2 Elkem



Fourth quarter results 2024



Business update Markets & Outlook

02

Financial performance

03

Appendix

04

01



Business update





Helge Aasen Chief Executive Officer

ßß

Elkem is delivering steadily improving results. A strategic review of the Silicones division is underway to streamline the company and accelerate growth in Silicon Products and Carbon Solutions

Highlights

Improved Silicones profitability and strategic review initiated

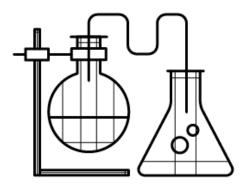
- Elkem has initiated a strategic review of the Silicones division to streamline the company's business portfolio
- EBITDA in the fourth quarter was NOK 1,161 million, giving an EBITDA margin of 14%
- Silicones delivered the best result since the third quarter 2022, driven by operational improvements and higher sales volume
- Silicon Products delivered a good result, but was slightly down due to low sales volume and a weak ferrosilicon market
- Carbon Solutions delivered a strong quarterly result
- Earnings per share (EPS) was NOK 0.77 in 2024. The board proposes a dividend of NOK 0.30 per share



Total operating income MNOK 8,498

EBITDA MNOK 1,161

EBITDA margin

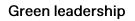


Elkem initiates strategic review of the Silicones division

- The review is initiated with a target to streamline Elkem, as well as to enable allocation of capital to accelerate growth in the Silicon Products and Carbon Solutions divisions
- The decision follows a thorough review of the growth and return prospects of Elkem, as well as its capital allocation strategy and the market dynamics in the silicones business
- The Silicones division reported improved profitability in 2024 and is well invested following expansion projects in China and France



Strong ESG performance



- Elkem received two prestigious SEAL business sustainability awards for successful recycling of acid waste into valuable raw materials for specialty silicones, and foam control used in plastic recycling
- Elkem's shipping partner NCL takes delivery of green methanol-powered container ships in Q1 and Q2 2025, enabling sustainable transportation of products from the Norwegian plants
- In 2025, CDP awarded Elkem top score of A on Forest and Water, and B on Climate Change. The A scores are a recognition of Elkem's environmental transparency and commitment to water security and forest

Safety

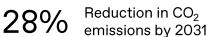
Ambition: Zero injuries

Total injury rate (per million working hours)



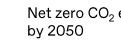
2022 2023 YTD-2024 2020 2021

Sustainability targets





Reduction in CO₂ product footprint by 2031



Net zero CO₂ emissions

Rated among the world's leading companies





EcoVadis: Platinum for 2024, in the top 1%

S&P Global

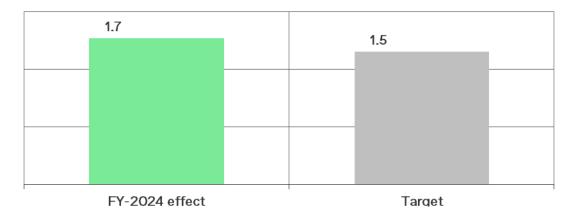
S&P Global CSA: Top 98th percentile

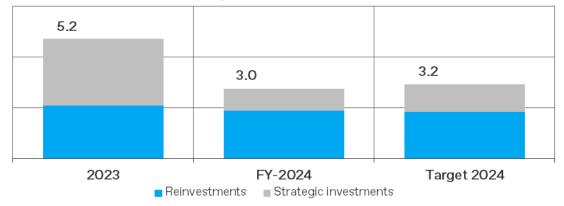
Improvement programmes exceeding targets

- Realised effects of the EBITDA improvement programme was BNOK 1.7 in 2024. This exceeded the target of BNOK 1.5
- On group level the effects were partly countered by continued market headwinds as the sales prices for commodity silicones, silicon and ferrosilicon declined in 2024 compared to 2023
- The programme focused primarily on the Silicones division, which improved EBITDA by BNOK 1.1 through sales optimisation, productivity improvements, and organisational efficiencies
- As part of the improvement programme, capex was reduced by BNOK 2.2 compared to 2023, exceeding the target of BNOK 2.0
- Focus on operational improvements will continue, as an integrated part of Elkem's business model



EBITDA improvement programme (in NOK billion)





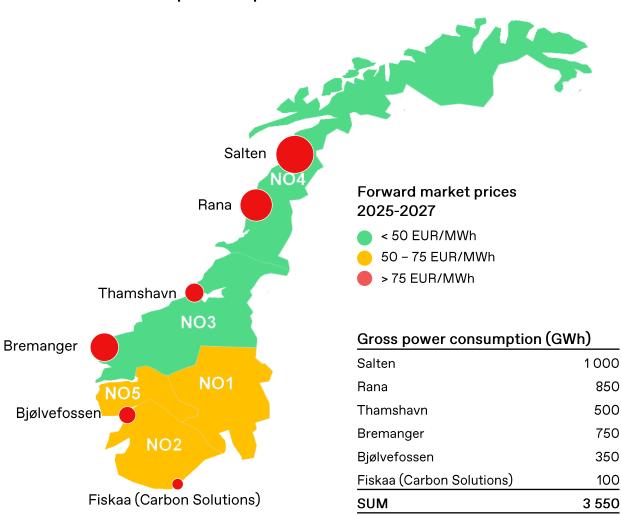
Reinvestments and strategic capex (in NOK billion)

Energy cost positions

New power contracts in Norway securing favourable cost position

- In December 2024, Elkem and Hafslund entered into a long-term power agreement for the period 2028 to 2035
- The annual contract volume is approximately 400 GWh, with delivery in the NO3 price area
- In the first quarter 2024, Elkem signed a new power contract for nine years with expiry by end of 2035 with volume of 220 GWh per year in NO4 price area
- Elkem is well-positioned with long-term power contracts in Norway. At least 75% of the electricity consumption secured at competitive rates until end of 2029

Location of Elkem's plants in price areas



Elkem's business model is strategically designed to mitigate potential trade barriers

- Elkem's strategy is to secure supply chain resilience through geographical diversification
- Elkem has a regional business model and most of raw material sourcing, production, and sales take place within the respective geographic region
- Trade tensions potentially increasing going forward, with new tariffs threatened and possible retaliatory measures from countries impacted





