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#### **Key Investment Highlights**

Dolphin Drilling, experienced, an established drilling organization, and capital light philosophy

01

Return existing fleet to work

Capitalize on strong operational excellence and licenses worldwide

Prioritize high equity return/cash dividends to shareholders



### **The Offshore Drilling Pioneer**



**Blackford Dolphin** 

<sup>6th</sup> gen. topside Enhanced Aker H-3 **Total rebuild in 2008** 



#### **Borgland Dolphin**

5<sup>th</sup> gen. topside Enhanced Aker H-3 **Total rebuild in 1999** 



**Bideford Dolphin** 

5<sup>th</sup> gen. topside Enhanced Aker H-3 **Total rebuild in 1999** 



**Keppel opportunity** 

2 x 7th gen. CS60 Eco Aker MH Under construction\* Well positioned in an improving market

<sup>\*</sup> Keppel newbuild rigs expected on contract approximately 24 months post a potential contract award

#### Ownership structure

### **Dolphin Drilling – public listing in Norway**



## DOLPHIN

### **Management Bringing Extensive Experience and Expertise**



Bjørnar Iversen Chief Executive Officer



Stephen Cox Chief Financial Officer



Johan Finnestad
Chief Operating Officer



Steen E. Damgaard Chief Commercial Officer



Per Vangsgaard Chief Technology Officer



Ingolf Gillesdal
VP Corporate Finance / IR

- Joined Dolphin in 2019
- 25+ years of experience from the global offshore business
- Former CEO of Songa Offshore, and senior management positions at Odfjell Drilling
- Shares owned: 477.048

- Joined Dolphin in 2019
- 25+ years of experience from the global offshore business
- Former CFO of Proserv, •
   management at GE,
   Vetco Gray,
   Transocean and Sedco
   Forex
- Shares owned: 342,472

- Joined Dolphin in 1984
- 30+ years of experience the global drilling business
- Held several positions in Dolphin Drilling, including offshore and onshore management roles
- Shares owned: 116.600

- Joined Dolphin in 2019
- 30+ years of experience in the global offshore business
- Former management positions at Seadrill, North Atlantic Drilling, Ocean Rig and A.P. Moller-Maersk
- Shares owned: 61,464

- Joined Dolphin in 2021
- 25+ years of experience from the global offshore drilling business
- Former management positions at Awilco Drilling and Seadrill
- Shares owned: 64,800

- Joined Dolphin in 2018
- 25+ years of experience from corporate bank and capital markets
- Clarksons, Nordea, and Citibank

