At the same time, the heightened uncertainty resulting from geopolitical instability and trade barriers may dampen global economic activity and, consequently, affect demand.

Trelleborg continuously works to manage these risks.



# Condensed Income Statements

| Income Statements, SEK M                             | Q2 2026      | Q2 2025      | 6M 2026      | 6M 2025      | R12 2026      | 12M 2025      |
|------------------------------------------------------|--------------|--------------|--------------|--------------|---------------|---------------|
| Net sales                                            | 9,161        | 8,551        | 17,767       | 17,417       | 34,679        | 34,329        |
| Cost of goods sold                                   | -5,637       | -5,354       | -10,992      | -10,830      | -21,575       | -21,413       |
| <b>Gross profit</b>                                  | <b>3,524</b> | <b>3,197</b> | <b>6,775</b> | <b>6,587</b> | <b>13,104</b> | <b>12,916</b> |
| Selling expenses                                     | -664         | -620         | -1,323       | -1,280       | -2,528        | -2,485        |
| Administrative expenses                              | -914         | -845         | -1,770       | -1,738       | -3,496        | -3,464        |
| Research and development costs                       | -190         | -184         | -369         | -376         | -714          | -721          |
| Other operating income                               | 87           | 140          | 192          | 250          | 431           | 489           |
| Other operating expenses                             | -225         | -247         | -439         | -539         | -930          | -1,030        |
| Profit from associated companies                     | 0            | 1            | 0            | 0            | 1             | 1             |
| <b>EBIT, excluding items affecting comparability</b> | <b>1,618</b> | <b>1,442</b> | <b>3,066</b> | <b>2,904</b> | <b>5,868</b>  | <b>5,706</b>  |
| Items affecting comparability                        | -67          | -80          | -109         | -141         | -357          | -389          |
| <b>EBIT</b>                                          | <b>1,551</b> | <b>1,362</b> | <b>2,957</b> | <b>2,763</b> | <b>5,511</b>  | <b>5,317</b>  |
| Financial income and expenses                        | -109         | -125         | -211         | -269         | -448          | -506          |
| <b>Profit before tax</b>                             | <b>1,442</b> | <b>1,237</b> | <b>2,746</b> | <b>2,494</b> | <b>5,063</b>  | <b>4,811</b>  |
| Tax                                                  | -360         | -314         | -686         | -630         | -1,271        | -1,215        |
| <b>Net profit</b>                                    | <b>1,082</b> | <b>923</b>   | <b>2,060</b> | <b>1,864</b> | <b>3,792</b>  | <b>3,596</b>  |
| - equity holders of the parent company               | 1,082        | 923          | 2,060        | 1,864        | 3,792         | 3,596         |
| - non-controlling interest                           | -            | -            | -            | -            | 0             | 0             |

| Earnings per share, SEK <sup>1</sup>           | Q2 2026 | Q2 2025 | 6M 2026 | 6M 2025 | R12 2026 | 12M 2025 |
|------------------------------------------------|---------|---------|---------|---------|----------|----------|
| Group, excluding items affecting comparability | 5.07    | 4.31    | 9.57    | 8.59    | 18.07    | 17.09    |
| Group                                          | 4.85    | 4.03    | 9.20    | 8.11    | 16.85    | 15.76    |

<sup>1)</sup> No dilution effects arose.

# Condensed Income Statements

| Statements of comprehensive income, SEK M                       | Q2 2026 | Q2 2025 | 6M 2026 | 6M 2025 | R12 2026 | 12M 2025 |
|-----------------------------------------------------------------|---------|---------|---------|---------|----------|----------|
| Net profit                                                      | 1,082   | 923     | 2,060   | 1,864   | 3,792    | 3,596    |
| Other comprehensive income                                      |         |         |         |         |          |          |
| Items that will not be reclassified to the income statement     |         |         |         |         |          |          |
| Reassessment of net pension obligation                          | 15      | 4       | 17      | 40      | 48       | 71       |
| Income tax relating to components of other comprehensive income | -2      | -1      | -2      | -7      | -8       | -13      |
| Total                                                           | 13      | 3       | 15      | 33      | 40       | 58       |
| Items that may be reclassified to the income statement          |         |         |         |         |          |          |
| Cash flow hedges                                                | -7      | 5       | -7      | 23      | -16      | 14       |
| Hedging of net investment                                       | -114    | -151    | -205    | 403     | 67       | 675      |
| Translation difference                                          | 787     | -655    | 1,766   | -3,772  | 496      | -5,042   |
| Income tax relating to components of other comprehensive income | 25      | 31      | 44      | -87     | -11      | -142     |
| Total                                                           | 691     | -770    | 1,598   | -3,433  | 536      | -4,495   |
| Other comprehensive income, net of tax                          | 704     | -767    | 1,613   | -3,400  | 576      | -4,437   |
| Total comprehensive income                                      | 1,786   | 156     | 3,673   | -1,536  | 4,368    | -841     |
| Total comprehensive income attributable to:                     |         |         |         |         |          |          |
| - equity holders of the parent company                          | 1,786   | 156     | 3,673   | -1,536  | 4,368    | -841     |
| - non-controlling interest                                      | -       | -       | -       | -       | 0        | 0        |



# Condensed Balance Sheets

| Balance Sheets, SEK M                    | Jun 30 2026   | Jun 30 2025   | Dec 31 2025   |
|------------------------------------------|---------------|---------------|---------------|
| Property, plant and equipment            | 9,423         | 8,925         | 8,884         |
| Right-of-use assets                      | 1,677         | 1,631         | 1,572         |
| Goodwill                                 | 24,513        | 23,619        | 23,026        |
| Other intangible assets                  | 6,091         | 6,352         | 5,880         |
| Participations in associated companies   | 14            | 14            | 13            |
| Financial non-current assets             | 108           | 87            | 84            |
| Deferred tax assets                      | 453           | 531           | 335           |
| <b>Total non-current assets</b>          | <b>42,279</b> | <b>41,159</b> | <b>39,794</b> |
| Inventories                              | 6,236         | 5,619         | 5,376         |
| Current operating receivables            | 8,552         | 7,675         | 6,760         |
| Current tax assets                       | 1,138         | 982           | 1,052         |
| Interest-bearing receivables             | 31            | 136           | 217           |
| Cash and cash equivalents                | 2,330         | 2,073         | 2,026         |
| <b>Total current assets</b>              | <b>18,287</b> | <b>16,485</b> | <b>15,431</b> |
| <b>Total assets</b>                      | <b>60,566</b> | <b>57,644</b> | <b>55,225</b> |
| Share capital                            | 2,620         | 2,620         | 2,620         |
| Other capital contributions              | 226           | 226           | 226           |
| Other reserves                           | 3,514         | 2,978         | 1,916         |
| Profit brought forward                   | 29,074        | 29,124        | 28,137        |
| Net profit for the year                  | 2,060         | 1,864         | 3,596         |
| <b>Total</b>                             | <b>37,494</b> | <b>36,812</b> | <b>36,495</b> |
| Non-controlling interests                | 4             | 4             | 4             |
| <b>Equity</b>                            | <b>37,498</b> | <b>36,816</b> | <b>36,499</b> |
| Interest-bearing non-current liabilities | 6,296         | 6,454         | 5,313         |
| Other non-current liabilities            | 24            | 45            | 29            |
| Pension obligations                      | 358           | 403           | 355           |
| Other provisions                         | 388           | 383           | 379           |
| Deferred tax liabilities                 | 1,613         | 1,334         | 1,335         |
| <b>Total non-current liabilities</b>     | <b>8,679</b>  | <b>8,619</b>  | <b>7,411</b>  |
| Interest-bearing current liabilities     | 5,768         | 4,316         | 3,819         |
| Current tax liabilities                  | 1,329         | 1,376         | 1,267         |
| Other current liabilities                | 6,983         | 6,177         | 5,888         |
| Other provisions                         | 309           | 340           | 341           |
| <b>Total current liabilities</b>         | <b>14,389</b> | <b>12,209</b> | <b>11,315</b> |
| <b>Total equity and liabilities</b>      | <b>60,566</b> | <b>57,644</b> | <b>55,225</b> |



