

# Interim report Q4

12 February 2026

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**Driving efficiency and quality in the world of care**

# Agenda

- 1 **Company update**
- 2 **Financial update**

## Today's presenters



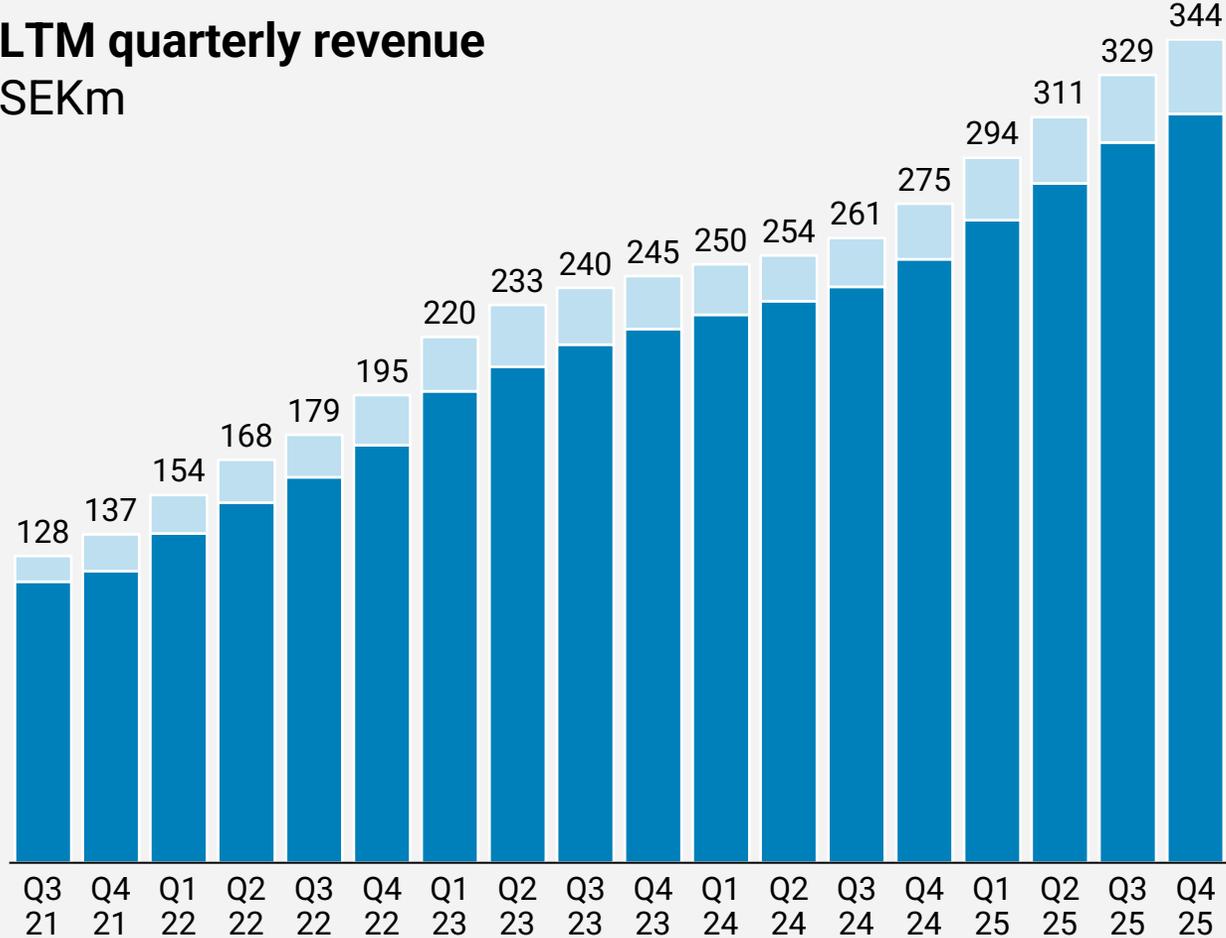
**Daniel Öhman**  
CEO



**Svein Martin Bjørnstad**  
CFO

# Fast growing and highly recurring EHR business

LTM quarterly revenue  
SEKm



■ Recurring revenue ■ Consulting & other

## Rapidly improving financials

**331m**

Contracted ARR  
Q4 2025

**15%**

Organic ARR  
growth

**25%**

EBITDA margin  
Q4 2025

## Sticky SaaS business model

**>90%**

Recurring  
revenues

**3%**

Churn

**110%**

Net revenue  
retention

## Update

- High activity in Q4 with consulting revenues, also boosting profitability
- Strong improvements and promising sales pipeline
- Germany will dilute growth for the group in 2026

