## QUESTERRE ENERGY CORPORATION BUSINESS ACQUISITION REPORT FORM 51-102F4

#### Item 1. Identity of Company

#### 1.1 Name and Address of Company

Questerre Energy Corporation (the "Company") Suite 1650, 801 Sixth Avenue SW Calgary, Alberta T2P 3W2

#### 1.2 Executive Officer

The following executive officer of the Company is knowledgeable about the significant acquisition and this business acquisition report:

Executive Officer: Jason D'Silva, Chief Financial Officer

Phone: 403-777-1188

#### Item 2. Details of Acquisition Nature of Business Acquired

#### 2.1 Nature of Business

On September 26, 2025, the Company closed the acquisition of 100% of the common shares Parana Xisto SA ("PX Energy"), an oil shale production and refining company based in southern Brazil (the "Acquisition"). The Acquisition was completed by the purchase of all issued and outstanding shares of its parent company, Forbes Resources Brazil Holding SA ("FRBH") from the vendors through a wholly owned subsidiary of the Company.

The Acquisition advances the Company's strategy to commercially develop oil shale resources globally. It provides a platform for producing oil shale operations, including mining, processing and refining facilities as well as oil shale reserves and resources. Average daily production from PX Energy for the quarter ended September 30, 2025, was just over 4,000 boe per day. For more information, including reserves information relating to PX Energy, please see the material change report of the Company dated October 6, 2025, which is specifically incorporated by reference herein (the "Material Change Report").

PX Energy has over thirty years of operations producing oil from oil shale. The Acquisition includes downstream production expertise and complements the Company's experience with upstream resource development and technology assessment. It expands the Company's existing portfolio of oil shale assets including its project in the Kingdom of Jordan and its investment in Red Leaf, specifically its rights to use Red Leaf's proprietary technology to produce oil from shale that incorporates carbon capture.

#### Strategic Joint Venture Formation

Concurrent with the Acquisition, the Company entered a binding term sheet with Nice Capital Holdings Ltda. ("Nice") for a 50/50 joint venture for the ownership and management of PX Energy (the "Joint Venture"). Nice is a member of the Nimofast Group ("Nimofast"), one of the leading private fuel importers and distributors in Brazil. Through Nice, Nimofast contributes not only local expertise but is also anticipated to assist in enhancing supply chain efficiency, market access, and profitability for PX Energy.

The Joint Venture is subject to certain conditions precedent including the approval by the Brazilian Administrative Council for Economic Defense ("CADE") and the execution of a definitive joint venture agreement. On October 29, 2025, the CADE Secretariat approved the participation of Nice in the

Acquisition pursuant to the term sheet. Final approval was received on November 18, 2025. The Parties are working towards the execution of the definitive agreement.

Control and management of PX Energy will be shared equally between Nice and Questerre. Both parties will have equal shareholder rights, equal board member appointment rights, and the responsibility to make equal contributions to the Joint Venture (financial or otherwise). The parties have agreed on an initial liquidity commitment of up to an aggregate of US\$10 million on an as needed basis to be shared equally with a priority to secure third party financing. To the extent any equity contribution is required in the near term, Questerre anticipates it will be able to fund its share through its existing financial resources.

In conjunction with the execution of the term sheet, Questerre also reported that Ramon Reis, principal and founder of Nimofast, will be joining the Board of Questerre. Additionally, William Con Steers will also be appointed to the Board of Questerre. Mr. Steers has over 30 years of experience in capital markets and project development primarily in Brazil. Mr. Reis and Mr. Steers will be granted 1,500,000 and 500,000 options respectively to acquire Common Shares in accordance with the Company's stock option plan.

Nimofast will also be granted warrants to acquire 40 million Common Shares of Questerre with an exercise price per share equal of \$0.34 (the "Warrants") exercisable for a period of 18 months following the closing of the Acquisition and once Questerre's share price is trading at a weighted average price of \$0.50 per Common Share over any 20 consecutive trading days. The appointment of the new directors and the issuance of the Warrants are subject to regulatory and other approvals.

#### 2.2 Date of Acquisition

The Company completed the Acquisition on September 26, 2025.

#### 2.3 Consideration

The consideration includes the issuance of 15 million Common Shares subject to a lock-up and voting agreement (the "First Tranche Common Shares") with a deemed value of \$4.7 million and contingent equity consideration of two additional tranches of 25 million Common Shares as detailed below:

- 25 million Common Shares subject to the achievement of US\$30 million in free cash flow or the completion of an equity issue by the Company of \$25 million at a price of \$0.50 per Common Share no later than September 30, 2027; and
- 25 million Common Shares subject to the achievement of US\$40 million in free cash flow or the completion of an equity issue by the Company of \$25 million at a price of \$1.00 per Common Share no later than September 30, 2028.

The contingent share consideration was valued at \$13.9 million.

The consideration for the Acquisition also included the assumption of the vendor's obligations under a business combination agreement ("BCA") as amended, with a special purpose acquisition company ("SPAC"). Pursuant to the BCA, the Company's wholly owned subsidiary has assumed the obligation to combine with the SPAC in a go-public transaction. The BCA is subject to conditions precedent including receipt of regulatory approvals, the filing of a Proxy/Registration Statement with the Securities and Exchange Commission and the completion of this transaction prior to December 31, 2026. Under the BCA, the Company's subsidiary assumed obligations related to the SPAC, along with other liabilities, with an estimated fair value of \$8.7 million.

Related to the SPAC and subject to the issuance of the First Tranche Common Shares and associated transactions, the Company's subsidiary will assume convertible promissory notes originally issued by the vendor in the principal amount of \$14.9 million. The notes bear interest at 12% per annum and are due on December 31, 2026. PX Energy has issued a US\$5 million guarantee for these notes. Subject to conditions precedent in the BCA and the closing of the SPAC transaction, the notes are convertible into common shares of the SPAC. If the SPAC transaction does not proceed, the notes are due and payable or convertible into equity of the Company's subsidiary.

Liabilities acquired under the acquisition included US\$80 million in senior secured callable bonds issued by FRBH with a maturity date of April 24, 2028. The bonds have a face value of US\$80 million and an acquisition date fair value of US\$64 million. The carrying amount will accrete from US\$64 million to US\$80 million with the accretion recognized on the income statement as finance costs at the effective interest rate. Interest will also be recognized as incurred. The bonds are secured by a fiduciary assignment of the equity of FRBH, PX Energy and security over the assets of PX Energy. In conjunction with the closing of the Acquisition, the holders of bonds representing a requisite majority agreed to amend the terms of the bonds as follows:

Interest on bonds was reduced from 16% per annum to 10% per annum effective August 1, 2025. All accrued and unpaid interest up to December 31, 2025, converts into shares in the SPAC transaction. If the SPAC transaction does not proceed, no interest is payable in 2025. Thereafter, interest is payable quarterly based on Brent pricing ranging from 4% based on Brent pricing under US\$55 per barrel to 20% based on Brent pricing greater than US\$95 per barrel with interest not to exceed 16% over the term of the bonds. Interest in 2026 may be payable in cash or in kind at the issuer's election with interest in 2027 onwards payable in kind if Brent prices are below US\$65 per barrel.

Further information regarding the Acquisition can be found in the Company's financial statements and Management's Discussion and Analysis for the period ended September 30, 2025 and the material change report dated October 6, 2025, which have been filed under the Company's profile on SEDAR+ at www.sedarplus.ca.

#### 2.4 Effect on Financial Position

Except as disclosed in this Business Acquisition Report and the Material Change Report and plans to optimize the existing business of PX Energy to improve profitability, the Company does not have any other current plans for material changes in the business or affairs which may have a significant effect on the results of the operations and financial position of the Company.

#### 2.5 Prior Valuations

Not Applicable

#### 2.6 Parties to the Transaction

The Acquisition was not with an informed person, associate or affiliate of the Company as defined in Section 1.1 of National Instrument 51-102 Continuous Disclosure Obligations.

#### 2.7 Date of Report

December 9, 2025

#### Item 3. Financial Statements

The following financial statements are attached to this Business Acquisition Report:

- a) The unaudited pro forma consolidated financial statements of the Company and FRBH for the financial year ended December 31, 2024, and the nine months ended September 30, 2025;
- b) Unaudited consolidated interim financial statements of FRBH for the nine months ended September 30, 2025; and
- c) Audited financial statements of FRBH for the financial years ended December 31, 2024, and 2023.

Additionally, the Acquisition is reflected in the unaudited consolidated interim financial statements of the Company for the three and nine months ended September 30, 2025 which are available on SEDAR+ and incorporated by reference herein.

The Company has not obtained the consent of the auditor of FRBH to include the auditor's report for the audited financial statements for years ended December 31, 2024 and 2023 in this Business Acquisition Report.

#### Schedule A

Unaudited Pro forma consolidated financial statements of the Company and FRBH for the financial year ended December 31, 2024 and the nine months ended September 30, 2025.

#### QUESTERRE ENERGY CORPORATION

Pro Forma Consolidated Financial Statements
For the periods ended December 31, 2024, and September 30, 2025

(UNAUDITED)

#### QUESTERRE ENERGY CORPORATION

# Pro-Forma Consolidated Statement of Loss and Comprehensive Loss For the year ended December 31, 2024 (UNAUDITED)

		Forbes							
		Resources		Questerre			Pro Forma		
(\$ thousands) CAD		Brazil Holding		Energy Corporation	Note		Adjustments		Consolidated
Revenue		3 3 3		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			.,		
Petroleum and natural gas sales									
including royalty revenue	\$	137,296	\$	36,927		\$	_	\$	174,223
Royalties		(4,078)		(2,776)			_		(6,854)
Petroleum and natural gas sales,									
net of royalties	\$	133,218	\$	34,151		\$		\$	167,369
Expenses									
Direct operating and selling costs		84,992		15,158			-		100,150
General and administrative		18,754		5,530			-		24,284
Depletion, depreciation, and accretion		14,673		12,485	3(a)		(4,008)		23,149
Loss on equity investment		_		474			_		474
Transaction costs related to PX				., .					
Energy acquisition		_		_	3(c)		2,689		2,689
Impairment				7,863					7,863
Share based compensation		_		1,115			_		1,115
Other (income) expense		2,673		-			_		2,673
Net finance (income) costs		39,408		(1,145)	3(b)		(4,808)		33,455
	\$	160,501	\$	41,480		\$	(6,127)	\$	195,853
Current tax contributions		3,253		_			_		3,253
Deferred toy evenence					5		1 400		
Deferred tax expense		12,094			5		1,409		13,504
Net income (loss)	\$	(42,629)	\$	(7,329)		\$	4,718	\$	(45,240)
Other comprehensive income (loss), net of tax Items that may be reclassified subsequently to net income:									
Foreign currency translation adjustment	\$	-	\$	554		\$	_	\$	554
Gain (loss) on foreign exchange				362			_		362
		_		916			-		916
Total comprehensive income (loss)	\$	(42,629)	\$	(6,413)		\$	4,718	\$	(44,324)
(1000)	Ψ	(42,023)	Ψ	(0,410)		Ψ	4,710	Ψ	144,024)

#### QUESTERRE ENERGY CORPORATION

# Pro-Forma Consolidated Statement of Loss and Comprehensive Loss For the nine months ended September 30, 2025 (UNAUDITED)

(\$ thousands) CAD		Forbes Resources Brazil Holding		Questerre Energy Corporation	Note		Pro Forma Adjustments (adding incremental adj.)		Consolidated
Revenue Petroleum and natural gas sales including royalty revenue	\$	90,505	\$	34,606		\$	_	\$	125,111
Royalties	•	(2,553)	•	(3,822)		•		Ť	(6,375)
Petroleum and natural gas sales, net of royalties	\$	87,952	\$	30,784		\$		\$	118,736
Expenses									
Direct operating and selling costs		79,759		15,359			_		95,118
General and administrative		17,176		4,320			_		21,496
Depletion, depreciation, and accretion Transaction costs related to PX		7,484		14,057	3(a)		648		22,189
Energy acquisition		-		2,689			-		2,689
Share based compensation		-		858			-		858
Other (income) expense		(23,611)		-			_		(23,611)
Net finance (income) costs		17,970		(492)	3(b)		(4,004)		13,474
	\$	98,778	\$	36,791		\$	(3,355)	\$	132,213
Current (income) tax contributions		690		_			_		690
Deferred tax expense		(641)		_	5		772		131
Net income (loss)	\$	(10,875)	\$	(6,007)		\$	2,584	\$	(14,298)
Other comprehensive income (loss), net of tax Items that may be reclassified subsequently to net income: Foreign currency translation	\$								
adjustment	Φ	-	\$	1,698		\$	-	\$	1,698
Gain (loss) on foreign exchange		_		(142)			_		(142)
		-		1,556			-		1,556
Total comprehensive income (loss)	\$	(10,875)	\$	(4,451)		\$	2,584	\$	(12,742)

#### 1. Basis of Presentation

On September 26, 2025, Questerre Energy Corporation ("Questerre" or the "Company") concluded its previously announced acquisition of Parana Xisto S.A. ("PX Energy"), pursuant to the share purchase agreement dated July 28, 2025 (the "SPA"), by amending the SPA to directly acquire 100% ownership of Forbes Resources Brazil Holding SA ("FRBH"), the parent company of PX Energy (the "Acquisition") through a wholly owned subsidiary of the Company.

The consolidated financial statements of the Company and FRBH have been prepared in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board ("IFRS Accounting Standards").

The accompanying unaudited pro forma combined consolidated financial information utilize accounting policies that are consistent with those disclosed in the audited consolidated financial statements of the Company for the year ended December 31, 2024, and were prepared in accordance with recognition and measurement principles of IFRS Accounting Standards.

All dollar amounts set forth in this Business Acquisition Report are in Canadian dollars, except where otherwise indicated.

The Acquisition has been accounted for using the acquisition method. Based on the purchase price calculation as detailed in Note 2, the estimated net purchase price for FRBH was \$42.2 million which was paid in share capital of the Company, issued and contingent and the assumption of liabilities from the vendors of FRBH (the "Consideration").

It is Management's opinion that the pro forma combined consolidated financial information includes all adjustments necessary for the fair presentation, in all material respects, of the pro forma combined consolidated financial information as if the Acquisition had occurred as of January 1, 2024, on the unaudited pro forma consolidated statements of net loss and comprehensive loss. The adjustments and assumptions required to reflect the transactions as of the applicable dates are described in Note 3. In preparing the pro forma combined consolidated financial information, no adjustments were made to reflect operating synergies that may result from the acquisition. The pro forma information is based on estimates and assumptions set forth in the notes to such information. The pro forma information is being furnished solely for information purposes and is not necessarily indicative of the combined results or financial position that might have been achieved for the period or date indicated, nor is it indicative of future results that may occur.

The pro forma adjustments and purchase price allocation have been determined from information available to Management of the Company at this time and incorporates and reflects Management's preliminary assessment of the fair value of the net assets acquired. The allocation of the purchase price to the assets and liabilities of FRBH will be finalized after the fair values of the assets and liabilities have been determined and, accordingly, the purchase price allocation is subject to change.

The unaudited pro forma combined consolidated financial information of the Company has been prepared as follows:

- unaudited pro forma consolidated statement of net income (loss) for the year ended December 31, 2024, giving effect to the Acquisition and various pro forma assumptions and adjustments described in Note 3 as if those had occurred on January 1, 2024, based on the consolidated statement of net income (loss) for the Company for the year ended December 31, 2024 and the consolidated net income (loss) for FRBH the year ended December 31, 2024;
- (b) unaudited pro forma consolidated statement of net income (loss) for the nine months ended September 30, 2025, giving effect to the Acquisition and various pro forma assumptions and adjustments described in Note 3 as if those had occurred on January 1, 2024, based on the unaudited interim condensed consolidated statement of net income (loss) of the Company for the nine months ended September 30, 2025 and the unaudited statement of net income (loss) of FRBH for the nine months ended September 30, 2025;

The unaudited pro forma consolidated financial information should be read in conjunction with the audited financial statements of FRBH as at and for the years ended December 31, 2024 and 2023, including the notes thereto, the unaudited consolidated interim financial statements of FRBH as at September 30, 2025 and for the three and nine months ended September 30, 2025 and 2024, including the notes thereto, and the audited consolidated financial statements of the Company as at and for the years ended December 31, 2024 and 2023, including the notes thereto, and the unaudited consolidated interim financial statements of the Company as at September 30, 2025 and for the three and nine months ended September 30, 2025 and 2024, including the notes thereto.

#### 2. The Acquisition

Purchase Price Allocation

The following table summarizes the details of the consideration and the recognized amounts of assets acquired and liabilities assumed at the date of the acquisition:

Consideration Transferred	(\$	thousands,
Pending share issuance for acquisition	\$	4,650
Contingent equity consideration		13,921
Obligations related to convertible promissory notes		14,920
Assumed liabilities		8,724
Total consideration transferred	\$	42,215
Identifiable Assets Acquired and Liabilities Assumed	(\$	S thousands
Cash and cash equivalents	\$	1,228
Restricted cash		1,254
Accounts receivable		5,820
Prepaid tax contributions		2,314
Inventory		8,372
Deposits and prepaid expenses		3,351
Right-of-use assets		737
Property, plant and equipment		179,005
Intangible asset		5,766
Deferred tax assets		8,864
Total assets acquired	\$	216,711
Accounts payable and accrued liabilities	\$	(17,375)
Advances from customers		(14,168)
Tax Contributions		(17,461)
Lease liabilities		(1,698)
Provisions		(5,985)
Contingent consideration for original acquisition of PX Energy		(12,690)
Secured debt		(91,759)
Asset retirement obligation		(13,360)
Total liabilities assumed	\$	(174,496
Net Identifiable Assets Acquired	\$	42,215

The above preliminary purchase price and recognized amounts of identifiable assets acquired, and liabilities assumed has been determined from information that is available to Management of Questerre at this time and incorporates estimates. No adjustment has been made to reflect operating synergies that may be realized as a result of the transaction. The acquisition accounting will be finalized after all actual results have been obtained and the final fair values of the assets and liabilities have been determined.

#### Contingent equity consideration

The contingent share consideration was valued at \$13.9 million. The proforma assumes no issuance of the contingent share consideration as the performance criteria were not satisifed as of the proforma dates.

#### Identifiable net assets

The fair value of trade and other receivables acquired as part of the acquisition was \$5.8 million, with a nominal allowance for the expected credit loss.

Inventory includes finished goods, in process products and materials and supplies with an estimated provision for inventory obsolesence.

The acquisition included recognition of identifiable contingent liabilities for labour and tax risks which the likelihood of loss and disbursement by PX Energy is deemed probably. These are measured at fair value and included in the purchase price allocation.

Deferred income tax liabilities (net) are recognized and measured per IAS 12, which are calculated on temporary differences between the assigned fair values and tax bases of assets/liabilities, not at fair value.

#### Acquisition Related Costs

Acquisition related costs incurred in connection with the transaction were expensed as incurred. These costs totaled \$2.7 million for the three and nine months ended September 30, 2025.

#### Proposed Joint Venture Formation

Concurrent with the Acquisition, the Company entered a binding term sheet with Nice Capital Holdings Ltda. ("Nice") a subsidiary of Nimofast, a private fuel distributor in Brazil, for a 50/50 joint venture for the ownership and management of PX Energy (the "Joint Venture"). The Joint Venture is subject to certain conditions precedent including the approval by the Brazilian Administrative Council for Economic Defence ("CADE").

Control and management of PX Energy will be shared equally between Nice and Questerre. Both parties will have equal shareholder rights, the rights to appoint board representatives, and the responsibility to make equal financial and other contributions to the Joint Venture. The parties have agreed on an initial liquidity commitment of up to an aggregate of US\$10 million on an as needed basis to be shared equally with a priority to secure third party financing. To the extent any equity contribution is required in the near term, Questerre anticipates it will be able to fund its share through its existing financial resources.

The pro forma statements assume full consolidation of PX Energy since the criteria for the formation of the Joint Venture, including the CADE approval were not satisfied as of the pro forma dates. As such, the pro forma statements do not reflect the post closing Joint Venture deconsolidation or equity accounting.

