

# Highlights

## FOURTH QUARTER 2024

- Net sales increased by 23 per cent on a LFL basis (8 per cent reported) to SEK 915.2 m (846.8). In constant currency, net sales increased by 8 per cent.
- 38 per cent LFL\* (16 percent report) volume growth in the nicotine pouch category during the quarter.
- The gross margin amounted to 17.1 per cent (13.4).
- Adjusted EBITDA amounted to SEK 56.7 m (37.5), corresponding to an adjusted EBITDA margin of 6.2 per cent (4.4).
- Adjusted EBIT amounted to SEK 36.4 m (21.2), corresponding to an adjusted EBIT margin of 4.0 per cent (2.5).
- Operating profit totaled SEK 26.3 m (11.1), including items affecting comparability of SEK -0.1 m (0.0).
- Profit for the quarter amounted to SEK 15.2 m (-2.9).
- Earnings per share before dilution amounted to SEK 0.51 (-0.10).
- Number of orders increased to 1,217 thousand (1,168) with an average order value of SEK 689 (679).
- Active customers were 571 thousand (531) at the end of the quarter.

#### THE FULL YEAR 2024 (PERIOD)

- Net sales increased by 21 per cent on a LFL basis (16 per cent reported) to SEK 3,679.8 m (3,165.7). In constant currency, net sales increased by 17 per cent.
- 41 per cent LFL volume growth (35 per cent reported) in the nicotine pouch category during the period.
- The gross margin amounted to 15 per cent (12.7).
- Adjusted EBITDA amounted to SEK 205.8 m (134.6), corresponding to an adjusted EBITDA margin of 5.6 per cent (4.3).
- Adjusted EBIT amounted to SEK 134.5 m (78.2), corresponding to an adjusted EBIT margin of 3.7 per cent (2.5).
- Operating profit totaled SEK 64.2 m (22.3), including items affecting comparability of SEK -30.4 m (-15.9).
- Profit for the period amounted to SEK 45.0 m (5.0).
- Earnings per share before dilution amounted to SEK 1.51 (0.17).
- Cash flow from operating activities amounted to SEK 196.4 m (80.5)
- Number of orders increased to 4,946 thousand (4,426) with an average order value of SEK 690 (672).
- Active customers were 1,146 thousand (953) at the end of the period.

| MSEK                                    | Q4 2024 | Q4 2023 | Full Year 2024 | Full Year 2023 |
|---|---------|---------|----------------|----------------|
| Net sales                               | 915.2   | 846.8   | 3,679.8        | 3,165.7        |
| Net sales growth, %                     | 8.1     | 20.9    | 16.2           | 21.8           |
| Gross margin, %                         | 17.1    | 13.4    | 15.0           | 12.7           |
| Adjusted EBITDA                         | 56.7    | 37.5    | 205.8          | 134.6          |
| Adjusted EBITDA margin, %               | 6.2     | 4.4     | 5.6            | 4.3            |
| Adjusted EBIT                           | 36.4    | 21.2    | 134.5          | 78.2           |
| Adjusted EBIT margin, %                 | 4.0     | 2.5     | 3.7            | 2.5            |
| Items affecting comparability           | -0.1    | 0.0     | -30.4          | -15.9          |
| Operating profit/loss                   | 26.3    | 11.1    | 64.2           | 22.3           |
| Profit/loss for the period              | 15.2    | -2.9    | 45.0           | 5.0            |
| Earnings per share before dilution, SEK | 0.51    | -0.10   | 1.51           | 0.17           |
| Cash flow from operating activities     |         |         | 196.4          | 80.5           |
| Number of orders, thousand              | 1,217   | 1,168   | 4,946          | 4,426          |
| Average order value, SEK                | 689     | 679     | 690            | 672            |
| Active consumers, thousand              | 571     | 531     | 1,146          | 953            |

<sup>\*</sup>L4L measurement shows growth rates excluding the impact of US Zyn shortage, discontinuation of Tobacco and state closures

# Robust underlying growth and margin expansion

Haypp Group delivered robust LFL growth in 2024 consistent with prior years and expanded its margins substantially. The US opportunity is improving with newer brand variants gaining rapid traction in the market, creating an ideal environment for the group. In addition, the regulatory authorization of leading brand variants provides a reassuring outlook for the category. Visibility on resolution of the regulatory and supply headwinds has improved.

#### **Business review**

Haypp Group's business in 2024 delivered robust like-for-like (LFL) growth by leveraging its increasing scale across divisions and delivering substantial margin expansion. Group sales increased 23% on a like-for-like (LFL) basis excluding the effect of the Zyn shortage and US state closures and cessation of tobacco sales in Q4, implying approximate 20% growth for the year, consistent with the 22% sales CAGR over the prior 4 years.

Nicotine pouch (NP) volumes increased 42% in 2024 on a LFL basis, also consistent with the prior four-year CAGR. In Q4, nicotine pouch volume rose 37% LFL vs the prior year and accounted for 62% of the Group's volume.

Haypp continued to follow its shared economies of scale philosophy both by reinvesting in its consumer offering while also increasing the gross margins to 17.1% up about 370bps year-overyear. There was further investment in maintaining the most attractive prices in the marketplace for consumers across its divisions, automating the Texas warehouse to reduce cost, shorten time from order to delivery and improve accuracy.

The wider assortment of nicotine pouches on the US market at the end of 2024 including newer brand variants with premarket tobacco product applications (PMTAs) under review are changing the composition of the US NP market in 2025. These alternatives are proving to be attractive options for consumers and on Haypp's US sites with repeat purchases now evident.

The Group's Media and Insights business is increasingly important and attractive to manufacturers due to the Group's robust growth across markets and fair pricing. As a result, Haypp reached mutually beneficial agreements commencing in Q1 2025 with brand owners for campaigns and category intelligence.

## Quarterly developments

In the Growth division, the effects of closing some US states due to high costs and ending tobacco sales reduced the Growth division volume by approximately 9% and will affect year-over-year comparisons through Q3 2025. Zyn shortages had a larger effect, reducing the Growth division base by about 32% in volume in Q4. Haypp Group remains in regular positive dialogue with PMI both in the US and internationally and is optimistic about resolution of the supply issue.



66 Haypp's scale benefits allowed further investment in the Group's consumer offers while continuing to expand the gross margin in the quarter.

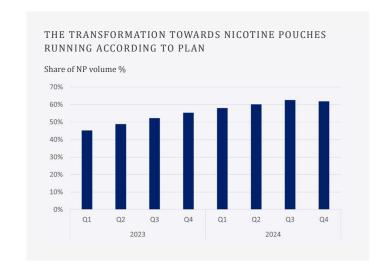
Gavin O'Dowd President and CEO





**66** The wider assortment of attractive products in recent months is shifting the composition of the US NP market, further highlighting Haypp's assortment advantage for consumers.

Gavin O'Dowd President and CEO



Critically, there was little profit effect from the loss of US volumes, with Haypp's gross and adjusted EBIT margin instead improving sequentially and substantially on a year-over-year basis. Over 2025 as US volumes rebuild to their 2024 levels and higher, fulfilment costs in the Texas warehouse are likely to decline due to the benefit of automation.

Nordic sales in December were affected by the timing of Christmas (approx. 2% negative impact for the quarter), while Emerging segment sales continued their robust development, with Heat Not Burn products now offered in the UK.

# Regulatory update

Litigation

Haypp has ongoing litigation in two jurisdictions, Stockholm, Sweden and San Francisco, California as noted in the Q3 2024 report. The status of the Stockholm litigation has not changed; the Group's action continues in the court system and updates will be provided as appropriate with resolution likely within the next 12-24 months.

Negotiations regarding resolution of the San Francisco complaint continue and the Group's best estimate of the cost remains in-line with the SEK11mn of litigation reserves as disclosed in the Q3 report. This amount would be similar to the settlement cost of \$1.2mn with Washington D.C. for the sale of flavoured product in that jurisdiction.

