Year-end report 1 January-31 December 2023

Fasadgruppen

"Stable development in a challenging market"

Fourth quarter highlights

- Net sales increased to SEK 1,397.5 million (1,385.1), corresponding to growth of 1 percent. Organic growth was -2 percent in local currencies.
- EBITA increased to SEK 132.1 million (117.7) and the EBITA margin to 9.5 per cent (8.5).
- Items affecting comparability¹ impacted EBITA by SEK +4.2 million (-7.5). Adjusted EBITA (excluding items affecting comparability) increased to SEK 127.9 million (125.2).
- Profit for the period increased to SEK 73.5 million (67.6), earnings per share before and after dilution increased to SEK 1.48 (1.36).
- Operating cash flow totalled SEK 209.8 million (210.0).
- The order backlog amounted to SEK 2,867.0 million (2,983.3).

Significant events during the quarter

- Fasadgruppen closed the acquisitions of Rosborg Entreprenad and Surface Byggställningar, and strengthened Alnova's production capacity through the asset acquisition of Teknova.
- Fasadgruppen has entered into an agreement to acquire the Danish balcony specialist Alument.

Full year highlights

- Net sales increased to SEK 5,109.7 million (4,547.7), corresponding to growth of 12 percent. Organic growth was 1 percent in local currencies.
- EBITA amounted to SEK 421.2 million (421.9) and the EBITA margin was 8.2 percent (9.3).
- Items affecting comparability¹ impacted EBITA by SEK
 -26.8 million (-9.8). Adjusted EBITA (excluding items affecting comparability) increased to SEK 448.0 million (431.6).
- Profit for the period amounted to SEK 219.2 million (271.9), earnings per share before and after dilution were SEK 4.42 (5.62).
- Operating cash flow rose to SEK 547.6 million (401.7).
- The Board of Directors proposes a dividend of SEK 1.70 (1.70) per share for 2023 to be paid in two equal instalments.

Events after the end of the period

• Fasadgruppen has entered into an agreement to acquire the Norwegian roofing and solar cell company Elenta.

Key figures ^{1, 2}

	2023	2022		2023	2022	
SEKm	Oct-Dec	Oct-Dec	Δ	Jan–Dec	Jan–Dec	Δ
Net sales	1,397.5	1,385.1	0.9%	5,109.7	4,547.7	12.4%
EBITA	132.1	117.7	12.2%	421.2	421.9	-0.2%
EBITA margin, %	9.5	8.5		8.2	9.3	
Adjusted EBITA	127.9	125.2	2.1%	448.0	431.6	3.8%
Adjusted EBITA margin, %	9.1	9.0		8.8	9.5	
Cash flow from operating activities	209.8	210.0	-0.1%	547.6	401.7	36.3%
Cash conversion, %	131.8	149.3		104.7	79.7	
Return on capital employed, %	11.2	12.6		11.2	12.6	
Return on shareholders' equity, %	10.3	16.2		10.3	16.2	
Net debt to equity ratio, %	56.8	60.9		56.8	60.9	
Profit/loss before tax	106.0	89.3	18.7%	301.9	346.3	-12.8%
Order backlog	2,867.0	2,983.3	-3.9%	2,867.0	2,983.3	-3.9%

¹ For items affecting comparability in the respective period, see Note 7.

² Measures defined in accordance with IFRS are Net Sales and Profit/loss before tax. Other measures are Alternative performance measures. For definitions of Alternative performance measures, please see page 16.

Fasadgruppen is the largest complete provider of sustainable façades in the Nordics. The operations are based on local entrepreneurial companies with a clear focus on cooperation, commitment and know-how.

CEO comment

Financial development

Sales for the full year 2023 totalled SEK 5,110 million, an increase of 12 percent, of which organic growth accounted for 1 percent compared to 2022. For the fourth quarter, sales increased by 1 percent, while it decreased by 2 percent organically, which can be attributable entirely to the Swedish operations. Norway, Denmark and Finland all exhibited organic growth in the quarter. The development was somewhat affected by unusually cold temperatures in parts of November and December, which caused some projects to be postponed.

Adjusted EBITA increased by 4 percent for the full year 2023, while the adjusted EBITA margin decreased from 9.5 to 8.8 percent compared with 2022. For the fourth quarter, however, the margin improved slightly compared with the corresponding period last year, from 9.0 to 9.1 percent. As with sales, the Swedish market showed a negative development during the quarter, while earnings increased in Norway, Denmark and Finland. The tough competitive situation is still evident in Sweden in general, and Stockholm in particular, where we see price pressure from players who do not normally operate in the renovation market. Our subsidiaries are responding to the prevailing market conditions and adapting their cost bases. Since 1 November, we have also introduced our new organisational structure with an operational unit that, through various specialist functions, support the subsidiaries in the continuous improvement work, for example within areas such as cash flow optimisation, work environment and safety.

The order backlog decreased by 4 percent, of which the organic decrease was 4 percent compared to the end of 2022. The development of the order backlog was declining in Sweden and Norway and positive in Denmark and Finland. Historically, the order backlog tends to decrease in relation to net sales in the second half of the year and then strengthen again in the first half of the year.

Cash flow from operating activities strengthened by 36 percent for the full year 2023 compared to 2022 and amounted to SEK 548 million. Cash conversion was 104 percent, exceeding our target. The entire organisation has worked to improve tied-up working capital over the past year and changes in working capital amounted to SEK 123.9 million, compared with SEK -45.2 million in 2022.

Net debt continued to fall and at the end of the year totalled SEK 1,240.2 million, which corresponds to 2.3x EBITDA (not on a proforma basis). We completed three acquisitions during the fourth quarter, and we have a number of dialogues under way with high-quality companies on all of our markets. The current market situation provides a range of opportunities that we are ready to grasp.



"Cash flow from operating activities strengthened by 36 percent for the full year 2023 compared with 2022 and amounted to SEK 548 million."

Continuous improvement

measures

At the end of 2023, the final negotiations on the new Energy Performance of Buildings Directive (EPBD) took place and it is now expected to be approved during the first half of 2024. The aim is for all buildings in the EU to be zero-emission buildings by 2050, with an interim target of improving the buildings with the worst energy performance in stages up until 2035. In addition to the regulatory requirements, we have also observed banks and lenders placing stricter energy efficiency requirements on property owners in return for better financing terms. Altogether, this means that property owners will increasingly take a holistic view of their buildings and take the opportunity to implement more energy-saving activities during renovations. This is where Fasadgruppen holds a unique position in the market in terms of both breadth of range and geographical coverage.

