



Disclaimer

This presentation may contain forward-looking statements relating to the business, financial performance and results of Måsøval.

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Agenda

- Highlights
- Segment information
- Group financials
- 4 Strategic projects
- Outlook and summary
- 6 Q/A



Highlights Q1 – 2025

Group financials

- Group revenue MNOK 681 (432)
- Total group operational EBIT MNOK 22 (109)

Segment farming

Harvested volume 5 226 tonnes GW (3 606)

Segment farming Op. EBIT/kg NOK 11 (42)

Region Mid
 Op. EBIT/kg NOK 8 (44)

Region West
 Op. EBIT/kg NOK 10 (12)

Co-location
 Op. EBIT/kg NOK 29 (43)

Production

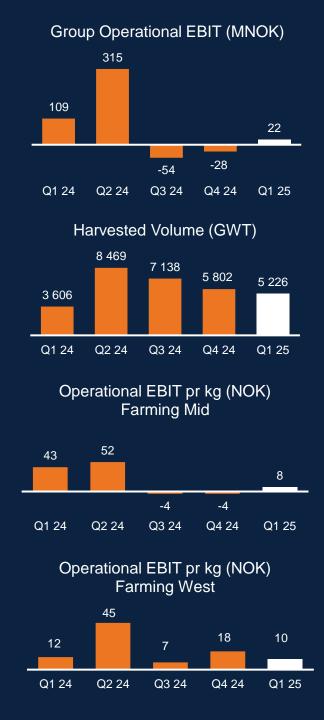
- Superior share of 62% (65%) hampering price achievement
- Site with Pasteurellosis impact farming results in region West

Sales and processing

- Sales of MNOK 596 (401)
- Operational EBIT of –2.7% (-6.0%)

Comparison figures: Q1 2024

- The farming segment is split in Mid, West and Co-location from Q1 25
- Net result from Co-location reclassified to be included in operational EBIT
- Comparison figures have been revised





Farming Mid

First quarter operational highlights

- Harvest on expensive biomass in quarter
- 75/25 split Autumn-23 and Spring-24
- Good production on Autumn-24 and Spring-25 generation
- Harvested volume of 2 317 GWT (2 144)
- Operational EBIT NOK 7.6 pr kg (43.5)

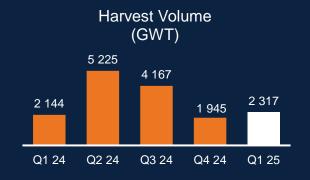
Outlook

- Improving superior share going forward
- Cost expected stable in next quarter
- Cost expected to decrease at generation change Q3
- Expected volume in Q2: 2 100 tonnes
- Increased inhouse wellboat capacity and flexibility from Q2

Key figures Farming Mid Consolidated number

Consolidated numbers
in 1 000 NOK

in 1 000 NOK	Q1 25	Q1 24	FY 24	
Total operating revenues	200 971	224 583	1 319 261	
On arational EDIT	47.000	02.220	220 420	
Operational EBIT	17 660	93 238	339 420	
Operational EBIT (%)	8.8%	41.5%	25.7%	
Harvested volume (GWT)	2 317	2 144	13 481	
Tharvested volume (GVV1)	2311	Z 1 44	13 401	
Operational EBIT per kg	7.6	43.5	25.2	





Farming West

First quarter operational highlights

- Harvested volume of 2 288 GWT (138)
- 53 % of the volume Spring 2024 generation
- 47 % of the volume 2024 generation
- Biological performance and financial results affected negatively by Pasteurellosis at Kvangardsnes
- Strong biological performance at Orholmen

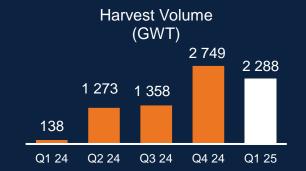
Outlook

- Underlying improvements continue in region
- Cost expected to decrease in Q2
- Expected volume in Q2: 3 500 tonnes