#### 3. Pro Forma Assumptions and Adjustments

The unaudited pro forma consolidated statement of operations gives effect to the transaction and adjustments as if they occurred on January 1, 2024.

The proforma consolidated financial statements include the effects of the following pro forma assumptions:

#### (a) Depletion

Depletion expenses have been adjusted to reflect the application of the appropriate unit-of-production rate based on proved plus probable reserves following the adjustment of the carrying value of property, plant and equipment to its fair value upon acquisition as determined in the purchase price allocation in Note 2. The amortization of the fair value of the property, plant and equipment based on the acquisition amount of \$179,005,000.

#### (b) Finance Costs

In connection with the Acquisition, the Company acquired liabilities including senior secured bonds issued by FRBH with a maturity date of April 24, 2028. The bonds have a face value of US\$80 million and an acquisition date fair value of US\$64 million. The carrying amount will accrete from US\$64 million to US\$80 million with the accretion recognized on the income statement as finance costs at the effective interest rate. Interest will also be recognized as incurred. The bonds are secured by a fiduciary assignment of the equity of PX Energy and security over the assets of PX Energy. The amortization of the fair value of the secured debt is based on the acquisition amount of \$91,759,000.

(c) Transaction Costs
Transaction costs are estimated at \$2,700,000.

#### 4. Net Loss per share:

		Year Ended	Ni	ne Months Ended September 30,
(thousands, except as noted)	Dec	ember 31, 2024		2025
Net Loss	\$	(45,240)	\$	(14,298)
Weighted average Common Shares beginning of period and outstanding (basic and diluted)		443,516		443,516
Basic and diluted net loss per share	\$	(0.10)	\$	(0.03)

Weighted average Common Shares includes 15 million Common Shares issued in connection with the Acquisition.

#### 5. Pro Forma Statutory Income Tax Rates

The proforma statutory tax rate that will be applicable to the consolidated operations of the Company will be 23%.

### FINANCIAL STATEMENTS OF FORBES RESOURCES BRAZIL HOLDING S.A. (attached)

## **Individual and Consolidated Financial Statements**

Forbes Resources Brazil Holding S.A.

December 31, 2024 with Independent Auditor's Report

## Forbes Resources Brazil Holding S.A. Contents

Independent auditor's report on the individual and consolidated financial statements	1
macpendent duditor 5 report on the manager and concernation manager and	
Audited individual and consolidated financial statements	
Statements of financial position	5
Statements of profit or loss	7
Statements of comprehensive income (loss)	8
Statements of changes in equity	
Statements of cash flows	
Notes to the financial statements	
TOCCS to the infalloral statements infalloration	



A free translation from Portuguese into English of Independent Auditor's Report on financial statements prepared in Brazilian currency in accordance with the accounting practices adopted in Brazil and with the International Financial Reporting Standards (IFRS), issued by the International Accounting Standards Board (IASB), currently referred to by the IFRS Foundation as "IFRS accounting standards"

#### Independent auditor's report on individual and consolidated financial statements

To the Shareholders, Board of Directors and Officers of **Forbes Resources Brazil Holding S.A.**Nova Lima - MG

#### **Opinion**

We have audited the individual and consolidated financial statements of Forbes Resources Brazil Holding S.A. (the "Company"), identified as individual and consolidated, respectively, which comprise the statement of financial position as at December 31, 2024, and the related statements of profit or loss, of comprehensive income (loss), of changes in equity, and of cash flows for the year then ended, and notes to the financial statements, including material accounting policies and other explanatory information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the individual and consolidated financial position of the Company as at December 31, 2024, its individual and consolidated financial performance, and its individual and consolidated cash flows for the year then ended, in accordance with the accounting practices adopted in Brazil and with the International Financial Reporting Standards (IFRS), issued by the International Accounting Standards Board (IASB), currently referred to by the IFRS Foundation as "IFRS accounting standards".

#### **Basis for opinion**

We conducted our audit in accordance with Brazilian and International Standards on Auditing. Our responsibilities under those standards are further described in the "Auditor's responsibilities for the audit of individual and consolidated financial statements" section of our report. We are independent of the Company and its subsidiary in accordance with the relevant ethical principles set forth in the Code of Professional Ethics for Accountants, the professional standards issued by Brazil's National Association of State Boards of Accountancy (CFC), and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Significant uncertainty related to continuity of business operations

We draw attention to Note 1.3 to the individual and consolidated financial statements, which indicates that the Company incurred in a loss of R\$167,695 thousand, individual and consolidated, throughout the year ended December 31, 2024, and as per the statement of financial position as at that date, the Company's current liabilities exceeded total current assets by R\$615,313 thousand and R\$569,775 thousand, individual and consolidated, respectively. As mentioned in Note 1.3, these events or conditions, together with other matters described in Note 1.3, indicate the existence of significant uncertainty that may raise significant doubt as to the Company's ability to continue as a going concern. Our opinion is not modified in respect of this matter.



#### Responsibilities of the executive board and those charged with governance for the individual and consolidated financial statements

The executive board is responsible for the preparation and fair presentation of the individual and consolidated financial statements in accordance with the accounting practices adopted in Brazil and with the International Financial Reporting Standards (IFRS), issued by the International Accounting Standards Board (IASB), currently referred to by the IFRS Foundation as "IFRS accounting standards", and for such internal control as the executive board determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the individual and consolidated financial statements, the executive board is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the executive board either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's and its subsidiary's financial reporting process.

#### Auditor's responsibilities for the audit of the individual and consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the individual and consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Brazilian and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Brazilian and International Standards on Auditing, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identified and assessed the risks of material misstatement of the individual and consolidated financial statements, whether due to fraud or error, designed and performed audit procedures responsive to those risks, and obtained audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtained an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of expressing an
  opinion on the effectiveness of the Company's and its subsidiary's internal control.
- Evaluated the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the executive board.



- Concluded on the appropriateness of the executive board's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the individual and consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluated the overall presentation, structure and content of the financial statements, including the disclosures, and whether the individual and consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including deficiencies in internal control that we identify during our audit.

Belo Horizonte, April 29, 2025.

ERNST & YOUNG Auditores Independentes S/S Ltda. CRC SP-015199/O

Daniel Cruz Arantes Campos Accountant CRC MG-091263/O

Statements of financial position December 31, 2024 and 2023 (In thousands of reais)

		C	Consolidated		Individual
Assets	Note	2024	2023	2024	2023
Current assets				***	
Cash and cash equivalents	7	32,973	19,793	7,375	2,244
Accounts receivable	9	14,761	17,450	-	-
Inventories	11	51,621	51,279	-	-
Leases	18.1	384	350	-	-
Income and social contribution taxes	20.1	6,345	3,929	-	-
Taxes and contributions	20.4	4,653	2,610	292	-
Prepaid expenses		6,454	2,003	-	_
Intercompany loans	10.1	1,914	1,077	1,914	1,006
Other current assets		14,540	4,088	16	1,090
		133,645	102,579	9,597	4,340
Noncurrent assets					
Restricted deposits	8	19,267	19,596	-	-
Deferred tax assets	20.1	49,457	89,634	-	24,900
Tax and contributions	20.4	13,871	10,706		-
Intercompany loans	10.1	22,616	490	22,616	490
Leases	18.1	2,478	2,291	-	-
Other noncurrent assets		259	-	893	-
Investments	12	-	-	261,063	210,320
Property, plant and equipment	13.1	147,345	165,516	-	-
Intangible assets	13.2	54,381	55,668	-	-
	_	309,674	343,901	284,572	235,710
Total assets		443,319	446,480	294,169	240,050

Statements of financial position December 31, 2024 and 2023

(In thousands of reais)

			Consolidated		Individual
iabilities and equity	Note	2024	2023	2024	2023
urrent Liabilities					
Trade accounts payable	14	55,198	36,039	67	218
Loans and financing	17	494,239	312,879	494,239	312,879
Advances from customers	16	624	39,028	· -	,
Lease liability	18.2	3,787	3,535	_	-
Income and social contribution taxes	20.1	5,851	3,106	-	-
Taxes and contributions	20.4	52,785	41,935	84	173
Labor and social obligations		6,121	8,164	_	-
Contingent consideration for acquisition of		•	•		
ubsidiary	15	24,125	14,041	24,125	14,041
Intercompany loans	10.2	47,964	-	106,395	-
Provision for decommissioning of areas	19	5,287	14,256	-	-
Other liabilities		7,439	6,145	-	
		703,420	479,128	624,910	327,311
Ioncurrent Liabilities					
Trade accounts payable	14	584	_	-	-
Contingent consideration for acquisition of					
ubsidiary	15	51,371	67,437	51,371	67,437
Deferred tax liability	20.1	7,403	-	7,403	-
Lease liability	18.2	3,342	1,121	-	-
Provision for decommissioning of areas	19	45,997	75,543	-	-
Income and social contribution taxes	20.1	10,579	10,042	-	-
Taxes and contributions	20.4	18,987	21,064	-	_
Intercompany loans	10.2	19,799	53,325	46,369	113,068
Provision for contingencies	25	16,942	6,418	-	-
Other liabilities		779	168	-	
		175,783	235,118	105,143	180,505
quity	21				
Subscribed capital		1	1	1	1
Unpaid capital		(1)	(1)	(1)	(1)
Accumulated loss		(435,461)	(267,766)	(435,461)	(267,766)
Other comprehensive Income (loss)		(423)	-	(423)	-
· ,	<del></del>	(435,884)	(267,766)	(435,884)	(267,766)

Individual and Consolidated Statements of profit or loss December 31, 2024 and 2023 (In thousands of reais)

			Consolidated		Individual
	Note	2024	2023	2024	2023
Revenue	22	540,096	421,017	-	-
Cost of goods sold	23.1	(404,473)	(479,607)		-
Gross profit		135,623	(58,590)	-	-
Expenses					
Selling	23.2	(3,631)	(5,530)	-	-
General and administrative	23.3	(73,776)	(58,912)	(9,506)	(5,324)
Equity method	12	-	-	51,166	(126,812)
Other operating income (expenses)	23.4	(10,516)	(21,377)	(9,020)	(20,667)
	_	(87,923)	(85,819)	32,640	(152,803)
Income (loss) before finance income (costs) and taxes		47,700	(144,409)	32,640	(152,803)
Net finance income (costs)	24	(155,023)	(144,866)	(168,033)	(118,660)
Finance costs	_	(252,228)	(203,878)	(229,313)	(170,313)
Finance income		97,205	59,012	61,280	51,653
Losses before taxes		(107,323)	(289,275)	(135,393)	(271,463)
Income and social contribution taxes	18	(60,372)	42,712	(32,302)	24,900
Current income and social contribution taxes	-	(12,795)	_	_	-
Deferred income and social contribution taxes		(47,577)	42,712	(32,302)	24,900
Loss for the year		(167,695)	(246,563)	(167,695)	(246,563)

Individual and Consolidated Statements of Comprehensive Income (loss) December 31, 2024 and 2023 (In thousands of reais)

		Consolidated		Individual
	2024	2023	2024	2023
Loss for the year	(167,695)	(246,563)	(167,695)	(246,563)
Other comprehensive income (loss) to be reclassified to profit or	, , ,	. , ,	. , ,	, , ,
loss in subsequent periods:				
Foreign exchange differences on translation of subsidiary's				
statement of financial position	(423)	_	(423)	_
Total comprehensive income (loss)	(168,118)	(246,563)	(168,118)	(246,563)

Statements of Changes in Equity December 31, 2024 and 2023 (In thousands of reals)

				Other	
		Unpaid		comprehensive	
	Subscribed capital	capital	capital Accumulated losses	income (loss)	Total Equity
Balances as of December 31, 2022	П	(1)	(21,203)		(21,203)
Loss for the year	1	I	(246,563)	1	(246,563)
Balances as of December 31, 2023	1	(1)	(267,766)		(267,766)
Loss for the year	1	!	(167,695)	ı	(167,695)
Foreign exchange differences on translation of subsidiary's statement of financial position	1	1	•	(423)	(423)
Balances as of December 31, 2024	1	(1)	(435,461)	(423)	(435,884)

Individual and Consolidated Statements of Cash Flows December 31, 2024 and 2023

(In thousands of reais)

		Consolidated		Individual
	2024	2023	2024	2023
Cash flow from operating activities	***************************************	_		
Net income (loss) for the year	(167,695)	(246,563)	(167,695)	(246,563)
Equity pickup	-	-	(59,724)	94,325
Provision for decommissioning of areas	5,168	(18,994)	-	-
Fair value adjustment of contingent consideration for the acquisition of subsidiary	8,052	20,667	8,052	20,667
Provision for obsolescence and net realizable value	(3,133)	3,838	-	-
Provision for contingencies	7,361	4,034	-	-
Depreciation and amortization	59,161	107,503	8,558	32,487
Finance income (costs)	162,125	150,954	171,573	118,838
Write-off of assets	1,631	15,064	-	_
Other	(188)	-	-	-
Deferred income and social contribution taxes	60,372	(42,712)	32,302	(24,900)
	132,851	(6,209)	(6,934)	(5,146)
(Increase) decrease in operating assets and liabilities:				
Trade accounts receivable	2,689	3,560	-	-
Inventories	2,791	(17,591)	-	-
Taxes recoverable	(7,594)	(1,912)	(292)	-
Restricted deposits	329	12,281	, ,	_
Other assets	(10,705)	(3,025)	182	524
Prepaid expenses	(4,451)	(2,003)	_	_
Trade accounts payable	18,173	(12,094)	(151)	218
Payment of environmental remediation costs	(13,766)	(10,145)	-	
Labor and social obligations	(2,043)	7,119	~	-
Tax obligations	(4,502)	40,841	(89)	(3,473)
Other liabilities and advance from customers	(36,914)	43,678	-	(-,,
•	(55,993)	60,709	(350)	(2,731)
Taxes paid	(12,926)	(10,834)	(982)	(1,767)
Net cash (used in) from operating activities	63,932	43,666	(8,266)	(9,644)
Cash flow from investment activities	•	•	.,,,	.,,,
Acquisitions of property, plant and equipment and intangible assets	(35,141)	(95,673)	_	_
Intercompany loans granted	(18,690)	(20,167)	(18,694)	(20,167)
Intercompany loan proceeds	72	45,056	(10,054)	45,127
Receipt of lease principal and interest	391	399	_	
Payment of contingent consideration for acquisition of subsidiary	(14,034)	(1,313)	(14,034)	(1,313)
Net cash used in investing activities	(67,402)	(71,698)	(32,728)	23,647
Cash flow from financing activities		(,,	(,-	<b>,</b>
Loans and financing raised	424,104	70,314	424,104	70,314
Amount paid for costs related to the issuance of debentures	(15,343)	-	(15,343)	70,317
Increase in share capital in subsidiary	-	_	(13)3 (3)	(58,378)
Intercompany loans	_	33,218	25,258	54,433
Amortization of loans - principal	(290,357)	(45,054)	(290,357)	(45,054)
Amortization of intercompany loans - principal		-	(250)5577	(1,157)
Amortization of leases - principal	(3,720)	(2,759)	_	(1,137)
Payment of interest on loans and leases	(116,963)	(39,452)	(116,466)	(38,839)
Net cash from (used in) financing activities	(2,279)	16,267	27,196	(18,681)
Increase (decrease) in cash and cash equivalents	(5,749)	(11,765)	(13,798)	(4,678)
Cash and cash equivalents at beginning of year	19,793	31,558	2,244	6,922
Cash and cash equivalents at end of year	32,973	19,793	7,375	2,244
Effects of net foreign exchange differences on cash and cash equivalents	18,929	-	18,929	-
Increase (decrease) in cash and cash equivalents	(5,749)	(11,765)	(13,798)	(4,678)

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

#### 1 Operations

#### 1.1 The Company and its operations

Forbes Resources Brasil Holding S.A. (the "Company"), a subsidiary of Forbes & Manhattan Resources Inc., is a closely-held corporation established on July 15, 2022, with main offices in Nova Lima, state of Minas Gerais (MG), primarily engaged in holding interests in other business companies or non-business companies, as a shareholder, partner or member, in Brazil or abroad.

The Company holds control over Paraná Xisto S.A. ("PX"), a closely-held corporation located in the city of São Mateus do Sul, state of Paraná, which is primarily engaged in: (i) mining, refining, processing, selling, distributing, importing, exporting, transporting and storing oil from wells, shale or other rocks, their byproducts, related products and biofuels; (ii) producing, distributing and selling utilities such as steam, water, compressed air and industrial gases; and (iii) performing any other activities related to the Company's corporate purpose, including the provision of services.

With an installed capacity of 6,000 barrels/day, the Company, through the activities of its investee PX Energy, produces mainly: fuel oils, LPG, fuel gas, naphtha, sulfur, and paving inputs. In the fertilizer sector, it produces Shale Water

#### 1.2 Incorporation of subsidiary abroad

On July 24, 2024, Forbes & Manhattan group established PX Energy Canada Inc. ("PX Canada" or "subsidiary"), headquartered in Toronto, Ontario, M5R 1J2, Canada, as a wholly owned subsidiary of the controlled entity Paraná Xisto S.A. and an indirect subsidiary of the Company.

As of December 31, 2024, PX Canada does not have assets to be measured at fair value.

#### 1.3 Company's economic and financial position

For the year ended December 31, 2024, the Company reported a loss of R\$167,695 in both the individual and consolidated financial statements (a loss of R\$246,563 as of December 31, 2023, in both the individual and consolidated statements), and working capital deficit of R\$615,313 and R\$569,775 in the individual and consolidated financial statements, respectively (working capital deficit of R\$376,549 and R\$322,971 in the consolidated and individual financial statements, respectively, as of December 31, 2023), and capital deficiency of R\$435,884 (capital deficiency of R\$367,776 as of December 31, 2023).

Since acquiring control of Paraná Xisto S.A. in 2022, the Forbes & Manhattan group has been structuring the Group's operations in Brazil to ensure efficiency, strong cash generation in future periods, and the maintenance of leverage levels appropriate to the business and industry segment.

According to Management's assessment, the use of the going concern assumption in the preparation of the financial statements is supported by the short- and long-term cash flow projections of the consolidated operations and sales contracts currently under negotiation.

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

As of December 31, 2024, the Company did not meet certain financial covenants related to its outstanding debenture agreement. As a result, the debt related to the debenture agreement is presented as current liabilities in the financial statements. Regarding the potential early maturity of the debt, the Group's Management intends to pursue capital cure as provided in the contractual clauses and negotiate with debenture holders to avoid acceleration of the debt. All shares of Paraná Xisto S.A., a wholly owned subsidiary of the Company, are pledged as collateral under the referred debt agreement.

Management believes that the assumptions used to estimate the Company's finance income (costs) are prudent; however, any changes in the macroeconomic environment may adversely affect the Company's ability to meet its short-term obligations. Should the Company's cash generation, together with its current cash reserves, be insufficient to finance its short-term liabilities, Management will proactively seek financial support from shareholders or other forms of capital inflow.

In conclusion, based on the Company's current cash balance and Management's expectations regarding operational cost control, potential capital inflows, cash generation from operations, and the anticipated success of negotiations to avoid early maturity of the debt with debenture holders, the financial statements do not include any adjustments that may result from the inability to continue as a going concern for at least the next 12 months from the financial statement date.

The individual and consolidated financial statements have been prepared under the assumption of the normal continuity ("going concern") of the Company's operations.

#### 2 Commitments and guarantees

On April 24, 2024, the contract for the placement of an international debenture ("bond") by the Company was executed. The contract in the total amount of US\$ 80,000 was executed between the Company and Nordic Trustee AS, a company headquartered in Norway. Subsidiary Paraná Xisto S.A. is the guarantor of this instrument, since all of its shares were given as collateral in the aforementioned debenture contract.

#### 3 Basis of preparation and presentation of individual and consolidated financial statements

The individual and consolidated financial statements are presented in accordance with the accounting practices adopted in Brazil, which include the pronouncements issued by the Accounting Pronouncements Committee (CPC), and in compliance with the International Financial Reporting Standards ("IFRS"), issued by the International Accounting Standards Board (IASB), currently referred to by the IFRS Foundation as "IFRS accounting standards".

