



**Borr
Drilling**

Q3 2024 PRESENTATION

November 7, 2024



Forward Looking Statement

This announcement and related discussions include forward looking statements made under the "safe harbor" provisions of the U.S. Private Securities Litigation Reform Act of 1995. Forward looking statements do not reflect historical facts and may be identified by words such as "anticipate", "believe", "continue", "estimate", "expect", "intends", "may", "should", "will", "likely", "aim", "plan", "guidance" and similar expressions and include statements regarding industry trends and market outlook, including expected trends and supply demand expectations and activity levels in the jack-up rig and oil industry, expected Adjusted EBITDA for 2024, contract backlog, expected contracts and contract commitments, contract start dates and rates including expected rate increases and contract extensions, options, LOIs and LOAs, contract coverage, potential revenue, including rates that may be achieved, expected trends in dayrates, market conditions, statements about dividends and share buybacks, statements about expected delivery of the newbuilding rig "Var", expected utilization of the global jack-up fleet, number of rigs contracted and available and expected to be available and expected trends in the global fleet including expected new deliveries and expected timing of new rigs entering the market, statements made under "Market" and "Risk and uncertainties" above, and other non-historical statements. The forward-looking statements in this announcement are based upon current expectations and various assumptions, which are, by their nature, uncertain and subject to significant known and unknown risks, contingencies and other important factors which are difficult or impossible to predict and are beyond our control. Such risks, uncertainties, contingencies and other factors could cause our actual results, level of activity, performance, financial results or position, liquidity or achievements to differ materially from the ones expressed or implied by these forward-looking statements including risks relating to our industry, business, the risk that our actual results of operations in future periods may differ materially from the expected results or guidance discussed herein, the risk of delays in payments to our JVs and payments from our JVs to us, the risk that our customers do not comply with their contractual obligations, risks relating to industry conditions, risks relating to geopolitical events and inflation, risks relating to global economic uncertainty and energy commodity prices, risks relating to contracting, including our ability to convert LOIs and LOAs into contracts, the risk that options will not be exercised, the risk that contract backlog and revenue potential will not materialize as expected, risks relating to the operations of our rigs and ability to achieve expected dates of operation and delivery of rigs and contract commencement dates, risks relating to dayrates and duration of contracts and the terms of contracts and the risk that we may not enter into contracts or that contracts are not performed as expected, risks relating to newbuild rigs, including risks relating to contracting newly delivered rigs, risks relating to market trends, tender activity, risks relating to customer demand and contracting activity and suspension of operations, risks relating to our liquidity and cash flows, risks relating to our indebtedness including risks relating to our ability to repay or refinance our debt at maturity, including our notes maturing in 2028 and 2030, our Convertible Bonds due 2028, and debt under our revolving credit facility and risks relating to our other payment obligations on these debt instruments including interest, amortization and cash sweeps, risks relating to our ability to comply with covenants under our revolving credit facility and other debt instruments and obtain any necessary waivers and the risk of cross defaults, risks relating to our ability to pay dividends and repurchase shares including the risk that we may not have available liquidity or distributable reserves or the ability under our debt instruments to pay such dividends, or repurchase shares and the risk that we may not complete share repurchase programs (or the intended share repurchase announced in this release) in full, and risks relating to the amount and timing of any dividends we declare, risks relating to future financings including the risk that future financings may not be completed when required, risks relating to our financing strategy, risk related to climate change, including climate-change or greenhouse gas related legislation or regulations and the impact on our business from physical climate-change related to changes in weather patterns, and the potential impact of new regulations relating to climate change and the potential impact on the demand for oil and gas, risk relating to military actions including in Ukraine and the Middle East and their impact on our business and industry, and other risks factors set forth under "Risk Factors" in our most recent annual report on Form 20-F and other filings with the U.S. Securities and Exchange Commission and prospectuses filed with the Financial Supervisory Authority of Norway. These forward-looking statements are made only as of the date of this document. We undertake no (and expressly disclaim any) obligation to update any forward-looking statements after the date of this report or to conform such statements to actual results or revised expectations, except as required by law.

Non-GAAP Financial Measures

The Company uses certain financial information calculated on a basis other than in accordance with accounting principles generally accepted in the United States (US GAAP) including Adjusted EBITDA. Adjusted EBITDA as presented above represents our periodic net income/(loss) adjusted for: depreciation and impairment of non-current assets, other non-operating income; (income)/loss from equity method investments, total financial (income) expense net and income tax expense. Adjusted EBITDA is presented here because the Company believes that the measure provides useful information regarding the Company's operational performance.