Key figures Farming West

n 1 000 NOK	Q1 25	Q1 2
Consolidated numbers		

	Q I LU	G, I LT	1 1 47	
Total operating revenues	186 716	11 421	477 766	
Operational EBIT	21 973	1 711	116 360	
Operational EBIT (%)	11.8%	15.0%	24.4%	
Harvested volume (GWT)	2 288	138	5 518	
Operational EBIT per kg	9.6	12.4	21.1	





FY 24

Farming Co-location

First quarter operational highlights

- Harvested volume of 621 GWT (1 324)
- 77% of the volume Spring-24 generation
- 23% of the volume Autumn-24 generation

Outlook

- Expected volume in Q2: 4 000 tonnes
- Costs expected stable into Q2

Key figures Farming Co-location

Consolidated numbers	
in 1 000 NOK	

Q1 25	Q1 24

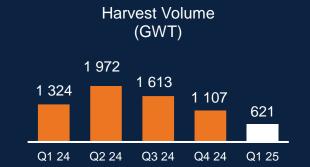
FY 24

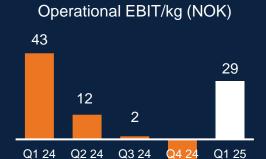
Total operating revenues	113 367	159 726	476 468
Operational FBIT	18 200	57 462	53 605

Operational EBIT (%) 16.1% 11.3% 36.0%

Harvested volume (GWT) 1 324 621 6 0 1 6

Operational EBIT per kg 29.3 43.4 8.9





Sales & Processing

First quarter operational highlights

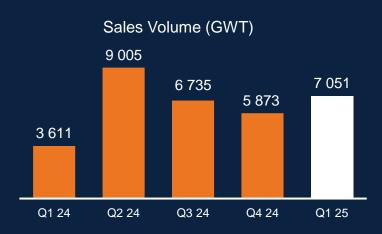
- Sales volume 7 051 GWT (3 611)
- Operational EBIT of MNOK -16.0 (-24.0)

Outlook

- New long-term contract will improve operational result in PNS
- Higher volume at TL52
- China export approval from May will improve price achievement on large salmon
- VAP production on TL52 in Q2 will improve segment
- Expect loss on frozen inventory in Q2 as a result of low market prices

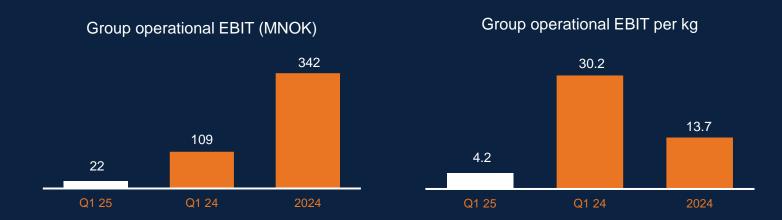
Key figures Sales & Processing

in 1 000 NOK	Q1 25	Q1 24	FY 24
Total operating revenues	595 503	401 223	2 324 264
Operational EBIT	-15 975	-23 979	-77 141
Operational EBIT (%)	-2.7%	-6.0%	-3.3%





Key Income Statement Items





^{*}Earnings per share restated to exclude fair value adjustment of biomass and one-off implementation effect of resource rent tax