All relevant information specific to the individual and consolidated financial statements, and only that information, is being disclosed, and corresponds to that used by Management in its management.

The individual and consolidated financial statements have been prepared using historical cost as the basis of value, except where otherwise indicated. The main accounting practices applied in the preparation of the individual and consolidated financial statements are presented in the respective explanatory notes.

In the preparation of these individual and consolidated financial statements, Management used judgments, estimates, and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, revenues, and expenses. The actual results may differ from these estimates. The estimates and judgments relevant to the financial statements that require a higher level of judgment and complexity are disclosed in note 5.

The Company's board of directors authorized the disclosure of these individual and consolidated financial statements on April 29, 2025.

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

#### 3.1 Consolidation

As of December 31, 2024 and 2023, the Company holds a 100% equity interest in the share capital of Paraná Xisto S.A., its sole subsidiary. Paraná Xisto S.A., which in turn, holds a 100% equity interest in the share capital of PX Energy Canada Inc.

The Company consolidates the financial information of the entities it controls. Control is obtained when the Company is exposed to, or has rights to, variable returns from its involvement with the investee and has the ability to affect these returns through its power over the investee. The consolidation of a subsidiary begins when the Company obtains control over the subsidiary and ends when the Company loses control of the subsidiary. The assets, liabilities, revenues, and expenses of an acquired or disposed subsidiary during the fiscal year are included in the consolidated financial statements from the date the Company obtains control until the date the Company ceases to control the subsidiary.

The accounting policies of the subsidiaries are aligned with the policies adopted by the Company. Additionally, the fiscal year of the subsidiaries ends on December 31, just like the Company's fiscal year.

In the parent company's individual financial statements, the subsidiary's P&L for the year are recognized through the equity method.

Intergroup balances and transactions, as well as any unrealized revenues or expenses derived from intergroup transactions, are eliminated in the preparation of the consolidated financial statements.

A change in the shareholding of a subsidiary, without loss of control, is accounted for as an equity transaction. If the Company loses control of a subsidiary, it derecognizes the related assets (including identified intangibles measured using the acquisition method), liabilities, non-controlling interests, and other equity components, while any resulting gain or loss is recognized in the income statement.

#### 3.2 Functional currency

The Company's functional currency is the Brazilian Real, which is the currency of its main economic operating environment.

#### 4 Material accounting policy information

For better understanding the basis of recognition and measurement applied in the preparation of the financial statements, the accounting practices are presented in the respective explanatory notes.

#### 4.1 Financial instruments

A financial instrument is any contract that gives rise to a financial asset for one entity and a financial liability or equity instrument for another entity.

#### 4.1.1 Financial assets

#### a) Initial recognition and measurement

A financial asset is recognized when the entity becomes a party to the contractual provisions of the instrument.

Except for trade receivables that do not contain a significant financing component and financial assets measured at fair value, on initial recognition, financial assets are measured at fair value plus or minus transaction costs that are directly attributable to the acquisition or issuance of such assets.

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

#### b) Classification and subsequent measurement

Financial assets are classified as subsequently measured at amortized cost, at fair value through other comprehensive income or at fair value through profit or loss based on both: the entity's business model for managing the financial assets; and the contractual cash flow characteristics of the financial asset, as follows:

Amortized cost: a financial asset (debt financial instrument) whose contractual cash flow results only from the payment of principal and interest on the principal on specific dates and whose business model aims to hold the asset in order to receive its contractual cash flows; Fair value through other comprehensive income: financial asset (debt financial instrument) whose contractual cash flow results only from the receipt of principal and interest on the principal on specific dates and whose business model aims at both the receipt of the contractual cash flows of the asset and its sale, as well as investments in equity instruments not held for trading or contingent consideration, which upon initial recognition, the Company irrevocably elected to present subsequent changes in the fair value of the investment in other comprehensive income; and

Fair value through profit or loss: all other financial assets. This category generally includes derivative financial instruments.

#### 4.1.2 Financial liabilities

#### a) Initial recognition and measurement

A financial liability is recognized when the entity becomes a party to the contractual provisions of the instrument.

Except for financial liabilities measured at fair value, on initial recognition, financial liabilities are measured at fair value plus or minus transaction costs that are directly attributable to the acquisition or issuance of such liabilities.

#### b) Classification and subsequent measurement

Financial liabilities are classified as subsequently measured at amortized cost, except in certain circumstances, which include certain financial liabilities at fair value through profit or loss.

Financing is measured at amortized cost using the effective interest method.

When financial liabilities measured at amortized cost have their contractual terms modified and such modification is not substantial, their accounting balances will reflect the present value of their cash flows under the new terms, using the original effective interest rate. The difference between the accounting balance of the instrument remeasured upon the non-substantial modification of its terms and its accounting balance immediately prior to such modification is recognized as a gain or loss in profit or loss for the period.

The Company has not had any substantial modification that has altered the cash flow of its financial liabilities measured at amortized cost, therefore, they reflect the present value of their cash flows.

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

#### 4.2 Current versus noncurrent classification

Assets and liabilities are presented by the Company in the statement of financial position and classified as current and noncurrent. An asset is classified as current when:

- It is expected to be realized, or is intended to be sold or consumed, in the normal course of the entity's operating cycle;
- It is held primarily for the purpose of being traded;
- It is expected to be realized within 12 months after the statement of financial position date; and
- It is cash or cash equivalents, unless their exchange or use to settle a liability is prohibited for at least 12 months after the statement of financial position date.

All other assets are classified as noncurrent.

A liability is classified as noncurrent when:

- It is expected to be settled during the entity's normal operating cycle;
- It is held primarily for the purpose of being traded;
- It is expected to be settled within 12 months after the statement of financial position date; or
- The entity does not have an unconditional right to defer settlement of the liability for at least 12 months after the statement of financial position date.

All other liabilities are classified as noncurrent.

#### 4.3 Determination of fair value

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the assumption that the transaction to sell the asset or transfer the liability will occur: (i) in the principal market for the asset or liability; or (ii) in the absence of a principal market, in the most advantageous market for the asset or liability. The principal or most advantageous market must be accessible to the Company.

The fair value of an asset or liability is measured based on the assumptions that market participants would use when pricing an asset or liability, assuming that market participants act in their best economic interests.

The fair value measurement of a non-financial asset takes into account the ability of the market participant to generate economic benefits by using the asset for its best possible use or by selling it to another market participant that would use the asset for its best possible use.

The Company uses valuation techniques that are appropriate in the circumstances and for which there is sufficient data available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy described below, based on the lowest-level information that is significant to the measurement of fair value as a whole:

- Level 1 Quoted market prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2 Valuation techniques for which the lowest-level information that is significant to the measurement of fair value is directly or indirectly observable.
- Level 3 Valuation techniques for which the lowest-level information that is significant to the measurement of

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

fair value is not observable.

For assets and liabilities recognized in the financial statements at fair value on a recurring basis, the Company determines whether transfers have occurred between levels of the hierarchy by reassessing the categorization (based on the lowest-level information that is significant to the measurement of fair value as a whole) at the end of each reporting period. For fair value disclosure purposes, the Company determined classes of assets and liabilities based on the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy, as explained above.

#### 4.4 Business combination

Business combinations are accounted for using the acquisition method. The cost of the acquisition is measured based on the total consideration (transferred and to be transferred), which in turn is measured as the fair value at the transaction date, considering any non-controlling interest. For each business combination, the Company evaluates whether to measure the noncontrolling interest at fair value or based on a proportion of the equity interest considering the fair value of the assets acquired and liabilities assumed. The costs incurred in the transactions are recorded in the income statement under general and administrative expenses.

When the Company acquires a business, the assets acquired and liabilities assumed are evaluated in order to assess their correct classification and designation based on the contractual terms and economic conditions preceding the acquisition date.

#### 4.5 Foreign currency conversion

The individual and consolidated financial statements are presented in Brazilian Reais (R\$), which is the functional currency of the parent company. Each entity in the Group determines its own functional currency, and in those whose functional currencies are different from the Brazilian Reais, the financial statements are translated into Brazilian Reais at the reporting date.

Transactions in foreign currency are initially recorded at the exchange rate of the functional currency in effect on the transaction date.

Monetary assets and liabilities denominated in foreign currency are translated using the closing exchange rate at the reporting date.

All differences are recorded in the income statement, except for the foreign exchange differences in the translation of the subsidiary's statement of financial position. This difference is recognized as other comprehensive income. Tax charges and effects attributed to the foreign exchange differences in these monetary items are also recognized in other comprehensive income.

Non-monetary items measured at historical cost in a foreign currency are translated using the average exchange rate for the period presented. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates prevailing at the dates the fair value was measured. Gains or losses arising on the translation of non-monetary items measured at fair value are treated in accordance with the recognition applicable to the gain or loss on the change in the fair value of the item (i.e. translation differences for items whose fair value gain or loss is recognized in other comprehensive income or profit or loss for the period are also recognized in other comprehensive income or profit or loss for the period, respectively).

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

#### 5 Relevant estimates and judgements

The preparation of financial statements requires the use of estimates and judgments for certain transactions that are reflected in the recognition and measurement of assets, liabilities, revenues and expenses. The assumptions used are based on historical data and other factors considered relevant and are periodically reviewed by Management. Actual results may differ from the estimated amounts.

Below is information on estimates that require a high level of judgment or complexity in their application and that may materially affect the Company's financial position and results.

#### 5.1 Assumptions for asset impairment tests

The carrying amounts of the Company's non-financial assets other than inventories and deferred income and social contribution taxes are reviewed at each reporting date to determine whether there is any indication of impairment. If such an indication occurs, the recoverable amount of the asset is determined.

The recoverable amount of an asset or cash-generating unit (CGU) is the higher of its value in use (VIU) and its fair value less selling costs (VLJMV). Given the nature of the Company's activities, information on the fair value of an asset is generally difficult to obtain unless negotiations with potential buyers or similar transactions are available.

Projections related to key assumptions are derived from the business and management plan for the first five years and are consistent with the strategic plan for subsequent years. Such projections are based on estimated quantities of recoverable minerals, production levels, operating costs, capital requirements and market information, such as independent macroeconomic forecasts, industry and expert analyses.

The Company's price forecasting model is based on a non-linear relationship between variables that aim to represent the fundamentals of market supply and demand.

Changes in the economic environment may result in changes in assumptions and, consequently, the recognition of impairment losses in certain assets or CGUs. Changes in the economic and political environment may also result in higher country risk projections, leading to an increase in the discount rates used in impairment tests.

The recoverable amount of certain assets may not substantially exceed their carrying amounts and, for this reason, it is reasonably possible that impairment losses will be recognized in these assets in the coming years due to the observation of a different reality in relation to the assumptions made.

#### 5.2 Estimates related to legal proceedings and contingencies

These estimates are made individually or by grouping cases with similar arguments and essentially take into account factors such as the analysis of the requests made by the authors, the robustness of the existing evidence, case law precedents in similar cases and doctrine on the subject.

Arbitration, legal and administrative decisions in actions against the company, new case law and changes in the set of existing evidence may result in changes in the probability of an outflow of resources and their measurements through analysis of their grounds.

In connection with the divestment process to which the Company was subject in 2022, legal discussions prior to the business combination remained under the responsibility of the former controlling shareholder. Additionally, in accordance with the Share Purchase and Sale Agreement and Other Covenants, any questions arising from events in which the triggering event occurred before (and including) the Closing Date of the business combination will be the responsibility of the former controlling shareholder.

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

#### 5.3 Cost estimates for environmental areas recovery obligations

Estimates of costs for environmental recovery obligations of mines are made based on current information on expected costs and recovery plans. Calculations of these estimates are complex and involve significant judgments. The provision reflects the present value of future cash flows required to settle the recovery obligation, based on current legal standards and available technology. Annually, at the end of the year, future recovery costs are reviewed and all changes are reflected in the present value of the recovery provision. Further information on decommissioning of areas is presented in Note 19.

#### 5.4 Deferred taxes on profits

The Company makes judgments to determine the recognition and value of deferred taxes in the financial statements. Deferred tax assets are recognized if it is probable that future taxable income will exist. Determining the recognition of deferred tax assets requires the use of estimates contained in the Company's Strategic Plan, to be approved annually. This plan contains the main assumptions that support the measurement of future taxable income.

The changes in deferred income and social contribution taxes are presented in Note 20.

#### 5.5 Expected credit losses

The allowance for expected credit losses (ECL) for financial assets is based on assumptions of default risk, determination of whether or not a significant increase in credit risk has occurred, recovery factor, among others. To this end, the company uses judgments in these assumptions, in addition to information on payment delays and assessments of the financial instrument based on external risk classifications and internal assessment methodologies.

#### 5.6 Leases

The Company uses the incremental interest rate to discount cash flows from lease payments, considering the rate that the Company would have to pay when borrowing, for a similar term and with similar collateral, the resources necessary to obtain the asset with a value similar to the right-of-use asset in a similar economic environment.

#### 6 New standards and interpretations

#### 6.1 New or revised pronouncements applied for the first time in 2024

The Group has first applied certain standards and amendments, which are effective for annual periods beginning on or after January 1, 2024 (except where otherwise indicated). The Group has decided not to early adopt any other standards, interpretations or amendments that have been issued but are not yet effective.

Norm	Description	Effective date
Supplier finance arrangements – Amendments to IAS 7 and IFRS 7	The amendments to IAS 7 (equivalent to IFRS 3 (R2) - Statement of Cash Flows) and IFRS 7 (equivalent to IFRS 40 (R1) - Financial Instruments: Disclosures) clarify the characteristics of supplier financing arrangements and require additional disclosure of such arrangements. The disclosure requirements in the amendments are intended to help users of financial statements understand the effects of supplier financing arrangements on an entity's liabilities, cash flows and liquidity risk exposure.	These changes did not have a significant impact on the Company's individual and consolidated financial statements.

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

#### 6.2 Standards issued but not yet in effect

The new and amended standards and interpretations issued but not yet in effect as of the date of issuance of the Company's individual and consolidated financial statements are described below. The Company intends to adopt these new and amended standards and interpretations, if applicable, when they become effective.

#### a) IFRS 18: Presentation and Disclosure in Financial Statements

In April 2024, the IASB issued IFRS 18, which replaces IAS 1 (equivalent to IFRS 26 (R1) - Presentation of Financial Statements). IFRS 18 introduces new requirements for presentation within the income statement, including specified totals and subtotals. In addition, entities are required to classify all income and expenses within the income statement into one of five categories: operating, investing, financing, income taxes and discontinued operations, of which the first three are new.

The standard also requires disclosure of performance measures defined by management, subtotals of income and expenses, and includes new requirements for the aggregation and disaggregation of financial information based on the identified "functions" of the Primary Financial Statements (PFS) and the explanatory notes.

In addition, narrow-scope amendments have been made to IAS 7 (equivalent to CPC 03 (R2) - Statement of Cash Flows), which include changing the starting point for determining cash flows from operations using the indirect method from "profit or loss for the period" to "operating profit or loss" and removing the optionality for the classification of cash flows from dividends and interest. In addition, there are consequential amendments to several other standards.

IFRS 18 and the amendments to the other standards are effective for reporting periods beginning on or after 1 January 2027, with early application permitted and required to be disclosed, although in Brazil early adoption is not permitted. IFRS 18 will be applied retrospectively.

The Group is currently working to identify all the impacts that the amendments will have on the primary financial statements and explanatory notes to the financial statements.

#### b) IFRS 19: Subsidiaries without Public Accountability: Disclosures

In May 2024, the IASB issued IFRS 19, which allows eligible entities to elect to apply its reduced disclosure requirements while still applying the recognition, measurement and presentation requirements in other IFRS accounting standards. To be eligible, at the end of the reporting period, an entity must be a subsidiary as defined in IFRS 10 (CPC 36 (R3) – Consolidated Financial Statements), must not have a public accountability and must have a parent (final or intermediate) that prepares consolidated financial statements, available for public use, that comply with IFRS accounting standards.

IFRS 19 will be effective for reporting periods beginning on or after 1 January 2027, with earlier application permitted.

The Group is currently working to identify all the impacts that the amendments will have on the primary financial statements and notes to the financial statements.

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

c) Amendments to CPC 18 (R3) - Investment in Associates, Subsidiaries and Jointly Controlled Ventures and ICPC 09 - Individual Financial Statements, Separate Financial Statements, Consolidated Financial Statements and Application of the Equity Method.

In September 2024, the Accounting Pronouncements Committee (CPC) issued amendments to Technical Pronouncement CPC 18 (R3) and Technical Interpretation ICPC 09 (R3), with the aim of aligning Brazilian accounting standards with international standards issued by the IASB.

The update to Technical Pronouncement CPC 18 includes the application of the equity method (MEP) for measuring investments in subsidiaries in the Individual Financial Statements, reflecting the change in international standards that now allow this practice in the Separate Financial Statements. This convergence harmonizes the accounting practices adopted in Brazil with international ones, without generating material impacts in relation to the standard currently in force, focusing only on wording adjustments and updating of normative references.

ICPC 09, in turn, does not directly correspond to IASB standards and was therefore out of date, requiring changes to align its wording in order to adjust it to updates subsequent to its issuance and currently observed in the documents issued by the CPC.

The changes are effective for financial reporting periods beginning on or after January 1, 2025. The Group is currently working to identify all the impacts that the changes will have on the primary financial statements and explanatory notes to the financial statements.

d) Amendments to CPC 02 (R2) – Effects of Changes in Exchange Rates and Conversion of Financial Statements and CPC 37 (R1) – Initial Adoption of International Accounting Standards

In September 2024, the Accounting Pronouncements Committee (CPC) issued the Review of Technical Pronouncement No. 27, which includes changes brought about by the Lack of Exchangeability issued by the IASB, with changes to Technical Pronouncement CPC 02 (R2) - Effects of Changes in Exchange Rates and Conversion of Financial Statements and CPC 37 (R1) - Initial Adoption of International Accounting Standards.

The amendments seek to define the concept of exchangeable currency and provide guidance on procedures for non-exchangeable currencies, determining that convertibility should be assessed on the measurement date based on the purpose of the transaction. If the currency is not exchangeable, the entity should estimate the exchange rate that reflects market conditions. In situations with multiple rates, the one that best represents the settlement of cash flows should be used.

The pronouncement also highlights the importance of disclosures about non-exchangeable currencies, so that users of financial statements understand the financial impacts, risks involved and criteria used to estimate the exchange rate. The amendments are effective for financial reporting periods beginning on or after January 1, 2025. The Group is currently working to identify all the impacts that the amendments will have on the primary financial statements and notes to the financial statements.

#### 7 Cash and cash equivalents

	Consolidated		Individual	
	2024	2023	2024	2023
Cash and Banks	32,973	1,015	7,375	-
Financial investments	-	18,778	-	2,244
otal	32,973	19,793	7,375	2,244

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

The balance of cash and cash equivalents includes cash in hand, available bank deposits and short-term financial investments with high liquidity, which meet the definition of cash and cash equivalents recommended in accounting practice. During the fiscal year 2024, the Company obtained a return of 11.2% on its financial investments (13.23% in 2023).

#### **Accounting practice**

They represent cash, available bank deposits and short-term financial investments with high liquidity, readily convertible into a known amount of cash and with an insignificant risk of change in value.

#### 8 Restricted deposits

	MANAGE	Consolidated		
	2024	2023		
Restricted deposits	19,267	7 19,596		
Total	19,267	19,596		

Paraná Xisto S.A., a subsidiary of the Company, maintains deposits in financial institutions to comply with the requirements of ANP Resolution No. 854/2021. These investments have restricted cash characteristics and are only moved annually, based on the ANP's review of the amount of the subsidiary's environmental liabilities and determination of the amount to be maintained as a restricted deposit.

To comply with the requirements of ANP Resolution 854/2021, the Company had a letter of guarantee with Banco Safra, in the amount of R\$35,648 as of December 31, 2023, which was updated to R\$27,935 in 2024, through a contractual addendum. Therefore, the Company maintained the amount of R\$19,267 deposited as collateral for the letter as of December 31, 2024. In 2024, the monthly yield on deposits was 102% of the CDI (100% of the CDI in 2023).

