

KOSKISEN

Interim report 1 January–30 September 2025



Table of Contents

Review period in brief	3
CEO's review	5
Financial development	6
Business segments	9
Strategy	11
Short-term risks and uncertainties	13
Shares and ownership	13
Annual General Meeting	13
Financial information	15
Calculation formulas for key figures	30
Alternative Performance Measures	32



Koskisen's revenue increased – the positive development of productivity improved the profitability of the Sawn Timber Industry segment

July–September 2025 in brief

- Revenue increased and amounted to EUR 83.8 (67.8) million.
- EBITDA improved and amounted to EUR 2.9 (3.6) million.
- The EBITDA margin was 3.4 per cent (5.4).
- Adjusted EBITDA amounted to EUR 2.9 (3.7) million.
- The adjusted EBITDA margin was 3.5 per cent (5.5).
- Operating profit amounted to EUR -1.0 (0.4) million and was -1.2 per cent (0.6) of revenue.
- The profit for the financial period amounted to EUR -1.6 (-0.4) million.
- Basic earnings per share were EUR -0.07 (-0.02).

January–September 2025 in brief

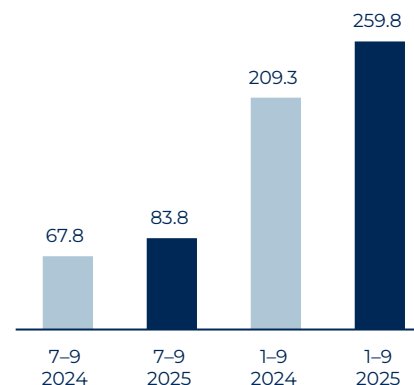
- Revenue increased and amounted to EUR 259.8 (209.3) million.
- EBITDA declined and amounted to EUR 22.8 (18.5) million.
- The EBITDA margin was 8.8 per cent (8.9).
- Adjusted EBITDA amounted to EUR 22.7 (18.6) million.
- The adjusted EBITDA margin was 8.7 per cent (8.9).
- Operating profit amounted to EUR 12.2 (10.5) million, representing 4.7 per cent (5.0) of revenue.
- The profit for the financial period amounted to EUR 7.6 (6.7) million.
- Basic earnings per share were EUR 0.32 (0.29).

The figures in brackets refer to the comparison period, i.e. the corresponding period in the previous year, unless specified otherwise. The business operations of Iisveden Metsä are included in the figures in this half-year report starting from 1 June 2025.

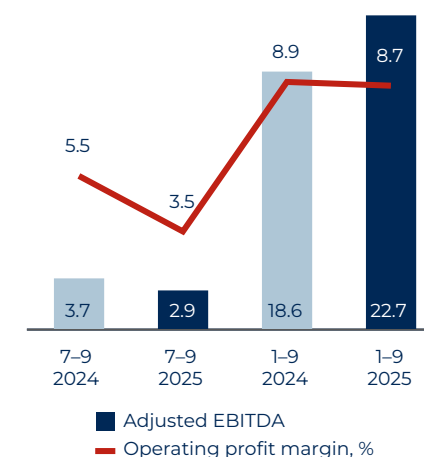
Profit guidance for 2025 unchanged (published on 17 February 2025)

Koskisen Group's revenue for 2025 is expected to grow from the level of 2024. The adjusted EBITDA margin is expected to be 7–11 per cent.

REVENUE
EUR million



ADJUSTED EBITDA
EUR million



Market situation

Softwood sawn timber

Continued economic uncertainty and the resulting sustained low level of construction activity and the uncertain situation in the Middle East have affected the demand for softwood sawn timber. The delivery prices of softwood logs remained high compared to the market price of sawn timber, a decline was seen in logs' purchase prices. The reserves and inventories of softwood logs remained good.

Birch plywood and chipboard

The weak economic situation in Central Europe continued to be reflected in the market demand for plywood products, which was moderate. The slowdown in construction continues to affect the recovery of demand for chipboard. The availability of Finnish birch logs remained good, which has been reflected in the levels of reserves and inventories meeting the target. The purchase prices of birch logs also decreased.

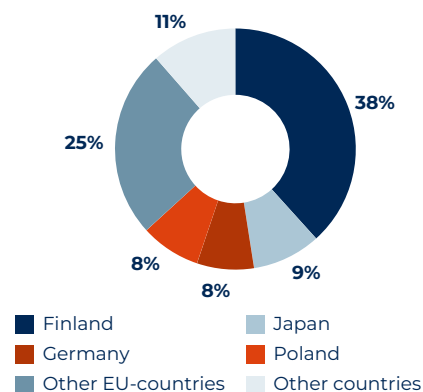
Kore

Demand in the automotive industry declined and the first registrations of commercial vehicles decreased in Kore's main markets towards the autumn. Uncertainty is caused by the lack of clarity in regulation related to the propulsion of vehicles.

Forest energy

Demand in the energy timber market was more moderate due to somewhat higher than usual stock levels in heating plants using forest energy. The prices of energy fractions fell from the peaks reached in the previous heating season, but are still at a good level in the long term.

REVENUE BY GEOGRAPHICAL AREAS 1 JUL–30 SEP 2025



CEO Jukka Pahta:

Koskisen Group's third-quarter profitability fell short of the previous year's level, with adjusted EBITDA amounting to EUR 2.9 (3.7) million. The adjusted EBITDA margin was 3.5 per cent (5.5). The third quarter is typically seasonally weaker in terms of profitability due to the summer holidays in the key markets and the company's own maintenance shutdowns. In addition, EBITDA was burdened by a non-recurring write-down made to the inventories of the Panel Industry segment.

Uncertainty continues in the operating environment. The recovery of construction activity is delayed, and demand in the housing market has not picked up. The fluctuating trade policy maintains uncertainty. Unemployment, especially in Finland, and general uncertainty are reflected in low consumption and avoidance of risks. In Europe, the German automotive industry in particular continues to face major difficulties.

However, small glimpses of light can also be seen: Germany's stimulating investments in infrastructure and investments in the defence industry may have a positive reflective effect, if they continue. The impact of EU stimulus funding is evident in southern Europe – for example, in the construction activity in Spain and Italy – which is at a higher level than the rest of Europe.

The profitability of the Sawn Timber Industry segment improved year-on-year, with EBITDA amounting to EUR 2.6 (1.7) million. Sawn timber sales went according to plan, although the outlook remains broadly uncertain in several markets. Prices decreased slightly compared to the previous quarter. It is very positive that the pursued benefits of the Järvelä sawmill are reflected in improved profitability even in such a difficult market situation. The start-up of production after the summer shutdown also went significantly better than in the comparison period, when the target production level was only reached late in the quarter.

In October, we started to produce briquettes for use as biofuel at the Järvelä sawmill, where shavings produced as a by-product of sawn timber processing is pressed into briquettes. Expanding the use of side streams from our own production is key to sustainable growth. Compressing shavings into briquettes significantly reduces transport costs and emissions. In addition, the price of the processed end-use product is better.

The increase in Järvelä sawmill's production from the current 400,000 m³ toward the target of 450,000 m³ is progressing as we decided to invest in new channel dryers to open up production bottlenecks. The foundation work for the new channel dryers is currently underway and the installation of the equipment will begin after the turn of the year. The new drying capacity will come into use in the latter half of next year.

The integration of Iisveden Metsä's business proceeded as planned. The key production control and financial systems were integrated during the third quarter. The work to harmonise operating methods and processes continues.

Wood procurement was carried out as planned and wood reserves remained at a good level. The price of wood raw material in the existing reserves is still high, but the purchase price continued to decrease. Demand in the energy timber market has been more moderate due to the higher than usual stock levels of heating plants using forest energy. The conditions of the upcoming heating season will affect the development of demand over the next six months.

The profitability of the Panel Industry segment decreased year-on-year, with EBITDA amounting to EUR 0.2 (1.8) million. Profitability was burdened by a non-recurring write-down of EUR 0.9 million in inventories and the product mix being focused on lower-priced basic panel products. Demand for chipboard continued to reflect low activity in new construction and renovation, due to which production was adjusted to match demand. On the other hand, increasing Kore's production in Poland has progressed according to plan, and business development continues.

The equipment installations of the first phase of the Panel Industry segment's investment programme have been partially taken into production use and the final installations will be completed in December. Some of the equipment installations were delayed from the planned installation schedule, which affected the third-quarter volumes and the average price of delivered products.

We will continue to work systematically to achieve sustainable growth in line with our strategy.

Economic development

EUR million	7-9 2025	7-9 2024	Change %	1-9 2025	1-9 2024	Change %	1-12 2024
Revenue	83.8	67.8	23.7	259.8	209.3	24.1	282.3
EBITDA	2.9	3.6	-20.7	22.8	18.5	22.8	24.2
EBITDA margin, %	3.4	5.4		8.8	8.9		8.6
Adjusted EBITDA	2.9	3.7	-21.3	22.7	18.6	22.3	24.3
Adjusted EBITDA margin, %	3.5	5.5		8.7	8.9		8.6
Operating profit (EBIT)	-1.0	0.4	-334.6	12.2	10.5	16.5	13.0
Operating profit (EBIT) margin, %	-1.2	0.6		4.7	5.0		4.6
Profit for the period	-1.6	-0.4	-258.4	7.6	6.7	12.7	8.3
Basic earnings per share, EUR	-0.07	-0.02		0.32	0.29		0.36
Diluted earnings per share, EUR	-0.07	-0.02		0.32	0.29		0.36
Gross investments	5.8	9.7		32.9	27.5		32.9
Equity per share, EUR				6.9	6.4		6.5
Return on capital employed (ROCE), %				6.8	6.4		6.1
Working capital, end of period				61.4	50.4		45.9
Net cash flow from operating activities				13.2	5.4		14.0
Equity ratio, %				54.4	53.4		54.0
Gearing, %				24.6	17.2		15.4

July–September 2025

Consolidated revenue increased in July–September and amounted to EUR 83.8 (67.8) million. The growth in revenue was mainly due to the Sawn Timber Industry segment's improved delivery volumes and slightly higher end product selling prices when compared to the reference period.