# Condensed Change in Equity

| SEK M                                   | Attributable to shareholders of the Parent Company |             |                             |             |                |             |                        |             | Non-controlling interests |             | Total       |             |
|-----------------------------------------|----------------------------------------------------|-------------|-----------------------------|-------------|----------------|-------------|------------------------|-------------|---------------------------|-------------|-------------|-------------|
|                                         | Share Capital                                      |             | Other capital contributions |             | Other reserves |             | Profit brought forward |             | Jun 30 2026               | Dec 31 2025 | Jun 30 2026 | Dec 31 2025 |
|                                         | Jun 30 2026                                        | Dec 31 2025 | Jun 30 2026                 | Dec 31 2025 | Jun 30 2026    | Dec 31 2025 | Jun 30 2026            | Dec 31 2025 |                           |             |             |             |
| Opening balance, January 1              | 2,620                                              | 2,620       | 226                         | 226         | 1,916          | 6,411       | 31,733                 | 32,308      | 4                         | 4           | 36,499      | 41,569      |
| Net profit/loss for the year            | -                                                  | -           | -                           | -           | -              | -           | 2,060                  | 3,596       | -                         | -           | 2,060       | 3,596       |
| Other comprehensive income              | -                                                  | -           | -                           | -           | 1,598          | -4,495      | 15                     | 58          | -                         | -           | 1,613       | -4,437      |
| Repurchase own shares                   | -                                                  | -           | -                           | -           | -              | -           | -958                   | -2,658      | -                         | -           | -958        | -2,658      |
| Cancellation of own shares              | -73                                                | -111        | -                           | -           | -              | -           | 73                     | 111         | -                         | -           | -           | -           |
| Bonus issue                             | 73                                                 | 111         | -                           | -           | -              | -           | -73                    | -111        | -                         | -           | -           | -           |
| Dividend                                | -                                                  | -           | -                           | -           | -              | -           | -1,790                 | -1,719      | -                         | -           | -1,790      | -1,719      |
| Share based Long Term Incentive program | -                                                  | -           | -                           | -           | -              | -           | 4                      | 6           | -                         | -           | 4           | 6           |
| Impact from IAS 29 <sup>1</sup>         | -                                                  | -           | -                           | -           | -              | -           | 70                     | 142         | -                         | -           | 70          | 142         |
| Closing balance                         | 2,620                                              | 2,620       | 226                         | 226         | 3,514          | 1,916       | 31,134                 | 31,733      | 4                         | 4           | 37,498      | 36,499      |

<sup>1</sup> Refers to hyperinflationary accounting in operations in Türkiye.



# Condensed Cash flow Statements

| Cash flow statements, SEK M                                                  | Q2 2026      | Q2 2025       | 6M 2026       | 6M 2025       | R12 2026      | 12M 2025      |
|------------------------------------------------------------------------------|--------------|---------------|---------------|---------------|---------------|---------------|
| <b>Operating activities</b>                                                  |              |               |               |               |               |               |
| EBIT                                                                         | 1,551        | 1,362         | 2,957         | 2,763         | 5,511         | 5,317         |
| Adjustments for items not included in cash flow from operating activities:   |              |               |               |               |               |               |
| Depreciation, property, plant and equipment                                  | 248          | 234           | 490           | 484           | 992           | 986           |
| Depreciation, right-of-use assets                                            | 96           | 95            | 190           | 190           | 382           | 382           |
| Amortization, intangible assets                                              | 164          | 168           | 322           | 342           | 646           | 666           |
| Impairment losses, property, plant and equipment and right-of-use assets     | 0            | 1             | 1             | 2             | 17            | 18            |
| Impairment losses, intangible assets                                         | 0            | -             | 0             | -             | 62            | 62            |
| Dividend from associated companies                                           | 0            | -             | 0             | 0             | 1             | 1             |
| Participations in associated companies and other non-cash flow items         | -7           | -17           | -41           | -20           | -98           | -77           |
| Interest received                                                            | 7            | 12            | 17            | 21            | 39            | 43            |
| Interest paid                                                                | -129         | -123          | -224          | -257          | -438          | -471          |
| Other financial items                                                        | 13           | -8            | 6             | -32           | -26           | -64           |
| Taxes paid                                                                   | -314         | -224          | -647          | -510          | -1,257        | -1,120        |
| <b>Cash flow from operating activities before changes in working capital</b> | <b>1,629</b> | <b>1,500</b>  | <b>3,071</b>  | <b>2,983</b>  | <b>5,831</b>  | <b>5,743</b>  |
| <b>Cash flow from changes in working capital</b>                             |              |               |               |               |               |               |
| Change in inventories                                                        | -499         | -108          | -613          | -221          | -522          | -130          |
| Change in operating receivables                                              | -305         | -198          | -1,296        | -1,010        | -578          | -292          |
| Change in operating liabilities                                              | 267          | -33           | 731           | 194           | 539           | 2             |
| <b>Cash flow from operating activities</b>                                   | <b>1,092</b> | <b>1,161</b>  | <b>1,893</b>  | <b>1,946</b>  | <b>5,270</b>  | <b>5,323</b>  |
| <b>Investing activities</b>                                                  |              |               |               |               |               |               |
| Acquisitions                                                                 | -467         | -575          | -664          | -1,207        | -769          | -1,312        |
| Capital expenditure, property, plant and equipment                           | -303         | -469          | -560          | -860          | -1,309        | -1,609        |
| Capital expenditure, intangible assets                                       | -19          | -41           | -41           | -69           | -76           | -104          |
| Sale of non-current assets                                                   | 34           | 18            | 36            | 58            | 78            | 100           |
| <b>Cash flow from investing activities</b>                                   | <b>-755</b>  | <b>-1,067</b> | <b>-1,229</b> | <b>-2,078</b> | <b>-2,076</b> | <b>-2,925</b> |
| <b>Financing activities</b>                                                  |              |               |               |               |               |               |
| New/utilized loans                                                           | 1,869        | 3,266         | 2,869         | 4,591         | 3,149         | 4,871         |
| Amortized loans                                                              | -228         | -779          | -407          | -851          | -1,946        | -2,390        |
| Amortized leased liabilities                                                 | -94          | -88           | -186          | -179          | -366          | -359          |
| Repurchase own share                                                         | -458         | -577          | -958          | -1,596        | -2,020        | -2,658        |
| Dividend - equity holders of the parent company                              | -1,790       | -1,719        | -1,790        | -1,719        | -1,790        | -1,719        |
| <b>Cash flow from financing activities</b>                                   | <b>-701</b>  | <b>103</b>    | <b>-472</b>   | <b>246</b>    | <b>-2,973</b> | <b>-2,255</b> |
| <b>Cash flow for the period</b>                                              | <b>-364</b>  | <b>197</b>    | <b>192</b>    | <b>114</b>    | <b>221</b>    | <b>143</b>    |
| <b>Cash and cash equivalents</b>                                             |              |               |               |               |               |               |
| At beginning of the period                                                   | 2,637        | 1,918         | 2,026         | 2,162         | 2,073         | 2,162         |
| Exchange rate differences                                                    | 57           | -42           | 112           | -203          | 36            | -279          |
| <b>Cash and cash equivalents at end of period</b>                            | <b>2,330</b> | <b>2,073</b>  | <b>2,330</b>  | <b>2,073</b>  | <b>2,330</b>  | <b>2,026</b>  |

# Notes

## General accounting policies

This report has been prepared in accordance with IAS 34 Interim Financial Reporting and the applicable rules of the Swedish Annual Accounts Act. Disclosures in accordance with IAS 34.16A appear in the financial statements and their accompanying notes. The Parent Company applies recommendation RFR 2, Accounting for Legal Entities of the Swedish Financial Reporting Board and Chapter 9 of the Swedish Annual Accounts Act, Interim Reports.

