

Quarterly presentation Q2 2025

August 13, 2025

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This presentation was prepared in connection with the Q2 results released on August 13, 2025. Information contained herein will not be updated. The following slides should also be read and considered in connection with the information given orally during the presentation.

Today's presenters

- Vegard Wollan, CEO
- Pål Elstad, CFO



Revenue growth and margin improvement

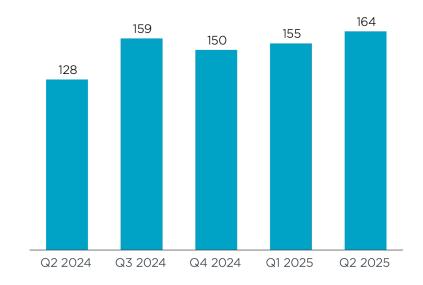
Q2 2025

- Revenue of USD 164 million
- Gross margin of 51%
- EBITDA USD 21 million (13%)

Q3 2025 guidance

- Revenue of USD 165 185 million
- Gross margin expected at ~50%

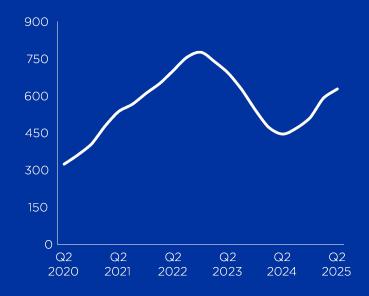
Quarterly revenue development (USDm)



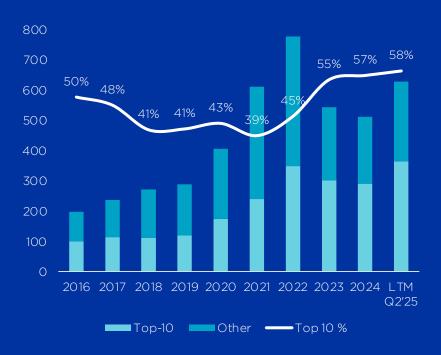
Revenue recovery

- Nordic has capitalized on a gradual market recovery over the past year
- Persisting macroeconomic uncertainty, with trade policy changes and tariffs potentially affecting end-user demand
- Continuing the development of a diversified and resilient supply chain
- Maintaining close collaboration with our customers

Revenue recovery (USDm, last 12 months rolling)



Revenue growth for both top-10 and broad market



- Strong relationships and close collaboration with key customers
- Regaining traction in the broad market



Clear design win leader – still based on nRF52

32% share of certifications last 12 months, 4x of the runner up



Nordic end-product certifications

Q2'25 106 designs 29% share

LTM 427 designs 32% share

New product launches – great customer traction High design activity



Strong customer design pipeline confirming market leading nRF54L, nRF54H, nRF9151 and new PMIC offering



Multiple new innovative products to be launched within the nRF54 Series in 2H 2025



Limited 2025 revenue effect, accelerating growth from 2026



Product launch: nPM1304 PMIC

Adding to the award-winning nPM1300

- Designed for next-generation, space-constrained applications with ultra-small batteries
- Industry's first ultra-low power, precision fuel gauging for these battery sizes, enabling accurate remaining battery life estimation
- Complements Nordic's growing PMIC portfolio for a wide range of applications and use-cases

Application examples



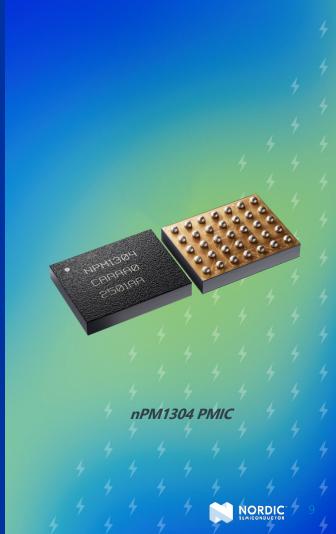
Personal health monitoring



Consumer applications



Industrial sensors



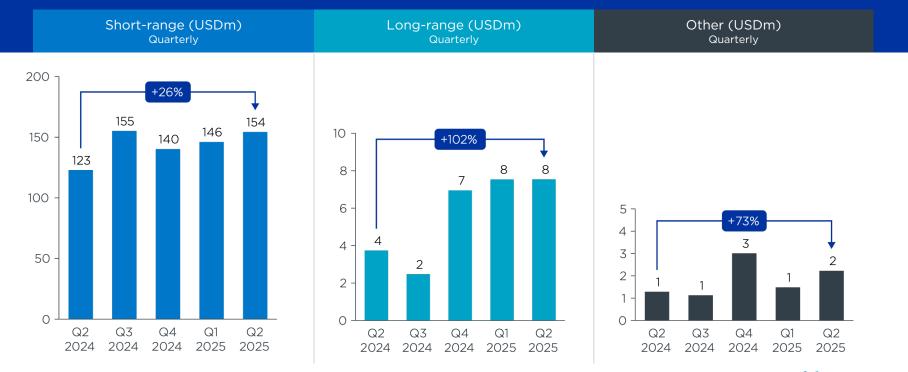
Recognized by TIME magazine and Statista

