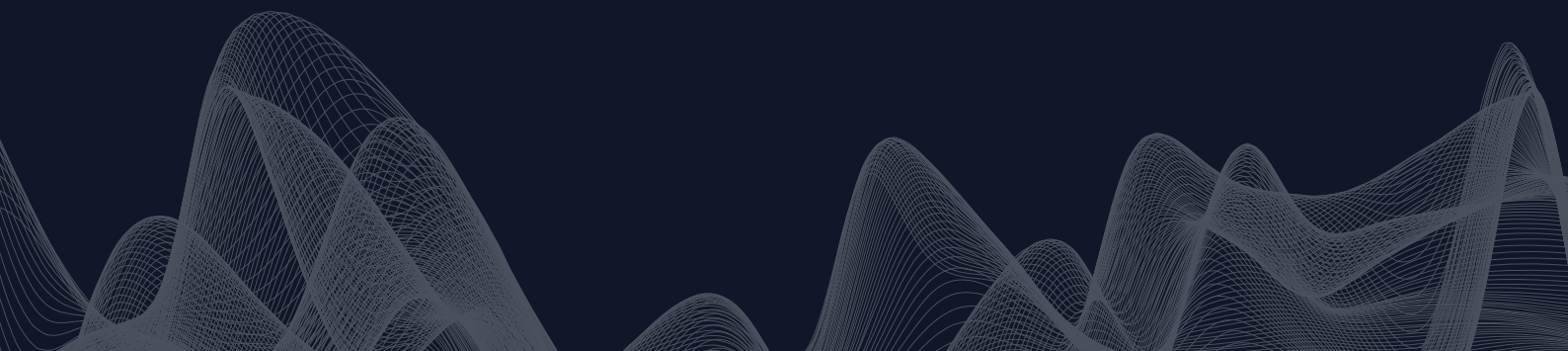
Astor

Impact through unity

Scandinavian Astor Group

Interim report Jan – Sep

2026



The report in summary

Strong organic growth and improved earnings following a weaker Q2

- Strong revenue growth – Net sales rose by 218% to SEK 250.5 (78.7) million, boosted by final deliveries within business area Astor Protect and acquisitions.
- Improved profitability – the adjusted EBITDA margin increased to 13.9% compared with 6.2% in the second quarter of 2026.
- Strategic acquisition – PBH Teknik strengthens business area Astor Industry with advanced CNC expertise.
- Increased defence exposure within Astor Industry – Defence-related business is becoming increasingly significant in the industrial segment.

Group July – September 2026

- Net sales increased to SEK 250,473 (78,709) thousand
- EBITDA amounted to SEK 33,667 (15,927) thousand
- Adjusted EBITDA amounted to SEK 34,823 (17,044) thousand
- EBIT amounted to SEK 16,556 (7,158) thousand
- Profit before tax amounted to SEK 8,471 (6,043) thousand
- Cash flow from operating activities for the period amounted to SEK -84,642 (-11,120) thousand
- Earnings per share before dilution amounted to SEK 0.11 (0.06) and after dilution to SEK 0.11 (0.06)*
- The equity/assets ratio amounted to 48.7% (63.7%)

Group January – September 2026

- Net sales increased to SEK 551,533 (244,020) thousand
- EBITDA amounted to SEK 203,074 (32,854) thousand
- Adjusted EBITDA amounted to SEK 73,372 (36,496) thousand
- EBIT amounted to SEK 161,367 (12,481) thousand
- Profit before tax amounted to SEK 147,346 (8,677) thousand
- Cash flow from operating activities for the period amounted to SEK -69,996 (416) thousand
- Earnings per share before dilution amounted to SEK 2.28 (0.11) and after dilution to SEK 2.27 (0.11)*
- The equity/assets ratio amounted to 48.7% (63.7%)

