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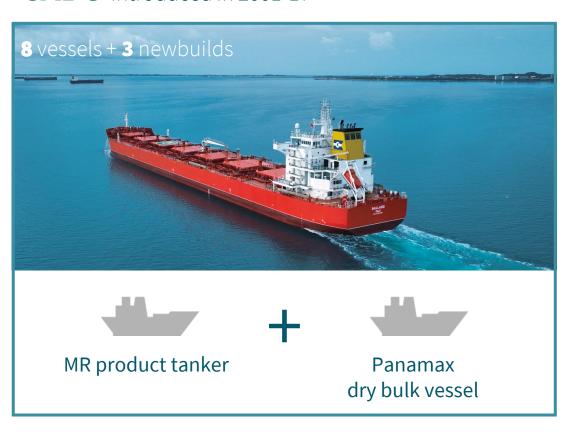
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## Redefining dry bulk and product tanker shipping

#### **CABU** introduced in 2001-17



#### **CLEANBU** introduced in 2019-21



## KCC's main value drivers:

## **EFFICIENCY**

Substantially lower ballast and carbon footprint than standard vessels

## DIVERSIFICATION

Exposed to both dry bulk and product tanker markets

## FLEXIBILITY

Optionality to shift capacity to the highest paying market



## Agenda



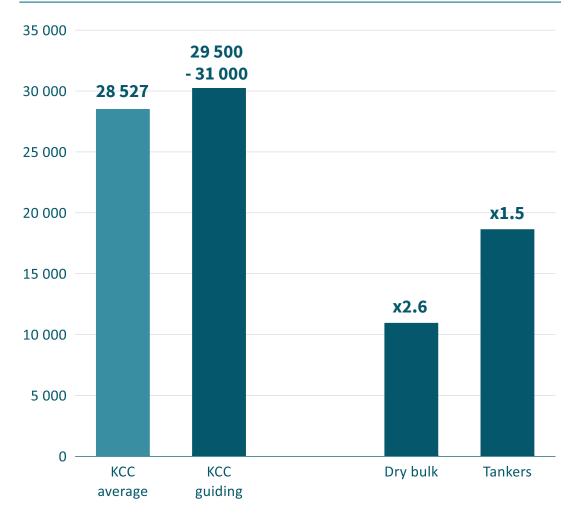


## Solid outperformance in softer freight markets in Q4 2024

#### Highlights Q4 2024

- EBITDA of USD 20.2 million and EBT of USD 8.6 million
- Both segments outperformed the standard markets
- Quite stable CABU TCE earnings of \$28,988/day (-\$700/day Q-o-Q) supported by high caustic soda shipment volume
- CLEANBU TCE earnings of \$28,027/day (-\$10,600/day Q-o-Q) due to weaker markets, less optimal trading and IFRS 15 effects
- More than 90%<sup>3</sup> of CABU wet capacity (caustic soda solution) secured for 2025, implying continued efficient trading in 2025

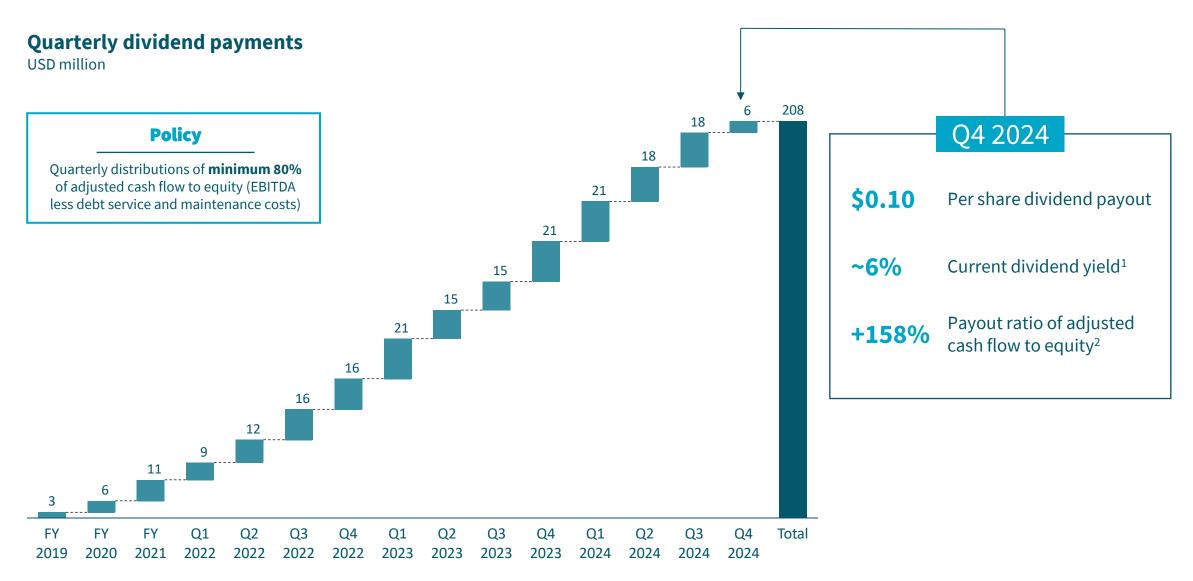
#### KCC TCE earnings (\$/day)<sup>1,2</sup>





TCE earnings \$/day are alternative performance measures (APMs) which are defined and reconciled in the excel sheet "APM4Q2024" published on the Company's homepage (www.combinationcarriers.com) Investor Relations/Reports and Presentations under the section for each 2024 report.

## Continuing dividend payments





## 2024 - another fantastic year for KCC

#### **Strong financial results**

Record high TCE earnings<sup>1</sup>

35 368

USD/day

Optimizing performance and shareholder value

23%

16%

ROE<sup>1</sup>

ROCE<sup>1</sup>

#### **Building business resilience**

Highest ever CABU caustic soda shipments to Australia

**46 cargoes** 

Further expansion of CLEANBU customer approvals and customer base

5

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New approvals<sup>2</sup>

New customers

Pioneering low carbon shipping

Continuing the energy efficiency investment program

2 suction sails

to be installed on a CABU III newbuild

Keeping carbon intensity stable while getting the best out of an exceptional tanker market