Named one of the "World's Most Sustainable Companies" Nordic climbs 200 rankings to 121st place in TIME magazine's "World's Most Sustainable Companies" for 2025





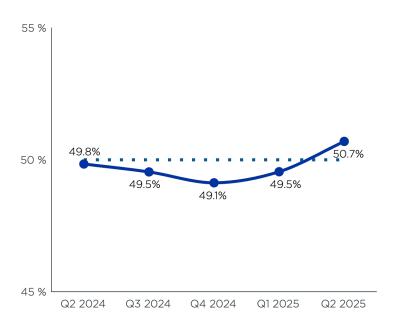
Revenue by technology



Strong momentum across key markets



Gross margin



- Improvement reflecting customer and product mix
- Expecting gross margin around 50% also in Q3 2025
- Reiterating long-term ambition to maintain gross margin >50%

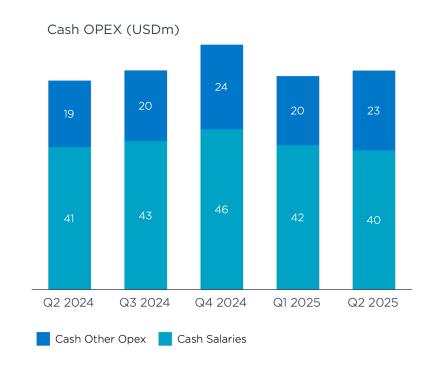
^{*} Note: Gross margin for Q2 2024 excludes a USD 10 million writedown of inventory in Long-range Copyright © 2025 Nordic Semiconductor. All rights reserved

Operating model performance Q2 2025



Cash cost development

- Flat cash cost y-o-y with cost focus mitigating inflationary and currency pressure
- Headcount down 3% vs. Q4 2024, 5% vs. Q2 2024
- Currency set to affect y-o-y comparisons also going forward
- Acquisitions increasing quarterly OPEX base by ~USD 4 million (from Q3 2025)
- Continuous cost focus to improve margins



Capex intensity

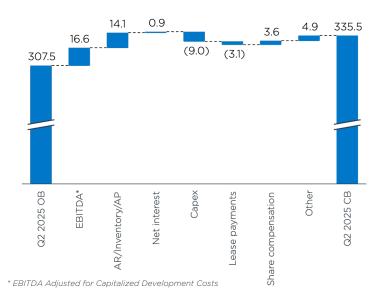
- Temporary uptick in capex in Q2 driven primarily by supply chain capacity expansions, along with IT infrastructure investments
- Capex intensity last 12 months at 2.8% of revenue



Strong cash flow

- Solid cash generation from operations with EBITDA of USD 16.6m including capitalized development costs
- NWC/Revenue (LTM) reduced to 23%, driven by low inventory and high collections
- Not including the acquisitions made after the quarter, which were partially financed by a 12-month bridge loan

Cash position and cash flow Q2 2025 (USDm)







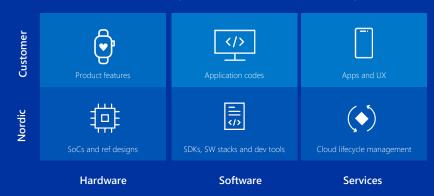
Strategic acquisitions



A complete solutions provider—from device to cloud Expanding the strategic scope in alignment with our long-term ambitions

- Executed two strategic acquisitions accelerating Nordic's transition from a HW company to a complete solution partner
- Nordic the first semiconductor company to combine best-in-class hardware, software, edge
 Al and cloud services
- Building, deploying and upgrading connected products to meet evolving requirements and increasing software complexity

Market leaderships across three fundamental pillars



Q3 2025 guidance

Revenue

USDm 165-185m

+4% to +17% y-o-y +1% to +13% q-o-q

Gross margin

~50%

- Customer orders and forecasts indicate continued year-on-year revenue growth in Q3
- Gross margin expected to remain around ~50% in Q3



Q&A