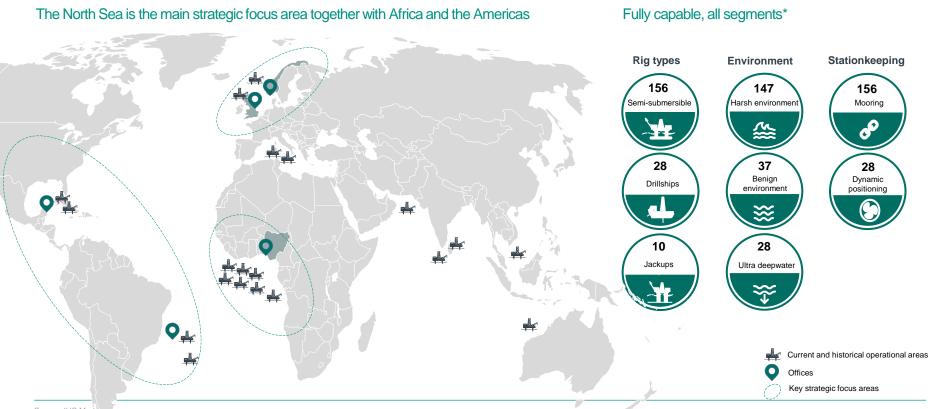
Shares owned: 54.256

## Investment proposal

#### Leading drilling contractor with strong global operational capabilities

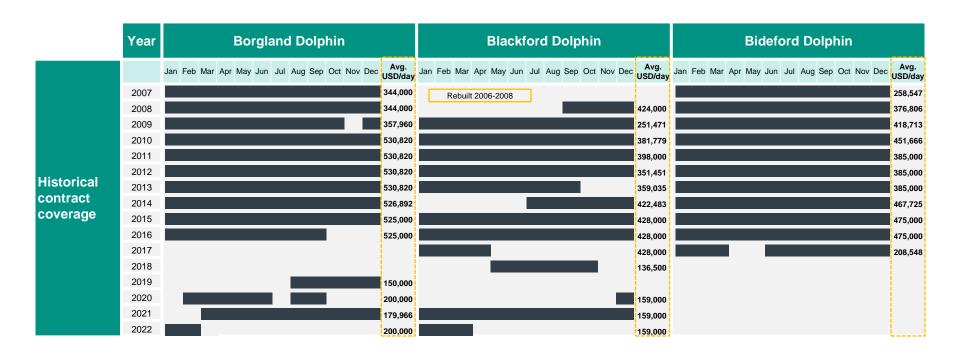
#### **Extensive Operational Experience Since 1965**





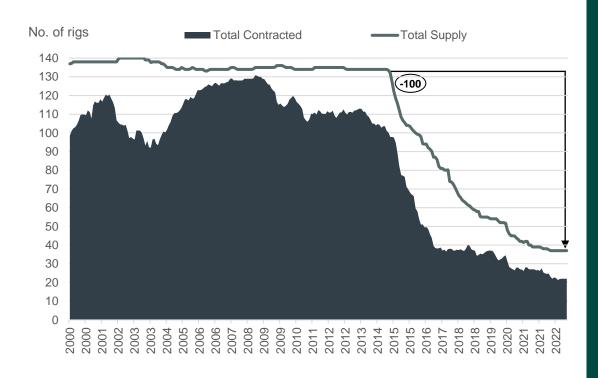


#### Massive cash flow potential in an upward trending industry



Source: IHS Markit, Company

## Current supply of active international fleet is less than 30 rigs



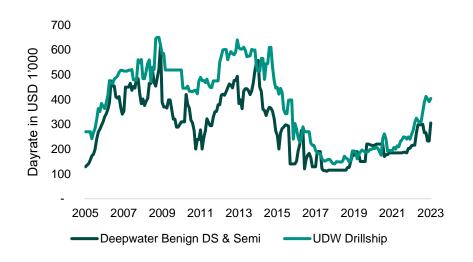
- 73% reduction in moored semisub rig fleet
- Niche market/few rig owners

Source: IHS Markit (underlying data)

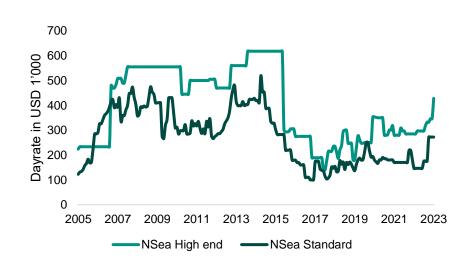
## An improving market evidenced by step-up in rates