6.6

**EEOI** 



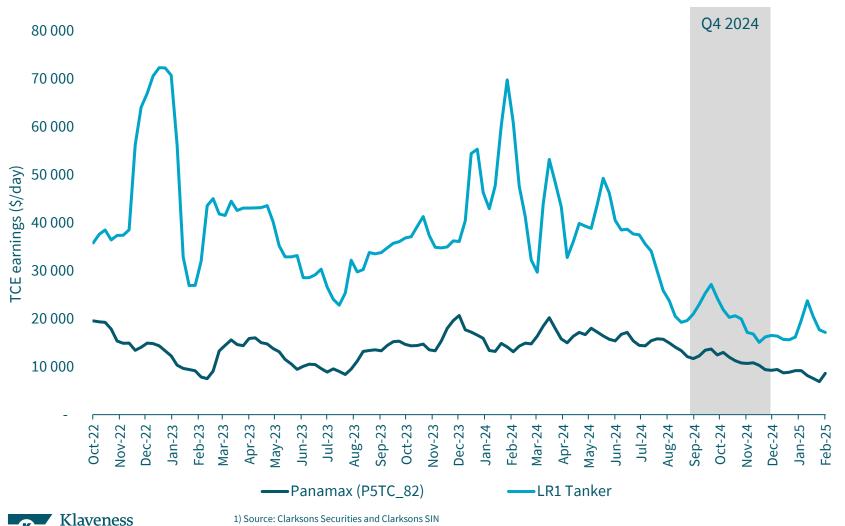
## Agenda





## Weaker dry bulk and product tanker markets

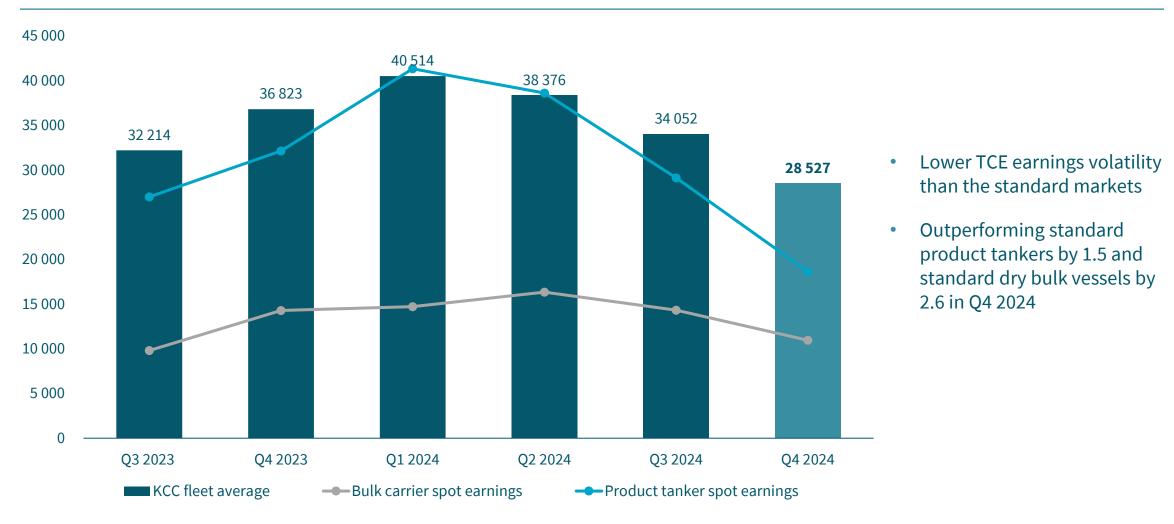
#### TCE earnings development \$/day1



- The expected seasonally strong Q4 product tanker market did not materialize
- The dry bulk market continued weakening through Q4 and into Q1 2025 bottoming out in early February 2025

## Increasing earnings premium to the standard markets

#### Quarterly KCC fleet TCE earnings¹ vs. standard tonnage²





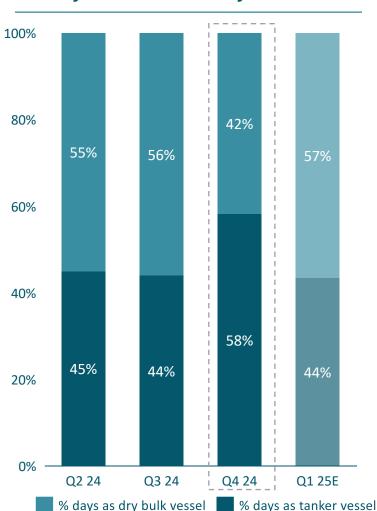
<sup>1)</sup> TCE earnings \$/day are alternative performance measures (APMs) which are defined and reconciled in the excel sheet "APM4Q2024" published on the Company's homepage (www.combinationcarriers.com) Investor Relations/Reports and Presentations under the section for the Q4 2024 report.

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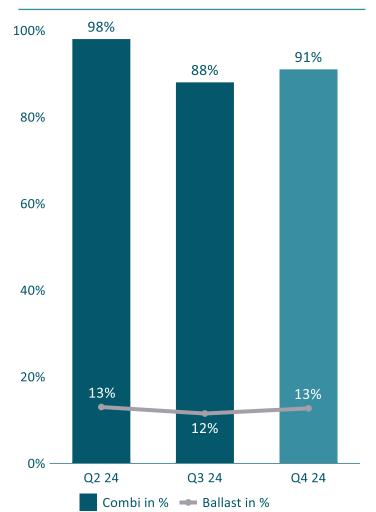
## CABU TCE supported by higher CSS<sup>1</sup> volume



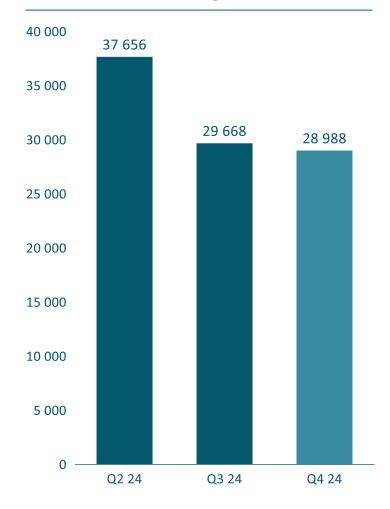




#### % days in combination trades & ballast



#### **Quarterly TCE earnings**<sup>3</sup> (\$/day)



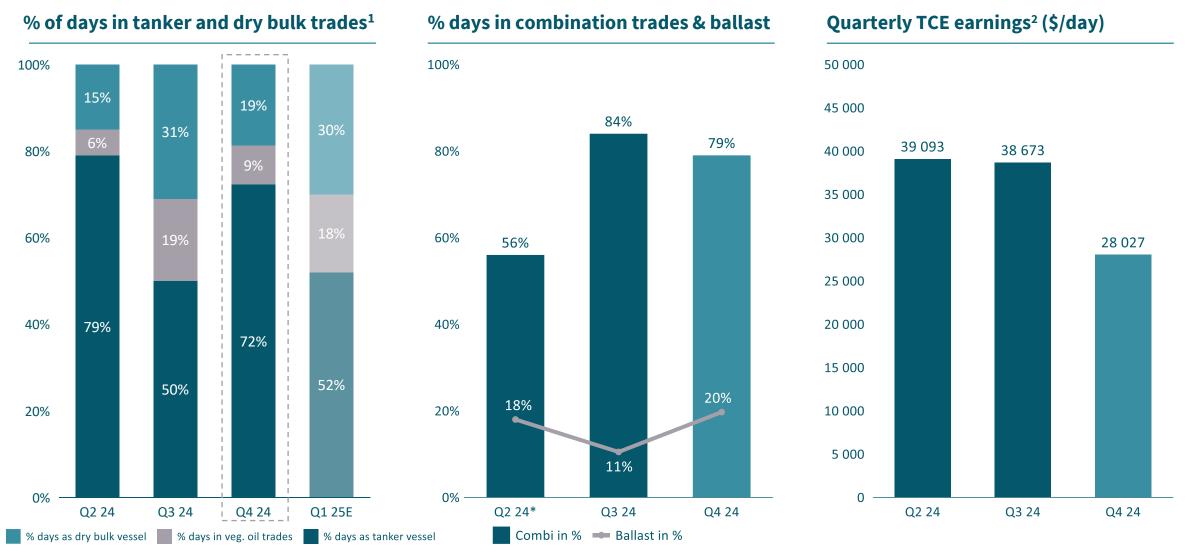


<sup>1)</sup> CSS = Caustic Soda Solution

<sup>2)</sup> Estimate for Q1 2025 based on guiding
3) TCE earnings \$/day are alternative performance measures (APMs) which are defined and reconciled in the excel sheet "APM4Q2024" published on the Company's homepage (www.combinationcarriers.com) Investor Relations/Reports and Presentations under the section for the Q4 2024 report.