#### 9 Accounts receivable

	(	Consolidated	
	2024	2023	
Accounts receivable	14,761	17,450	
Total	14,761	17,45	

The aging list of trade accounts receivable is shown below:

	Consolidated		
	2024	2023	
Amounts not yet due	13,782	14,758	
Past due			
Up to three months	979	2,692	
Up to three months  Total	9 14,7		

The Company and its subsidiary have no history of losses on trade receivables and, therefore, as of December 31, 2024 and 2023, no allowance for expected credit losses on trade receivables has been recognized.

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

#### Accounting practice

Accounts receivable are initially recognized at the fair value of the consideration to be received, which is unconditional from a customer (i.e., only the passage of time is required for the payment of the consideration to become due), and subsequently measured at amortized cost.

The Company recognizes an allowance for expected credit losses (ECL) for short-term accounts receivables using a provision matrix.

The Company bases this on unadjusted historical credit loss experience when such information represents the best reasonable and supportable information, or adjusted based on currently observable data to reflect the effects of current and future conditions, provided such data is available without undue cost or effort.

In general, for other receivables, the Company recognizes a provision equal to the 12-month ECL; however, when the credit risk of the financial instrument increases significantly from its initial recognition, the provision is recognized at an amount equal to the lifetime ECL.

When assessing a significant increase in credit risk, the Company compares the risk of default on the financial instrument at the reporting date with the risk of default on the financial instrument at its initial recognition date.

Regardless of the assessment of a significant increase in credit risk, the Company presumes that the credit risk of a financial asset has increased significantly since initial recognition when contractual payments are more than 30 days past due, except when reasonable and supportable information available demonstrates otherwise.

The Company assumes that the credit risk of accounts receivables has not increased significantly since initial recognition when they are considered to have low credit risk at the reporting date. Low credit risk is determined based on external credit ratings and internal assessment methodologies.

In the absence of a dispute or other issues that may result in suspension of collection, the Company considers default to have occurred when the counterparty fails to fulfill its legal obligation to pay its debts when due or, depending on the instrument, when the payment under the contract is past due for 90 (ninety) days or more.

ECL is the weighted average of historical credit losses, adjusted for their respective default risks, as applicable to the weightings. Credit loss on a financial asset is measured as the difference between all contractual cash flows due to the Company and all cash flows the Company expects to receive, discounted at the original effective interest rate.

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

### 10 Related parties

### 10.1 Consolidated

Transactions with related parties are segregated between loans and checking account between the companies and the amounts are as follows:

				Consolidated				Individual	
	Rece	Receivable Payable		Receivable		Rece	ivable	Pay	able
	12/31/2024	12/31/2023	12/31/2024	12/31/2023	12/31/2024	12/31/2023	12/31/2024	12/31/2023	
Loans	24,325	1,567	67,558	53,325	24,325	1,496	152,764	113,068	
Checking account	205	-	205	-	205	-			
Total	24,530	1,567	67,763	53,325	24,530	1,496	152,764	113,068	
Current	1,914	1,077	47,964	-	1,914	1,006	106,395	-	
Noncurrent	22,616	490	19,799	53,325	22,616	490	46,369	113,068	

### Receivable loans

The breakdown of receivable loans is as follows:

	Issuance	Maturity	Currency	Rate p.a.	12/31/2024	12/31/2023
Samas Klub	12/20/2023	12/19/2024	BRL	11.75%	-	72
F&M Resources INC	11/29/2022	11/29/2024	USD	7.38%	771	602
F&M Resources INC	12/16/2022	12/16/2024	USD	7.39%	516	403
F&M Resources INC	01/06/2023	01/06/2025	USD	7.41%	232	180
F&M Resources INC	02/07/2023	02/07/2025	USD	7.44%	188	147
F&M Resources INC	02/24/2023	02/24/2025	USD	7.45%	179	140
F&M Resources INC	06/23/2023	06/23/2025	USD	7.87%	28	23
F&M Resources INC	01/02/2024	01/02/2026	USD	7.48%	3,130	-
F&M Resources INC	04/26/2024	04/26/2026	USD	7.32%	6,506	_
F&M Resources INC	05/13/2024	05/13/2026	USD	8.26%	1,630	-
F&M Resources INC	06/06/2024	06/06/2026	USD	8.24%	1,622	-
F&M Resources INC	07/01/2024	07/01/2026	USD	8.22%	1,613	-
F&M Resources INC	08/01/2024	08/01/2026	USD	7.67%	1,598	-
F&M Resources INC	08/22/2024	08/22/2026	USD	7.64%	1,591	-
F&M Resources INC	09/19/2024	09/19/2026	USD	7.60%	1,582	~
F&M Resources INC	10/18/2024	10/18/2026	USD	7.68%	1,572	-
F&M Resources INC	11/04/2024	11/04/2026	USD	7.75%	1,567	-
F&M Resources INC	Checking account	-	USD	0.00%	205	-
tal					24,530	1,567
Current					1,914	1,077
Noncurrent					22,616	490

Changes in receivable loans in the year are as follows:

	Consolidated		
_	12/31/2024	12/31/2023	
Opening balance	1,567	28,190	
(+) Loans granted	18,694	20,167	
(+) Interest incurred	780	1,414	
(+/-) Foreign exchange differences	3,561	(3,148)	
(-) Repayment of principal	(72)	(45,056)	
Closing balance	24,530	1,567	

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

### Payable loans

The breakdown of payable loans is as follows:

	Issuance	Maturity	Currency	Rate p.a.	12/31/2024	12/31/2023
F&M Resources INC	07/14/2023	07/14/2025	USD	8.01%	11,727	8,501
F&M Resources INC	07/26/2023	07/26/2025	USD	8.06%	20,756	15,038
F&M Resources INC	08/14/2023	08/14/2025	USD	8.39%	3,461	2,499
F&M Resources INC	12/20/2023	12/20/2025	USD	7.49%	12,020	8,734
F&M Resources INC	11/04/2022	11/04/2026	USD	7.58%	19,799	18,553
Total					67,763	53,325
Current					47,964	-
Noncurrent			•		19,799	53,325

Changes in payable loans in the year are as follows:

	12/31/2024	12/31/2023
Opening balance	53,325	16,463
(+) Loans received	-	33,218
(+) interest incurred	4,331	3,031
(+/-) Foreign exchange differences	10,107	613
Closing balance	67,763	53,325

### 10.2 Individual

### Payable loans

The breakdown of payable loans is as follows:

						Individual
	Issuance	Maturity	Currency	Rate p.a.	12/31/2024	12/31/2023
F&M Resources INC	07/14/2023	07/14/2025	USD	8.01%	11,727	8,501
F&M Resources INC	07/26/2023	07/26/2025	USD	8.06%	20,756	15,038
F&M Resources INC	08/14/2023	08/14/2025	USD	8.39%	3,461	2,499
F&M Resources INC	11/04/2022	11/04/2026	USD	7.75%	19,799	18,553
F&M Resources INC	12/20/2023	12/20/2025	USD	7.49%	12,021	8,734
Paraná Xisto	09/28/2023	09/28/2025	BRL	0.00%	29,905	29,906
Paraná Xisto	12/27/2023	12/27/2025	BRL	0.00%	28,525	28,525
Paraná Xisto	01/02/2024	01/02/2026	BRL	0.00%	1,019	-
Paraná Xisto	04/26/2024	04/26/2026	BRL	0.00%	5,256	-
Paraná Xisto	05/15/2024	05/15/2026	BRL	0.00%	1,324	-
Paraná Xisto	06/05/2024	06/05/2026	BRL	0.00%	1,528	-
Paraná Xisto	07/02/2024	07/02/2026	BRL	0.00%	1,834	-
Paraná Xisto	02/15/2024	02/15/2026	BRL	0.00%	14,297	_
Paraná Xisto	Checking account	-	BRL	0.00%	1,312	1,312
Total					152,764	113,068
Current					106,395	_
Noncurrent					46,369	113,068

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

Changes in payable loans in the year are as follows:

		Individual
	12/31/2024	12/31/2023
Opening balance	113,068	56,780
(+) Loans received	25,258	54,433
(+) Interest incurred	4,331	3,040
(+/-) Foreign exchange differences	10,107	-
(-) Repayment of principal	-	(1,157)
(-) Repayment of interests	••	(28)
Closing balance	152,764	113,068

The loan agreements entered into between the Company and other Group companies are executed under terms agreed between the parties, which may differ from the terms that would have been established had the same transactions been conducted with other market participants.

### a) Key management personnel compensation

The compensation of the Statutory Executive Board consists of monthly salaries and benefits (life insurance, health care, pharmacy, meal voucher, food voucher, and fuel voucher), aiming to align with the average amounts of the selected market as well as with the practices adopted in the current market benefits package. The Company does not have a non-statutory executive board and does not compensate its board members. The statutory executive board of the Group is centralized in the subsidiary, Paraná Xisto, which is responsible for paying the compensation and benefits to the statutory executive officers. Key management personnel compensation by category is as follows:

		Consolidated
	12/31/2024	12/31/2023
Fixed compensation and charges	4,304	3,336
Variable compensation	397	139
Total	4,701	3,475

### 11 Inventories

			Consolidated
		12/31/2024	12/31/2023
Finished goods	(i)	8,427	14,937
Finished goods held by third parties	(ii)	3,600	8,521
In-process products	(iii)	3,377	5,312
Materials and supplies	(iv)	36,922	26,347
Provision for inventory obsolescence		(705)	(2,238)
Provision for adjustments to net realizable value			(1,600)
Total		51,621	51,279

<sup>(</sup>i) Includes fuel oil, LPG, sulfur, naphtha, shale water and fuel gas

<sup>(</sup>ii) Includes OTE fuel oil and naphtha stored in third-party tanks. In 2023, the subsidiary Paraná Xisto entered into a lease agreement for storage tanks to store fuel oil at Terin, located at the Port of Paranaguá (PR).

<sup>(</sup>iii) Shale oil and oily water

<sup>(</sup>iv) Includes operating materials and sludge acquired from third parties

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

The provision for inventory obsolescence at the end of the fiscal year is as follows:

	Consolidated		
	2024	2023	
Opening balance of the provision	(2,238)	-	
Recognition .	(705)	(2,238)	
Reversal	2,238	-	
Closing balance of the provision	(705)	(2,238)	

The provision for adjustments to net realizable value at the end of the fiscal year is as follows:

·	Co	onsolidated
	2024	2023
Opening balance	(1,600)	_
Recognition	2,657	(1,600)
Reversal	(1,057)	-
Closing balance	-	(1,600)

Crude oil inventories may be marketed in their raw state, as well as consumed in the production process of their by-products.

Work-in-process products are composed of product streams that have already gone through at least one processing unit but still need to be processed, treated, or converted to be made available for sale.

Materials and supplies mainly represent production inputs and operating materials that will be used in the Company's activities and are presented at average purchase cost.

Inventories are adjusted to their realizable value by means of provisions for adjustment to market value and other provisions, when necessary. The classification of losses due to obsolescence and provisions for adjustment to realizable value in the statement of profit or loss are presented under cost of goods sold.

### **Accounting practice**

Inventories are measured at their weighted average cost of purchase or production and are adjusted to their net realizable value when the latter is lower than the items' carrying amount.

Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and expenses necessary to make the sale. Changes in selling prices after the reporting date are considered in the calculation of net realizable value to the extent that they confirm the conditions existing at the reporting date.

Materials and supplies are measured at average purchase cost, provided that such cost does not exceed replacement cost.

Provisions for obsolescence of materials and supplies are determined with reference to specific inventory items, through periodic reviews to determine the extent of any need for a provision. The classification of obsolescence losses in the statement of profit or loss is presented under cost of goods sold.

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

### 12 Investments

As at December 2024 and 2023, The Company's investments are as follows:

		12/31/2024	12/31/2023
Subsidiary	Type	Equity	Equity
		interests	interests
Paraná Xisto S.A.	Direct subsidiary	100%	100%

The breakdown of the Company's investment balances at the end of the fiscal year is presented below.

	2024	2023
Investments measured using the equity method		
Paraná Xisto S.A.	179,216	119,914
Fair value adjustment to property, plant and equipment	50,251	51,789
Fair value adjustment to intangible assets	31,596	38,617
Total	261,063	210,320

Changes in the investment in the subsidiary in the fiscal year are as follows:

	12/31/2023	Equity pickup	Depreciation and amortization of surplus value	Foreign exchange differences on translation of subsidiary's statement of financial position (*)	12/31/2024
Paraná Xisto S.A.	210,320	59,724	(8,558)	(423)	261,063
	210,320	59,724	(8,558)	(423)	261,063

(\*) Equity pickup calculated on operating income (expenses) of the indirect subsidiary PX Energy Canada Inc., from the company's incorporation on July 24, 2024.

				Depreciation and	
	12/31/2022	Equity pickup	Capital contribution	amortization of surplus value	12/31/2023
Paraná Xisto SA.	278,754	(94,325)	58,378	(32,487)	210,320
	278,754	(94,325)	58,378	(32,487)	210,320

The table below presents a summary of the financial information of the subsidiary measured using the equity method:

	Paraná Xisto S.A.	Interests %	Current assets	Noncurrent assets	Total assets	Current liabilities	Noncurrent liabilities	Total liabilities	Equity
-	12/31/2024	100%	182,477	231,781	414,258	136,942	98,100	238,180	179,216
	12/31/2023	100%	99,130	287,847	386,977	152,706	114,356	267,062	119,915

Paraná Xisto S.A.	Interests %	Net revenue	Expenses	Net income/loss	Equity
12/31/2024	100%	540,096	(56,386)	77,846	77,846
12/31/2023	100%	421,017	(86,034)	(94,325)	(94,325)

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

# 13 Property, plant and equipment and intangible assets

# 13.1 Property, plant and equipment

The consolidated property, plant and equipment is presented as follows:

	Land	Buildings and	Machinery and	Assets under		Right-of-use	Advance	Total
		וווואוסאבווובוורא	ednibilielit	construction	Stripping costs	assets	payments	
Balance as of December, 31 2022	30,923	59,223	100,008	6,465	1	4,792	1	201,411
Additions	1	•	1,620	70,651		2,196	1	74,467
Write-offs	t	•	(650'6)	t	1		ŧ	(650'6)
Transfers	1	(2,404)	76,202	(73,798)	ı	3	1	
Depreciation	ı	(2,573)	(95,570)	į	ı	(3,160)		(101,303)
Balance as of December, 31 2023	30,923	54,246	73,201	3,318	1	3,828		165,516
Cost	30,923	57,254	193,207	3,318	E	7,663		292,365
Accumulated depreciation		(3,008)	(120,006)	t	•	(3,835)	1	(126,849)
Balance as of December, 31 2023	30,923	54,246	73,201	3,318	1	3,828	,	165,516
Additions	r	ı	2,877	20,106	5,195	6,193	8	34,379
Write-offs	1	•	(293)	ı		1	1	(293)
Transfers	1	•	7,421	(9,005)	1	1	ı	(1,584)
Depreciation	ı	(2,921)	(44,447)	ŧ	•	(3,305)	1	(50,673)
Balance as of December, 31 2024	30,923	51,325	38,759	14,419	5,195	6,716	8	147,345
Cost	30,923	57,254	203,212	14,419	5,195	13,856	∞	324,867
Accumulated depreciation	1	(5,929)	(164,453)	ı	ı	(7,140)	•	(177,522)
Balance as of December, 31 2024	30,923	51,325	38,759	14,419	5,195	6,716	8	147,345
Useful life in years	1	18-21	2	1	1	1-5		

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

### **Accounting practice**

Property, plant and equipment are stated at acquisition or buildup cost, which also includes directly attributable costs necessary to place the asset into working condition, and, when applicable, net of accumulated depreciation and impairment losses. As of December 31, 2024 and 2023, no indicators of impairment of property, plant and equipment were identified.

Expenditures on major planned maintenance carried out to restore or maintain the original performance standards of industrial units are recognized in property, plant and equipment when the campaign period exceeds twelve months and the campaigns are foreseeable. These expenditures are depreciated over the expected period until the next major maintenance. Maintenance expenditures that do not meet these criteria are recognized as expenses or cost of goods sold in the statement of profit or loss, depending on the asset's allocation and use.

Spare parts and replacement components with a useful life greater than one year and that can only be used in connection with items of property, plant and equipment are recognized and depreciated together with the main asset.

Borrowing costs directly attributable to the acquisition or construction of assets are capitalized as part of the cost of such assets.

Development costs are capitalized only if development costs can be measured reliably, if the product or process is technically and commercially viable, if future economic benefits are probable, and if the Company has the intention and sufficient resources to complete development and to use or sell the asset. In 2024, the subsidiary Paraná Xisto began the development of a new mine called Rio das Pedras, which is not yet in operation. Development costs incurred in fiscal year 2024 amounted to R\$ 5,195.

Depreciation is calculated on a straight-line basis over the estimated useful lives of the assets. The Company reviews the estimated residual value and expected useful life of the assets at least annually. In particular, the Company considers the impact of health, safety, and environmental legislation in assessing the estimated residual value and expected useful life of the assets.

Right-of-use assets are presented as part of property, plant and equipment and, based on the useful lives of their respective underlying assets and the characteristics of the lease agreements (term, transfer of asset, or exercise of purchase option), are depreciated on a straight-line basis over the contractual periods.

The residual value, useful life, and depreciation methods of the assets are reviewed at the end of each fiscal year and adjusted prospectively when applicable.

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

### 13.2 Intangible assets

Intangible assets are presented as follows:

	Mining rights	Software	Intangible assets under development	Total
Balance as of July, 15 2022 (incorporation date)	=	-	· ·	-
Business combination	45,641	4	_	45,645
Depreciation	(1,173)	(1)	-	(1,174)
Balance as of December, 31 2022	44,468	3	-	44,471
Additions	-	-	23,402	23,402
Write-offs	-	(6,005)	-	(6,005)
Transfers	-	22,847	(22,847)	-
Amortization	(5,851)	(349)	-	(6,200)
Balance as of December, 31 2023	38,617	16,496	555	55,668
Cost	45,641	16,846	555	63,042
Accumulated amortization	(7,024)	(350)	-	(7,374)
Balance as of December, 31 2023	38,617	16,496	555	55,668
Additions		776	6,179	6,955
Write-offs	-	(1,338)	-	(1,338)
Transfers	~	7,780	(6,196)	1,584
Amortization	(7,021)	(1,467)	-	(8,488)
Balance as of December, 31 2024	31,596	22,247	538	54,381
Cost	45,641	24,064	538	70,243
Accumulated amortization	(14,045)	(1,817)	-	(15,862)
Balance as of December, 31 2024	31,596	22,247	538	54,381
Useful life in years	27	1-25	-	

### **Accounting practice**

Intangible assets are measured at historical acquisition cost or at fair value when acquired in a business combination, net of accumulated amortization and, if applicable, accumulated impairment losses. Subsequent expenditures are capitalized only when they increase the future economic benefits embodied in the specific asset to which they relate.

Amortization is calculated using the straight-line method based on the estimated useful life of the assets, which is reviewed at each statement of financial position date.

There were no indicators that the carrying amount of intangible assets exceeded their recoverable amount as of December 31, 2024 and 2023.

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

### 14 Trade accounts payable

	Co	onsolidated		Individual
	2024	2023	2024	2023
Domestic	54,132	34,036	67	218
Foreign	1,650	2,003	_	-
Total	55,782	36,039	67	218
Current	55,198	36,039	67	218
Noncurrent	584	-	-	-

### 15 Contingent consideration for the acquisition of a subsidiary

	Individual a	nd consolidated
	12/31/2024	12/31/2023
Current	24,125	14,041
Noncurrent	51,371	67,437
Noncurrent tal	51,: <b>75.</b> :	***********

As part of the acquisition agreement of Paraná Xisto, an additional payment (contingent consideration) was agreed to be paid annually to the former owner of Paraná Xisto over a five-year period. This payment will be determined based on the additional volumes of oily sludge purchased by Paraná Xisto from the seller and is linked to the future price of fuel oil. This contingent consideration was classified as a financial liability and measured at fair value, taking into account the projected volume of oily sludge purchases for the remaining term of the contract and the future price of fuel oil.