Income Statement

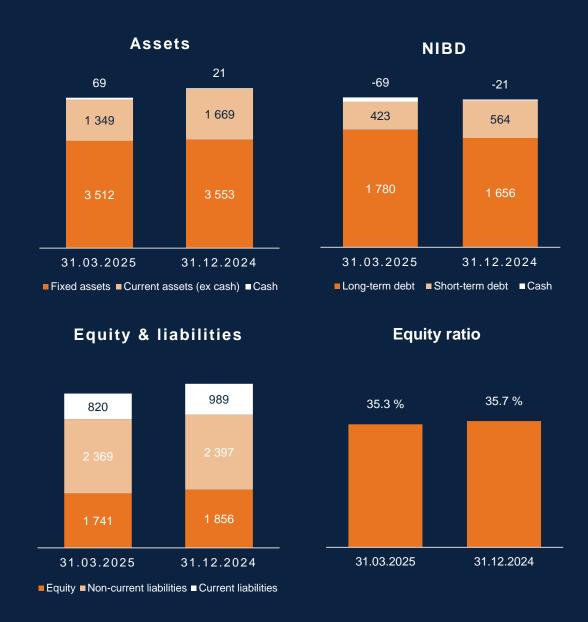
- Revenue in quarter is up from Q1 2024 due to higher harvest volumes
- High cost in quarter impact margins
- Negative fair value adjustment of MNOK 216
- Group operational EBIT Q1 25 of MNOK 22 (MNOK 109)
- Underlying EPS of NOK -0.07 in Q1

Key figures Group Consolidated numbers			
in 1 000 NOK	Q1 25	Q1 24	FY 24
Sales revenue salmon	556 327	383 057	2 233 784
Other operating revenues	124 854	48 765	400 423
Sum operating revenues	681 180	431 822	2 634 207
Harvested volume (GWT)	5 226	3 606	25 015
Operational EBIT	21 778	108 793	341 726
EBIT (1)	-199 820	98 676	196 001
Profit before tax	-246 967	54 430	31 066
Net profit or loss for the period	-130 204	29 977	138 424
Group operational EBIT (%)	3.2%	25.2%	13.0%
Group operational EBIT/kg	4.2	30.2	13.7
Earnings per share (NOK)	-0.07	0.31	0.70

⁽¹⁾ Operational EBIT adjusted for write-down, production tax and fair value adjustment biomass

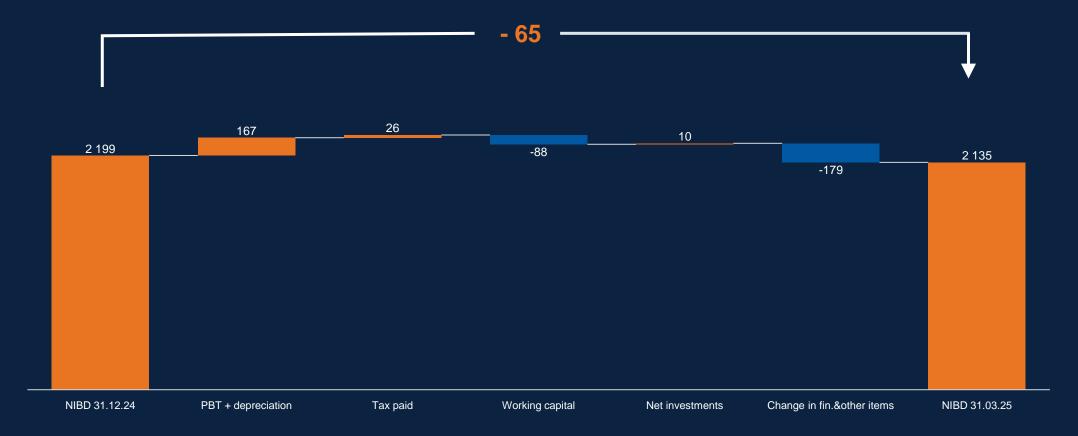
Group Balance Sheet Items

- Assets decreased from MNOK 5.242 to MNOK 4.930
- NIBD decreased MNOK 65.
- Decrease in biological assets of MNOK 238
- Expect lower working capital going forward
- Decrease in equity ratio to 35.3%



Changes in NIBD

- Decreased NIBD
- Moderate investments in period



^{*} PBT (profit before tax) excludes interest expenses included in financial items

Reporting of Co-Location

- New division in farming segment
- Results from all co-location agreements now included in operational EBIT
- Biomass on broodstock and education licence included in fair value adjustments. Note 5 expanded to include details.
- Biomass on commercial co-location is not included in fair value adjustments
- Comparison figures have been revised