#### Regulatory developments

The FDA authorized sale of 20 nicotine pouch varieties in mid-January. Notably, flavours allowed include a wide range of mint/menthol varieties as well as coffee, citrus and cinnamon. The decision also highlights a clear pathway toward authorisation for brands and products, focused on showing the benefits to adults are not outweighed by risks to youth. Although predicting the timing of FDA decisions on PMTAs has proven impossible, this decision supports optimism expressed by manufacturers that additional PMTAs could be authorised in the next 12 months too. The FDA's decision also clarifies the role of online retail selling authorized products. Moreover, FDA's action could positively influence the regulatory environment in Europe.

Haypp views appropriate regulatory restrictions as an opportunity to further strengthen the Group's position over online competitors while differentiating the company relative to offline options. Haypp Group supports the announcement from the FDA, which requires consistent vigilance to ensure, for example, there is not a "a notable increase in youth initiation." The Group has invested significantly in its compliance, with special focus on Youth Access Prevention, and will continue to do so to remain the online retailer of choice for manufacturers and consumers in all its markets.

Stockholm in February 2024

**Gavin O'Dowd**President and CEO

# Financial overview

#### Net sales

Net sales for the fourth quarter increased by 8 per cent to SEK 915.2 m (846.8). In constant currency, net sales increased by 8 per cent.

Net sales for the period increased by 16 per cent to SEK 3,679.8 m (3,165.7). In constant currency, net sales increased by 17 per cent

## **Gross profit**

Gross profit increased to SEK 156.6 m (113.2), corresponding to a gross margin of 17.1 per cent (13.4), driven by product mix, a further strengthened position in the value chain as well as benefits of scale.

Gross Profit for the period increased to SEK 552.7 m (402.6), corresponding to a gross margin of 15.0 per cent (12.7).

#### **Adjusted EBIT**

Adjusted EBIT for the fourth quarter increased to SEK 36.4 m (21.2), driven by scale benefits and the Media & Insights contribution. The adjusted EBIT margin increased to 4.0 per cent (2.5).

Adjusted EBIT for the period increased by 72 per cent to SEK 134.5 m (78.2). The adjusted EBIT margin increased to 3.7 per cent (2.5).

## **EBIT**

EBIT for the fourth quarter increased to SEK 26.3 m (11.1) while EBIT for the period increased by SEK 41.9 m to SEK 64.2 m (22.3). The difference between EBIT and adjusted EBIT is explained by amortization of acquired intangible assets and other items affecting comparability. See Reconciliation of alternative performance measures, page 25.

## Operating profit

Operating profit for the fourth quarter was SEK 26.3 m (11.1). Items affecting comparability amounted to SEK -0.1 m (0.0). Operating profit for the period was SEK 64.2 m (22.3). Items affecting comparability amounted to SEK -30.4 m (-15.9). For more information on Items affecting comparability, refer to page 25.

### Financial items

Financial expenses (net) for the quarter amounted to SEK –1.2 m (–12.2), due to interest cost for loans and leasing. From Q2 2024 and onward, there is no impact from intercompany loans, revaluations of intercompany loans due to foreign exchange are recognized in OCI (Other Comprehensive income). Financial expenses (net) for the period amounted to SEK –5.2 m (–14.4).

## Tax

The tax expense for the quarter was SEK -10.0 m (-1.8), of which SEK -5.3 m is related to income tax, SEK 1.0 m relates to amortization of surplus values and SEK -5.9 relates to excess depreciation for the quarter.

The tax expense for the period was SEK –14.0 m (–2.8) of which SEK -6.6 m is related to release of deferred tax, leaving the Group's. effective tax rate for the period at 23,7%.

#### Net profit

Net profit for the quarter amounted to SEK 15.2 m (-2.9). Earnings per share amounted to SEK 0.50 (-0.10) after dilution.

Profit for the period increased to SEK  $45.0\ m$  (5.0). Earnings per share for the period amounted to SEK 1.46 (0.17) after dilution.

#### **Investments**

During the year, Haypp Group invested (net) SEK 116.7 m (61.0), whereof SEK 71.5 m (58.1) was invested in intangible assets. The increase in the period is mainly driven by investment into the new ERP system and higher website development spendings, mainly regarded to improved frontend development in the European markets

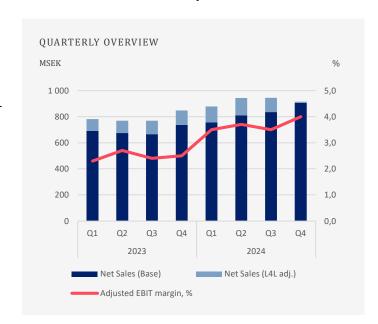
Also contributing is closing of lease contracts for the former warehouse automatization in the Stockholm warehouse.

#### Cash flow

Cash flow for the period from operating activities increased to SEK 196.4 m (80.5). Cash flow from changes in working capital was SEK 16.5 m (-21.7) mainly driven by an increase in operating liabilities.

# Net debt and cash and cash equivalents

At the end of the period, net debt amounted to SEK 169.0 m versus 224.5 m per 31 December 2023. In total, cash and cash equivalents amounted to SEK 35.2 m, versus 11.4 at the end of last year. At the end of the period, unutilized credit facility amounted to SEK 99 m, versus SEK 32 m at the end of last year.



# Review of reporting segments

Haypp Group operates from January 2024 in three reporting segments or business units: Core Markets, Growth Markets and Emerging Markets.

# CORE MARKETS

The Core Markets consists of oral nicotine products in Sweden and Norway, which are more mature markets.



## GROWTH MARKETS

The Core Markets consist of oral nicotine products in US, UK, Germany, Austria and Switzerland.



# EMERGING MARKETS

Emerging markets focus on other RRP categories, nicotine vaping in existing geographies and Heat not Burn in UK.



## SEGMENT BREAKDOWN

|                               |         | Net     | sales          |                |         | EBI     | TDA            |                |
|-------------------------------|---------|---------|----------------|----------------|---------|---------|----------------|----------------|
| KSEK                          | Q4 2024 | Q4 2023 | Full Year 2024 | Full Year 2023 | Q4 2024 | Q4 2023 | Full Year 2024 | Full Year 2023 |
| Core Markets                  | 688,830 | 631,850 | 2,618,990      | 2,407,478      | 60,990  | 50,135  | 227,302        | 191,556        |
| EBITDA margin, %              |         |         |                |                | 8.9%    | 7.9%    | 8.7%           | 8.0%           |
| Growth Markets                | 197,041 | 214,937 | 989,687        | 758,242        | 6,176   | -13,181 | 12,243         | -57,419        |
| EBITDA margin, %              |         |         |                |                | 3.1%    | -6.1%   | 1.2%           | -7.6%          |
| Emerging Markets              | 29,345  |         | 71,123         |                | -10,445 |         | -33,293        |                |
| EBITDA margin, %              |         |         |                |                | -35.6%  |         | -46.8%         |                |
| Parent Company/other          | 0       | 0       | 0              | 0              | -82     | -16     | -25,590        | -15,897        |
| Reconciliation items          | 0       |         | 0              |                | -5      | 559     | -456           | 440            |
| Group total                   | 915,217 | 846,787 | 3,679,800      | 3,165,720      | 56,634  | 37,496  | 180,205        | 118,680        |
| EBITDA margin, %              |         |         |                |                | 6.2%    | 4.4%    | 4.9%           | 3.7%           |
| Depreciation and amortization |         |         |                |                | -30,320 | -26,441 | -116,053       | -96,374        |
| Financial items               |         |         |                |                | -1,174  | -12,159 | -5,212         | -14,445        |
| Profit before taxes           |         |         |                |                | 25,140  | -1,104  | 58,940         | 7,862          |

# **Core Markets**

| CORE MARKETS               |         |         |           |                |                |           |  |
|----------------------------|---------|---------|-----------|----------------|----------------|-----------|--|
| MSEK                       | Q4 2024 | Q4 2023 | Change, % | Full Year 2024 | Full Year 2023 | Change, % |  |
| Net sales                  | 688.8   | 631.8   | 9%        | 2,619.0        | 2,407.5        | 9%        |  |
| EBITDA                     | 61.0    | 50.1    | 22%       | 227.3          | 191.6          | 19%       |  |
| EBITDA margin, %           | 8.9%    | 7.9%    | 1.0 p.p.  | 8.7%           | 8.0%           | 0.7 p.p.  |  |
| Active consumers, thousand | 439     | 414     | 6%        | 756            | 732            | 3%        |  |

#### Net sales

Net sales for the fourth quarter increased by 9 per cent to SEK 688.8 m (631.8), and 9 per cent in constant currency. Nicotine pouches grew by 24 per cent in volume during the quarter, driven by a strong performance both in Sweden and Norway. Within the traditional snus category, the downward trend continued during the quarter due to fewer product launches and less investment in new products. The number of active consumers increased by 6 per cent to 439 thousand (414).