Markets



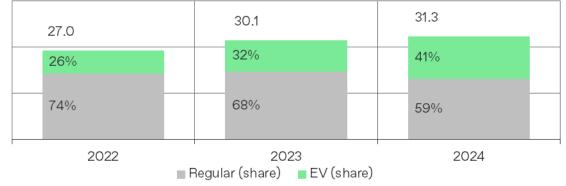
General markets

China aiming to boost growth

- Following the September 2024 stimulus package, China has implemented additional monetary, property, and fiscal measures to boost the economy
- These measures are expected to positively impact domestic consumption in 2025, with robust growth in manufacturing and infrastructure, but sectoral differences will persist
- In 2024, China automobile production volume was 31.3 million units, which was up 4% compared to 2023
- China's property market has been in a severe downturn since 2021, and weighed heavily on economy and consumer confidence
- New housing projects have continued to decline, and was down 23% compared to 2023, and 39% compared to 2022



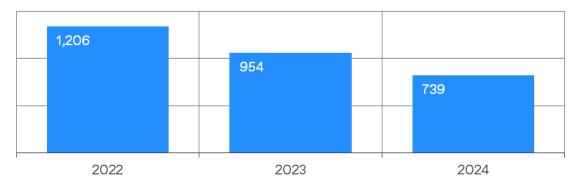
China Automobile* production volume (million units)



Source: CAAM

Automotive includes passenger vehicles and commercial vehicles

China Construction – New housing projects (million m²)



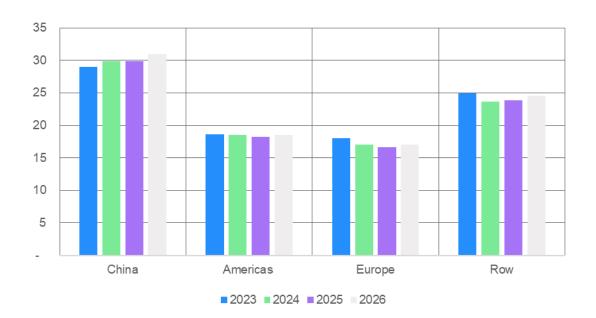
General markets

Cautious optimism amid economic pressures in the automotive industry

- The auto industry continues to face uncertain terrain, impacted by potential tariff measures and specific market factors
- The production of light vehicles in China is expected to continue to grow steadily to 30 million units in 2025 and to 31 million units in 2026
- Modest growth is expected in the Americas, with positive trends and improving consumer sentiment
- European automotive industry faces challenges from electrification and stagnant demand, and production is expected remain stable at 17 million units
- European Commission's "strategic dialogue" aims to boost global competitiveness



Light vehicle production forecast (million units)



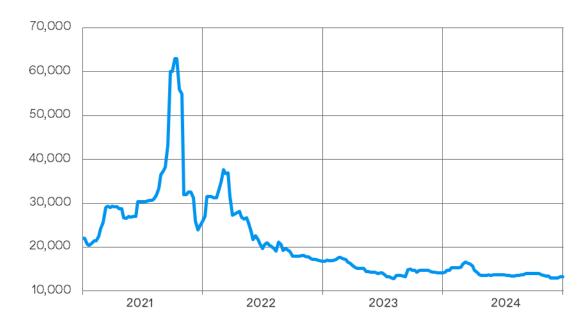
Silicones market

Chinese overcapacity persists

- The silicones markets remain challenging, due to weak market sentiment and Chinese overcapacity
- Demand has however, improved in China and the production of upstream siloxane increased by 12% in 2024 compared to 2023
- Despite demand growth, the new production capacity entering the market in 2024 has resulted in continued oversupply. In November 2024, the operating rate in China was 76%
- DMC prices have remained stable between RMB 13,000 14,000 per ton since April 2024
- The demand for certain specialty products are modestly up in EU and US and sales prices for specialties have generally increased



DMC reference price China (CNY/mt)



DMC reference prices are based on quotes incl. VAT and transportation. Quotes may not always reflect accurate sales prices.

Silicon and ferrosilicon markets

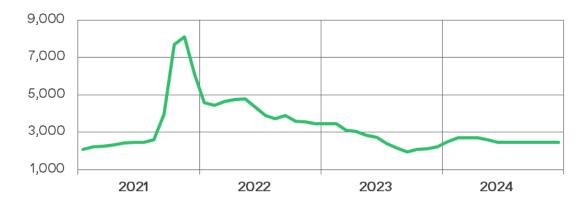
Stable prices in EU – China reaching new lows



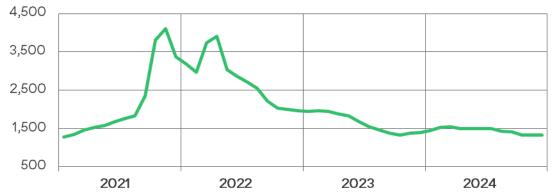
- Prices for silicon and ferrosilicon in the US also remain stable, but at a significantly higher level than in EU
- In China, silicon prices have fallen to new lows due to overcapacity combined with a downturn in the polysilicon market
- Several producers in China and EU are suspending production due to weak demand, low prices and high energy costs
- Elkem will reduce ferrosilicon production in Norway and Iceland in the first quarter 2025 due to maintenance stops in Norway and power curtailments in Iceland



CRU silicon 99 price EU (EUR/mt)



CRU ferrosilicon 75 price EU (EUR/mt)



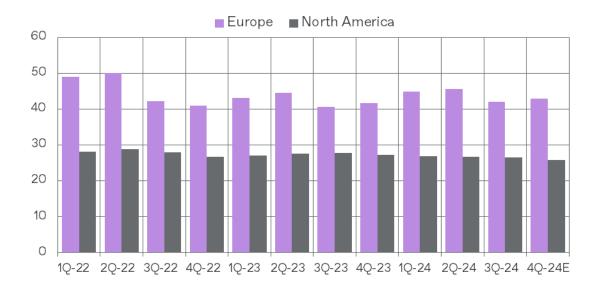
Carbon market

Weak markets affecting demand of core products

- Demand for carbon products varies across regions driven by steel, ferroalloys, and aluminium
- Global steel production in 4Q-2024 up 3% compared to last year
 - Global increase driven by higher production in China
 - Europe up 3% while North America down 5% y-o-y
- The continued weak steel and ferroalloy markets negatively affect the demand for carbon products due to furnace closures and delayed restarts
- Carbon Solutions' specialty product portfolio contributing to stable performance across markets and regions



Crude steel production (million mt)



