

poLight Capital Markets Day

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# Today's agenda

Welcome - Intro - Strategic direction, CEO Dr. Øyvind Isaksen
Market – Focus & Opportunities, VP Bus. Dev. Jon Edwards
Technology platform & roadmap, CTO Pierre Craen
Break
Operational setup, COO Marianne Sandal
Q&A session, All
Demo + Lab tour, R&D Lab head Dr. Lars Henriksen



16:15

## Dr. Øyvind Isaksen, Chief Executive Officer

Dr. Isaksen has been CEO of poLight since August 2014. He has previously held several CEO positions, most recently in the publicly listed company Q-Free ASA, which he left in January 2014, after 7 years as CEO. Øyvind Isaksen holds a PhD in Applied Physics.



## Grethe Viksaas, Chair of the Board, independent

Ms. Viksaas has a long career from the Northern European managed service provider Basefarm AS. First as founder and CEO, and later as executive chair and member of the board of directors. Prior to Basefarm, Ms Viksaas served as CEO for SOL System AS and in several management positions in IT companies. She has experience from numerous board positions, including Telenor ASA. She is currently a non-executive director on the boards of Link Mobility Group Holding ASA and Crayon Group Holding ASA. She also serves as Chair of the Board in No Isolation AS and Farmforce AS. Ms Viksaas has a master's degree in computer science from the University of Oslo.

## Presenting



Jon Edwards

VP of Business Development

Edwards has previously held similar roles in major camera module component companies and has spent his career in the camera module industry working for companies such as Cambridge Mechatronics, Optotune, Sony and STMicro. He hold a Degree in Electronic Engineering from the University of Edinburgh.



Pierre Craen

Chief Technology Officer

Craen is a senior executive with more than 20 years' experience in optomechanical systems engineering. Prior to joining poLight, he managed product development teams at Varioptic, Barco and Motorola/Symbol. Mr Craen holds an MSc in Optical Engineering from Sup-Optic, as well as an MSc in Applied Physics.



Marianne Sandal

Chief Operating Officer

Sandal is a senior executive with background from Tele-communications (Nera) and Road User Charging (Q-Free). She holds a BSc in Mechanical Engineering in addition to courses from Norwegian School of Management (BI). She has been responsible for worldwide operations for more than 15 years.



Dr. Lars Henriksen

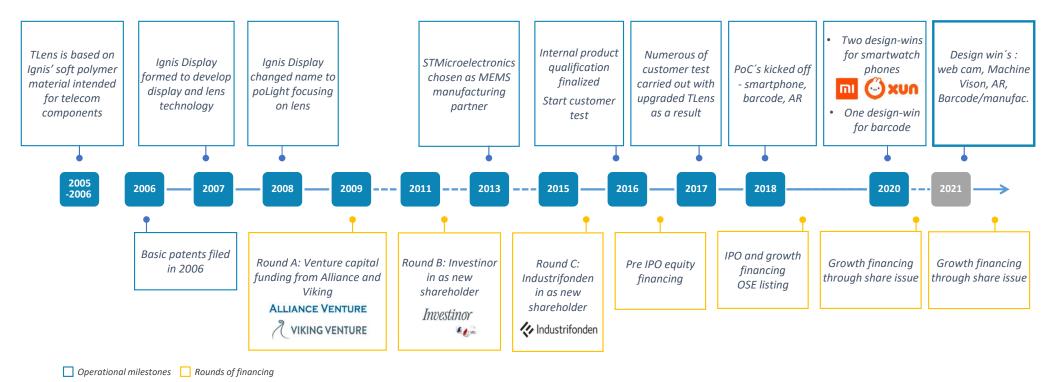
Manager, R&D lab

Henriksen has background from SINTEF, Hydro Polymers and Ignis before poLight. He holds a Ph.D in Chemical Engineering. 20 years of experience in polymer chemistry and use of polymers in optical components.



End/snack

# Key milestones





# poLight at a glance

## **Background & description**

- Global player in tunable optics with applications in mobile, web cam, industrial, augmented reality, medical and others
- Founded in 2005 and has since developed state-ofthe-art expertise in tunable optics, polymers, MEMS technology and image applications and processing
- Holds 17 worldwide patent families, 9 pending applications and 3 registered trademarks
- 34 employees including long-term consultants
- Headquartered in Horten, Norway, with offices in Finland, China, and employees in France, UK, USA, Taiwan and Russia.