Net sales for the period increased by 9 per cent to SEK 2,619.0 m (2,407.5), and 10 per cent in constant currency. Nicotine pouch volume grew by 30 per cent during the period. The number of active consumers increased by 3 per cent to 756 thousand (732).

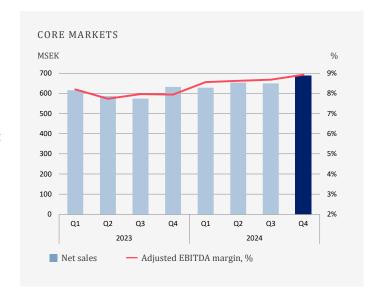
#### **EBITDA**

EBITDA in the Core segment increased by 22 per cent to SEK  $61.0\,$  m (50.1) during the fourth quarter. The EBITDA margin increased by 1.0 percentage points to 8.9 per cent (7.9) mainly due to economies of scale.

EBITDA increased by 19 per cent to SEK 227.3 m (191.6) during the period. The EBITDA margin increased by 0.7 percentage points to 8.7 per cent (8.0).

## Other

The Licensing Committee within the Social Welfare Department of the City of Stockholm decided in September to revoke Haypp Group's (Snusbolaget) sales permit for tobacco products, including snus, due to a difference in interpretation between the Committee and Haypp. The appeals process is still ongoing and is likely to take one to two years. The Group has addressed all the concerns raised by the regulator and has completely implemented age verification at point of delivery, supplementing its original BankID point of sale verification for all Swedish consumers of snus or NPs as well.



# **Growth Markets**

| GROWTH MARKETS             |         |         |           |                |                |           |  |
|----------------------------|---------|---------|-----------|----------------|----------------|-----------|--|
| MSEK                       | Q4 2024 | Q4 2023 | Change, % | Full Year 2024 | Full Year 2023 | Change, % |  |
| Net sales                  | 197.0   | 214.9   | -8%       | 989.7          | 758.2          | 30%       |  |
| EBITDA                     | 6.2     | -13.2   | -         | 12.2           | -57.4          | -         |  |
| EBITDA margin, %           | 3.1%    | -6.1%   | 9.2 p.p.  | 1.2%           | -7.6%          | 8.8 p.p.  |  |
| Active consumers, thousand | 111     | 117     | -5%       | 327            | 222            | 47%       |  |

#### Net sales

Net sales for the fourth quarter decreased by 8 per cent to SEK 197.0 m (214.9), due to ceased of all sales into California since early September. Net sales in constant currency decreased by 9 per cent. The number of active consumers decreased by 5 per cent to 111 thousand (117). Nicotine pouch volume grew by 3 per cent during the quarter.

Net sales for the period increased by 30 per cent to SEK 989.7 m (758.2). Net sales in constant currency rose 31 per cent. The number of active consumers increased by 47 per cent to 327 thousand (222).

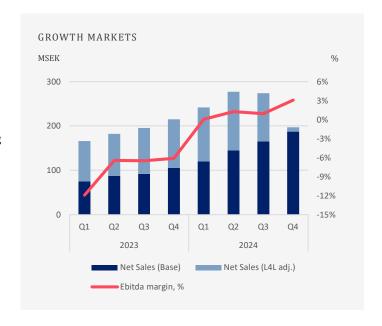
### **EBITDA**

EBITDA for the Growth segment amounted to SEK 6.2 m (-13.2) during the fourth quarter. The EBITDA margin improved to 3.1 per cent (-6.1), due to a more favourable product mix and Media and Insights benefits.

EBITDA for the segment improved to SEK 12.2 m (-57.4) during the period. The EBITDA margin was 1.2 per cent (-7.6).

### Other

The San Francisco City Attorney filed a complaint against Haypp Group's subsidiary in the US and three other entities on behalf of the City and County of San Francisco and the State of California in September 2024. Haypp Group is cooperating with the authorities and working to settle the case in the foreseeable future. The Group established a reserve of SEK 11 MN in Q3 2024, which is the best estimate for the potential settlement cost.



# **Emerging Markets**

| EMERGING MARKETS           |         |         |           |                |                |           |
|----------------------------|---------|---------|-----------|----------------|----------------|-----------|
| MSEK                       | Q4 2024 | Q4 2023 | Change, % | Full Year 2024 | Full Year 2023 | Change, % |
| Net sales                  | 29.3    | =       | -         | 71.1           | -              | -         |
| EBITDA                     | -10.4   | -       | -         | -33.3          | -              | -         |
| EBITDA margin, %           | -35.6%  | -       |           | -46.8%         | -              |           |
| Active consumers, thousand | 21      | -       | -         | 63             | -              | -         |

## **Net sales**

Net sales for the fourth quarter were SEK 29.3 m, derived from the nicotine vape segment in the UK, Germany and Sweden. The number of active consumers reached 21 thousand.

Net sales for the period were SEK 71.1 m. The number of active consumers was 63 thousand. During Q4 the Emerging division also included sales from heat-not-burn products sold to consumers in the UK.

#### **EBITDA**

EBITDA for the Emerging segment was SEK -10.4 m during the fourth quarter (-0.3 percentage points impact on total Group's adjusted EBITDA margin). The EBITDA margin amounted to -35.6 per cent, driven by commercial investments and a high share of fixed costs compared with current low volumes.

EBITDA for the segment during the period amounted to SEK –33.3 m. The EBITDA margin was –46.8 per cent.



# Other information

## **Employees**

The average number of full-time employees during Q4 2024 was 213, compared to 179 the same period last year. The increase was primarily attributable to the expansion of the business.

## Events after the balance sheet date

No significant events to report after the balance sheet date.

## Shareholders

The total number of shareholders amounted to approximately 5,000 at the end of December 2024.

| MSEK                           | Numbers of<br>shares | Share of capital and votes, % |
|--------------------------------|----------------------|-------------------------------|
| GR8 Ventures AB                | 3,920,601            | 13.14                         |
| Patrik Rees                    | 3,627,423            | 12.16                         |
| Northerner Holding AB          | 2,997,917            | 10.05                         |
| Fidelity Investments (FMR)     | 2,978,569            | 9.98                          |
| Robotti & Company Advisors LLC | 1,390,571            | 4.66                          |
| e-Business Partner Norden AB   | 1,067,114            | 3.58                          |
| Ola Svensson                   | 1,028,760            | 3.45                          |
| Gavin O'Dowd                   | 1,012,391            | 3.39                          |
| Erik Selin                     | 1,000,000            | 3.35                          |
| Caro-Kann Capital LLC          | 727,000              | 2.44                          |
| Sum                            | 19,750,356           | 66.19                         |
| Others                         | 10,088,732           | 33.81                         |
| Total                          | 29,839,088           | 100                           |

# **Parent Company**

Haypp Group AB (Corp. Reg. No. 559075–6796), which is domiciled in Stockholm, Sweden, conducts holding operations. During the period, other operating income amounted to SEK 4.6 m (3.8) and profit

totalled SEK 32.7 m (-7.0) Total equity amounted to SEK 670.4 m (631.0) per 31 December 2024.