Overall, the full year 2023 saw relatively good demand for Fasadgruppen's products and services, helping to achieve record sales of over SEK 5 billion. We have improved our earnings, but the margin for the full year has weakened slightly. In order to strengthen the margin, we have implemented a number of measures, including an improved governance model and cost adjustments.

In 2024, we will continue to strengthen our position, both organically and through acquisitions, in the ongoing energy transition and we will further develop our continuous improvement measures to strengthen our profitability and create long-term shareholder value.

Finally, I would like to thank our employees, customers, and partners for the excellent cooperation throughout the year, and our shareholders for your trust.

Martin Jacobsson, Group President and CEO

Group development

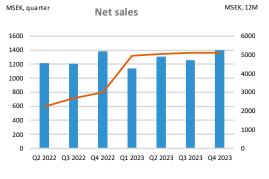
Fourth quarter

Net sales

Net sales for the fourth quarter of 2023 increased to SEK 1,397.5 million (1,385.1), a 0.9 percent increase compared with the same period in the previous year. The increase consists of organic growth of -1.9 percent, exchange rate changes of +0.1 percent and acquired growth of +2.7 percent. In local currencies, the quarter has seen positive organic growth on all markets but Sweden. During the fourth quarter of 2023, Fasadgruppen completed three business acquisitions, one of which was an asset acquisition. For more information on acquisitions, please see page 5 and Note 8.

Earnings

EBITA for the current quarter rose to SEK 132.1 million (117.7) and adjusted EBITA to SEK 127.9 million (125.2). Items affecting comparability in the guarter as a whole amounted to SEK +4.2 million (-7.5); see also Note 7. The adjusted EBITA margin for the current quarter increased to 9.1 percent (9.0). The margin trend during the quarter continued to be affected by increased competition in Sweden, particularly in the metropolitan regions. Other operating income/expenses were impacted by the revaluation of contingent earnouts during the current period, in the amount of SEK +14.1 million (+85.6) and SEK -11.8 million (-88.9) respectively, the items being treated as affecting comparability; see also Notes 6 and 7. Net financial items for the quarter amounted to SEK -25.9 million (-15.7). Interest expenses on loans from credit institutions amounted to SEK -27.0 million (-15.7). Profit for the period increased to SEK 73.5 million (67.6). corresponding to earnings per share of SEK 1.48 (1.36) before and after dilution. The effective tax rate was 30.7 percent (24.3). The difference in effective tax rate between the periods is mainly the result of an adjustment to the Group's tax-deductible interest in Sweden, which increased the tax expense by approximately SEK 10 million for the period.





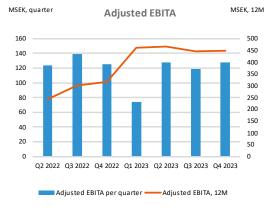
January–December

Net sales

Net sales for the full year 2023 amounted to SEK 5,109.7 million (4,547.7), a total increase of 12.4 percent compared with the same period in the previous year. The increase consists of organic growth of +1.2 percent, exchange rate changes of +2.2 percent and acquired growth of +8.9 percent. Organic growth has been primarily affected by the impact of the cost inflation of materials during the first quarter. During the period January to December 2023, Fasadgruppen completed four business acquisitions, one of which was an asset acquisition. For more information on acquisitions, please see page 5 and Note 8.

Earnings

EBITA for the full year 2023 amounted to SEK 421.2 million (421.9) and adjusted FBITA to SEK 448.0 million (431.6). Items affecting comparability during the period totalled SEK -26.8 million (-9.8), see also Note 7, with an adjusted EBITA margin of 8.8 percent (9.5). Customer pricing could be managed satisfactorily during the first quarter, with positive effects on the margin, but was negatively affected by increased competition in Sweden, and in the metropolitan regions in particular, during the subsequent three quarters of the year. Other operating income/expenses were significantly impacted by the revaluation of contingent earnouts during the period, in the amount of SEK +45.0 million (+152.7) and SEK -61.5 million (-141.7) respectively, the items being treated as affecting comparability; see also Notes 6 and 7. Net financial items for the period totalled SEK -101.9 million (-38.2). Interest expenses on loans from credit institutions amounted to SEK -92.8 million (-30.1). The discounting of earnouts had a negative impact on net financial items of SEK -7.7 million for the current period and accrued expenses from previous financing arrangements settled as part of the restructuring of financing in August had a further negative impact of SEK -2.7 million. Profit for the period amounted to SEK 219.2 million (271.9), corresponding to earnings per share of SEK 4.42 (5.62) before and after dilution. The effective tax rate was 27.4 percent (21.5). The difference in effective tax rate between the periods is the result of an adjustment to the Group's tax-deductible interest in Sweden, which increased the tax expense by approximately SEK 10 million for the period, differences in the net effects of the revaluation of earnouts that are non-taxable, as well as a positive adjustment in deferred tax in the comparison period of SEK 3.0 million at one of our Norwegian subsidiaries.



Order backlog

At the end of December 2023, the order backlog amounted to SEK 2,867.0 million (2,983.3), a decrease of -3.9 percent. The decrease consists of negative organic growth of -4.2 percent, exchange rate changes of -1.3 percent and acquired growth of +1.6 percent. From a geographical perspective, the order backlog development was declining in Norway and Sweden and positive in Denmark and Finland.

Financial position and financing

At the end of the period, shareholders' equity amounted to SEK 2,180.2 million (2,092.5). The change in shareholders' equity between the period ends can be attributed to the repurchase of own shares in the amount of SEK -3.8 million, warrant payments of SEK +4.3 million and dividends of SEK -84.4 million. The rest of the change in shareholders' equity is attributable to the comprehensive income for the period. Interestbearing net debt on 31 December 2023 amounted to SEK 1,240.2 million (1,274.3). The interest-bearing net debt includes lease liabilities amounting to SEK 168.1 million (166.8). Earnouts are not included in interest-bearing net debt and on 31 December 2023 amounted to SEK 232.5 million (271.5). The fixed interest period for interest-bearing liabilities varies between 1 and 6 months and the average interest expense paid for the period January–December 2023 was approximately 5.8 percent (2.0). The ratio of Fasadgruppen's interestbearing net debt to adjusted EBITDA 12M (not on a proforma basis) was 2.3 (2.5) at the end of the period. On 31 December 2023, the Group held cash and cash equivalents and other short-term investments amounting to SEK 467.6 million (452.6). In addition to cash and cash equivalents and other short-term investments, there were unutilised credit facilities of around SEK 1,133 million at the end of the period. The Group's entire previous financing was refinanced in August and the facilities available increased by around SEK 600 million; see also Acquisitions on page 5.