Outlook for the first quarter 2025

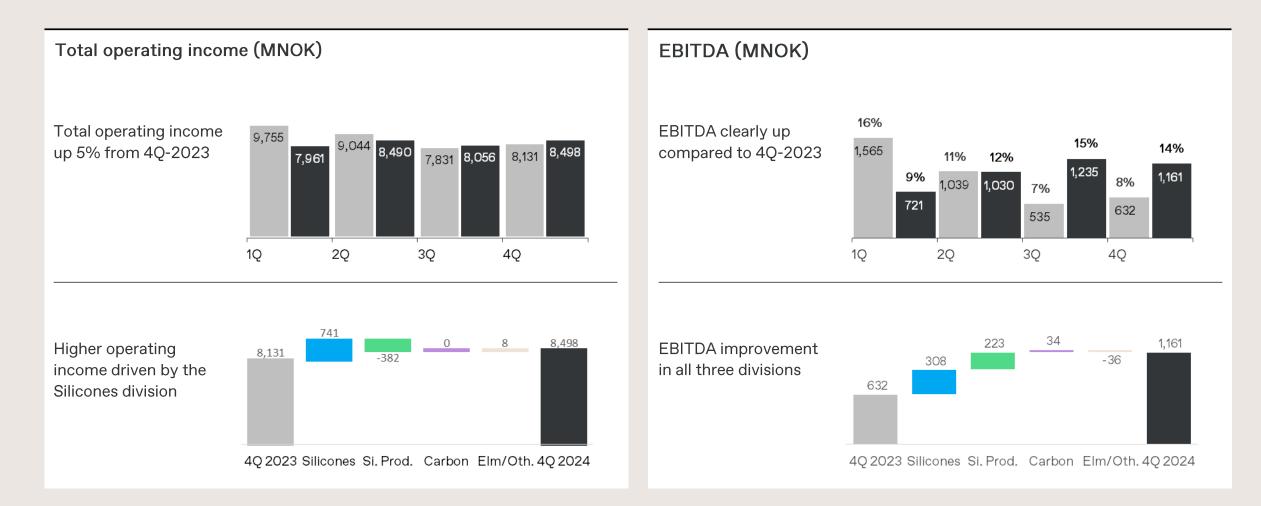
- Elkem continues to benefit from the effects of the 2024 improvement programme. The focus on operational improvements will continue as markets are characterised by high uncertainty going into 2025
- Silicones markets expected to remain stable and Elkem will benefit from new improved capacity in China and France. First quarter will, however, be impacted by Chinese New Year and maintenance work
- Silicon Products benefits from strong cost and market positions, but is curtailing production in Iceland due to the power situation, and in Norway due to maintenance
- Carbon Solutions continues to take advantage of strong market positions and geographical diversification, but customer-announced capacity reductions will affect first quarter sales volume





Financial performance

Improved EBITDA for all divisions compared to 4Q-2023



Overview financial ratios

- Silicones division reclassified as discontinued operations and assets held for sale
- Financial figures in this presentation refer to Elkem Group including Silicones. This table also shows comparable figures for Elkem continuing operations (ex. Silicones)
- EBITDA MNOK 1,161
 - Segment Other included realised currency hedging losses of MNOK -27
- Other items MNOK -159
 - Consisting of losses on power and currency derivatives MNOK -121, restructuring expenses MNOK -31, net other items MNOK -21, and currency gains of MNOK 14
- Net finance income (expenses) MNOK -69
 - Consisting of net interest expenses MNOK -207, currency gains of MNOK 153, and net other financial items of MNOK -15
- Tax MNOK -104
 - Tax expenses exceeding profit before tax explained by low taxable income for Silicones

Consolidated key figures

	Elkem Group incl. Silicones				Elkem - Continuing operations			
(NOK million, except where specified)	4Q 2024	4Q 2023	YTD 2024	YTD 2023	4Q 2024	4Q 2023	YTD 2024	YTD 2023
Total operating income	8,498	8,131	33,004	34,760	4,595	4,954	18,870	21,510
EBITDA	1,161	632	4,146	3,771	788	489	3,630	4,049
EBIT (1)	360	-111	1,294	1,365	496	233	2,531	3,180
Other items	-159	84	-460	516	-121	165	-316	596
Net finance income (expenses)	-69	-261	-522	-668	-15	-256	-424	-635
Profit (loss) before income tax	97	-351	47	951	324	80	1,526	2,879
Tax	-104	-90	530	-781	-77	-95	588	-781
Profit (loss) for the period ⁽²⁾	-18	-461	488	72	247	-15	2,115	2,097
Key ratios								
EPS (NOK per share)	-0.03	-0.73	0.77	0.11				
Equity ratio (%)	49%	48%	49%	48%				
Net interest bearing debt (NIBD) ⁽³⁾	10,327	8,373	10,327	8,373				
Leverage ratio	2.5	2.2	2.5	2.2				
Reinvestments % of D&A	122%	107%	77%	102%				
ROCE (annualised) (%)	4%	-1%	4%	4%				

(1) Operating profit before other items and hedge adjustments

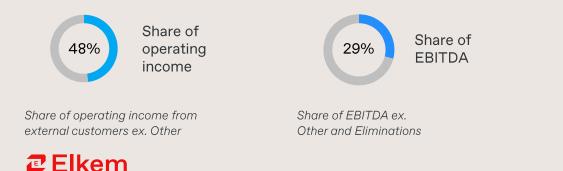
(2) Elkem Group refers to owners of the parent's share of profit (loss).

(3) Excluding non-current restricted deposits and interest-bearing financial assets

Silicones

Significant EBITDA improvement in weak markets

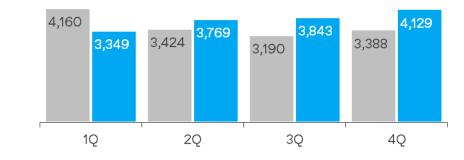
- Total operating income of MNOK 4,129, up 22% from the fourth quarter last year
 - Higher sales volume, partly countered by lower commodity sales prices
- EBITDA of MNOK 376, substantially up from MNOK 68 in the fourth quarter last year
 - Higher sales volume driven by the new production line in China, operational improvements and lower raw material costs
- Sales volume up in all regions. Higher sale of speciality products despite weak markets

