

BARRAMUNDI GROUP LTD.
(Incorporated in Singapore)
(Company Registration No. 200722778K)
(the "Company")

NOTICE OF ANNUAL GENERAL MEETING

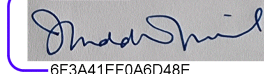
NOTICE IS HEREBY GIVEN that the Annual General Meeting of the Company will be convened and held by way of electronic means on **19 June 2026** at **3.00pm SGT / 9.00am CEST** to transact the following business:

AS ORDINARY BUSINESS

1. To receive and adopt the Directors' Statement and the audited consolidated financial statements of the Company and its subsidiaries for the financial year ended 31 December 2025 together with the Auditors' Report thereon. [Resolution 1]
2. To re-elect Mr. Tsang Eric Fan Zee, a Director retiring pursuant to Regulation 91 of the Constitution of the Company, and who being eligible, offer himself for re-election. [Resolution 2]
3. To re-elect Mr. Tan Chin Hwee, a Director retiring pursuant to Regulation 97 of the Constitution of the Company, and who being eligible, offer himself for re-election. [Resolution 3]
4. To re-appoint Messrs CLA Global TS Public Accounting Corporation as auditors of the Company and to authorise the Directors to fix their remuneration. [Resolution 4]
5. To transact any other ordinary business may properly be transacted at an Annual General Meeting.

Date: 29 May 2026

BY ORDER OF THE BOARD

Signed by:


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KHAIRUDDIN ABD HAMID
Director

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Notes:

Participation in the AGM via live webcast or live audio-only stream

Pursuant to the Section 173J of the Companies Act 1967, the AGM is being convened and will be held by way of electronic means. The following steps will be taken:

- (a) the Company will provide for the AGM to be shown by live webcast and live audio-only stream;
- (b) shareholders who wish to participate in the AGM via live webcast or live audio-only stream must register their details including full name, email and organization at https://us02web.zoom.us/webinar/register/WN_hzhWqzbHQTqrpN7Bp5_VHQ for the Company to verify their status as shareholders;
- (c) verified shareholders will receive an email by 18 June 2026 containing instructions to access the live webcast or live audio-only stream. Shareholders must not forward the link or their log-in details to third persons who are not shareholders and who are not entitled to attend the AGM proceedings; and
- (d) shareholders who have any questions in relation to any agenda item of this notice, may send their queries to the Company in advance (if any), by 3.00pm SGT / 9.00am CEST on 16 June 2026, via email to investors@barramundi.com. The Company will not be addressing any questions raised by the shareholders during the live webcast and live audio-only stream.

Record Date:

For the purpose of the AGM, those persons who are registered with the Norwegian Central Securities Depository ("VPS") as shareholder of the Company as at 2 June 2026 (after processing of settlements on that date in the VPS)("Record Date") are entitled to attend, speak and vote at the AGM, regardless of whether the shares in the Company are still held at the date of the AGM.

Voting by proxy

A shareholder is able to attend and vote through the live webcast and live audio-only stream. If a shareholder (whether individual or corporate) wishes to exercise his/her/its voting rights at the AGM through a proxy, he/she/it must appoint either a representative or the Chairman of the Meeting as his/her/its proxy to vote on his/her/its behalf at the AGM. In appointing such person or Chairman of the Meeting as proxy, a shareholder (whether individual or corporate) must give specific instructions as to voting, or abstentions from voting, in the proxy form, failing which the appointment of such person or the Chairman of the Meeting as proxy for that resolution will be treated as invalid.

The accompanying proxy form for the AGM may be accessed and downloaded from the Company's announcement on Newsweb.

The instrument appointing a representative or the Chairman of the Meeting as proxy must be:

- a) deposited at 46 Woodlands Terrace, Singapore 738459; or
- b) emailed to: investors@barramundi.com,

in each case, by 3.00pm SGT / 9.00am CEST on 16 June 2026, being not less than seventy-two (72) hours before the time appointed for holding the AGM. Any incomplete/improperly completed proxy form will be rejected by the Company.

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Annual Report and other documents

The Company’s Annual Report dated 29 May 2026 has been published and can be accessed from the Company’s website at <https://barramundi.com/>. No printed copy will be sent to members.

Personal Data Privacy:

By submitting a proxy form appointing proxy(ies) and/or representative(s) to attend, speak and vote at the AGM and/or any adjournment thereof, a shareholder of the Company (i) consents to the collection, use and disclosure of the shareholder’s personal data by the Company (or its agent or service providers) for the purpose of the processing and administration by the Company (or its agent or service providers) of proxies and representatives appointed for the AGM (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the AGM (including any adjournment thereof), and in order for the Company (or its agents or service providers) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the “Purposes”), (ii) warrants that where the shareholder discloses the personal data of the shareholder’s proxy(ies) and/or representative(s) to the Company (or its agents or service providers), the shareholder has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents or service providers) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, and (iii) agrees that the shareholder will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the shareholder’s breach of warranty.