Key figures Group

Group, TSEK	Jul - Sep 2026	Jul - Sep 2025	Jan - Sep 2026	Jan - Sep 2025	LTM	Jan - Dec 2025
Net sales	250,473	78,709	551,533	244,020	740,761	433,248
EBITDA	33,667	15,927	203,074	32,854	248,065	77,843
EBITDA margin, %	13.44	20.24	36.82	13.46	33.49	17.97
Adjusted EBITDA**	34,823	17,044	73,372	36,496	119,996	83,118
Adjusted EBITDA margin, %	13.90	21.65	13.30	14.96	16.20	19.18
EBIT	16,556	7,158	161,367	12,481	195,131	46,243
EBIT margin, %	6.61	9.09	29.26	5.11	26.34	10.67
Order intake	177,591	143,988	348,480	322,145	407,809	381,475
Order book	554,466	368,307	554,466	368,307	554,466	420,369
Operating cash flow	-84,642	-11,120	-69,996	416	-38,332	32,080
Profit for the period	8,327	3,473	148,354	6,690	181,482	39,818

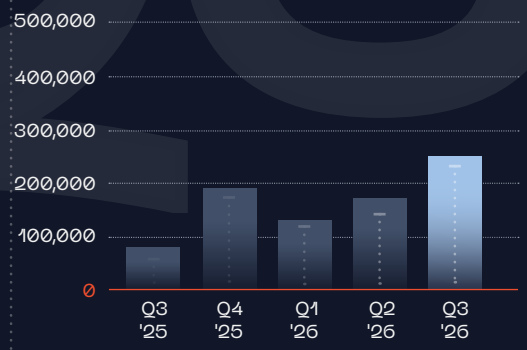
** Calculated on 78,146,589 shares before dilution and 78,435,589 shares after dilution for the third quarter of 2026, and 64,961,246 before and 65,250,246 after dilution for the third quarter of 2025.** For definitions and calculations, see "Definitions and Key Figures" on pages 32-33.*

Figures in brackets: Comparative period for the previous year. For balance sheet items in the financial comments, the comparative figures refer to the closing balance as of 31 December of the previous year.

For definitions of companies and terms, see the section 'Other definitions' on page 33.
This report has been subject to review by the Company's auditor.