Adjusted EBITDA declined and amounted to EUR 2.9 (3.7) million. The decline in EBITDA was due to the decrease in the average prices of products in the Panel Industry segment and a non-recurring write-down of the value of inventories.

Operating profit came to EUR -1.0 (0.4) million. Depreciation, amortisation and impairment amounted to EUR -3.9 (-3.2) million. Profit before income tax amounted to EUR -2.0 (-0.6) million, and income tax for the period amounted to EUR 0.4 (0.1) million. The profit for the financial period came to EUR -1.6 (-0.4) million and earnings per share were EUR -0.07 (-0.02).

January–September

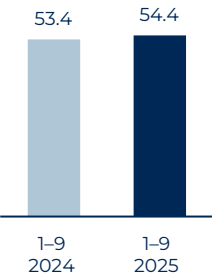
Consolidated revenue increased in January–September and amounted to EUR 259.8 (209.3) million. The growth in revenue was mainly due to the Sawn Timber Industry segment's improved delivery volumes and slightly higher end product selling prices when compared to the reference period.

Adjusted EBITDA improved to EUR 22.7 (18.6) million. The improvement in EBITDA was mainly attributable to increased delivery volumes in the Sawn Timber Industry segment and slightly higher prices of end products.

Operating profit came to EUR 12.2 (10.5) million. Depreciation, amortisation and impairment amounted to EUR -10.6 (-8.1) million. Profit before income tax amounted to EUR 9.4 (8.4) million and income tax for the period to EUR -1.8 (-1.7) million. The profit for the financial period came to EUR 7.6 (6.7) million and earnings per share were EUR 0.32 (0.29).

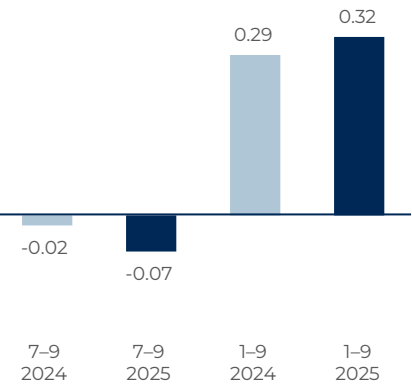
EQUITY RATIO

%



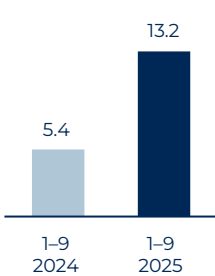
EARNINGS PER SHARE

EUR



NET CASH FLOW FROM OPERATING ACTIVITIES

EUR million



Balance sheet, cash flow and financing

At the end of the review period, Koskisen's equity ratio was 54.4 (53.4) per cent, and gearing was 24.6 (17.2) per cent.

Cash flow from operating activities amounted to EUR 13.2 (5.4) million in January–September. The effect of the change in working capital was EUR -4.9(-12.9) million. The most significant item in the change in working capital was the increase in trade receivables, which reflects the increased volumes of the sawmill. Trade and other payables, on the other hand, increased significantly from the turn of the year, mainly due to seasonal fluctuations. Cash flow from financing activities amounted to EUR -12.0 (-14.9) million, in which the start of the repayments of the sawmill investment financing in the previous year was reflected in increased repayments of loans. Cash flow from investing activities amounted to EUR -26.3 (5.2) million, of which the most significant item is the cash portion of the purchase price of Iisveden Metsä's business operations, EUR 15.0 million.

Interest-bearing liabilities at the end of the period amounted to EUR 58.4 (68.4) million. Of the interest-bearing liabilities, EUR 31.0 (33.2) million are lease liabilities and EUR 27.3 (35.2) million are loans from financial institutions. Liquid assets amounted to EUR 18.4 (43.0) million. Liquid assets were reduced by the EUR 15.0 million cash payment share of the acquisition of Iisveden Metsä. Interest-bearing net liabilities amounted to EUR 39.9 (25.4) million.

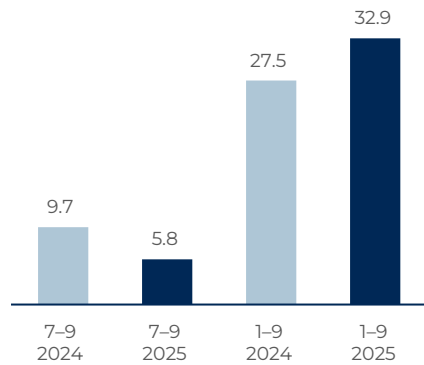
Koskisen's liquidity has remained strong. At the end of the review period, available liquidity amounted to EUR 18.4 (43.0) million, comprising cash and cash equivalents of EUR 6.7 (31.5) million and current financial assets at fair value through profit or loss in the amount of EUR 11.7 (11.5) million, the most significant of which was a capital redemption contract. In addition, the company has an unused account limit of EUR 7.2 million.

Investments

Gross investments in January-September amounted to EUR 32.9 (27.5) million. Of these, EUR 21.0 million were related to assets acquired from Iisveden Metsä in the business acquisition. Other investments were associated with, among others, the new log yard, which was commissioned in the first quarter, the sawmill's new channel dryers and the briquette plant. In addition, the increases include investments related to the plywood production investment programme.

GROSS INVESTMENTS

EUR million



Sawn Timber Industry

The main products of the Sawn Timber Industry segment are traditional sawn timber, refined planed timber and painted cladding products as well as briquettes used as biofuel. In wood procurement, the most important types of wood are softwood and birch logs. Bioenergy from logging residues and plant by-products is produced in Koskisen's leased plants and other nearby heat and power plants.

EUR million	7-9 2025	7-9 2024	Change %	1-9 2025	1-9 2024	Change %	1-12 2024
Revenue (external)	50.2	34.6	45.1	146.4	100.0	46.4	139.7
EBITDA	2.6	1.7	57.6	12.2	3.9	215.5	7.2
EBITDA margin, %	5.2	4.8		8.4	3.9		5.2
Personnel at the end of the period	253	177	42.9	253	177	42.9	178
Deliveries of sawn timber and processed products, 1,000 m3	113.8	80.1	42.0	318.0	219.6	44.8	300.9

Financial and operational development in July–September

Revenue increased and amounted to EUR 50.2 (34.6) million. Revenue increased significantly due to the increased delivery volumes of sawn timber. The acquisition of lisveden Metsä was completed on 1 June 2025, from which onwards the business is included in the Sawn Timber Industry figures.

EBITDA improved to EUR 2.6 (1.7) million. The improvement in EBITDA was attributable to increased sawn timber delivery volumes. The continued improvement in the operating rate of the Järvelä sawmill supported profitability. The EBITDA margin was 5.2 per cent (4.8).

There was no significant change in the demand for sawn timber when compared to the corresponding period last year. The recovery in construction has been slower than expected, and seasonal demand during the summer remained somewhat more moderate than expected.

In order to increase sawn timber production, the company decided to invest in new channel dryers, which will increase the drying capacity of sawn timber by approximately 15 per cent. The new channel dryers are scheduled to be completed in

summer 2026. The dryer investment and the district heating pipeline under construction to increase heat production will, together, facilitate increasing sawmill production from the current level of 400,000 m3 in the future.

The summer shutdown of the Sawn Timber Industry segment lasted two weeks, during which normal maintenance operations were carried out.

The integration of lisveden Metsä proceeded as planned. Key production control and financial systems were integrated during the third quarter. The work to harmonise operating methods and processes continues.

The delivery prices of softwood logs remained high, posing a challenge to the profitability of the Sawn Timber Industry segment. In wood sourcing, raw material reserves and inventories were at a good level, and raw material supply was in line with plans. Forest energy deliveries fell short of the comparison period.

Financial and operational development in January–September

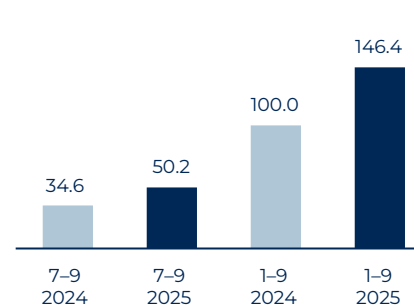
Revenue increased to EUR 146.4 (100.0) million.

EBITDA improved to EUR 12.2 (3.9) million.

The slowdown in the construction sector and the unstable geopolitical situation were strongly reflected in the demand of the Sawn Timber Industry segment. In spite of the weakened demand situation, the positive development of productivity improved the profitability and sawn timber production continued without reductions in production volumes.