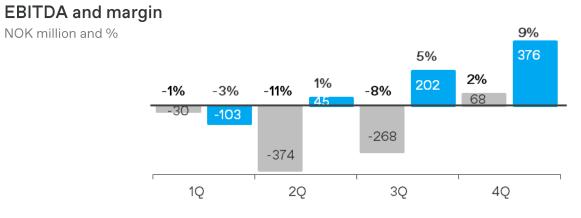


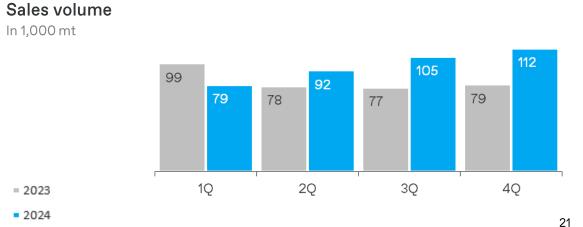
Total operating income

NOK million

= 2023 2024



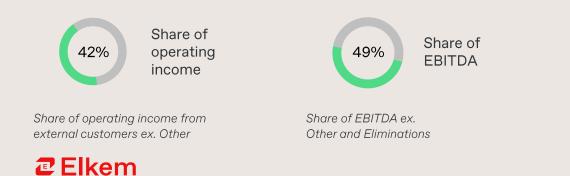




Silicon Products

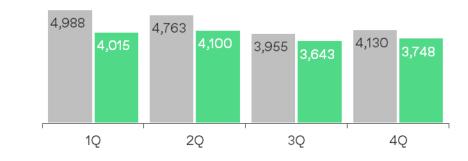
Challenging markets and low demand

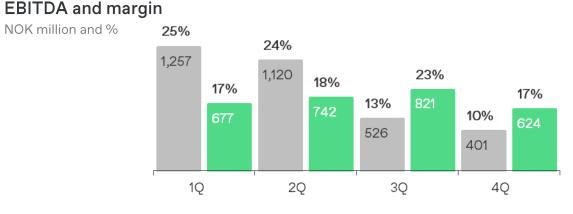
- Total operating income of MNOK 3,748, down 9% from the fourth quarter last year
 - Lower operating income mainly explained by lower sales volume
- EBITDA of MNOK 624, up 56% from the fourth quarter last year
 - Lower raw material costs and improved product sales mix
 - Fourth guarter 2023 was negatively impacted by fire at Salten and maintenance stop
- Weak demand, particularly from aluminium and steel markets

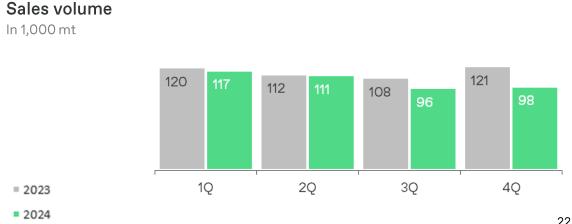


Total operating income

NOK million



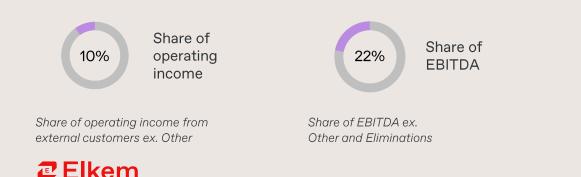




Carbon Solutions

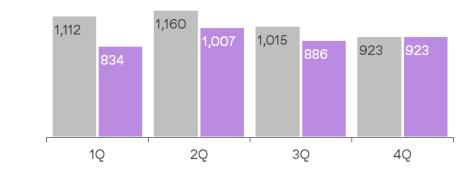
Good result despite continued low demand

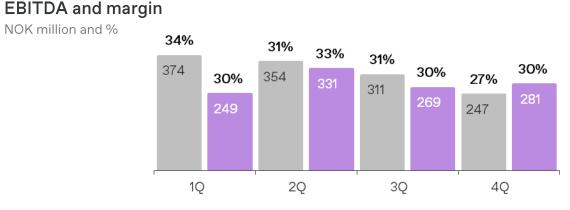
- Total operating income MNOK 923, unchanged from the fourth quarter last year
 - Slightly higher sales volume was offset by lower sales prices
- EBITDA of MNOK 281, up 14% from the fourth guarter last year
 - Mainly explained by positive product sales mix and lower raw material costs, partly offset by lower sales prices
- Continued low demand as customers take out capacity

