

Cambi and NCC Sign Letter of Intent for THP Delivery at Malad Mumbai

Asker, Norway, 1 January 2026

Cambi and NCC have entered into a Letter of Intent (LOI) for a medium construction contract to deliver its robust thermal hydrolysis process (THP) technology to modernise wastewater solids handling at the Malad wastewater treatment plant in Mumbai, India. NCC, a large and experienced Indian construction and infrastructure enterprise, will build the project for the Brihanmumbai Municipal Corporation (BMC). A definitive agreement is expected to follow completion of early design and final commercial negotiations.

Thermal hydrolysis will enhance the processing of the biological sludge at the site, breaking down its cellular structure and making it easier and faster to process in the subsequent anaerobic digestion step. Cambi's solution will increase biogas production with the equivalent electricity demand of more than 5,100 Indian homes. The resulting low-odour biosolids product will contain less water and be easier to transport away, reducing daily traffic by 10 truckloads. It can replace synthetic fertilisers when used on land, reducing fossil fuel consumption further.

"Cambi is deeply committed to assisting the municipality of Mumbai on its journey to modern, efficient biosolids handling and improved sanitation. Our collaboration with NCC in the Malad wastewater treatment plant, one of the city's largest, marks an important second step towards transforming wastewater in Mumbai to clean water and safe biosolids. By integrating our THP technology, the plant will exceed current environmental standards while achieving substantial cost savings over traditional methods. We look forward to working together on this important project for Mumbai", commented Per Lillebø, CEO at Cambi.

Malad is one of the seven new wastewater treatment plants built by BMC to improve sanitation in the greater Mumbai area, servicing the city's western neighbourhoods. On average, it is designed to receive the equivalent of an Olympic swimming pool of wastewater every eight minutes. The new plant will utilise efficient technologies to enhance the local environment and deliver cost-effective sanitation services, as well as maximising the reuse of the treated wastewater and sludge.

Malad will be Cambi's second THP project in Mumbai and India. Signing of the contract is expected following final commercial negotiations and completion of early design activities, with delivery of the THP systems to the site scheduled for 2027.

For more information, please contact:

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Note on contract value:

Category	Small	Medium	Large	Major
NOK million	15-50	50-100	100-200	200+
Contract value		X		

About Cambi

Cambi is a global biogas technology and solutions supplier for wastewater treatment plants and anaerobic digestion facilities. Since 1992, Cambi has retained market leadership through continuous innovation and a robust portfolio of proven and patented technologies. With strong project delivery and customer support capabilities, the company has delivered many well-performing installations in 28 countries on six continents.

Cambi's thermal hydrolysis process increases renewable energy output, reduces operational costs, and minimises greenhouse gas emissions. It is suitable for both new and existing anaerobic digestion sites and compatible with all biosolids outlets, including land application and thermal processes such as drying, pyrolysis, and incineration. Thermal hydrolysis is robust to regulatory changes, meeting all sludge and waste treatment legal requirements.

Cambi is listed on Euronext Growth Oslo, a multilateral trading facility in Euronext, Europe's largest stock exchange platform. Find out more at cambi.com.