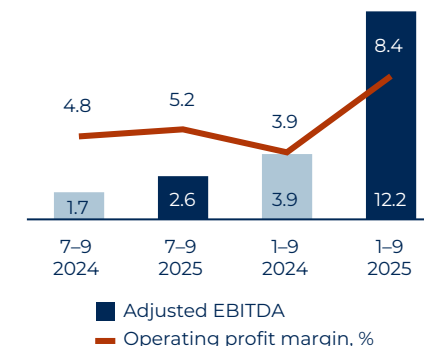
SAWN TIMBER INDUSTRY REVENUE

EUR million



SAWN TIMBER INDUSTRY EBITDA

EUR million



Panel Industry

The main products of the Panel Industry segment are birch plywood, chipboard, thin plywood and veneer. The Kore brand produces interior solutions for various commercial vehicles.

EUR million	7-9 2025	7-9 2024	Change %	1-9 2025	1-9 2024	Change %	1-12 2024
Revenue (external)	33.6	33.1	1.5	113.3	109.3	3.7	142.4
EBITDA	0.2	1.8	-90.9	11.4	15.2	-24.8	17.7
EBITDA margin, %	0.5	5.3		10.0	13.9		12.4
Personnel at the end of the period	685	685	-	685	685	-	682
Deliveries of panel products (excl. Kore), 1,000 m ³	27.9	28.0	-0.2	96.0	95.8	0.2	123.7

Financial and operational development in July–September

Revenue remained at the same level with the comparison period and amounted to EUR 33.6 (33.1) million. The increased delivery volumes of the Kore business had a positive impact on revenue. Some of the equipment installations associated with the investment programme were delayed from the planned installation schedule, which affected the third-quarter volumes of birch plywood and the average price of delivered products.

EBITDA weakened to EUR 0.2 (1.8) million. The decline in EBITDA was due to a non-recurring write-down of EUR 0.9 million in inventories, as well as the birch plywood product mix being emphasised on basic panel products and their lower average price. The EBITDA margin was 0.5 per cent (5.3).

Demand for birch plywood products was moderate. Demand for chipboard continued to be affected by the weak construction cycle due to which production was adjusted to match demand. The volumes of the Kore business developed as planned and were clearly stronger compared to the comparison period due to increased demand and new customer accounts.

The investment programme targeted at the Panel Industry's production in Järvälä progressed, and some of the investments have already been put into production use.

The investments to be made in 2025 will focus on, for example, the automation and modernisation of drying, coating and puttying. Their total value is approximately EUR 12 million. The key objective of the investment programme is to improve the productivity, quality and yield of plywood production.

The summer shutdown of the Panel Industry segment lasted three weeks, during which normal maintenance operations were carried out and equipment installations related to the ongoing investment programme were advanced.

The birch raw material situation continued to be strong during the quarter. Raw material reserves and stocks were at the targeted level.

Financial and operational development in January–September

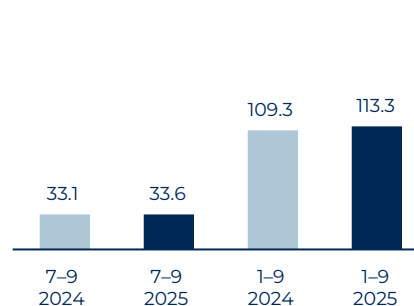
Revenue increased to EUR 113.3 (109.3) million.

EBITDA declined to EUR 11.4 (15.2) million.

Demand for birch plywood products remained stable, although uncertainty continued in the key markets. The slowdown in the construction sector was still reflected in the demand for chipboard in particular. Demand in the automotive industry declined towards the autumn and first registrations declined in Kore's main markets. Uncertainty is caused by the lack of clarity in regulation related to the propulsion of vehicles.

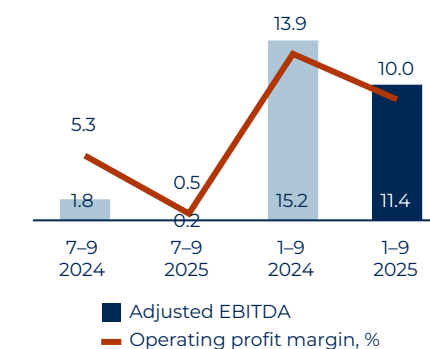
PANEL INDUSTRY REVENUE

EUR million



PANEL INDUSTRY EBITDA

EUR million



Strategy

Financial targets

Koskisen has set the following long-term financial targets extending over the business cycle, which the company aims to achieve by the end of 2027:

Growth	Revenue of EUR 500 million, including both organic and inorganic growth.
Profitability	Adjusted EBITDA margin averaging 15 per cent over the cycle.
Balance sheet	Maintaining a strong balance sheet.
Dividend policy	Attractive dividend of at least one-third of the net profit each year.

Market

Sustainability-related themes will open up new growth opportunities in Koskisen's relevant markets. The green transition and related regulations are the primary drivers of growth for timber products. Even though there is currently a lot of political debate about the green transition and related regulation, the drivers of the green transition still exist. A significant part of Koskisen's sawn timber is used in construction. Birch plywood, in turn, is widely used as a raw material in commercial and transport vehicles, as well as various construction and interior decoration solutions. Chipboard products are used in construction, and approximately half is used for furniture and furnishings.

The global demand for softwood sawn timber is expected to grow by an average of 1.9 per cent per year. Demand in the birch plywood market, on the other hand, is expected to grow globally by 2.3 per cent per year. (Source: AFRY market research, 2022)

On the path to sustainable growth

The core priorities of Koskisen's growth strategy are to 1) create value for customers, 2) develop the existing operations and 3) take bold steps forward.

Value creation for customers is achieved through high-quality and customised products, customer-oriented services and innovative solutions. The development of the company's existing operations is focused on enhancing competitiveness and differentiation, product development and the effective implementation of new initiatives. Taking bold steps forward includes investments and potential acquisitions.



The strategy published in spring 2024 supports Koskisen's previously set ambitious goal of achieving a growth leap by the end of 2027. The in-depth strategy work provides the company with a clear direction for achieving this sustainable growth.

One of the main drivers of growth is the development of the sawmill recently completed in Järvelä, along with its closely related operations. Increasing sawmill production volumes will also ensure the availability of wood raw material for the needs of the Panel Industry segment through increased wood sourcing volumes and the side streams of sawmill production.

Growth in both the Sawn Timber Industry segment and the Panel Industry segment will be achieved primarily through higher volumes, new wood-based products and the expansion of customer relationships. Naturally, the company will invest in the continuous development of its operations.

The market for the wood products produced by Koskisen is large in scale and ever-growing, driven by the green transition, urbanisation as well as the development of commerce and transport. Wood products that bind carbon for a long time are a key part of a more sustainable circular bioeconomy.

Koskisen helps its customers succeed, mitigate climate change and adapt to the future through its products and services. Further developing the sustainability of the company's operations and value chain through goal-driven sustainability efforts is also a key aspect of the strategy.

Sustainable development

In its strategy, Koskisen is committed to promoting the green transition throughout the value chain, from raw material sourcing to final products. The most important sustainability measures at Koskisen are primarily related to the material and raw material efficiency of its own operations and production, minimising emissions, as well as products made from renewable raw materials that bind carbon for a long time.

In raw material procurement, Koskisen invests in forest use that takes biodiversity into account. Product development emphasises material efficiency, examples of which include utilising the company's own by-products as raw material in

production and energy production, and fossil-free raw materials. In recent years, Koskisen has invested heavily in the use of renewable energy.

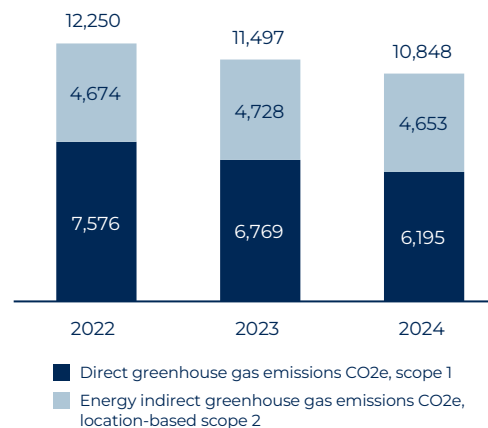
Koskisen has a sustainability programme that is based on the results of the double materiality assessment and material sustainability topics. The key focus areas of the programme are as follows: 1) wise use of natural resources and promotion of biodiversity, 2) climate change mitigation and adaptation to the future, 3) investments in sustainable circular bioeconomy solutions, and 4) development of occupational safety, well-being at work and competence.

Koskisen's sustainability programme is published in full on the company's website at koskisen.fi/en/sustainability/sustainabilityprogramme. The achievement of the targets will be monitored through the indicators set for them.

Koskisen has published a sustainability statement as part of the Board of Directors' report for 2024. The sustainability statement has been prepared in accordance with the European Sustainability Reporting Standards (ESRS). PricewaterhouseCoopers Oy has verified the report at a limited assurance level.

GREENHOUSE GAS EMISSIONS, SCOPE 1-2

tCO₂-ekv



Personnel

The Koskisen Group had an average of 987 (909) employees in January–September 2025. The number of employees was 943 (883) at the beginning of 2025 and 1,014 (945) at the end of September. The number of employees was increased by the acquisition of the business operations of Iisveden Metsä at the beginning of June. As a result of the acquisition, approximately 50 persons joined Koskisen as existing employees under their previous terms of employment.