## **Geographical footprint**



## poLight enables unique use cases









# poLight products & technology well-suited for several applications



## **Smartphones and wearables**

- Large addressable market for which billions of cameras are produced for the each year
- 1,5 billion phones per year with 1 front camera and an average of 3 back cameras
- Increasing demands on both camera functionality and battery life
- Potential addressable market for TLens®/poLight technology estimated at 3 billion units per year



## **Barcode/Industrial**

- Evolving from 1D laser to 2D imaging barcode readers
- Lasers replaced by camera systems, where autofocus will improve efficiency in scanning and portfolio
- Barcode technology is spreading to new industries
- OEM scan engine vendors today are increasingly looking to enable machine vision capabilities on their current offerings



## **Augmented Reality (AR)**

 AR is expected to to grow significantly as the technology is rapidly expanding beyond entertainment and gaming to an increasing number of industrial, commercial, educational applications and later become a consumer device



## Other

- New opportunities are emerging that could represent significant potential
- Video conferencing and endoscopy are just two examples of new opportunities for poLight technology



# Strategic direction



## **Organic growth**

Organically grow TLens® sales towards profitability addressing various marked with same product

Emphasis on being close to customers with high competence



## Innovation

Based on current technology platform innovate new high value solutions

Become a preferred partner in tunable optics





## **Solution provider**

For selected niche markets climb up the value chain and

become a solutions provider rather than a supplier of components

poLight aims to become a preferred, technology-agnostic partner within tunable optics





Market – Focus & Opportunities Jon Edwards, VP Business Development



# poLight Global Sales and Marketing Team

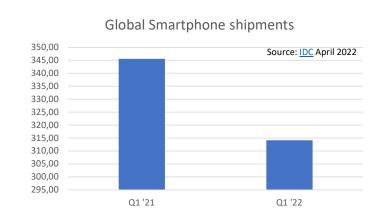




# Smartphone Short term headwinds, long term strength

- Market declined 8.9% year over year first quarter of 2022
- 3<sup>rd</sup> consecutive quarter of decline, resulting in delays to introduction of new phone models
- But, still 1.32Bn smartphones shipped in year ending Q1 2022 (IDC April 2022)
- Very low penetration of AF into front camera means almost entire market is addressable (only c. 100M front AF pcs in 2022)
- E.g. if Apple introduce front AF, we expect Android vendors to very quickly follow

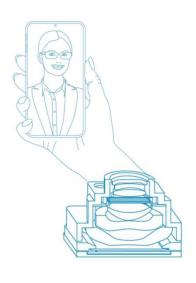






# Smartphone: Still the highest volume opportunity

- Technical characteristics makes TLens® and add-in design make TLens® competitive especially for front AF
  - · Users like lower F# to increase brightness and create shallow DoF, necessitates AF
  - TLens® Add-in design allows smaller display "punch hole" than possible with other AF technologies
  - Non magnetic actuator enables flexible placement of cameras
  - High speed enables new applications such as All in Focus, Light Field Capture
- Back camera reference design being discussed





estate





low Constant fi of view



Instant focus







High optical axis No magnetic stability interference



All in focus



Bokeh using one camera only



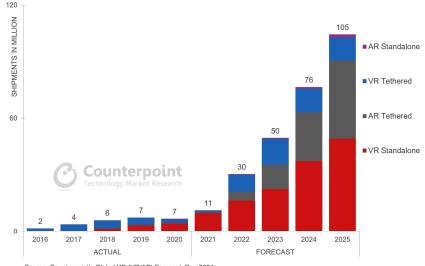


# AR: Consumer use cases emerging

- Market moving from Virtual Reality (dominated by Occulus) to Augmented or Mixed Reality
- Mostly USA development activity, West Coast Companies spending heavily in R&D and acquisition
- Short term applications in professional use case for enterprise markets
- High volume consumer devices appearing around 2025
- Estimated market 100M xR devices by 2025 (Counterpoint 2021) with potential for multiple poLight devices per unit