## Growth

- Signed not implemented ARR amounts to SEK 5m
- 15% organic ARR growth and 16% reported organic growth

## Profitability

- EBITDAC margin of 16%

# Performance in line with targets

- Performance in line with updated targets
- Revenue within range with same fx as in H1 (345)
- Strong year over year improvements
- We aim to continue converting a high degree of our growth to EBITDAC

SEKm	2024A	2025 Outcome	2025 Targets
Revenue	275	344	About 345-350
EBITDA	12	73	About 75
EBITDA – capex	-30	34	About 35

## Carasent has a very sticky and defensible market position, and we see AI being net positive for us over the coming years

### Productivity gains

- AI developer tools allow us to take new products to market faster, thereby increasing the gap between us and our competition even further;
- Important to take a measured approach and maintain high quality and fulfill legal requirements in our sector, we cannot have disruptions to our services.

### New revenue opportunities

- We are continuously adding AI functionality across our products, enabling our customers to help more patients. Our AI scribe MedSum is the first substantial example of this;
- Given the slow-moving and sticky nature of our industry, we do not need to be 'first'. Instead, we can be a fast-follower offering AI tools that are truly appreciated by the customer.

### Defensible market position

- EHR systems are mission critical platforms with countless integrations, numerous workflows, tough legal requirements and are painful to swap. Our sector doesn't like change and the EHR cost is only 1-2% of our customers' revenue;
- Given our strong and sticky customer relationships we are very well positioned to capitalize on the AI trend by delivering new adjacent tools to our customers, while making our R&D more efficient.

## Strong organic growth

- Growing and strengthening sales and marketing in Sweden and Germany
- Many long development projects and new functionality reaching the market

## Efficient use of resources

- Continuous efficiency gains, everyday getting a bit better
- Cost control through prioritization and diligent financial follow up

## Launch Webdoc X

- Finalize for therapists and then add functionality for doctors
- Roll out and get the growth going

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Strong foundation of mission critical solutions with minimal churn in a growing and non-cyclical industry



# Financial update

Q4 2025

# Carasent – Q4 financial highlights

**331**

Million contracted ARR per Q4  
2025

**15%**

Organic ARR growth  
(constant fx)