Short-term risks and uncertainties

The Group's most significant short-term risks are related to the availability of raw materials and the management of price changes, negative changes in the general geopolitical and trade policy situation, regulatory changes, the general weakening of the market situation and its effect on market demand, the solvency of customers and the purchasing power of consumers, the delivery capability of suppliers and service providers, the seasonality of operations, and changes in business areas and customer relationships.

At present, there are uncertainties particularly related to the import tariffs imposed by the United States. Koskisen does not have significant sales in the US market, so the direct impacts of customs and trade policy are minor. The indirect impacts of US tariff and customs policy on trade flows in the sawmill industry, in particular, are difficult to assess. In addition to impacts on trade flows, there may also be impacts on the supply of, and demand for, products. The tariff and trade policy pursued by the United States may have significant impacts on inflation, economic growth, interest rates and exchange rates in Koskisen's key markets.

More information on Koskisen Corporation's risks and uncertainties is provided in the Annual Report 2024.

Shares and ownership

Koskisen's share capital amounts to EUR 1,512,000. On 30 September 2025, the total number of issued shares was 24,095,535 and the total number of outstanding shares was 24,094,449. The company has one series of shares. One share carries one vote at the general meeting. The shares have no nominal value. The company's shares have been listed on Nasdaq Helsinki Oy as of 1 December 2022.

Treasury shares

The company holds 1,086 treasury shares.

Share price and turnover

A total of 520,991 of the company's shares were traded on the Helsinki Stock Exchange between 1 January and 30 September 2025, corresponding to 2.2 per cent of the total number of shares. The highest share price was EUR 9.40 and the lowest EUR 6.40. The volume weighted average price of the shares traded was EUR 7.80. The share turnover was EUR 4,072,159. At the end of the review period, the market capitalisation of the company was EUR 216,859,815.

Annual General Meeting 2025

Koskisen Corporation's Annual General Meeting was held on 15 May 2025 in Järvelä. The Annual General Meeting adopted the financial statements and the consolidated financial statements and discharged the members of the Board of Directors and the CEO from liability for the financial year 2024. The Annual General Meeting approved the remuneration report for the financial year 2024.

Resolution on the use of the profit shown on the balance sheet

The Annual General Meeting decided that a dividend of EUR 0.12 per share be paid based on the adopted balance sheet for the financial year 2024 and that the profit be recorded in retained earnings. The record date for the payment of the dividend was 19 May 2025 and the dividend was paid on 26 May 2025.

Remuneration of the members of the Board of Directors

The Annual General Meeting decided that the remuneration of the Board of Directors would be kept unchanged as follows: the remuneration of the Chairman of the Board of Directors shall be EUR 5,000 per month and the other members EUR 2,500 per month. The remuneration of the Chairman of the Audit Committee shall be EUR 3,500 per month.

In addition, the Chairman of the Board of Directors shall be paid a meeting fee of EUR 1,000 per meeting and the other members a fee of EUR 500 per meeting. Equivalent meeting fees shall also be paid for the meetings of the Board of Directors' committees. No fee shall be paid for decisions made without convening a meeting.

Compensation for expenses shall be paid in accordance with the company's valid travel policy.

Composition of the Board of Directors

The Annual General Meeting confirmed the number of members of the Board of Directors as six (6).

Pekka Kuusniemi, Kalle Reponen, Hanna Masala and Hanna Sievinen were re-elected to the Board of Directors of Koskisen Corporation. Carita Himberg and Karri Koskela were elected as new members of the Board of Directors. Pekka Kuusniemi was elected as the Chairman of the Board of Directors.

Election of the auditor and sustainability reporting assurance provider and deciding on their remuneration

The Annual General Meeting decided to re-elect the authorised public accountant firm PricewaterhouseCoopers Oy as the company's auditor. PricewaterhouseCoopers Oy has indicated that it will appoint Markku Launis, Authorised Public Accountant, as the principally responsible auditor of the company. The Annual General Meeting decided that the auditor's fees will be paid according to an invoice approved by the company. PricewaterhouseCoopers Oy was also elected as the company's sustainability reporting assurance provider. Markku Launis will also act as the principally responsible sustainability reporting verifier. The Annual General Meeting decided that the sustainability reporting assurance provider's fees will be paid according to an invoice approved by the company.

Amendments to the Articles of Association

The General Meeting approved the proposal by the Board of Directors regarding amendments to the articles of association as follows:

Due to legislation concerning the sustainability reporting assurance provider, a new Article 10 regarding the sustainability reporting assurance provider shall be added to the Articles of Association and, as a result, the previous Articles 10–11 will become Articles 11 and 12, correspondingly.

Further, the forthcoming Article 12 (current Article 11) shall be amended so that to the items on the agenda of the Annual General Meeting, a reference to the fee of the

sustainability reporting assurance provider and the election of the sustainability reporting assurance provider, as well as the approval of the remuneration policy and remuneration report, shall be included. Furthermore, election of the Chairman of the Board of Directors shall be added to the persons to be elected in accordance with Article 6 of the Articles of Association.

Establishing a Shareholders' Nomination Board

The General Meeting decided to establish a permanent Shareholders' Nomination Board for the purpose of preparing proposals regarding the election of the members of the Board of Directors and the Chairman of the Board and the remuneration of the members of the Board of Directors and the members of the Board's committees, and to confirm the charter of the Nomination Board as set out in the appendix of the notice to the General Meeting.

Authorisations of the Board of Directors

The Annual General Meeting decided to grant to the Board of Directors the authorisations described in the notice to the Annual General Meeting with regard to authorising the Board of Directors to resolve on the repurchase of company's own shares and authorising the Board of Directors to resolve on a share issue and the granting of options and other special rights entitling to shares as referred to in Chapter 10, Section 1 of the Finnish Companies Act. The authorisations are valid until 30 June 2026.

Events following the review period

The company had no significant events after the period.

Helsinki, 14 November 2025

Board of Directors of Koskisen Corporation

Financial information

Part corresponding to IAS 34

Consolidated statement of comprehensive income

EUR thousand	Note	1 Jul-30 Sep 2025	1 Jul-30 Sep 2024	1 Jan-30 Sep 2025	1 Jan-30 Sep 2024	1 Jan-31 Dec 2024
Revenue	2	83,839	67,762	259,793	209,284	282,262
Other operating income	3	630	447	2,303	1,460	2,022
Changes in inventories of finished goods and work in progress		-753	-887	5,977	2,883	5,151
Change in fair value of forest assets		130	184	78	67	324
Materials and services		-56,603	-42,565	-168,605	-127,789	-174,749
Employee benefit expenses		-12,644	-11,232	-40,348	-36,069	-47,913
Depreciation, amortisation and impairments		-3,908	-3,197	-10,561	-8,070	-11,169
Other operating expenses	3	-11,717	-10,075	-36,434	-31,293	-42,904
Operating profit (loss)		-1,025	437	12,204	10,474	13,023
Finance income	8	282	979	2,120	2,531	3,638
Finance costs	8	-1,243	-1,999	-4,961	-4,576	-6,689
Finance costs, net		-962	-1,020	-2,841	-2,045	-3,051
Profit (loss) before income tax		-1,987	-583	9,363	8,429	9,972
Income tax expense		387	136	-1,770	-1,690	-1,684
Profit (loss) for the period		-1,600	-446	7,594	6,739	8,288

The consolidated statement of comprehensive income should be read in conjunction with the accompanying notes.

EUR thousand	Note	1 Jul-30 Sep 2025	1 Jul-30 Sep 2024	1 Jan-30 Sep 2025	1 Jan-30 Sep 2024	1 Jan-31 Dec 2024
Other comprehensive income						
Items that may be reclassified to profit or loss						
Translation differences		-31	21	-2	43	47
Other comprehensive income for the period, net of tax		-31	21	-2	43	47
Total comprehensive income for the period		-1,631	-425	7,591	6,782	8,335
Profit (loss) for the period attributable to:						
Owners of the parent company		-1,600	-446	7,594	6,739	8,288
Profit (loss) for the period		-1,600	-446	7,594	6,739	8,288
Total comprehensive income for the period attributable to:						
Owners of the parent company		-1,631	-425	7,591	6,782	8,335
Total comprehensive income		-1,631	-425	7,591	6,782	8,335
Earnings per share for profit attributable to the ordinary equity holders of the parent company:						
Basic earnings per share, EUR	7	-0.07	-0.02	0.32	0.29	0.36
Diluted earnings per share, EUR	7	-0.07	-0.02	0.32	0.29	0.36

Consolidated balance sheet

EUR thousand	Note	30 Sep 2025	30 Sep 2024	31 Dec 2024
ASSETS				
Non-current assets				
Property, plant and equipment	5	134,337	108,562	111,540
Forest assets		4,087	3,659	3,915
Right-of-use assets		31,804	34,107	34,043
Intangible assets		3,176	1,110	1,036
Financial assets at fair value through profit or loss	8	150	207	14
Other receivables		-	8	10
Deferred tax assets		56	63	37
Total non-current assets		173,610	147,714	150,595
Current assets				
Inventories		57,832	41,060	49,227
Trade receivables	8	36,144	32,279	23,835
Other receivables		11,898	11,037	9,536
Financial assets at fair value through profit or loss	8	11,706	11,465	11,513
Income tax receivables		852	1,185	74
Cash and cash equivalents	8	6,713	31,517	31,823
Total current assets		125,144	128,543	126,008
Assets held for sale		383	497	447
TOTAL ASSETS		299,137	276,755	277,050

The consolidated balance sheet should be read in conjunction with the accompanying notes.