## Global XR (VR/AR) Headset Forecast by Device Type, 2016 to 2025



Source: Counterpoint's Global XR (VR/AR) Forecast, Dec 2021



# AR: Power and size sensitive (cont.)

- Different market dynamics from smartphone, VCM a poor match for AR, so competing against other technologies such as SMA
- poLight positioning as higher performance and lower risk alternative to competition
- TLens<sup>®</sup> is the solution to many integration problems
  - Ultra small size
  - Ultra fast speed
  - No sensitivity to gravity or acceleration
  - Power consumption (both for battery life and heat generation)
  - Athermal optics (same performance at different temperatures)
- Not just camera opportunities, projects also active for display



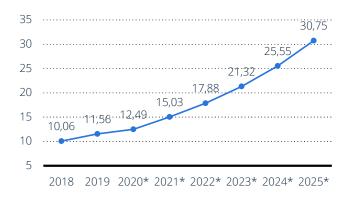


# Industrial: Machine vision

- Ongoing successes in barcode, growing traction in machine vision
- High quality cameras are needed for precise interaction between computers and the physical word
- Automation and robotics ("Industry 4.0")
- Edge computing and AI driving huge increase in demand for camera based sensing applications
- Focusing speed, insensitivity to posture and acceleration provide
   TLens® with a strong competitive advantage in many applications
- Some competition from VCM and other tunable lenses, often TLens® enables new applications
- Long product life cycles & less cost sensitive than consumer



## Global market, edge computing \$Bn (IOT 2020)



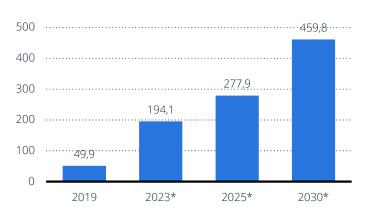


# Healthcare

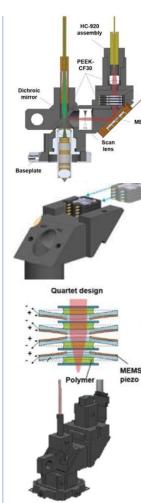
- COVID has accelerate the growth of telemedicine, forecast to be worth 277Bn USD by 2025 (BRC)
- Robot assisted surgery and traditional endoscopy a good fit. 18M Gastro endoscopic procedures performed in US alone in 2019 (Gastroenterology 2019)
- Infection control and total cost issues driving endoscope market from reusable to single use disposable devices
- TLens® augments existing camera applications and enables potential new ones, such as single camera
   3D endoscopy



https://www.transparencymarketresearch.com/endoscopic-camera-systems-market.html



Global telemedicine market size Bn USD (BRC 2020)





Kavli "Mini2P"

# poLight products & technology well-suited for several applications



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# The Future



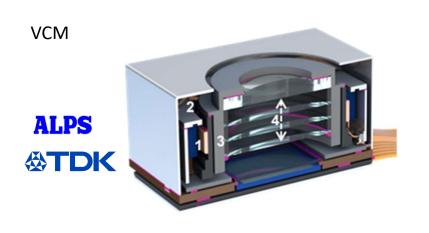


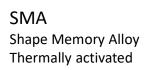


Technology platform & roadmap CTO, Pierre Craen

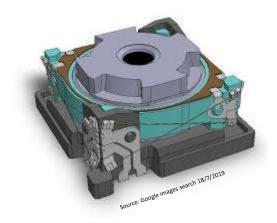


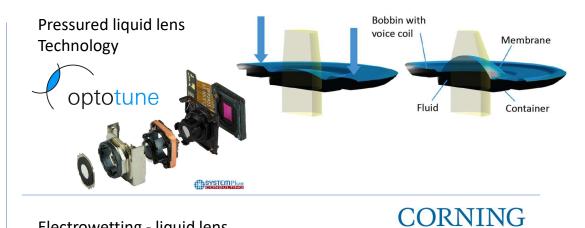
# Competitive Landscape Main competitors







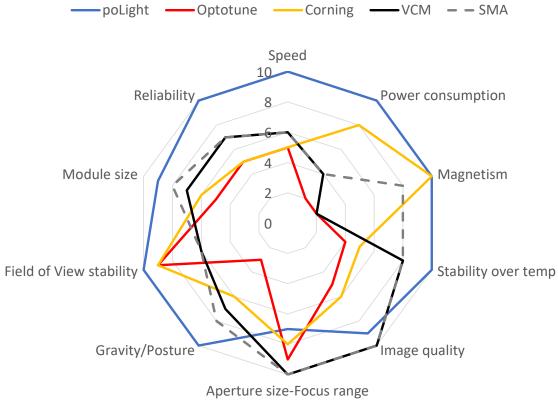




# Electrowetting - liquid lens Technology Varioptic® Lenses Divergent Lens Flat Lens Convergent Lens Solv Electrostatic Pressure OPTICALAXIS OPTICALAXIS OPTICALAXIS



