

# NOTICE CONVENING THE ANNUAL GENERAL MEETING OF KJELL GROUP AB (PUBL)

The shareholders of Kjell Group AB (publ), Corp. Reg. No. 559115-8448 ("Kjell Group" or the "Company"), are hereby given notice of the Annual General Meeting to be held on Wednesday, 20 May 2026, at 10:00 a.m. (CEST) at Lokgatan 10, Malmö.

Shareholders may choose to exercise their voting rights in person at the meeting or by proxy.

## Right to participate in the Annual General Meeting

Shareholders who wish to exercise their voting rights at the Annual General Meeting must:

- be included in the share register maintained by Euroclear Sweden AB ("**Euroclear**") as of Monday, 11 May 2026 (the "**Record Date**"), and
- notify the Company of their intention to attend the Annual General Meeting in accordance with the instructions set out in the section "*Notification of attendance*" no later than Wednesday, 13 May 2026.

## Nominee-registered shares

In order to be entitled to participate in the meeting, shareholders whose shares are registered in the name of a nominee must, in addition to giving notice of their participation in the Annual General Meeting, register their shares in their own name so that the shareholder is listed in the preparation of the share register as of the Record Date on Monday, 11 May 2026. Re-registration may be temporary (so-called voting rights registration), and requests for such voting rights registration shall be made to the nominee, in accordance with the nominee's routines, at such time in advance as decided by the nominee. Voting right registration that has been made by the nominee no later than Wednesday, 13 May 2026 will be taken into account in the preparation of the share register.

## Notification of attendance

Notification of attendance at the Annual General Meeting shall be made in writing to Kjell Group AB (publ), c/o Setterwalls Advokatbyrå AB, Att: Ebba Olsson, P.O. Box 4501, SE-203 20 Malmö or by e-mail to [Ebba.Olsson@setterwalls.se](mailto:Ebba.Olsson@setterwalls.se).

The notification shall state the shareholder's name or personal identity, social security number or corporate registration number (or similar), address, telephone number, shareholding, information about any assistants (not more than two), and, where applicable, information on any proxies.

Shareholders represented by proxy shall issue a dated power of attorney for the proxy. If the power of attorney is issued on behalf of a legal entity, a current registration certificate or corresponding document ("certificate") for the legal entity shall be appended to the notification of attendance. The power of attorney and certificate may not be more than one year old. However, the validity of the power of attorney may be a maximum of five years from the date of issue, if specifically stated. In order to facilitate the entrance at the Annual General Meeting, a copy of the power of attorney and other authorization documents should preferably be attached to the shareholder's notification to participate in the Annual General Meeting. Power of attorney forms are available on the Company's website at [www.kjellgroup.com](http://www.kjellgroup.com), and will be sent to shareholders who so request and inform the Company of their address.

### **Personal data**

Personal data obtained from the share register, notices of attendance at the Annual General Meeting and information on proxies will be used for registration, preparation of the voting list for the Annual General Meeting and, where applicable, the minutes of the Annual General Meeting.

For information about how your personal data is processed, please refer to the Privacy Policy available on Euroclear's website: <https://www.euroclear.com/dam/ESw/Legal/Privacy-notice-bolagsstammor-engelska.pdf>, and on Kjell Group's website: <https://www.kjellgroup.com/en/privacy-policy/>

### **Proposed agenda**

- 1) Opening of the Annual General Meeting
- 2) Election of Chairperson of the Annual General Meeting
- 3) Preparation and approval of the voting list
- 4) Approval of the agenda
- 5) Election of one or two persons to verify the minutes
- 6) Determination as to whether the Annual General Meeting has been duly convened
- 7) Presentation of the annual accounts and the audit report, and the consolidated accounts and the audit report on the consolidated accounts
- 8) Statement by the CEO and report by the Chairperson of the Board
- 9) Resolution regarding the adoption of the income statement and the balance sheet, and of the consolidated income statement and the consolidated balance sheet
- 10) Resolution regarding appropriation of the Company's profit according to the adopted balance sheet
- 11) Resolution regarding the discharge from liability for the members of the Board and the CEO
- 12) Determination of the number of (a) members of the Board, and (b) auditors
- 13) Determination of fees to the Board
- 14) Election of the members of the Board
  - a) Ola Burmark
  - b) David Zaudy
  - c) Ebba Ljungerud
  - d) Adeline Sterner
  - e) Göran Westerberg
  - f) Pål Wibe

