

PROXY VOTE INSTRUCTION

The Kingfish Company N.V. (Company)

Proxy for Annual General Meeting: 4 June 2025

The undersigned hereby authorizes the Company's Investor Relations Manager, Ms Marieke Palstra, as his/her true and lawful agent and proxy, to represent the undersigned at the Annual General Meeting of the Company to be held on 4 June 2025 at 14.00 hours (CET), for the purposes set forth below and in the notice of the Annual General Meeting issued by the Company, in all matters coming before said meeting and to exercise the voting rights of the undersigned in accordance with the voting instructions below:

Please mark your votes as in this example:

X

If no choice is specified in respect of the voting item on the agenda, the proxyholder shall vote "FOR" such agenda item.

Agenda	Resolution	FOR	AGAINST	ABSTAIN
3.	Adoption Annual accounts for the FY 2024			
4.	Appropriation of the result for the FY 2024			
5.	Release from liability of the (former) members of the management board and the (former) members of the supervisory board			
6.	Appointment of KPMG Accountants N.V. as auditor for the Financial Year 2025			
7.	Appointment of Mr. Govare as member of the Supervisory Board			
8.	Remuneration of Mr. Govare			
9.	Reappointment of Mr. Den Bieman as member of the Supervisory Board			
10.	Reappointment of Mr. Trias Fita as member of the Supervisory Board			
11.	Appointment Mr. François as member and Chair of the Nomination Committee			
12.	Authorization of the supervisory board to issue shares and grant rights to subscribe for shares			
13.	Authorization of the supervisory board to exclude or limited pre-emption rights			
14.a	Extension of the Company's employee stock option plan and increase of pool size			
14.b	Authorization of the supervisory board to issue shares and grant rights to subscribe for shares under the employee stock option plan			
14.c	Authorization of the supervisory board to exclude or limited pre-emption rights under the employee stock option plan			
15.	Authorization of the management board to acquire shares in the Company			

Signature(s): _____

Date: _____

Name of shareholder in block letters: _____

The undersigned is holder of (*insert number*) _____ shares on the Record Date.

Note: Please produce proof of shareholding / meeting rights on the Record Date.

Note: Please sign as name appears above, joint owners should each sign. When signing as authorized representative of a shareholder, attorney, executor, administrator or guardian, please give full title as such and provide evidence of representation authority.

Please mark if you would like to attend the AGM meeting:

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Please return your duly completed and signed proxy, to be received by DNB Bank ASA on or prior to 30 May 2025, 12.00 p.m. (CET), either by way of e-mail to e-mail address: vote@dnb.no or by ordinary mail to DNB Bank ASA, Registrars Dept., P.O. Box 1600 Sentrum, 0021 Oslo, Norway, or if delivery by hand to: DNB Bank ASA, Registrars Dept., attn.: Sten Sundby, Dronning Eufemias gate 30, 0191 Oslo, Norway.