**25%**

EBITDA margin

**14%**

ARR growth

**110%**

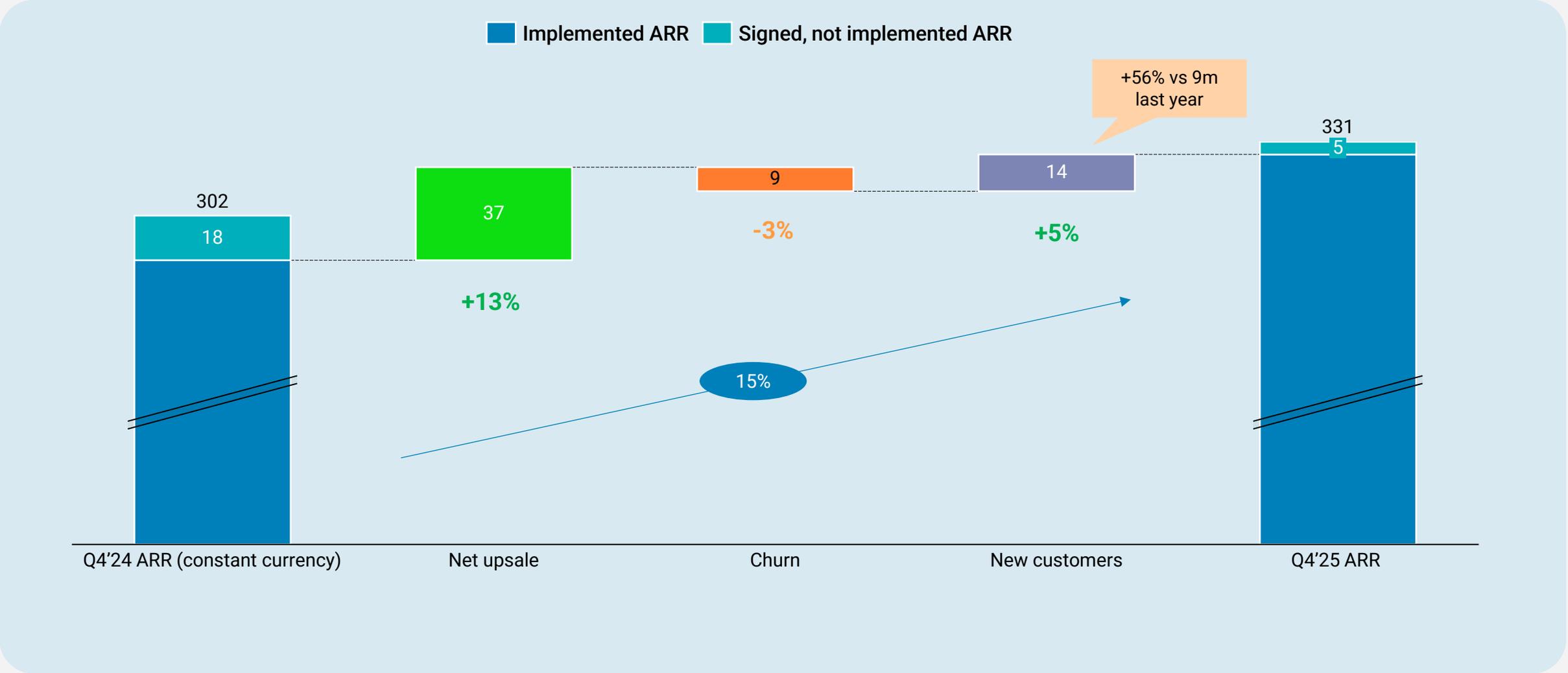
Net retention rate

**16%**

EBITDA – capex margin

# 15% organic ARR growth

Ending Q4 at a good pace with 15% organic ARR growth



# Strong improvements YoY

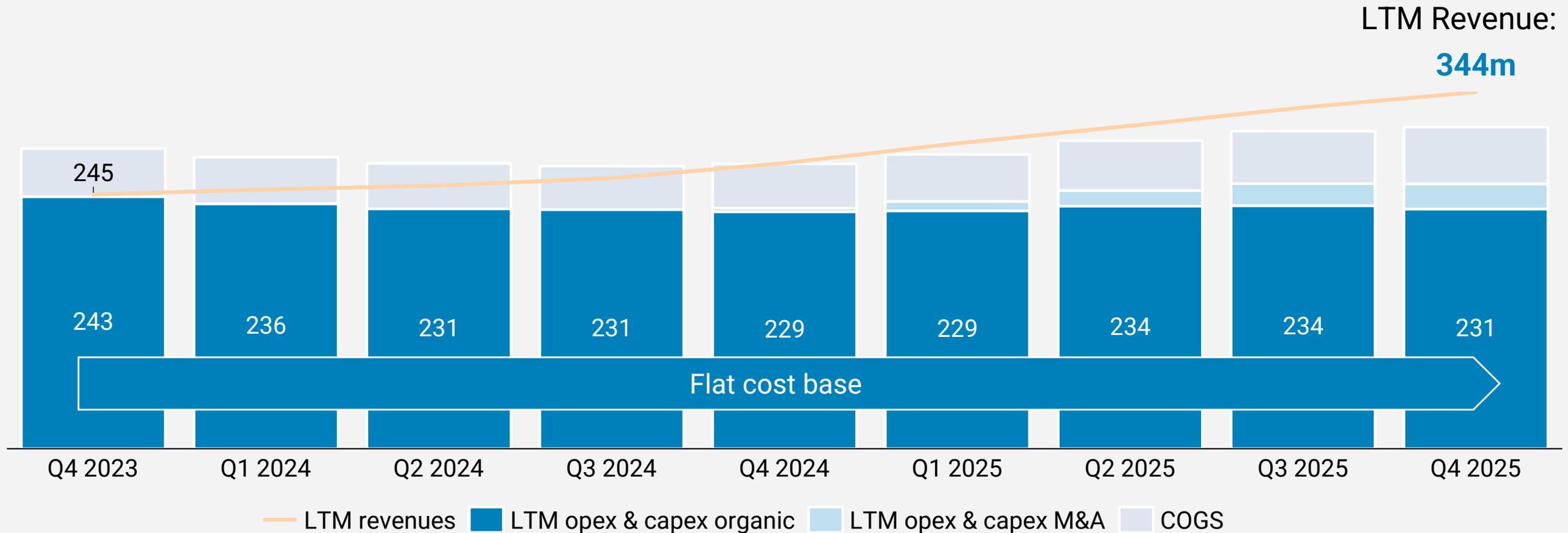
SEKm	Q4 2025	Q4 2024	YoY growth	FY 2025	FY 2024
Subscription based	69.2	57.4	20 %	266.1	206.0
Transaction based	12.6	12.6	1 %	46.6	46.0
Consulting and other	11.7	8.7	34 %	31.2	23.3
<b>Revenue</b>	<b>93.6</b>	<b>78.7</b>	<b>19 %</b>	<b>343.8</b>	<b>275.3</b>
COGS	-17.0	-12.8		-54.8	-42.5
<b>Gross profit</b>	<b>76.6</b>	<b>65.9</b>	<b>16 %</b>	<b>289.0</b>	<b>232.7</b>
<i>Gross profit margin</i>	82 %	84 %		84 %	85 %
Personnel expenses	-41.1	-39.3		-165.4	-139.9
Other operating costs	-11.7	-35.3		-50.3	-81.1
<b>EBITDA</b>	<b>23.8</b>	<b>-8.7</b>	<b>-373 %</b>	<b>73.3</b>	<b>11.6</b>
<i>EBITDA margin</i>	25 %	-11 %		21 %	4 %
Non-recurring expenses	0.0	20.4		0.0	30.6
<b>Adj. EBITDA</b>	<b>23.8</b>	<b>11.7</b>	<b>103 %</b>	<b>73.3</b>	<b>42.2</b>
<i>Adj. EBITDA margin</i>	25 %	15 %		21 %	15 %
Capitalized development	-9.2	-8.1		-39.6	-41.4
<b>EBITDA - capex</b>	<b>14.5</b>	<b>-16.8</b>	<b>nm</b>	<b>33.7</b>	<b>-29.8</b>
<i>EBITDA - capex margin</i>	16 %	-21 %		10 %	-11 %