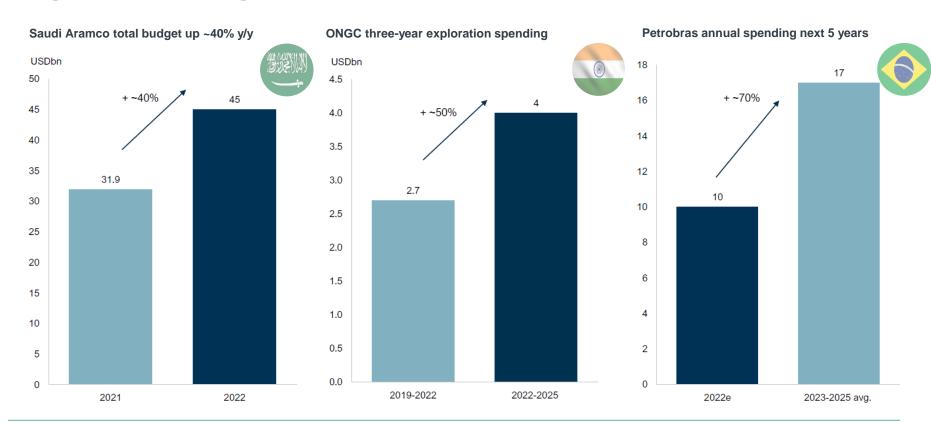
#### **North Sea**



Source: Fearnley Securities

## DOLPHIN

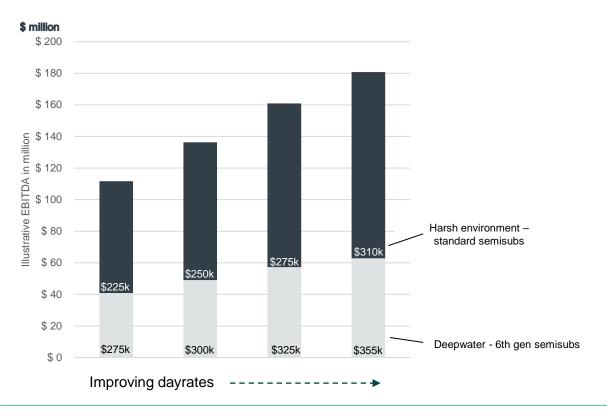
### **Large NOCs leading in terms of investments**



<sup>1</sup> Source: Pareto Securities, December 2022

Improving market enables substantial earnings capacity

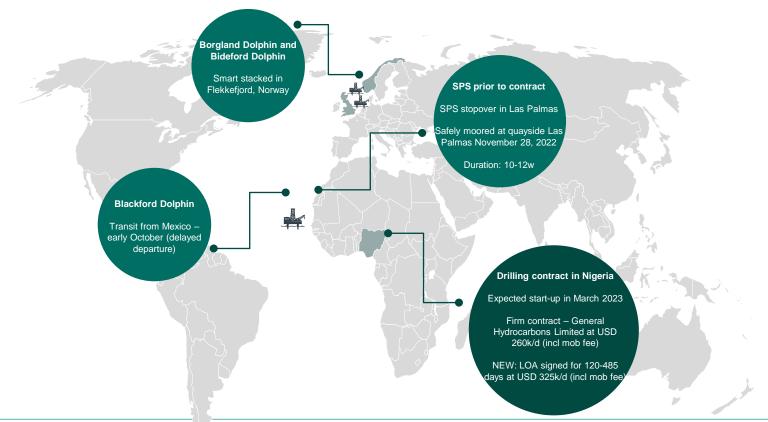
### Dolphin fleet – potential EBITDA / year



- Strong cash flow generation potential in a continued improving rig market
- 1x deepwater rig \$355k/day (historic average)
- 2 x Harsh environment rigs \$310k/day (historic average)

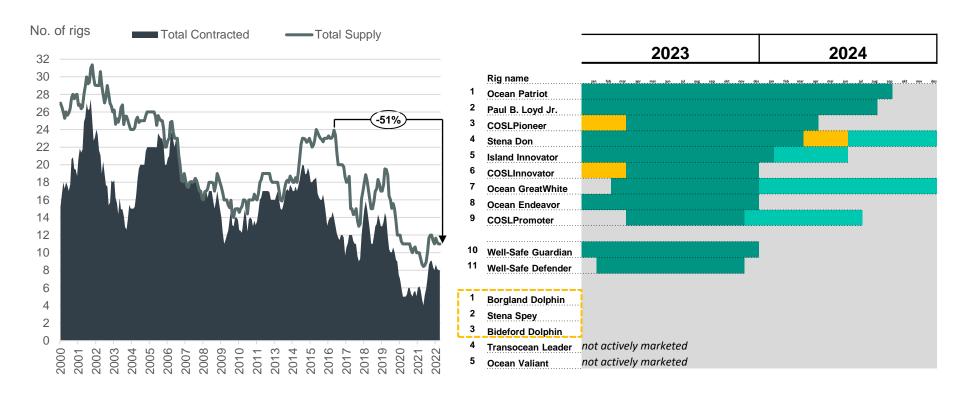


#### 2023-2025, two drilling contracts in Nigeria at USD 260k and USD 325k



## DOLPHIN

### Contracted regional fleet from 3 to 11 rigs in 2022



Source: IHS Markit (underlying data)