## **Acquisitions**

As a part of a reorganization the Group's organizational structure has changed during Q4 with the acquisition of three new subsidiaries. The acquisitions are a part of the Group's efforts to simplify its the legal structure and processes, without any impact on serving the Group's consumers.

November 22, 100% of the shares in Haypp Sverige AB and Nicokick AB were acquired by Haypp Group AB. Both subsidiaries were purchased as off-shelf companies at a purchase price of KSEK 25.

On December 20, 100% of the shares in Snusbolaget Europa AB were acquired by Northerner Scandinavia AB. The purchase price fully accounted as Goodwill, with no related acquisitions costs. Snusbolaget Europa AB has not contributed to any effect on Groups consolidated income statement during the period.

## Seasonal effects

Haypp Group assesses that its revenues and EBIT to a limited degree are affected by seasonality. The three segments have varying, but limited, seasonality patterns. The strongest seasonality effect can normally be seen in the months of July and December respectively where holiday seasonality tends to have an adverse effect on Haypp Group's net sales.

### Risks and uncertainties

The Haypp Group's and the Parent Company's business risks and risk management, as well as the management of financial risks, are described in the Annual Report 2023 and the sustainability report. Events of material significance occurred in the period that materially affects or change these descriptions were disclosed and the Group's and Parent Company's management taking them into consideration for risk management purposes.

This is information that Haypp Group AB (publ) is obliged to make public pursuant to the EU Market Abuse Regulation. The information was submitted for publication, through the agency of the contact persons below, at 07:45 CET on 13 February 2025.

## Webcast conference call on 13 February

In connection with the interim report, Haypp Group will hold a webcast conference call in English at 09.00 am CET. Haypp Group will be represented by President and CEO Gavin O'Dowd and CFO Peter Deli, who will present the interim report and answer questions. Information regarding telephone numbers and website is available at hayppgroup.com or at haypp-group.events.inderes.com/q4-report-2024. The presentation will be available at hayppgroup.com/ir after publication of the interim report.

#### FINANCIAL CALENDAR

#### CONTACT

For further information, please contact:

Erik Bloomquist, CFA, Investor Relations <a href="mailto:erik.bloomquist@hayppgroup.com">erik.bloomquist@hayppgroup.com</a>

# Haypp Group at glance

The Haypp Group is spearheading the global transition from smoking to risk–reduced alternatives. With origins in Scandinavia, the company has leveraged its leading position, along with its category and e–commerce experience, to widen its positive impact to the US and a range of European markets. The Group has eleven e–commerce store brands across seven countries where we served more than 1,100,000 active consumers during 2024. Headquartered in Stockholm, Sweden, Haypp Group employs 199 FTEs and had net sales of over SEK 3,6 bn during 2024.

#### Vision

We put the consumer first. We engage with them every day to understand their needs and desires, and we know them like no other actor in the industry. Our vision to "Inspire healthier enjoyment for millions" will help consumers change harmful habits, whilst simultaneously increasing our global presence.

#### **Business model**

The consumer is always the focus of our business. Our model starts with managing their experience. We reach out to a broad consumer base, effectively advocating for reduced risk nicotine alternatives and assisting them to find the most appropriate solution.

Our model enables us to gain a more comprehensive understanding of the consumer in a revolutionary new way. We utilize this knowledge to constantly evolve and improve our consumers' journey. Our insights are the driving force for the whole industry to create great quality products, provide superb product offers and produce in a responsible and sustainable way.

Our business model is solid and scalable. It is a model with proven success, that has resulted in increased consumption across a broader range of consumer profiles. It has also resulted in increased sales of premium products and tobacco–free nicotine pouches, in comparison to the rest of the industry.

#### Values

Society is demanding a change in the tobacco and nicotine industry. We believe that "Inspiring healthier enjoyment for millions" is pivotal to drive the global change. As a result of our success in Scandinavia and our recent achievements when entering new markets, we are in a unique position to help drive that change in society.

# Financial targets

Haypp Group's Board of Directors adopted the following financial targets in 2021:

# **Topline growth**

Haypp Group targets net sales of SEK 5 billion by 2025 in its existing business through organic growth. Expansion into adjacent categories and new markets will be incremental.

# **Profitability**

While Haypp Group will continue to prioritize topline growth, it expects to reach a high single digit adjusted EBIT margin in the current Core & Growth Markets business in 2025.

## Reinvestment

In order to provide multiple choices for a broader range of consumers and take advantage of its substantial revenue growth opportunities, Haypp Group plans to enter new markets and adjacent RRP (Reduced Risk Products) categories in Europe. The Group will reinvest approximately 1–2 percentage points of adjusted EBIT margin through 2024 and 2025. These efforts are reported in the Emerging segment.

# **Dividend policy**

Moreover, as the Board and management team look beyond 2025 and the Group's anticipated substantial cash generation, Haypp will maintain its policy of prudent capital allocation taking advantage of appropriate opportunities and returning excess cash to shareholders

# Signatures

The Board of Directors and the CEO give their assurance that the full-year report provides a fair view of the Parent Company's and the Group's operations, financial position and results of operations and describes the significant risks and uncertainties facing the Parent Company and the companies that are part of the Group.

Stockholm on 13 February 2025

Ingrid Jonasson BlankLinus LiljegrenAdam SchatzChairmanBoard memberBoard member

Anneli LindblomPatrik ReesDeepak MishraBoard memberBoard memberBoard member

**Gavin O'Dowd**President and CEO

# Haypp Group and sustainability

Haypp Group has a sustainable business model built on five strategic areas. The areas are aligned with our vision and higher purpose and incorporated into our operations. Our contribution to sustainability, health and society go hand—in—hand with our business success. The better business we do, the better for society as a whole.

## Continuous pursuit of sustainability

Haypp Group's business model makes sure that the business and operations are clearly related to the five strategic areas of sustainability and vice versa, so that sustainability is incorporated into the business actions.

Haypp Group reports on each of the five areas and uses a scorecard to follow certain metrics. Below is a selection from the scorecard with one metric per area which will be reported on a quarterly basis. For the full report please refer to our annual Sustainability Report.



| Sustainability area                               | Target                                      | Measure   | Q4 2024 | Q4 2023   | Full Year 2024 | Full Year 2023 |
|---|---|---|---------|-----------|----------------|----------------|
| Health Contribution                               | Grow consumers of harm reduced products     | Number of purchasing consumers  | 570,560 | 532,359   | 1,146,126      | 953,346        |
| Insights for all                                  | Increase public awareness and understanding | Number of visits to editorial material, facts and reports                 | 921,560 | 1,452,289 | 4,768,897      | 5,010,054      |
| Sustainable innovation for growth and development | Quality assurance and product development   | Share of relevant portfolio tested and according to standard <sup>1</sup> | 100.0%  | 84.9%     | 100.0%         | 84.9%          |
| Best place to work                                | Great employer                              | Employee satisfaction in per cent   | 80%     | 81%       | 80%            | 80%            |
| Business Ethics                                   | Delivering on the consumer promise          | Rate of consumer satisfaction   | 70.5    | 72.0      | 67.0           | 70.7           |

<sup>&</sup>lt;sup>1</sup> This year we have started measuring the tested percentage of products launched during the year instead of the total portfolio, which was previously measured.

