



DOLPHIN DRILLING

Second quarter 2023 results
15 August 2023

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Today's presenters



Bjørnar Iversen

CEO



Stephen Cox

CFO



Ingolf Gillesdal

VP Corporate Finance / IR

Agenda

Q2 2023 Highlights

Q2 2023 results – key metrics

Company and operational update

Market outlook

Summary



Blackford Dolphin

Q2 2023 highlights

- Second quarter **EBITDA USD 1.6 million** improved by USD 18.6 million from the first quarter
- Blackford Dolphin 97.2% operational uptime and reduced Opex to USD 116k/day
 - Blackford revenue backlog of **USD 201 million**
 - Firm USD 100 million plus USD 101 million options
 - Blackford GHJ contract confirmed as 12 months fixed with the Peak Petroleum contract to commence in direct continuation
 - Four months plus one year option
- Agreement to acquire Paul B. Loyd Jr. and Transocean Leader for USD 64.5 million
 - Paul B. Loyd Jr. revenue backlog of **USD 614 million extended by 3 years, to 4.3 years firm**
 - Firm USD 277 million plus USD 337 million options¹
- Total revenue backlog of **USD 815 million**
 - Firm USD 377 million plus USD 438 million options¹
- Raised new equity of USD 60 million in a private placement. Continuous strong support from main shareholders, demonstrated by a USD 15 million unsecured loan at interest rate of 8.5% and USD 20 million equity as part of private placement

¹ includes estimated backlog on Paul B Loyd Jr at current dayrate plus firm priced and unpriced option periods considered per conditions to consent agreement from Harbour Energy and economics attributable to Dolphin Drilling per acquisition agreement with Transocean

52%

~1100 shareholders primarily consisting of Norwegian, UK and US investors



Other public shareholders

Free float of shares increased from 38% to 52%

Headline financial data points



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Blackford Dolphin

Q2 2023 results – key metrics

Key metrics (USDm)*	Q2 2023	Q1 2023	YTD 2023
Profit & Loss			
Charter Revenues	18.3	1.5	19.8
Other Revenues	3.5	0.2	3.7
Total Revenues	21.8	1.8	23.5
EBITDA	1.6	(17.0)	(15.4)
EBITDA %	7.5%	n/a	n/a
EBITDA (adjusted)	1.8	(17.0)	(15.1)
EBITDA % (adjusted)*	8.5%	n/a	n/a
EBIT	(0.2)	(19.1)	(19.3)
EBIT %	n/a	n/a	n/a
Net Profit / (Loss)	(1.6)	(19.8)	(21.5)
Basic earnings (loss) per share (\$ per share)	(0.01)	(0.16)	(0.17)
Other Key Numbers			
Cash flow from Operations	(11.6)	(13.1)	(24.6)
Capital Expenditures	(0.8)	(6.7)	(7.5)
Total Assets**	144.3	136.0	144.3
Cash and cash equivalents	14.4	21.6	14.4
Interest Bearing Debt***	15.0	8.0	15.0

*EBITDA is adjusted for unusual items considered one-off in nature and not impacting the operating performance

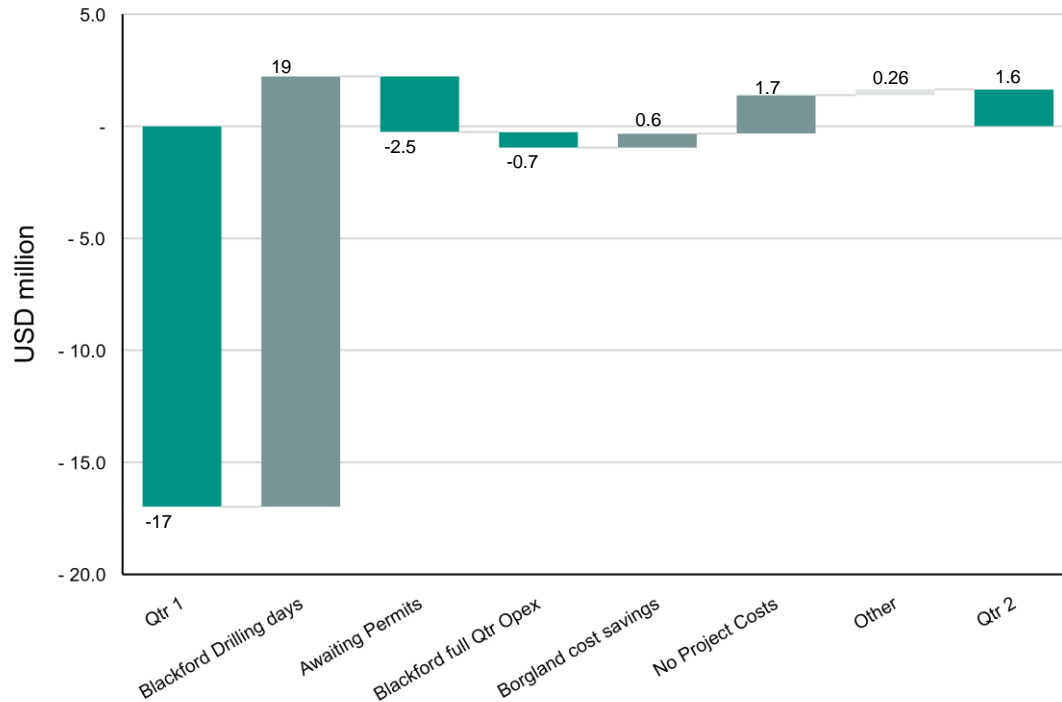
**amendment to Qtr 1 number driven by reclassification of a tax receivable item previously presented on a net basis