Accounting policies and calculation methods applied in this report are unchanged compared with those applied in the preparation of the annual and consolidated accounts for 2025. No new or revised IFRSs or interpretative statements applied as of January 1, 2026 had any material impact on the consolidated financial statements. For a more detailed description of the accounting policies applied for the Group and Parent Company in this interim report, refer to the 2025 Annual and Sustainability Report. In February 2026, the EU endorsed the new standard IFRS 18 Presentation and Disclosure in Financial Statements, which will take effect on January 1, 2027. During the first half of 2026, Trelleborg continued to analyze and identify impacts in the areas described on pages 114–115 of the 2025 Annual Report.

At the Annual General Meeting, held in April 2026, the decision was taken to introduce a new performance share program, PSP 2026/2028, which includes the President and Group Management, whereby participants invest in Trelleborg AB shares. The participants in the PSP program can invest a maximum of 10 percent of their base salary. Each invested share entitles the holder to receive a maximum of three shares free of charge after the publication of the year-end report for the 2028 fiscal year. Allotment requires compliance with certain performance-based conditions and that the participant remains employed within the Trelleborg Group. For further information, refer to the decision taken at the Annual General Meeting on April 23, 2026. To date, the recognized costs for 2026 and 2025 are not significant. The resolution on PSP 2024/2026 was passed at the Annual General Meeting on April 24, 2024. The resolution on PSP 2025/2027 was passed at the Annual General Meeting on April 24, 2025. For further information, see the resolutions passed at the respective Annual General Meetings. Recognized costs for 2026, 2025 and 2024 are not significant to date.

## Significant events after the balance sheet date

There are no events to report.

## Shares

| Number of shares      | Q2 2026     | Q2 2025     | 6M 2026     | 6M 2025     | R12 2026    | 12M 2025    |
|-----------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| End of period         | 224,901,029 | 231,328,373 | 224,901,029 | 231,328,373 | 224,901,029 | 231,328,373 |
| of which, in treasury | 1,991,993   | 3,056,323   | 1,991,993   | 3,056,323   | 1,991,993   | 5,919,118   |
| Average number        | 223,319,403 | 228,728,646 | 223,931,863 | 229,751,026 | 225,228,491 | 228,138,072 |

| Repurchased own shares         | Number of shares |             |
|--------------------------------|------------------|-------------|
|                                | Jun 30 2026      | Dec 31 2025 |
| Opening repurchased own shares | 5,919,118        | 9,094,230   |
| Purchases for the year         | 2,500,219        | 7,043,701   |
| Cancellations for the year     | –6,427,344       | –10,218,813 |
| Closing repurchased own shares | 1,991,993        | 5,919,118   |

| Repurchased own shares that are included in the equity item Profit brought forward | Amount that affected equity, SEK M |             |
|------------------------------------------------------------------------------------|------------------------------------|-------------|
|                                                                                    | Jun 30 2026                        | Dec 31 2025 |
| Opening amount                                                                     | –13,744                            | –11,086     |
| Purchases for the year                                                             | –958                               | –2,658      |
| Closing amount                                                                     | –14,702                            | –13,744     |

For treasury shares, all rights are void until such time as these shares are re-issued. Repurchased shares include the cost of own shares held by the Parent Company. The number of own shares is calculated using the cash/settlement approach.

# Notes

## Net sales and EBITA by operating segment

|                                                       |              | Q2 2026   |              |              |                                        |                                              |
|-------------------------------------------------------|--------------|-----------|--------------|--------------|----------------------------------------|----------------------------------------------|
|                                                       |              | Net sales |              |              |                                        |                                              |
| SEK M                                                 | External     | Internal  | Total        | EBITA        | Of which items affecting comparability | Of which profit/loss in associated companies |
| Trelleborg Industrial Solutions                       | 3,975        | 78        | 4,053        | 634          | –37                                    | -                                            |
| Trelleborg Medical Solutions                          | 839          | 17        | 856          | 168          | –4                                     | -                                            |
| Trelleborg Sealing Solutions                          | 4,347        | 93        | 4,440        | 974          | –26                                    | 0                                            |
| Elimination                                           | -            | –188      | –188         | –82          | -                                      | -                                            |
| <b>Total</b>                                          | <b>9,161</b> | <b>-</b>  | <b>9,161</b> | <b>1,694</b> | <b>–67</b>                             | <b>0</b>                                     |
| Amortization of surplus values linked to acquisitions |              |           |              | –143         |                                        |                                              |
| Financial income                                      |              |           |              | 11           |                                        |                                              |
| Financial expenses                                    |              |           |              | –120         |                                        |                                              |
| Income tax                                            |              |           |              | –360         |                                        |                                              |
| <b>Net profit</b>                                     |              |           |              | <b>1,082</b> |                                        |                                              |

## Net sales and EBITA by operating segment

|                                                       |              | Q2 2025   |              |              |                                        |                                              |
|-------------------------------------------------------|--------------|-----------|--------------|--------------|----------------------------------------|----------------------------------------------|
|                                                       |              | Net sales |              |              |                                        |                                              |
| SEK M                                                 | External     | Internal  | Total        | EBITA        | Of which items affecting comparability | Of which profit/loss in associated companies |
| Trelleborg Industrial Solutions                       | 3,862        | 62        | 3,924        | 599          | –48                                    | 1                                            |
| Trelleborg Medical Solutions                          | 817          | 15        | 832          | 166          | –4                                     | -                                            |
| Trelleborg Sealing Solutions                          | 3,872        | 142       | 4,014        | 781          | –28                                    | 0                                            |
| Elimination                                           | -            | –219      | –219         | –39          | -                                      | -                                            |
| <b>Total</b>                                          | <b>8,551</b> | <b>-</b>  | <b>8,551</b> | <b>1,507</b> | <b>–80</b>                             | <b>1</b>                                     |
| Amortization of surplus values linked to acquisitions |              |           |              | –145         |                                        |                                              |
| Financial income                                      |              |           |              | 33           |                                        |                                              |
| Financial expenses                                    |              |           |              | –158         |                                        |                                              |
| Income tax                                            |              |           |              | –314         |                                        |                                              |
| <b>Net profit</b>                                     |              |           |              | <b>923</b>   |                                        |                                              |

## Net sales per market, organic growth

|                                         | Q2 2026      | Q2 2025      | 6M 2026       | 6M 2025       | Q2 2026  | Q2 2025   | 6M 2026  | 6M 2025  |
|-----------------------------------------|--------------|--------------|---------------|---------------|----------|-----------|----------|----------|
|                                         | SEK M        | SEK M        | SEK M         | SEK M         | %        | %         | %        | %        |
| Europe (43)                             | 3,965        | 3,698        | 7,867         | 7,536         | 6        | –2        | 5        | –3       |
| North- and South America (33)           | 3,025        | 2,872        | 5,827         | 5,788         | 9        | –3        | 9        | 0        |
| Asia and rest of the world (24)         | 2,171        | 1,981        | 4,073         | 4,093         | 10       | 5         | 4        | 7        |
| <b>Total (100% refer to share 2025)</b> | <b>9,161</b> | <b>8,551</b> | <b>17,767</b> | <b>17,417</b> | <b>8</b> | <b>–1</b> | <b>6</b> | <b>0</b> |

# Notes

| Bridge net sales                | Q2 2025<br>SEK M | Organic sales, % | Structural change, % | Currency effects, % | Q2 2026<br>SEK M |
|---------------------------------|------------------|------------------|----------------------|---------------------|------------------|
| Trelleborg Industrial Solutions | 3,924            | 4                | 1                    | -2                  | 4,053            |
| Trelleborg Medical Solutions    | 832              | 2                | -                    | 1                   | 856              |
| Trelleborg Sealing Solutions    | 4,014            | 12               | 1                    | -2                  | 4,440            |
| Eliminations                    | -219             |                  |                      |                     | -188             |
| <b>Total</b>                    | <b>8,551</b>     | <b>8</b>         | <b>1</b>             | <b>-2</b>           | <b>9,161</b>     |

| Exchange rate differences impacting EBITA excluding items affecting comparability <sup>1</sup> , SEK M | Q2 2026    | 6M 2026     |
|--------------------------------------------------------------------------------------------------------|------------|-------------|
| Trelleborg Industrial Solutions                                                                        | -6         | -53         |
| Trelleborg Medical Solutions                                                                           | 4          | -11         |
| Trelleborg Sealing Solutions                                                                           | -23        | -101        |
| Group activities                                                                                       | 1          | 9           |
| <b>Total</b>                                                                                           | <b>-24</b> | <b>-156</b> |