# Consolidated income statement

| KSEK  | Q4 2024  | Q4 2023  | Full Year 2024 | Full Year 2023 |
|---|----------|----------|----------------|----------------|
| Net sales   | 915,217  | 846,787  | 3,679,800      | 3,165,720      |
| Capitalized work on own account   | 10,638   | 7,588    | 32,383         | 24,371         |
| Other operating income  | 1,495    | 1,139    | 3,197          | 3,542          |
| Total   | 927,350  | 855,513  | 3,715,380      | 3,193,633      |
| Goods for resale  | -758,657 | -733,615 | -3,127,118     | -2,763,084     |
| Other external costs  | -47,555  | -34,376  | -177,425       | -128,784       |
| Personnel expenses  | -64,080  | -49,563  | -227,980       | -180,313       |
| Depreciation and amortization of tangible and intangible assets   | -30,320  | -26,441  | -116,053       | -96,374        |
| Other operating expenses  | -423     | -463     | -2,652         | -2,771         |
| Sum expenses  | -901,036 | -844,458 | -3,651,227     | -3,171,326     |
| Operating profit/loss   | 26,314   | 11,055   | 64,153         | 22,307         |
| Financial income/expense  |          |          |                |                |
| Financial income  | 12,630   | 1,612    | 23,082         | 19,647         |
| Financial expenses  | -13,803  | -13,772  | -28,294        | -34,092        |
| Financial net   | -1,174   | -12,159  | -5,212         | -14,445        |
| Earnings before tax   | 25,140   | -1,104   | 58,940         | 7,862          |
| Income tax  | -9,957   | -1,810   | -13,959        | -2,825         |
| Profit/loss for the period  | 15,183   | -2,914   | 44,981         | 5,036          |
| Profit/loss for the period attributable to:   |          |          |                |                |
| The Parent Company's shareholders   | 15,183   | -2,914   | 44,981         | 5,036          |
| Earnings per share, calculated on the earnings attributable to the Parent Company's shareholders during the period: |          |          |                |                |
| Earnings per share before dilution, SEK   | 0.51     | -0.10    | 1.51           | 0.17           |
| Earnings per share after dilution, SEK  | 0.50     | -0.10    | 1.46           | 0.17           |

# Consolidated statement of comprehensive income

| KSEK   | Q4 2024    | Q4 2023    | Full Year 2024 | Full Year 2023 |
|--|------------|------------|----------------|----------------|
| Profit/loss for the period                               | 15,183     | -2,914     | 44,981         | 5,036          |
| Other comprehensive income                               |            |            |                |                |
| other comprehensive income                               |            |            |                |                |
| Items that may be reclassified to profit or loss         |            |            |                |                |
| Foreign currency translation differences                 | 16,010     | -5,364     | 5,560          | -8,924         |
| Total other comprehensive income                         | 16,010     | -5,364     | 5,560          | -8,924         |
| Total comprehensive income                               | 31,193     | -8,279     | 50,541         | -3,888         |
|  |            |            |                |                |
| Total comprehensive income for the year attributable to: |            |            |                |                |
| Parent Company shareholders                              | 31,193     | -8,279     | 50,541         | -3,888         |
|  |            |            |                |                |
| Average number of shares before dilution                 | 29,839,088 | 29,829,988 | 29,839,088     | 29,342,396     |
| Average number of shares after dilution                  | 30,623,110 | 29,902,303 | 30,807,543     | 29,720,859     |

# Consolidated balance sheet

| KSEK                                | 2024-12-31 | 2023-12-31 |
|-------------------------------------|------------|------------|
| ASSETS                              |            |            |
| Fixed assets                        |            |            |
| Intangible assets                   |            |            |
| Goodwill                            | 158,038    | 155,062    |
| Consumer relationships              | 76,742     | 91,369     |
| Trademarks                          | 101,790    | 120,179    |
| Websites                            | 13,332     | 18,960     |
| Capitalized development costs       | 134,337    | 102,033    |
| Total intangible assets             | 484,240    | 487,604    |
| Tangible assets                     |            |            |
| Leasehold improvements              | 3,294      | 1,541      |
| Equipment                           | 28,361     | 3,406      |
| Total tangible assets               | 31,656     | 4,947      |
| Financial assets                    |            |            |
| Non-current receivables             | 13,579     | 7,250      |
| Total financial assets              | 13,579     | 7,250      |
| Right-of-use assets                 | 102,357    | 103,719    |
| Deferred tax assets                 | 10,953     | 15,291     |
| Total fixed assets                  | 642,785    | 618,811    |
| Current assets                      |            |            |
| Inventories                         |            |            |
| Goods for resale                    | 298,672    | 263,338    |
| Current receivables                 |            |            |
| Accounts receivable                 | 100,463    | 70,197     |
| Current tax recoverable             | 649        | 2,113      |
| Other receivables                   | 33,488     | 38,026     |
| Prepaid expenses and accrued income | 72,233     | 51,235     |
| Cash and cash equivalents           | 35,223     | 11,424     |
| Total current receivables           | 242,056    | 172,995    |
| Total current assets                | 540,728    | 436,333    |
| TOTAL ASSETS                        | 1,183,513  | 1,055,144  |

| KSEK   | 2024-12-31 | 2023-12-31 |
|--|------------|------------|
| EQUITY AND LIABILITIES                                     |            |            |
| EQUITY   |            |            |
| Share capital  | 1,955      | 1,955      |
| Other contributed capital                                  | 701,269    | 694,627    |
| Translation differences                                    | -3,943     | -9,503     |
| Retained earnings (including net profit/loss for the year) | -43,330    | -88,312    |
| Total equity   | 655,950    | 598,767    |
| LIABILITIES  |            |            |
| Non-current liabilities                                    |            |            |
| Non-current lease liability                                | 72,216     | 69,424     |
| Deferred tax liabilities                                   | 20,482     | 18,489     |
| Other liabilities  | 746        | 2,182      |
| Total non-current liabilities                              | 93,444     | 90,095     |
| Current liabilities  |            |            |
| Bank overdraft   | 103,801    | 136,377    |
| Current lease liability                                    | 28,249     | 30,078     |
| Accounts payable   | 200,827    | 110,623    |
| Current tax liabilities                                    | 3,701      | 296        |
| Other liabilities  | 13,043     | 29,879     |
| Other provisions   | 14,211     | 0          |
| Accrued expenses and deferred income                       | 70,287     | 59,029     |
| Total current liabilities                                  | 434,119    | 366,282    |
| Total liabilities  | 527,563    | 456,377    |
| TOTAL EQUITY AND LIABILITIES                               | 1,183,513  | 1,055,144  |

# Consolidated statement of changes in equity

| KSEK  | Share capital | Other<br>contributed<br>capital | Translation<br>differences | Retained<br>earnings | Total equity |
|---|---------------|---------------------------------|----------------------------|----------------------|--------------|
| Opening balance, 2023-01-01   | 1,908         | 689,558                         | -579                       | -93,348              | 597,539      |
| Profit/loss for the year  |               |                                 |                            | 5,036                | 5,036        |
| Other comprehensive income for the year                                 |               |                                 | -8,924                     |                      | -8,924       |
| Total comprehensive income  | 0             | 0                               | -8,924                     | 5,036                | -3,888       |
| New share issue <sup>1)</sup>   | 47            | 5,069                           |                            |                      | 5,116        |
| Total transactions with shareholders in their attribute as shareholders | 47            | 5,069                           | 0                          | 0                    | 5,116        |
| Closing balance, 2023-12-31   | 1,955         | 694,627                         | -9,503                     | -88,312              | 598,767      |
| Opening balance, 2024-01-01   | 1,955         | 694,627                         | -9,503                     | -88,312              | 598,767      |
| Profit/loss for the year  |               |                                 |                            | 44,981               | 44,981       |
| Other comprehensive income for the year                                 |               |                                 | 5,560                      |                      | 5,560        |
| Total comprehensive income  | 0             | 0                               | 5,560                      | 44,981               | 50,541       |
| New share issue <sup>1)</sup>   |               | 4,179                           |                            |                      | 4,179        |
| Value of employee services  |               | 2,463                           |                            |                      | 2,463        |
| Total transactions with shareholders in their attribute as shareholders | 0             | 6,642                           | 0                          | 0                    | 6,642        |
| Closing balance, 2024-12-31   | 1,955         | 701,269                         | -3,943                     | -43,330              | 655,950      |