## CLEANBU rates impacted by weaker markets, less optimal trading and IFRS







<sup>1)</sup> Estimate for Q1 2025 based on guiding

<sup>2)</sup> TCE earnings \$/2day are alternative performance measures (APMs) which are defined and reconciled in the excel sheet "APM4Q2024" published on the Company's homepage (www.combinationcarriers.com) Investor Relations/Reports and Presentations under the section for the Q4 2024 report. \* % of days in combination trades for Q2 2024 adjusted from 63% to 56% compared to Q2 2024 reporting

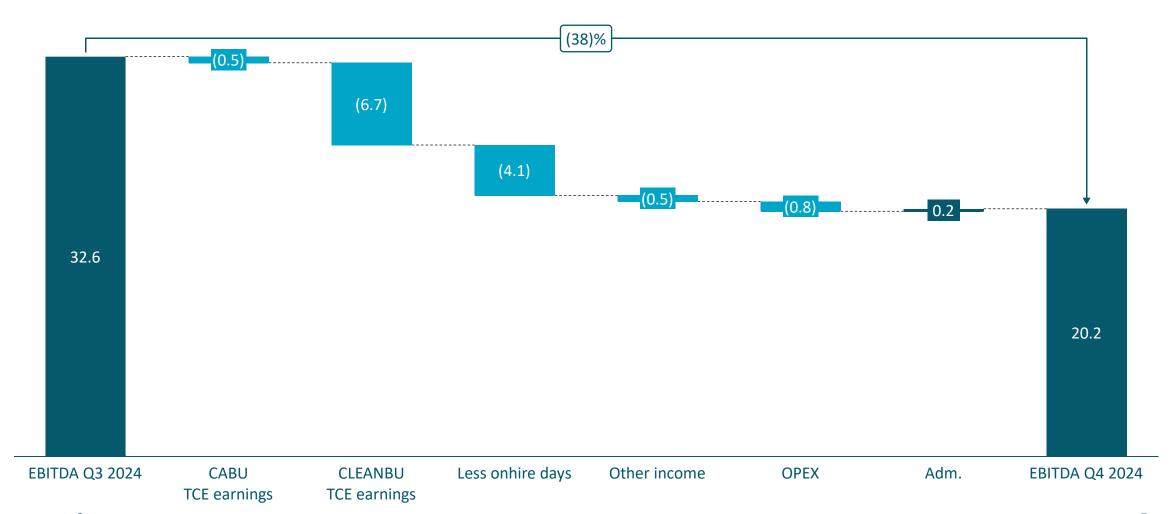
## Agenda





## Q-o-Q EBITDA decrease driven by lower CLEANBU TCE earnings and more dry-dockings

EBITDA Q4 2024 compared to Q3 2024 (USD millions)



## Q4 2024 Income Statement

USD thousand (unaudited accounts)	Q4 2024	Q3 2024	Quarterly variance
Net revenues from operations of vessels	37 504	48 768	(23.1) %
Other income	-	540	n.a.
Operating expenses, vessels	(14 470)	(13 712)	5.5 %
SG&A	(2 842)	(3 039)	(6.5) %
EBITDA	20 192	32 557	(38.0) %
Depreciation	(7 805)	(7 588)	2.9 %
EBIT	12 387	24 969	(50.4) %
Net financial items	(3 772)	(3 282)	14.9 %
Profit after tax	8 615	21 687	(60.3) %

Q4 2024	Q3 2024
Earnings per share <sup>1</sup>	Earnings per share <sup>1</sup>
\$0.14	\$0.36
Dividend per share <sup>2</sup>	Dividend per share <sup>2</sup>
\$0.10	\$0.30
ROCE <sup>3</sup>	ROCE <sup>3</sup>
8%	17%
ROE <sup>3</sup>	ROE <sup>3</sup>
10%	23%
	•



## 2024: 6% Y-o-Y decline in EBITDA due to more drydocking and higher costs

#### **EBITDA 2024 compared to 2023 (USD millions)**



#### Y-o-Y increase in OPEX and scheduled off-hire

#### $OPEX (\$/day)^1$



#### Off-hire

	Q3 2024	Q4 2024	2023	2024
On-hire days	1 432	1 315	5 626	5 427
Scheduled off-hire	38	151	178	408
Unscheduled off-hire	2	6	37	21

#### **Comments**

- Operating expenses, vessels increased by USD 4.6 million/ 9% Yo-Y
  - Inflation
  - Maintenance
  - Crew
- Limited unscheduled off-hire in 2024 with in total 21 days, 1.3 days per vessel
- Scheduled off-hire of 408 days in 2024 related to six drydockings including retrofit projects and delays
- Seven vessels scheduled for dry-docking in 2025, see slide 42 for more details



#### 2024 Income Statement

USD thousand (unaudited accounts)	2024	2023	Variance
Net revenues from operations of vessels	191 940	196 805	(2.5) %
Other income	817	-	
Operating expenses, vessels	(54 794)	(50 237)	9.1 %
SG&A	(11 447)	(11 621)	(1.5) %
EBITDA	126 516	134 947	(6.2) %
Depreciation	(30 444)	(31 842)	(4.4) %
EBIT	96 072	103 105	(6.8) %
Net financial items	(14 662)	(16 206)	(9.5) %
Profit after tax	81 410	86 899	(6.3) %

2024	2023
Earnings per share <sup>1</sup>	Earnings per share <sup>1</sup>
\$1.35	\$1.52
Dividend per share <sup>2</sup>	Dividend per share <sup>2</sup>
\$1.05	\$1.25
ROCE <sup>3</sup>	ROCE <sup>3</sup>
16%	17%
ROE <sup>3</sup>	ROE <sup>3</sup>
23%	24%



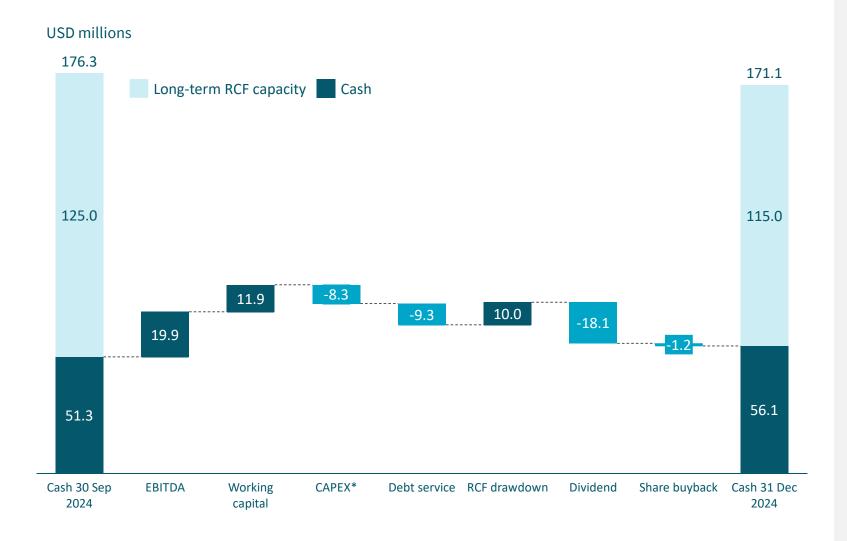
### Balance sheet

USD thousand (unaudited accounts)	31 Dec 2024	30 Sep 2024	<b>Quarterly variance</b>
ASSETS			
Non-current assets			
Vessels	493 341	493 291	50
Newbuilding contracts	19 170	18 718	452
Other non-current assets	4 540	4 512	27
Current assets			
Other current assets	39 027	46 606	(7 579)
Cash and cash equivalents	56 139	51 324	4 815
Total assets	612 216	614 451	(2 235)
EQUITY AND LIABILITIES	250.066	270.442	(40.247)
Equity	359 866	370 113	(10 247)
Non-current liabilities			
Mortage debt	128 559	124 626	3 933
Long-term financial liabilities	4 529	32	4 498
Long-term bond loan	70 625	75 802	(5 178)
Current liabilities			
Short-term mortage debt	25 199	25 199	_
Short-term bond loan	-	-	-
Other current liabilities	23 439	18 680	4 759
Total liabilities	252 351	244 339	8 012
Total liabilities and equity	612 216	614 451	(2 235)