- 1 Growth boosted by consulting revenues
- 2 Gross profit lower because of one-time revenue in Germany
- 3 Cost base is positively affected by grant in Norway in Q4 (as we had expected)
- 4 Adjusted margin improvement of 10 percentage points (36 pp reported)

# Scalability over time

## Keeping costs flat while growing revenues

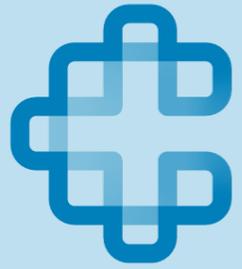
### LTM development of cash cost base (adjusted for one-offs)



# Strong operating cash flow

SEKm	Q4 2025	Q4 2024	FY 2025	FY 2024
Revenue	93.6	78.7	343.8	275.3
Reported EBITDA	23.8	-8.7	73.3	11.6
Change in working capital	-3.2	25.0	-32.9	26.1
<b>Operating cash flow</b>	<b>20.6</b>	<b>16.3</b>	<b>40.4</b>	<b>37.7</b>
<i>Share of revenue</i>	22 %	21 %	12 %	14 %
Investments in tangible and intangibles	-10.0	-8.6	-40.9	-42.9
<b>Free cash flow</b>	<b>10.6</b>	<b>7.7</b>	<b>-0.5</b>	<b>-5.2</b>
<i>Share of revenue</i>	11 %	10 %	0 %	-2 %
Acquisition of Data-AL	0.0	-89.1	0.0	-89.1
Share buybacks	-39.3	0.0	-108.4	0.0
Other investments and financing cash flow	-4.6	-3.0	-15.2	-11.2
<b>Total change in cash</b>	<b>-33.3</b>	<b>-84.5</b>	<b>-124.1</b>	<b>-105.5</b>
<b>Cash end of period</b>	<b>139.5</b>	<b>263.6</b>	<b>139.5</b>	<b>263.6</b>

- Working capital headwinds during 2025, driven by certain effects:
  - Relisting cost paid in Q1 (cost taken in 2024)
  - A large customer with delayed payment of annual invoice (10m), this was paid in January
  - High consulting revenues invoiced in December, which increased receivables
- Normally, working capital is supportive for cash flow given upfront invoicing
- Share buy-back program affect net change is cash



CARASENT

Q&A