- 15) Election of the Chairperson of the Board
- 16) Election of, and fee to, the auditors
- 17) Principles for appointing a Nomination Committee and instructions for the Nomination Committee
- 18) Proposal for resolution to authorise the Board to resolve on a new share issue
- 19) Proposal for resolution regarding a long-term incentive programme
  - (A) Performance Share Programme 2026
  - (B) Issue and transfer of 2026 series warrants
- 20) Closing of the Annual General Meeting

### **Election of Chairperson of the Annual General Meeting (item 2)**

The Nomination Committee, consisting of Bo Börtemark (Chairperson), appointed by Jofam AB, Joel Eklund, appointed by the Eklund Family, and David Zaudy, appointed by Cervantes Capital, proposes that the Chairperson of the Board Jan Friedman is elected as the Chairperson of the Annual General Meeting.

### **Resolution regarding appropriation of the Company's profit according to the adopted balance sheet (item 10)**

The Board proposes that the profit for the 2025 financial year be carried forward and that no dividend be paid for the 2025 financial year.

### **Determination of the number of members of the Board, and auditors (item 12 a-b)**

The Nomination Committee proposes that:

- 12 (a) the Board shall consist of six (6) ordinary members without deputies; and
- 12 (b) there be one (1) auditor without deputies.

### **Determination of fees to the Board (item 13)**

The Nomination Committee proposes that the fees to the Board members shall be as follows:

- the fee to the Chairperson of the Board shall amount to SEK 700,000 and the fee to the other members of the Board shall amount to SEK 250,000;
- a special fee shall be paid to the members whom the Board appoints to the Audit Committee, amounting to SEK 75,000 to the Chairperson and SEK 50,000 to the other members; and
- a special fee shall be paid to the members whom the Board appoints to the Remuneration Committee, amounting to SEK 50,000 to the Chairperson and SEK 25,000 to the other members.

All remuneration remains unchanged from the previous year, with the exception of the remuneration paid to the Chairperson of the Board, which amounted to SEK 500,000 in the previous year.

## Election of the members of the Board (item 14 a-f)

The Nomination Committee proposes:

Re-election of

- (a) Ola Burmark
- (b) David Zaudy
- (c) Ebba Ljungerud
- (d) Adeline Sterner

Election of

- (e) Göran Westerberg
- (f) Pål Wibe

**Göran Westerberg**, born 1971, holds a M.Sc. in Business and Economics from Stockholm University and an EMBA from INSEAD in France and Singapore. Göran Westerberg has extensive experience in building, developing and leading consumer and retail companies with a strong customer focus and scalable business models. He has extensive experience of both operational management roles and board work, as well as a clear long-term perspective on ownership and value-creation, most recently as the long-serving CEO of the retail chain Rusta AB (publ), a role he will step down from on 31 May 2026. The Nomination Committee believes that Göran Westerberg's strategic experience and commitment to the Company's development provide particularly good conditions for contributing to the work of the Board and to the continued development of Kjell Group. Other ongoing assignments include Chairperson of the Board of Baförber Aktiebolag as well as Board member of Eleiko Group AB, Svensk Handel AB and Westerberg Retail Advisors AB. His previous experiences include roles as Regional Manager South Asia for IKEA and COO of Nobia AB. Göran Westerberg holds 10,169,491 shares in the Company and is deemed to be independent in relation to the Company and its management, but dependent in relation to the Company's major shareholders.