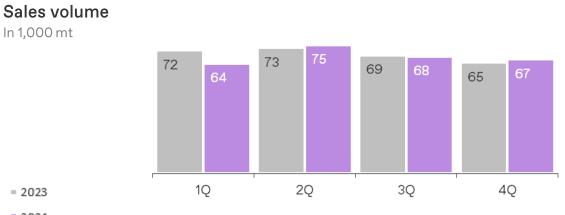


Total operating income

NOK million



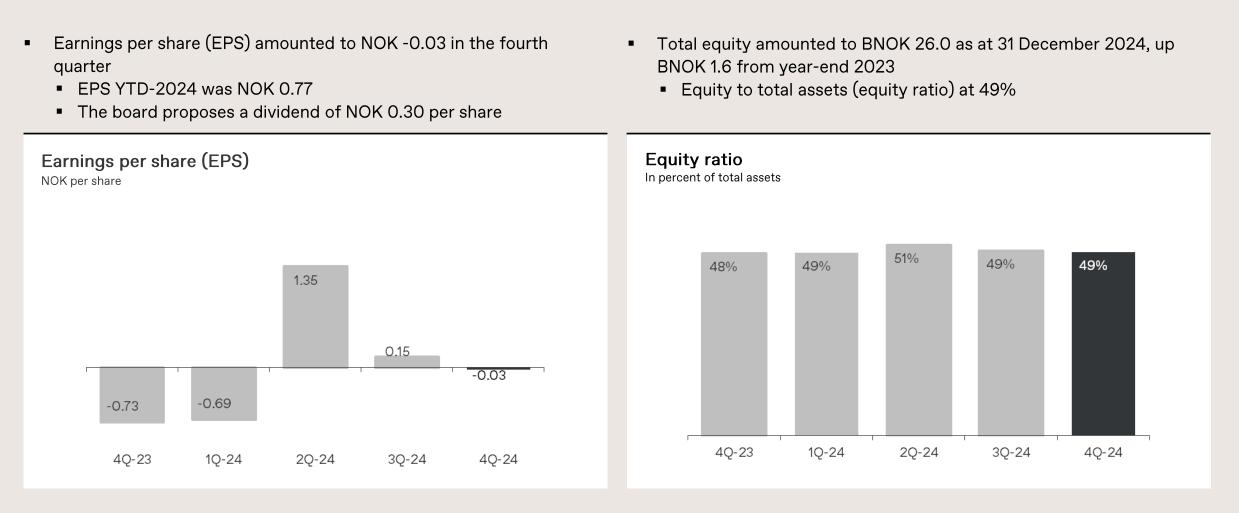




In 1,000 mt

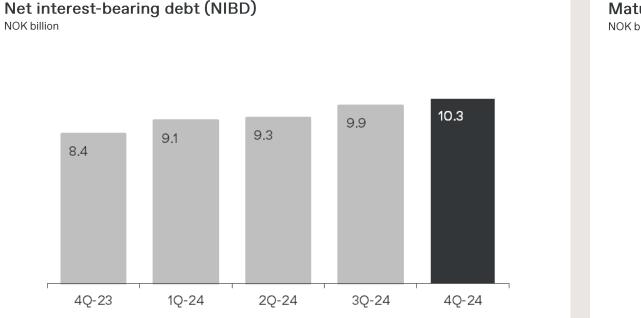
Elkem Group

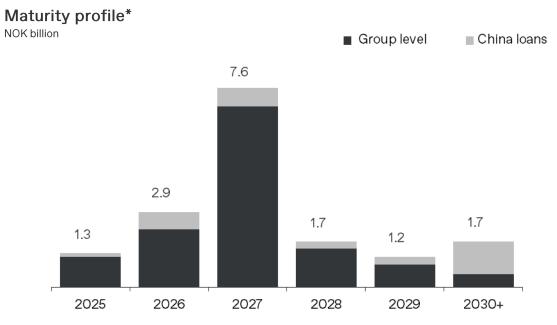
Robust equity – dividend proposal in line with policy



Well managed financing position

- Net interest-bearing debt (NIBD) BNOK 10.3 as at 31 December 2024
 - Leverage ratio of 2.5x based on LTM EBITDA of BNOK 4.1
 - Elkem downgraded to BBB- by Scope in December 2024, now placed under review for possible upgrade following strategic review of the Silicones division
- Good financing position
 - Well distributed and managed maturity profile
 - The interest cover covenant (ICR) in loan agreements reduced to 3.0x from 4.0x for 2024. ICR was 5.2x by the end of 2024





Elkem Group

Good cash flow generation and lower investments

Investments ex. M&A of MNOK 1,164 in the fourth guarter 2024 and Cash flow from operations⁽¹⁾ was MNOK 318 in the fourth quarter MNOK 3,017 YTD-2024 2024 and MNOK 1,484 YTD-2024 Reinvestments in 2024 of MNOK 2,061, amounting to 77% of D&A Cash flow was negatively impacted by higher inventory levels, Strategic investments in 2024 of MNOK 957, mainly related to the which will be reduced in 1Q-2025 Silicones expansion projects and the carbon project in Brazil Cash flow from operations Investments ex. M&A 2023 = 2023 NOK million NOK million 2024 2024 1.499 1,463 799 733 1.164 1,164 1,091 Total 572 227 761 978 701 937 805 615 Strategic 759 537 investments 729 257 637 699 607 318 592 156 445 375 381 318 330 298 32 Reinvestments 1Q ЗQ 2Q 4Q 1Q 2Q ЗQ 4Q



Key take-aways

- Elkem has initiated a strategic review of the Silicones division to streamline Elkem and accelerate growth in Silicon Products and Carbon Solutions
- Silicones delivered the best result since the third quarter 2022, driven by operational improvements and higher sales volume
- Elkem's result in 2024 improved despite continued market headwinds and lower sales prices compared to 2023
- Elkem exceeded targets on its improvement and capex reduction programmes in 2024
- Elkem benefits from strong market and cost positions, and is well positioned to manage volatile market conditions

Important notice

Any statement, estimate or projection included in this presentation (or upon which any of the conclusions contained herein are based) with respect to anticipated future performance (including, without limitation, any statement, estimate or projection with respect to the condition (financial or otherwise), prospects, business strategy, plans or objectives of the company and/or any of its affiliates) may prove not to be correct.

No representation or warranty is given as to the completeness or accuracy of any forward-looking statement contained in this presentation or the accuracy of any of the underlying assumptions. Nothing contained herein shall constitute any representation or warranty as to the future performance of the company, any financial instrument, credit, currency rate or other market or economic measure.

Information about past performance given in this presentation should not be relied upon as, and is not, an indication of future performance.





Appendix





Why invest in Elkem?



Global leader in advanced siliconbased materials eading cost

Leading cost positions and strong results over the cycle

Geographically diverse and resilient business model



Supplier of critical materials to the green and digital transitions with strong ESG focus

Strong commitment to delivering attractive return to shareholders



Corporate strategy

Creating value through profitable & sustainable growth

Dual-play growth

- \rightarrow Driving growth & value creation in all three divisions
- → Securing supply chain resilience through geographical diversification

Growth >5% per year EBITDA >15% per year



Green leadership

- → Cutting emissions & resource-use to reach climateneutral production
- → Enabling the green transition through supply of critical materials

Reduce CO₂ -28% 2030-31 Net zero by 2050

Silicones

- \rightarrow Improve underlying profitability & value creation
- → Accelerate product specialisation & circular economy
- \rightarrow Pursue selective growth initiatives

Silicon products

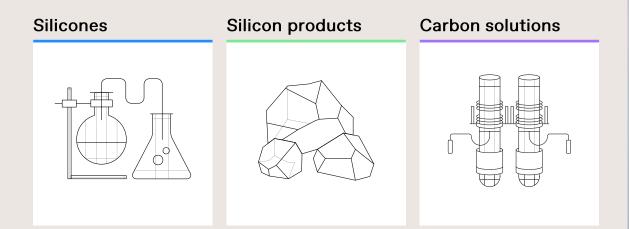
- \rightarrow Strengthen leading cost positions
- \rightarrow Pursue organic growth & bolt-on acquisitions
- \rightarrow Reduce CO₂ emissions & energy consumption

Carbon solutions

- → Further improve profitability through operational excellence
- → Expand green product portfolio
- \rightarrow Pursue organic growth & bolt-on acquisitions