Specification of licences and biomass co-location partners

Co-location partners (tonnes)	Biomass in our books	Biomass on other licences	Total co- location partners
Licence volume at 31.03.2025	2 340**	4 324*	6 664
Produced volume Q1 2025, including smolt	659	1 344	2 003
Harvested volume Q1 2025	393	228	621
Biomass in sea at 31.03.2025	1 826	4 119	5 945

^{*)} Three licences from one partner and part of licence depending on volume in sea from the other partner

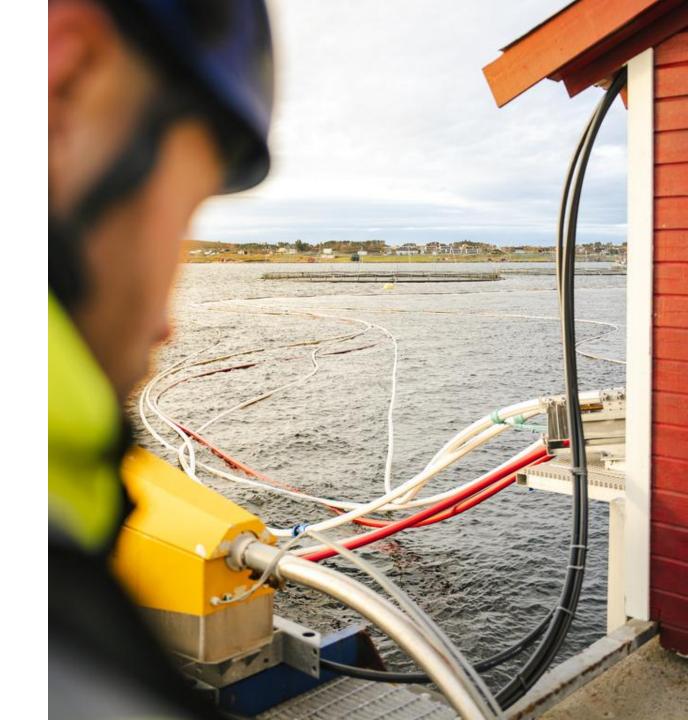
^{**)} Licence volume is variable, minimum three licences, but can be increased to four

Reporting of Co-location

Q1 2025							
(1000 NOK)	FARMING MID	FARMING WEST	FARMING CO-LOCATION	FARMING	SALES & PROCESSING	OTHER/ ELIMINATIONS	MÅSØVAL GROUP
Operating revenue - sale of goods and services	175 482	186 706	28 736	390 924	556 148	-390 745	556 327
Other operating revenues	25 489	11	84 632	110 131	39 355	-24 633	124 853
Total operating revenues	200 971	186 716	113 367	501 055	595 503	-415 378	681 180
Operating expenses	150 064	159 946	94 411	404 421	605 463	-401 268	608 616
Depreciation and amortisation	33 247	4 796	757	38 800	6 015	5 969	50 785
Operational EBIT	17 660	21 973	18 200	57 833	-15 975	-20 079	21 778
Operational EBIT (%)	8.80 %	11.80 %	16.10 %	11.50 %	-2.70 %		3.20 %
Volume harvested/sold	2 317	2 288	621	5 226	7 051		
Sales price per kg salmon	75.7	81.6			78.9		
Operational EBIT per kg salmon	7.6	9.6	29.3	11.1	-2.3		

Extension and amendment to bank financing

- Group bank financing agreement extended 1 year to 28.02.2028
- Increased leasing facility from MNOK 400 to MNOK 600
- Reduced ICR requirements from Q1 2025 from 4.00 X EBITDA to 3.00X EBITDA
- Waiver issued for 2Q -1.25X EBITDA and 3Q 2.00X EBITDA
- Increased short term overdraft facility from MNOK 300 to MNOK 600 until 15 December 2025