**Pål Wibe**, born in 1967, holds a degree in economics from the Norwegian School of Economics (NHH) and an MBA from the University of California, Berkeley. Pål Wibe has more than 25 years' experience in senior positions within retail and consumer-facing businesses in the Nordic region, including over 18 years as a CEO. He has previously served as CEO of Europris ASA, XXL ASA and Nille AS, and has extensive experience in developing and transforming retail companies in competitive markets. The Nomination Committee considers that his in-depth knowledge of the Nordic retail sector, particularly the Norwegian market, combined with his experience of digitalisation, strategy and value-creating change initiatives, will be a valuable asset to the Kjell Group board. Pål Wibe's other current appointments include Chairman of the Board of Posten Bring AS, Forte Group AS, Whiteaway Group A/S and Whiteaway A/S. Chairman of the Board and Chief Executive Officer of Nordkronen II AS. Board member of Aka AS, Europris ASA, Europris AS, Europris Holding AS, Oivi AS and StrongPoint ASA. Pål Wibe holds no shares in the Company and is considered to be independent both in relation to the company and its management, and in relation to the company's major shareholders.

The current Board member and Chairperson of the Board Jan Friedman has declined re-election.

#### **Election of the Chairperson of the Board (item 15)**

The Nomination Committee proposes the election of Göran Westerberg as new Chairperson of the Board.

#### **Election of, and fee to, the auditors (item 16)**

The Nomination Committee proposes the re-election of Öhrlings PricewaterhouseCoopers AB (hereinafter "**PWC**") up until the end of the next Annual General Meeting. PWC has informed the Company that authorised public accountant Eva Carlsvi will continue to serve as Auditor in Charge if PWC is re-elected as auditor.

The Nomination Committee proposes that the fee to the auditors shall be payable by approved account.

#### **Principles for appointing a Nomination Committee and instructions for the Nomination Committee (item 17)**

The Nomination Committee proposes that the Annual General Meeting resolve to adopt new principles for the appointment of the Nomination Committee and instructions for the Nomination Committee.

##### *Appointment of the Nomination Committee*

The Chairperson of the Board shall, based on the ownership structure of the Company as at the last banking day in August of the year preceding the Annual General Meeting according to Euroclear Sweden AB's share register, contact the four largest registered shareholders in terms of voting rights and ask them to appoint one member each to the Nomination Committee. If any of these shareholders declines, the offer shall be made to the next shareholder in order of size, but no further than the tenth largest registered shareholder in terms of voting rights, until four shareholder representatives have accepted the appointment. The Nomination Committee shall, however, consist of at least three members.

The Chairperson of the Board shall convene the Nomination Committee's first meeting and may be a member of the Nomination Committee, for example in the capacity of a shareholder representative. The Chairperson of the Board shall, however, not hold more than one seat in the Nomination Committee and may therefore not both be a member himself and at the same time appoint an additional representative in the capacity of a shareholder. The Nomination Committee shall appoint a Chairperson from among its members.

If a shareholder who has appointed a member no longer ranks among the major shareholders, the Nomination Committee may decide to offer another major shareholder the opportunity to appoint a member. If a member leaves the Nomination Committee before its work is completed, the shareholder who appointed the member shall be entitled to appoint a replacement.

The composition of the Nomination Committee shall appropriately reflect the ownership structure of the Company.

*Instruction for the Nomination Committee*

Members of the Nomination Committee shall promote the interests of all shareholders and shall not improperly disclose the content or details of the Nomination Committee's discussions.

Before accepting the appointment, each member of the Nomination Committee shall carefully consider whether there is any conflict of interest or other circumstances that would render the appointment to the Nomination Committee inappropriate.

The Nomination Committee shall carry out its duties in accordance with these instructions and applicable rules. The duties include, among other things, submitting proposals to the Annual General Meeting regarding:

- (a) The election of the Chairperson of the Annual General Meeting.
- (b) The number of members of the Company's Board to be elected by the Annual General Meeting.
- (c) The election of the Chairperson and other members of the Company's Board to be elected by the Annual General Meeting.
- (d) Fees and other remuneration for elected Board members.
- (e) The election of the auditor(s).
- (f) Remuneration to the auditor(s).
- (g) Principles governing the composition of the Nomination Committee.
- (h) Any changes to the instructions to the Nomination Committee.