## Q4 2024 Cash Flow



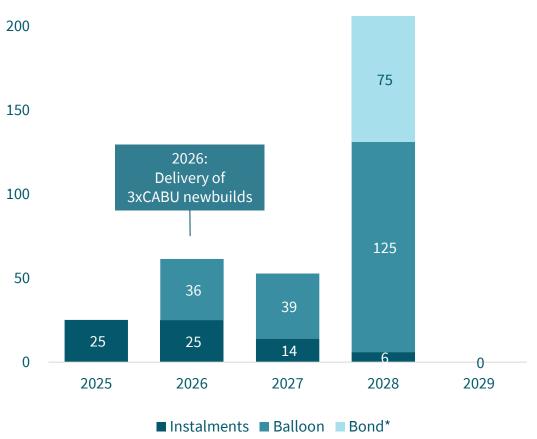
#### **Comments**

- Positive working capital change in Q4 following a negative change of USD 11.8 million in Q3 2024
- CAPEX split
  - Dry-dock and technical upgrade: USD 5.8 million
  - Energy efficiency measures: USD 2.1 million
  - Newbuild costs: USD 0.5 million
  - Dry-docking and newbuilding schedule 2025, see slide 42 and 43
- Actively using the revolving credit facilities (RCF) to adjust cash balance
- Share buyback program initiated 13
   December 2024. Program finalized 10
   February 2025 with 1.2 million shares purchased 13 Dec 2024 10 Feb 2025 of in total USD 7.9 million



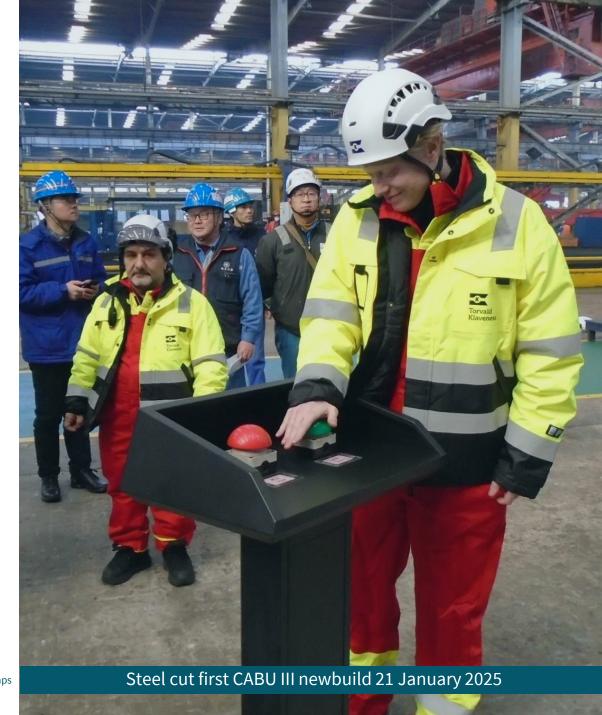
## Debt maturity profile

#### **Debt maturities**<sup>1</sup> (USD million)



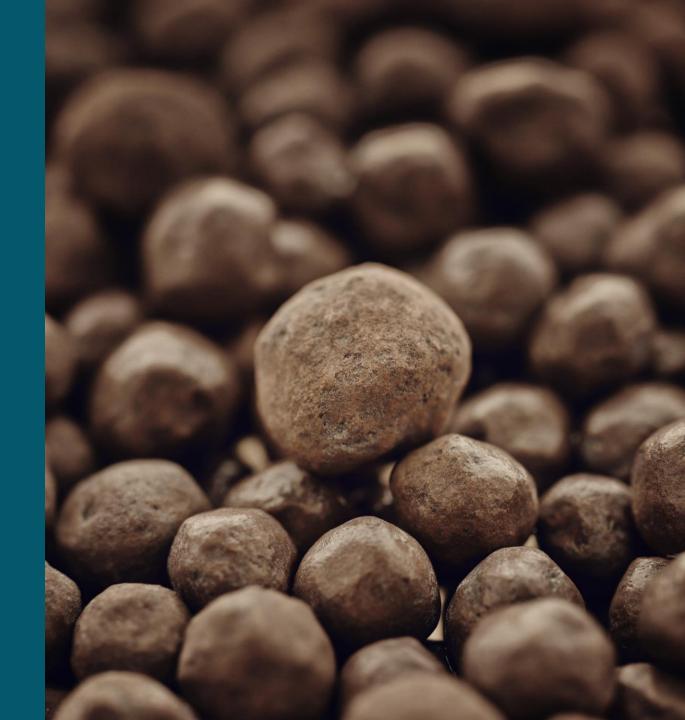


1) The NOK 800 million bond issue (KCC05) has been fixed through cross-currency swaps at 10.6475



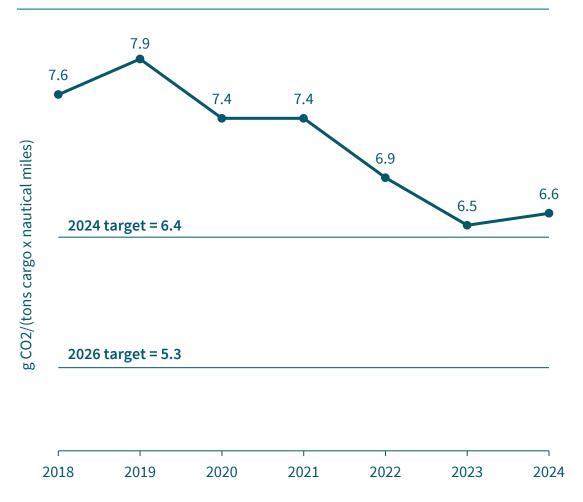
## Agenda

Introduction / performance overview Market review and commercial update Financial update **Sustainability efforts** Market outlook Commercial outlook and summary



## EEOI off target in 2024, ending at similar levels to 2023

#### Carbon intensity (EEOI)<sup>1</sup>



#### Y-o-Y change was mainly driven by...

#### **Trading efficiency**

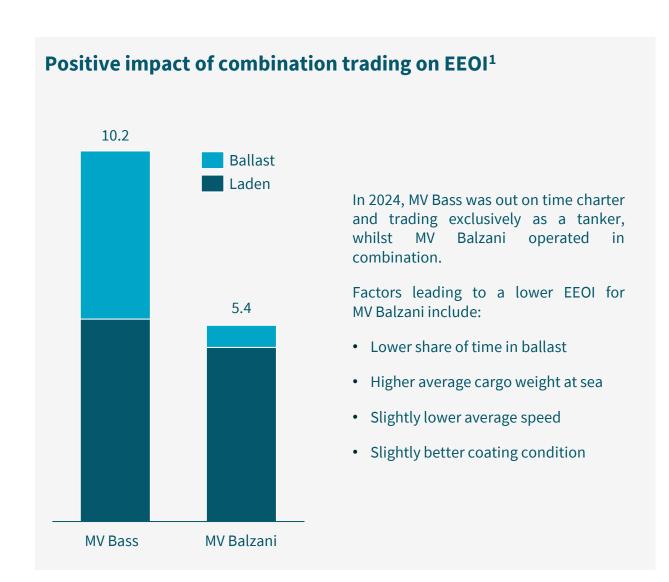
- ✓ Increased cargo intake
- ✓ Reduced time in port
- X Increased speeds