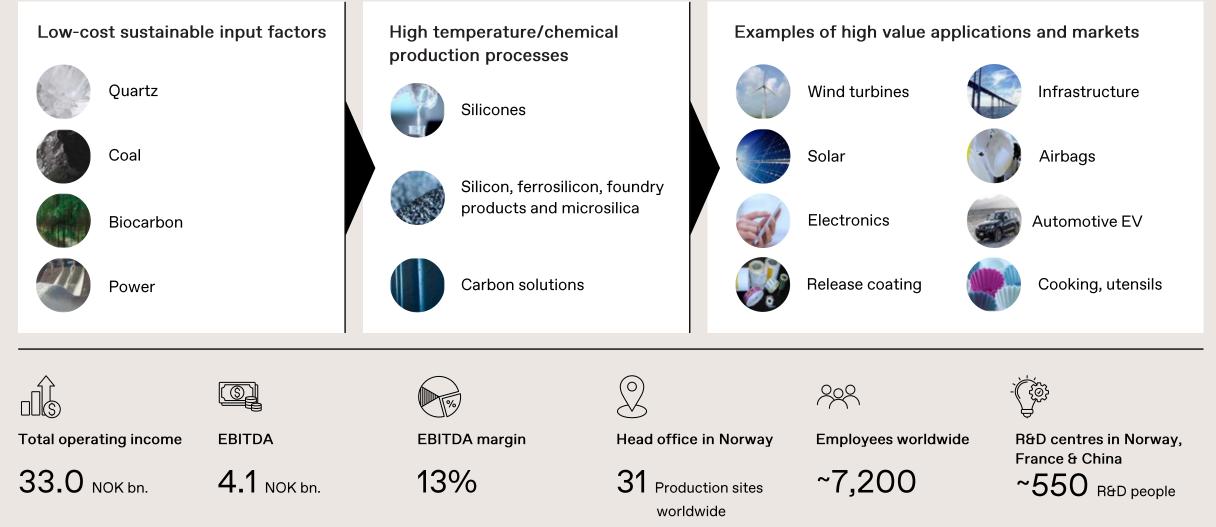
We are Elkem

Advanced silicon-based materials shaping a better and more sustainable future





Sustainable business model delivering good results



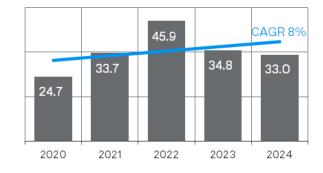
Delivering good results over the business cycle

Elkem delivering on its financial targets over the cycle
✓ Operating income CAGR 8% vs target of > 5% per year
✓ EBITDA margin 17% vs target of 15 - 20%

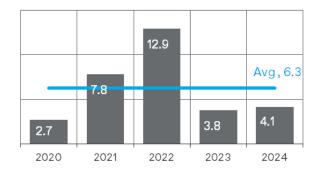
 \checkmark Leverage ratio 1.6x vs target of 1.0 – 2.0x



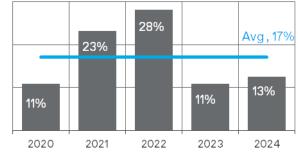
Operating income



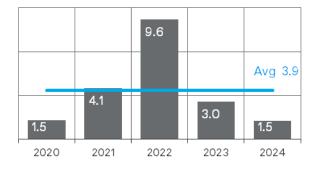
EBITDA



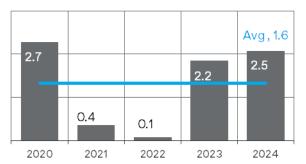
EBITDA margin



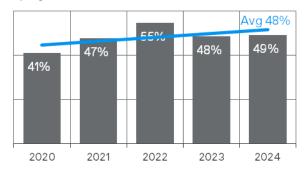
Cash flow from operations







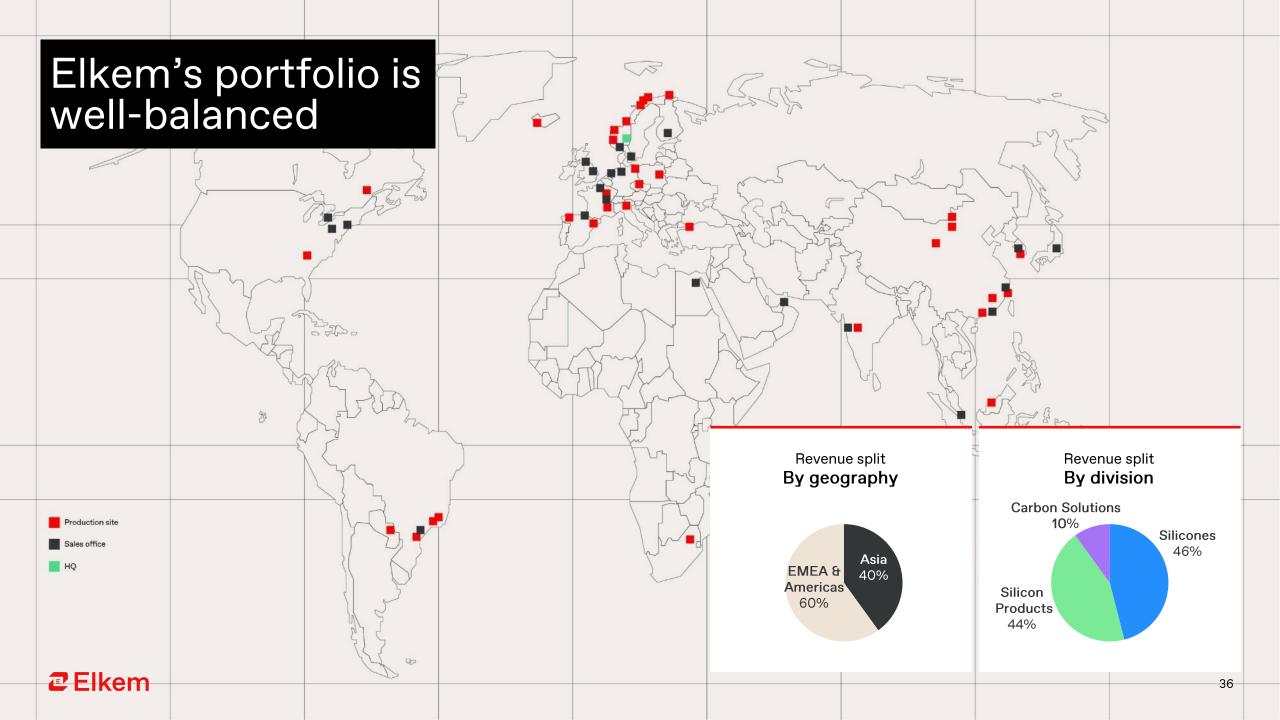
Equity ratio



Figures in NOK billion unless otherwise stated

Elkem operates through three divisions: All with global scale, leadership positions and global footprint