Competitive Landscape
Main competitors
(as seen by polight)



Relative performance



# Competitive Landscape (others)

Constantly monitoring other companies potentially in our space



















# IP status

- poLight owns
  - 17 worldwide granted patent families
  - 9 pending applications
  - 3 registered trademarks



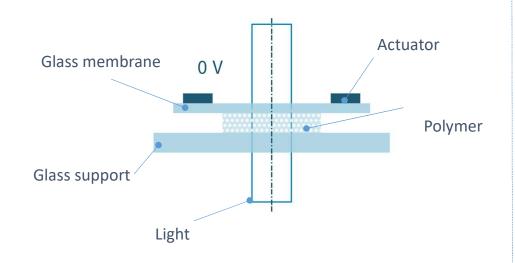
- poLight is well protected by key patents
- Important patents for the TLens® architecture valid for minimum 10 years more
- IPR strategy primary objective is to ensure that the Company and its customers can operate freely, and to avoid other companies to copy the Company's technology:
  - Continuous effort to apply for new patents to protect key features
  - Use "trade secret" for key process details.
  - Defensive application used for securing freedom to operate, when low level patentability



# poLight AF Technology Platform



## **Current Principle of Operation**



## **Key Feature to Support AF Roadmap**

- Add in lens design stacked TLens® (current and future product)
- ARC (Anti Reflective Coating) for further improvement
- Curved back window (glass support)
- Wavelength filtering function in back window/polymer: IR cut function
- Improved thin film PZT material and processes
- Other actuator architecture, material: bulk piezo, SMA, ...
- Pre shape deformable membrane: spherical or aspherical
- Optical material development



# Roadmap scenario for AF products

Silver TLens®
Silver Premium TLens®

**Platinum TLens®** 

**Small TLens®** 

Front Tuneable lens
Single and double pre-shape
membrane TLens®





3.2x3.2x0.5mm

UAD 1.9mm | UAD 1.5mm

Up to 1/2.8 inch 64Mp Front and Back Cam



3.7x3.7x0.5mm

UAD 2.2 to 2.x mm

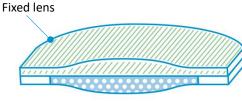
Up to 1/2 inch
Main Cam WFOV
and Ultra WFOV



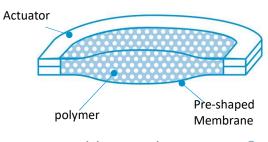
2.5x2.5 x0.5mm

UAD 1 mm

Medical Telecom



Single pre-shape TLens®



Double pre-shape TLens®

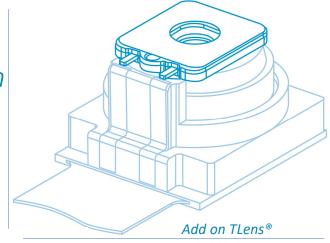
oday •••••• Future ••

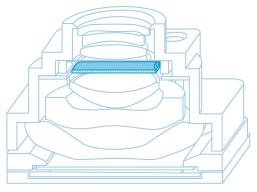
• Long term Future



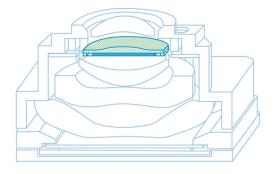
# Camera module

Future Roadmap scenario of polight TLens® Integration

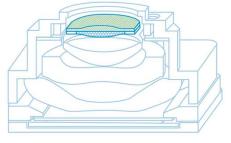




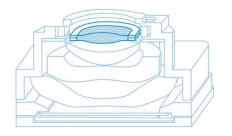




Add In TLens®
With Curved Back Window



AF TLens® as first element Pre-shape Membrane



AF TLens® first element Dual Pre-shaped Membrane

Implementing IR Cut Filter in TLens® is an option to reduce even furthur the thickness of the camera module and valid for any designs