***excludes working capital financing (factoring)

Key items

- After a period of 10 days awaiting permits, Blackford operated for 81 days during the quarter at an average of 97.2% earnings efficiency
- Accounting includes non-cash revenue and equivalent cost of USD 3 million per quarter relating to the mobilisation of the Blackford to Nigeria
- Underlying operating costs on the Blackford USD 116k per day, beating expectations during start up phase of operations
- Stacking costs of Borgland and Bideford at a combined total of USD 28k per day (USD 31k/day in Q1 2023)
- G&A of USD 3.4 million for the quarter excluding legal fees related to acquisition, robust spend control continues
- Cashflows impacted by capex, SPS payments, timing of receipts from General Hydrocarbons Limited and factoring facility, and bid bonds
- Debt of USD 15 million represents full draw on shareholder loan used to pay acquisition deposits and maintain headroom through commencement of operations

Q2 2023 results – EBITDA development



Key items

- Blackford working for the full quarter from 10 April, 2023, following pending local permits, compared to seven days of standby rate booked in the first quarter of the year
- Reduced layup cost associated with Borgland
- Minor increase to insurance costs and local costs in Nigeria, still below internal budget and full quarter of operating opex recorded
- Project costs in excess of mob fees received incurred and expensed in the first quarter, with no repeat of this in the second quarter

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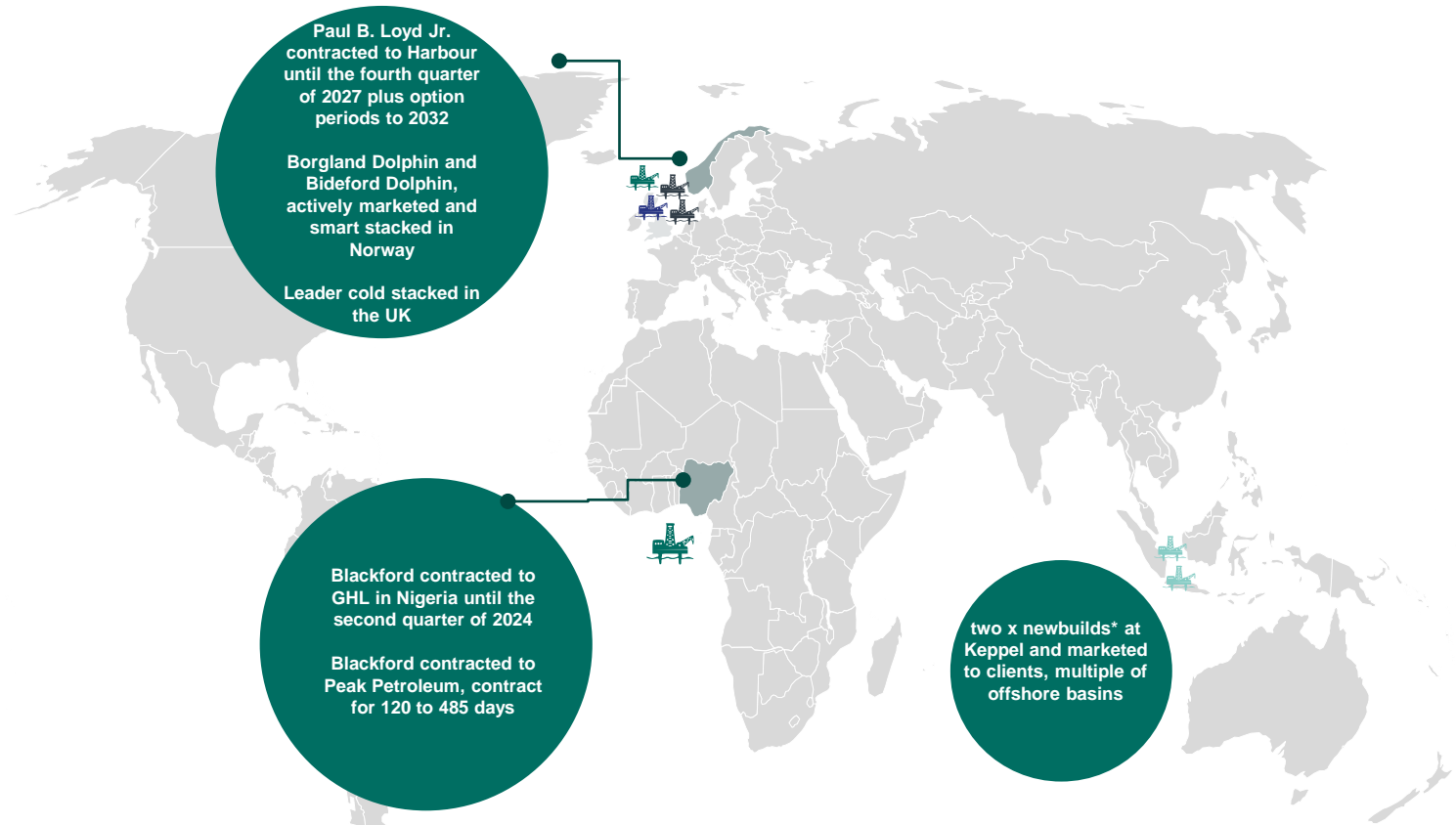
Market outlook

Summary



Blackford Dolphin

Operational update



Paul B. Loyd Jr. contracted to Harbour until the fourth quarter of 2027 plus option periods to 2032

Borgland Dolphin and Bideford Dolphin, actively marketed and smart stacked in Norway