<sup>1</sup> Impact on EBITA excluding items affecting comparability in translation of foreign subsidiaries.

| EBIT specification, SEK M                              | Q2 2026      | Q2 2025      | 6M 2026      | 6M 2025      | R12 2026     | 12M 2025     |
|--------------------------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|
| <b>Excluding items affecting comparability:</b>        |              |              |              |              |              |              |
| EBITDA                                                 | 2,126        | 1,939        | 4,070        | 3,921        | 7,957        | 7,808        |
| Depreciation/write-down, property, plant and equipment | -344         | -330         | -681         | -675         | -1,379       | -1,373       |
| Amortization/write-down, intangible assets             | -21          | -22          | -42          | -43          | -148         | -149         |
| EBITA                                                  | 1,761        | 1,587        | 3,347        | 3,203        | 6,430        | 6,286        |
| Amortization of surplus values linked to acquisitions  | -143         | -145         | -281         | -299         | -562         | -580         |
| EBIT                                                   | 1,618        | 1,442        | 3,066        | 2,904        | 5,868        | 5,706        |
| Items affecting comparability                          | -67          | -80          | -109         | -141         | -357         | -389         |
| <b>EBIT, including items affecting comparability</b>   | <b>1,551</b> | <b>1,362</b> | <b>2,957</b> | <b>2,763</b> | <b>5,511</b> | <b>5,317</b> |

| Specification of capital employed, SEK M | Jun 30 2026   | Jun 30 2025   | Dec 31 2025   |
|------------------------------------------|---------------|---------------|---------------|
| Working capital                          | 7,162         | 6,436         | 5,597         |
| Property, plant and equipment            | 9,423         | 8,925         | 8,884         |
| Right-of-use assets                      | 1,677         | 1,631         | 1,572         |
| Intangible assets                        | 30,604        | 29,971        | 28,906        |
| Participations in associated companies   | 14            | 14            | 13            |
| <b>Closing balance capital employed</b>  | <b>48,880</b> | <b>46,977</b> | <b>44,972</b> |

# Notes

## Acquisitions 2026

On January 7, 2026, through its Trelleborg Sealing Solutions business area, Trelleborg finalized the acquisition of the Austrian company Nexus Elastomer Molds GmbH. The company provides advanced, customized tooling solutions and automated manufacturing cells, primarily for liquid silicone rubber. The company adds external sales of approximately SEK 160 M, calculated on the 12-month period ending June 2025.

On June 5, 2026, Trelleborg, through its Trelleborg Industrial Solutions business area, finalized the acquisition of Gomet S.r.l., an Italian company active in the European aftermarket for niche automotive components. Gomet specializes in protective polymer components for critical automotive systems, primarily constant velocity joint boots, jounce bumpers, and rack and pinion boots. Sales in 2025 amounted to approximately SEK 270 M.

All acquisitions pertain to 100 percent of the shares in the relevant company and are expected to have a marginal impact on the Group's key figures.

Certain adjustments were made in 2026 to purchase price allocations attributable to acquisitions made in 2025.

## Acquisitions 2025

On January 9, 2025, through its Trelleborg Sealing Solutions business area, Trelleborg finalized the acquisition of the US company CRC Distribution. The company is a specialist distributor in polymer sealing solutions and related value-added services in hydraulics, hydropower, oil and gas, as well as for pumps and compressors. The company generates annual external sales of just over SEK 170 M.

On February 28, 2025, through its Trelleborg Industrial Solutions business area, Trelleborg finalized the acquisition of NuFlow, headquartered in Escondido, California and operating across North America. The company is a manufacturer of specialized liners, resins and equipment for small-diameter pipe repair. The company offers repair solutions for lateral and building interior pipes in both residential and commercial properties. Sales in 2024 amounted to approximately SEK 180 M.

On April 2, 2025, Trelleborg, through its Trelleborg Industrial Solutions business area, finalized the acquisition of National Gummi AB. The business portfolio comprises extruded rubber profiles and gaskets for niche construction, industrial and automotive applications. Sales in 2024 amounted to just over SEK 150 M.

On April 10, 2025, through its Trelleborg Sealing Solutions business area, Trelleborg finalized the acquisition of the US company Aero-Plastics Inc, which specializes in attractive, high-performance plastics and interior segments for the aerospace industry. Sales in 2024 amounted to approximately SEK 150 M.

On May 6, 2025, through its Trelleborg Industrial Solutions business area, Trelleborg finalized the acquisition of Sico Gesellschaft für Siliconverarbeitung mbH and Czech joint venture company Sico Silicone s.r.o. Trelleborg has been a 50/50 joint venture party in Sico Silicone since 2016. Sico develops and manufactures a range of engineered extruded and molded silicone rubber products. Consolidated sales amounted to approximately SEK 280 M in 2024.

The NuFlow acquisition comprised both an asset-transfer acquisition and the acquisition of 100 percent of the shares in a company. The Sico Silicone s.r.o. acquisition related to the remaining 50 percent of the shares of the former joint venture. Other acquisitions completed in 2025 refer to 100 percent of the shares in the respective companies. All acquisitions are expected to have a marginal impact on the Group's key figures.

Certain adjustments were made in 2025 to purchase price allocations attributable to acquisitions made in 2024.

| Acquisitions, SEK M                                               | 6M 2026    | 6M 2025      |
|-------------------------------------------------------------------|------------|--------------|
| Customer relationship <sup>1</sup>                                | 170        | 242          |
| Other intangible assets                                           | 1          | 9            |
| Property, plant and equipment                                     | 92         | 146          |
| Right-of-use assets                                               | 45         | 78           |
| Deferred tax assets                                               | 0          | 7            |
| Inventories                                                       | 68         | 133          |
| Operating receivables                                             | 104        | 142          |
| Current tax asset                                                 | 0          | 0            |
| Cash and cash equivalents                                         | 47         | 74           |
| Deferred tax liabilities                                          | -44        | -26          |
| Interest-bearing liabilities                                      | -68        | -269         |
| Post employment benefits                                          | 1          | -3           |
| Provision obligations                                             | -1         | -1           |
| Current tax liability                                             | -4         | -1           |
| Operating liabilities                                             | -75        | -158         |
| <b>Net assets</b>                                                 | <b>336</b> | <b>373</b>   |
| Goodwill                                                          | 375        | 699          |
| Purchase consideration related to previously owned participations | -          | -63          |
| <b>Total purchase price</b>                                       | <b>711</b> | <b>1,009</b> |
| Cash and other net debt in acquired operations                    | -47        | 198          |
| <b>Impact shown in cash flow statement</b>                        | <b>664</b> | <b>1,207</b> |

<sup>1</sup> Acquired customer relationships are recognized as intangible assets and are amortized on a straight-line basis over the estimated useful life, which for the above acquisitions is 10-12 years.

The goodwill recognized for 2026 was primarily attributable to synergy effects expected after the acquisition. The fair value of acquired, identifiable intangible assets is preliminarily pending final measurement of these assets.

# Notes

## Financial instruments – classification and valuation

A description of each category and how fair value is calculated is provided below and in Accounting policies in the latest Annual Report.