EUR thousand	Note	30 Sep 2025	30 Sep 2024	31 Dec 2024
EQUITY AND LIABILITIES				
Equity				
Share capital	7	1,512	1,512	1,512
Legal reserve		16	16	16
Reserve for invested unrestricted equity	7	81,883	73,843	73,843
Treasury shares	7	-3	-3	-3
Cumulative translation difference		189	187	192
Retained earnings		71,017	65,043	65,240
Profit (loss) for the period		7,594	6,739	8,288
Total equity attributable to owners of the parent company		162,207	147,337	149,086
Total equity		162,207	147,337	149,086
Liabilities				
Non-current liabilities				
Borrowings	8	13,322	27,138	24,731
Lease liabilities	8	27,962	30,001	29,465
Other long-term employee benefits		3,502	3,359	3,117
Other payables		3,006	-	14
Deferred tax liabilities		8,883	7,263	7,162
Provisions		121	151	150
Total non-current liabilities		56,796	67,912	64,639
Current liabilities				
Borrowings	8	14,002	8,024	8,041
Lease liabilities	8	3,067	3,222	4,024
Derivative liabilities	8	-	-	141
Advances received		958	877	983
Trade payables	8	36,525	26,892	29,211
Trade payables, payment system	8	6,986	6,183	6,470
Other payables		18,469	16,282	14,300
Income tax liabilities		47	-	65
Provisions		80	27	89
Total current liabilities		80,134	61,506	63,325
Total liabilities		136,929	129,418	127,964
TOTAL EQUITY AND LIABILITIES		299,137	276,755	277,050

Consolidated statement of changes in equity

EUR thousand	Note	Attributable to owners of the parent company						Total equity attributable to owners of the parent company	Total equity
		Share capital	Legal reserve	Reserve for invested unrestricted equity	Treasury shares	Cumulative translation differences	Retained earnings		
Equity at 1 Jan 2025		1,512	16	73,843	-3	192	73,527	149,086	149,086
Profit (loss) for the period		-	-	-	-	-	7,594	7,594	7,594
Other comprehensive income for the period									
Cumulative translation difference		-	-	-	-	-2	-	-2	-2
Total comprehensive income		-	-	-	-	-2	7,594	7,591	7,591
Transactions with owners:									
Dividend distribution		-	-	-	-	-	-2,771	-2,771	-2,771
Share-based payments		-	-	-	-	-	261	261	261
Directed share issue (business acquisition)	7	-	-	8,040	-	-	-	8,040	8,040
Total transactions with owners		-	-	8,040	-	-	-2,510	5,530	5,530
Equity at 30 Sep 2025		1,512	16	81,883	-3	189	78,611	162,207	162,207

The consolidated statement of changes in equity should be read in conjunction with the accompanying notes.

Attributable to owners of the parent company									
EUR thousand	Note	Share capital	Legal reserve	Reserve for invested unrestricted equity	Treasury shares	Cumulative translation differences	Retained earnings	Total equity attributable to owners of the parent company	Total equity
Equity at 1 Jan 2024		1,512	16	73,843	-3	144	71,717	147,229	147,229
Profit (loss) for the period		-	-	-	-	-	6,739	6,739	6,739
Other comprehensive income for the period									
Cumulative translation difference		-	-	-	-	43	-	43	43
Total comprehensive income		-	-	-	-	43	6,739	6,782	6,782
Transactions with owners:									
Dividend distribution		-	-	-	-	-	-7,368	-7,368	-7,368
Share-based payments		-	-	-	-	-	694	694	694
Total transactions with owners		-	-	-	-	-	-6,674	-6,674	-6,674
Equity at 30 Sep 2024		1,512	16	73,843	-3	187	71,782	147,337	147,337

Attributable to owners of the parent company									
EUR thousand	Note	Share capital	Legal reserve	Reserve for invested unrestricted equity	Treasury shares	Cumulative translation differences	Retained earnings	Total equity attributable to owners of the parent company	Total equity
Equity at 1 Jan 2024		1,512	16	73,843	-3	144	71,717	147,229	147,229
Profit (loss) for the period		-	-	-	-	-	8,288	8,288	8,288
Other comprehensive income for the period									
Cumulative translation difference		-	-	-	-	47	-	47	47
Total comprehensive income		-	-	-	-	47	8,288	8,335	8,335
Transactions with owners:									
Dividend distribution		-	-	-	-	-	-7,368	-7,368	-7,368
Share-based payments		-	-	-	-	-	890	890	890
Total transactions with owners		-	-	-	-	-	-6,478	-6,478	-6,478
Equity at 31 Dec 2024		1,512	16	73,843	-3	192	73,527	149,086	149,086

Consolidated statement of cash flows

EUR thousand	Note	1 Jul-30 Sep 2025	1 Jul-30 Sep 2024	1 Jan-30 Sep 2025	1 Jan-30 Sep 2024	1 Jan-31 Dec 2024
Cash flow from operating activities						
Profit (loss) for the period		-1,600	-446	7,594	6,739	8,288
Adjustments:						
Depreciation, amortisation and impairment		3,908	3,197	10,561	8,070	11,169
Change in the fair value of the forest assets		-130	-184	-78	-67	-323
Gains and losses from sale of non-current assets	3	-105	6	-113	-48	23
Interest and other finance income and costs	8	962	1,020	2,841	2,045	3,051
Income taxes		-387	-136	1,770	1,690	1,684
Change in other long-term employee benefits		61	54	165	162	-104
Share-based payments		195	283	261	694	890
Other adjustments		-	-4	-665	-14	-4
Adjustments total		4,504	4,236	14,742	12,532	16,386
Changes in net working capital:						
Change in trade and other receivables		-1,040	-5,033	-13,709	-10,018	-184
Change in trade and other payables		7,403	-1,713	11,692	558	1,305
Change in inventories		-2,902	-259	-2,858	-3,487	-11,656
Utilised provisions		-18	6	-38	-8	53
Interest received		22	275	329	1,392	1,836
Interest paid		-945	-986	-3,159	-3,223	-4,389
Other financial items received		47	202	264	623	810
Arrangement fees and other finance costs paid		146	-106	-277	-210	-150
Income taxes paid		-312	673	-1,351	547	1,653
Net cash flow from operating activities		5,304	-3,151	13,228	5,445	13,953

EUR thousand	Note	1 Jul-30 Sep 2025	1 Jul-30 Sep 2024	1 Jan-30 Sep 2025	1 Jan-30 Sep 2024	1 Jan-31 Dec 2024
Cash flow from investing activities						
Purchases of property, plant and equipment and intangible assets	5	-5,850	-6,499	-11,445	-15,303	-20,760
Proceeds from sale of non-current assets		112	-	120	461	511
Acquisitions of businesses and subsidiaries	6	-246	-	-15,009	-	-
Repayment of deposits		-	20,000	-	20,000	20,000
Net cash flow from investing activities		-5,983	13,501	-26,334	5,157	-249
Cash flow from financing activities						
Repayment of borrowings	8	-1,628	-1,625	-5,761	-4,125	-6,639
Repayments of lease liabilities	8	-1,028	-1,431	-3,472	-3,373	-3,657
Dividends paid		-	-	-2,771	-7,368	-7,368
Net cash flow from financing activities		-2,657	-3,055	-12,004	-14,865	-17,664
Net change in cash and cash equivalents		-3,336	7,296	-25,110	-4,263	-3,960
Cash and cash equivalents at the beginning of the period		10,057	24,217	31,823	35,771	35,771
Effects of exchange rate changes on cash and cash equivalents		-8	4	-	9	12
Cash and cash equivalents at the end of the period		6,713	31,517	6,713	31,517	31,823

The consolidated statement of cash flows should be read in conjunction with the accompanying notes.

Notes to the Interim report

1. General information and basis of preparation

The group's interim financial information concerning Koskisen Corporation and its subsidiaries (Koskisen, the group) has been prepared in accordance with IAS 34 Interim Financial Reporting standard and the preparation principles presented in the group's 2024 financial statements. The reforms and annual improvements to the IFRS standards that entered into force on 1 January 2025 do not have a significant impact on the figures presented. The interim financial information does not include all the supplementary information presented in the consolidated financial statements for the period ended 31 December 2024, and the interim information must be read together with the consolidated financial statements.

The preparation of interim information requires management to use estimates and exercise judgements, which have an impact on the application of the accounting policies and the amounts of assets, liabilities, income and expenses presented. The actual results may differ from these estimates. When preparing the interim data, the significant accounting estimates, and judgment-based decisions made by the management are the same as those applied in the consolidated financial statements prepared for the financial year ended 31 December 2024.

All amounts presented have been rounded, and therefore the sum of individual figures may deviate from the presented total figure.

The Interim report is unaudited.