Leader cold stacked in the UK

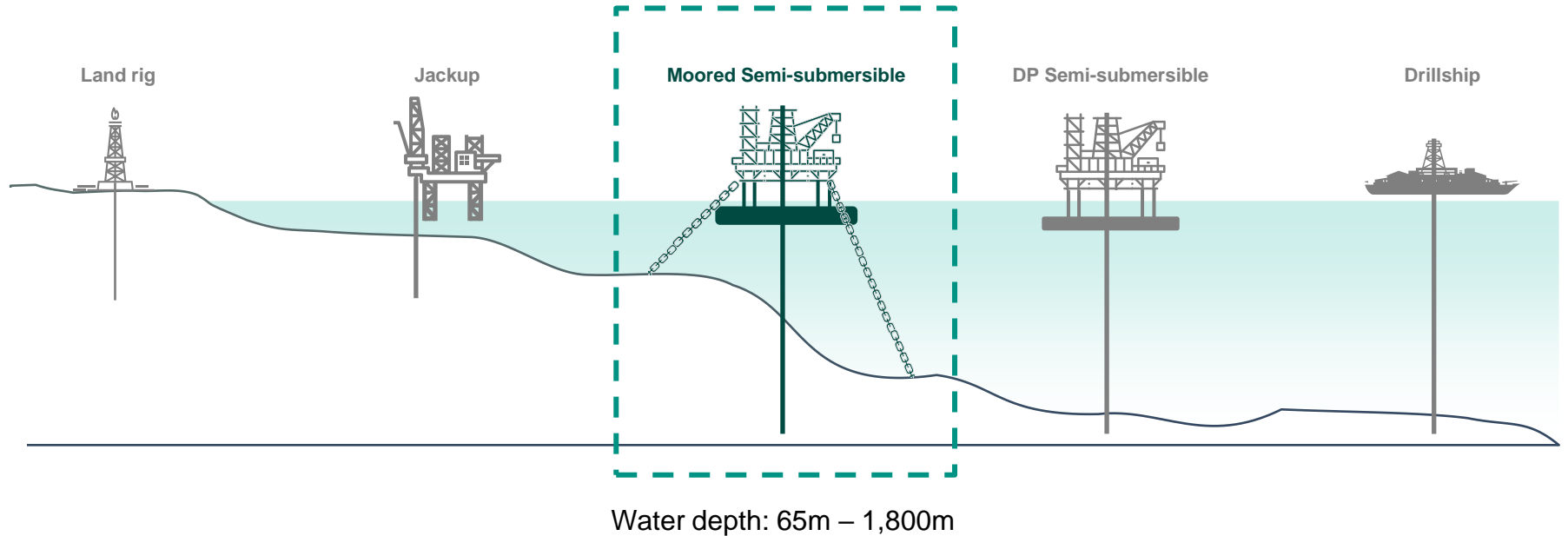
Blackford contracted to GHL in Nigeria until the second quarter of 2024

Blackford contracted to Peak Petroleum, contract for 120 to 485 days

two x newbuilds* at Keppel and marketed to clients, multiple of offshore basins

* Keppel newbuild rigs expected on contract approximately 24 months post a potential contract award

Dolphin Drilling - focused on moored semi-submersible rigs



Strategic acquisition of two x Harsh Environment semisubs



Paul B. Loyd Jr. – long term positive cash flow contribution
 Leader – cold stacked moored semisub with deepwater capability



USD 614 million in increased revenue backlog (firm USD 277 million plus USD 337 million options)¹

USD 10 million cash contribution related to next Special Periodic Survey (SPS) for Paul B. Loyd Jr. in the fourth quarter of 2025









Paul B. Lloyd Jr. existing rig crew and onshore team retained as vital part of transaction



Adds scale and strength to Dolphin Drilling's rig fleet and contributes to consolidate in a tightening rig market with historical low supply and accelerating dayrates across most offshore basins

New fleet overview

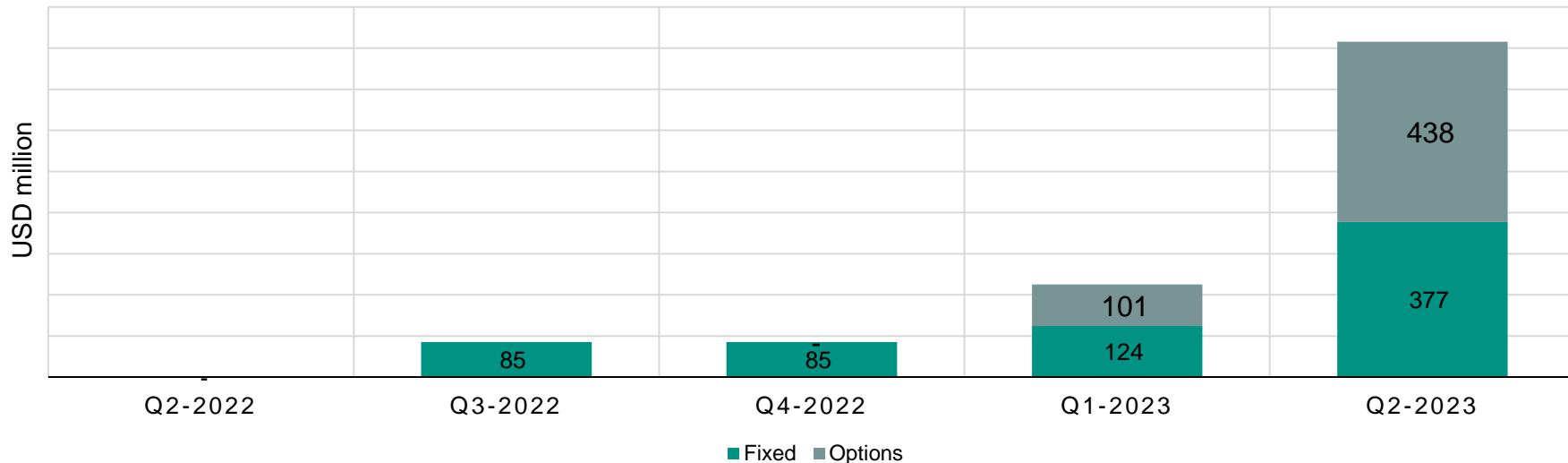
<p>Borgland Dolphin</p>  <p><i>Enhanced Aker H-3</i> Total rebuild in 1999</p> <p>Harsh Environment Norway, UK + International</p> <p><i>Selected work history</i></p> 	<p>Blackford Dolphin</p>  <p><i>Enhanced Aker H-3</i> Total rebuild in 2008</p> <p>Harsh Environment UK + International</p> <p><i>Selected work history</i></p> 	<p>Bideford Dolphin</p>  <p><i>Enhanced Aker H-3</i> Total rebuild in 1999</p> <p>Harsh Environment Norway, UK + International</p> <p><i>Selected work history</i></p> 
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Strategic acquisition