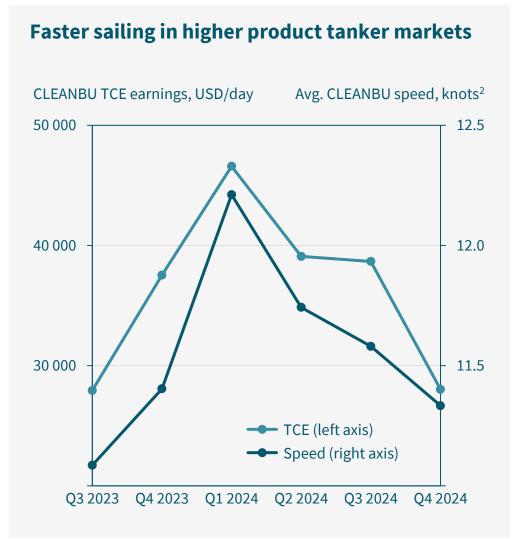
#### **Energy efficiency**

- ✓ Shaft generator and air lubrication retrofits
- X Ageing hull coatings

## CLEANBU deep dive - combination trading is part of the solution









## Agenda

Introduction / performance overview

Market review and commercial update

Financial update

Sustainability efforts

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## Dry bulk and tanker market outlook – risks and opportunities





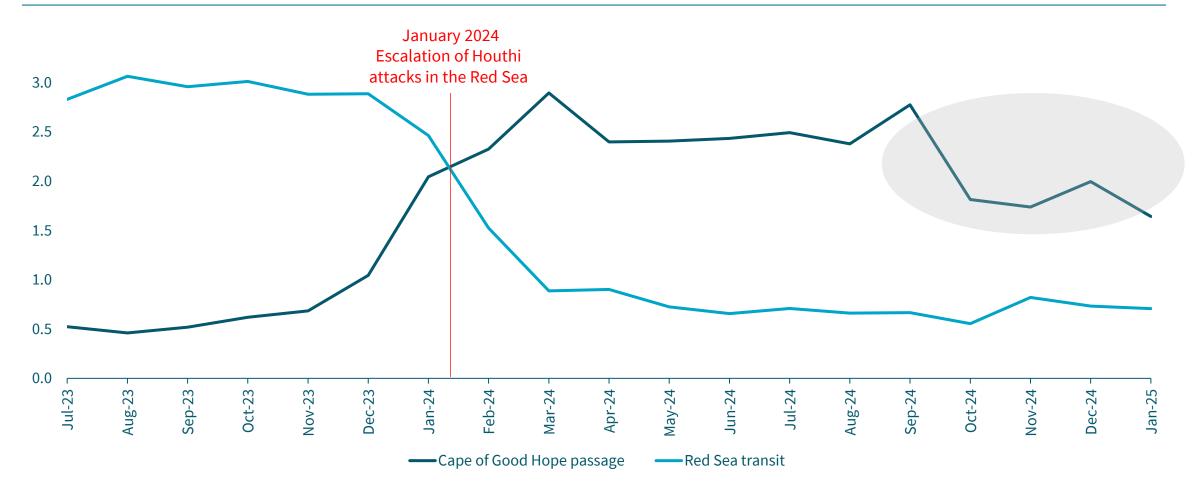




#### Limited tonne-mile effect of a Red Sea normalization?

## Fall in product tanker COGH passage last 5 months implies lower negative tonne-mile effect when Red Sea situation (eventually) normalizes

CPP Cape of Good Hope (COGH) passage vs. Red Sea transits (in mbpd)

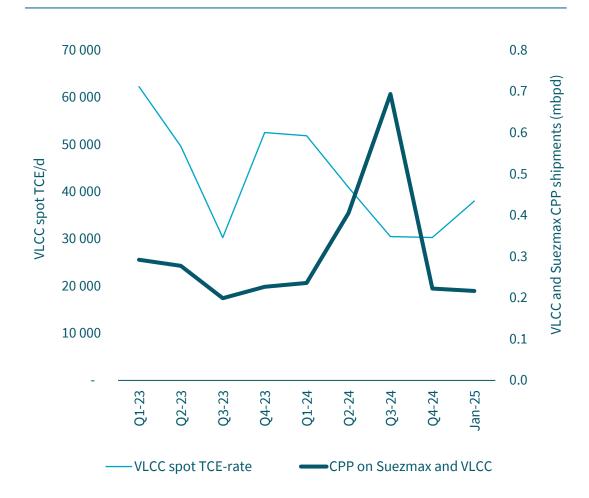




## Interlinked tanker market - positive support from the crude market

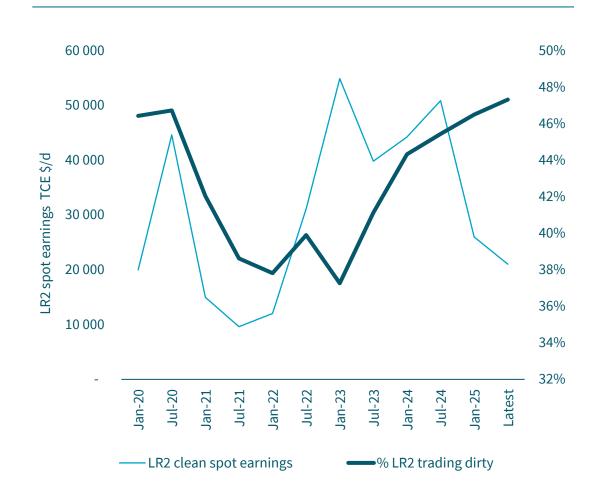
#### **VLCCs and Suezmaxes have exited CPP-trading<sup>1</sup>**

VLCC and Suezmax CPP shipments in in mbpd vs. VLCC spot TCE-rates



#### LR2 shifting to dirty trading<sup>2</sup>

Share of LR2s trading dirty vs. LR2 spot TCE earnings USD/day

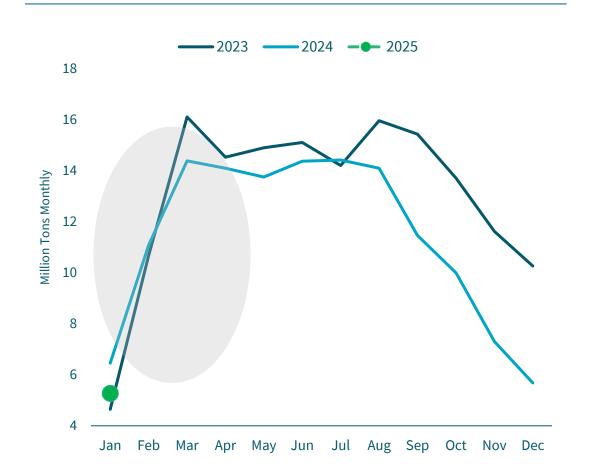




## Strong Brazilian grain season/resumed Chinese grain imports

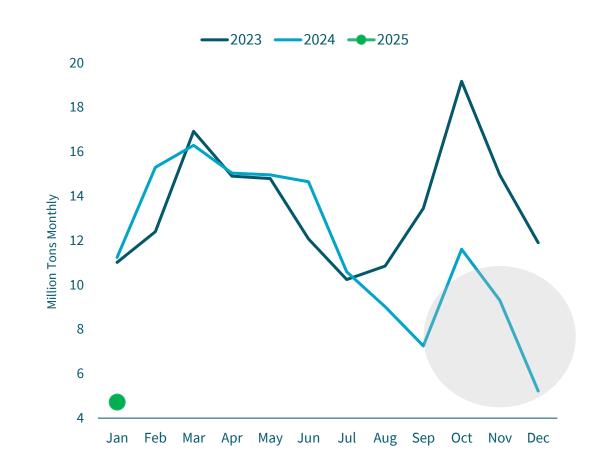
#### Strong 2025 Brazilian Grain Season expected<sup>1</sup>