The Nomination Committee's proposals shall be presented in the notice convening the Annual General Meeting at which the election of Board members or auditors is to take place, as well as on the Company's website. In conjunction with the notice, the Nomination Committee shall also publish a reasoned statement on the Company's website regarding its proposals for Board members. The statement shall also include a brief description of how the Nomination Committee has conducted its work.

The Nomination Committee is entitled, at the Company's expense, to engage external consultants whom the Nomination Committee deems necessary for the Nomination Committee to fulfil its mandate.

These principles for the appointment of the Nomination Committee and instructions for the Nomination Committee shall apply until the General Meeting decides otherwise.

**Proposal for resolution to authorise the Board to resolve on a new share issue (item 18)**

The Board proposes that the meeting authorises the Board, on one or more occasions before the next Annual General Meeting, with or without deviating from the shareholders' preferential rights, to resolve on a new issue of shares not to exceed 10% of the total number of shares outstanding in the Company after exercising said authority. The new shares can be issued with or without rules regarding non-cash issues, offset issues or other terms.

The goal of the authorisation is to allow the Company, in accordance with its established acquisition strategy, to finance acquisitions with own shares and to give the Board increased scope in the Company's capital structure. Any new share issue conducted with the support of the authorisation is to be carried out on market terms.

For a valid resolution, the proposal must be supported by shareholders representing at least two-thirds of the votes cast as well as of all shares represented at the general meeting.

### **Proposal for resolution regarding a long-term incentive programme (item 19 A-B)**

The Board proposes that the Annual General Meeting resolve on a long-term incentive programme and on the issue and transfer of warrants in accordance with items (A) and (B) as follows.

#### **(A) PERFORMANCE SHARE PROGRAMME 2026**

##### *1.1 Background and purpose of the Performance Share Programme 2026*

The purpose of the Performance Share Programme 2026 is to align the performance of Kjell & Company's senior executives with the long-term performance of Kjell & Company, to enable the retention of Kjell & Company's senior executives by linking their remuneration to Kjell & Company's performance over a vesting period of three years and to ensure that a balance is achieved between variable and fixed remuneration, and long- and short-term incentives. To participate in the programme, a personal investment in shares in the Company is required. After the vesting period, the participants will be allocated shares in the Company free of charge, provided that certain conditions are fulfilled. To be entitled to an allocation of shares, the participant must have had continued their employment in the Kjell & Company Group during the vesting period and the investment in the Company's shares must have been maintained in full during the same period. In addition, the allocation of shares requires that performance conditions (related to the total shareholder return ("**TSR**") on the Company's share) are fulfilled.

##### *1.2 Participants in the Performance Share Programme 2026*

A maximum of 21 senior executives and personnel in the Kjell & Company Group are being offered the opportunity to participate in the Performance Share Programme 2026, divided into three categories. The first category ("**Category 1**") includes the CEO. The second category ("**Category 2**") includes senior executives (currently up to 2 persons) and the third category ("**Category 3**") comprises the other participants in the Performance Share Programme 2026 (currently up to 18 persons).

##### *1.3 The personal investment and allocation of Share Rights*

To participate in the Performance Share Programme 2026, the participant is required to acquire shares in the Company corresponding to a certain value, depending on their seniority level within the organisation ("**Savings Shares**"). The maximum investment in Savings Shares varies depending on the participant's seniority level within the organisation and amounts to a maximum of 75,000 Savings Shares in Category 1 for the CEO, a maximum of 60,000 Savings Shares for participants in Category 2, and for participants in Category 3 the maximum amount of Savings Shares varies from

2,000 to 20,000. The total amount of shares may aggregate to 365,000 Savings Shares for all participants. Acquisitions of Savings Shares shall take place no later than 30 September 2026, with the right for the Board to extend this period if there were to be obstacles to participants' acquisitions during the period.

The Company's Board may resolve to award participants a share right ("**Share Right**") for each Savings Share. Provided that certain conditions are met, each Share Right entitles the participant to receive a certain number of performance shares free of charge or, if the Board so decides, at a cost corresponding to the quotient value of the Company's shares ("**Performance Shares**"). For each Share Right, the participant in Category 1 may be awarded a maximum of seven (7) Performance Shares, participants in Category 2 may be awarded a maximum of six (6) Performance Shares and participants in Category 3 may be awarded a maximum of four (4) Performance Shares (subject to recalculation in accordance with standard recalculation terms).