<p>Paul B. Loyd Jr</p>  <p><i>Aker H-4.2</i> Built in 1990</p> <p>Harsh Environment UK + International</p> <p><i>Selected work history</i></p> 	<p>Transocean Leader</p>  <p><i>Aker H-4.2</i> Built in 1987 – significant upgrade 2007/2012</p> <p>Harsh Environment Norway, UK + International</p> <p><i>Selected work history</i></p> 	<p>Keppel opportunity</p>  <p>2x CS60 ECO MW</p> <p>Under construction Harsh Environment Norway, UK + International</p> <p><i>Marketing Rights</i></p>
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¹. includes estimated backlog on Paul B Loyd Jr at current dayrate plus firm priced and unpriced option periods considered per conditions to consent agreement from Harbour Energy and economics attributable to Dolphin Drilling per acquisition agreement with Transocean

Dolphin Drilling building revenue backlog to USD 815 million



Segment	Rig	Client	Location	3Q 2023	4Q 2023	1Q 2024	2Q 2024	3Q 2024	4Q 2024	1Q 2025	2Q 2025	3Q 2025	4Q 2025
HE deepwater moored semisubs	Blackford	GHL	Nigeria	USD 232,500									
	Blackford	Peak	Nigeria				USD 275,000						
	Leader		UK										
HE midwater moored semisubs	Paul B. Loyd Jr.	Harbour	UK	USD 175,000									
	Borgland		Norway										
	Bideford		Norway										

Revenue backlog as of 30 June 2023



Q4 2032

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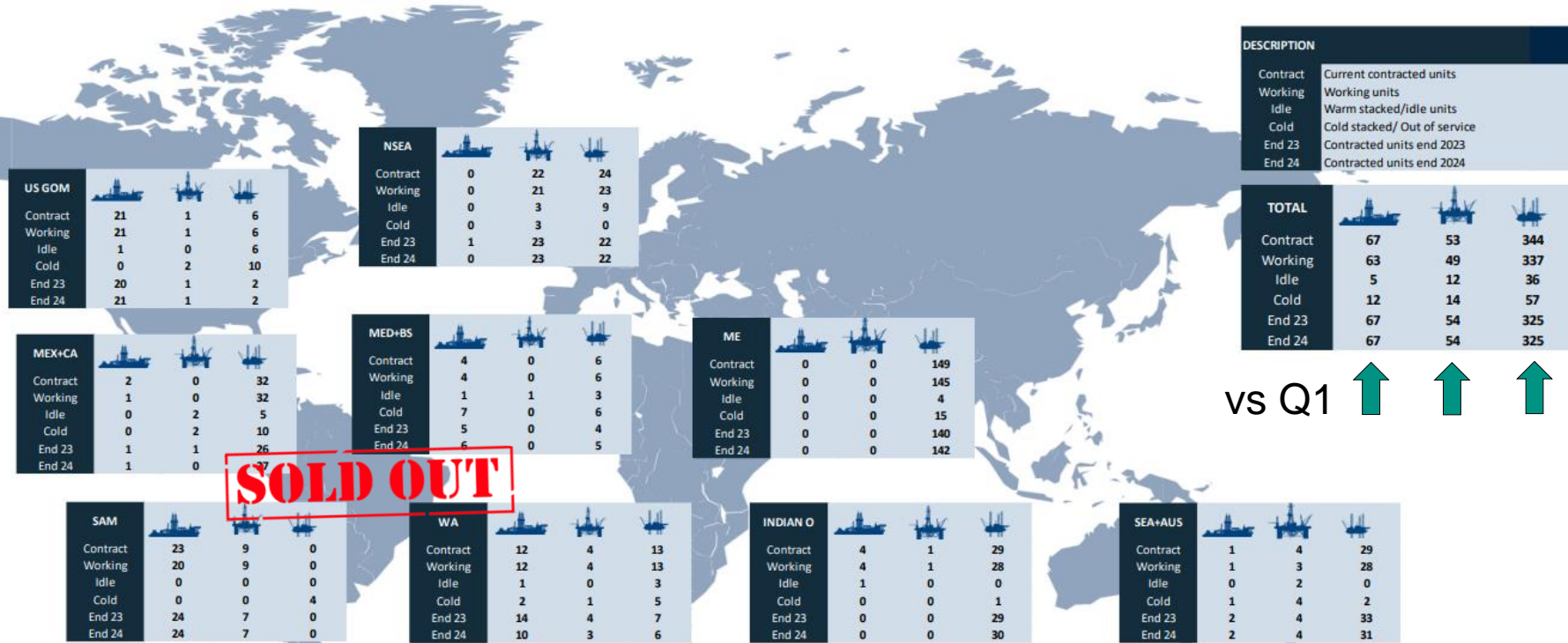


Paul B. Lloyd Jr., UK.