2. Segment information and revenue

REVENUE BY SEGMENTS

EUR thousand	1 Jul–30 Sep 2025			1 Jul–30 Sep 2024			1 Jan–30 Sep 2025			1 Jan–30 Sep 2024			1 Jan–31 Dec 2024		
	External	Internal	Total	External	Internal	Total	External	Internal	Total	External	Internal	Total	External	Internal	Total
Panel industry	33,622	2	33,624	33,135	9	33,144	113,349	8	113,357	109,253	15	109,268	142,433	21	142,454
Sawn timber industry	50,195	6,335	56,530	34,603	6,301	40,904	146,382	23,075	169,457	99,965	21,261	121,225	139,737	27,946	167,683
Segments total	83,816	6,338	90,154	67,738	6,310	74,048	259,731	23,083	282,814	209,218	21,276	230,494	282,171	27,967	310,137
Other	22	117	140	25	193	218	62	550	612	66	566	632	92	780	871
Elimination of internal sales		-6,455	-6,455		-6,503	-6,503		-23,633	-23,633		-21,842	-21,842		-28,746	-28,746
Total	83,839	-	83,839	67,762	-	67,762	259,793	-	259,793	209,284	-	209,284	282,262	-	282,262

REVENUE BY GEOGRAPHICAL AREAS

EUR thousand	1 Jul-30 Sep 2025	1 Jul-30 Sep 2024	1 Jan-30 Sep 2025	1 Jan-30 Sep 2024	1 Jan-31 Dec 2024
Finland	32,112	26,386	100,090	82,352	111,595
Japan	7,723	5,919	24,853	16,006	23,990
Germany	6,419	6,756	18,616	19,530	24,098
Poland	6,771	3,814	15,361	11,556	15,465
Other EU-countries	21,231	16,825	70,574	57,211	76,556
Other countries	9,584	8,063	30,299	22,628	30,559
Total	83,839	67,762	259,793	209,284	282,262

EBITDA BY SEGMENTS

EUR thousand	1 Jul-30 Sep 2025	1 Jul-30 Sep 2024	1 Jan-30 Sep 2025	1 Jan-30 Sep 2024	1 Jan-31 Dec 2024
Panel Industry	162	1,769	11,389	15,152	17,681
Sawn Timber Industry	2,628	1,668	12,244	3,881	7,205
Segments total	2,789	3,437	23,634	19,033	24,886
Other ^{1,2}	93	198	-869	-490	-693
Total	2,883	3,634	22,765	18,543	24,193

¹ Includes the fully owned subsidiary Kosava-Kiinteistöt Oy, which provides real estate management services to the parent company, as well as part of the group's centralised operations that are not allocated to segments.

² Includes the recognition of negative goodwill arising from the acquisition of Iisveden Metsä Oy's business and acquisition-related expenses.

RECONCILIATION OF EBITDA TO OPERATING PROFIT (LOSS)

EUR thousand	1 Jul-30 Sep 2025	1 Jul-30 Sep 2024	1 Jan-30 Sep 2025	1 Jan-30 Sep 2024	1 Jan-31 Dec 2024
EBITDA	2,883	3,634	22,765	18,543	24,193
Depreciation, amortisation and impairments	-3,908	-3,197	-10,561	-8,070	-11,169
Operating profit (loss)	-1,025	437	12,204	10,474	13,023

3. Other operating income and expenses

OTHER OPERATING INCOME

EUR thousand	1 Jul-30 Sep 2025	1 Jul-30 Sep 2024	1 Jan-30 Sep 2025	1 Jan-30 Sep 2024	1 Jan-31 Dec 2024
Sale of emission allowances	371	315	1,087	984	1,294
Negative goodwill recognition	-	-	662	-	-
Firewood sales to forest owners	55	42	127	166	237
Gains on disposal of property, plant and equipment	105	-	113	53	53
Lease income	29	24	85	75	110
Compensations received	8	11	41	23	35
Grants received	16	49	35	56	184
Other	48	6	153	103	109
Total	630	447	2,303	1,460	2,022

OTHER OPERATING EXPENSES

EUR thousand	1 Jul-30 Sep 2025	1 Jul-30 Sep 2024	1 Jan-30 Sep 2025	1 Jan-30 Sep 2024	1 Jan-31 Dec 2024
Sales freight and forwarding	-6,676	-5,411	-20,731	-17,718	-24,127
IT expenses	-1,242	-1,007	-3,528	-2,994	-4,169
Maintenance of property	-1,019	-1,111	-2,950	-2,656	-3,793
Consulting and administrative services	-449	-517	-1,836	-1,655	-1,963
Administrative expenses	-477	-523	-1,759	-1,398	-1,794
Personnel related expenses	-410	-369	-1,365	-1,244	-1,722
Sales commissions	-291	-158	-873	-490	-664
Travel expenses	-214	-222	-844	-742	-1,067
Lease expenses	-306	-227	-684	-645	-885
Marketing expenses	-135	-117	-602	-496	-603
Research and development expenses	-30	-59	-125	-261	-301
Other expenses ¹	-469	-354	-1,135	-993	-1,816
Total	-11,717	-10,075	-36,434	-31,293	-42,904

¹ Other expenses include, for example, expenses related to machines, equipment and vehicles.

4. Share-based incentive plans

On 10 April 2025, Koskisen Corporation's Board of Directors decided on a new share-based incentive programme for its key personnel for 2025–2029. The incentive programme consists of three three-year earning periods: 2025–2027, 2026–2028 and 2027–2029. The company's Board of Directors resolved on the criteria and targets, as well as the participating key employees, for the first earning period of the share-based incentive programme. Currently, approximately a total of 30 key employees are eligible to participate in the earning period 2025-2027 of the share-based incentive programme, including the Group's CEO and members of the Executive Board.

In the share-based incentive programme, the potential receipt and amount of the reward is based on the growth of revenue in accordance with Koskisen's growth strategy, cumulative adjusted EBITDA and the reduction of emissions caused by the company's own operations (Scope 1 and 2) between 1 January 2025 and 31 December 2027 and the person's ongoing employment.

During the first earning period of the incentive programme, the key employees participating in the incentive programme may earn a maximum of 420,000 gross shares in total from which the withholding of tax and possible other applicable contributions are deducted and the remaining net amount is paid in shares.

5. Property, plant and equipment

EUR thousand	Land	Buildings and structures	Machinery and equipment	Other tangible assets	Advance payments and construction in progress	Total
Cost at 1 Jan 2025	2,727	83,766	113,342	6,825	15,576	222,235
Translation differences	0	2	1	-0	0	3
Additions	-	1,361	1,270	1,103	7,600	11,334
Acquisitions of businesses and subsidiaries	393	5,182	11,857	776	56	18,264
Disposals	-7	-	-	-	-	-7
Reclassifications	-	2,129	5,486	6,215	-13,830	-
Reclassification from assets held for sale	-	-	150	-	-	150
Cost at 30 Sep 2025	3,114	92,440	132,105	14,918	9,402	251,979
Accumulated depreciation and impairment at 1 Jan	-	-41,174	-65,479	-4,042	-	-110,695
Translation differences	-	-0	0	0	-	-
Depreciation	-	-1,842	-4,473	-546	-	-6,861
Reclassification from assets held for sale	-	-	-86	-	-	-86
Accumulated depreciation and impairment at 30 Sep	-	-43,017	-70,038	-4,588	-	-117,642
Carrying value at 1 Jan 2025	2,727	42,591	47,863	2,783	15,576	111,540
Carrying value at 30 Sep 2025	3,114	49,423	62,068	10,330	9,402	134,337

Additions to property, plant and equipment amounted to EUR 11.3 (17.2) million during January to September. These were associated with, among others, the new log yard, which was commissioned in the first quarter, the sawmill's new channel dryers and the briquette plant. In addition, the increases include investments related to the plywood production investment programme.

Acquisitions of businesses and subsidiaries include EUR 18.3 million in assets transferred from Iisveden Metsä Oy in the business acquisition. See Note 6. Acquisitions of businesses for further information on the business acquisition.

EUR thousand	Land	Buildings and structures	Machinery and equipment	Other tangible assets	Advance payments and construction in progress	Total
Cost at 1 Jan 2024	2,714	82,158	102,648	7,446	18,004	212,970
Translation differences	2	29	13	1	2	47
Additions	12	1,239	5,366	16	10,571	17,203
Disposals	-	-	-1,380	-	-140	-1,520
Reclassifications	-	767	15,347	31	-16,159	-13
Reclassification to assets held for sale	-	-	-3,536	-	-	-3,536
Cost at 30 Sep 2024	2,727	84,193	118,458	7,494	12,279	225,151
Accumulated depreciation and impairment at 1 Jan	-	-40,130	-71,096	-4,235	-	-115,462
Translation differences	-	-7	-4	-1	-	-11
Depreciation	-	-1,574	-3,011	-312	-	-4,898
Accumulated depreciation of disposals and	-	-	974	-	-	974
Reclassification to assets held for sale	-	-	2,807	-	-	2,807
Accumulated depreciation and impairment at 30 Sep	-	-41,711	-70,330	-4,548	-	-116,589
Carrying value at 1 Jan 2024	2,714	42,028	31,551	3,211	18,004	97,508
Carrying value at 30 Sep 2024	2,727	42,482	48,128	2,946	12,279	108,562