Changes in contingent consideration for the acquisition of the subsidiary in the fiscal year are as follows:

	Individual and consolidated		
	12/31/2024	12/31/2023	
Opening balance	81,478	62,124	
Payments	(14,034)	(1,313)	
Fair value adjustment recognized in profit or loss	8,052	20,667	
Closing balance	75,496	81,478	

### 16 Advances from customers

			Consolidated
		12/31/2024	12/31/2023
16	Advances from customers	624	39,028
Total		624	39,028

These amounts refer to advanced or upfront payments from third-party customers, linked to the sale of products or provision of services. Changes in advances from customers are as follows:

		Consolidated
	12/31/2024	12/31/2023
Opening balance	39,028	-
Additions	443	39,028
Recognized as revenue in the year	(38,847)	-
Closing balance	624	39,028

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

### 17 Loans and financing

The breakdown of the Company's loans as of December 31, 2024 and 2023 is as follows:

Individual	and	consol	hatchi
IIIuiviuuai	anu	COLISO	luateu

	Counterparty	Issuance	Nominal value (USD)	Maturity	Currency	Rate p.a.	12/31/2024	12/31/2023
1st. issuance of debentures	LCM – Lumina	10/19/2022	50,000	03/31/2025	USD	12.50%	-	236,002
3rd. issuance of debentures	LCM — Lumina	07/25/2023	15,000	03/31/2025	USD	12.50%	-	76,877
1st. issuance of debentures	Nordic AS	04/24/2024	80,000		USD	16%	494,239	
Total							494,239	312,883
Current							494,239	312,883

On July 23, 2024, the Company fully settled the liability related to the 1st and 3rd issuance of debentures with LCM Lumina.

On April 24, 2024, the Company issued debentures in the amount of US\$ 80,000, with Nordic Trustee AS, a company based in Norway, as the counterparty. Paraná Xisto S.A. is the guarantor of this instrument, since all of Xisto's shares and the credit rights of its receivables were pledged as collateral under the contract.

Changes in loans in the fiscal year are as follows:

	Individual and consolidated		
	12/31/2024	12/31/2023	
Opening balance	312,879	216,510	
(+) Loans raised	424,104	70,314	
(+) Interest incurred	61,226	124,913	
(+/-) Foreign exchange differences	122,412	(14,993)	
(-) Principal repayments	(290,357)	(45,054)	
(-) Interest payments	(123,569)	(38,811)	
(-) Issuance costs	(15,343)	-	
(+) Amortized issuance costs	2,887	-	
Closing balance	494,239	312,879	

Below are the main financial covenant clauses of the outstanding debentures:

- Interest coverage ratio (EBITDA / (interest expense on debentures finance income) greater than
   1.3x
- Available cash flow greater than US\$ 10,000 at the fiscal year-end date.

As of December 31, 2024, the Company did not meet the financial ratios described above and, as a result, reclassified and is presenting the entire debt balance as current liabilities.

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

### 18 Leases (Consolidated)

### 18.1 Lease receivables (lessor)

As of December 31, 2024 and 2023, changes in the lease contract recognized as an asset by the subsidiary are presented as follows:

	Balances as of 12/31/2023	Receipts	Interest income	Remeasurements	Balances as of 12/31/2024
Lease receivables	2,641	(391)	352	260	2,862
Total	2,641	(391)	352	260	2,862
Current	350				384
Noncurrent	2,291				2,478

	Balances as of 12/31/2022	Receipts	Interest income	Balances as of 12/31/2023
Lease receivables	2,699	(399)	341	2,641
Total	2,699	(399)	341	2,641
Current	377			350
Noncurrent	2,322			2,291

The finance lease receipts are detailed as follows:

	12/31/2024	12/31/2023
2024	***************************************	350
2025	384	307
2026	338	270
2027	297	237
2028	261	1,477
2029 onwards	1,582	_
As of December 31, 2024	2,862	2,641

The finance lease is represented by the lease agreement for the research and development facilities owned by the subsidiary Paraná Xisto, entered into with Petrobras, and has a term of 20 years, with installments due monthly.

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

### 18.2 Lease liability (lessee)

As of December 31, 2024 and 2023, changes in lease contracts recognized as liabilities are as follows:

			Consolidated
	Boiler	Computer and peripherals	Total
As of December 31, 2022	3,041	2,178	5,219
New contracts	1,760	-	1,760
Remeasurements	436	-	436
Principal repayment	(2,220)	(539)	(2,759)
Interest payment	(521)	(120)	(641)
Accrued interest	521	120	641
As of December 31, 2023	3,017	1,639	4,656
New contracts	6,148	-	6,148
Remeasurements	-	45	45
Principal repayment	(3,435)	(285)	(3,720)
Interest payment	(314)	(183)	(497)
Accrued interest	314	183	497
As of December 31, 2024	5,730	1,399	7,129
Current	3,257	530	3,787
Noncurrent	2,473	869	3,342

As of December 31, 2023, the lease contract cash flows by maturity are as follows:

12/31/2024	12/31/2023
-	3,535
3,787	382
2,871	337
352	298
119	104
7,129	4,656
	3,787 2,871 352 119

### Accounting practice

### For contracts in which the Company is the lessee

Lease liabilities are measured at the present value of lease payments, excluding projected future inflation, and take into account taxes recoverable, non-cancelable terms, and extension options when reasonably certain.

The payment flows are discounted using the Company's nominal incremental financing rate, as the interest rates implicit in third-party lease contracts are typically not readily determinable.

Remeasurements of the lease liability generally reflect changes resulting from contractual indices or rates, as well as changes in lease terms due to new expectations concerning extensions or terminations.

Interest incurred updates the lease liability and is classified as a financial expense, while payments reduce the carrying amount of the liability.

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

Payments associated with short-term leases (with a term of 12 months or less) or variable lease payments are recognized as expenses over the lease term.

### For contracts in which the Company is the lessor

When the Company is the lessor under a contract classified as a finance lease, a receivable is recognized in an amount equal to the net investment in the lease, which consists of the lease payments receivable and any unguaranteed residual value for which the Company is responsible, discounted at the interest rate implicit in the lease.

Credit loss on a financial asset is measured as the difference between all contractual cash flows due to the Company and all cash flows the Company expects to receive, discounted at the original effective interest rate.

### 19 Provision for decommissioning of areas

The subsidiary Paraná Xisto has legal obligations related to the remediation of areas impacted by oil shale mining activities and to ensure the safe future use of the project area. The rehabilitation of degraded areas is systematically conducted throughout the operational life of the mines. As a result, the damage caused during mine preparation for the start of production is largely remediated in the subsequent years.

		Consolidated
	12/31/2024	12/31/2023
Provision for decommissioning of areas	39,437	73,213
Provision for environmental expenses	11,847	16,586
Total	51,284	89,799
Current	5,287	14,256
Noncurrent	45,997	75,543

As of December 31, 2023, the provisioned balance refers to amounts recognized by the subsidiary for environmental compensation obligations assumed by the Company in the course of its operations, in compliance with Resolution 854/2021 of the National Agency of Petroleum, Natural Gas and Biofuels (ANP), which aims to ensure the environmental remediation of areas impacted by mining activities.

	C	onsolidated
	2024	2023
Opening balance	89,799	104,348
(+) Provision for decommissioning of areas	5,168	_
(-) Payments made for environmental remediation	(13,766)	(10,145)
(-) Reversal of provision for decommissioning of areas	-	(18,994)
Provision/Reversal of NPV adjustment for decommissioning of	(29,917)	14,590
areas		
Closing balance	51,284	89,799

Changes in the provision between December 31, 2024 and 2023 reflect the periodic reassessment process of expected future expenditures by Management and the best estimate of disbursements to be made by the Company for the recovery of decommissioned areas, in addition to environmental remediation expenses incurred concurrently with the Company's production process. Changes in the provision due to the passage of time and revisions of estimated future expenditures are reviewed and adjusted by the Company at each year-end.

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

### Accounting practice

The recognition of legal obligations for environmental remediation of areas impacted by oil shale mining activities occurs as the mine development and production activities are carried out. The environmental damage substantially originates from the production phase of the mines and considering that overburden removal takes place almost concurrently with shale extraction, the recognition of the provision for related environmental remediation is recorded as part of production costs. Estimates are reviewed periodically based on current information on costs and expected remediation plans.

As of December 31, 2024 and 2023, the asset corresponding to the environmental liability was fully depreciated, and consequently, changes in the estimated costs for environmental remediation incurred during 2024 and 2023 were recognized in liabilities with a corresponding impact on profit or loss.

The effects of the present value adjustment of the provision are recognized as finance income (costs).

### 20 Taxes

### 20.1 Income and social contribution taxes

·					***************************************		С	onsolidated		
	Current assets		Current assets		Noncurrent	assets	Current li	abilities	Noncurrent l	iabilities
	2024	2023	2024	2023	2024	2023	2024	2023		
Income tax Social	4,548	2,723	-	•	-		-	_		
contribution	1,797	1,206	-	-	_	-	-			
-	6,345	3,929	-	-	-	-	-	_		
Installments Income tax paid in					4.420	3.404	0.004	7.762		
installments Social contribution paid in	-	-	-		4,430	2,401	8,084	7,762		
installments	_		-		1,421	705	2,495	2,280		
	-	-	-	-	5,851	3,106	10,579	10,042		
Deferred tax										
Income tax	-	-	36,366	65,907	-	-	5,117	-		
Social contribution	-		13,091	23,727	-		2,495			
	-	-	49,457	89,634	-	-	7,403	-		
Total	6,345	3,929	49,457	89,634	5,851	3,106	17,982	10,042		

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

### 20.2 Reconciliation of income and social contribution taxes

The reconciliation of taxes calculated at nominal rates and the amount of taxes recognized is presented as follows:

		Consolidated		Individual
	2024	2023	2024	2023
Loss before taxes	(107,323)	(289,275)	(135,395)	(271,463)
Income and social contribution tax credit at nominal rates (34%	36,490	98,353	46,034	92,297
Adjustments to determine the effective tax rate:				
Deferred tax asset not recognized on income and social contribution tax losses	(64,756)	(53,412)	(67,756)	(35,327)
Equity pickup	-	~	20,306	(32,070)
Permanent differences	(1,262)	(2,219)	-	-
Amortization of surplus value (*)	(30,738)		(30,738)	-
Other	(106)	(10)	-	-
Adjusted income and social contribution taxes	(60,372)	42,712	(32,302)	24,900
Income and social contribution taxes - current	(12,795)	_	-	-
Income and social contribution taxes - deferred	(47,577)	42,712	(32,302)	24,900
Total	(60,372)	42,712	(32,302)	24,900
Effective income and social contribution tax rate	56.3%	14.8%	23.9%	9.2%

<sup>(\*)</sup> The amortization of surplus value is a permanent difference since the Company will not claim its deductibility for tax purposes.

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

### 20.3 Deferred income and social contribution taxes

The table below shows the breakdown of consolidated deferred tax assets as of December 31.

		Consolidated
	12/31/2024	12/31/2023
Leases	(2,830)	70
Depreciation difference	17,595	21,260
Provision for decommissioning of areas	17,437	30,532
Right of use	3,836	1,559
Provision for contingencies	5,761	2,182
Provision for inventory losses	240	1,305
Amortization of surplus value	(27,828)	-
Interest and foreign exchange differences	20,425	24,900
Other provisions	7,418	7,826
Total	42,054	89,634
Deferred tax assets	42,054	89,634

Management considers that deferred tax assets will be realized in proportion to the realization of temporary differences—income, expenses, and the final resolution of future events—both based on projections. As of December 31, 2024 and 2023, the Company did not recognize deferred tax assets on tax loss carryforwards. The consolidated tax loss carryforward balance as of December 31, 2024 was R\$ 303,576 (R\$ 67,315 as of December 31, 2023).

### Accounting practice

Income and social contribution tax expenses for the year are recognized in the statement of profit or loss unless they relate to items directly recognized in equity, and include both current and deferred taxes. These taxes are calculated based on rates of 15%, plus a 10% surtax on taxable profit computed on the Company's accounting records ('lucro real') for income tax purposes, and 9% on taxable profit ('lucro real') for social contribution purposes, considering the offsetting of income and social contribution tax losses, limited to 30% of taxable profit ('lucro real') for the year.

### Current income and social contribution taxes

These are calculated based on taxable profit determined according to applicable legislation and the rates in effect at the end of the reporting period. Uncertainties regarding the treatment of income taxes are assessed periodically, taking into account the likelihood of acceptance by the tax authority.

Current income and social contribution taxes are presented net when there is a legally enforceable right to offset recognized amounts and when there is an intention to settle on a net basis or realize the asset and settle the liability simultaneously.

### Deferred income and social contribution taxes

Deferred taxes are generally recognized on temporary differences between the tax bases of assets and liabilities and their carrying amounts, and are measured using the rates expected to apply in the period in which the asset is realized or the liability is settled, based on rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

Deferred tax assets are recognized for all deductible temporary differences, including unused tax losses and credits, to the extent that it is probable that taxable income will be available against which the deductible temporary difference can be used, unless the deferred tax asset arises from the initial recognition of an asset or liability in a transaction other than a business combination and, at the time of the transaction, affects neither accounting profit nor taxable profit (tax loss).

Deferred income and social contribution taxes are presented net when there is a legally enforceable right to offset current tax assets against current tax liabilities, and the deferred tax assets and liabilities relate to income taxes levied by the same tax authority on the same taxable entity or on different taxable entities that intend to settle current tax liabilities and assets on a net basis, or to realize the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax assets or liabilities are expected to be settled or recovered.

### 20.4 Other taxes and contributions

	Consolidated								
	Current assets Noncurrent assets Current liabilities			Noncurrent liabilities					
	2024	2023	2024	2023	2024	2023	2024	2023	
State VAT (ICMS) Federal contribution taxes on gross revenue for Social Integration Program (PIS) and for Social	687	604	1,840	662	17,543	15,123	-	-	
Security Financing (COFINS)	_		12,031	10,044	956	2,727	***	_	
Royalties Tax on Financial	-	-	-	-	1,495	1,225	-	-	
Transactions (IOF) ICMS paid in	-	-	-	-	-	525	-	-	
installments Withholding Income	-	-	-	-	30,441	18,999	18,987	21,064	
Tax	2,864	2,006	-	-	1,741	-	-	-	
Other	1,102	-	-	-	609	3,336	-	_	
Total	4,653	2,610	13,871	10,706	52,785	41,935	18,987	21,064	

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

### 21. Equity

### 21.1 Subscribed capital

As of December 31, 2024 and 2023, subscribed capital in the amount of R\$1,000.00 is represented by 1,000 common registered no-par value shares, as follows:

Capital subscription on July 18, 2022 – R\$1,000.00 – corresponding to 1,000 shares.

There were no changes in capital during the year ended December 31, 2024 and 2023.

### Accounting practice

Capital is represented by common shares. Incremental costs directly attributable to the issuance of shares are presented as a deduction from equity, as capital transactions, net of tax effects.

### 21.2 Income reserves

### Legal reserve

The legal reserve is constituted annually by allocating 5% of the net income for the year and may not exceed 20% of the Company's capital. The purpose of the legal reserve is to ensure the integrity of capital and may only be used to offset losses or increase capital through a resolution made at the shareholders' meeting.

As of December 31, 2024 and 2023, no legal reserve was set up since the Company reported losses in both years.

### 21.3 Dividends

Net income for the year, adjusted in accordance with applicable legislation, shall be allocated as follows, subject to approval by the General Shareholders' Meeting:

- (i) a portion corresponding to 5% (five percent) of net income shall be allocated to the legal reserve, which shall not exceed 20% (twenty percent) of the Company's capital;
- (ii) a portion of the remaining net income may be allocated to contingency reserves, with the purpose of offsetting, in future periods, a decrease in income arising from contingencies rated as probable loss;
- (iii) a portion of the net income resulting from government grants or donations for investment may be allocated to the tax incentive reserve;
- (iv) any portion of the contingency reserve constituted in previous years and related to actual or unrealized losses, if any, must be reversed;
- (v) from the remaining balance, after the deductions and reversals indicated and as provided by applicable legislation, a portion corresponding to 25% (twenty-five percent) shall be distributed to shareholders as mandatory dividends;
- (vi) all or part of the remaining balance, after deductions, reversals, and payment of mandatory dividends, may be retained to execute the capital budget, if the proposal to do so is approved by the Company's management; and
- (vii) any remaining balance, if applicable, must be distributed to shareholders as additional dividends.

No dividends were paid by the Company during the fiscal years ended December 31, 2024 and 2023, as the Company recorded losses in both years.

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

### 21.4 Other Comprehensive Income (Loss)

Due to the translation of the financial statements of its indirect subsidiary, whose functional currency is the Canadian Dollar, other comprehensive income (loss) was recognized.

Foreign currency transactions are initially recorded at the functional currency exchange rate in effect on the transaction date. Monetary assets and liabilities denominated in foreign currency are translated using the closing exchange rate on the reporting date.

All differences are recorded in the statement of profit or loss, except for the foreign exchange variation arising from the translation of the subsidiary's statement of financial position. This difference is recognized in other comprehensive income (loss).

Charges and tax effects related to the foreign exchange differences on these monetary items are also recognized in other comprehensive income.

### 22. Sales revenue

		Consolidated
	12/31/2024	12/31/2023
Gross sales revenues	730,516	560,793
(-) Sales returns	(4,122)	(3,086)
(-) Commercial discounts	(17,977)	(745)
Sales taxes (*)	(168,321)	(135,945)
Net sales revenues	540,096	421,017
Net revenue by product		
Shale oil	420,240	328,506
Shale gas	29,698	23,429
Naphtha	57,163	50,736
Liquefied petroleum gas (LPG)	21,448	8,369
Sulfur	11,149	9,857
Shale water	398	120
Total	540,096	421,017

<sup>(\*)</sup> Includes PIS, COFINS and ICMS.

### **Accounting practice**

The Group evaluates contracts with customers that will be subject to revenue recognition and identifies the distinct goods and services promised in each contract.

Performance obligations are defined as promises to transfer a product or service (or a group of products or services) that is distinct, or a series of distinct products or services that are substantially the same and have the same pattern of transfer to the customer.

The Group measures revenue at the amount of consideration it expects to be entitled to in exchange for transferring the promised goods or services to the customer, excluding amounts collected on behalf of third parties. Transaction prices are based on contractually stated prices, which reflect the Company's pricing methodologies and policies based on market parameters.

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

The Group grants rebates to customers based on contractual clauses when pre-determined volume thresholds are reached. These rebates are considered a form of variable consideration and are estimated and recognized as a reduction in revenue at the time the sale is recognized, taking into account the likelihood that customers will achieve the pre-determined volumes that entitle them to such rebates. The rebates granted are presented as deductions from gross revenue in the statement of profit or loss for the year.

Revenue is recognized when a good is transferred—that is, when the customer obtains control over it—thus satisfying the performance obligation. This generally occurs at specific points in time upon delivery of the product.

### 23. Costs and expenses by nature

### 23.1 Cost of goods sold and services rendered

		Consolidated
Cost of goods sold	12/31/2024	12/31/2023
Raw materials, supplies, contracted services, and other	(257,884)	(241,603)
Idle capacity costs	-	(60,854)
Depreciation	(57,694)	(105,119)
Royalties	(16,042)	(11,589)
Freight	(7,242)	(10,967)
Storage	(12,980)	(6,132)
Provision for inventory losses	(735)	(3,838)
Personnel expenses	(48,491)	(29,012)
Asset write-offs	(293)	(9,059)
Other	(3,112)	(1,434)
Total	(404,473)	(479,607)

### Accounting practice

The cost of goods and services sold for the goods sold includes the recording of production costs—comprising the cost of direct materials and labor, and a proportional share of indirect manufacturing overhead based on the normal operating capacity of the respective products sold—and includes royalty costs arising from shale production.