<sup>1)</sup> After deduction of issue costs

# Consolidated statement of cash flow

| KSEK   | Full Year 2024 | Full Year 2023 |
|--|----------------|----------------|
| Cash flow from operating activities  |                |                |
| Operating profit   | 64,153         | 22,307         |
| Adjustment for non-cash items:   |                |                |
| — Depreciation and amortization of tangible and intangible assets                  | 116,053        | 96,374         |
| — Other non-cash items <sup>1)</sup>   | 13,654         | -2,122         |
| Interest received  | 278            | 177            |
| Interest paid  | -11,176        | -11,254        |
| Income tax paid  | -3,088         | -3,283         |
| Cash flow from operating activities before change in working capital               | 179,873        | 102,198        |
| Cash flow from change in working capital   |                |                |
| Increase/decrease in inventories   | -28,370        | -47,743        |
| Increase/decrease in operating receivables   | -39,819        | -13,063        |
| Increase/decrease in operating liabilities   | 84,720         | 39,155         |
| Total change in working capital  | 16,530         | -21,650        |
| Cash flow from operating activities  | 196,403        | 80,548         |
| Cash flow from investing activities  |                |                |
| Acquisition of subsidiaries after deduction for acquired cash and cash equivalents | -2,387         | -53            |
| Investment in intangible assets  | -71,486        | -58,146        |
| Investment in tangible assets  | -34,246        | -2,356         |
| Disposal of tangible assets  | 375            | 0              |
| Change in other financial assets   | -8,990         | -459           |
| Cash flow from investing activities  | -116,733       | -61,014        |
| Cash flow from financing activities  |                |                |
| New loans  | 1,061          | 1,450          |
| Change bank overdraft  | -32,576        | 21,769         |
| Repayment of loans   | -3,856         | -28,856        |
| Repayment of leasing debt  | -26,587        | -22,485        |
| New share issue <sup>2)</sup>  | 4,229          | 5,116          |
| Cash flow from financing activities  | -57,729        | -23,005        |
| Decrease/increase in cash and cash equivalents                                     |                |                |
| Opening cash and cash equivalents  | 11,424         | 15,196         |
| Cash flow for the period   | 21,941         | -3,471         |
| Exchange-rate differences in cash and cash equivalents                             | 1,858          | -301           |
| Closing cash and cash equivalents  | 35,223         | 11,424         |

 $<sup>^{\</sup>mbox{\tiny 1)}}$  Mainly consisting of litigation reserves as disclosed in the Q3 report

<sup>&</sup>lt;sup>2)</sup> Cost after deduction of issue costs

# Parent Company income statement

| KSEK  | Q4 2024 | Q4 2023 | Full Year 2024 | Full Year 2023 |
|---|---------|---------|----------------|----------------|
| Other operating income  | 1,008   | 809     | 4,633          | 3,814          |
| Total   | 1,008   | 809     | 4,633          | 3,814          |
| Other external costs  | 377     | -2,577  | -5,659         | -6,380         |
| Personnel expenses  | -2,187  | -1,787  | -7,468         | -7,276         |
| Depreciation and amortization of tangible and intangible assets | 0       | -13     | -37            | -50            |
| Other operating expenses  | -28     | -2      | -48            | -13            |
| Sum expenses  | -1,838  | -4,378  | -13,213        | -13,719        |
| Operating profit/loss   | -830    | -3,569  | -8,580         | -9,905         |
| Financial income/expense  |         |         |                |                |
| Interest income and other financial income                      | 1       | 2       | 2              | 2              |
| Interest and other financial expenses                           | -51     | 1       | -140           | 0              |
| Result from financial income/expenses                           | -50     | 3       | -138           | 2              |
| Earnings before tax   | -880    | -3,567  | -8,718         | -9,903         |
| Appropriations  | 50,000  | 0       | 50,000         | 0              |
| Earnings before tax   | 49,120  | -3,567  | 41,282         | -9,903         |
| Income tax  | -8,537  | 1,998   | -8,537         | 2,878          |
| Profit/loss for the period                                      | 40,583  | -1,568  | 32,745         | -7,025         |

# Parent company balance sheet

| KSEK                                 | 2024-12-31 | 2023-12-31 |
|--------------------------------------|------------|------------|
| ASSETS                               |            |            |
| Fixed assets                         |            |            |
| Intangible assets                    |            |            |
| Capitalized development costs        | 0          | 37         |
| Total intangible assets              | 0          | 37         |
| Financial assets                     |            |            |
| Shares in subsidiaries               | 321,976    | 321,926    |
| Deferred tax assets                  | 0          | 5,429      |
| Non-current receivables              | 189        | 2,036      |
| Non-current intercompany receivables | 344,816    | 297,166    |
| Total financial assets               | 666,980    | 626,556    |
| Total fixed assets                   | 666,980    | 626,594    |
| Current assets                       |            |            |
| <b>Current receivables</b>           |            |            |
| Receivables from group companies     | 4,303      | 8,028      |
| Current tax recoverable              | 0          | 79         |
| Other receivables                    | 3,318      | 1,957      |
| Prepaid expenses and accrued income  | 618        | 728        |
| Total current receivables            | 8,238      | 10,791     |
| Cash and cash equivalents            | -5         | 175        |
| Total current assets                 | 8,234      | 10,966     |
| TOTAL ASSETS                         | 675,213    | 637,559    |

| KSEK                                   | 2024-12-31 | 2023-12-31 |
|--|------------|------------|
| EQUITY AND LIABILITIES                 |            |            |
| EQUITY                                 |            |            |
| Restricted equity                      |            |            |
| Share capital                          | 1,955      | 1,955      |
| Non-restricted equity                  |            |            |
| Premium fund                           | 701,269    | 694,627    |
| Retained earnings                      | -65,551    | -58,526    |
| Profit/loss for the period             | 32,745     | -7,025     |
| Total equity                           | 670,418    | 631,031    |
| LIABILITIES                            |            |            |
| Non-current liabilities                |            |            |
| Non-current intercompany liabilities   | 52         | 4,329      |
| Other liabilities                      | 746        | 254        |
| Total non-current liabilities          | 798        | 4,583      |
| Current liabilities                    |            |            |
| Current liabilities to group companies | 396        | 175        |
| Current tax liabilities                | 2,907      | 0          |
| Other liabilities                      | 0          | 127        |
| Accrued expenses and deferred income   | 695        | 1,643      |
| Total current liabilities              | 3,997      | 1,945      |
| Total liabilities                      | 4,795      | 6,528      |
| TOTAL EQUITY AND LIABILITIES           | 675,213    | 637,559    |

# **Notes**

## General information

Haypp Group AB (publ) with Corporate Registration No. 559075–6796 is a limited liability company registered in

Sweden, with its registered office in Stockholm. The address of the head office is Östgötagatan 12, SE-116 25, Stockholm, Sweden. The operations of the Parent Company and its subsidiaries comprise investing in e-commerce companies and conducting related activities.

## Accounting principles

The most important accounting principles applied when this quarterly report has been prepared are set out below. These principles have been applied consistently for all years presented, unless otherwise stated.

The consolidated accounts for Haypp Group AB (publ) have been prepared in accordance with the Annual Accounts Act, RFR 1 Supplementary Accounting Rules for Groups, as well as International Accounting Standards (IFRS) and interpretations from the International Ac-counting Interpretation Committee (IFRS IC) as adopted by the EU. This interim report has been prepared in accordance with IAS 34 Interim Financial Reporting and the Annual Accounts Act. The Parent Company applies RFR 2 Accounting for Legal Entities and the Annual Accounts Act.

The accounting principles and calculation methods applied in this interim report are in accordance with the principles described in the Annual Report 2023. For further information regarding the Group's and the Parent Company's applied accounting principles, see the Group's Annual Report 2023.

# Operating segments

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The Group's operations are divided into operating segments consisting of Core Markets (Sweden and Norway) and Growth Markets (US, Europe outside Sweden and Norway) and Emerging Markets focused on new product categories in current geographies. The Chief operating decision maker is the function responsible for allocating resources and assessing the operating segments' results. In the Group, this function has been identified as the CEO, who makes strategic decisions.

#### Earnings per share before dilution

Earnings per share before dilution are calculated by dividing:

- Profit/loss for the year attributable to the Parent Company's shareholders
- with a weighted average number of outstanding ordinary shares during the period, excluding repurchased shares held as treasury shares by the Parent Company.