EUR thousand	Land	Buildings and structures	Machinery and equipment	Other tangible assets	Advance payments and construction in progress	Total
Cost at 1 Jan 2024	2,714	82,158	102,648	7,446	18,004	212,970
Translation differences	2	31	15	1	2	51
Additions	12	1,870	6,283	24	13,981	22,169
Disposals	-	-1,121	-7,468	-677	-140	-9,406
Reclassifications	-	828	15,399	31	-16,272	-13
Reclassification to assets held for sale	-	-	-3,536	-	-	-3,536
Cost at 31 Dec 2024	2,727	83,766	113,342	6,825	15,576	222,235
Accumulated depreciation and impairment at 1 Jan 2024	-	-40,130	-71,096	-4,235	-	-115,462
Translation differences	-	-7	-4	-1	-	-12
Depreciation	-	-2,157	-4,247	-415	-	-6,818
Accumulated depreciation of disposals and	-	1,120	7,062	609	-	8,790
Reclassification to assets held for sale	-	-	2,807	-	-	2,807
Accumulated depreciation and impairment at 31 Dec 2024	-	-41,174	-65,479	-4,042	-	-110,695
Carrying value at 1 Jan 2024	2,714	42,028	31,551	3,211	18,004	97,508
Carrying value at 31 Dec 2024	2,727	42,591	47,863	2,783	15,576	111,540

6. Acquisitions of businesses

On 1 June 2025 Koskisen Corporation acquired the business operations of Iisveden Metsä Oy. Located in Suonenjoki, Iisveden Metsä is a company mainly owned by private individuals and it produces approximately 140,000 m³ of spruce sawn timber per year.

Details of the purchase consideration, the net assets acquired and goodwill are as follows:

EUR thousand

Purchase consideration:	
Cash paid	15,009
Share issue	8,040
Contingent considerations	2,991
Total purchase consideration	26,041

The assets and liabilities recognised as a result of the acquisition are as follows:

EUR thousand

	Fair value
Property, plant and equipment	18,264
Forest assets	93
Right-of-use assets	169
Customer relationships	1,830
Trademark	479
Other intangible assets	163
Deferred tax assets	63
Inventories	5,742
Other assets	1,197
Other long-term employee benefits	-145
Deferred tax liabilities	-552
Lease liabilities	-169
Other payables	-432
Net identifiable assets acquired	26,702
Negative goodwill	-662
Net assets acquired	26,041

The fair value of the 1,000,000 shares issued as part of the consideration paid was based on the published share price on the acquisition date of EUR 8.04 per share.

The acquisition resulted in a negative goodwill, which has been recognised directly to the income statement in other operating income. Koskisen Corporation obtained a favourable deal, due to the competitive situation in the industry and the long-standing uncertainty in the markets. The negative goodwill is not subject to taxation.

The acquisition cost calculation is preliminary. The fair values of net assets and the amount of negative goodwill may change during the review period.

The acquired business contributed revenues of EUR 15.6 million and operating profit of EUR 0.1 million for the period from 1 June to 30 September 2025 (does not include the recognition of negative goodwill). If the acquisition had occurred on 1 January 2025, consolidated pro-forma revenue and operating profit for the period from 1 January to 30 September 2025 would have been EUR 288.2 million and EUR 12.7 million respectively.

Acquisition-related costs of EUR 0.7 million are included in other operating expenses in the statement of profit or loss and in operating cash flows in the statement of cash flows.

7. Equity and earnings per share

EUR thousand	Total number of shares outstanding (pcs)	Treasury shares (pcs)	Total number of issued shares (pcs)	Share capital	Reserve for invested unrestricted equity
1 Jan 2024	23,010,573	1,086	23,011,659	1,512	73,843
Directed share issue without consideration, management	13,500	-	13,500	-	-
31 Dec 2024	23,024,073	1,086	23,025,159	1,512	73,843
Directed share issue without consideration, management	70,376	-	70,376	-	-
Directed share issue, business acquisition	1,000,000	-	1,000,000	-	8,040
30 Sep 2025	24,094,449	1,086	24,095,535	1,512	81,883

EUR	1 Jul–30 Sep 2025	1 Jul–30 Sep 2024	1 Jan–30 Sep 2025	1 Jan–30 Sep 2024	1 Jan–31 Dec 2024
Earning per share					
Profit (loss) for the period attributable to the owners of the parent company (EUR)	-1,600,043	-446,429	7,593,507	6,738,853	8,287,597
Weighted average number of shares outstanding during the period	24,094,449	23,024,073	23,433,693	23,021,531	23,021,352
Diluted weighted average number of shares outstanding during the period	24,427,136	23,230,378	23,765,157	23,227,471	23,290,168
Basic earnings per share (EUR)	-0.07	-0.02	0.32	0.29	0.36
Diluted earnings per share (EUR)	-0.07	-0.02	0.32	0.29	0.36

Koskisen Corporation has one series of shares, and all shares are equally entitled to dividends. One share carries one vote at the general meeting. The shares do not have a nominal value. The Koskisen Corporation shares are listed on the Nasdaq Helsinki stock exchange. The shares are included in the book-entry system maintained by Euroclear Finland Ltd. The trading code is KOSKI and the ISIN code is FI4000533005.

On 21 March 2025, Koskisen Corporation's Board of Directors decided on a free directed share issue for the payment of share rewards under the company's long-term performance-based incentive programme for 2022–2026 (earning period 2022–2024). A total of 70,376 new shares were issued free of charge in a directed share issue to seven persons covered by the incentive programme in accordance with the terms of the programme. The rewards paid under the incentive programme to each participating person were paid in shares and cash. The cash component covers the tax costs related to the shares. The total of 70,376 shares issued in the free directed share issue were registered in the Finnish Trade Register on 4 April 2025. Koskisen

Corporation's Board of Directors decided on the free directed share issue on the basis of an authorisation granted by the Annual General Meeting on 16 May 2024.

The Board of Directors of Koskisen Corporation decided on 30 May 2025 on a directed share issue of 1,000,000 new Koskisen shares to Iisveden Metsä on the basis of the authorisation given by the Annual General Meeting on 15 May 2025. As the share issue is being carried out in order to complete the acquisition, there was a weighty financial reason for directing the share issue. The subscription price was entered in full in the reserve of invested non-restricted equity. The share price on the transaction date was EUR 8.04 per share.

8. Financial assets and liabilities

FINANCIAL ASSETS AND FINANCIAL LIABILITIES BY CATEGORY

EUR thousand	Fair value hierarchy level	30 Sep 2025	30 Sep 2024	31 Dec 2024
Financial assets measured at amortised cost				
Trade receivables	-	36,144	32,279	23,835
Cash and cash equivalents	-	6,713	31,517	31,823
Total financial assets measured at amortised cost		42,857	63,796	55,658
Financial assets measured at fair value through profit or loss				
Capital redemption contracts	1	11,636	11,120	11,236
Derivatives	2	144	539	277
Other assets measured at fair value through profit or loss	3	76	14	14
Total financial assets measured at fair value through profit or loss		11,856	11,672	11,526
Financial liabilities measured at amortised cost				
Loans from financial institutions	2	27,324	35,162	32,772
Lease liabilities	-	31,029	33,223	33,489
Trade payables	-	36,525	26,892	29,211
Trade payables, payment system	-	6,986	6,183	6,470
Total financial liabilities measured at amortised cost		101,864	101,460	101,943
Financial liabilities measured at fair value through profit or loss				
Derivative liabilities	2	-	-	141
Total financial liabilities measured at fair value through profit or loss		-	-	141

The fair value of the loans from financial institutions has been determined by discounting the future cash flows at the estimated market interest rate at the time of reporting. The company has estimated that the contractual interest rate of the loans is reasonably close to the market interest rate and has not made an adjustment to the discount rate at which the fair values are determined, in which case the fair values of the loans correspond to their nominal value. Since the company's loans from financial institutions have variable interest rates, the rise in market interest rates during the period has been directly reflected in the group's interest expenses and has therefore not affected the fair value of the loans.

The fair value of derivatives is estimated based on the present value of future cash flows, using market prices on the valuation date, and the fair value of capital redemption contracts is estimated on the basis of counterparty quotes. Changes in the fair value of derivatives and capital redemption contracts are recognised in financial income and expenses, which are detailed below.

The fair value hierarchy levels are given in the table above.

Koskisen's loans from financial institutions contain covenants. The covenants were fulfilled during the presented periods and are expected to be fulfilled during the financial year.

MATURITIES OF FINANCIAL LIABILITIES

EUR thousand	Q4 2025	2026	2027	2028	2029	2030–	Total contractual cash flows	Carrying amount
30 Sep 2025								
Loans from financial institutions	2,773	12,182	5,566	3,362	2,600	2,800	29,283	27,324
Lease liabilities	1,407	5,890	4,431	4,285	3,748	22,990	42,751	31,029
Trade payables	36,525	-	-	-	-	-	36,525	36,525
Trade payables, payment system ¹	7,107	-	-	-	-	-	7,107	6,986
Total	47,811	18,072	9,998	7,647	6,348	25,789	115,665	101,864

EUR thousand	Q4 2024	2025	2026	2027	2028	2029–	Total contractual cash flows	Carrying amount
30 Sep 2024								
Loans from financial institutions	3,258	9,679	14,384	3,567	3,426	5,448	39,762	35,162
Lease liabilities	1,420	6,227	4,663	4,405	4,316	27,212	48,244	33,223
Trade payables	26,892	-	-	-	-	-	26,892	26,892
Trade payables, payment system ¹	6,314	-	-	-	-	-	6,314	6,183
Total	37,884	15,906	19,047	7,972	7,743	32,660	121,211	101,460

EUR thousand	2025	2026	2027	2028	2029	2030–	Total contractual cash flows	Carrying amount
31 Dec 2024								
Loans from financial institutions	9,521	12,334	5,670	3,426	2,633	2,815	36,399	32,772
Lease liabilities	6,347	4,763	4,494	4,369	3,840	23,389	47,202	33,489
Derivative liabilities	141	-	-	-	-	-	141	141
Trade payables	29,211	-	-	-	-	-	29,211	29,211
Trade payables, payment system ¹	6,639	-	-	-	-	-	6,639	6,470
Total	51,859	17,097	10,164	7,795	6,473	26,204	119,592	102,084

¹ Trade payables under the payment system are payable on demand, so the company reports them as short-term debt. Accumulated interest and interest for the 45 days notice period have been added to the contractual cash flows of these.