Cash flow and investments

The change in working capital for the full year 2023 was significantly better than the comparison period and amounted to SEK 123.9 million (-45.2). The strong development in working capital is considered to be partly due to the companies returning to purchasing materials closer to project implementation, as opposed to making purchases early in order to protect margins, as was the case during the material cost inflation in 2022. It is also partly due to the measures implemented since the turn of the year to improve tied-up working capital within the Group, which are now beginning to bear fruit. Operating cash flow totalled SEK 547.6 million (401.7) as a direct result of the positive development in working capital during the current period. Group net investments in tangible non-current assets amounted to SEK -99.4 million (-57.1) for the period January to December 2023. The increase between the periods is mainly





attributable to a major investment in scaffolding during the second quarter totalling SEK 22.2 million in scaffolding company Rapid. Depreciation on non-current assets for the period amounted to SEK -119.3 million (-119.4), of which depreciation on acquired intangible assets, such as customer relationships, amounted to SEK -17.3 million (-37.3). Investments in company acquisitions for the period January–December 2023 amounted to SEK -112.7 million (-916.6). Contingent earnouts were paid in relation to acquisitions made in previous years at a net amount of SEK 107.3 million during the full year 2023; see also Note 6.

Personnel

The Group had 2,069 employees (1,975) on 31 December 2023, of whom 90 were women (85). The average number of employees for the period January– December 2023 was 2,001 (1,807). The change relative to the comparison period is primarily attributable to new acquisitions between the periods.

Parent Company

Fasadgruppen Group AB acts as a holding company for the Group and provides head office functions such as Group-wide management, administration and a finance department. Income comprises management fees from Group companies for Group-wide services and costs covered by the Parent Company. Net financial items mainly comprise dividends and interest income from Group companies, as well as interest expenses from external financing. Profit/loss for the period January to December amounted to SEK 79.7 million (47.9). Assets, primarily consisting of participations in and receivables from Group company Fasadgruppen Norden AB, amounted to SEK 3,110.6 million (3,103.8) at the end of the period. Shareholders' equity amounted to SEK 1,520.2 million (1,524.3) on the balance sheet date. The number of employees at the parent company at the end of the period was 2 (3).

Acquisitions

In the period January to December 2023, Fasadgruppen acquired four new businesses, one of which was an asset acquisition. These acquisitions are a key part of the Group's growth strategy and are carefully chosen based on selective criteria that are defined in the Fasadgruppen growth strategy.

During the period January to December 2023, the Group has acquired an estimated SEK 213 million in annual sales and added around 125 new employees to the workforce, bringing new know-how and working capacity to the Group.

Goodwill totalling SEK 2,917.3 million within the Group is a result of continuous and consciously targeted acquisitions over a number of years. Accumulated goodwill primarily relates to growth expectations, expected future profitability, the significant knowledge and expertise possessed by subsidiary company personnel and expected synergies on the costs side. Four new acquisitions were closed during the period January–December: Danish balcony manufacturer Weldmatic A/S, Swedish façade contractor Rosborg Entreprenad AB, Swedish scaffolding company Surface Byggställningar AB and the bankrupt estate of Swedish balcony specialist Teknova Byggsystem AB. The acquisition of Danish balcony specialist Alumentdk ApS ("Alument") was also closed after the end of the period.

In August, Fasadgruppen entered into a new financing agreement for a total of SEK 2,700 million, comprising a revolving credit facility of SEK 1,600 million and two credit facilities for a total of SEK 1,100 million. The agreement has a term of three years, with the option to extend for a further year on two occasions, giving a maximum term of five years. This agreement increases the Group's total available credit facilities by around SEK 600 million.

Company acquisitions

Fasadgruppen has closed the following acquisitions over the last twelve months and in the period between the end of the reporting period and the publication of this interim report.

Closing	Acquisitions	Country	Estimated annual sales at time of acquisition, SEKm	No. of employees
January 2024	Alumentdk ApS	Denmark	55	13
October 2023	Surface Byggställningar AB	Sweden	114	69
October 2023	Teknova Byggsystem AB (asset acquisition, bankruptcy estate)	Sweden	-	-
October 2023	Rosborg Entreprenad AB	Sweden	58	45
July 2023	Weldmatic A/S	Denmark	41	11
			268	138

The Fasadgruppen M&A strategy

Fasadgruppen has an active M&A strategy. Acquisitions are primarily completed with the aim of broadening the Group geographically and strengthening its offering. As well as adding new companies to the Group, add-on acquisitions are also made to existing companies with the aim of adding expertise, framework agreements and critical mass.

Fasadgruppen has defined a number of acquisition criteria with requirements such as good profitability, geographic locations and long-term management. Potential acquisitions are identified primarily through internal networks and references from existing subsidiaries, which generate a continuous flow of candidates. When a new acquisition has been completed, an established model is used to ensure a smooth integration where the subsidiary can quickly benefit from Fasadgruppen's economies of scale and can begin to contribute to the value creation in the Group.

Other information

Risks and uncertainties

Fasadgruppen's business is affected by a number of risks whose effects on earnings and financial position can be managed to varying degrees. When assessing the Group's future development, it is important to consider the risk factors in addition to possible opportunities for earnings growth. The Group is exposed to different types of risk in its business and these are categorised as operational risks, financial risks and external risks. External risks are primarily related to factors outside Fasadgruppen's own businesses, such as macroeconomic growth on the Group's main markets. Operational risks are related to day-to-day operations such as tendering, capacity utilisation, percentage of completion and price risks. The financial risks include liquidity and loan financing risks. Risk management is clearly defined in the Fasadgruppen management system, which is designed to prevent and reduce the Group's risk exposure. Risk management in the Group aims to identify, measure, control and limit risks in the business.

The demand for raw materials and energy, which combined with production and delivery issues caused a shortage of materials in several industries in 2022, has continued to have a limited impact on Fasadgruppen's operations. The Group continues to work purposefully with its suppliers to ensure the supply of materials and manage price changes. The longer-term consequences of the rising interest rate levels, which are mostly considered to be of a general cyclical nature, remain hard to predict. The Group continues to monitor developments closely as part of its ongoing risk management work, making adjustments when necessary.