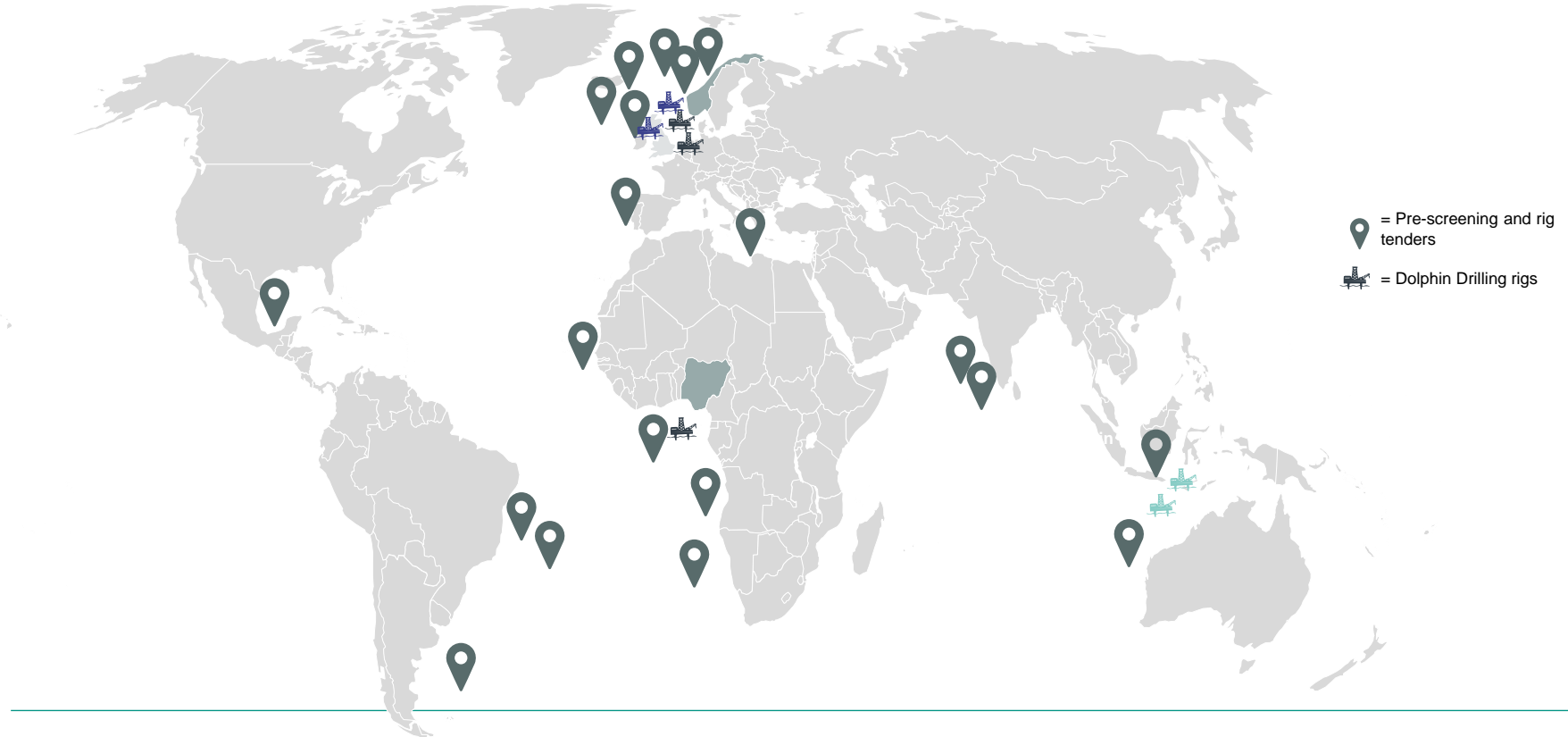
Blackford Dolphin, Nigeria

Global offshore rig fleet – increased demand across all segments



Increased interest for moored rigs in all key offshore basins

List of identified opportunities



Moored semisub fleet – Int’l competitive fleet below 20 rigs

Rig fleet split by rig status and competitive position

Rig Name	Country	Current Status	Available date
Stena Spey	UK	Contracted	15-aug-2023
Olinda Star	India	Contracted	11-sep-2023
Atlantic Star	Brazil	Contracted	16-nov-2023
Ocean Patriot	UK	Contracted	30-nov-2023
Well-Safe Defender	UK	Contracted	1-mai-2024
Well-Safe Guardian	UK	Contracted	1-jul-2024
Ocean Endeavor	UK	Contracted	1-okt-2024
Hakuryu-5	Malaysia	Contracted	11-okt-2024
Ocean Apex	Australia	Contracted	26-apr-2025
Blackford Dolphin	Nigeria	Contracted	2-jul-2025
Valaris MS-1	Australia	Contracted	25-aug-2025
Paul B. Loyd, Jr.	UK	Contracted	27-sep-2027
Bideford Dolphin	Norway	Warm stacked	28-des-2017
Borgland Dolphin	Norway	Warm stacked	3-feb-2022
Essar Wildcat	Indonesia	Warm stacked	25-mai-2023
Henry Goodrich	Canada	Cold stacked	30-jan-2020
Ocean Valiant	UK	Cold stacked	7-mai-2020
Transocean Leader	UK	Cold stacked	18-jul-2020
Ocean Monarch	Malaysia	Cold stacked	12-apr-2022
Deepwater Nautilus	Malaysia	Cold stacked	11-aug-2022
Ocean Onyx	Malaysia	Cold stacked	30-nov-2022
Absheron	Azerbaijan	Cold stacked	1-nov-2002
Dada Gorgud	Azerbaijan	Warm stacked	31-mar-2020
Noble Explorer	Azerbaijan	Cold stacked	6-mar-2021
Istiglal	Azerbaijan	Contracted	29-nov-2023
Heydar Aliyev	Azerbaijan	Contracted	7-jun-2024
Nan Hai Ba Hao	China	Warm stacked	8-mai-2022
Kan Tan IV	China	Hot stacked	30-mar-2023
Kan Tan III	China	Contracted	1-jan-2026
Shen Lan Tan Suo	China	Standby	1-jan-2026
Nan Hai Shi Hao	China	Contracted	1-jan-2027
Nanghai II	China	Contracted	1-jan-2027
Nanghai IX	China	Contracted	1-jan-2027
Nanghai V	China	Contracted	1-jan-2027
Nanghai VI	China	Contracted	1-jan-2027
Nanghai VII	China	Contracted	1-jan-2027

On contract/competitive fleet

12 rigs

Free and available fleet

3 rigs

Higher reactivation cost

6 rigs

Not marketed Int’l (Caspian Sea/China)