The Company provides guidance on expected Adjusted EBITDA, which is a non-GAAP financial measure. Management evaluates the Company's financial performance in part based on the basis of actual and expected Adjusted EBITDA, which management believes enhances investors' understanding of the Company's overall financial performance by providing them with an additional meaningful relevant comparison of current and anticipated future results across periods. Due to the forward-looking nature of Adjusted EBITDA, management cannot reliably predict certain of the necessary components of the most directly comparable forward-looking GAAP measure. Accordingly, the Company is unable to present a quantitative reconciliation of such forward looking non-GAAP financial measure to the most directly comparable forward-looking GAAP financial measure without unreasonable effort. The Company disclaims any current intention to update such guidance, except as required by law

Q3 2024 Company Overview and Highlights

Highlights

Premium fleet
Robust revenue visibility

Fleet
24
Modern Rigs

Contract Coverage
78%
In 2025

Adj. EBITDA at lower end of
guidance \$500 – 550M

Adj. EBITDA
\$115.5M
Q2 2024 \$136.4M

Adj. EBITDA Margin¹
47.8%
Q2 2024 50.2%

Total shareholder
distribution maintained

Q3 2024 Dividend²
\$0.02
Q2 2024 \$0.10

Buyback
\$20M
by YE 2024

Solid Performance

Technical Utilization
98.7%

Economic Utilization
96.9%

¹ Adj. EBITDA margin is calculated by Adjusted EBITDA divided by Total Operating Revenues