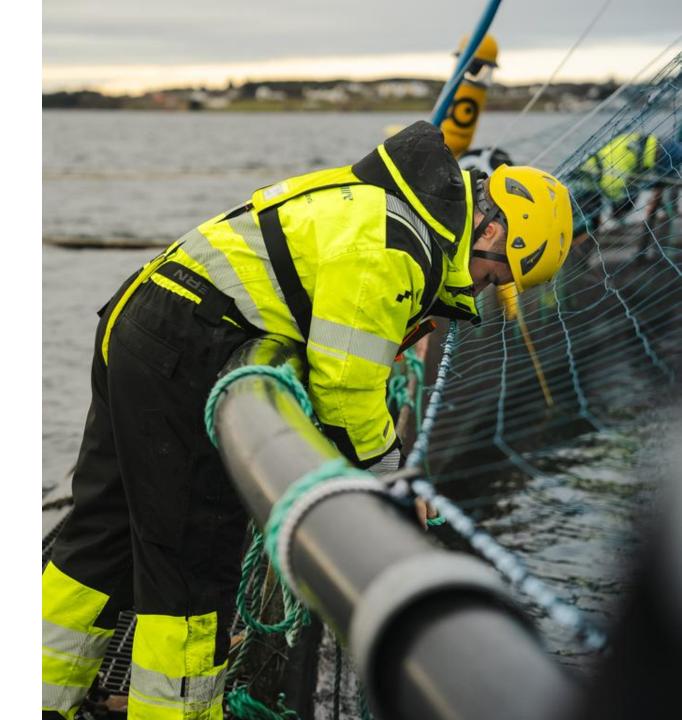




Strategic Projects

Educational Licence

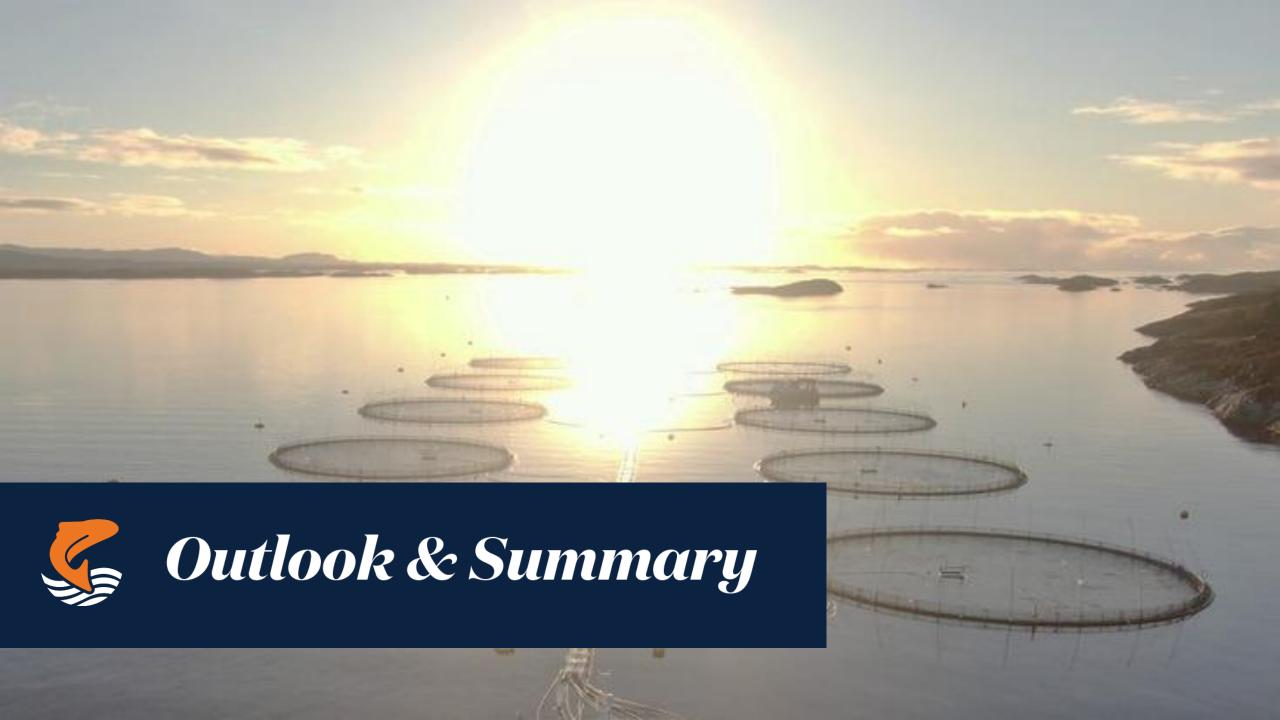
- Partnership with Møre and Romsdal County Council to operate an educational licence
- Pending licence issuance from the Directorate of Fisheries
- Fixed lease model
- Capacity of 780 tonnes MAB with 10 years duration
- Expected start of production in the second half of 2025