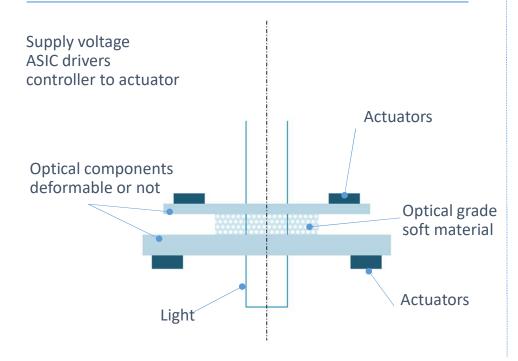
Near Future

Future



# poLight® Technology Platform: The Tunable Optic

## **Key Technology Bricks & Principle of Operation**

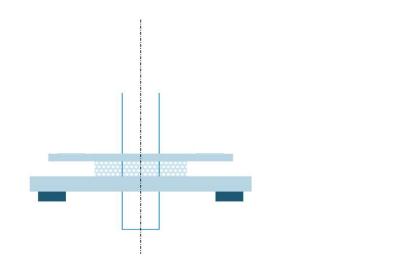


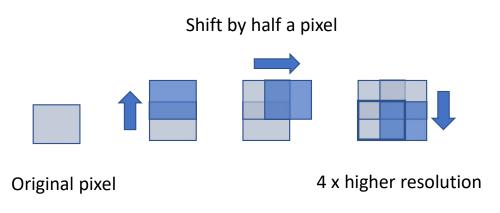
## **Present and Future Functionalities**

- OIS prism or wedge
- Improved resolution wedge, beam steering
- Combination of focus & OIS
- Optical zoom tunable lens elements
- Improved thin film PZT material and processes
- Other actuator architecture, material: bulk piezo, SMA, ...
- Optical material development



# New Products Opportunities: Improved Resolution



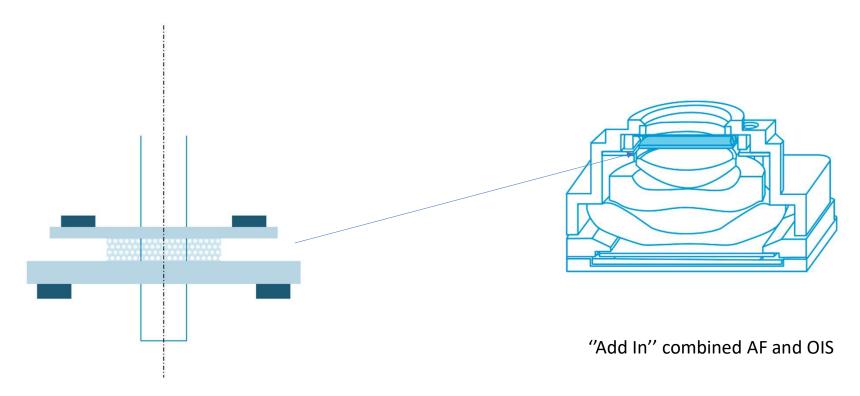


## Applications:

- Sensor resolution improvement
- Display resolution improvement

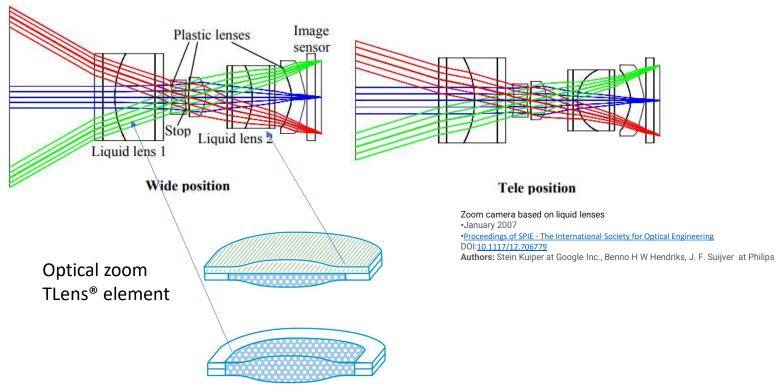


# New Products Opportunities : OIS-AF Add in





# New Products Opportunities: TLens® for Optical Zoom







# **Operational Setup**

COO – Marianne Sandal



# poLight Operational setup

## **Organization/roles**

- HQ Norway (7): Manufacturing of polymer, lab, sample deliveries, system deliveries small scale, product and data management, manufacturing technology, Head of QA, 3<sup>rd</sup> line support
- Finland (1): Test management
- **Italy:** MEMS wafers
- Philippines: Assembly, testing (under establishment)
- Taiwan (5+2): Supply chain management, product testing, QA, customer support, 2<sup>nd</sup> source assembly
- China (2): Customer support, QA
- Majority of deliveries through distributor
- ISO9001: Certified since 2017