#### *1.4 Terms for Share Rights*

The following general conditions apply to Share Rights:

- The Share Rights shall be allocated free of charge through a resolution by the Board.
- The Share Rights shall be earned for a period of three years from the time the Share Rights are awarded to the participant. The Board shall have the right to adjust the vesting period if the Board deems that it is particularly justified and compatible with the purposes on which the Performance Share Programme 2026 is based.
- The participants are not entitled to transfer, pledge or divest the Share Rights or exercise any shareholders' rights regarding the Share Rights during the vesting period.
- The right to be awarded Performance Shares normally presumes that the participant remains employed within the Kjell & Company Group during the vesting period. However, the Board shall have the right to allow so-called "good leavers" (i.e. participants whose employment is terminated due to pension, death, disability or dismissal from the Company that is not related to misconduct by the participant) to receive a pro rata allotment of Performance Shares. The right to be awarded Performance Shares presumes that none of the Savings Shares initially acquired have been disposed of during the vesting period.
- In order for the Share Rights to entitle the holder to the allotment of Performance Shares, it is also required that a performance condition has been achieved by the Company, in accordance with item 1.5 below.
- Performance Shares shall normally be allocated within a month after the end of the vesting period.

#### *1.5 Performance condition*

In order for the Share Rights to entitle the holder to the allotment of Performance Shares, a performance condition must be achieved by the Company. The performance condition refers to the total shareholder return for the Company's share over the vesting period ("**TSR Criterion**"). The total shareholder return is measured by dividing the final value at the end of the vesting period by the initial value at the start of the vesting period. In addition, any profit distribution to shareholders during the current measurement period must be taken into account when calculating the total return. The minimum and maximum levels for the TSR Criterion are set at 30% and 60%, respectively. If the established minimum level is reached, 25% of each participant's Share Rights will give entitlement to the allocation of Performance Shares. If the minimum level is not

reached, the Share Rights will not give entitlement to any allocation of Performance Shares. If the maximum level is achieved or exceeded, 100% of each participant's Share Rights will give entitlement to the allocation of Performance Shares. Between the minimum and maximum levels, vesting will take place on a straight-line basis.

#### *1.6 Formation and administration*

The Board, or a specific committee appointed by the Board, shall be responsible for the formulation and administration of the Performance Share Programme 2026 within the scope of the terms and directions set out herein. If the delivery of Performance Shares to individuals outside Sweden cannot be carried out at reasonable costs and with reasonable administrative efforts, the Board shall have the right to decide that participants outside Sweden may instead be offered a cash-based settlement. This is also the case for participants whose employment was terminated during the vesting period (i.e. "good leavers") and who are entitled to a pro-rata allotment of Performance Shares. If significant changes occur in the Company or in the conditions under which it operates that would have the effect that the TSR Criterion or the terms and conditions for the Share Rights and/or Performance Shares are no longer appropriate and/or deviate from Swedish market practice for similar incentive programmes, the Board shall be entitled to make other adjustments to the Performance Share Programme 2026.

#### *1.7 Other terms*

##### *1.7.1 Specific evaluation before allocation of shares*

Before the number of Performance Shares that are to be allocated based on the Share Rights is finally determined, the Board shall assess whether the outcome of the Performance Share Programme 2026 is reasonable. This assessment is made in relation to Company's financial result and position, the stock market and other conditions in general. If in its assessment the Board determines that the outcome is not reasonable, the Board may reduce the number of Performance Shares to be allocated.

##### *1.7.2 Change of ownership*

In the event that a shareholder (alone or together with related shareholders) during the vesting period (i) becomes the owner of more than 90% of the shares in the Company through a public takeover bid, or (ii) initiates a redemption of minority shareholders in accordance with the Swedish Companies Act, the Board shall have the right to decide (a) that the Share Rights shall be fully or partially earned immediately (regardless of whether the vesting period has been completed and the TSR Criterion has been met), or (b) to redeem the Share Rights by (x) compensating the participant with a cash amount corresponding to the market value of the Performance Shares to which the Share Rights had entitled the participant, or (y) to replace the Share Rights with a new incentive programme in the acquiring shareholder.