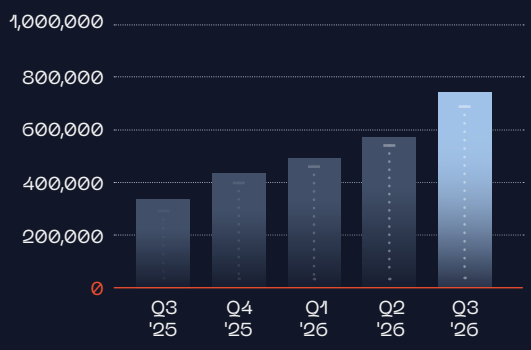
Net sales per quarter, SEK thousand

250,473



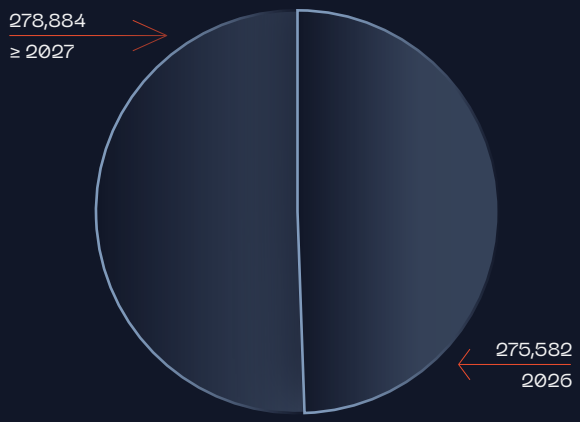
Net sales LTM, SEK thousand

740,761



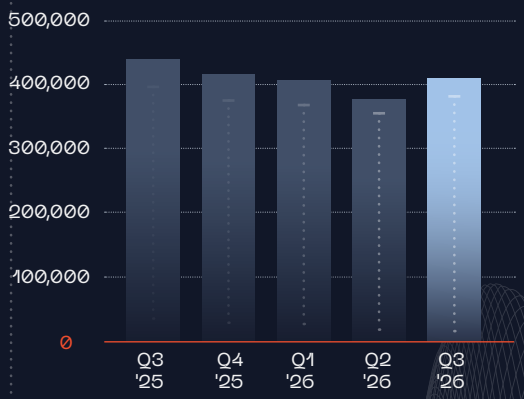
Financial Performance Q3'26

Order book expected delivery per year, SEK thousand



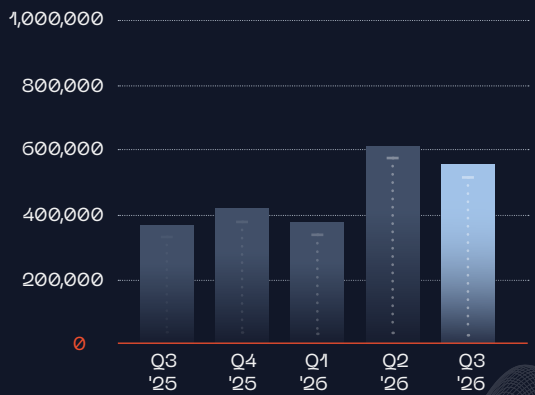
Order intake LTM, SEK thousand

407,809



Order backlog, SEK thousand

554,466



Significant events during the period Jul – Sep 2026

Acquisition of PBH Teknik
On 2 July, Astor Group's subsidiary Mikroponent AB entered into an agreement to acquire PBH Teknik AB. The acquisition strengthens the Group's capabilities in advanced CNC milling and high-precision manufacturing and establishes Astor Group in Karlskoga, one of Sweden's most important defence industry clusters. The purchase price amounts to SEK 88.2 million on a cash- and debt-free basis, of which 75% is payable at closing, with the remainder comprising a performance-based earn-out over three years. The acquisition is financed through existing cash and acquisition loans. The acquisition was completed on 1 September 2026.

Order for Marstrom Composite
On 9 July, Astor Group announced that Marstrom Composite had received an order worth approximately SEK 24 million from a Western defence industry company.

Directed new rights issue to the sellers of NSG
On 21 July, Astor Group announced that the sellers of NSG had received approval from the Swedish Inspectorate for Strategic Products (ISP) regarding the ownership review in connection with the Company's previously announced acquisition of NSG. In light of this, the Board resolved to allocate shares in the previously announced share issue. The share issue was registered in July 2026.

New business area structure
On 7 August, Astor Group announced that the Board had decided on a new business area structure whereby the Group would be organised into two business areas, Astor Protect and Astor Industry, instead of three. The change aims to strengthen governance, synergies and capital allocation and is applied in external financial reporting from the Q2 2026 interim report onwards.

Directed share issue
On 9 September, Astor Group resolved on a directed share issue of 7,104,235 shares at a subscription price of SEK 16 per share, raising approximately SEK 114 million before transaction costs. The subscription price was determined through an accelerated bookbuilding procedure. The share issue was registered in September 2026.

Order within Astor Protect
On 17 September, Astor Group announced that one of the subsidiaries within the Astor Protect business area had received an order worth approximately SEK 35 million.

Significant events since the end of the period

Order for Marstrom Composite
On 6 October, Astor Group announced that Marstrom Composite had received an order worth approximately SEK 33 million from a Western customer in the infrastructure sector.

For more information about the events, visit Astor Groups website: www.astorgroup.se

Astor Group in brief

Astor Group is a Swedish defence group headquartered in Kista, with shares listed on the NGM Main Market and Boerse Stuttgart. The Group provides advanced defence and security solutions, as well as high-tech components and industrial products for the defence industry and other sectors critical to society.

Through a combination of organic growth and strategic acquisitions, Astor Group is building a leading European defence ecosystem. The Group brings together specialist companies with complementary technologies and industrial capabilities to strengthen its customers' operational effectiveness, resilience and security of supply.

The decentralised business model combines entrepreneur-driven operations with Group support in strategy, finance, corporate governance, security and business development, creating scalability, synergies and long-term value creation.