VAP production TL52

- Initiating VAP production from May 2025
- Fileting services for third party salmon farmer
- Contract duration until end of year
- Low capex and start up costs
- Utilizing existing fileting line at the processing plant





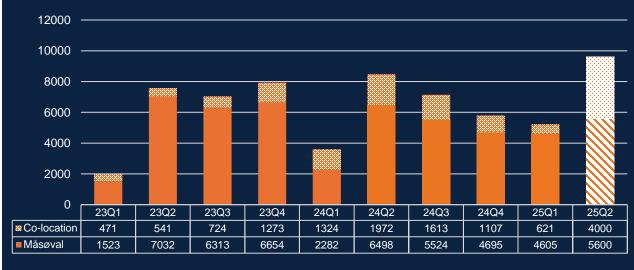
Outlook

Full year guiding 2025 of 29 200 tonnes in total and 9 600 tonnes in Q2

	Mid	West	Co-loc	Total
Q1	2 300	2 300	600	5 200
Q2 E	2 100	3 500	4 000	9 600
H2 E	4 800	5 200	4 400	14 400
2025 E	9 200	11 000	9 000	29 200

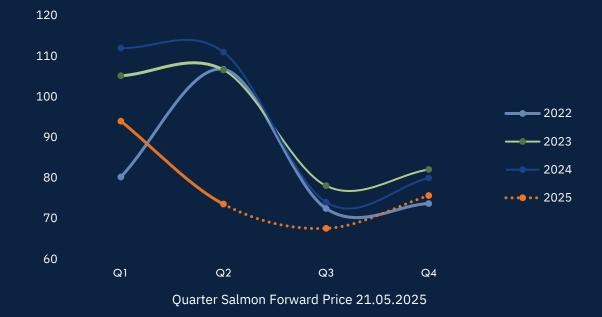
- Cost Farming expected lower in Q2
 - Flat in region Mid and on Co-location
 - Lower in region West
- CAPEX guidance 2025 of approx. mNOK 230

Harvest Volume GWT



Market Outlook

- Market fundamentals
 - Kontali expects 5.8% supply growth in 2025
 - Demand uncertain due to tariff situation
 - Reduction of downgrades overall in market y/y
- Forward prices indicate price level of approximate NOK 85.2 for full year 2025
- Måsøval market strategy to sell above 80% in spot market
 - Fixed contracts for strategic customers only
 - Contract portfolio 2025 of 7.3% of own volume



Growth Potential

ANNUAL HARVEST VOLUMES (1000 GWT): HISTORICAL AND PROJECTED



■ HARVEST VOLUME – OWN

■ HARVEST VOLUME – CO-LOCATION









Summary

Group financials

- Operational EBIT MNOK 22
- Extended bank financing

Farming

- Harvesting of expensive biomass In quarter
- Low superior share in quarter, hampering price achievement
- Pasteurellosis negatively impacting region west in quarter

Sales and processing

• EBIT margin -2.7%

Outlook

- Expect reduced cost and improved superior share in Q2
- Guiding harvest volume of 9 600 GWT for Q2 25
- Guiding harvest volume of 29 200 GWT FY25