² Dividends per share declared in the period

International Footprint and Diversified Portfolio



Contracted



Available



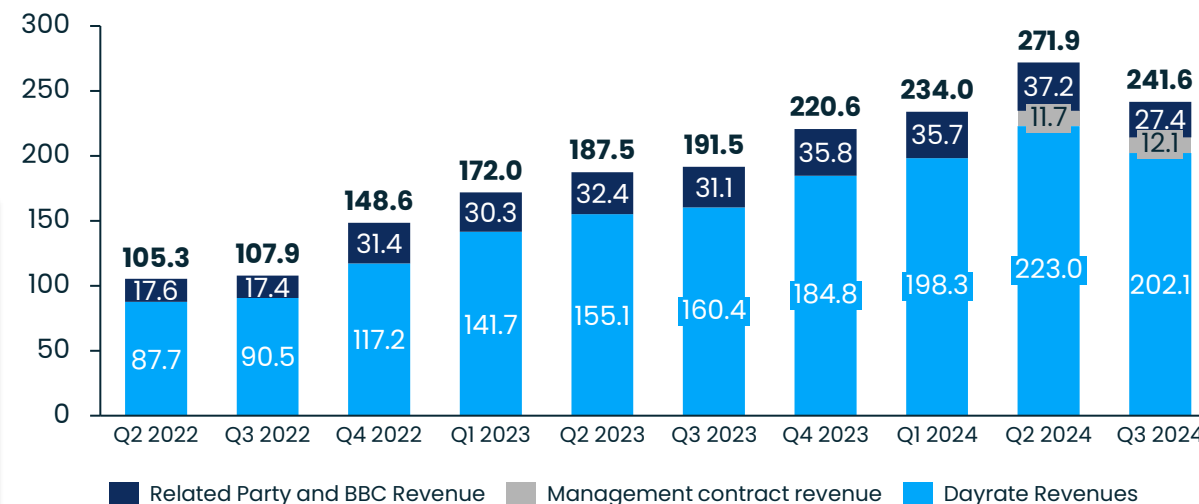
Under
Construction

Key Financials Q3 2024

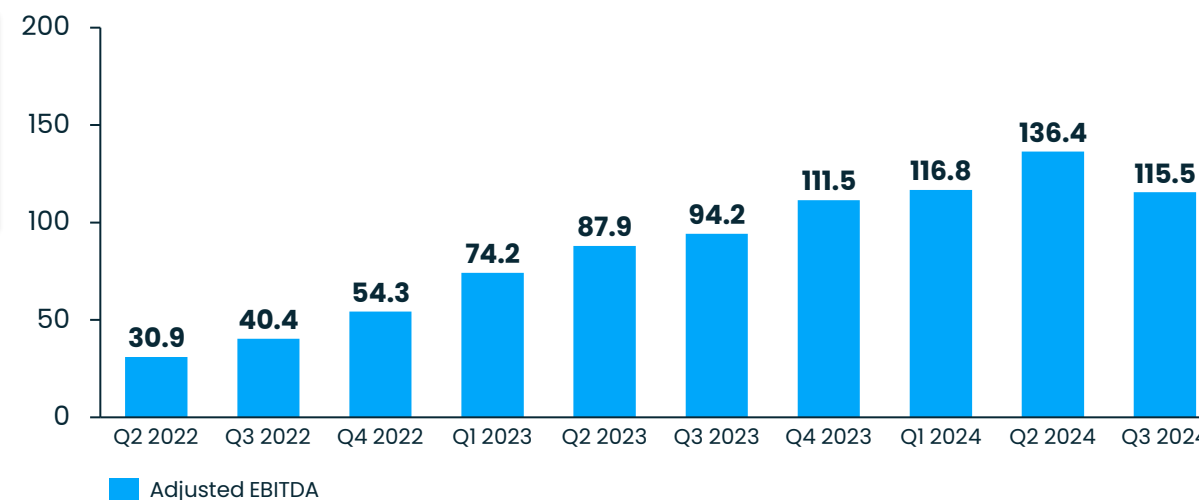
In \$ million	Q3 2024	Q2 2024	Change (\$)	Change (%)
Total operating revenues	241.6	271.9	(30.3)	(11%)
Total operating expenses	(158.1)	(167.6)	9.5	(6%)
Operating income	83.7	104.5	(20.8)	(20%)
Net income	9.7	31.7	(22.0)	(69%)
Adjusted EBITDA	115.5	136.4	(20.9)	(15%)

Cash and cash equivalents	185.7	193.5	(7.8)	(4%)
Total assets	3,343.3	3,181.6	161.7	5%
Total liabilities	2,355.1	2,182.4	172.7	8%
Total equity	988.2	999.2	(11.0)	(1%)

Quarterly Revenue progression (\$m)



Quarterly Adjusted EBITDA progression (\$m)



Key Highlights

YTD Contracting Stats

17

New Contracts¹

4,000+

Backlog Days¹

\$731m

Added Backlog Revenue¹

\$177k

Avg Day Rate²

Contracting

- ▷ **Mist** secured an extension with Valeura Energy and is now firmly contracted until August 2026
- ▷ **Prospector 1** had further option exercised and is now firmly contracted until July 2025
- ▷ **Hild** secured an extension with Fieldwood Energy and is now firmly contracted until Q1 2026

Operating

- ▷ **Gunnlod** has commenced its contract with ExxonMobil in November
- ▷ **Gerd** in transit to Congo and expected to commence its contract in November
- ▷ **Arabia 1** and **Vali** undergoing contract preparations and expect to commence their respective contracts in Q1 2025

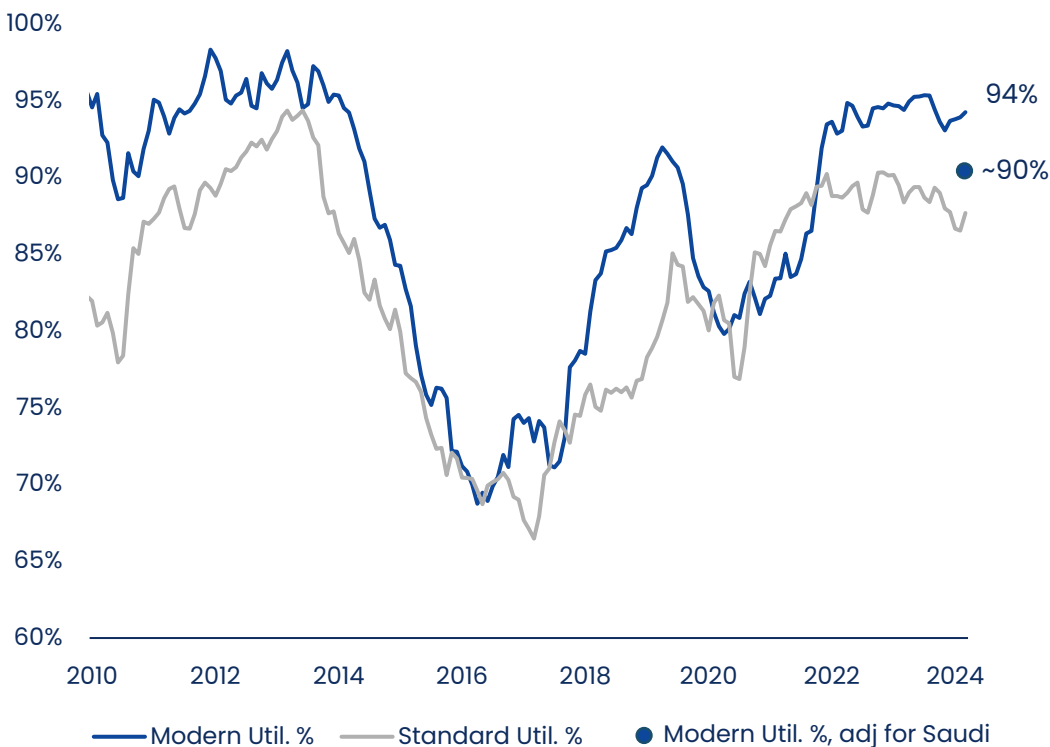
¹ New mutual contracts, LOIs and LOAs including mobilization and demobilization revenues (includes bareboat charter contracts adjusted to a gross dayrate-equivalent basis)