# Earnings per share after dilution

For the calculation of earnings per share after dilution, the amounts used for the calculation of earnings per share before dilution are adjusted by taking into account the weighted average of the additional ordinary shares that would have been outstanding in a conversion of all potential ordinary shares

Dilution effect of potential ordinary shares is reported only if a conversion to ordinary shares would lead to a reduction in earnings per share after dilution. As the Company reports losses for certain periods, no dilution effect for such periods is reported.

# Important estimates and assessments for accounting purposes

Estimates and assessments are evaluated on an ongoing basis and are based on historical experience and other factors, including expectations of future events that are considered reasonable under prevailing conditions.

Significant estimates and assessments in the Group are attributable to goodwill and deferred tax. For further information, see the Group's Annual Report 2023. Estimates regarding resolution of the San Francisco complaint and the Group's best estimate of the cost remains in-line with the reserves as disclosed in the Q3 report.

### **Note 1 Financial instruments**

The carrying amount of the Group's long-term financial instruments valued at amortized cost essentially corresponds to its fair value as the interest rate is in parity with current market interest rates. The carrying amount of the Group's short-term financial instruments valued at accrued acquisition value essentially corresponds to its fair value as the discounting effect is not significant.

## Note 2 Transactions with related parties

Transactions between Haypp Group and its subsidiaries have been eliminated in the consolidated financial statements. All transactions between related parties have been conducted on commercial terms, on an arm's length basis.

# Note 3 Disclosure on new share and warrant issues

At the Annual General Meeting in May 2024 it was decided to issue 1,125,197 new warrants to employees, where of 312,197 warrants are valued under IFRS 2. The duration of these warrants is between 1–3 years. Other contributed capital increased by SEK 6,642,145 for the period. Social security liability for warrants subject of IFRS 2 standard are revalued each quarter. Revaluation during the fourth quarter affected consolidated income statement with SEK 301,055.

| Allocation date | Maturity | Strike price | Warrants 2024-12-31 |
|-----------------|----------|--------------|---------------------|
| 2022            | 2025     | 50           | 1,610,028           |
| 2023            | 2026     | 42           | 800,000             |
| 2024            | 2025     | 53.8         | 70,197              |
| 2024            | 2026     | 42           | 55,000              |
| 2024            | 2027     | 107.57       | 1,000,000           |

3,535,225

# Key ratios

| MSEK  | Q4 2024    | Q4 2023    | Full Year 2024 | Full Year 2023 |
|---|------------|------------|----------------|----------------|
| Income statement  |            |            |                |                |
| Net sales growth, %   | 8.1        | 20.9       | 16.2           | 21.8           |
| Adjusted EBITDA   | 56.7       | 37.5       | 205.8          | 134.6          |
| Adjusted EBITDA margin, %   | 6.2        | 4.4        | 5.6            | 4.3            |
| Adjusted EBIT   | 36.4       | 21.2       | 134.5          | 78.2           |
| Adjusted EBIT margin, %   | 4.0        | 2.5        | 3.7            | 2.5            |
| Operating profit/loss   | 26.3       | 11.1       | 64.2           | 22.3           |
| Balance sheet   |            |            |                |                |
| Net working capital   | 219.5      | 253.1      | 219.5          | 253.1          |
| •   | 219.5      | 233.1      |                |                |
| Net debt  |            |            | 169.0          | 224.5          |
| Investments   |            |            | -116.7         | -61.0          |
| Net debt/Adjusted EBITDA, x                                       |            |            | 0.8            | 1.7            |
| Equity/Total assets ratio, %                                      | 55.4       | 56.7       | 55.4           | 56.7           |
| Cash flow   |            |            |                |                |
| Cash flow from operating activities                               |            |            | 196.4          | 80.5           |
| Data per share  |            |            |                |                |
| Earnings per share after dilution, SEK                            | 0.50       | -0.10      | 1.46           | 0.17           |
| Equity per share after dilution, SEK                              | 21.4       | 20.0       | 21.3           | 20.1           |
| Cash flow from operating activities per share after dilution, SEK |            |            | 6.4            | 2.7            |
| Average number of shares after dilution                           | 30,623,110 | 29,902,303 | 30,807,543     | 29,720,859     |

# Segment information by quarter

| MSEK                                   | Q1 2023 | Q2 2023 | Q3 2023 | Q4 2023 | Q1 2024 | Q2 2024 | Q3 2024 | Q4 2024 |
|--|---------|---------|---------|---------|---------|---------|---------|---------|
| Net sales per segment                  |         |         |         |         |         |         |         |         |
| Core Markets                           | 615.5   | 586.6   | 573.6   | 631.8   | 627.7   | 653.0   | 649.5   | 688.8   |
| Growth Markets                         | 165.8   | 182.2   | 195.3   | 214.9   | 241.8   | 277.1   | 273.8   | 197.0   |
| Emerging Markets                       |         |         |         |         | 8.1     | 12.8    | 21.0    | 29.3    |
| EBITDA per segment                     |         |         |         |         |         |         |         |         |
| Core Markets                           | 50.4    | 45.4    | 45.6    | 50.1    | 53.7    | 56.3    | 56.4    | 61.0    |
| Growth Markets                         | -19.8   | -11.8   | -12.7   | -13.2   | 0.1     | 3.5     | 2.5     | 6.2     |
| Emerging Markets                       |         |         |         |         | -7.0    | -8.1    | -7.8    | -10.4   |
| EDITOA mangin man sagmant 0/           |         |         |         |         | -7.0    | -8.1    | -7.8    |         |
| EBITDA margin per segment, %           |         |         |         |         |         |         |         |         |
| Core Markets                           | 8.2%    | 7.7%    | 8.0%    | 7.9%    | 8.6%    | 8.6%    | 8.7%    | 8.9%    |
| Growth Markets                         | -11.9%  | -6.5%   | -6.5%   | -6.1%   | 0.0%    | 1.3%    | 0.9%    | 3.1%    |
| Emerging Markets                       |         |         |         |         | 0.4.004 | 40.404  | 0= 404  | -35.6%  |
|  |         |         |         |         | -86.3%  | -63.1%  | -37.1%  |         |
| Active consumers per segment, thousand |         |         |         |         |         |         |         |         |
| Core Markets                           | 401     | 383     | 390     | 414     | 410     | 404     | 417     | 439     |
| Growth Markets                         | 100     | 103     | 105     | 117     | 129     | 174     | 182     | 111     |
| Emerging Markets                       |         |         |         |         | 9       | 14      | 20      | 21      |

# Reconciliation of alternative performance measures

Management uses performance measures to supplement measures defined by IFRS or directly in the income statement and balance sheet. These measures are known as alternative performance measures, APM.

# Items affecting comparability

Consulting and advisory costs

External costs mainly include fees to external financial and commercial advisors.

## Acquisition, restructuring and legal costs

Acquisition costs and integration mainly consist of external costs for acquisitions (mainly fees to external advisors) and costs relating to integrating acquired businesses or assets.