No additional risks and uncertainties, beyond those presented, are deemed to have arisen during the period. For further information on the Group's risks, please see the 2022 Annual Report.

Seasonal variations

Fasadgruppen's activities and markets are affected by seasonal variations to a certain degree. As a rule, the first quarter of the year is weaker than the remaining ninemonth period as the winter conditions can make roof work and other outdoor services, for example, more difficult. Low temperatures mean it is more difficult for rendering and masonry work to be cured to the expected compressive strength and therefore larger projects involving rendering and masonry are avoided during winter months. The Group's diversified structure, with regard to both market offering and geographic presence, limits exposure to seasonal variations to a certain extent, however.

Future projections

The Nordic market is expected to continue to have stable underlying renovation requirements in the future. Underlying driving forces, such as urbanisation, housing shortages, the tough Nordic weather climate and increased focus on improving energy efficiency in buildings, are considered to lead to a continuing willingness to invest among the Group's customer groups, which points to continued long-term growth potential for Fasadgruppen. The Group has a well underpinned acquisition strategy and future acquisition opportunities are considered to remain good. The Group's financial base creates the stability that aids both investments and acquisitions. Fasadgruppen continues to develop its sustainability work with the focus on profitability and those products that are being developed for the sustainable façade solutions of the future that will boost the competitiveness of customers. The Group is firmly resolved to drive both daily improvement work in its business and the transformation of the façade sector towards safe and more sustainable solutions.

You can also read about how the Group is working to counter possible risks as a consequence of the shortage of materials and energy in several industries and rising interest rates in the section on Risks and uncertainties.

Incentive programmes

The Annual General Meetings of 2021, 2022 and 2023 resolved to implement long-term incentive programmes for employees in the Group, consisting of warrants. Each warrant entitles the holder to subscribe for one new share in the company at a predetermined price and within a specified subscription period. The subscription price corresponds to 125 percent of the volume-weighted average price for the company's shares on Nasdaq Stockholm during the last ten trading days prior to the respective Annual General Meeting that approved the incentive programme. See also the table below for a summary of the current warrant programmes.

Warrants have been transferred to employees at a market price calculated in accordance with the Black–Scholes model. Warrants not transferred to employees have been transferred to the company's wholly owned subsidiary Fasadgruppen Norden AB free of charge.

Under certain circumstances, the company is entitled to repurchase warrants from holders whose employment in the Group is terminated or who wish to transfer their warrants to a third party. Further information on the terms and conditions for the warrants is available on the company's website.

The share and share capital

Following the buy-back of 68,741 shares during the fourth quarter of 2023, the number of shares and votes as at 31 December 2023 amounted to 49,555,089, with a share capital of SEK 2.5 million, corresponding to a quotient value of SEK 0.05 per share. The three largest shareholders in the company at the end of 2023 were Capital Group, Connecting Capital and Swedbank Robur Fonder.

Based on the authorisation granted by the Annual General Meeting of 11 May 2023, Fasadgruppen's Board of Directors decided on 13 November 2023 to initiate a share buy-back programme of up to SEK 50 million. The purpose of the buy-back programme is to enable Fasadgruppen to use repurchased own shares to finance future acquisitions and to optimise the company's capital structure and create value for the company's shareholders.

Proposed dividend

The Board of Directors proposes to the Annual General Meeting 2024 that a dividend of SEK 1.70 (1.70) per share be paid for the year. Excluding shares currently held by the company, the total dividend proposal amounts to SEK 84.2 million (84.4). The proposed dividend corresponds to 38.4 percent (31.0) of the Group's net profit. In order to facilitate an efficient cash management, the dividend is proposed to be paid in two equal instalments in May and November of 2024 respectively.

Events after the end of the period

 In February 2024, Fasadgruppen entered into an agreement to acquire the Norwegian roofing and solar cell company Elenta AS. Elenta offers roofing, solar cell and energy storage services in the Oslo region. The business is in a growth phase with an experienced management team. Elenta has 17 full-time employees, and for the financial year 2023, its revenues amounted to approximately NOK 24 million. Fasadgruppen acquires 60 percent of Elenta with an option to buy the remaining 40 percent.

Capital Markets Day 2024

Fasadgruppen will hold a Capital Markets Day on 2 September at 1 pm in Stockholm. Invitations and agenda will be sent out during the spring.

Presentation of report

The year-end report will be presented in a conference call and webcast on 13 February 2024 at 8.45 a.m. CET via <u>https://ir.financialhearings.com/fasadgruppen-group-q4-</u> <u>report-2023</u>. To participate via telephone, register at <u>https://conference.financialhearings.com/teleconference/</u> ?id=5003425.

Warrant series	Max. number of warrants	Number of warrants transferred to employees	Number of employees who have acquired warrants	Warrant premium paid (SEKm)	Subscriptio n period	Subscripti on price (SEK)
2023/2026	500,000	213,410	68	4.3	June 2026	104.0
2022/2025	484,000	236,196	46	1.7	June 2025	179.8
2021/2024	923,010	501,472	65	7.9	June 2024	164.1

The table shows a summary of the current warrant programmes.

Financial reports

Condensed consolidated income statement and statement of comprehensive income

SEKm	2023 Oct–Dec	2022 Oct–Dec	2023 Jan–Dec	2022 Jan–Dec
Net sales	1,397.5	1,385.1	5,109.7	4,547.7
Other operating income	19.2	95.1	61.4	179.9
Operating income	1,416.6	1,480.2	5,171.1	4,727.6
Materials and consumables	-714.5	-755.8	-2,680.8	-2,428.5
Remuneration to employees	-440.3	-408.3	-2,680.8	-2,428.5 -1,347.1
Depreciation and impairments of tangible	-440.5	-408.5	-1,505.4	-1,547.1
and intangible non-current assets	-27.2	-35.6	-119.3	-119.4
Other operating costs	-102.7	-175.4	-401.8	-448.0
Total operating costs	-1,284.7	-1,375.1	-4,767.3	-4,343.0
Operating profit/loss	131.9	105.1	403.8	384.6
Net financial items	-25.9	-15.7	-101.9	-38.2
Profit/loss after financial items	106.0	89.3	301.9	346.3
Tax on profit for the period	-32.5	-21.7	-82.7	-74.4
Profit/loss for the period	73.5	67.6	219.2	271.9
Other comprehensive income for the				
period:				
Items that will not be reclassified to profit				
or loss:	-	-	-	-
Items that can be reclassified to profit or				
loss:				
Exchange rate differences on translation of	-57.8	27.1	-50.1	72.9
foreign operations	16.2	0.0	F 0	0.0
Hedging of net investments	16.2	0.0	5.8	0.0
Income tax attributable to components in other comprehensive income	-3.3	0.0	-1.2	0.0
Other comprehensive income for the period, net after tax	-45.0	27.1	-45.4	72.9
Comprehensive income for the period	28.6	94.8	173.7	344.8
Comprehensive income for the period				
attributable to:	-	-	-	-
Shareholders in the Parent Company	28.6	94.8	173.7	344.8
Holdings without controlling interest	-	-	-	-
Earnings per share for the period before dilution, SEK	1.48	1.36	4.42	5.62
Earnings per share for the period after dilution, SEK	1.48	1.36	4.42	5.62
Earnings per share for the period after dilution,	1.48 49,591,645	1.36 49,623,830	4.42 49,615,784	
Earnings per share for the period after dilution, SEK				5.62 48,360,099 48,360,099