Silicones Silicon products Carbon solutions Fully integrated silicones manufacturer Global producer and provider of silicon, ferrosilicon Leading producer of electrode paste and specialty with focus on specialities and specialties products $\langle \chi \chi \chi \chi$ XXX XXX 46% 44% 10% 13 12 6 of operating of operating of operating income income income Main production Main production Main production sites sites sites End markets End markets **End markets** Construction Healthcare Automotive Specialty steel Ferroalloys Paper & film release Automotive Construction/ Solar & wind Silicon industrial turbines Chemical Silicone rubber Aluminium equipment formulators Refractories Textile Iron foundries • Electronics Oil & gas Personal care



Elkem will contribute to limit global warming through three key levers



Achieve fully climate-neutral production throughout our value chain

By 2031:

- Reducing scope 1 & 2 emissions by 28%
- Reducing carbon footprint by 39% (scope 1–3)

By 2050:

Carbon neutral production (zero fossil emissions)



Supply key input factors required to enable the green transition

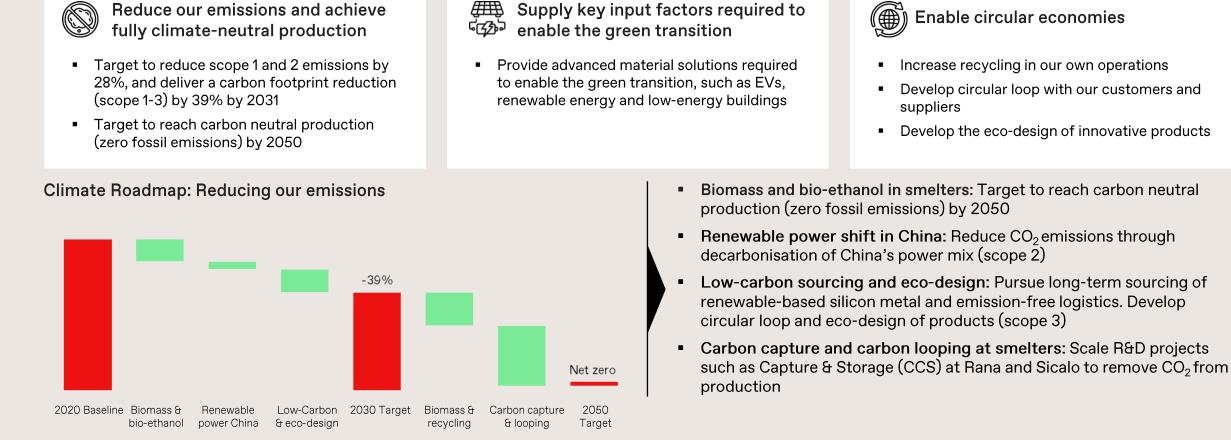
 Increase development and supply of advanced materials to green industry, incl. EVs, renewable energy and low-energy buildings



Drive circular economies in our operations, products and markets

- Increase recycling in our own operations
- Develop circular loop with our customers and suppliers
- Adopt eco-design approach to new products

Commitment to reduce CO₂ emissions through the value chain



Solutions to global megatrends

Total production capacity

- \rightarrow 100,000 mt in France
- ightarrow 360,000 mt in China.
- → Downstream specialty plants: 6 in EMEA/AMS and 4 in APAC

(Henkel)

Product properties

→ Silicones bring unparalleled properties and performances : long-term reliability, thermal management, electrical & fire safety, lightweighting, biocompatibility, adhesion

Market positions

- \rightarrow One of five global players
- → Top 3 producer in China in terms of production capacity



Industry players - examples

NORDICPAPER)

Johnson-Johnson

Beiersdorf AVERY

Rising middle class

Release coating Personal Care Processing aids



Digitalisation

Themo-conductive potting Semiconductors assembly Moisture & shock protection

Industry players - examples





Ageing population

Prosthetics precision moulding Implantable materials Medical adhesives

Industry players - examples





Mobility

Battery thermal management Lightweight materials assembly Lubricant & transmission fluids Airbag textile coating





Decarbonisation

Solar panels assembly Nuclear grades silicones Energy efficient sealant

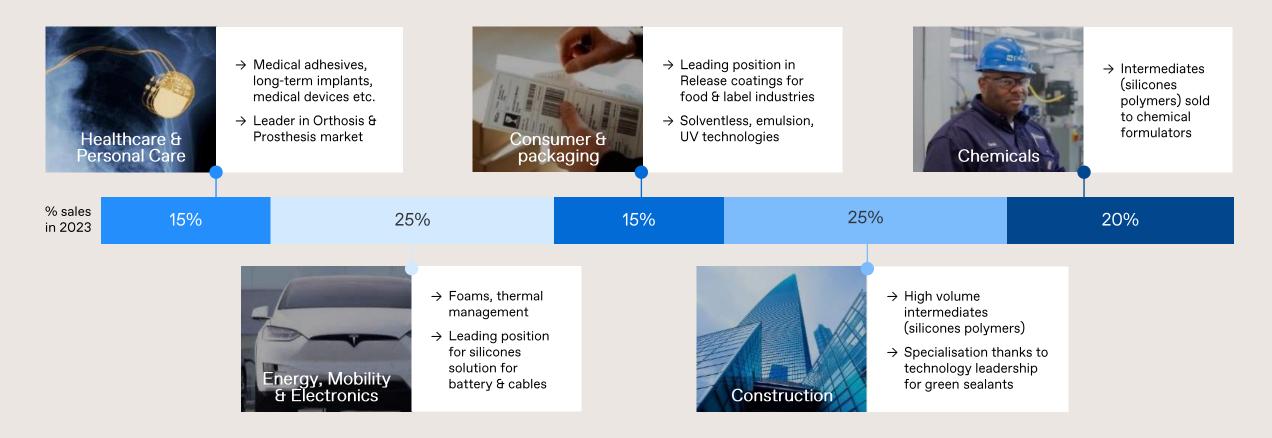
Industry players - examples



P&G

ĽORÉAL

Serving attractive end markets with advanced technologies



Key success factors

R&D, application & formulation expertise

2 Elkem

Cost and volume

Silicon – attractive cost position and downstream integration

30% of division's sales

Quartz

Raw materials

Coal and biocarbon



Electricity



Products



Total production capacity

- 205.000* mt in Norway and China
- \rightarrow 175.000^{*} mt silicon grades
- \rightarrow 20.000 mt Silgrain®
- \rightarrow 10.000 mt Silgrain® specialties

