

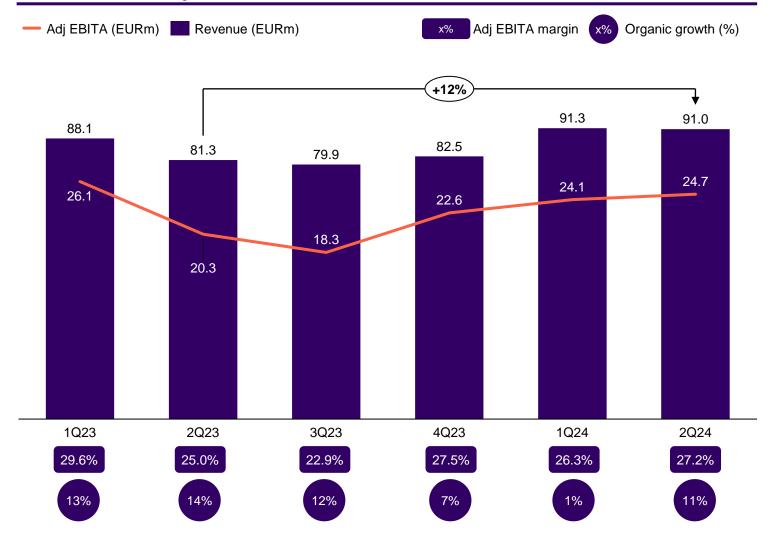
Q2 Highlights

- / Strong organic growth and margin expansion
- / Strong profit growth in line with financial target
- / Finalised capital raise, leverage down to 1.4x
- / Advancing M&A pipeline



11% organic growth and positive margin development

Revenue and Adj. EBITA



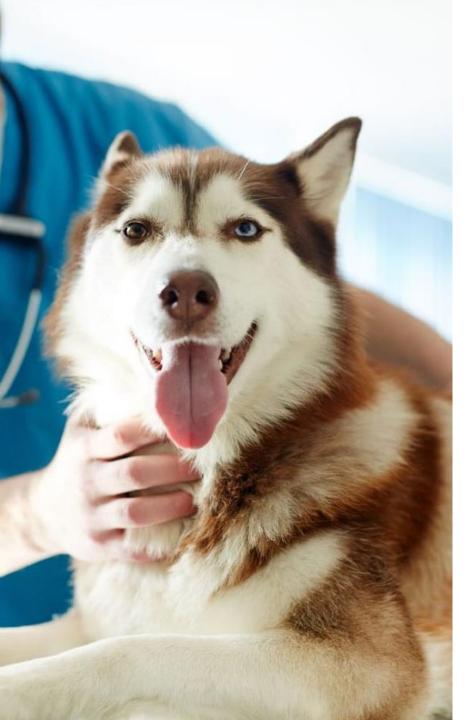
Q2 development

Net revenue

- / 12% revenue growth to EUR 91.0m
- / 11% organic growth with strong performance in three out of four segments
- / No contribution from acquisitions
- / 1% benefit from currency movements

Adj EBITA

- / 22% adjusted EBITA growth to EUR 24.7m
- / Margin at 27.2% shows sequential and yearover-year improvement



Specialty Pharma

13% Organic growth

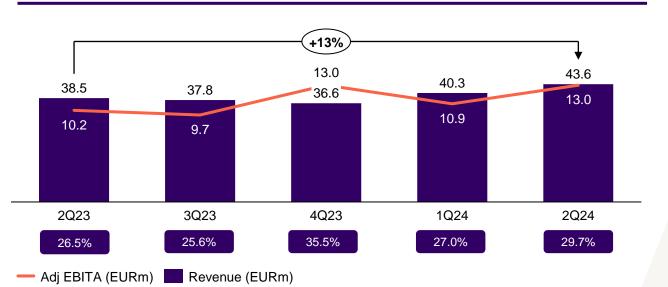
Strong organic growth 13% with solid growth across all therapeutic areas

27%Adj. EBITA growth

/ YTD one third of organic growth generated from cross-selling and internationalisation efforts

/ Strong margin development driven by positive mix impact and continued focus on integration and optimisation

Revenue and Adj. EBITA





MedTech

10%
Organic growth

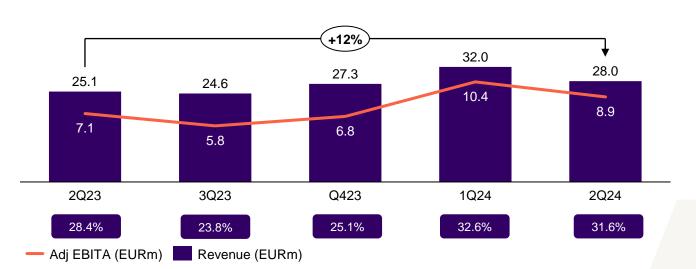
Organic growth of 10% with good growth across US, Europe and APAC – annual ordering programme (AOP) recovery as planned

24%Adj. EBITA growth

/ Margin improvement as AOP sales is spread more evenly over the year

/ Completed 26 on-site surgery trainings with 300 participants

Revenue and Adj. EBITA







Veterinary Services

18%
Organic growth

Strong 18% organic growth across key geographies

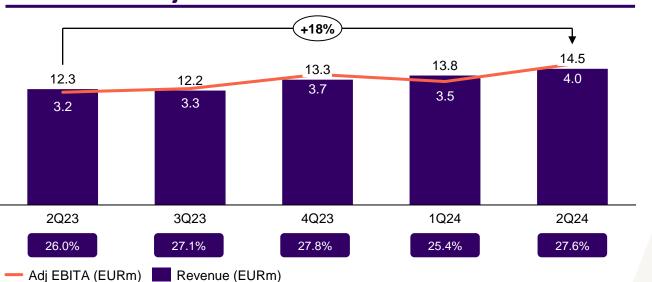
Continued high recruitment pace with 400 new members