Condensed consolidated balance sheet

ASSETS		
ASSETS		
Brand	432.0	406.7
Customer relationships	0.1	17.0
Goodwill	2,917.3	2,842.3
Other intangible assets	1.5	1.8
Total intangible assets	3,350.9	3,267.8
Right-of-use assets	169.3	163.3
Tangible non-current assets	141.8	118.7
Total property, plant and equipment	311.1	282.0
Financial non-current assets	11.9	4.3
Total non-current assets	3,673.9	3,554.1
Inventories	29.4	25.5
Accounts receivable	721.5	702.3
Revenues from contracts with customers and similar receivables	215.1	211.3
Prepaid expenses and accrued income	46.9	36.1
Other receivables	57.8	67.6
Cash and cash equivalents	467.6	452.6
Total current assets	1,538.2	1,495.4
TOTAL ASSETS	5,212.0	5,049.5
SHAREHOLDERS' EQUITY AND LIABILITIES		
Shareholders' equity	2,182.3	2,092.5
Non-current interest-bearing liabilities	1,430.9	1,421.0
Non-current lease liabilities	102.3	102.1
Deferred tax liabilities	146.3	122.6
Other non-current liabilities	138.9	198.1
Total non-current liabilities	1,818.4	1,843.8
Current interest-bearing liabilities	108.8	139.1
Current lease liabilities	65.8	64.8
Accounts payable	385.9	356.4
Contract and similar liabilities	109.6	165.2
Accrued expenses and prepaid income	272.4	205.6
Other current liabilities	268.8	182.2
Total current liabilities	1,211.3	1,113.3
TOTAL SHAREHOLDERS' EQUITY AND LIABILITIES	5,212.0	5,049.5

Condensed statement of changes in shareholders' equity

		Other	Retained earnings including		Total
		contributed	profit/loss for		shareholders'
SEKm	Share capital	capital	the period	Reserves	equity
Shareholders' equity					
01 Jan 2022	2.3	887.3	364.5	15.6	1,269.6
Profit/loss for the period	-	-	271.9	-	271.9
Other comprehensive income:					
Exchange rate differences on				72.0	72.0
translation of foreign operations	-	-	-	72.9	72.9
Total comprehensive income	-	-	271.9	72.9	344.8
Dividend	-	-	-58.3	-	-58.3
Warrant payment	-	1.7	-	-	1.7
Directed new share issue	0.2	409.4	-	-	409.5
Offset share issue	0.1	125.1	-	-	125.2
Transactions with shareholders	0.2	536.1	-58.3	-	478.0
Shareholders' equity					
31 Dec 2022	2.5	1,423.4	578.1	88.5	2,092.5
Shareholders' equity					
01 Jan 2023	2.5	1,423.4	578.1	88.5	2,092.5
Profit/loss for the period	-	-	219.2	-	219.2
Other comprehensive income:					
Exchange rate differences on				-50.1	-50.1
translation of foreign operations	-	-	-	-50.1	-50.1
Hedging of net investments	-	-	-	5.8	5.8
Income tax attributable to					
components in other	-	-	-	-1.2	-1.2
comprehensive income					
Total comprehensive income	-	-	219.2	-45.4	173.7
Dividend	-	-	-84.4	-	-84.4
Warrant payment	-	4.3	-	-	4.3
Buy-back of own shares	-	-3.8	-	-	-3.8
Transactions with shareholders	-	0.5	-84.4	-	-83.9
Shareholders' equity					
31 Dec 2023	2.5	1,423.9	712.9	43.0	2,182.3

Condensed consolidated statement of cash flows

	2023	2022	2023	2022
SEKm	Oct-Dec	Oct–Dec	Jan–Dec	Jan–Dec
Operating activities				
Profit/loss after financial items	106.0	89.3	301.9	346.3
Adjustment for non-cash items	75.6	48.0	251.4	117.2
Interest paid	-10.6	-13.5	-66.7	-31.2
Tax paid	12.4	-11.9	-81.3	-74.3
Changes in working capital	82.4	82.1	123.9	-45.2
Cash flow from operating activities	265.8	194.0	529.1	312.8
Investing activities				
Acquisition of subsidiaries and businesses	-81.4	-68.5	-112.7	-916.6
Net investments in non-current assets	-31.8	-12.8	-99.4	-57.1
Net investments in financial assets	-3.3	-0.1	-4.3	0.7
Cash flow from investing activities	-116.6	-81.3	-216.4	-973.0
Financing activities				
New share issue	-	-0.0	-	409.5
Transactions with shareholders	-3.8	-	0.5	1.7
Dividend paid	-	-	-84.4	-58.3
Proceeds from financing	5.0	65.4	1,931.0	791.3
Amortisation of financing	-155.3	-72.8	-2,061.0	-260.3
Repayment of lease liability	-19.0	-14.7	-70.5	-51.9
Cash flow from financing activities	-173.0	-22.2	-284.3	832.0
Cash flow for the period	-23.8	90.5	28.4	171.8
Cash and cash equivalents at start of period	502.6	357.0	452.6	271.6
Translation difference in cash and cash equivalents	-11.3	5.1	-13.5	9.2
Cash and cash equivalents at the end of the period	467.6	452.6	467.6	452.6

Condensed Parent Company income statement

	2023	2022	2023	2022
SEKm	Oct–Dec	Oct–Dec	Jan–Dec	Jan–Dec
Operating income	1.5	4.0	12.0	12.2
Operating expenses	-4.4	-6.0	-17.6	-21.3
Operating profit/loss	-2.9	-1.9	-5.6	-9.2
Net financial items	-19.4	-15.4	3.4	-30.1
Profit/loss after net financial items	-22.3	-17.4	-2.2	-39.3
Appropriations	94.6	102.5	92.9	102.5
Profit/loss before tax	72.3	85.1	90.7	63.2
Tax on profit for the period	-21.5	-15.3	-10.9	-15.3
Profit/loss for the period*	50.8	69.8	79.7	47.9

*There are no items recognised in other comprehensive income at the Parent Company and therefore the total comprehensive income is the same as the profit/loss for the period.