Astor Group's operations are organised into two business areas:

Astor Protect develops and supplies advanced defence and security solutions for military, government and industrial customers. The business area brings together the Group's systems and solutions companies, which possess cutting-edge expertise in ammunition, electromagnetic warfare, critical infrastructure protection, flash X-ray technology and advanced protection and survival solutions. The business area consists of:

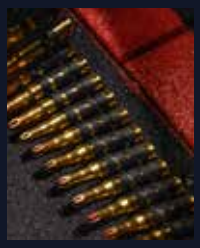
Airsafe

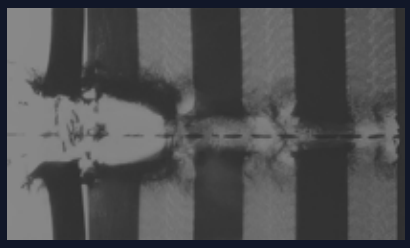
Ammunity

Oscilion (Oscilion EW Systems and Oscilion Naval Systems)

Nordic Shield Group and its subsidiaries Cesium and NEZ

Scandiflash




Astor Industry forms the Group's industrial platform and brings together specialist manufacturing companies with leading expertise in advanced composite materials, precision machining and high-tech manufacturing. The business area supplies components, subsystems and complete manufacturing solutions to the defence industry and other sectors. The business area consists of:

Marstrom, which also includes the brands and company:

- **Composite Design Sweden**
- **ID Modeller**
- **JPC Composite**
- **Carbonia Composites**

Mikroponent, which also includes:

- **Welas**
- **PBH Teknik**




Shifting gears for profitable growth

CEO Martin Elovsson comments

The third quarter was characterised by continued high activity and improved financial performance. Following a weaker second quarter, we returned to more stable earnings levels, demonstrating the strength and flexibility of our organisation. We are also seeing extensive quotation activity and numerous commercial discussions. However, long decision-making processes among government agencies and major defence customers mean that the timing of orders and deliveries can vary between quarters.

In the third quarter, net sales increased by 218 % to SEK 250.5 (78.7) million, with organic growth of 72.4 %. EBITDA increased to SEK 33.7 (15.9) million, corresponding to an EBITDA margin of 13.4 (20.2) %. Adjusted EBITDA amounted to SEK 34.8 (17.0) million, with an adjusted EBITDA margin of 13.9 (21.7) %. The order book amounted to SEK 554.5 (368.3) million at the end of the quarter.

For the first nine months of the year, net sales increased by 126 % to SEK 551.5 (244.0) million. Adjusted EBITDA amounted to SEK 73.4 (36.5) million, corresponding to an adjusted EBITDA margin of 13.3 (15.0) %.

I am pleased with the development during the quarter. We report very strong organic growth, driven by continued positive performance across our operations and a high pace of deliveries. Growth was also supported by several major project deliveries, the size and timing of which naturally vary between quarters. The increased pace of deliveries, together with the efficiency improvements and cost adjustment measures initiated during the second quarter, has contributed to improved profitability. Our continued focus is on cost control and greater efficiency, while strengthening our ability to convert the high level of quotation activity into new business, increased order intake and improved profitability.

High levels of quoting activity and a focus on winning the next deal

Underlying activity in our markets remains high, although the path from an identified need to an order and subsequent delivery is not always linear. This is particularly evident within Astor Protect, where several operations are affected by long sales cycles. At the same time, our companies continue to work on a substantial number of quotations and commercial discussions.

During the quarter, we continued our efforts to improve profitability in operations where performance has not met our objectives. Additional cost adjustment measures have been implemented, with effect from the beginning of 2027. In parallel, we are working to strengthen commercial activity and create better conditions for our companies to translate market demand into orders and profitable growth.

A major delivery within Astor Protect, which had previously been postponed, was completed after the end of the reporting period. At the same time, the delivery schedule for the SEK 256 million order received during the previous year has been revised in dialogue with the customer. Parts of the order have been delivered during 2026, while the majority is now scheduled for delivery in 2027. The rescheduling is related to the customer's project planning and associated requirements.