² Average dayrate is derived from Backlog Revenue divided by number of contracted days

Market remains tight and Borr is well positioned

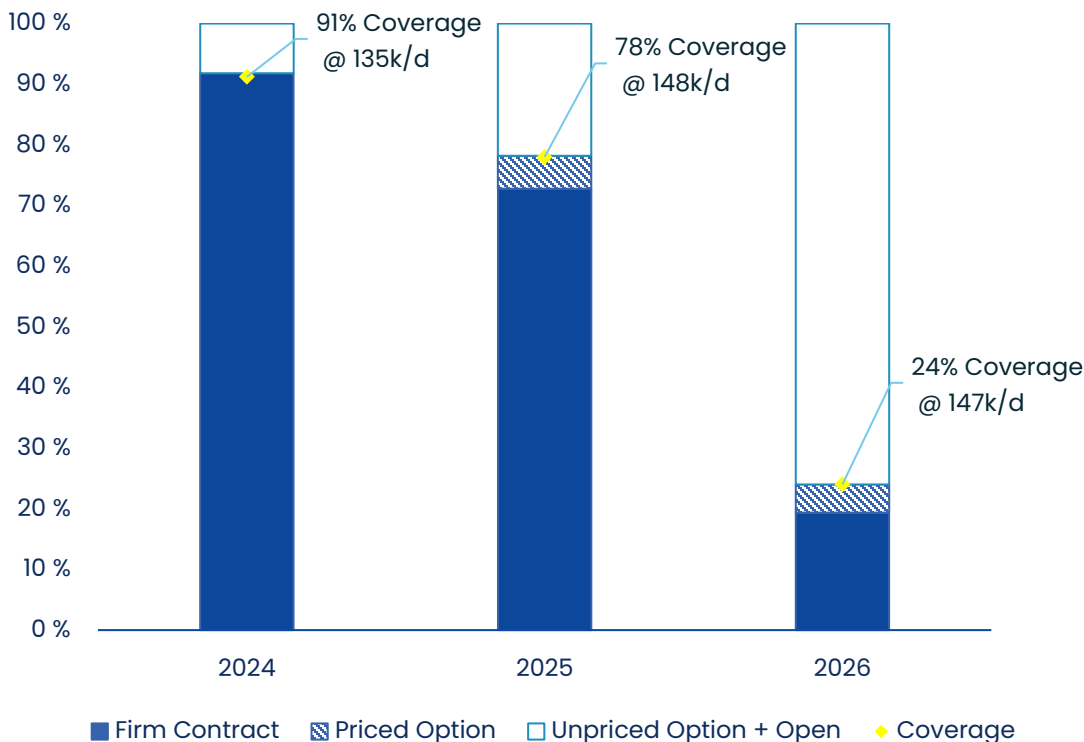
Utilization levels remain strong and around 90%

Marketed Utilization (%)