Restructuring costs mainly consists of severance pay for significant organizational changes and also includes write down and impairment connected to improvements made in the company infrastructure. Charge for a bonus paid to senior leaders to allow them to purchase new warrants (2024/2027), since no benefit was realized from previous program.

| MSEK   | Q4 2024 | Q4 2023 | Full Year 2024 | Full Year 2023 |
|--|---------|---------|----------------|----------------|
| EBIT margin  |         |         |                |                |
| EBIT   | 26.3    | 11.1    | 64.2           | 22.3           |
| Net sales  | 915.2   | 846.8   | 3,679.8        | 3,165.7        |
| EBIT margin, %                                     | 2.9     | 1.3     | 1.7            | 0.7            |
| Adjusted EBIT                                      |         |         |                |                |
| EBIT   | 26.3    | 11.1    | 64.2           | 22.3           |
| Amortisation of acquired intangible assets         | 10.0    | 10.1    | 40.0           | 40.0           |
| Less items affecting comparability:                |         |         |                |                |
| Consulting and advisory costs                      | 0.0     | 0.0     | 0.0            | 0.7            |
| Acquisition, integration and restructuring costs   | 0.1     | 0.0     | 30.4           | 15.2           |
| Adjusted EBIT                                      | 36.4    | 21.2    | 134.5          | 78.2           |
| Adjusted EBIT margin, %                            | 4.0     | 2.5     | 3.7            | 2.5            |
| EBITDA   |         |         |                |                |
| EBIT   | 26.3    | 11.1    | 64.2           | 22.3           |
| Depreciation/amortisation and impairment of assets | 30.3    | 26.4    | 116.1          | 96.4           |
| EBITDA   | 56.6    | 37.5    | 180.2          | 118.7          |
| EBITDA margin                                      |         |         |                |                |
| EBITDA   | 56.6    | 37.5    | 180.2          | 118.7          |
| Net sales  | 915.2   | 846.8   | 3,679.8        | 3,165.7        |
| EBITDA margin, %                                   | 6.2     | 4.4     | 4.9            | 3.7            |
| Adjusted EBITDA                                    |         |         |                |                |
| EBITDA   | 56.6    | 37.5    | 180.2          | 118.7          |
| Less items affecting comparability:                |         |         |                |                |
| Consulting and advisory costs                      | 0.0     | 0.0     | 0.0            | 0.7            |
| Acquisition, integration and restructuring costs   | 0.1     | 0.0     | 25.6           | 15.2           |
| Adjusted EBITDA                                    | 56.7    | 37.5    | 205.8          | 134.6          |
| Adjusted EBITDA margin, %                          | 6.2     | 4.4     | 5.6            | 4.3            |

| MSEK  | Q4 2024    | Q4 2023    | Full Year 2024 | Full Year 2023 |
|---|------------|------------|----------------|----------------|
| Adjusted operating expenses                                       |            |            |                |                |
| Sum expenses  | -901.0     | -844.5     | -3,651.2       | -3,171.3       |
| Other operating income  | 1.5        | 1.1        | 3.2            | 3.5            |
| Capitalised work on own account                                   | 10.6       | 7.6        | 32.4           | 24.4           |
| Cost of Goods sold (-)  | 758.7      | 733.6      | 3,127.1        | 2,763.1        |
| Depreciation and amortization of tangible and intangible assets   | 30.3       | 26.4       | 116.1          | 96.4           |
| Less items affecting comparability:                               |            |            |                |                |
| Consulting and advisory costs                                     | 0.0        | 0.0        | 0.0            | 0.7            |
| Acquisition, integration and restructuring costs                  | 0.1        | 0.0        | 30.4           | 15.2           |
| Adjusted operating expenses                                       | -99.8      | -75.7      | -342.1         | -268.1         |
| Net debt  |            |            |                |                |
| Non-current lease liability                                       |            |            | 72.2           | 69.4           |
| Bank overdraft  |            |            | 103.8          | 136.4          |
| Current lease liability   |            |            | 28.2           | 30.1           |
| Cash and cash equivalents   |            |            | -35.2          | -11.4          |
| Net debt  |            |            | 169.0          | 224.5          |
| Net debt / adjusted EBITDA  |            |            |                |                |
| Net debt  |            |            | 169.0          | 224.5          |
| Adjusted EBITDA   |            |            | 205.8          | 134.6          |
| Net debt / adjusted EBITDA, times                                 |            |            | 0.8            | 1.7            |
| Items affecting comparability                                     |            |            |                |                |
| Consulting and advisory costs                                     | 0.0        | 0.0        | 0.0            | -0.7           |
| Acquisition, integration and restructuring costs                  | -0.1       | 0.0        | -30.4          | -15.2          |
| Items affecting comparability                                     | -0.1       | 0.0        | -30.4          | -15.9          |
| Equity per share after dilution                                   |            |            |                |                |
| Total equity  | 656.0      | 598.8      | 656.0          | 598.8          |
| Average number of shares after dilution                           | 30,623,110 | 29,902,303 | 30,807,543     | 29,720,859     |
| Equity per share after dilution, SEK                              | 21.4       | 20.0       | 21.3           | 20.1           |
| Cash flow from operating activities per share after dilution      |            |            |                |                |
| Cash flow from operating activities                               |            |            | 196.4          | 80.5           |
| Average number of shares after dilution                           | 30,623,110 | 29,902,303 | 30,807,543     | 29,720,859     |
| Cash flow from operating activities per share after dilution, SEK |            |            | 6.4            | 2.7            |

# Net working capital

| MSEK                                 | Dec 31, 2024 | Dec 31, 2023 |
|--------------------------------------|--------------|--------------|
| Goods for resale                     | 298.7        | 263.3        |
| Accounts receivable                  | 100.5        | 70.2         |
| Other receivables                    | 33.5         | 38.0         |
| Prepaid expenses and accrued income  | 72.2         | 51.2         |
| Accounts payable                     | -200.8       | -110.6       |
| Other provisions                     | -14.2        | 0.0          |
| Accrued expenses and deferred income | -70.3        | -59.0        |
| Net working capital                  | 219.5        | 253.1        |

# **Definitions**

|                               | Definition   | Reason for use   |
|-------------------------------|--|--|
| Net sales growth, %           | Change in net sales growth for the period.   | Shows whether the company's business is expanding or contracting.  |
| Organic sales growth, %       | Change in net sales excluding businesses which have been acquired, sold or exited.   | Shows whether the company's business is expanding or contracting when excluding the effects from acquisitions, divestments or exits.   |
| Gross profit growth, %        | Change in net sales growth for the period minus cost of goods sold for the period.   | Shows change in the profitability and the financial performance of the company's business.   |
| EBIT margin, MSEK             | EBIT as a percentage of net sales.   | Shows operating profit in relation to net sales and is a measurement of the profitability in the company's operational business.   |
| Adjusted EBIT, MSEK           | EBIT excluding amortization and impairment losses on acquisition-related intangible assets and items affecting comparability.  | Shows results of the company's operational business excluding amortization that arises as a result of accounting treatment of purchase price allocations in conjunction with acquisitions and items that affect comparison with other periods. |
| Adjusted EBIT margin, %       | EBIT margin adjusted for amortization and impairment losses on acquisition–related intangible assets and items affecting comparability.  | Shows EBIT margin excluding amortization that arises as a result of accounting treatment of purchase price allocations in conjunction with acquisitions and items that affect comparison with other periods.                                   |
| EBITDA, MSEK                  | EBIT excluding depreciation/amortization and impairment of assets.   | Shows the ability of the company's operations to generate resources for investment and payment to capital providers.   |
| EBITDA margin, %              | EBITDA as a percentage of net sales.   | A profitability measurement that is used by investors, analysts and the company's management for evaluating the company's profitability.   |
| Adjusted EBITDA, MSEK         | EBITDA adjusted for items affecting comparability.   | Shows EBITDA excluding items that affect comparison with other periods.  |
| Adjusted EBITDA margin, %     | EBITDA margin adjusted for items affecting comparability.  | Shows EBITDA margin excluding items that affect comparison with other periods.   |
| Net debt, MSEK                | Non-current lease liability, bank overdraft, current lease liability, liabilities to credit institutions and cash and cash equivalents.  | Shows how much cash would remain if all debts were paid off.   |
| Net debt / adjusted EBITDA, x | Net debt in relation to adjusted EBITDA.   | Shows financial risk and is an indication of repayment capacity.   |
| Items affecting comparability | Significant items affecting comparability, including signifi-<br>cant consulting and advisory costs, acquisition, integration<br>and restructuring costs, significant legal costs and bonus<br>paid. It also includes write down and impairment connected<br>to improvements made in the company infrastructure. | Refers to items that are reported separately as they are of a significant nature and are relevant for understanding the financial performance when comparing the profit/loss for the current period with the previous periods.                 |
| Active consumers              | Unique consumers who have made a purchase during the period.   | Shows unique consumers who have made a purchase during the period.   |

# HAYPP GROUP

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