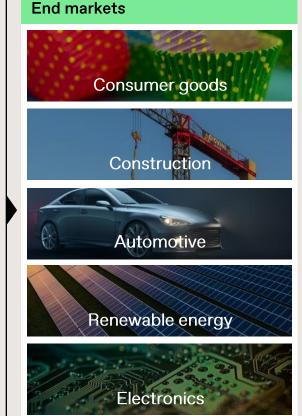
Properties

- → Raw material in silicones and polysilicon optimising selectivity
- ightarrow Alloy strengthening aluminium
- \rightarrow Semi-conductor insulating electronics
- \rightarrow Impurity management KSF

Market dynamics

- → 16% market share ex China (second largest merchant producer)
- $\rightarrow\,$ Commodity with index linked prices





Elkem

* Of which 50.000 mt at Yongdeng plant (internal supplier to Elkem Xinghuo) reported in Elkem Silicones ** Split of silicon revenues by segment – companies named are examples and not necessarily customers

Silicon Products - Business lines

Ferrosilicon – high quality products to specialty steel

30% of division's sales

Quartz

Coal and biocarbon

Raw materials



Electricity



Iron



Products

Total production capacity

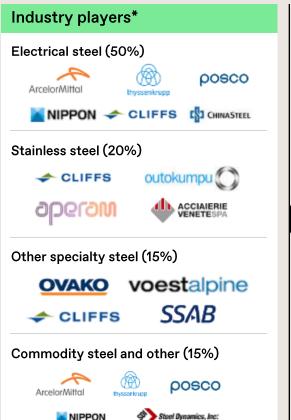
- ightarrow 185.000 mt in Norway and Iceland
- \rightarrow 40% High Purity grades
- $\rightarrow\,35\%$ Refined grades
- $\rightarrow\,25\%$ Standard grades
- $\rightarrow\,$ Flexibility to switch grades

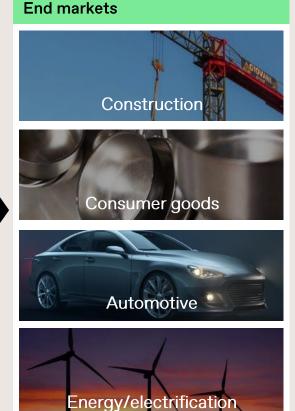
Properties

- \rightarrow Deoxidising steel
- \rightarrow Impurity management KSF

Market dynamics

- → 30% market share specialty FeSi globally
- $\rightarrow\,$ Commodity with index linked prices





Foundry Alloys – global leader into cast iron metal treatment

Raw materials

Ferrosilicon



Alloying elements



Products



Total production capacity

- \rightarrow 190.000 mt globally
- \rightarrow 60% FSM
- \rightarrow 20% Low potent inoculants
- \rightarrow 20% High/Medium potent inoculants
- \rightarrow Residual capacity utilised for ferrosilicon

Properties

→ Improves properties of ductile iron and controls the microstructure and mechanical properties of cast irons

Market dynamics

- → 50% market share in Europe, North America and India
- → Negotiated quarterly prices

Industry players* Iron foundries Iron foundries Iron foundries Iron foundries Iron foundries

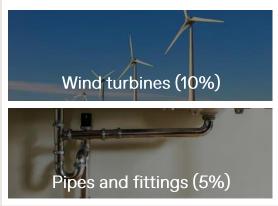
End markets**



30%

of division's sales





43

Microsilica – tailor made products to wide range of specialty applications

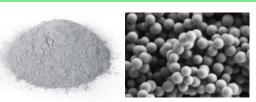
Raw materials





Elkem pioneered the development to collect and process the off-gas of silicon and ferrosilicon, and is now the world's leading supplier of microsilica and related products

Products



Total production capacity

- → 300.000 mt microsilica globally (40% sourced externally)
- ightarrow 35.000 mt other specialty materials

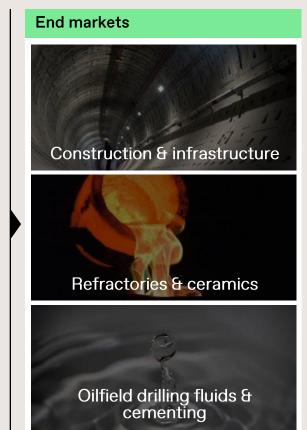
Properties

- → Additive for concrete to improve durability
- → Used in refractories and ceramics for strength and heat resistance
- → Additive in oilfield applications (cementing, drilling fluids and simulation operations)

Market dynamics

→ Global market leader with local presence
 → Negotiated prices





10% of division's sales

Currency sensitivity

- The result and cash flow are exposed to currency fluctuations. The main currencies are EUR, USD and CNY
 - EUR exposure approx. MEUR 350
 - USD exposure approx. MUSD 100
 - CNY exposure approx. MCNY 500
- Current cash flow hedging programme
 - 90% hedging of net cash flows occurring within 0-3 months
 - 45% hedging of forecasted net cash flows within 4-12 months
- Before hedging activities, a 10% strengthening or weakening of NOK versus all other currencies would have an EBITDA effect of approx. MNOK 600 over the coming 12 months. CNY is not hedged



Currency development

- As of 31 December 2024, the NOK was unchanged towards EUR, 8% weaker against USD, and 4% weaker against CNY compared to 30 September 2024
- In 4Q-2024, the NOK was on average 1% weaker against EUR, 2% weaker against USD, and 2% weaker against CNY compared to 4Q-2023

Other financial sensitivities

Power

- Electric power is a key input factor in Elkem's production. The normal consumption is around 6.5 TWh of which approx. 3.6 TWh is in Norway. Near term exposure to spot power prices is limited
 - Norway, hedging programme mainly consisting of long-term contracts covering at least 75% of full capacity consumption until 2029. After 2029, Elkem has a gradually declining hedging ratio in line with its long-term hedging strategy
 - Outside Norway, power prices are mostly based on long-term contracts or regulated power tariffs

Sales prices

- Changes in sales prices could significantly affect operating income and EBITDA
- 10% price change on silicon metal is expected to affect result by approx. MNOK 50 per year*
- 10% price change on ferrosilicon is expected to affect result by approx. MNOK 300 per year*

* Sensitivities are on group level and based on annual sales volume. Sales prices are based on LTM CRU prices.



Delivering your potential