### 23.2 Selling expenses

		Consolidated
	12/31/2024	12/31/2023
Personnel	(2,298)	(1,337)
Contracted services	(1,026)	(2,761)
Depreciation	(25)	(98)
Other	(282)	(1,334)
otal	(3,631)	(5,530)

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

### 23.3 General and administrative expenses

		Consolidated		Individual
	12/31/2024	12/31/2023	12/31/2024	12/31/2023
Professional services	(37,898)	(28,851)	(9,506)	(5,324)
Personnel expenses	(21,462)	(17,474)	-	-
Asset write-offs	(1,338)	(6,005)		
Rentals	(3,695)	(1,142)	-	
Depreciation and amortization	(1,442)	(2,286)	-	
Utilities and services	(818)	(794)	-	-
General expenses	(2,048)	(2,360)	-	-
Maintenance	(5,075)	-	-	_
Total	(73,776)	(58,912)	(9,506)	(5,324)

### 23.4 Other operating income (expenses), net

	Consolidated		Individual	
	12/31/2024	12/31/2023	12/31/2024	12/31/2023
Rental income	3,777	188	_	_
Fair value adjustment – contingent consideration for the acquisition of subsidiary	(8,052)	(20,667)	(8,052)	(20,667)
Provision for contingencies	(7,361)	(4,034)	-	-
Other	1,120	3,136	(968)	-
Total	(10,516)	(21,377)	(9,020)	(20,667)

### 24 Net finance income (costs)

		Consolidated		Individual
Finance income	12/31/2024	12/31/2023	12/31/2024	12/31/2023
Foreign exchange gains	51,804	49,988	49,785	49,988
Income from financial investments	7,102	6,133	3,540	227
Interest income from leases	352	341	-	-
Interest income from loans	859	1,414	852	1,414
Present value adjustment income – provision for				
decommissioning of areas	29.917	***	-	-
Other finance income	7,171	1,136	7,103	24
	97,205	59,012	61,280	51,653
Finance costs				
Present value adjustment expenses – provision for				
decommissioning of areas	-	(14,590)	-	
Lease finance costs	(497)	(641)	-	-
Interest expenses	(83,388)	(143,777)	(68,459)	(128,477)
Foreign exchange losses	(161,499)	(38,750)	(159,448)	(38,750)
IOF expenses	(886)	(2,745)	(886)	(2,745)
Other	(5,958)	(3,375)	(520)	(341)
	(252,228)	(203,878)	(229,313)	(170,313)
Net finance income (costs)	(155,023)	(144,866)	(168,033)	(118,660)

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

### 25 Provision for contingencies

The Group recognizes provisions in amounts sufficient to cover losses considered probable and for which a reliable estimate can be made.

Legal proceedings that represent present obligations for which the outflow of resources is not probable, or for which a sufficiently reliable estimate of the amount cannot be made, are not recognized but are disclosed, unless the likelihood of an outflow is remote.

As of December 31, 2024, labor lawsuits for which the likelihood of loss is considered probable by management and its internal and external legal advisors totaled R\$ 593.

In 2024, the Group recognized a provision for tax risks in the amount of R\$ 6,768 (R\$ 4,034 in 2023), related to the payment of ICMS tax on triangular oil sales operations involving inventories stored at third-party locations. Based on opinions and technical assessments from the Company's legal advisors, in the event of legal disputes regarding this matter, the likelihood of loss and disbursement by the Company is deemed probable, and thus, the corresponding amount was recognized as a contingent tax liability.

Finally, the Company is involved in other legal proceedings for which Management, based on the assessment of its internal and external legal advisors, has not recognized provisions for contingencies. As of December 31, 2024, neither the parent company nor the consolidated group had any cases for which the likelihood of loss was considered possible (R\$ 1,941 as of December 31, 2024, in the subsidiary).

The amounts of provision for contingencies are shown below.

			Consolidated
	Labor	Tax	Total
Balance as of December 31, 2023	-	6,418	6,418
Balance as of December 31, 2024	593	16,349	16,942

Changes in the provision for contingencies during the fiscal year are as follows:

		Consolidated
	12/31/2024	12/31/2023
Opening balance	6,418	-
Additions	7,361	4,034
Monetary adjustments	3,163	2,384
Closing balance	16,942	6,418

### **Accounting practice**

The Company recognizes provisions for losses referring to legal and administrative proceedings when, based on technical assessments from its legal advisors and Management's judgment, the disbursement of future cash is considered probable and the other conditions for recognizing a provision are met.

Contingent liabilities with a probable risk of loss that cannot be reliably measured, and those with a possible risk of loss, are disclosed in the notes to the financial statements.

Contingent assets are not recognized, but are disclosed in the notes to the financial statements when the inflow of economic benefits is probable. If the inflow of economic benefits is virtually certain, the related asset is no longer considered contingent and its recognition is appropriate.

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

### 26 Risk Management and Financial Instruments

### 26.1 Financial Instruments

The Group engages in operations involving financial instruments. Management of these instruments is carried out through operational strategies and internal controls aimed at ensuring liquidity and profitability. The control policy consists of ongoing monitoring of the contractual conditions in comparison with current market conditions.

As of December 31, 2024, the Group did not engage in investments for speculation purposes. The results are in line with the policies and strategies defined by the Group's Management. During fiscal years 2024 and 2023, no embedded derivatives were identified in the Group's operations.

All financial instrument transactions are recognized in the individual and consolidated financial statements, as shown below,

### 26.2 Measurement of Financial Instruments

The Company's financial instruments are measured at amortized cost, except for the contingent consideration from the acquisition of a subsidiary, which is measured at fair value as disclosed in Note 15. The fair values of these financial instruments are equivalent to their carrying amounts.

	Consolidated		Individual
12/31/2024	12/31/2023	12/31/2024	12/31/2023
32,973	19,793	7,375	2,244
14,761	17,450	-	-
24,530	1,567	24,530	1,496
2,862	2,641	-	-
14,796	4,088	906	1,090
19,267	19,596	-	-
109,189	65,135	32,811	4,830
	32,973 14,761 24,530 2,862 14,796 19,267	12/31/2024     12/31/2023       32,973     19,793       14,761     17,450       24,530     1,567       2,862     2,641       14,796     4,088       19,267     19,596	12/31/2024       12/31/2023       12/31/2024         32,973       19,793       7,375         14,761       17,450       -         24,530       1,567       24,530         2,862       2,641       -         14,796       4,088       906         19,267       19,596       -

		Consolidated		Individual
	12/31/2024	12/31/2023	12/31/2024	12/31/2023
Trade accounts payable	55,782	36,039	67	218
Lease liabilities	7,129	4,656	-	-
Loans and Financing	494,239	312,879	494,239	312,879
Contingent consideration for the acquisition of subsidiary	75,496	81,478	75,496	81,478
Related parties	67,763	53,325	152,764	113,068
Other liabilities	8,218	6,313	-	-
Total	708,627	494,690	722,566	507,643

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

### 26.3 Risk management

The Company's risk management is conducted by its executive officers, based on the corporate risk management policy established by the parent company. This policy aims to ensure a proper balance between growth and return objectives and the Company's level of exposure to risks—whether inherent to its own operations or arising from the external environment in which it operates—so that, through the effective allocation of the Company's physical, financial, and human resources, the Company can achieve its strategic goals.

The Company's operations are subject to the following risk factors:

### 26.3.1 Credit risk

The credit risk management policy aims to minimize the possibility of non-collection of sales made and amounts invested, deposited, or guaranteed with financial institutions and counterparties, by conducting credit analysis, granting, and management using quantitative and qualitative parameters.

The Company is exposed to credit risk from financial institutions in relation to cash management. Management believes the credit risks associated with cash and cash equivalents are reduced due to operations being conducted with Brazilian financial institutions with recognized liquidity.

### 26.3.2 Liquidity risk

The Company primarily uses its resources for working capital expenditures. Historically, its needs have been met through internally generated funds, short-term debt, sales transactions, and capital contributions from the parent company when necessary. These sources of funds, combined with the Company's financial position, are expected to continue supporting compliance with the capital requirements established at the corporate level. All of the Company's financial liabilities have maturities of less than one year, except for lease obligations, loans, and loan agreements.

### 26.4 Market risk

### 26.4.1 Interest rate risk

This arises from the possibility that the Company may incur gains or losses due to fluctuations in interest rates applicable to its financial assets and liabilities. As of December 31, 2024, the Company had no material exposure to interest rate risk, since its financing agreements carry fixed interest rates.

### 26.4.2 Oil and Derivatives Price Risk

The Company is exposed to the risk of fluctuations in international oil prices. This commodity is affected by macroeconomic and geopolitical factors beyond the Company's control.

Notes to the individual and consolidated financial statements December 31, 2024 and 2023 (In thousands of reais)

### 26.4.3 Currency Risk

The Company is exposed to currency risk in foreign operations due to differences in the currencies involved in loans, borrowings, and intercompany agreements, primarily in USD — U.S. dollars. Foreign exchange rate risk refers to changes in foreign exchange rates that could cause the Company to incur unexpected losses, resulting in a reduction of assets or an increase in liabilities. As of December 31, 2024, the Company had the following net exposure to foreign exchange differences in assets and liabilities from transactions denominated in foreign currency (USD):

Consolidated	12/31/2024
Intercompany receivables	24,530
Loans and borrowings	(494,239)
Trade payables	(10,276)
Intercompany payables	(67,763)
Net foreign exchange exposure	(547,748)

### Sensitivity analysis

Based on the financial instruments denominated in U.S. dollars as of December 31, 2024, the Company performed a sensitivity analysis for a potential appreciation (depreciation) of the exchange rate (R\$/USD) by 25% and 50%. The balances considering the exchange rate variations are presented in the table below.

		Alta d	Alta do US\$		lo US\$
	12/31/2024	25%	50%	-25%	-50%
Exchange rate fluctuation (US\$)	(547,748)	(684,685)	(821,622)	(410,811)	(273,874)

### 27. Events after the reporting period

As disclosed in Note 17, the Company did not comply with certain financial covenants that are part of the aforementioned agreement. As of the date of approval of these individual and consolidated financial statements, the Group's Management had not obtained a waiver from the debenture holders regarding the acceleration of the debt, which is secured by 100% of the shares of the subsidiary.



Interim condensed consolidated financial statements (unaudited)

30 September 2025

# Contents

1	OPERATIONAL CONTEXT	9
2	CASH AND CASH EQUIVALENTS	10
3	RESTRICTED DEPOSITS	10
4	ACCOUNTS RECEIVABLE	10
5	RELATED PARTIES	12
6	INVENTORIES	12
7	PROPERTY, PLANT AND EQUIPMENT AND INTANGIBLE ASSETS	14
8	TRADE ACCOUNTS PAYABLE	17
9	CONTINGENT CONSIDERATION FOR THE ACQUISITION OF A SUBSIDIARY	17
10	ADVANCES FROM CUSTOMERS	17
11	LOANS AND FINANCING	18
12	LEASES (CONSOLIDATED)	19
13	PROVISION FOR DECOMMISSIONING OF AREAS	20
14	TAXES	22
15	EQUITY	23
16	SALES REVENUE	25
17	COSTS AND EXPENSES BY NATURE	26
18	NET FINANCE INCOME (COSTS)	27
19	PROVISION FOR CONTINGENCIES	27
20	RISK MANAGEMENT AND FINANCIAL INSTRUMENTS	28
21	EVENTS AFTER THE REPORTING PERIOD	30

Interim Consolidated Statements of financial position (In thousands of reais)

Assets	Note	September 30, 2025	September 30, 2024
Current assets			•
Cash and cash equivalents	2	4.715	61.848
Accounts receivable	4	22.340	20.865
Related parties	5	-	2.093
Inventories	6	32.139	42.726
Leases	12	384	367
Taxes and contribuitions	14	8.884	18.897
Prepaid expenses		12.861	20.843
		81.323	167.639
Non-current assets			
Restricted deposits	3	4.816	18.756
Taxes and contribuitions	14	72.056	105.025
Related parties	5	-	16.639
Leases	12	2.446	2.375
Other non-current assets		73	-
Investments		-	-
Property, plant and equipment	7	180.801	150.809
Intangible assets	7	49.300	61.672
		309.492	355.276
Total assets		390.815	522.915

The explanatory notes are an integral part of the individual and consolidated financial statements.

Interim Consolidated Statements of financial position (In thousands of reais)

Liabilities	Note	September 30, 2025	September 30, 2024
Current Liabilities			
Trade accounts payable	8	68.584	54.036
Advances from customers	10	54.387	18.763
Lease liability	12	4.690	1.085
Taxes and contributions	14	55.271	48.611
Labor and social obligations		11.758	10.172
Contingent consideration for acquisition of subsidiary	9	22.996	24.132
Related parties	5	-	41.428
Provision for decommissioning of areas	13	4.879	14.256
Provision for contingencies	19	11.394	-
Other liabilities		2.217	5.799
		236.176	218.282
Non-current liabilities			
Trade accounts payable	8	406	-
Contingent consideration for acquisition of subsidiary	9	25.717	57.346
Lease liability	12	1.827	945
Provision for decommissioning of areas	13	35.025	75.543
Taxes and contributions	14	37.737	36.446
Loans and financing	11	440.301	448.390
Related parties	5	-	19.482
Provision for contingencies	19	19.062	6.771
Other liabilities		168	168
		560.243	645.091
Equity		-	-
Subscribed capital	15	65.365	1
Unpaid capital	15	(1)	(1)
Deficit	15	(478.865)	(340.480)
Other comprehensive Income (loss)		7.897	22
		(405.604)	(340.458)
			-
Total liabilities		390.815	522.915

The explanatory notes are an integral part of the individual and consolidated financial statements.

Interim Consolidated Statements of profit or loss (In thousands of reais)

		Three months ended September 30		Nine months ended	September 30
	Note	2025	2024	2025	2024
Revenue	16	125.097	154.594	362.835	414.027
Cost of goods sold	17.1	(135.446)	(116.965)	(357.574)	(303.270)
Gross profit		(10.349)	37.629	5.261	110.757
Expenses					
Selling	17.2	1.575	(4.807)	(2.418)	(36.054)
General and administrative	17.3	(23.524)	(40.274)	(68.858)	(61.365)
Other operating income (expenses)	17.4	11.723	674	21.811	3.313
		(10.226)	(44.407)	(49.465)	(94.106)
Income (loss) before finance income (costs) a	and taxes	(20.575)	(6.778)	(44.204)	16.651
Net finance income (costs)	18	(10.784)	(19.205)	805	(93.856)
Finance costs		(43.177)	(70.894)	(103.424)	(151.853)
Finance income		32.393	51.689	104.229	57.997
Profit (losses) before taxes		(31.359)	(25.983)	(43.399)	(77.205)
Income and social contribution taxes		4.065	(321)	(198)	2.783
Current income and social contribution tax	ces	(2.767)	-	(2.767)	-
Deferred income and social contribution to	axes	6.832	(321)	2.569	2.783
Net income (loss) for the period		(27.294)	(26.304)	(43.597)	(74.422)

The explanatory notes are an integral part of the individual and consolidated financial statement

Interim Consolidated Statements of Comprehensive Income (loss) (In thousands of reais)

	Three months ended September 30		September 30 Nine months ended Septe	
	2025	2024	2025	2024
Profit (loss)  Foreign exchange differences on equity method of	(27.294)	(26.304)	(43.597)	(74.422)
subsidiary's statement of financial position	1.202	22.075	1.202	-
Subsidiary capital contribuition	6.695	-	6.695	
Total comprehensive income (loss)	(19.397)	(4.229)	(35.700)	(74.422)

The explanatory notes are an integral part of the individual and consolidated financial statements.

Interim Consolidated Statements of Changes in Equity For the nine months ended 30 September (In thousands of reais)

	Paid-in capital	Accumulated losses	Profit / Loss for the year	Other comprehensive income	Equity
Balance as of December 31, 2022	-	(21.203)	-	-	(21.203)
Loss for the year	-		(244.854)	-	(244.854)
Appropriation of loss	-	(244.854)	244.854	-	-
Balance as of December 31, 2023	-	(266.057)	-	-	(266.057)
Loss for the year	-	-	(169.212)	-	(169.212)
Other comprehensive income	-	-	-	(227)	(227)
Appropriation of loss	-	(169.212)	169.212	-	-
Balance as of December 31, 2024	-	(435.269)	-	(227)	(435.496)
Capital contribuition	65.364	-	-	-	65.364
Loss for the period	-	-	(43.596)	-	(43.596)
Other comprehensive income	-	-	-	8.124	8.124
Appropriation of loss	-	(43.596)	43.596	-	-
Balance as of September 30, 2025	65.364	(478.865)	-	7.897	(405.604)

Statement of Cash Flow

For the nine months ended 30 September (In thousands of reais)

	Three months ended September 30		Nine months ended S	eptember 30
	2025	2024	2025	2024
Cash flow from operating activities				
Net income (loss) for the year	(27.294)	(26.303)	(43.596)	(74.422)
Provision for obsolescence and net realizable value	14.526	(1.590)	14.446	(1.590)
Depreciation and amortization	8.776	14.045	31.926	42.308
Finance income (expenses)	5.144	22	8.124	22
Asset write-off	261	293	261	293
	1.413	(13.533)	11.161	(33.389)
(Increase) decrease in operating assets and liabilities:				
Trade accounts receivables	(5.819)	1.410	(7.579)	(3.415)
Taxes recoverables	18.686	(15.176)	14.495	(26.779)
Restricted deposits	-	(17.969)	-	(16.639)
Inventories	4.353	16.811	5.036	10.782
Other assets	24.598	5.174	14.576	840
Prepaid expenses	1.687	(1.396)	-	(4.406)
Lease receivables	9	8	32	(101)
Trade accounts payables	(5.164)	2.384	13.275	17.578
Environmental liability recovery	(10.345)	-	(10.345)	-
Labor and social obligations	2.827	2.008	5.637	2.008
Tax obligations	4.132	(3.571)	(15.477)	8.315
Lease payables	656	(894)	(612)	(2.626)
Other liabilities	(27.233)	(9.357)	33.559	(20.259)
	8.387	(20.568)	52.597	(34.702)
Net cash (used in) from operating activities	9.800	(34.101)	63.758	(68.091)
PPE acquisition	(10.088)	(9.005)	(60.562)	(33.233)
Cash flow from (used in) investing activities	(10.088)	(9.005)	(60.562)	(33.233)
Loan / intercompany loan and interests received/paid	(6.389)	86.337	(31.454)	143.379
Net cash from (used in) financing activities	(6.389)	86.337	(31.454)	143.379
Increase (decrease) in cash and cash equivalents	(6.676)	43.231	(28.258)	42.055
Cash and cash equivalents at beginning of period	11.391	18.617	32.973	19.793
Cash and cash equivalents at end of period	4.715	61.848	4.715	61.848
Net increase (decrease) in cash	(6.676)	43.231	(28.258)	42.055

The explanatory notes are an integral part of the individual and consolidated financial statements.

Notes to the Interim Consolidated Financial Statements For the nine months ended 30 September (In thousands of reais)

### 1 Operational context

### 1.1 Sale to Questerre

On 29 July, 2025 the owners of the Company have entered into a definitive agreement (the "Definitive Agreement") with Questerre Energy Corporation ("Questerre") to sell to Questerre 100% of Forbes Resources Brazil Holding ("Company"). On 26 September, 2025 the definitive agreement was completed, and the Company shares were transferred to Questerre.

### 1.2 The Company and its operations

The Company holds control of Paraná Xisto S.A. ("PX"), a privately held corporation located in the city of São Mateus do Sul, Paraná, whose corporate purpose includes: (i) mining, refining, processing, marketing, distribution, import, export, transportation, and storage of oil from wells, shale, or other rocks, its derivatives, related products, and biofuels; (ii) production, distribution, and commercialization of utilities such as steam, water, compressed air, and industrial gases; and (iii) the performance of any other activities related or connected to the company's corporate purpose, including the provision of services.

With an installed capacity of 6,000 barrels/day, the Company, through the activities of its investee PX Energy, produces mainly: fuel oils, LPG, fuel gas, naphtha, sulfur, and paving inputs. In the fertilizer sector, it produces Shale Water.