At Jun 30, 2026, SEK M

| At Jun 30, 2026, SEK M       | Assets measured at<br>amortized cost | Assets at fair value<br>in profit and loss |                   | Derivatives used for hedging purposes,<br>measured at fair value |                   | Total |
|------------------------------|--------------------------------------|--------------------------------------------|-------------------|------------------------------------------------------------------|-------------------|-------|
|                              |                                      | Carrying amount                            | Measurement level | Carrying amount                                                  | Measurement level |       |
| Assets in the balance sheet  |                                      |                                            |                   |                                                                  |                   |       |
| Derivative instruments       | -                                    | 27                                         | 2                 | 4                                                                | 2                 | 31    |
| Financial non-current assets | 106                                  | -                                          |                   | -                                                                |                   | 106   |
| Accounts receivable          | 6,550                                | -                                          |                   | -                                                                |                   | 6,550 |
| Interest-bearing receivable  | 3                                    | -                                          |                   | -                                                                |                   | 3     |
| Cash and cash equivalents    | 2,330                                | -                                          |                   | -                                                                |                   | 2,330 |
| Total                        | 8,989                                | 27                                         |                   | 4                                                                |                   | 9,020 |

|                                          | Liabilities measured at<br>amortized cost | Liabilities at fair value<br>in profit and loss |                   | Derivatives used for hedging purposes,<br>measured at fair value |                   | Total  |
|------------------------------------------|-------------------------------------------|-------------------------------------------------|-------------------|------------------------------------------------------------------|-------------------|--------|
|                                          |                                           | Carrying amount                                 | Measurement level | Carrying amount                                                  | Measurement level |        |
| Liabilities in the balance sheet         |                                           |                                                 |                   |                                                                  |                   |        |
| Derivative instruments                   | -                                         | 110                                             | 2                 | 96                                                               | 2                 | 206    |
| Interest-bearing non-current liabilities | 3,921                                     | 935                                             | 3                 | -                                                                |                   | 4,856  |
| Interest-bearing current liabilities     | 5,217                                     | -                                               |                   | -                                                                |                   | 5,217  |
| Lease liabilities according to IFRS 16   | 1,797                                     | -                                               |                   | -                                                                |                   | 1,797  |
| Accounts payable                         | 2,730                                     | -                                               |                   | -                                                                |                   | 2,730  |
| Total                                    | 13,665                                    | 1,045                                           |                   | 96                                                               |                   | 14,806 |

## Change in financial liabilities in Level 3

| SEK M                    | Dec 31 2025 | Business combina-<br>tions | Payments | Discounting effect | Revaluation | Translation differences | Jun 30 2026 | Net earnings pertain-<br>ing to liabilities |
|--------------------------|-------------|----------------------------|----------|--------------------|-------------|-------------------------|-------------|---------------------------------------------|
| Contingent consideration | 1,041       | -                          | -163     | 11                 | -4          | 50                      | 935         | -7                                          |

## Measurement techniques used to calculate fair value of level 2

Level 2 derivatives comprise currency futures and interest swaps and are primarily used for hedging purposes, but also for trading. Measurement of the fair value of currency futures is based on the published forward rates in an active market and on the discounted contractual cash flows. Measurement of interest swaps is based on forward interest rates prepared on the basis of observable Swedish interest curves and discounting of the contractual cash flows.

## Measurement techniques used to calculate fair value of level 3

Interest-bearing liabilities include additional purchase payments according to contract of SEK 935 M (1,097), which have been calculated at present value with interest rates based on the market

interest rate for the liabilities related to the acquisitions. Due to a changed assessment of the estimate for additional purchase payment, a reduction of SEK 4 M was made.

## Disclosure on fair value of borrowings and other financial instruments

Financial interest-bearing liabilities, except financial derivatives that adjust loans, are recognized at amortized cost. Changes in interest-rate levels and credit margins create differences between fair value and amortized cost. Measurement at fair value would increase the Group's non-current loans by SEK 11 M. No remeasurement was conducted for current loans because the carrying amount is regarded as a good estimate of the fair value due to their short term.

# Notes

## Financial instruments – classification and valuation

At Jun 30, 2025, SEK M

| At Jun 30, 2025, SEK M       | Assets measured at<br>amortized cost | Assets at fair value<br>in profit and loss |                   | Derivatives used for hedging purposes,<br>measured at fair value |                   | Total |
|------------------------------|--------------------------------------|--------------------------------------------|-------------------|------------------------------------------------------------------|-------------------|-------|
|                              |                                      | Carrying amount                            | Measurement level | Carrying amount                                                  | Measurement level |       |
| Assets in the balance sheet  |                                      |                                            |                   |                                                                  |                   |       |
| Derivative instruments       | -                                    | 101                                        | 2                 | 54                                                               | 2                 | 155   |
| Financial non-current assets | 87                                   | -                                          |                   | -                                                                |                   | 87    |
| Accounts receivable          | 5,815                                | -                                          |                   | -                                                                |                   | 5,815 |
| Interest-bearing receivable  | 1                                    | -                                          |                   | -                                                                |                   | 1     |
| Cash and cash equivalents    | 2,073                                | -                                          |                   | -                                                                |                   | 2,073 |
| Total                        | 7,976                                | 101                                        |                   | 54                                                               |                   | 8,131 |

|                                          | Liabilities measured at<br>amortized cost | Liabilities at fair value<br>in profit and loss |                   | Derivatives used for hedging purposes,<br>measured at fair value |                   | Total  |
|------------------------------------------|-------------------------------------------|-------------------------------------------------|-------------------|------------------------------------------------------------------|-------------------|--------|
|                                          |                                           | Carrying amount                                 | Measurement level | Carrying amount                                                  | Measurement level |        |
| Liabilities in the balance sheet         |                                           |                                                 |                   |                                                                  |                   |        |
| Derivative instruments                   | -                                         | 42                                              | 2                 | 77                                                               | 2                 | 119    |
| Interest-bearing non-current liabilities | 4,170                                     | 879                                             | 3                 | -                                                                |                   | 5,049  |
| Interest-bearing current liabilities     | 3,656                                     | 218                                             | 3                 | -                                                                |                   | 3,874  |
| Lease liabilities according to IFRS 16   | 1,731                                     | -                                               |                   | -                                                                |                   | 1,731  |
| Accounts payable                         | 2,311                                     | -                                               |                   | -                                                                |                   | 2,311  |
| Total                                    | 11,868                                    | 1,139                                           |                   | 77                                                               |                   | 13,084 |

## Change in financial liabilities in Level 3

| SEK M                    | Dec 31 2024 | Business combina-<br>tions | Payments | Discounting effect | Revaluation | Translation differ-<br>ences | Jun 30 2025 | Net earnings pertain-<br>ing to liabilities |
|--------------------------|-------------|----------------------------|----------|--------------------|-------------|------------------------------|-------------|---------------------------------------------|
| Contingent consideration | 1,212       | -                          | -        | 32                 | -           | -147                         | 1,097       | -32                                         |

Change in liabilities from financing activities,  
Group, SEK M

|                             | Dec 31 2025  | Cash changes | Non-cash changes |                              |                    |                   | Jun 30 2026   |
|-----------------------------|--------------|--------------|------------------|------------------------------|--------------------|-------------------|---------------|
|                             |              |              | Acquisitions     | Translation differ-<br>ences | Fair value changes | Lease liabilities |               |
| Loans                       | 6,158        | 2,822        | -                | 124                          | -                  | -                 | 9,104         |
| Other financial liabilities | 1,292        | -603         | 22               | 473                          | -21                | -                 | 1,163         |
| Lease liabilities           | 1,682        | -186         | 45               | 70                           | -                  | 186               | 1,797         |
| Pension obligations         | 355          | 12           | -                | 8                            | -                  | -                 | 358           |
| <b>Total</b>                | <b>9,487</b> | <b>2,045</b> | <b>67</b>        | <b>675</b>                   | <b>-21</b>         | <b>186</b>        | <b>12,422</b> |

# Key figures

Trelleborg employs a number of alternative performance measures related to financial position, including return on equity and capital employed, net debt, debt/equity ratio and equity/assets ratio. The Group deems the key figures useful for the readers of its financial reports as a complement for assessing the possibility of dividends, implementing strategic investments and considering the Group's ability to meet its financial commitments. In addition, Trelleborg uses the cash-flow measurements of operating cash flow and free cash flow to provide an indication of the funds the operations

generate to be able to implement strategic investments, make amortizations and pay returns to the shareholders. Trelleborg uses the operational performance metrics of EBITDA, EBITA and EBIT excluding items affecting comparability, which the Group considers to be relevant for investors seeking to understand its earnings generation before items affecting comparability.