#### *1.8 Scope*

The number of Savings Shares acquired and Performance Shares allocated under the Performance Share Programme 2026 is based on the size of the participant's investments and the price of the Company's share at the time of acquisition. The maximum amount of Performance

Shares in the Company that can be allocated in accordance with the Performance Share Programme 2026 shall be limited to 1,965,000 (corresponding to a dilution of approximately 2.02% of the total number of shares in the Company per day for this proposal). The impact on key performance indicators is therefore considered to be marginal.

The number of Performance Shares included in the Performance Share Programme 2026 may, in accordance with the conditions established by the Board, be subject to recalculation should the Company implement a bonus issue, a share split or a reverse share split, a rights issue or similar corporate actions, taking into consideration customary practice for similar incentive programmes.

### *1.9 Hedging*

In order to ensure the delivery of Performance Shares under the Performance Share Programme 2026, the Board proposes, as further stated in item (B) below, that the Annual General Meeting resolve to carry out an issue of warrants, and that the meeting resolve on the transfer of said warrants (as further stated in item (B) below). The Board proposes that it should have the right to enter into so-called share swap agreements with third parties in order to fulfil the obligations under the programme (according to item (B) below).

### *1.10 Estimated costs and performance measures*

The cost of the Performance Share Programme 2026 will be recognised in accordance with IFRS 2 Share-based Payment, and is estimated to amount to approximately MSEK 4.9 excluding social security contributions, distributed over the vesting period based on the following assumptions: (i) a cost per Savings Share corresponding to the closing price for the Company's shares on 16 March 2026; (ii) all participants investing the maximum amount; (iii) an estimated yearly employee turnover of 10%, and (iv) a value of the Performance Share based on the cost per Savings Share, and a 100% fulfilment of the TSR Criterion and an estimated volatility in the Company's share. The costs have been calculated without regard to tax effects and any right of deduction. In addition, any pension costs, bonuses and subsidies are not included in the calculation. The costs for social security contributions are estimated to amount to approximately MSEK 6.8, assuming an annual total return of 60%.

### *1.11 Preparation of the proposal*

The Performance Share Programme 2026 has been initiated by the Board and prepared together with external advisers.

### *1.12 Other incentive programmes in the Company*

For a description of the Company's other share-based incentive programmes, please refer to the Company's website and annual report for 2025. Apart from the programmes described there, there are no other share-based incentive programmes in the Company.

### *1.13 The Board's proposal for resolution*

Referring to the description above, the Board proposes that the Annual General Meeting resolve to introduce the Performance Share Programme 2026. It is further proposed that the Board, or a person appointed by the Board, shall be authorised to make such minor adjustments to the resolution as may be required for registration with the Swedish Companies Registration Office and Euroclear Sweden AB.

#### *1.14 Majority requirement*

The Board's proposal for resolution on the Performance Share Programme 2026 (proposal for resolution in accordance with this item (A) requires that the resolution be supported by shareholders representing more than half of the votes cast at the meeting.

### **(B) ISSUE AND TRANSFER OF 2026 SERIES WARRANTS**

#### *2.1 Background*

To ensure delivery of Performance Shares under the Performance Share Programme 2026, the Board proposes that the Annual General Meeting resolve to carry out an issue of warrants, and that the Annual General Meeting resolve to transfer said warrants, as follows.

#### *2.2 The Board's proposal for resolution regarding the issue of warrants*

The Board proposes that the Company issue a maximum of 1,965,000 warrants of series 2026 for subscription of shares. Each warrant of series 2026 entitles the holder to subscribe for one (1) new share in the Company (subject to possible recalculation). Upon exercise of all warrants of series 2026 for subscription of shares, up to 1,965,000 new shares may be issued (subject to possible recalculation), corresponding to a dilution of approximately 2.02% of the total number of shares and votes in the Company as of the date this proposal. Upon full exercise of the warrants of series 2026 for subscription of shares, the Company's share capital will increase by a maximum of SEK 32,473,311,690 as of the date of this proposal.