Notes to the Interim Consolidated Financial Statements (In thousands of reais)

### 2 Cash and cash equivalents

	September 30, 2025	September 30, 2024
Cash and banks	4.714	30.522
Financial investments	1	31.326
Total	4.715	61.848

The balance of cash and cash equivalents includes cash in hand, available bank deposits and short-term financial investments with high liquidity, which meet the definition of cash and cash equivalents recommended in accounting practice.

### **Accounting practice**

They represent cash, available bank deposits and short-term financial investments with high liquidity, readily convertible into a known amount of cash and with an insignificant risk of change in value.

### 3 Restricted deposits

	September 30, 2025	September 30, 2024
Restricted deposits	4.816	18.756
Total	4.816	18.756

Paraná Xisto S.A., a subsidiary of the Company, maintains deposits in financial institutions to comply with the requirements of ANP Resolution No. 854/2021. These investments have restricted cash characteristics and are only moved annually, based on the ANP's review of the amount of the subsidiary's environmental liabilities and determination of the amount to be maintained as a restricted deposit.

In Q3 2025 the Company concluded the process of changing the guarantee, due to it and an additional amount of R\$ 3,967 was deposited. The Company maintained the amount of R\$4,816 deposited as collateral for the letter as of September 30, 2025.

### 4 Accounts receivable

	September 30, 2025	September 30, 2024
Accounts receivables	22.340	20.865
Total	22.340	20.865

The Company and its subsidiary have no history of losses on trade receivables and, therefore, as of September 30, 2025 and 2024, no allowance for expected credit losses on trade receivables has been recognized.

	September 30, 2025	September 30, 2024
Amounts not yet due Past due	21.830	20.754
Up to thirty days	510	111
Total	22.340	20.865

Notes to the Interim Consolidated Financial Statements (In thousands of reais)

### **Accounting practice**

Accounts receivable are initially recognized at the fair value of the consideration to be received, which is unconditional from a customer (i.e., only the passage of time is required for the payment of the consideration to become due), and subsequently measured at amortized cost.

The Company recognizes an allowance for expected credit losses "ECL" for short-term accounts receivables using a provision matrix.

The Company bases this on unadjusted historical credit loss experience when such information represents the best reasonable and supportable information, or adjusted based on currently observable data to reflect the effects of current and future conditions, provided such data is available without undue cost or effort.

In general, for other receivables, the Company recognizes a provision equal to the 12-month ECL; however, when the credit risk of the financial instrument increases significantly from its initial recognition, the provision is recognized at an amount equal to the lifetime ECL.

When assessing a significant increase in credit risk, the Company compares the risk of default on the financial instrument at the reporting date with the risk of default on the financial instrument at its initial recognition date.

Regardless of the assessment of a significant increase in credit risk, the Company presumes that the credit risk of a financial asset has increased significantly since initial recognition when contractual payments are more than 30 days past due, except when reasonable and supportable information available demonstrates otherwise.

The Company assumes that the credit risk of accounts receivables has not increased significantly since initial recognition when they are considered to have low credit risk at the reporting date. Low credit risk is determined based on external credit ratings and internal assessment methodologies.

In the absence of a dispute or other issues that may result in suspension of collection, the Company considers default to have occurred when the counterparty fails to fulfill its legal obligation to pay its debts when due or, depending on the instrument, when the payment under the contract is past due for 90 (ninety) days or more.

ECL is the weighted average of historical credit losses, adjusted for their respective default risks, as applicable to the weightings. Credit loss on a financial asset is measured as the difference between all contractual cash flows due to the Company and all cash flows the Company expects to receive, discounted at the original effective interest rate.

Notes to the Interim Consolidated Financial Statements (In thousands of reais)

# 5 Related parties

Transactions with related parties are segregated between loans and checking account between the companies and the amounts are as follows:

	Receiv	Receivable		Payable	
	September 30,	September 30, September 30,	September 30,	September 30,	
	2025	2024	2025	2024	
Loans	-	18.732	-	60.910	
Checking account	-	-	-	-	
Total	-	18.732	-	60.910	
Current	-	2.093	-	41.428	
Noncurrent	-	16.639	-	19.482	
Total	-	18.732	-	60.910	

### 6 Inventories

		September 30, 2025	September 30, 2024
Finished goods	(i)	7.206	7.146
Finished goods held by third parties	(ii)	-	998
In-process products	(iii)	3.683	4.188
Materials and supplies	(iv)	36.401	32.642
Provision for inventory obsolescence		(14.733)	(2.238)
Provision for adjustments to net realizable value		(418)	(10)
Total		32.139	42.726

<sup>(</sup>i) Includes fuel oil, LPG, sulfur, naphtha, shale water and fuel gas

The provision for inventory obsolescence at the end of the period is as follows:

	September 30, 2025	September 30, 2024
Opening balance Recognition	(705) (14.028)	(2.238)
Reversal	<u> </u>	-
Closing balance	(14.733)	(2.238)

The provision for adjustments to net realizable value at the end of the period is as follows:

	September 30, 2025	September 30, 2024
Opening balance	-	(447)
Recognition	(1.073)	(10)
Reversal	655	447
Closing balance	(418)	(10)

<sup>(</sup>ii) Includes OTE fuel oil and naphtha stored in third-party tanks. In 2023, the subsidiary Paraná Xisto entered into a lease agreement for storage tanks to store fuel oil at Terin, located at the Port of Paranaguá (PR)

<sup>(</sup>iii) Shale oil and oily water

<sup>(</sup>iv) Includes operating materials and sludge acquired from third parties

Notes to the Interim Consolidated Financial Statements (In thousands of reais)

Crude oil inventories may be marketed in their raw state, as well as consumed in the production process of their by-products.

Work-in-process products are composed of product streams that have already gone through at least one processing unit but still need to be processed, treated, or converted to be made available for sale.

Materials and supplies mainly represent production inputs and operating materials that will be used in the Company's activities and are presented at average purchase cost.

Inventories are adjusted to their realizable value by means of provisions for adjustment to market value and other provisions, when necessary. The classification of losses due to obsolescence and provisions for adjustment to realizable value in the statement of profit or loss are presented under cost of goods sold.

#### **Accounting practice**

Inventories are measured at their weighted average cost of purchase or production and are adjusted to their net realizable value when the latter is lower than the items' carrying amount.

Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and expenses necessary to make the sale. Changes in selling prices after the reporting date are considered in the calculation of net realizable value to the extent that they confirm the conditions existing at the reporting date.

Materials and supplies are measured at average purchase cost, provided that such cost does not exceed replacement cost.

Provisions for obsolescence of materials and supplies are determined with reference to specific inventory items, through periodic reviews to determine the extent of any need for a provision. The classification of obsolescence losses in the statement of profit or loss is presented under cost of goods sold.

Notes to the Interim Consolidated Financial Statements (In thousands of reais)

# 7 Property, plant and equipment and intangible assets

# 7.1 Property, plant and equipment

The consolidated property, plant and equipment is presented as follows:

	Land	Buildings and improvements	Machinery and equipment	Assets under construction	Stripping costs	Right-of- use assets	Advance payments	Total
Balance as of December, 31 2023	30.923	54.246	73.244	3.275	-	3.828	-	165.516
Additions	-	-	2.877	20.106	5.195	6.193	8	34.379
Write-offs	-	-	(293)	-	-	-	-	(293)
Transfers	-	-	7.421	(9.005)	-	-	-	(1.584)
Depreciation	-	(2.921)	(44.447)	-	-	(3.305)	-	(50.673)
Balance as of December, 31 2024	30.923	51.325	38.802	14.376	5.195	6.716	8	147.345
Cost	30.923	57.254	203.255	14.242	5.195	13.856	8	324.733
Accumulated depreciation	-	(5.929)	(164.453)	134	-	(7.140)	-	(177.388)
Balance as of December, 31 2024	30.923	51.325	38.802	14.376	5.195	6.716	8	147.345
Additions	-	-	1.386	57.198	-	1.598	11	60.193
Write-offs	-	-	(261)	-	-	-	-	(261)
Transfers	-	-	63.028	(63.015)	-	-	(13)	-
Depreciation	-	(2.050)	(21.751)	-	-	(2.675)	-	(26.476)
Balance as of September, 30 2025	30.923	49.275	81.204	8.559	5.195	5.639	6	180.801
Cost	30.923	57.254	267.408	8.425	5.195	15.454	6	384.665
Accumulated depreciation	-	(7.979)	(186.204)	134	-	(9.815)	-	(203.864)
Balance as of September, 30 2025	30.923	49.275	81.204	8.559	5.195	5.639	6	180.801

Notes to the Interim Consolidated Financial Statements (In thousands of reais)

### **Accounting practice**

Property, plant and equipment are stated at acquisition or buildup cost, which also includes directly attributable costs necessary to place the asset into working condition, and, when applicable, net of accumulated depreciation and impairment losses. As of September 30, 2025 and 2024, no indicators of impairment of property, plant and equipment were identified.

Expenditures on major planned maintenance carried out to restore or maintain the original performance standards of industrial units are recognized in property, plant and equipment when the campaign period exceeds twelve months and the campaigns are foreseeable. These expenditures are depreciated over the expected period until the next major maintenance. Maintenance expenditures that do not meet these criteria are recognized as expenses or cost of goods sold in the statement of profit or loss, depending on the asset's allocation and use.

Spare parts and replacement components with a useful life greater than one year and that can only be used in connection with items of property, plant and equipment are recognized and depreciated together with the main asset.

Borrowing costs directly attributable to the acquisition or construction of assets are capitalized as part of the cost of such assets.

Development costs are capitalized only if development costs can be measured reliably, if the product or process is technically and commercially viable, if future economic benefits are probable, and if the Company has the intention and sufficient resources to complete development and to use or sell the asset. In 2024, the subsidiary Paraná Xisto began the development of a new mine called Rio das Pedras, which is not yet in operation.

Depreciation is calculated on a straight-line basis over the estimated useful lives of the assets. The Company reviews the estimated residual value and expected useful life of the assets at least annually. In particular, the Company considers the impact of health, safety, and environmental legislation in assessing the estimated residual value and expected useful life of the assets.

Right-of-use assets are presented as part of property, plant and equipment and, based on the useful lives of their respective underlying assets and the characteristics of the lease agreements (term, transfer of asset, or exercise of purchase option), are depreciated on a straight-line basis over the contractual periods.

The residual value, useful life, and depreciation methods of the assets are reviewed at the end of each fiscal year and adjusted prospectively when applicable.

Notes to the Interim Consolidated Financial Statements (In thousands of reais)

### 7.2 Intangible assets

Intangible assets are presented as follows:

	Mining rights	Software	Intangible assets under development	Total
Balance as of December, 31 2023	38.617	16.496	555	55.668
Additions	-	776	6.179	6.955
Write-offs	-	(1.338)	-	(1.338)
Transfers	-	7.780	(6.196)	1.584
Amortization	(7.021)	(1.467)	-	(8.488)
Balance as of December, 31 2024	31.596	22.247	538	54.381
Cost	45.641	24.064	538	70.243
Accumulated amortization	(14.045)	(1.817)	-	(15.862)
Balance as of December, 31 2024	31.596	22.247	538	54.381
Additions	-	-	369	369
Transfers	-	620	(620)	-
Amortization	(4.388)	(1.062)	-	(5.450)
Balance as of September, 30 2025	27.208	21.805	287	49.300
Cost	45.641	24.684	907	70.612
Accumulated amortization	(18.433)	(2.879)	-	(21.312)
Balance as of September, 30 2025	27.208	21.805	907	49.300

### **Accounting practice**

Intangible assets are measured at historical acquisition cost or at fair value when acquired in a business combination, net of accumulated amortization and, if applicable, accumulated impairment losses. Subsequent expenditures are capitalized only when they increase the future economic benefits embodied in the specific asset to which they relate.

Amortization is calculated using the straight-line method based on the estimated useful life of the assets, which is reviewed at each statement of financial position date.

There were no indicators that the carrying amount of intangible assets exceeded their recoverable amount as of September 30, 2025 and 2024.

Notes to the Interim Consolidated Financial Statements (In thousands of reais)

### 8 Trade accounts payable

	September 30, 2025	September 30, 2024
Domestic	66.863	53.538
Foreign	2.127	498
Total	68.990	54.036
Current	68.584	54.036
Noncurrent	406	-

	September 30,	September 30,
	2025	2024
Amounts not yet due	65.231	53.088
Past due	3.759	948
Up to thirty days	1.846	4
Up to sixty days	782	0
Up to ninety days	182	0
Over ninety days	949	944
Total	68.990	54.036

### 9 Contingent consideration for the acquisition of a subsidiary

	September 30,	September 30,
	2025	2024
Current	22.996	24.132
Noncurrent	25.717	57.346
Total	48.713	81.478

As part of the acquisition agreement of Paraná Xisto, an additional payment (contingent consideration) was agreed to be paid annually to the former owner of Paraná Xisto over a five-year period. This payment will be determined based on the additional volumes of oily sludge purchased by Paraná Xisto from the seller and is linked to the future price of fuel oil. This contingent consideration was classified as a financial liability and measured at fair value, taking into account the projected volume of oily sludge purchases for the remaining term of the contract and the future price of fuel oil.

The movement in the contingent consideration for the acquisition of the subsidiary during the fiscal year is as follow:

	Three months ended September 30		Nine months ended S	eptember 30
	2025	2024	2025	2024
Opening balance	66.650	81.478	75.496	81.478
Payments	(8.846)	-	(17.691)	-
Interests incurred	1.608	-	1.608	-
Fair value adjustment recognized in profit or				
loss	(10.699)	-	(10.699)	-
End balance	48.713	81.478	48.713	81.478

### 10 Advances from customers

September 30,	September 30,
2025	2024

Notes to the Interim Consolidated Financial Statements (In thousands of reais)

Advances from customers	54.387	18.763
Total	54.387	18.763

### 11 Loans and financing

The breakdown of the Company's loans as of September 30, 2025 and 2024 is as follows:

Counterparty	Issuance	Nominal value (USD)	Maturity	Currency	Rate p.a.	September 30, 2025	September 30, 2024
LCM – Lumina	10/19/2022	75,000	03/31/2025	USD	15%	=	-
Nordic AS	04/24/2024	80,000	04/24/2028	USD	16%	440,301	448,390
Total						440,301	448,390

	Three months ended	Three months ended September 30		September 30
	2025	2024	2025	2024
Opening balance	437.648	603.740	494.239	312.071
(+) Loans raised	-	424.104	-	424.104
(+) Interest incurred	13.153	91.935	50.142	91.935
(+) Interest incurred	-	33.078	-	29.336
(+/-) Foreign exchange differences	(11.788)	64.499	(70.821)	65.002
(-) Principal repayments	-	(580.714)	-	(290.357)
(-) Interest payments	-	(25.340)	(38.422)	(21.598)
(-) Annuity		(83.706)	-	(83.706)
(-) Desconto receita financeira		(79.206)	-	(79.206)
(+) Amortized issuance costs	1.288	-	5.163	809
Closing balance	440.301	448.390	440.301	448.390

On April 24, 2024, the Company issued debentures in the amount of US\$ 80,000 with Nordic Trustee AS, a company based in Norway, as the counterparty. PX Energy is the guarantor of this instrument, since all of Xisto's shares and the credit rights of its receivables were pledged as collateral under the contract.

On July 23, 2024, the Company fully settled the liability related to the 1st and 3rd issuance of debentures with LCM Lumina.

On July 01, 2025, the Company has obtained a waiver from the bondholders on:

- (i) Suspending the liquidity covenant and the interest coverage ratio, both set on clause 13.9 until 31 December 2025.
- (ii) Approve the minimum liquidity from (and including) 1 January 2026 of USD 3,200 and from (and including) 1 July 2026 a minimum liquidity of USD 5,000

On September 26, 2025, the Company obtained the approval from the bondholders on:

- (i) From and including August 1, 2025 the interest will accrual at 10% annum;
- (ii) The accrued and not paid interest until 31 December, 2025 will be converted into shares of NewCo, in case of the SPAC doesn't occur no interest will be paid.
- (iii) From and including 1 January 2026 to and including 31 December 2026, interest will accrue according to the "Brent Linked Interest" and will be paid in cash or in kind, at the Company's election.
- (iv) From and including 1 January 2027, interest will continue to be accrued in accordance with the "Brent Linked Interest" and will be paid in cash, with the Issuer having the option to pay in kind if the oil price is below \$65/bbl.

Notes to the Interim Consolidated Financial Statements (In thousands of reais)

### 12 Leases (Consolidated)

### 12.1 Lease receivables (lessor)

As of September 30, 2025 and 2024, changes in the lease contract recognized as an asset by the subsidiary are presented as follows:

	2025	2024
Open balance	2.863	2.641
Principal payment	(306)	(291)
Interest payment	273	263
Remeasurements	-	129
As of September 30	2.830	2.742

The finance lease receipts are detailed as follows:

	2025
2025	11
2026	50
2027	56
2028	63
2029 onwards	2.650
As of September 30	2.830

The finance lease is represented by the lease agreement for the research and development facilities owned by the subsidiary Paraná Xisto, entered into with Petrobras, and has a term of 20 years, with installments due monthly.

### 12.2 Lease liability (lessee)

As of September 30, 2025 and 2024, changes in lease contracts recognized as liabilities are as follows:

	2025	2024
Open balance	7.130	4.656
New contracts	1.440	-
Principal payment	(2.385)	(2.968)
Interest payment	(356)	-
Accrued interest	574	297
Remeasurements	114	45
As of September 30	6.517	2.030

Notes to the Interim Consolidated Financial Statements (In thousands of reais)

As of September 30, 2025, the lease contract cash flows by maturity are as follows:

	2025
2025	1.630
2026	3.128
2027	710
2028	507
2029 onwards	542
As of September 30	6.517

#### **Accounting practice**

### For contracts in which the Company is the lessee

Lease liabilities are measured at the present value of lease payments, excluding projected future inflation, and take into account taxes recoverable, non-cancelable terms, and extension options when reasonably certain.

The payment flows are discounted using the Company's nominal incremental financing rate, as the interest rates implicit in third-party lease contracts are typically not readily determinable.

Remeasurements of the lease liability generally reflect changes resulting from contractual indices or rates, as well as changes in lease terms due to new expectations concerning extensions or terminations.

Interest incurred updates the lease liability and is classified as a financial expense, while payments reduce the carrying amount of the liability.

Payments associated with short-term leases (with a term of 12 months or less) or variable lease payments are recognized as expenses over the lease term.

### For contracts in which the Company is the lessor

When the Company is the lessor under a contract classified as a finance lease, a receivable is recognized in an amount equal to the net investment in the lease, which consists of the lease payments receivable and any unguaranteed residual value for which the Company is responsible, discounted at the interest rate implicit in the lease.

Credit loss on a financial asset is measured as the difference between all contractual cash flows due to the Company and all cash flows the Company expects to receive, discounted at the original effective interest rate.

#### 13 Provision for decommissioning of areas

The subsidiary Paraná Xisto has legal obligations related to the remediation of areas impacted by oil shale mining activities and to ensure the safe future use of the project area. The rehabilitation of degraded areas is systematically conducted throughout the operational life of the mines. As a result, the damage caused during mine preparation for the start of production is largely remediated in the subsequent years.

Notes to the Interim Consolidated Financial Statements (In thousands of reais)

As of September 30, 2025, the Company has provisioned an amount of R\$ 39.905 for decommissioning of areas

	September 30, 2025	September 30, 2024
Provision for decommissioning of areas	29.575	73.213
Provision for environmental expenses	10.330	16.586
Total	39.905	89.799
Current	4.879	14.256
Noncurrent	35.025	75.543

As of September 30, 2025, the provisioned balance refers to amounts recognized by the subsidiary for environmental compensation obligations assumed by the Company in the course of its operations, in compliance with Resolution 854/2021 of the National Agency of Petroleum, Natural Gas and Biofuels (ANP), which aims to ensure the environmental remediation of areas impacted by mining activities.

Changes in the provision between September 30, 2025 and 2024 reflect the periodic reassessment process of expected future expenditures by Management and the best estimate of disbursements to be made by the Company for the recovery of decommissioned areas, in addition to environmental remediation expenses incurred concurrently with the Company's production process. Changes in the provision due to the passage of time and revisions of estimated future expenditures are reviewed and adjusted by the Company at each year-end.