For further descriptions and calculation of key figures, visit [www.trelleborg.com/en/investors/key-figures](http://www.trelleborg.com/en/investors/key-figures).

| SEK M                                                   | Q2 2026      | Q2 2025      | 6M 2026       | 6M 2025       | R12 2026      | 12M 2025      |
|---------------------------------------------------------|--------------|--------------|---------------|---------------|---------------|---------------|
| <b>Net sales</b>                                        |              |              |               |               |               |               |
| Trelleborg Industrial Solutions                         | 4,053        | 3,924        | 7,788         | 7,814         | 15,126        | 15,152        |
| Trelleborg Medical Solutions                            | 856          | 832          | 1,656         | 1,680         | 3,376         | 3,400         |
| Trelleborg Sealing Solutions                            | 4,440        | 4,014        | 8,692         | 8,357         | 16,982        | 16,647        |
| Eliminations                                            | -188         | -219         | -369          | -434          | -805          | -870          |
| <b>Total</b>                                            | <b>9,161</b> | <b>8,551</b> | <b>17,767</b> | <b>17,417</b> | <b>34,679</b> | <b>34,329</b> |
| <b>EBITA, excluding items affecting comparability</b>   |              |              |               |               |               |               |
| Trelleborg Industrial Solutions                         | 672          | 647          | 1,257         | 1,292         | 2,419         | 2,454         |
| Trelleborg Medical Solutions                            | 172          | 170          | 334           | 341           | 700           | 707           |
| Trelleborg Sealing Solutions                            | 1,000        | 810          | 1,917         | 1,678         | 3,613         | 3,374         |
| Group activities                                        | -83          | -40          | -161          | -108          | -302          | -249          |
| <b>Total</b>                                            | <b>1,761</b> | <b>1,587</b> | <b>3,347</b>  | <b>3,203</b>  | <b>6,430</b>  | <b>6,286</b>  |
| <b>EBITA %, excluding items affecting comparability</b> |              |              |               |               |               |               |
| Trelleborg Industrial Solutions                         | 16.6         | 16.5         | 16.1          | 16.5          | 16.0          | 16.2          |
| Trelleborg Medical Solutions                            | 20.2         | 20.4         | 20.2          | 20.3          | 20.7          | 20.8          |
| Trelleborg Sealing Solutions                            | 22.5         | 20.2         | 22.1          | 20.1          | 21.3          | 20.3          |
| <b>Total</b>                                            | <b>19.2</b>  | <b>18.6</b>  | <b>18.8</b>   | <b>18.4</b>   | <b>18.5</b>   | <b>18.3</b>   |

# Key figures

| SEK M                                                   | Q2 2026      | Q1 2026      | Q4 2025      | Q3 2025      | Q2 2025      | Q1 2025      | Q4 2024      | Q3 2024      | Q2 2024      |
|---------------------------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| <b>Net sales</b>                                        |              |              |              |              |              |              |              |              |              |
| Trelleborg Industrial Solutions                         | 4,053        | 3,735        | 3,691        | 3,647        | 3,924        | 3,890        | 3,980        | 3,661        | 3,955        |
| Trelleborg Medical Solutions                            | 856          | 800          | 840          | 880          | 832          | 848          | 903          | 852          | 665          |
| Trelleborg Sealing Solutions                            | 4,440        | 4,252        | 4,058        | 4,232        | 4,014        | 4,343        | 4,089        | 4,130        | 4,349        |
| Eliminations                                            | -188         | -181         | -209         | -227         | -219         | -215         | -189         | -201         | -258         |
| <b>Total</b>                                            | <b>9,161</b> | <b>8,606</b> | <b>8,380</b> | <b>8,532</b> | <b>8,551</b> | <b>8,866</b> | <b>8,783</b> | <b>8,442</b> | <b>8,711</b> |
| <b>Organic sales, %</b>                                 |              |              |              |              |              |              |              |              |              |
| Trelleborg Industrial Solutions                         | 4            | 1            | -3           | 2            | 2            | 2            | 4            | 2            | -1           |
| Trelleborg Medical Solutions                            | 2            | 5            | 5            | 13           | -3           | 5            | 0            | 1            | 2            |
| Trelleborg Sealing Solutions                            | 12           | 6            | 5            | 5            | -4           | 0            | -1           | 1            | 5            |
| <b>Total</b>                                            | <b>8</b>     | <b>4</b>     | <b>1</b>     | <b>4</b>     | <b>-1</b>    | <b>1</b>     | <b>1</b>     | <b>1</b>     | <b>1</b>     |
| <b>EBITA, excluding items affecting comparability</b>   |              |              |              |              |              |              |              |              |              |
| Trelleborg Industrial Solutions                         | 672          | 585          | 609          | 553          | 647          | 645          | 639          | 548          | 643          |
| Trelleborg Medical Solutions                            | 172          | 162          | 185          | 181          | 170          | 171          | 190          | 165          | 92           |
| Trelleborg Sealing Solutions                            | 1,000        | 917          | 821          | 875          | 810          | 868          | 817          | 826          | 921          |
| Group activities                                        | -83          | -78          | -73          | -68          | -40          | -68          | -59          | -75          | -57          |
| <b>Total</b>                                            | <b>1,761</b> | <b>1,586</b> | <b>1,542</b> | <b>1,541</b> | <b>1,587</b> | <b>1,616</b> | <b>1,587</b> | <b>1,464</b> | <b>1,599</b> |
| <b>EBITA %, excluding items affecting comparability</b> |              |              |              |              |              |              |              |              |              |
| Trelleborg Industrial Solutions                         | 16.6         | 15.7         | 16.5         | 15.2         | 16.5         | 16.6         | 16.1         | 15.0         | 16.3         |
| Trelleborg Medical Solutions                            | 20.2         | 20.2         | 21.9         | 20.7         | 20.4         | 20.2         | 21.1         | 19.3         | 13.9         |
| Trelleborg Sealing Solutions                            | 22.5         | 21.6         | 20.2         | 20.7         | 20.2         | 20.0         | 20.0         | 20.0         | 21.2         |
| <b>Total</b>                                            | <b>19.2</b>  | <b>18.4</b>  | <b>18.4</b>  | <b>18.1</b>  | <b>18.6</b>  | <b>18.2</b>  | <b>18.1</b>  | <b>17.3</b>  | <b>18.4</b>  |