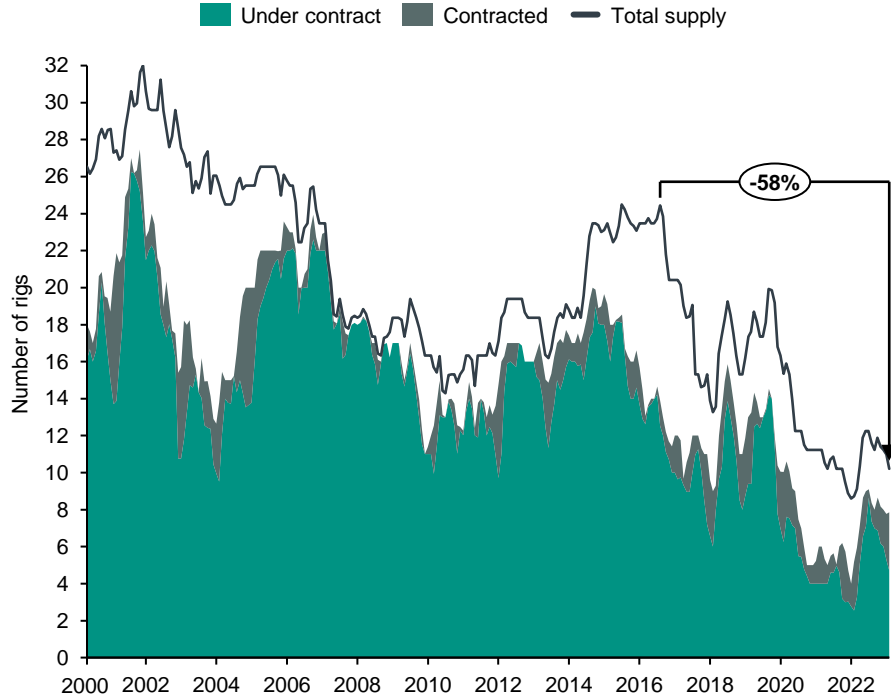
15 rigs

UK semi market nearing sold out for 2023

Contracted rigs in UK more than doubled – lately EPL increase caused delay to ongoing tenders