The right to subscribe for the warrants shall, in deviation from the shareholders' preferential rights, only accrue to Kjell Group AB (publ), with the right and obligation to dispose of the warrants of series 2026 as described in this proposal. The reason for the deviation from the shareholders' preferential rights is that the issue forms part of the implementation of the delivery of Performance Shares under the Performance Share Programme 2026.

The warrants of series 2026 shall be issued free of charge to the Company. The warrants must be subscribed for within three weeks from the date of the issue decision. The Board shall have the right to extend the subscription period.

New subscription of shares with the support of the warrants can take place during the period from the date of registration of the issue decision with the Swedish Companies Registration Office up to and including 31 December 2029. The exercise price for the warrants shall correspond to the quotient value of the Company's shares.

The warrants of series 2026 shall otherwise be regulated by customary terms.

#### *2.3 The Board's proposal for resolution regarding the transfer of warrants*

The Board proposes that the Annual General Meeting resolve that the Company may transfer the warrants of series 2026 to participants in the Performance Share Programme 2026 (or to a third party) free of charge to ensure delivery of Performance Shares under the Performance Share Programme 2026.

#### *2.4 Authorisation*

It is further proposed that the Board, or a person appointed by the Board, be authorised to make such minor adjustments to the resolution pursuant to this item (B) that may be required for registration with the Swedish Companies Registration Office and Euroclear Sweden AB.

#### *2.5 Majority requirement*

The Board's proposal for resolution in accordance with this item (B) requires that the resolution be supported by shareholders representing at least nine-tenths of both the votes cast and the shares represented at the meeting. The Board's proposal in accordance with this item (B) is conditional on the Board's proposal on the Performance Share Programme 2026 being approved by the Annual General Meeting (item (A)) above).

#### **Number of shares and votes**

At the time of issuance of this notice, the total number of shares and votes in Kjell Group amounts to 95,336,699. No shares are held by Kjell Group itself.

#### **Information at the Annual General Meeting**

At the Annual General Meeting, the Board of Directors and the CEO shall, if any shareholder so requests and the Board of Directors believes that it can be done without significant harm to the Company, provide information regarding circumstances that may affect the assessment of items on the agenda, circumstances that can affect the assessment of the Company's or its subsidiaries' financial position and the Company's relation to other companies within the group.

#### **Documents**

The Nomination Committee's complete proposals are set out above. The Nomination Committee's report on the work and reasoned statement, including among others information about the individuals proposed as members of the Board of Kjell Group and the proposed auditor, can be found on the Company's website, [www.kjellgroup.com](http://www.kjellgroup.com). The annual report and the audit report as well as the complete proposals of the Board will be available at the Company, Kjell Group AB (publ), Lokgatan 10, Malmö, and on the Company's website, [www.kjellgroup.com](http://www.kjellgroup.com), no later than three weeks prior to the Annual General Meeting. They will also be sent to shareholders who so request and state their address, and will be available at the Annual General Meeting.

Malmö, April 2026

**Kjell Group AB (publ)**

*The Board of Directors*

#### **Certified adviser**

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*FNCA Sweden AB is the company's certified adviser.*

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## Contacts Kjell Group

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## About Us

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Kjell Group offers one of the most comprehensive assortment of electronic accessories on the market. The company operates online in Sweden, Norway, and Denmark, as well as through 148 service points, including 117 in Sweden and 31 in Norway. Headquartered in Malmö, the company generated SEK 2.4 billion in revenue in 2025.

With Kjell & Company's customer club, which boasts over 3 million members, and its Danish subsidiary AV-Cables, the Group has a unique understanding of people's technology needs. Approximately 1,350 employees work every day to improve lives through technology.

Learn more at [kjell.com](https://kjell.com) or [kjellgroup.com](https://kjellgroup.com)

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## Attachments

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[NOTICE CONVENING THE ANNUAL GENERAL MEETING OF KJELL GROUP AB \(PUBL\)](#)