Condensed Parent Company balance sheet

SEKm	31 Dec 2023	31 Dec 2022
ASSETS		
Tangible non-current assets	0.0	0.0
Financial non-current assets	3,110.1	3,101.9
Total non-current assets	3,110.2	3,102.1
Current receivables	0.4	1.7
Cash and bank	0.0	-
Total current assets	0.4	1.7
TOTAL ASSETS	3,110.6	3,103.8
SHAREHOLDERS' EQUITY AND LIABILITIES		
Restricted shareholders' equity	2.5	2.5
Unrestricted shareholders' equity	1,517.7	1,521.9
Total shareholders' equity	1,520.2	1,524.3
Non-current liabilities	1,435.0	1,417.7
Accounts payable	1.6	0.3
Other current liabilities	122.0	157.3
Accrued expenses and prepaid income	31.7	4.1
Total liabilities	1,590.4	1,579.5
TOTAL SHAREHOLDERS' EQUITY AND LIABILITIES	3,110.6	3,103.8

Notes

Note 1 Accounting policies

Fasadgruppen Group AB applies the International Financial Reporting Standards (IFRS) as adopted by the European Union. The consolidated accounts in this interim report have been prepared in accordance with IAS 34 Interim Financial Reporting plus applicable regulations in the Swedish Annual Accounts Act. The Parent Company accounts have been prepared in accordance with the Swedish Annual Accounts Act and RFR 2, Accounting for Legal Entities. The interim report should be read together with the annual report for the financial year ending on 31 December 2022. The accounting policies and calculation bases are the same as those that were applied in the annual report for 2022. Information in accordance with IAS 34 16A also appears in other parts of the interim report in addition to the financial statements and associated notes.

The amounts are rounded to the nearest million (SEK million) to one decimal place, unless otherwise stated. As a consequence of rounding, figures presented in the financial reports may not add up to the exact total in certain cases and percentage figures can differ from the exact percentage figures. Amounts in parentheses refer to the comparison period.

Hedge accounting of foreign operations

On 1 January 2023, Fasadgruppen began applying hedge accounting to parts of its net investments in foreign operations. The Group uses loans as hedging instruments. Hedging of net investments in foreign operations is recognised in a similar way to cash flow hedging. The proportion of gain or loss on the hedging instrument that is deemed to be an effective hedge is recognised in Other comprehensive income. The gain or loss attributable to the ineffective portion is recognised in the income statement. Accumulated gains and losses in shareholders' equity are recognised in the income statement when the foreign operations are divested in whole or in part. IFRS 9 is not applied at the Parent Company and the accounting is therefore unaffected by the new accounting policies.

Note 2 Significant estimates and

assessments

Preparation of the interim report requires Company Management to make assessments and estimates as well as assumptions that affect the application of the accounting policies and the carrying amounts of assets, liabilities, income and expenses. The actual outcome may deviate from these estimates and assessments. The critical assessments and estimates made when preparing this interim report are the same as in the most recent annual report.

Note 3 Allocation of income

Group, SEKm	2023 Oct–Dec	2022 Oct–Dec	2023 Jan–Dec	2022 Jan–Dec
Sweden	805.3	826.2	2,969.1	2,731.7
Denmark	267.6	244.4	959.8	762.0
Norway	257.8	253.4	980.9	974.4
Finland	66.7	61.1	199.8	79.6
Total	1,397.5	1,385.1	5,109.7	4,547.7

Sales come from external customers, with no individual customer accounting for 10 percent or more of sales. Group Management identifies business operations as an operating segment, which is the division used by Fasadgruppen in its internal reporting. The operating segment is monitored by the Group's executive decisionmakers and strategic decisions are made on the basis of the operating profit for the segment. Income outside Sweden comprises 41.9 percent (39.9) of total income for the Group for the period January to December 2023. The Group applies the percentage of completion method.

Note 4 Related party transactions

The nature and scale of related party transactions are described in the Group Annual Report for 2022.

Transactions with related parties arise in current operations and are based on business terms and conditions and market prices. In addition to ordinary transactions between Group companies and remuneration to executives and directors, the following transactions with related parties have occurred during the period: During the period January to December 2023, Fasadgruppen has

Note 5 Pledged assets and contingent liabilities

31 Dec 2023	31 Dec 2022
32.2	35.6
39.0	51.8
71.2	87.4
635.4	451.6
	32.2 39.0 71.2

Note 6 Fair value of financial instruments

The Group has financial instruments where level 3 has been used to determine the fair value. Financial liabilities measured at fair value through profit or loss pertain to earnouts not yet settled and amounted to SEK 271.5 million as at 01/01/2023. For the full year 2023, earnouts of SEK -107.3 million were settled. At the end of the period, earnouts not yet settled amounted to SEK 232.5 million. The earnout amounts are mostly based on either EBITDA, EBIT or post-tax profits for the years 2023, 2024, 2025 and/or 2026. The earnouts are valued on an ongoing basis using a probability assessment, where an evaluation is made of whether they will be paid at the agreed amounts. Management has considered here the risk for the outcome of the company's future profitability. bought and sold services from/to companies controlled by senior executives for amounts totalling SEK 1.5 million for purchased services and SEK 0.0 million for services sold linked to project-related work. As at 31 December 2023, Fasadgruppen's current liabilities to companies controlled by senior executives amounted to SEK 0.0 million and current receivables to SEK 0.0 million for project-related work.

The fair value of Group financial assets and liabilities is estimated as equal to their book value. The Group does not apply netting for any of its significant assets or liabilities. No transfers between levels or valuation categories occurred in the period.

Changes	in	contingent	earnouts	. SEKm
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Opening contingent earnouts, 01/01/2023	271.5
Contingent earnouts added	44.7
Earnouts settled	-107.3
Earnouts settled at more than	18.2
their assessed valuation	
Revaluation of contingent earnouts	-2.3
Fixed interest time factor	7.7
Closing contingent earnouts 31/12/2023	232.5
Expected disbursements	
Expected disburgements in < 12 menths	102.1

Expected disbursements in < 12 months	-102.1
Expected disbursements in > 12 months	-130.4

Note 7 Items affecting comparability

The table below presents items affecting comparability during the quarter and period.