Brazilian Grain Exports monthly 2023-2025



#### China likely to resume grain imports in 2025<sup>1</sup>

Chinese Grain Imports Million mt Monthly 2023-2025

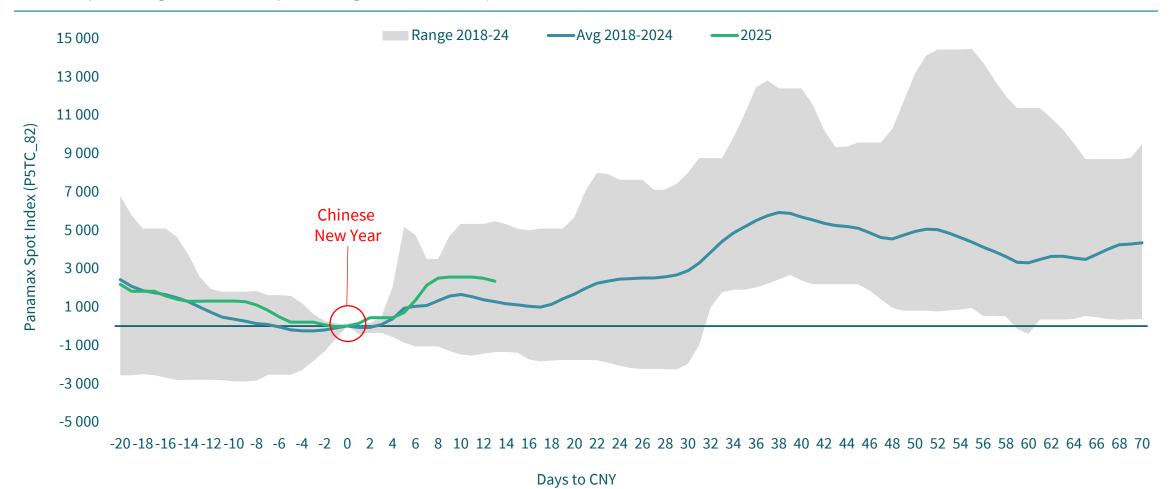




## Strong seasonal support over the next months

#### Positive seasonal effects in the dry bulk market after early Chinese New Year (CNY)

Panamax Spot Earnings (P5TC\_82) \$/day indexed against Chinese New year





## Agenda

Introduction / performance overview Market review and commercial update Financial update Sustainability efforts Market outlook **Commercial outlook and summary** 



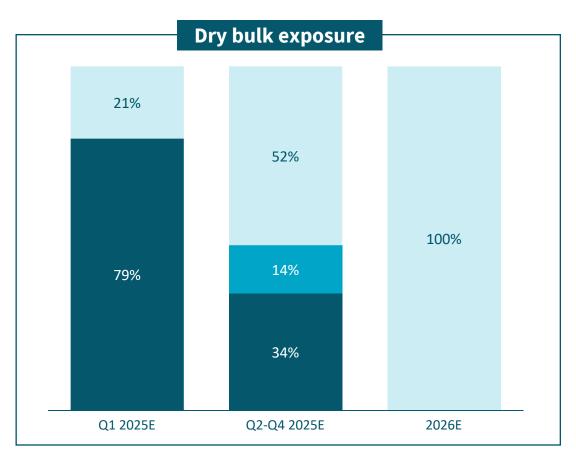
## High CABU tanker/caustic soda contract coverage secured for 2025

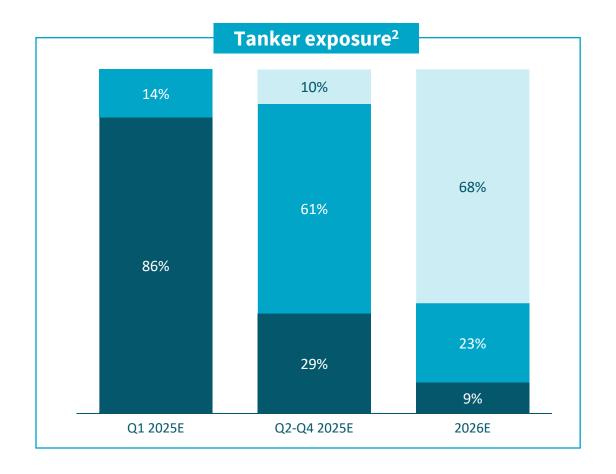


#### Split of tanker and dry booking<sup>1</sup>

% share of fleet as of 12 February 2025









<sup>\*</sup>Based on expected contract days under booked COAs

1) Further details for contract coverage – see appendix page 40-41

2) Contract coverage includes one small fixed-rate caustic soda contract (2 cargoes) concluded with subjects not yet lifted

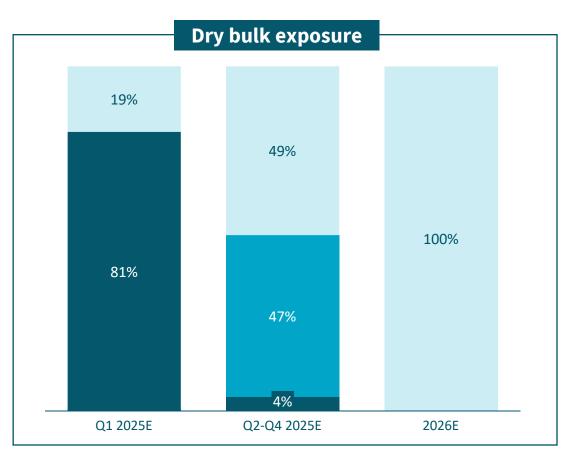
## Target increasing CLEANBU contract coverage during 2025