Changes in financial liabilities

The change in financial liabilities during the period is mainly due to loan repayments.

Interest rate risk management

Koskisen's loans from financial institutions expose the group to cash flow interest rate risk. There have been no changes in Koskisen's interest rate risk hedging policy, but the group's management constantly evaluates the magnitude of open risk and the need for additional hedging. Koskisen has interest rate swaps with a total nominal value of EUR 35 million. The changes in the fair value of the interest rate swaps offset the income state effects of the loan's interest rate changes, protecting the group from interest rate risk, even though the swaps are not one-to-one with the group's loans from financial institutions. The interest rate swap agreements mature during 2025-2028.

FINANCE INCOME AND COSTS

EUR thousand	1 Jul-30 Sep 2025	1 Jul-30 Sep 2024	1 Jan-30 Sep 2025	1 Jan-30 Sep 2024	1 Jan-31 Dec 2024
Finance income					
Gains on foreign currency derivatives	-2	106	786	110	89
Foreign exchange gains	109	63	504	278	754
Gains on capital redemption contracts	131	348	400	495	611
Interest income	22	267	255	1,041	1,414
Gains on interest rate derivatives	22	194	175	607	769
Other finance income	-	-	1	1	1
Total	282	979	2,120	2,531	3,638
Finance costs					
Interest expenses from lease liabilities	-570	-588	-1,756	-1,596	-2,209
Interest expenses from borrowings	-479	-942	-1,565	-1,943	-2,617
Foreign exchange losses	-162	-219	-1,264	-373	-593
Losses on interest rate derivatives	15	-307	-183	-429	-615
Losses on foreign currency derivatives	-	102	-14	-73	-450
Other finance costs	-48	-45	-180	-161	-206
Total	-1,243	-1,999	-4,961	-4,576	-6,689
Finance income and costs total	-962	-1,020	-2,841	-2,045	-3,051

9. Contingent liabilities and liability commitments

EUR thousand	30 Sep 2025	30 Sep 2024	31 Dec 2024
Liabilities for which collaterals have been given			
Loans from financial institutions	13,000	18,000	15,500
Account and guarantee limits in use at the balance sheet date			
Account limit	-	-	-
Guarantee limit	83	83	83
Mortgages			
Real estate mortgages	307,200	307,200	307,200
Company mortgages	181,551	181,551	181,551
Guarantees			
Advance payment, delivery, etc. guarantees	83	83	83

Koskisen has committed to a total of EUR 15.6 million in payments related to investments. The commitments are mainly related to the district heating connection pipe being built between the production plants located in Järvelä, the new channel dryers for Järvelä sawmill, and the plywood production investment programme which was launched at the end of year 2024.

Calculation formulas for key figures

Items affecting comparability are unusual material items outside the ordinary course of business that relate to (i) costs related to reorganisations, (ii) impairment charges, (iii) the gain or loss from the sale of businesses or significant fixed assets and (iv) costs related to the Listing. Items affecting comparability is presented to reflect the

underlying business performance of Koskisen and to enhance comparability between periods. Koskisen believes that items affecting comparability provide meaningful supplemental information by excluding items outside the ordinary course of business that reduce comparability between periods.

Key figure	Definition	Reason for use
EBITDA	Operating profit (loss) + Depreciation, amortisation and impairments	EBITDA is an indicator used to measure Koskisen's performance.
EBITDA margin, %	$\frac{\text{EBITDA}}{\text{Revenue}} \times 100$	EBITDA margin is an indicator used to measure Koskisen's performance.
Adjusted EBITDA	EBITDA + Items affecting comparability	Adjusted EBITDA is an indicator used to measure Koskisen's performance. Adjusted EBITDA is presented in addition to EBITDA to reflect the underlying business performance and to enhance comparability between periods. Koskisen believes that adjusted EBITDA provides meaningful supplemental information by excluding items outside the ordinary course of business that reduce comparability between periods.
Adjusted EBITDA margin, %	$\frac{\text{Adjusted EBITDA}}{\text{Revenue}} \times 100$	Adjusted EBITDA margin is an indicator used to measure Koskisen's performance. Adjusted EBITDA margin is presented in addition to EBITDA margin to reflect the underlying business performance and to enhance comparability between periods. Koskisen believes that adjusted EBITDA margin provides meaningful supplemental information by excluding items outside the ordinary course of business that reduce comparability between periods.
EBIT margin, %	$\frac{\text{Operating profit (loss)}}{\text{Revenue}} \times 100$	EBIT margin is an indicator used to measure Koskisen's performance.
Basic Earnings per Share, EUR	$\frac{\text{Profit (loss) for the period attributable to owners of the parent company}}{\text{Weighted average number of ordinary Shares outstanding during the period}}$	Basic Earnings per Share reflects the distribution of Koskisen's results to its shareholders.
Diluted Earnings per Share, EUR	$\frac{\text{Profit (loss) for the period attributable to owners of the parent company}}{\text{Weighted average number of ordinary Shares outstanding during the period} + \text{Weighted average number of all dilutive instruments potentially to be converted into Shares}}$	Diluted Earnings per Share reflects the distribution of Koskisen's results to its shareholders.
Capital employed	Total assets - Current liabilities	Capital employed reflects the capital tied to Koskisen's operations and it is used to calculate return on capital employed.

Key figure	Definition	Reason for use
Liquid assets	Current financial assets at fair value through profit or loss + Deposits + Cash and cash equivalents	Liquid assets reflects the amount of cash and other assets that are readily convertible to cash.
Net debt	Borrowings + Lease liabilities - Liquid assets	Net debt is an indicator used to assess Koskisen's total external debt financing.
Net debt/EBITDA, ratio	$\frac{\text{Net debt}}{\text{EBITDA (last 12 months)}} \times 100$	Net debt/EBITDA is an indicator used to assess the level of Koskisen's financial risk and the level of Koskisen's indebtedness.
Working capital	Inventories + Trade receivables + Other receivables - Advances received - Trade payables - Trade payables, payment system	Working capital is an indicator used to monitor the level of direct net working capital tied to Koskisen's operations.
Equity ratio, %	$\frac{\text{Total equity}}{\text{Total assets - Advances received}} \times 100$	Equity ratio measures Koskisen's solvency and ability to meet its liabilities in the long term.
Gearing, %	$\frac{\text{Net debt}}{\text{Total equity}} \times 100$	Gearing is a measure used to assess Koskisen's financial leverage.
Return on capital employed, %	$\frac{\text{Operating profit (loss) (last 12 months)}}{\text{Capital employed (average for the last 12 months)}} \times 100$	Return on capital employed reflects the return of capital tied to Koskisen's operations.

Reconciliation of Alternative Performance Measures

The following table sets forth a reconciliation of the Alternative Performance Measures as at the dates and for the periods indicated:

EUR thousand	1 Jul-30 Sep 2025	1 Jul-30 Sep 2024	1 Jan-30 Sep 2025	1 Jan-30 Sep 2024	1 Jan-31 Dec 2024
Items affecting comparability					
Income related to reorganisations	-	-	-662	-	-
Costs related to reorganisations	154	89	722	89	154
The gain (-) or loss (+) from sale of businesses or significant fixed assets	-105	-	-105	-48	-48
Items affecting comparability	49	89	-44	41	105
EBITDA					
Operating profit (loss)	-1,025	437	12,204	10,474	13,023
Depreciation, amortisation and impairments	3,908	3,197	10,561	8,070	11,169
EBITDA	2,883	3,634	22,765	18,543	24,193
EBITDA margin, %					
EBITDA	2,883	3,634	22,765	18,543	24,193
Revenue	83,839	67,762	259,793	209,284	282,262
EBITDA margin, %	3.4%	5.4%	8.8%	8.9%	8.6%
Adjusted EBITDA					
Operating profit (loss)	-1,025	437	12,204	10,474	13,023
Depreciation, amortisation and impairments	3,908	3,197	10,561	8,070	11,169
Items affecting comparability	49	89	-44	41	105
Adjusted EBITDA	2,932	3,724	22,721	18,585	24,298
Adjusted EBITDA margin, %					
Adjusted EBITDA	2,932	3,724	22,721	18,585	24,298
Revenue	83,839	67,762	259,793	209,284	282,262
Adjusted EBITDA margin, %	3.5%	5.5%	8.7%	8.9%	8.6%



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