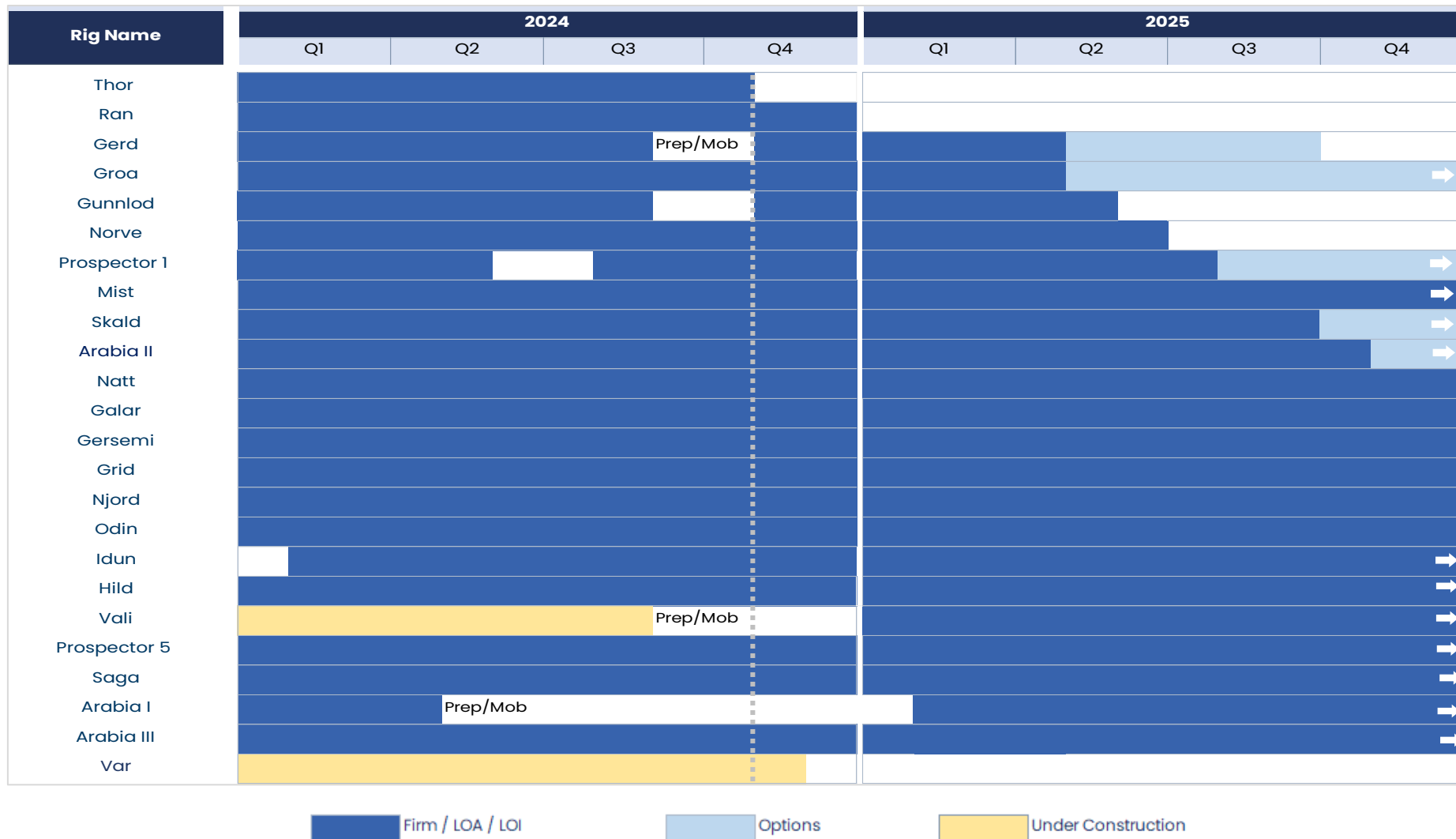


Robust revenue visibility into 2025

Available Fleet Coverage(%)



Fleet Overview



In Conclusion

1

Adj. EBITDA guidance kept throughout the year

Updated our FY24 adj. EBITDA guidance of \$500 – 550m to be at or around the lower end of the range

2

Solid revenue visibility

78% contract coverage in 2025 at accretive rates

3

Shareholder return intact

Pivoting this quarter towards buyback



**BUILT TO MAKE A
DIFFERENCE**



**Borr
Drilling**



Appendix



ADJUSTED EBITDA RECONCILIATION

(in US\$ millions)	Q3 2024	Q2 2024
Net income	9.7	31.7
Depreciation of non-current assets	31.8	31.9
Income from equity method investments	1.6	2.5
Total financial expense, net	56.9	55.4
Income tax (credit)/expense	15.5	14.9
Adjusted EBITDA¹	115.5	136.4

Non-GAAP Financial Measures

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¹ During the three months ended March 31, 2024, the Company changed its definition of Adjusted EBITDA to exclude the adjustment for amortization of deferred mobilization and contract preparation costs as well as the adjustment for amortization of deferred mobilization, demobilization and other revenue. We believe that this change will enable us to be more closely aligned with the calculation methodology used by many of our industry peers. Adjusted EBITDA for all periods presented, including the comparative period, has been updated to reflect this change.