### **Accounting practice**

The recognition of legal obligations for environmental remediation of areas impacted by oil shale mining activities occurs as the mine development and production activities are carried out. The environmental damage substantially originates from the production phase of the mines and considering that overburden removal takes place almost concurrently with shale extraction, the recognition of the provision for related environmental remediation is recorded as part of production costs. Estimates are reviewed periodically based on current information on costs and expected remediation plans.

As of September 30, 2025 and 2024, the asset corresponding to the environmental liability was fully depreciated, and consequently, changes in the estimated costs for environmental remediation incurred during 2025 and 2024 were recognized in liabilities with a corresponding impact on profit or loss.

The effects of the present value adjustment of the provision are recognized as finance income (costs).

Notes to the Interim Consolidated Financial Statements (In thousands of reais)

#### 14 Taxes

#### 14.1 Income and social contribution taxes

	Currrent assets		Non current assets		Current liability		Non current liability	
Current	September 30, 2025	September 30, 2024						
Income tax	2.090	11.068	-	-	2.049	438	-	-
Social contribuition	2.873	4.189	-	-	717	158	-	-
	4.963	15.257	-	-	2.767	596	-	-
Deferred tax								
Income tax	-	-	38.141	68.159	-	-	5.677	-
Social contribuition	-	-	13.731	24.537	-	-	2.044	-
	-	-	51.872	92.696	-	-	7.721	-
Total	4.963	15.257	51.872	92.696	2.767	596	7.721	-

The company and it's subsidiaries recognizes deferred tax assets only related to timing differences.

### **Accounting practice**

Income and social contribution tax expenses for the year are recognized in the statement of profit or loss unless they relate to items directly recognized in equity, and include both current and deferred taxes. These taxes are calculated based on rates of 15%, plus a 10% surtax on taxable profit computed on the Company's accounting records ('lucro real') for income tax purposes, and 9% on taxable profit ('lucro real') for social contribution purposes, considering the offsetting of income and social contribution tax losses, limited to 30% of taxable profit ('lucro real') for the year.

#### **Current income and social contribution taxes**

These are calculated based on taxable profit determined according to applicable legislation and the rates in effect at the end of the reporting period. Uncertainties regarding the treatment of income taxes are assessed periodically, taking into account the likelihood of acceptance by the tax authority.

Current income and social contribution taxes are presented net when there is a legally enforceable right to offset recognized amounts and when there is an intention to settle on a net basis or realize the asset and settle the liability simultaneously.

#### Deferred income and social contribution taxes

Deferred taxes are generally recognized on temporary differences between the tax bases of assets and liabilities and their carrying amounts, and are measured using the rates expected to apply in the period in which the asset is realized or the liability is settled, based on rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets are recognized for all deductible temporary differences, including unused tax losses and credits, to the extent that it is probable that taxable income will be available against which the deductible temporary difference can be used, unless the deferred tax asset arises from the initial recognition of an asset or liability in a transaction other than a business combination and, at the time of the transaction, affects neither accounting profit nor taxable profit (tax loss).

Notes to the Interim Consolidated Financial Statements (In thousands of reais)

Deferred income and social contribution taxes are presented net when there is a legally enforceable right to offset current tax assets against current tax liabilities, and the deferred tax assets and liabilities relate to income taxes levied by the same tax authority on the same taxable entity or on different taxable entities that intend to settle current tax liabilities and assets on a net basis, or to realize the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax assets or liabilities are expected to be settled or recovered.

#### 14.2 State VAT and other taxes and contributions

	Currrent assets		Non current assets		Current liability		Non current liability	
	September 30, 2025	September 30, 2024						
State VAT (ICMS)	-	-	-	-	3.405	465	_	-
PPE State VAT (ICMS) Federal contribution taxes on gross revenue for	1.174	679	3.039	1.147	-	-	-	-
Social Integration Program (PIS) and for Social Security Financing (COFINS)	-	-	17.145	11.182	1.441	4.084	-	-
Royalties Tax on Financial	-	-	-	-	1.344	1.310	-	-
Transactions (IOF)	-	-	-	-	-	-	-	-
Withholding Income Tax	2.426	2.631	-	-	3.674	3.886	-	-
Other	321	331	-	-	387	2.599	-	-
Total	3.921	3.640	20.184	12.329	10.249	12.345		-

### 14.3 Tax installment plan

	Current	liability	Non current liability		
	September 30, September 30,		September 30,	September 30,	
Current	2025	2024	2025	2024	
Installments					
Income tax paid in					
installments	5.425	4.327	7.190	8.982	
Social contribuition paid					
in installments	1.759	1.388	2.258	2.785	
State VAT paid in					
installments	35.071	29.955	20.569	24.680	
Total	42.255	35.670	30.016	36.446	

### 15 Equity

### 15.1 Share capital

As of September 30, 2024, subscribed capital in the amount of R\$ 1,000.00 is represented by 1,000 common registered no-par value shares.

As of September 30, 2025, subscribed capital in the amount of R\$ 65,365,223.99 is represented by 65,365,224 common registered no-par value shares, as follows:

Capital subscription on July 18, 2022 – R\$1,000.00 – corresponding to 1,000 shares.

Capital subscription on September 17, 2025 – R\$ 65,364,224.29 – corresponding to 65,364,224 shares.

Notes to the Interim Consolidated Financial Statements (In thousands of reais)

### **Accounting practice**

Capital is represented by common shares. Incremental costs directly attributable to the issuance of shares are presented as a deduction from equity, as capital transactions, net of tax effects.

#### 15.2 Income reserves

#### <u>Legal reserve</u>

The legal reserve is constituted annually by allocating 5% of the net income for the year and may not exceed 20% of the Company's capital. The purpose of the legal reserve is to ensure the integrity of capital and may only be used to offset losses or increase capital through a resolution made at the shareholders' meeting.

As of September 30, 2025 and 2024, no legal reserve was set up since the Company reported losses in both periods.

#### 15.3 Dividends

Net income for the year, adjusted in accordance with applicable legislation, shall be allocated as follows, subject to approval by the General Shareholders' Meeting:

- (i) a portion corresponding to 5% (five percent) of net income shall be allocated to the legal reserve, which shall not exceed 20% (twenty percent) of the Company's capital;
- (ii) a portion of the remaining net income may be allocated to contingency reserves, with the purpose of offsetting, in future periods, a decrease in income arising from contingencies rated as probable loss;
- (iii) a portion of the net income resulting from government grants or donations for investment may be allocated to the tax incentive reserve;
- (iv) any portion of the contingency reserve constituted in previous years and related to actual or unrealized losses, if any, must be reversed;
- (v) from the remaining balance, after the deductions and reversals indicated and as provided by applicable legislation, a portion corresponding to 25% (twenty-five percent) shall be distributed to shareholders as mandatory dividends;
- (vi) all or part of the remaining balance, after deductions, reversals, and payment of mandatory dividends, may be retained to execute the capital budget, if the proposal to do so is approved by the Company's management; and
- (vii) any remaining balance, if applicable, must be distributed to shareholders as additional dividends.

No dividends were paid by the Company during the fiscal years ended September 30, 2025 and 2024, as the Company recorded losses in both years.

#### 15.4 Other Comprehensive Income (Loss)

Due to the translation of the financial statements of its indirect subsidiary, whose functional currency is the Canadian Dollar, other comprehensive income (loss) was recognized.

Foreign currency transactions are initially recorded at the functional currency exchange rate in effect on the transaction date. Monetary assets and liabilities denominated in foreign currency are translated using the closing exchange rate on the reporting date.

All differences are recorded in the statement of profit or loss, except for the foreign exchange variation arising from the translation of the subsidiary's statement of financial position. This difference is recognized in other comprehensive income (loss).

Charges and tax effects related to the foreign exchange differences on these monetary items are also recognized in other comprehensive income.

Notes to the Interim Consolidated Financial Statements (In thousands of reais)

#### 16 Sales revenue

	Three months ended	Three months ended September 30		September 30
	2025	2024	2025	2024
Gross sales revenues	173.776	186.662	474.541	558.148
(-) Sales returns	(1.182)	(1.835)	(1.499)	(3.744)
(-) Commercial discounts	(5.639)	(1.636)	(11.287)	(13.781)
Sales taxes (*)	(41.858)	(28.597)	(98.920)	(126.596)
Net sales revenues	125.097	154.594	362.835	414.027
Net revenue by product	00.004	122 150	270 240	247 205
Fuel Oil	89.681	123.150	270.219	317.385
Naphtha	16.824	16.276	45.575	50.323
Gas	8.149	8.291	19.790	21.583
Sulfur	6.668	3.032	17.214	7.466
LPG	3.642	3.755	9.541	16.872
Shale water	133	90	496	397
Total	125.097	154.594	362.835	414.027

<sup>(\*)</sup> Includes PIS, COFINS and ICMS.

#### **Accounting practice**

The Group evaluates contracts with customers that will be subject to revenue recognition and identifies the distinct goods and services promised in each contract.

Performance obligations are defined as promises to transfer a product or service (or a group of products or services) that is distinct, or a series of distinct products or services that are substantially the same and have the same pattern of transfer to the customer.

The Group measures revenue at the amount of consideration it expects to be entitled to in exchange for transferring the promised goods or services to the customer, excluding amounts collected on behalf of third parties. Transaction prices are based on contractually stated prices, which reflect the Company's pricing methodologies and policies based on market parameters.

The Group grants rebates to customers based on contractual clauses when pre-determined volume thresholds are reached. These rebates are considered a form of variable consideration and are estimated and recognized as a reduction in revenue at the time the sale is recognized, taking into account the likelihood that customers will achieve the pre-determined volumes that entitle them to such rebates. The rebates granted are presented as deductions from gross revenue in the statement of profit or loss for the year.

Revenue is recognized when a good is transferred—that is, when the customer obtains control over it—thus satisfying the performance obligation. This generally occurs at specific points in time upon delivery of the product.

Notes to the Interim Consolidated Financial Statements (In thousands of reais)

# 17 Costs and expenses by nature

# 17.1 Cost of goods sold

	Three months ended September 30			September 30
Cost of goods sold	2025	2024	2025	2024
Raw materials, supplies, contracted services, and other	(89.810)	(79.219)	(228.204)	(199.651)
Idle capacity costs	-	-	(25.174)	-
Depreciation	(8.369)	(13.477)	(29.979)	(40.821)
Obsolesce	(14.027)	-	(14.027)	-
Royalties	(3.640)	(4.275)	(10.235)	(11.787)
Freight	(524)	(565)	(1.614)	(6.080)
Storage	(1.383)	(4.088)	(8.068)	(8.546)
Personnel expenses	(17.693)	(15.341)	(40.273)	(36.385)
Total	(135.446)	(116.965)	(357.574)	(303.270)

### **Accounting practice**

The cost of goods and services sold for the goods sold includes the recording of production costs—comprising the cost of direct materials and labor, and a proportional share of indirect manufacturing overhead based on the normal operating capacity of the respective products sold—and includes royalty costs arising from shale production.

# 17.2 Selling expenses

Three months ended September 30		Nine months ended September 30		
Selling expenses	2025	2024	2025	2024
Freight	2.540	0	(11)	(1)
Personnel	(660)	(894)	(1.619)	(1.906)
Contracted services	(c)	(265)	(763)	(862)
Depreciation	(8)	(7)	(25)	(18)
Other	-	(3.641)	-	(33.267)
Total	1.575	(4.807)	(2.418)	(36.054)

# 17.3 General and administrative expenses

	Three months ended September 30		Nine months ended September	
General and administrative expenses	2025	2024	2025	2024
Professional services	(13.851)	(32.113)	(43.560)	(39.617)
Personnel expenses	(6.352)	(5.100)	(15.299)	(11.670)
Asset write-offs	-	-	-	-
Consulting fees	-	-	-	-
Rentals	(1.121)	(897)	(3.239)	(2.762)
Depreciation and amortization	(401)	(502)	(1.160)	(1.466)
Utilities and services	(68)	(52)	(165)	(770)
General expenses	(609)	(438)	(2.166)	(1.136)
Maintenance	(1.122)	(1.172)	(3.269)	(3.944)
Total	(23.524)	(40.274)	(68.858)	(61.365)

Notes to the Interim Consolidated Financial Statements (In thousands of reais)

### 17.4 Other operating income (expenses), net

	Three months ended September 30		Nine months ended September 30	
	2025	2024	2025	2024
Rental income Fair value adjustment – contingent consideration for the acquisition of	1.675	1.100	4.054	2.514
subsidiary	10.699	-	10.699	-
Other	(651)	(426)	7.058	800
Total	11.723	674	21.811	3.313

### 18 Net finance income (costs)

	Three mo	nths ended	Nine months ended		
	Se	ptember 30	Se	September 30	
Finance income	2025	2024	2025	2024	
Foreign exchange gains	28.723	39.867	97.524	40.967	
Income from financial investments	688	4.337	1.970	5.905	
Interest income from leases	92	89	274	263	
Interest income from loans	-	279	540	468	
Present value adjustment income – provision for decommissioning of					
areas	1.034	-	1.034	1.034	
Other finance income	1.856	7.116	2.887	10.392	
	32.393	51.689	104.229	57.997	
Finance expense					
Lease finance costs	(175)	(71)	(511)	(297)	
Interest expenses	(27.184)	(19.718)	(74.010)	(56.900)	
Foreign exchange losses	(14.081)	(50.267)	(25.305)	(91.724)	
IOF expenses	(217)	(161)	(1.454)	(557)	
Other	(1.520)	(678)	(2.143)	(2.374)	
	(43.177)	(70.894)	(103.424)	(151.853)	
Net finance income (expense)	(10.784)	(19.205)	805	(93.856)	

#### 19 Provision for contingencies

The Group recognizes provisions in amounts sufficient to cover losses considered probable and for which a reliable estimate can be made.

Legal proceedings that represent present obligations for which the outflow of resources is not probable, or for which a sufficiently reliable estimate of the amount cannot be made, are not recognized but are disclosed, unless the likelihood of an outflow is remote.

As of September 30, 2025, labor lawsuits for which the likelihood of loss is considered probable by management and its internal and external legal advisors totaled R\$ 352.

In 2024, the Company recognized a provision for tax risks related to the payment of ICMS tax on triangular oil sales operations involving inventories stored at third-party locations. Based on opinions and technical assessments from the Company's legal advisors, in the event of legal disputes regarding this matter, the likelihood of loss and disbursement by the Company is deemed probable, and thus, the corresponding amount was recognized as a contingent tax liability.

Notes to the Interim Consolidated Financial Statements (In thousands of reais)

The amounts of provision for contingencies are shown below.

			Consolidated
	Labor	Tax	Total
Balance as of September 30, 2024	352	6,418	6.771
Balance as of September 30, 2025	1.562	28.894	30.456

Changes in the provision for contingencies during the fiscal year are as follows:

	Three months ende	Three months ended September 30		eptember 30
	2025	2024	2025	2024
Open balance	16.349	6.418	16.942	6.418
Additions / exclusions, net	11.428	352	10.835	352
Monetary adjustment	2.679	=	2.679	-
End balance	30.456	6.771	30.456	6.771

#### **Accounting practice**

The Company recognizes provisions for losses referring to legal and administrative proceedings when, based on technical assessments from its legal advisors and Management's judgment, the disbursement of future cash is considered probable and the other conditions for recognizing a provision are met.

Contingent liabilities with a probable risk of loss that cannot be reliably measured, and those with a possible risk of loss, are disclosed in the notes to the financial statements.

Contingent assets are not recognized, but are disclosed in the notes to the financial statements when the inflow of economic benefits is probable. If the inflow of economic benefits is virtually certain, the related asset is no longer considered contingent and its recognition is appropriate.

### 20 Risk Management and Financial Instruments

#### 20.1 Financial Instruments

The Group engages in operations involving financial instruments. Management of these instruments is carried out through operational strategies and internal controls aimed at ensuring liquidity and profitability. The control policy consists of ongoing monitoring of the contractual conditions in comparison with current market conditions.

As of September 30, 2025, the Group did not engage in investments for speculation purposes. The results are in line with the policies and strategies defined by the Group's Management.

All financial instrument transactions are recognized in the individual and consolidated financial statements, as shown below.

#### 20.2 Measurement of Financial Instruments

The Company's financial instruments are measured at amortized cost, except for the contingent consideration from the acquisition of a subsidiary, which is measured at fair value. The fair values of these financial instruments are equivalent to their carrying amounts.

Notes to the Interim Consolidated Financial Statements (In thousands of reais)

	September 30, 2025	September 30, 2024
Assets	4.714	19.793
Accounts receivable	22.340	17.450
Related parties	-	350
Leases	2.830	3.368
Restricted deposits	4.816	19.596
	34.773	64.645

	September 30,	September 30,
Liabilities	2025	2024
Suppliers	67.077	36.039
Leases	6.517	4.656
Loans and financing	440.301	229.267
Contingent consideration for the acquisition of subsidiary	48.713	81.478
	564.993	411.078

### 20.3 Risk management

The Company's risk management is conducted by its executive officers, based on the corporate risk management policy established by the parent company. This policy aims to ensure a proper balance between growth and return objectives and the Company's level of exposure to risks—whether inherent to its own operations or arising from the external environment in which it operates—so that, through the effective allocation of the Company's physical, financial, and human resources, the Company can achieve its strategic goals.

The Company's operations are subject to the following risk factors:

#### 20.3.1 Credit risk

The credit risk management policy aims to minimize the possibility of non-collection of sales made and amounts invested, deposited, or guaranteed with financial institutions and counterparties, by conducting credit analysis, granting, and management using quantitative and qualitative parameters.

The Company is exposed to credit risk from financial institutions in relation to cash management. Management believes the credit risks associated with cash and cash equivalents are reduced due to operations being conducted with Brazilian financial institutions with recognized liquidity.

### 20.3.2 Liquidity risk

The Company primarily uses its resources for working capital expenditures. Historically, its needs have been met through internally generated funds, short-term debt, sales transactions, and capital contributions from the parent company when necessary. These sources of funds, combined with the Company's financial position, are expected to continue supporting compliance with the capital requirements established at the corporate level. All of the Company's financial liabilities have maturities of less than one year, except for lease obligations, loans, and loan agreements.

#### 20.4 Market risk

#### 20.4.1 Interest rate risk

This arises from the possibility that the Company may incur gains or losses due to fluctuations in interest rates applicable to its financial assets and liabilities. As of September 30, 2025, the Company had no material exposure to interest rate risk, since its financing agreements carry fixed interest rates.

Notes to the Interim Consolidated Financial Statements (In thousands of reais)

#### 20.4.2 Oil and Derivatives Price Risk

The Company is exposed to the risk of fluctuations in international oil prices. This commodity is affected by macroeconomic and geopolitical factors beyond the Company's control.

#### 20.4.3 Currency Risk

The Company is exposed to currency risk in foreign operations due to differences in the currencies involved in loans, borrowings, and intercompany agreements, primarily in USD – U.S. dollars. Foreign exchange rate risk refers to changes in foreign exchange rates that could cause the Company to incur unexpected losses, resulting in a reduction of assets or an increase in liabilities. As of September 30, 2024, the Company had the following net exposure to foreign exchange differences in assets and liabilities from transactions denominated in foreign currency (USD):

Three months ended September 30,	2025	2024
Loans and borrowings	440.301	448.390
Net foreign exchange exposure	440.301	448.390

### Sensitivity analysis

Based on the financial instruments denominated in U.S. dollars as of September 30, 2025, the Company performed a sensitivity analysis for a potential appreciation (depreciation) of the exchange rate (R\$/USD) by 25% and 50%. The balances considering the exchange rate variations are presented in the table below.

	_	US\$ rise		US\$ fall	
	30/09/2025	25%	50%	-25%	-50%
Exchange rate fluctuation (US\$)	440.301	550.376	660.451	330.225	220.150

### 21 Events after the reporting period

On November 18, 2025, the CADE Secretariat approved the 50% participation of Nice in the Joint Venture for the operation of Paraná Xisto (PX Energy) with Questerre.