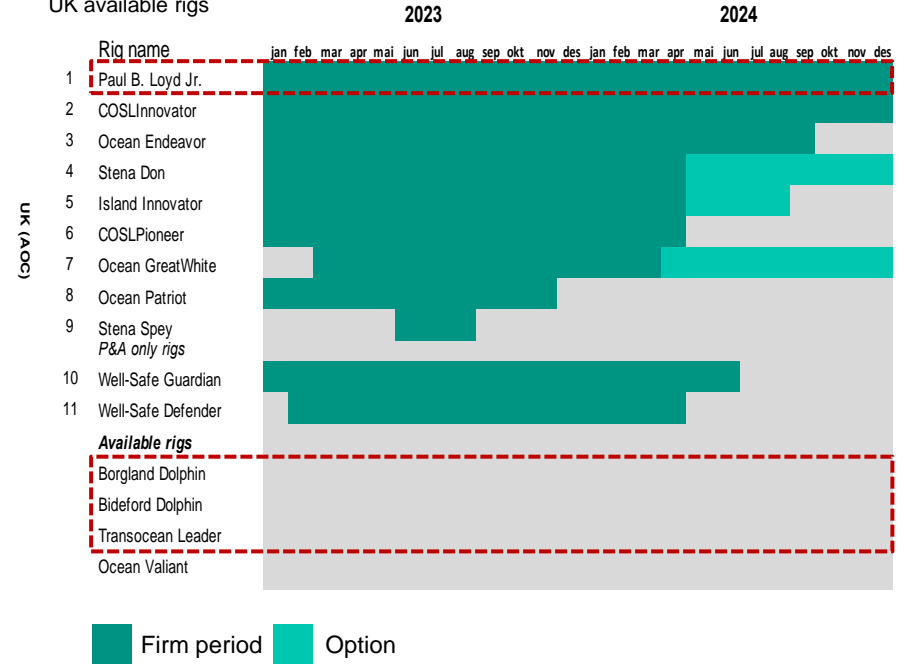


UK semi rig count has declined >50% since 2016



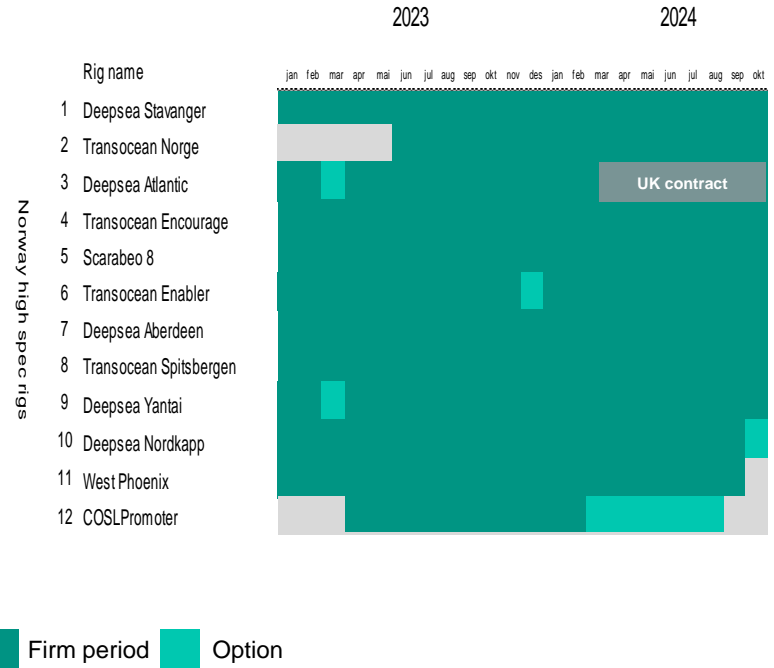
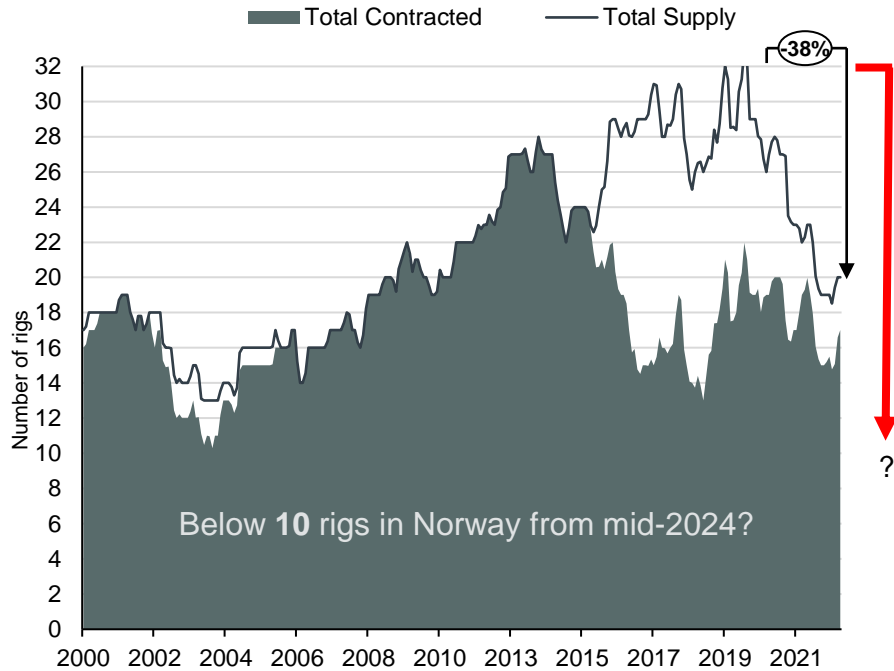
Dolphin well-positioned for upcoming tenders

UK available rigs



Improved int'l rig demand/rates – rig supply approaching 10 rigs

Norway Semi Market – seven rigs exiting in 2023



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Robust organisation – positioned for growth

Core strategic priorities

A Improving market conditions for existing fleet

- Limited rig availability globally
- Dayrates in international semisub rig market improved to above USD 300k

B Keppel newbuilds

- Opportunity to manage two latest generation harsh environment semisubs from Keppel FELS
- Provide for next generation equipment in terms of **safer**, **efficient**, **faster** and **smarter** by **design**

C Management opportunities

- Experienced contractor of all main rig types in a wide range of geographical regions
- Several active opportunities

D Profitable growth

- Bolt on acquisitions capitalising on 58 years of proven global drilling experience
- Deliver premium return on capital

Material focus areas defined by Dolphin Drilling

ESG

Dolphin Drilling published its first annual sustainability report earlier this year.

Through an internal materiality assessment defined topics that reflect the most material issues relevant to our operations.



Spill prevention



Emissions



Health and safety



Diversity and equality



Anti-corruption

Summary

Dolphin Drilling is well positioned in industry recovery

01 Second quarter **EBITDA at USD 1.6 million** improved by USD 18.6 million from the first quarter. Blackford Dolphin had 97.2% operational uptime and reduced Opex

02 Blackford revenue backlog of **USD 201 million** (firm USD 100 million plus USD 101 million options)
Blackford GHJ contract confirmed as 12 months fixed. Peak Petroleum contract is to commence in direct continuation (four months plus one year option)

03 The agreement to acquire Paul B. Loyd Jr. and Transocean Leader for USD 64.5 million
Paul B. Loyd Jr. revenue backlog of **USD 614 million** (firm USD 277 million plus USD 337 million options)¹ - **extended by 3 years, to 4.3 years firm**

04 Total revenue backlog of **USD 815 million** (firm USD 377 million plus USD 438 million options)¹
Actively engaged with multiple rig tenders in most offshore basins.

¹ includes estimated backlog on Paul B Loyd Jr at current dayrate plus firm priced and unpriced option periods considered per conditions to consent agreement from Harbour Energy and economics attributable to Dolphin Drilling per acquisition agreement with Transocean

Ownership structure

Dolphin Drilling – public listing in Norway (post planned repair issue)

52%

~1100 shareholders primarily consisting of Norwegian, UK and US investors



Other public shareholders

28%

Remained a major owner of Dolphin Drilling through the downcycle



20%

Established sector lead investor – instrumental owner and initiator of > 50 IPOs



Q&A



Appendix



Financial information

Unaudited Management Presentation



Income Statement (USDm)	2023 Q2	2023 Q1	2023 YTD
Charter Revenue	18.3	1.5	19.8
Total Other Revenue	3.5	0.2	3.7
Total Revenue	21.8	1.8	23.5
Total Rig Operating Expenses	(10.5)	(9.9)	(20.4)
Total Project Costs	(3.4)	(2.7)	(6.1)
Total Lay-up Expense	(2.6)	(2.8)	(5.4)
Total Operating Expense	(16.5)	(15.4)	(31.9)
G&A			
Total G&A	(3.6)	(3.4)	(7.0)
Other	0.0	0.0	0.0
EBITDA	1.6	(17.0)	(15.4)
D&A	(1.9)	(2.2)	(4.0)
EBIT	(0.2)	(19.1)	(19.4)
Net finance (cost) / income	0.5	(0.5)	(0.0)
EBT	0.3	(19.6)	(19.3)
Taxes	(1.9)	(0.2)	(2.1)
Net Income (Loss)	(1.6)	(19.8)	(21.5)