25% Adj. EBITA growth

/ Co-owned clinic growth accelerates to double-digits, well ahead of the veterinary clinic market

Improved profitability supported by revenue growth and economies of scale

Revenue and Adj. EBITA



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Diagnostics

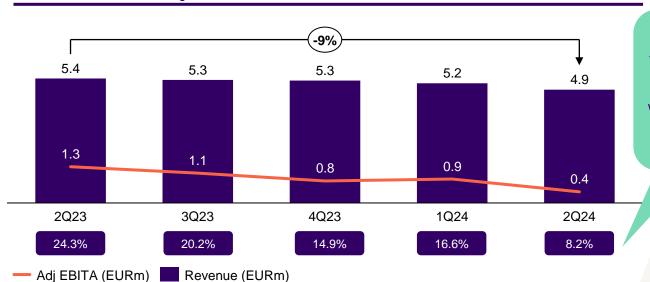
-9%Organic decline

/ Organic decline 9% in a continued challenging livestock market

-69%

As highlighted in Q1, the lower profitability reflects investments in the rollout of new parasitology test, diversifying the business into companion animal market Adj. EBITA decline

Revenue and Adj. EBITA



Lower margin due to investments into companion animal diagnostics, which will continue during the remainder of 2024



Second Quarter Financials

EUR m	Q2 2024 April – June	Q2 2023 April – June
Adjusted EBITA	24.7	20.3
Adjusted EBITA margin (%)	27.2%	25.0%
Non-recurring items	-5.8	-4.3
PPA related amortisation	-5.7	-5.9
Operating profit (EBIT)	13.2	10.1
EBIT margin (%)	14.5%	12.5%
Net financial items	-5.5	-3.2
Profit before tax	7.7	6.9
Tax	-2.7	-3.7
Profit for the period	5.1	3.2

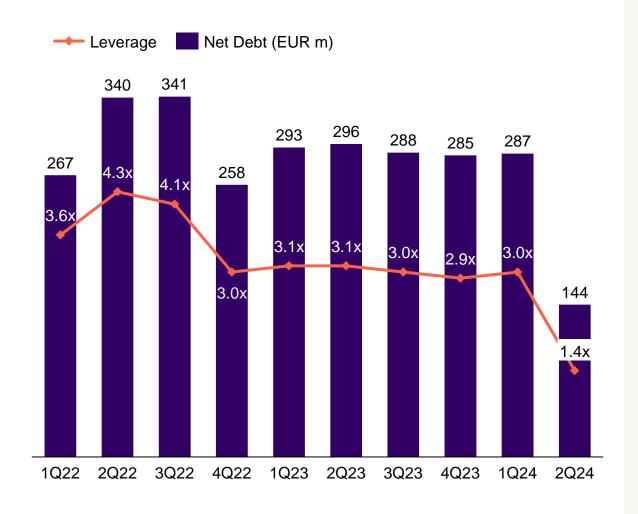
Q2 Income Statement

- / Operating profit (EBIT) EUR 13.2m (10.1)
- / Non-recurring items EUR -5.8m (-4.3)
 - Litigation related costs in MedTech
 - M&A related costs in Specialty Pharma
- / Net financial items of EUR -5.5m (-3.2)
 - Finance expense EUR -5.0m interest rate 6.3%
 - Finance income EUR 0.8m
- Contingent considerations quarterly discounting impact EUR -1.5m
- Positive FX impact EUR 0.2m
- /Tax expense EUR -2.7m (-3.7)

EUR m	Q2 2024 April – June	Q2 2023 April – June
EBIT	13.2	10.1
Cash flow from operating activities before change in NWC	11.6	8.9
Change in NWC	-5.7	-67.4
Cash flow from operating activities	5.9	-58.5
Cash flow from investing activities	-11.2	-42.2
Cash flow from financing activities	8.0	106.7
Cash flow for the period	2.6	6.0
Cash and cash equivalents	41.2	50.8

Q2 Cash Flow

- / NWC EUR 82.0m at 24% of revenue (EUR 75.3m end of March)
- / Inventory increase by EUR 4.6m with equal contribution from MedTech, Specialty Pharma and Diagnostics
- / Account receivables down EUR 2.1m as AOP customers pay monthly instalments, offset by higher accrued revenue in Veterinary Services
- / Lower current liabilities reflect timing of tax payments in Specialty Pharma
- / Cash flow from operating activities EUR 5.9m (-58.5)
- / Cash flow from investing activities EUR -11.2m (-42.2)
 - / Earn-out payments of EUR -13.0m
 - / Capex EUR -2.0m build out of laboratory capacity in Specialty Pharma
 - / LTM capex EUR -12.7m at 3.7% of sales, up from 2.2% PY primarily relating to higher R&D capitalisation
- / Cash flow from financing activities EUR 8.0m (106.7)



Net Debt and Leverage

- / Net debt per 30 June 2024 EUR 144.1m
- / Cash and cash equivalents EUR 41.2m
- / Proceeds from rights issue of EUR 142.7m used to repay EUR 136.5m of debt
- / Net Debt / LTM Pro-forma EBITDA 1.4x

Our key priorities

- / Organic growth
- / Acquisition-driven growth with strong strategic fit
- / Operational improvements
- / Attracting, developing and retaining top talent



Q&A