# Key figures

| Group                                                                   | Q2 2026 | Q1 2026 | Q4 2025 | Q3 2025 | Q2 2025 | Q1 2025 | Q4 2024 | Q3 2024 | Q2 2024 |
|-------------------------------------------------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Net sales, SEK M                                                        | 9,161   | 8,606   | 8,380   | 8,532   | 8,551   | 8,866   | 8,783   | 8,442   | 8,711   |
| Organic sales, %                                                        | 8       | 4       | 1       | 4       | -1      | 1       | 1       | 1       | 1       |
| EBITDA, excl. items affecting comparability, SEK M                      | 2,126   | 1,944   | 1,921   | 1,966   | 1,939   | 1,982   | 1,944   | 1,821   | 1,950   |
| EBITDA, excl. items affecting comparability, %                          | 23.2    | 22.6    | 22.9    | 23.0    | 22.7    | 22.4    | 22.1    | 21.6    | 22.4    |
| EBITA, excl. items affecting comparability, SEK M                       | 1,761   | 1,586   | 1,542   | 1,541   | 1,587   | 1,616   | 1,587   | 1,464   | 1,599   |
| EBITA, excl. items affecting comparability, %                           | 19.2    | 18.4    | 18.4    | 18.1    | 18.6    | 18.2    | 18.1    | 17.3    | 18.4    |
| EBIT, excl. items affecting comparability, SEK M                        | 1,618   | 1,448   | 1,399   | 1,403   | 1,442   | 1,462   | 1,420   | 1,320   | 1,483   |
| EBIT, excl. items affecting comparability, %                            | 17.7    | 16.8    | 16.7    | 16.4    | 16.9    | 16.5    | 16.2    | 15.6    | 17.0    |
| Items affecting comparability, SEK M                                    | -67     | -42     | -176    | -72     | -80     | -61     | -76     | -73     | -111    |
| EBIT, SEK M                                                             | 1,551   | 1,406   | 1,223   | 1,331   | 1,362   | 1,401   | 1,344   | 1,247   | 1,372   |
| Operating cash flow, excl. items affecting comparability, SEK M         | 1,217   | 937     | 1,726   | 1,741   | 1,000   | 821     | 1,681   | 1,419   | 1,193   |
| Cash conversion ratio, excl. items affecting comparability, R12, %      | 96      | 95      | 93      | 92      | 87      | 90      | 89      | 85      | 88      |
| Capital employed, closing balance, SEK M                                | 48,880  | 47,012  | 44,972  | 46,353  | 46,977  | 46,803  | 49,381  | 46,874  | 43,815  |
| Return on capital employed R12, %                                       | 11.9    | 11.5    | 11.3    | 11.4    | 11.2    | 11.3    | 11.6    | 11.4    | 11.8    |
| Return on capital employed, excl. items affecting comparability, R12, % | 12.6    | 12.3    | 12.1    | 12.0    | 11.7    | 12.0    | 12.2    | 12.5    | 13.0    |
| Return on capital employed excluding goodwill R12, %                    | 24.2    | 23.4    | 23.1    | 23.2    | 22.8    | 23.2    | 23.7    | 23.3    | 24.0    |
| Earnings per share, excl. items affecting comparability, SEK            | 5.07    | 4.50    | 4.30    | 4.20    | 4.31    | 4.28    | 4.24    | 3.78    | 4.49    |
| Earnings per share, Group, SEK                                          | 4.85    | 4.35    | 3.71    | 3.94    | 4.03    | 4.08    | 3.99    | 3.54    | 4.14    |
| Free cash flow, SEK M                                                   | 709     | 432     | 1,232   | 1,223   | 581     | 315     | 1,083   | 967     | 673     |
| Net debt, closing balance, SEK M                                        | -10,031 | -7,800  | -7,216  | -8,280  | -8,937  | -6,733  | -6,735  | -5,381  | -1,981  |
| Net debt/EBITDA                                                         | 1.3     | 1.1     | 1.0     | 1.1     | 1.2     | 0.9     | 0.9     | 0.8     | 0.3     |
| Debt/equity ratio %                                                     | 27      | 21      | 20      | 22      | 24      | 17      | 16      | 13      | 5       |
| Return on equity R12, %                                                 | 10.2    | 9.5     | 9.2     | 9.6     | 9.3     | 9.0     | 9.0     | 8.5     | 8.5     |
| Equity/assets ratio, %                                                  | 62      | 65      | 66      | 64      | 64      | 67      | 69      | 69      | 70      |

# Other financial information

| Income Statements by quarter, SEK M                  | Q2 2026      | Q1 2026      | Q4 2025      | Q3 2025      | Q2 2025      | Q1 2025      | Q4 2024      | Q3 2024      | Q2 2024      |
|------------------------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Net sales                                            | 9,161        | 8,606        | 8,380        | 8,532        | 8,551        | 8,866        | 8,783        | 8,442        | 8,711        |
| Cost of goods sold                                   | -5,637       | -5,355       | -5,174       | -5,409       | -5,354       | -5,476       | -5,640       | -5,386       | -5,465       |
| <b>Gross profit</b>                                  | <b>3,524</b> | <b>3,251</b> | <b>3,206</b> | <b>3,123</b> | <b>3,197</b> | <b>3,390</b> | <b>3,143</b> | <b>3,056</b> | <b>3,246</b> |
| Selling expenses                                     | -664         | -659         | -607         | -598         | -620         | -660         | -618         | -618         | -660         |
| Administrative expenses                              | -914         | -856         | -925         | -801         | -845         | -893         | -922         | -821         | -835         |
| Research and development costs                       | -190         | -179         | -172         | -173         | -184         | -192         | -186         | -171         | -180         |
| Other operating income                               | 87           | 105          | 153          | 86           | 140          | 110          | 221          | 128          | 105          |
| Other operating expenses                             | -225         | -214         | -257         | -234         | -247         | -292         | -219         | -254         | -194         |
| Profit from associated companies                     | 0            | 0            | 1            | 0            | 1            | -1           | 1            | 0            | 1            |
| <b>EBIT, excluding items affecting comparability</b> | <b>1,618</b> | <b>1,448</b> | <b>1,399</b> | <b>1,403</b> | <b>1,442</b> | <b>1,462</b> | <b>1,420</b> | <b>1,320</b> | <b>1,483</b> |
| Items affecting comparability                        | -67          | -42          | -176         | -72          | -80          | -61          | -76          | -73          | -111         |
| <b>EBIT</b>                                          | <b>1,551</b> | <b>1,406</b> | <b>1,223</b> | <b>1,331</b> | <b>1,362</b> | <b>1,401</b> | <b>1,344</b> | <b>1,247</b> | <b>1,372</b> |
| Financial income and expenses                        | -109         | -102         | -111         | -126         | -125         | -144         | -86          | -128         | -63          |
| <b>Profit before tax</b>                             | <b>1,442</b> | <b>1,304</b> | <b>1,112</b> | <b>1,205</b> | <b>1,237</b> | <b>1,257</b> | <b>1,258</b> | <b>1,119</b> | <b>1,309</b> |
| Tax                                                  | -360         | -326         | -276         | -309         | -314         | -316         | -326         | -283         | -321         |
| <b>Net profit</b>                                    | <b>1,082</b> | <b>978</b>   | <b>836</b>   | <b>896</b>   | <b>923</b>   | <b>941</b>   | <b>932</b>   | <b>836</b>   | <b>988</b>   |
| - equity holders of the parent company               | 1,082        | 978          | 836          | 896          | 923          | 941          | 933          | 836          | 988          |
| - non-controlling interest                           | -            | -            | 0            | 0            | -            | -            | -1           | 0            | 0            |

# Parent Company

| Condensed Income Statements, SEK M               | Q2 2026    | Q2 2025   | 6M 2026   | 6M 2025   | R12 2026     | 12M 2025     |
|--------------------------------------------------|------------|-----------|-----------|-----------|--------------|--------------|
| Net sales                                        | 165        | 147       | 307       | 298       | 702          | 693          |
| Administrative expenses                          | -84        | -70       | -163      | -147      | -431         | -415         |
| Other operating income                           | 1          | 3         | 2         | 6         | 5            | 9            |
| Other operating expenses                         | -36        | -31       | -70       | -62       | -455         | -447         |
| <b>EBIT</b>                                      | <b>46</b>  | <b>49</b> | <b>76</b> | <b>95</b> | <b>-179</b>  | <b>-160</b>  |
| Financial income and expenses                    | 105        | 33        | -6        | -66       | 435          | 375          |
| <b>Profit before tax</b>                         | <b>151</b> | <b>82</b> | <b>70</b> | <b>29</b> | <b>256</b>   | <b>215</b>   |
| Appropriations                                   | 0          | -3        | 0         | -3        | 1,010        | 1,007        |
| Tax                                              | 8          | 10        | 24        | 20        | -179         | -183         |
| <b>Net profit</b>                                | <b>159</b> | <b>89</b> | <b>94</b> | <b>46</b> | <b>1,087</b> | <b>1,039</b> |
| <b>Statements of comprehensive income, SEK M</b> |            |           |           |           |              |              |
| Net profit                                       | 159        | 89        | 94        | 46        | 1,087        | 1,039        |
| Other comprehensive income                       | -          | -         | -         | -         | -            | -            |
| Other comprehensive income, net of tax           | -          | -         | -         | -         | -            | -            |
| Total other comprehensive income                 | 159        | 89        | 94        | 46        | 1,087        | 1,039        |