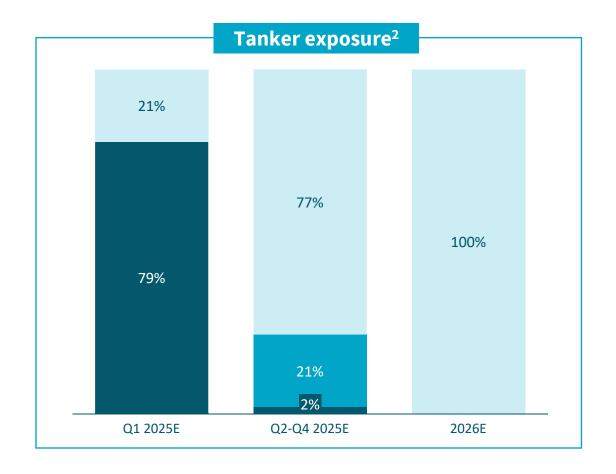


#### Split of tanker and dry booking<sup>1</sup>

% share of fleet as of 12 February 2025



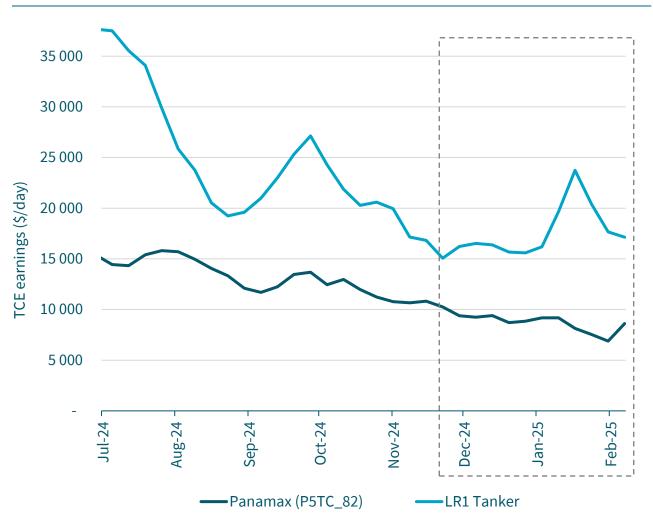




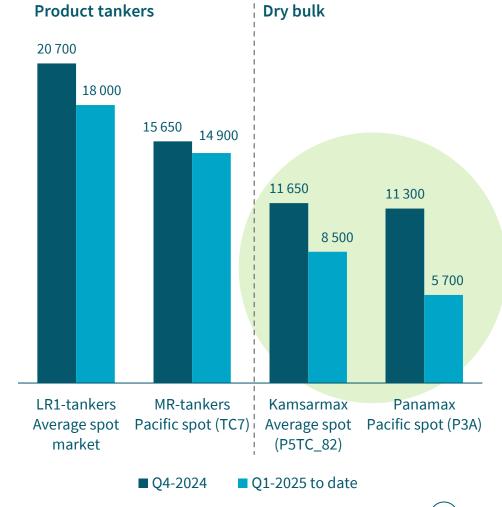


## Seasonally weak dry market hits KCC fleet TCE earnings for Q1 2025

#### TCE earnings development (\$/day)1



#### TCE-earnings Q1 2025 to date vs. Q4 2024 (\$/day)<sup>1,2</sup>



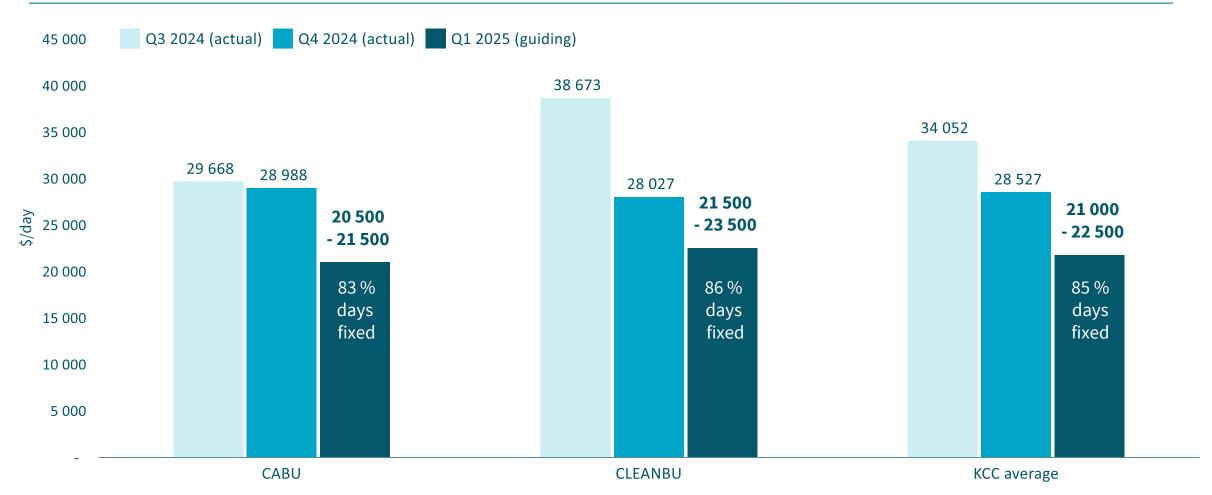


<sup>1)</sup> Source: Clarksons Securities and Clarksons SIN 2) Quarterly averages assume one-month advance cargo fixing/"lag"

## Q1 2025 guiding reflects seasonally weak dry markets – upside potential in Q2

#### Q1 2025 TCE earnings¹ guiding vs. actual last two quarters

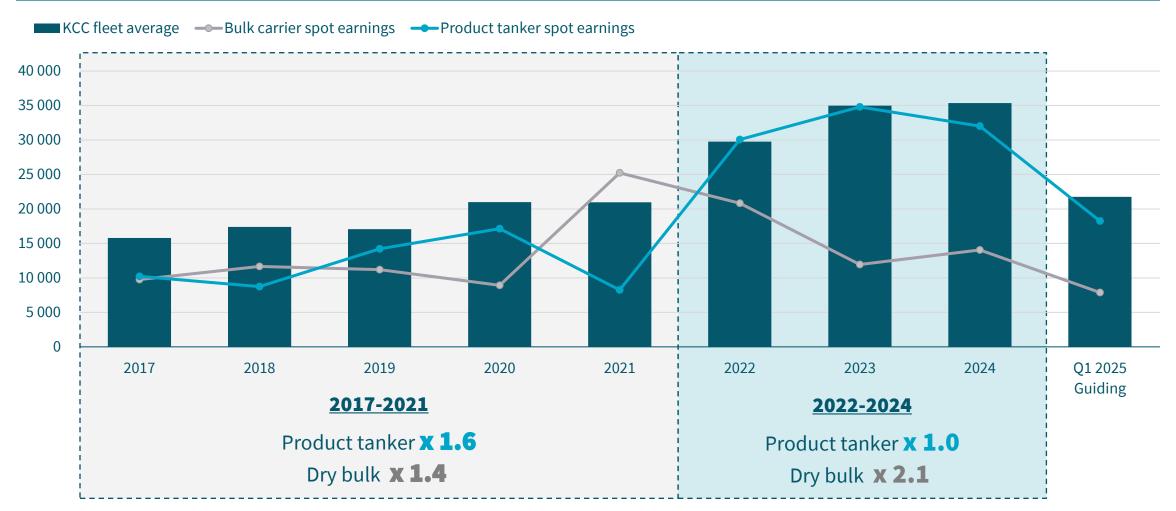
Estimate based on booked cargoes and expected employment for open capacity basis forward freight pricing (FFA)





## Getting the best out of peaking markets – overperforming in "normal" markets

#### Average KCC TCE earnings<sup>1</sup> vs. standard tonnage (\$/day)<sup>2</sup>

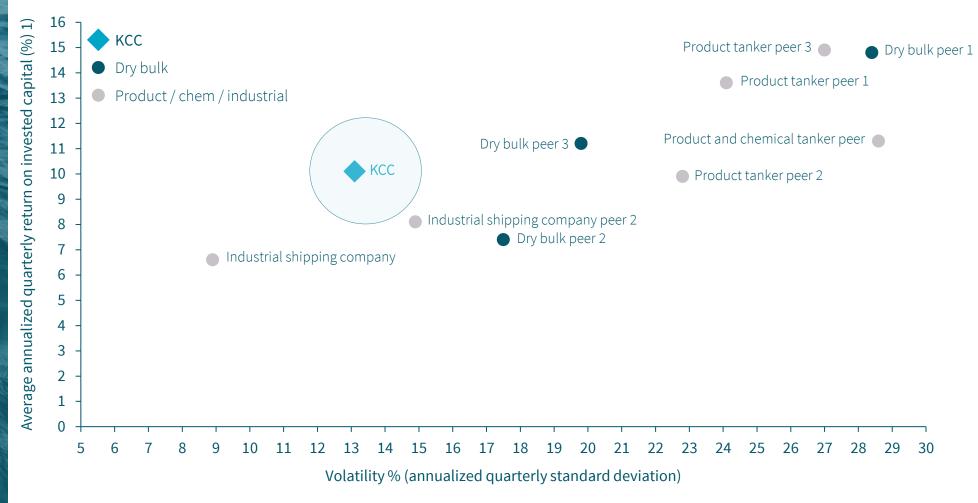




# **EFFICIENCY DIVERSIFICATION FLEXIBILITY** Klaveness ombination Carriers

## Best risk-adjusted return in dry bulk/tanker shipping

#### 2019 - 2024 Q4 average annualized quarterly return on invested capital (%)1





## Detailed 2025-2026 contract coverage – wet

#### Contract coverage (as per 12 February 2025)

CABU: CSS contract coverage			
# of days	Q1 25	Q2-Q4 2025	2026
Fixed rate COA/fixtures in the book	263	293	136
Floating rate COA	42	623	349
Total contract days	305	915	484
FFA coverage	-	-	-
Available wet days CABU	305	1 018	1 518
Fixed rate coverage	86 %	29 %	9 %
Floating rate	14 %	61 %	23 %
Spot/open	0 %	10 %	68 %