#### Monetizing core competencies

### Robust organization – high responsiveness to opportunities

## A Improving market conditions for existing

- Inflection point in the UK semi market – limited rig availability 2023-2024
- Dayrates in international semi market improved to above USD 300k

#### Reppel newbuilds

- Opportunity to acquire and/or manage two latest generation harsh environment semis from Keppel FELS
- Ideally suited for ongoing North Sea tenders

## C Management opportunities

- Experienced contractor of all main rig types in a wide range of geographical regions
- Several active opportunities for two different rigs

#### Opportunistic growth

- Opportunistically look to acquire single assets
- Several possible approaches to create value through synergy creation with other players

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# **Appendix**

### Largest shareholders

#### Top 20 shareholders



Investor	Number of shares	% of top 20	% of total	Type	Country
BARCLAYS CAPITAL INC*	43 215 400	39.7 %	34.8 %	Nominee	United States
S.D. STANDARD ETC PLC	31 596 400	29.1 %	25.4 %	Ordinary	Cyprus
ALDEN AS	3 365 872	3.1 %	2.7 %	Ordinary	Norway
VERDIPAPIRFONDET DNB SMB	3 042 562	2.8 %	2.4 %	Ordinary	Norway
Euroclear Bank S.A./N.V.	2 785 401	2.6 %	2.2 %	Nominee	Belgium
SONGA CAPITAL AS	2 750 133	2.5 %	2.2 %	Ordinary	Norway
Skandinaviska Enskilda Banken AB	2 643 163	2.4 %	2.1 %	Nominee	Sweden
FERNCLIFF TIH AS	2 572 116	2.4 %	2.1 %	Ordinary	Norway
CLEARSTREAM BANKING S.A.	2 077 739	1.9 %	1.7 %	Nominee	Luxembourg
ONB Markets Aksjehandel/-analyse	1 880 177	1.7 %	1.5 %	Ordinary	Norway
Goldman Sachs & Co. LLC	1 866 075	1.7 %	1.5 %	Nominee	United States
CARBON TRANSITION INVESTMENT AS	1 714 568	1.6 %	1.4 %	Ordinary	Norway
CAPITAL MARITIME & TRADING CORP	1 500 401	1.4 %	1.2 %	Ordinary	Marshall Islands
TIGERSTADEN AS	1 500 000	1.4 %	1.2 %	Ordinary	Norway
The Bank of New York Mellon SA/NV	1 461 359	1.3 %	1.2 %	Nominee	Belgium
Danske Invest Norge Vekst	1 457 532	1.3 %	1.2 %	Ordinary	Norway
MUSTANG CAPITAL AS	960 000	0.9 %	0.8 %	Ordinary	Norway
TITAN VENTURE AS	857 372	0.8 %	0.7 %	Ordinary	Norway
GM CAPITAL AS	801 236	0.7 %	0.6 %	Ordinary	Norway
Apollo Asset Limited	700 000	0.6 %	0.6 %	Ordinary	Cayman Islands
Total number owned by top 20	108 747 506		87.5 %		
Total number of shares	124 318 899		100		

<sup>\*</sup> Strategic Value Master Fund, Ltd, Strategic Value Special Situations Master Fund IV, LP and Strategic Value Opportunities Fund, LP are funds managed by Strategic Value Partners LLC, ("SVP"). Taken together, these funds hold approx. 34.8% of the shares in the Company (through the nominee Barclays Capital Inc)
Shareholders as of January 4 2023