| Condensed Balance Sheets, SEK M          | Jun 30 2026   | Jun 30 2025   | Dec 31 2025   |
|------------------------------------------|---------------|---------------|---------------|
| Property, plant and equipment            | 8             | 7             | 7             |
| Intangible assets                        | 7             | 7             | 7             |
| Financial assets                         | 38,291        | 37,844        | 37,847        |
| <b>Total non-current assets</b>          | <b>38,306</b> | <b>37,858</b> | <b>37,861</b> |
| Current receivables                      | 481           | 337           | 141           |
| Current tax asset                        | 65            | 53            | -             |
| Interest-bearing receivables             | -             | -             | 703           |
| Cash and cash equivalents                | 0             | -             | -             |
| <b>Total current assets</b>              | <b>546</b>    | <b>390</b>    | <b>844</b>    |
| <b>Total assets</b>                      | <b>38,852</b> | <b>38,248</b> | <b>38,705</b> |
| <b>Equity</b>                            | <b>16,434</b> | <b>19,150</b> | <b>19,085</b> |
| Untaxed reserves                         | 513           | 223           | 513           |
| Interest-bearing non-current liabilities | 1,742         | -             | 0             |
| Other non-current liabilities            | 58            | 54            | 55            |
| <b>Total non-current liabilities</b>     | <b>1,800</b>  | <b>54</b>     | <b>55</b>     |
| Interest-bearing current liabilities     | 19,915        | 18,639        | 18,769        |
| Current tax liabilities                  | -             | -             | 116           |
| Other current liabilities                | 190           | 182           | 167           |
| <b>Total current liabilities</b>         | <b>20,105</b> | <b>18,821</b> | <b>19,052</b> |
| <b>Total equity and liabilities</b>      | <b>38,852</b> | <b>38,248</b> | <b>38,705</b> |

## Other

### Related parties

No material changes occurred for the Group or the Parent Company in relations or transactions with related parties, compared with what is described in Note 12 of the 2025 Annual Report.

At the Annual General Meeting, held in April 2026, the decision was taken to introduce a new performance share program, PSP 2026/2028, which includes the President and Group Management, whereby participants invest in Trelleborg AB shares. The participants in the PSP program can invest a maximum of 10 percent of their base salary. Each invested share entitles the holder to receive a maximum of three shares free of charge after the publication of the year-end report for the 2028 fiscal year. Allotment requires compliance with certain performance-based conditions and that the participant remains employed within the Trelleborg Group. For further information, refer to the decision taken at the Annual General Meeting on April 23, 2026. To date, the recognized costs for 2026 and 2025 are not significant. The resolution on PSP 2024/2026 was passed at the Annual General Meeting on April 24, 2024. The resolution on PSP 2025/2027 was passed at the Annual General Meeting on April 24, 2025. For further information, see the resolutions passed at the respective Annual General Meetings. Recognized costs for 2026, 2025 and 2024 are not significant to date.

# About Trelleborg

The Trelleborg Group is a world leader in engineered polymer solutions. The Group had sales of approximately SEK 34 billion in 2025 and operations in some 40 countries.

With Trelleborg’s material expertise and industry insight in cutting-edge areas with rigorous requirements, such as the aerospace and automotive industries, as well as healthcare & medical, the Group is creating the sustainable industrial solutions of today, shaped by such trends as electrification, digitalization, industrial automation, and new sustainable materials. The Group’s polymer-based solutions are often critical to the functionality of the customers’ advanced end products.

**Engineered solutions**

The engineered solutions are based on unique sealing and damping properties of polymers such as rubber and plastic. The solutions save energy and reduce CO<sub>2</sub> emissions, eliminate noise and vibrations, and dramatically extend the lifecycles of machines and medical devices as well as skyscraper facades.

**Better platform than ever**

Trelleborg’s way of achieving results – a strongly decentralized organization built on local responsibility and personal dedication – form the basis of the Group’s model for profitability and business success. Despite the turbulence in its operating environment, Trelleborg delivered a strong financial performance in recent years. Trelleborg’s financial capacity is healthy.

**Accelerated growth**

A number of industries have been identified as growing more than the industrial average in the years ahead – Trelleborg is therefore placing additional focus on developing its business in these segments.

The fast-growing industries will act as a driving force for other areas at Trelleborg, which through innovations, differentiation and greater global reach is expected to grow in the upper range of the industrial average.

There will be a greater focus on company acquisitions that strengthen Trelleborg in attractive industries.

**Sustainability leader in the industry**

Trelleborg is working systematically to increase the share of bio-based and recycled raw materials in everything it develops. The ambition is to be the sustainability leader in the industry. The Group’s climate target is to reduce direct and indirect CO<sub>2</sub> emissions by 75 percent at the end of 2030 compared with the base year 2021, and, during the same period, reduce emissions along the value chain by 25 percent. Trelleborg’s new climate targets were validated by the Science Based Targets initiative (SBTi) in the first quarter of 2026. Resource efficiency and circularity are integrated in the Group’s operations.

**Bespoke strategy for each business**

A common feature shared by all parts of Trelleborg is its engineered polymers with unique sealing and damping properties. The longstanding customer relationships are all built on close innovation collaboration with renowned industrial players.

Trelleborg’s operational businesses are different, so they have bespoke strategies to achieve leading positions in their markets.

| Trelleborg Industries           | Diversified industry | Automotive | Healthcare & medical | Aerospace |
|---------------------------------|----------------------|------------|----------------------|-----------|
| Trelleborg Industrial Solutions | 82%                  | 11%        | 2%                   | 5%        |
| Trelleborg Medical Solutions    | 0%                   | 0%         | 100%                 | 0%        |
| Trelleborg Sealing Solutions    | 50%                  | 28%        | 0%                   | 22%       |
| Total                           | 59%                  | 18%        | 11%                  | 12%       |

Net sales per industry is based on full-year 2025.

# Board of Directors' assurance

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This interim report provides a fair overview of the operations, position and results of the Parent Company and the Group, and describes material risks and uncertainties faced by the Parent Company and the companies that are included in the Group. This report has not been subject to review by the company's auditor.

Trelleborg, July 16, 2026  
Board of Directors of Trelleborg AB (publ)



Johan Malmquist  
*Chairman of the Board*



Marina Bill  
*Board member*



Gunilla Fransson  
*Board member*



Henrik Lange  
*Board member*



Peter Nilsson  
*Board member and  
President/CEO*



Anne Mette Olesen  
*Board member*



Jan Ståhlberg  
*Board member*



Maria Eriksson  
*Employee representative*



Jimmy Faltin  
*Employee representative*



Lars Pettersson  
*Employee representative*

# Presentation of the report

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A combined webcast and telephone conference will be held on July 16, 2026 at 3:00 p.m. CEST. To follow the presentation webcast, either access this [link](#) or visit [www.trelleborg.com](http://www.trelleborg.com).

To participate via teleconference, please register [here](#). After registration, you will be provided phone numbers and a conference ID to access the call. You can ask questions verbally via the teleconference.

The webcast will be available on Trelleborg's website following the presentation.

## Financial calendar

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|                                    |                  |
|------------------------------------|------------------|
| Interim report July–September 2026 | October 23, 2026 |
| Year-end report 2026               | January 29, 2027 |
| Interim report January–March 2027  | April 22, 2027   |
| Annual General Meeting 2027        | April 22, 2027   |
| Interim report April–June 2027     | July 19, 2027    |

## For further information

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For information about the Trelleborg Group, Annual Reports, the stakeholder magazine T-TIME and other information, please visit the Group's website [www.trelleborg.com](http://www.trelleborg.com).

This report contains forward-looking statements that are based on the current expectations of the management of Trelleborg. Although management believes that the expectations reflected in such forward-looking statements are reasonable, no assurance can be given that such expectations will prove correct.

Accordingly, results could differ materially from those implied in the forward-looking statements as a result of, among other factors, changes in economic, market and competitive conditions, changes in the regulatory environment and other government actions, fluctuations in exchange rates and other factors.

This information is information that Trelleborg AB is obliged to make public pursuant to the EU Market Abuse Regulation and the Securities Market Act. The information was issued, by the contact person above, for publication on July 16, 2026 at 1:00 p.m. CEST.



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