These types of delays illustrate an important characteristic of the market in which we operate. Contracts are becoming larger and more complex, while customers' planning and decision-making processes can influence when orders and revenue are realised. This creates fluctuations between quarters without necessarily changing the long-term market potential.

We are building capacity and strengthening our customer offering

Following several years of rapid expansion, Astor now has a significantly broader industrial and technological platform. A key priority is therefore to realise more of the potential within the Group's existing operations.

The integration of Nordic Shield Group continues, and we see several commercial opportunities to broaden its offering and create the conditions for larger contracts. In parallel, the company has strengthened its production capacity through a number of efficiency improvements. This is a good example of what active ownership means to us: combining the specialist expertise and entrepreneurship of our companies with the Group's resources in areas such as business development, strategy and operational development.

We also continue to develop Ammunity's operations and production capacity. During the quarter, the company experienced clear interest from several new customers, primarily in Europe. We view this as further confirmation of the strategic importance of local and European production capacity in ammunition manufacturing and security of supply. Looking ahead, the focus is on converting this interest into concrete business opportunities and securing a sustainable long-term order intake.

Defence contracts are becoming increasingly important within Astor Industry

Within Astor Industry, we continue to see high levels of commercial activity and a growing contribution from defence-related business across several of our operations. During the quarter, Marstrom Composite, among others, continued to strengthen its position in the defence industry through new contracts.

In September, we completed the acquisition of PBH Teknik, which is now part of Mikroponent. The integration is progressing well, and PBH strengthens our industrial platform with additional specialist expertise in advanced CNC machining and an established position in Karlskoga, one of Sweden's most important defence industry clusters. PBH's recognition as a Di Gasell company this autumn is also a welcome acknowledgement of the company's development.

Developments in Carbonia's RTM production of carbon fibre components also illustrate a shift we are seeing in parts of the market. Demand from the automotive industry has weakened, while production capacity is gradually being allocated to components for the defence industry.

This demonstrates the value of a broad industrial platform and our ability to redirect expertise and capacity over time towards markets where demand is stronger.

At the same time, we continue to invest in capacity where we see long-term customer needs. Our focus is not solely on increasing capacity, but also on improving productivity and efficiency to ensure that our investments contribute to profitable growth.

Financial strength provides greater flexibility

During the quarter, Astor Group carried out a directed share issue of approximately SEK 114 million before issue costs. The capital strengthens our financial flexibility and our ability to act when the right opportunities arise.

Acquisitions remain an important part of Astor's growth strategy, but acquired growth is not an end in itself. What matters is acquiring the right companies, with strong prospects of contributing to the Group's long-term development and profitability. We continuously evaluate new opportunities and assess a large number of potential acquisition targets. Our financial discipline remains unchanged, and we would rather walk away from a transaction than compromise on our requirements for strategic fit, profitability and long-term value creation.

Our strengthened financial position also provides greater flexibility in the Group's continued development, including investments in existing operations and financial commitments related to previously completed acquisitions. This enables us to make decisions based on what creates the greatest long-term value, rather than the need to complete the next transaction within a particular timeframe.

The next phase is about securing more orders and achieving greater engagement on our platform

Following several years of rapid expansion, Astor has built a broad platform of specialist companies with capabilities relevant to Europe's growing defence needs. Our focus now is on execution: increasing commercial momentum, strengthening operational efficiency and realising synergies between our companies.

With a stronger financial position and continued high levels of market activity, we are well positioned to translate the potential of our platform into profitable business.

The third-quarter results confirm that our focus on profitable growth is delivering results. As we approach the end of the year, we will continue to prioritise strong commercial momentum and our efforts to convert our substantial pipeline into orders. Our ambition is to enter 2027 with a stable order book and favourable conditions for continued profitable growth.

Finally, I would like to extend my sincere thanks to all Astor employees for your efforts during the quarter. Through continued collaboration, the development of our operations and the exchange of knowledge across our companies, we are laying the foundations for Astor's next phase of growth.