CLEANBU	: CPP cor	ntract cover	age
# of days	Q1 25	Q2-Q4 2025	2026
Fixed rate COA/TC/fixtures in the book	392	25	-
Floating rate COA	-	260	-
Total contract days	392	285	-
FFA coverage			-
Available wet days CLEANBU	499	1 222	1 672
Fixed rate coverage	79 %	2 %	0 %
Floating rate	0 %	21 %	0 %
Spot	21 %	77 %	100 %

Total wet contract coverage			
# of days	Q1 25	Q2-Q4 2025	2026
Fixed rate COA/TC/fixtures in the book	655	318	136
Floating rate COA	42	883	349
Total contract days	697	1 200	484
FFA coverage			-
Available wet days	804	2 240	3 190
Fixed rate coverage	81 %	14 %	4 %
Floating rate coverage	5 %	39 %	11 %
Spot	13 %	46 %	85 %



## Detailed 2025-2026 contract coverage – dry bulk

#### Contract coverage (as per 12 February 2025)

CABU: dry contract coverage				
# of days	Q1 25	Q2-Q4 2025	2026	
Fixed rate COA/fixtures in the book	305	343	-	
Floating rate COA	-	140	-	
Sum	305	483	-	
FFA coverage			-	
Available dry days	385	1 018	1 518	
Fixed rate coverage	79 %	34 %	-	
Floating rate coverage	-	14 %	-	
Spot	21 %	53 %	100 %	

CLEANBU	J: dry contr	act coverag	e
# of days	Q1 25	Q2-Q4 2025	2026
Fixed rate COA/fixtures in the book	177	32	-
Floating rate COA	-	384	-
Sum	177	416	-
FFA coverage			-
Available dry days	219	815	1 115
Fixed rate coverage	81 %	4 %	0 %
Floating rate coverage	-	47 %	-
Spot	19 %	49 %	100 %

Total dry contract coverage				
# of days	Q1 25	Q2-Q4 2025	2026	
Fixed rate COA/fixtures in the book	482	375	-	
Floating rate COA	-	524	-	
Total contract days	482	899	-	
FFA coverage			-	
Available dry days	604	1 832	2 633	
Available dry days CABU	385	1 018	1 518	
Available dry days CLEANBU	219	815	1 115	
Fixed rate coverage	80 %	20 %	0 %	
Floating rate COA	0 %	29 %	0 %	
Spot	20 %	51 %	100 %	



## Dry docking overview remaining 2024 and preliminary plan for 2025

(CAPEX in USD millions and off-hire in parenthesis)

#### Scheduled 2025 dry dockings:

**Depreciations 2025:** Following completed DDs in 2024 and 2025, we expect to see an increasingly recognized depreciation cost per quarter from in range 10-25% per quarter throughout 2025 (compared to Q4 2024). On an annual basis we expect depreciation cost for 2025 to be approximately in range 15-20 % higher than 2024.

Vessel	Туре	Dry docking and other technical upgrades	Energy efficiency measures	Estimated total cost (off-hire days)	Timing*	
Balboa**	CABU	2.7	4.6	7.3 (57)	Q4 Nov 2024	
Bakkedal	CABU	2.8	0.0	2.8 (32)	Q1 Mar	
Baffin	CABU	2.3	4.6	6.9 (60)	Q2 Mar-Apr	
Bangor	CABU	2.5	0.0	2.5 (42)	Q2 May	
Baleen	CLEANBU	2.5	0.0	2.5 (37)	Q3 May-Jun	
Bantry	CABU	3.2	0.0	3.2 (42)	Q3 Jun-Jul	
Bangus	CLEANBU	2.5	4.9	7.38 (60)	Q3 Jul-Aug	
Baiacu	CLEANBU	2.3 4.9		7.2 (60)	Q4 Oct-Nov	
Total 2025		20.8	19.0	39.78 (390)		

## Newbuild CAPEX overview

#### **Estimated CAPEX**<sup>1</sup> per vessel (USDm)

		2023		2024			2025			2026						
Name	Contract price	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
CABU III – 1560	USD 57.4m		5.74						5.74	8.61		5.74	31.57			
CABU III - 1561	USD 57.4m		5.74						5.74		8.61	5.74	31.57			
CABU III - 1562	USD 57.4m		5.74								5.74	8.61		5.74	31.57	
Total	USD 172.2m		17.22						11.48	8.61	14.35	20.09	63.14	5.74	31.57	

#### Payment structure

Milestone payments	Signing	Steel cutting	<b>Keel laying</b>	Launching	Delivery
% of total contract price	10%	10%	15%	10%	55%



## Overview of actual dividend distribution compared to dividend policy

Dividend policy: KCC intends, on a quarterly basis (after the initial investment period 2019-2021), to distribute a minimum 80% of the adjusted cash flow to equity, i.e. EBITDA less debt service and maintenance cost as dividends to its shareholders, provided that all known, future capital and debt commitments are accounted for, and the company's financial standing remains acceptable.

Reconciliation of Adjusted Cash Flow to Equity (ACFE)

Period	EBITDA <sup>1</sup>	Cash interest cost <sup>2</sup>	Ordinary debt repayments <sup>3</sup>	Dry docking cost including technical upgrades <sup>4</sup>	Adjusted cash flow to equity (ACFE) <sup>5</sup>	Dividends <sup>6</sup>	Dividends/ACFE
2019	25.8	10.3	13.9	6.0	-4.4	2.7	n.a. <sup>7</sup>
2020	48.1	12.5	17.4	4.9	13.4	5.8	43%
2021	67.1	14.7	23.6	12.4	16.4	11.0	67%
2022	107.0	17.9	24.0	10.2	54.8	52.9	97%
2023	134.9	21.1	24.1	5.3	84.4	72.3	86%
Q1 2024	37.6	4.4	6.3	3.0	24.0	21.2	88%
Q2 2024	36.2	4.7	6.3	5.4	19.8	18.1	92%
Q3 2024	32.6	5.2	6.3	1.2	19.9	18.1	91%
Q4 2024	20.2	4.2	6.3	5.8	3.8	6.0	158%
2024	126.5	18.4	25.2	15.3	67.5	63.5	94%

<sup>1) 2019-2024:</sup> Income Statement, EBITDA

7) Negative ACFE



<sup>2) 2019-2022,</sup> Q1-Q2 2024: Cash Flow Statement, Interest paid. 2023, Q3 2024: Cash Slow Statement, Interest paid adjusted for one-off related to premium paid bond buy-back, see note 8 in Annual Report 2023 and Note 7 in Q3 2024 Report

<sup>3) 2019-2020, 2022,</sup> Q3 2024: Cash Flow Statement, Repayment of mortgage debt. 2021, 2023, Q1-Q2 2024: Ordinary debt repayment not stated separately in Cash Flow Statement.

<sup>4)</sup> Normal drydocking and technical upgrades, not included energy efficiency investments. 2019: Note 8, 2020-2023: Note 9, Q1-Q4 2024: Note 4

<sup>5)</sup> ACFE = EBÍTDA – cash interest cost – ordinary debt service – dry docking and technical upgrades. KCC believes reconciliation of ACFE provides useful information for KCC's stakeholders to understand dividend payments in context of the Company's dividend policy.

<sup>6)</sup> Dividend for the relevant quarter, distributed the following quarter