## **Worldwide Operations**

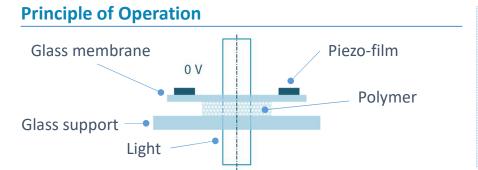


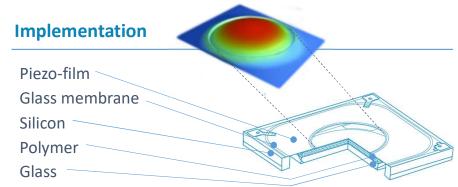
## **Manufacturing Capacity**

- Currently targeting installed capacity around 1.5 mill TLens® per month
- Material demand in production line continuously evaluated (pull in push out) depending on market situation

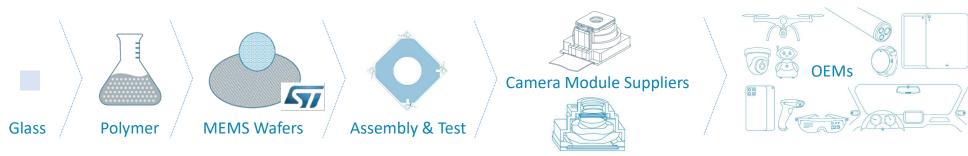


# TLens® & Supply Chain





From Gel > MEMS Wafer > TLens® > Camera module > OEM



# Polymer

- poLight TLens® requires a polymer that is extremely soft, high optical power range, reliable, compatible with high-speed of TLens®
- The polymer used in polight TLens® has been optimized over the last 10 years for the above parameters
- Polymer is produced at poLight HQ and shipped to manufacturing partner for TLens® assembly
- 100% testing on all critical performance parameters
- Easy to scale: 1-liter polymer cover the needs for about 1 mill TLens®
- Buffer stock kept at assembly partners (very long shelf life)
- Polymer can be fine-tuned (stiffness, response time, time of curing etc) to adapt to different customer needs



Polymer manufacturing at HQ



Syringes with polymer to be shipped to manufacturing partners





# **MEMS** Wafers

- ST Microelectronics has been poLight's MEMS manufacturing partner since 2013
- Together we have developed an advanced optical MEMS actuator
- Core technologies being piezo material, glass membrane, stress compensation and environmental protection
- The setup is well prepared and suited for high volume operations
- Continuous improvement
- Lead-time







# Assembly

- Important factors choosing assembly partner;
  - Precision pick and place suited for high volume, low cost
  - Optical quality (adds additional constraints in manufacturing)
  - Dispensing glue and polymer (small quantity, high precision, high speed)
- Theil has been polight's assembly partner since 2013
- Today we have a fully automated production line set up in Philippines (Theil)
- poLight has qualified a second source assembly partner in Taiwan to be prepared for further ramp





# TLens® Product Test

- Product test system for optical characterization and defect detection (include Optical, Visual Topside and Visual Bottom side)
- Currently 100% test of each TLens®
- All test data are transferred to poLight database for evaluation and analysis
- Full traceability of each individual part through entire supply chain





Summing Up & Going Forward

## Recap status

- During the last years poLight has worked closely with several well recognized customer demanding high level of quality and reliability
- Today we supply TLens® to our customer with the best quality ever
- Our supply chain is well prepared for various ramp up scenarios

## Going forward

- Yield improvement and cost optimization
- Continues improvements
- Evaluate required capacity and material securing supplies for existing and new customers





# Today's agenda

Welcome - Intro - Strategic direction, CEO Dr. Øyvind Isaksen 13:30 Market – Focus & Opportunities, VP Bus. Dev. Jon Edwards Technology platform & roadmap, CTO Pierre Craen 14:00 14:30 Break 14:40 Operational setup, COO Marianne Sandal 15:10 Q&A session, All 15:30 Demo + Lab tour, R&D Lab head Dr. Lars Henriksen



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End/snack