Stockholm in November 2026
Martin Elovsson, CEO
Scandinavian Astor Group





BUILT FOR **RESILIENCE**









MISSION **READY**

Our business model and strategy

Astor Group is building a European defence ecosystem by bringing together and integrating strategically complementary specialist companies within defence, security and advanced industrial manufacturing. The Group combines technological expertise, industrial capacity and long-term entrepreneurship to create solutions that strengthen both its customers' operational capabilities and Europe's security of supply.

The Group grows through a combination of organic development and strategic investments, with a long-term focus on value creation and strategic fit. Investments are made in profitable specialist companies with leading expertise in their respective niches, where each investment is intended to strengthen the Group's customer offering, industrial capacity and market position.

Business Model
Astor Group is organised into two complementary business areas with different roles in the Group's value creation.

Astor Protect develops, integrates and delivers advanced defence and security solutions to armed forces, government authorities and industrial customers. The business is characterised by a high level of technical expertise, systems understanding and larger contracts.

Astor Industry constitutes the Group's industrial platform and brings together specialised manufacturing companies with leading expertise in advanced materials, precision machining and high-tech production. The business area forms the Group's industrial base, with long-term customer relationships and a high proportion of recurring business with the international defence industry, as well as other sectors.

Together, the business areas give Astor Group broad exposure to the defence market and a customer offering that spans multiple stages of the value chain through a combination of advanced system solutions and specialised industrial manufacturing.

Strategy
Astor's strategy is to create long-term shareholder value through a combination of organic growth, strategic acquisitions and active ownership. Value is created within the businesses by developing competitive customer offerings, increasing the companies' exposure to the defence sector, adding strategic and operational expertise, and creating new business opportunities by leveraging the Group's combined expertise, customer relationships and industrial platform.

The strategy is implemented by:

- developing and scaling existing operations
- making strategic acquisitions of profitable specialist companies with a high level of technical expertise and strong market positions
- strengthening the companies' market positions through active ownership, business development and disciplined capital allocation
- creating added value by offering systems solutions that leverage the Group's combined assets and resources
- expanding in prioritised markets, with a focus on the Nordic region, Europe and other NATO markets

Astor Group operates in a market with strong long-term growth drivers, where increased defence spending, greater requirements for security of supply and a growing European defence industry are creating increased demand for both advanced defence systems and industrial production capacity. The Group's combination of advanced systems expertise, industrial capacity and strategically complementary specialist companies provides a strong foundation for continued profitable growth and long-term shareholder value creation.

Building the defence ecosystem of the future

A Nordic defence ecosystem with two complementary growth engines

Astor Group is building a Nordic defence ecosystem that combines advanced defence and security systems with specialised industrial manufacturing. Through the Astor Protect and Astor Industry business areas, the Group is creating a platform of capabilities where technologies, production capacity and specialist expertise reinforce one another. The result is a broader customer offering, a stronger market position and a business model in which each new company contributes to increasing the value of the Group as a whole.

Exposure to Europe's defence build-up

Europe is undertaking its largest defence build-up in several decades. Increased defence budgets, NATO requirements and a growing focus on European security of supply are driving long-term investments in both advanced defence systems and industrial production capacity. With broad exposure to both areas, Astor Group is well positioned to benefit from the market's long-term growth.

A scalable platform for value creation

Astor Group grows through a combination of strategic acquisitions and organic development. Acquired companies are developed within a common platform where commercial collaboration, technology sharing, industrial synergies and central expertise in strategy, business development and governance create value that extends well beyond the individual company. As the Group grows, so too does its competitiveness and its ability to create long-term shareholder value.

A platform built for continued expansion

Astor Group combines entrepreneurial specialist companies with a decentralised business model and a clear focus on capital allocation, operational development and long-term value creation. The ambition is to continue building one of the Nordic region's leading defence companies by strengthening both operational capabilities and industrial capacity within Europe's defence ecosystem.

We believe

Freedom and safety should be a shared reality for all.