	2023	2022	2023	2022
Group, SEKm	Oct–Dec	Oct–Dec	Jan–Dec	Jan–Dec
Acquisition-related costs	-0.7	-1.0	-2.2	-15.5
Adjustment of earnouts through	2.2	-3.4	-16.4	11.0
the income statement				
Other	2.7	-3.1	-8.2	-5.2
Total	4.2	-7.5	-26.8	-9.8

Note 8 Business acquisitions

Company acquisitions January–December 2023

During the period, Fasadgruppen completed the acquisition of all of the shares in Weldmatic A/S, Rosborg Entreprenad AB and Surface Byggställningar AB. The acquisitions were made to strengthen the Group's position geographically within its respective markets. The acquisition of Weldmatic does so within balcony and forging work, particularly in the Greater Copenhagen area. The acquisition of Rosborg targets façade, roof, and window works, as well as structural completion and remediation in Stockholm and Mälardalen. Surface gives the Group a turnkey supplier of scaffolding and weather protection with five local branches in Jönköping, Trollhättan, Skara, Örebro and Västerås.

The acquired companies reported total earnings of around SEK 213 million and EBITA amounted to approximately SEK 33 million for the 2022 calendar year. Since the time of acquisition and up to 31 December 2023, the company has contributed SEK 46.2 million to Group net sales and SEK 4.4 million to Group EBITA.

The combined purchase consideration amounted to SEK 161 million, of which SEK 116.4 million has been paid in cash and cash equivalents on closing and SEK 44.7 million constituted earnouts. The outcome of the earnouts that are dependent on future operating profits achieved by the company concerned has been valued via a probability assessment for different outcomes within the term of the earnout period, which is 1–4 years.

Acquisition costs totalling SEK 2.2 million are recognised as other operating expenses.

Other business acquisitions January–December 2023

One asset acquisition was completed in 2023, with operating subsidiary Alnova Balkongsystem AB complementing its business operations. Alnova has acquired the operations of Teknova Byggsystem AB as an asset acquisition from the bankrupt estate. SEK 7.0 million has been paid in cash and cash equivalents on closing. As a consequence of its size, the asset acquisition is not considered significant in relation to the Group's financial position and earnings.

Earnouts settled

During the period, earnouts have been paid in the net amount of SEK 107.3 million on the basis of performance up to the end of 2022 relating to the acquisitions of Karlaplans Plåtslageri, Er-Jill Byggnadsplåt, Husby Takplåtslageri & Ventilation, Kumla Fasadteam, DVS, Byens Tag og Facade, Engman Tak, Bruske Delér, OPN and two asset acquisitions. Earnouts settled are SEK 18.2 million higher than estimated.

Acquisition analyses – company acquisitions

Some of the surplus value in the preliminary acquisition analysis has been allocated to the company brand, while unallocated surplus value has been attributed to goodwill.

The brands consist of the acquired company brands that are retained and utilised indefinitely, which is a key part of the Fasadgruppen strategy. Goodwill is primarily attributable to the expected future profitability of the business, the significant knowledge and expertise possessed by the personnel and synergies on the cost side.

Goodwill and brands have an indeterminable useful life and are not amortised but are tested for impairment annually or if such is indicated.

Value according to acquisition analysis - Company acquisitions January–December 2023

SEKm	Carrying amount	Fair value adjustment	Fair value
Brand	-	32.5	32.5
Right-of-use assets	-	8.3	8.3
Tangible non-current assets	24.1	-	24.1
Financial non-current assets	0.1		0.1
Inventories	1.5	-	1.5
Accounts receivable and other receivables	44.4	-	44.4
Cash and cash equivalents	10.7	-	10.7
Deferred tax liabilities	-1.1	-6.8	-7.8
Lease liabilities	-	-8.3	-8.3
Liabilities to credit institutions	-2.3	-	-2.3
Appropriations	-1.0	-	-1.0
Other liabilities	-34.8	-	-34.8
Accounts payable and other liabilities	-11.7	-	-11.7
Identifiable net assets	29.9	25.8	55.6
Goodwill			105.5
Consideration			161.1
Of which earnout			44.7
Of which cash and cash equivalents			
transferred			-116.4
Acquired cash and cash equivalents			10.7
Change in Group cash and cash			
equivalents			-105.7

Signatures

The Board of Directors and the Chief Executive Officer hereby confirm that the interim report gives a true and fair view of the Company's and the Group's operations, financial position and performance, and describes significant risks and uncertainties faced by the Company and the companies in the Group.

Stockholm, 12 February 2024

Fasadgruppen Group AB

Ulrika Dellby Chair of the Board

Tomas Georgiadis Board member Mats Karlsson Board member

Christina Lindbäck Board member Tomas Ståhl Board member Gunilla Öhman Board member

Martin Jacobsson Group President and CEO

This year-end report has not been reviewed by the company's auditors.

The information in this report is such that Fasadgruppen Group AB (publ) is obliged to publish under the EU Market Abuse Regulation. The information was submitted for publication through the agency of the Chief Executive Officer on 13 February 2024 at 7.30 a.m. CET.

Definitions of alternative performance measures

Fasadgruppen reports performance figures to describe the underlying profitability of the business and to improve comparability. The Group applies the ESMA guidelines on alternative performance measures. A list of alternative performance measures is available at www.fasadgruppen.se

Growth in net sales

Change in net sales as a percentage of net sales during the comparison period, previous year.

The change in net sales reflects the sales growth achieved by the Group over time.

Organic growth

Change in net sales as a percentage of net sales during the comparison period, previous year, for the companies that were part of the Group throughout the comparison period and the current period unadjusted for any currency effects.

Organic growth reflects the Group's realised sales growth, excluding acquisitions, over the measurement period.

EBITA

Earnings before interest and taxes (EBIT) before amortisation and impairment of goodwill, brands and customer relationships.

EBITA provides a picture of earnings generated from operating activities.

EBITDA

Earnings before interest and taxes (EBIT) before depreciation, amortisation, write-downs and impairment of tangible and intangible non-current assets.

EBITDA provides a picture of a company's current operating profit before depreciation and amortisation.

EBIT margin

Earnings (EBIT) as a percentage of net sales.