Financial Information

Unaudited Management Presentation



Balance Sheet (USDm)	2023 Q2	2023 Q1	2023 YTD
Current Assets:			
Unrestricted Cash & Cash Equivalents	8.1	17.4	8.1
Restricted Cash	6.3	4.2	6.3
Total Cash	14.4	21.6	14.4
Accounts Receivable	18.7	6.2	18.7
Inventory	20.1	19.8	20.1
Other Current Assets	22.3	21.7	22.3
Total Current Assets	75.5	69.3	75.5
Non-Current Assets:			
Net PP&E	68.8	66.7	68.8
Other Assets	-	-	-
Total Assets	144.3	136.0	144.3
Current Liabilities			
Accounts Payables	8.4	14.2	8.4
Accrued Expenses	9.0	7.3	9.0
Other Current Liabilities	44.5	36.5	44.5
Drawdown facility	15.0	0.0	15.0
Total Current Liabilities	76.9	57.9	76.9
Other Non Current Liabilities	4.0	4.2	4.0
Drawdown Facility	0.0	8.0	0.0
Term Loan	(0.0)	(0.0)	(0.0)
Total Liabilities	80.9	70.2	80.9
Shareholders' Equity	63.4	65.9	63.4
Total Liabilities & Shareholders' Equity	144.3	136.0	144.3

Statement of Cash Flows (USDm)	2023 Q2	2023 Q1	2023 YTD
Operating Cash Flows			
Net Income	(1.6)	(19.8)	(21.5)
Add-Back: Depreciation and Amortization	1.9	2.2	4.0
Less gain on disposal of assets	-	-	-
Change in restricted cash	(2.1)	3.6	1.5
Change in Accounts Receivable	(12.5)	(5.1)	(17.7)
Change in Inventory	(0.3)	0.5	0.2
Change in Other Current Assets	(0.6)	(7.4)	(8.0)
Change in Other Assets	-	-	-
Change in Accounts Payable	(5.8)	5.3	(0.4)
Change in Accrued Interest	0.2	-	0.2
Change in Accrued Expenses	1.5	(5.0)	(3.5)
Change in Other Current Liabilities	8.1	13.0	21.0
Change in Non Current Liabilities	(0.3)	(0.3)	(0.6)
Net Change in Working Capital	(11.8)	4.6	(7.2)
Cash Flow from Operations	(11.6)	(13.1)	(24.6)
Investing Cash Flows			
Cash Flow From Investing	(3.9)	(6.7)	(10.6)
Free Cash Flow Before Financing Activities	(15.5)	(19.8)	(35.3)
Financing Cash Flows			
Cash Flow from Financing	6.1	9.3	15.4
Net Change in Unrestricted Cash	(9.3)	(10.5)	(19.8)
Unrestricted Cash and Equivalents at Beginning of Period	17.4	28.0	28.0
Unrestricted Cash and Equivalents at End of Period	8.1	17.4	8.1
Restricted Cash at Beginning of Period	4.2	7.8	7.8
Restricted Cash at end of Period	6.3	4.2	6.3

Board of directors with extensive industry experience

Board of directors



Martin Nes

Chairman

- Member of the board since 2022
- Currently holds the position as CEO of Ferncliff TIH
- 25 years of experience within shipping and offshore
- Extensive board experience and he is currently Chairman of the Board in S.D. Standard ETC, Standard Supply, Second Space, Arribatec and Saga Pure



Øystein Stray Spetalen

Board member

- Member of the board since 2022
- Chairman and owner of investment firm Ferncliff TIH
- Extensive experience with offshore drilling



Paul Marchand

Board member

- Member of the board since 2020
- Currently holds the position as Managing Director in SVPGlobal
- Prior to joining SVPGlobal, he held various positions in Bain Capital



Julius Kling

Board member

- Member of the board since 2021
- Currently holds the position as Director in SVPGlobal's European investment team
- Prior to joining SVPGlobal, he held a position at Oaktree Capital and Morgan Stanley



Alf Ragnar Løvdal

Board member

- Member of the board since September 2022 (board member from June 2019-April 2022)
- 35 years of experience in the oil and gas industry, recently as CEO of North Atlantic Management AS, a subsidiary of Seadrill Limited.

Management bringing extensive experience and expertise

Seasoned management team able to deliver accelerated growth



Senior management



Bjørnar Iversen

Chief Executive Officer

- Joined Dolphin Drilling and the management group in 2019
- Prior to joining Dolphin Drilling, he held the position as CEO of Songa Offshore and various senior management positions for Odfjell Drilling where he was in charge of several divisions and companies, projects
- 25+ years of experience from the global offshore drilling business



Stephen Cox

Chief Financial Officer

- Joined Dolphin Drilling and the management group in 2019
- Prior to joining Dolphin Drilling, his career spans over various finance and operational roles in Proserv, General Electric, Vetco Gray, Transocean and Sedco Forex
- Oversaw the successful restructuring of Proserv in 2018
- 25+ years of experience from the global offshore business



Johan Finnestad

Chief Operating Officer

- Joined Dolphin Drilling in 1984 and part of the management group since 1996
- Held several positions in Dolphin Drilling, including offshore and onshore management roles
- 30+ years of experience the global drilling business



Steen E. Damgaard

Chief Commercial Officer

- Joined Dolphin Drilling and the management group in 2019
- Prior to joining Dolphin Drilling, he held the position as VP marketing in Seadrill and has held various senior management positions in A.P. Moller-Maersk, North Atlantic Drilling and Ocean Rig
- 30+ years of experience in the global offshore business



Per Vangsgaard

Chief Technology Officer **VP Corporate Finance / IR**

- Joined Dolphin Drilling and the management group in 2021
- Prior to joining Dolphin Drilling, he held the position as VP of Technology in Awilco Drilling and has held various senior operational and technical management positions globally in Seadrill
- 25+ years of experience from the global offshore drilling business



Ingolf Gillesdal

- Joined Dolphin Drilling in 2018
- Prior to joining Dolphin Drilling, he holds 25+ years of experience from corporate banks and capital markets
- Previous experience includes Clarksons, Nordea and Citibank



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