The EBIT margin is used to measure operating profitability.

EBITA margin

EBITA as a percentage of net sales.

The EBITA margin is used to measure operating profitability.

Items affecting comparability

Items affecting comparability are property sales, acquisition-related costs, preparatory costs of floatation and floatation costs, issue costs, restructuring costs and revaluations of earnouts.

Excluding items affecting comparability makes it easier to compare earnings between periods.

Adjusted EBIT

EBIT adjusted for items affecting comparability. *Adjusted EBIT improves comparability between periods.*

Adjusted EBITA

EBITA adjusted for items affecting comparability. *Adjusted EBITA improves comparability between periods.*

Adjusted EBITA margin

Adjusted EBITA as a percentage of net sales.

The adjusted EBITA margin is used to measure operating profitability.

Adjusted EBITDA

EBITDA adjusted for items affecting comparability.

Adjusted EBITDA improves comparability between periods.

Cash flow from operating activities

EBITDA less net investments in tangible and intangible non-current assets plus adjustments for cash flow from changes in working capital.

Cash flow from operating activities is used to monitor the cash flow generated by operating activities.

Cash conversion

Cash flow from operating activities as a percentage of EBITDA.

The cash conversion ratio is used to monitor how efficiently the Group manages investment activities and working capital.

Order backlog

The value of outstanding, not yet accrued project income from orders received at the end of the period.

The order backlog is an indicator of the Group's outstanding project income from orders already received.

Return on shareholders' equity¹

Total earnings for the last 12 months as a percentage of average shareholders' equity during the corresponding period (shareholders' equity at the start and end of the period respectively divided by two).

Return on equity is important for investors who want to be able to compare their investment with alternative investments.

Return on capital employed¹

Total earnings before tax plus financial expenses over the last 12 months as a percentage of capital employed during the corresponding period (sum of capital employed at the start and end of the period respectively, divided by two).

Return on capital employed is important for assessing profitability on externally financed capital and shareholders' equity.

Return on capital employed, excluding goodwill¹

Total earnings before tax plus financial expenses for the last 12 months as a percentage of capital employed with deductions for goodwill and other acquisition-related intangible non-current assets over the same period (the sum of capital employed minus goodwill and other acquisition-related intangible non-current assets at the start and end of the period, divided by two).

The return on capital employed, excluding goodwill and other acquisition-related intangible non-current assets is important for assessing profitability on externally financed capital and shareholders' equity adjusted for goodwill arising from acquisitions.

Capital employed

Total capital with or without goodwill minus non-interestbearing liabilities and appropriations.

Capital employed shows by how much company assets are financed by the return on this capital.

Interest-bearing net debt²

Current and non-current interest-bearing liabilities plus current and non-current lease liabilities minus cash and cash equivalents. Earnouts are not included in this performance measure.

Interest-bearing net debt is used as a measure showing the Group's total indebtedness.

Net debt to adjusted EBITDA ratio

Interest-bearing net debt at the end of the period divided by adjusted EBITDA for a rolling 12-month period.

The net debt to adjusted EBITDA ratio provides an estimate of the company's ability to reduce its debt. It represents the number of years it would take to repay the debt if the net debt and adjusted EBITDA were to remain constant, without taking into consideration cash flow related to interest, tax and investments.

Net debt to equity ratio

Interest-bearing net debt as a percentage of total shareholders' equity.

The net debt to equity ratio measures the extent to which the Group is financed by loans. As cash and cash equivalents and other current investments can be used to pay off debt at short notice, net debt is used instead of gross debt in the calculation.



Fasadgruppen in brief

Vision

A future with beautiful, sustainable buildings and good living environments for people.

Mission

With solid craftsmanship, we maintain and create buildings with sustainable exteriors.

Business model

The Fasadgruppen business model is based on a decentralised structure with extensively delegated responsibilities to entrepreneurial subsidiaries supported by a Group-wide organisation with purchasing, business development, acquisitions, finance and similar services. Three geographical business areas simplify regional coordination through the sharing of resources and best practice, identification of cross-selling opportunities and joint sales initiatives. In this way, the entrepreneurial endeavour, convenience and modest overheads of each local company are enhanced by Group opportunities to achieve economies of scale and offer comprehensive solutions to customers.

Offering

Fasadgruppen possesses expertise in all aspects of exterior work on properties. The offering includes services such as façade renovation, window renovation and window replacement, and balcony and roof renovation.

Projects and customers

Fasadgruppen mainly focuses on medium-sized projects with an order value of SEK 1–100 million. Our customers operate in the Nordic construction and renovation market and include owners of public and private properties, tenant-owner associations and construction companies.

Strategy

Acquire and develop local market leaders

Fasadgruppen strives to continue growing through its established acquisition model and develop local market leaders in façade work. Each subsidiary has a high degree of autonomy to ensure that the business can be run optimally based on its expertise, customer knowledge and local market.

Strong local entrepreneurship with economies of scale

Through Fasadgruppen's business model, local entrepreneurship is combined with economies of scale. Fasadgruppen's ambition is to provide an organisation that effectively shares resources, purchasing agreements and best practice.

A safe pair of hands through sustainable enterprise

As the biggest player in façade work in the Nordics, the Group works sustainably, locally and with a high level of craftsmanship when it comes to whole property exteriors. Thanks to well-established and energy-efficient working methods with short lead times and delivery precision, Fasadgruppen offers conscious customers personal commitment, competitive prices and a safe pair of hands throughout the project.

Financial targets

Fasadgruppen's financial targets aim to ensure long-term and stable profitability and growth in value to give our shareholders a good return.

Sales growth >15%

We aim to achieve an average growth in sales of at least 15 percent per year over an entire economic cycle. Growth should be both organic and via acquisitions.

EBITA margin >10%

Our EBITA margin should be at least 10 percent per year over an entire economic cycle.

Cash conversion ratio 100%

Our cash conversion ratio should be 100 percent.

For sustainable development

Sustainable enterprise is an integral part of Fasadgruppen's strategy and a necessity for sustainable, profitable growth. We work within three focus areas – The industry's best workplace, The industry's most ambitious climate work and The industry's most stable partner – which will contribute to both the Group's goals and the UN Sustainable Development Goals. Below are the global goals where Fasadgruppen believes it has the greatest opportunity to influence.





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Financial calendar

Annual report 2023 Interim report Jan–Mar 2024 AGM 2024 Interim report Jan–Jun 2024 Capital Markets Day Interim report Jan–Sep 2024 Year-end report 2024