FINANCIAL OVERVIEW

Comments on financial performance in Q3 and first nine months of 2026

Introductory remarks
Overall, operations developed positively during the quarter, while certain parts of the Group were temporarily affected by longer sales cycles and delivery delays. Organic growth for the quarter amounted to 72.4%, while the Group strengthened profitability, with the EBITDA margin reaching 13.4%. The margin was positively affected by both a higher rate of deliveries and the targeted efficiency and cost-adjustment measures initiated already during the second quarter.

Activity in the defence market remains high and continues to be characterised by a greater proportion of larger and more complex procurement processes, resulting in longer lead times and increased quarter-to-quarter variation in revenue and earnings.

Third quarter, July – September 2026

Net sales and earnings performance
The Group continued to grow during the third quarter of 2026, with net sales increasing by 218% compared with the corresponding period of the previous year to SEK 250.5 (78.7) million. Organic growth amounted to approximately 72.4%.

At Group level, costs of goods during the third quarter increased in line with sales to SEK -153.0 (-22.6) million, other external expenses increased to SEK -27.4 (-22.7) million, and personnel expenses increased to SEK -42.0 (-27.8) million. The change was primarily attributable to the acquisitions of Ammunity in the fourth quarter of 2025 and NSG in the second quarter of 2026.

Operating profit at EBITDA level increased during the period to SEK 33.7 (15.9) million, corresponding to an EBITDA margin of 13.4% (20.2%). Adjusted for items affecting comparability of SEK 1.2 (1.1) million, adjusted EBITDA amounted to SEK 34.8 (17.0) million and the adjusted EBITDA margin amounted to 13.9% (21.7%). The lower margin compared with the previous year was mainly attributable to weaker revenue development in certain operations, an unfavourable product mix and completed acquisitions.

Operating profit (EBIT)
Operating profit (EBIT) increased during the third quarter to SEK 16.6 (7.1) million, corresponding to an EBIT margin of 6.6% (9.0%).

During the period, the Group implemented measures to adjust the cost base in operations that had developed more weakly than expected. These measures are expected to gradually contribute to improved profitability in the coming quarters.

Depreciation and amortisation amounted to SEK -17.1 (-8.8) million. The increase compared with the previous year was mainly attributable to increased depreciation of right-of-use assets and amortisation of acquired intangible assets relating to Ammunity and NSG.

FInancial items and profit for the period
Net financial items for the third quarter amounted to SEK -8.1 (-1.1) million. Tax for the third quarter amounted to SEK -0.1 (-2.6) million. Of the tax expense for the third quarter, SEK 0 (-3.1) million related to current tax and SEK -0.1 (0.5) million to changes in deferred tax. Profit for the third quarter amounted to SEK 8.3 (3.4) million.

First nine months, January – September 2026

Net sales and earnings performance
Net sales amounted to SEK 551.5 (244.0) million, corresponding to a revenue growth of 126.0%. Organic growth amounted to 29.3%.

The increase in revenue also resulted in higher costs of goods, which increased to SEK -294.0 (-83.4) million. Other external expenses amounted to SEK -85.7 (-59.7) million and personnel expenses increased to SEK -131.9 (-85.6) million. Changes compared with the previous year were primarily attributable to the acquisitions of Carbonia, Ammunity and NSG.

EBITDA for the period amounted to SEK 203.1 (32.9) million. Adjusted for items affecting comparability of SEK -129.7 (3.6) million, adjusted EBITDA for the period amounted to SEK 73.4 (36.5) million and the adjusted EBITDA margin amounted to 13.3% (15.0%). Items affecting comparability consisted primarily of the remeasurement of the shares in NSG of SEK 131.9 million.

Operating profit (EBIT)
Operating profit (EBIT) increased during the period to SEK 161.4 (12.5) million, corresponding to an EBIT margin of 29.3% (5.1%). Operating profit for the period includes the previously mentioned remeasurement effect of SEK 131.9 million relating to the previously held interest in NSG.

Depreciation and amortisation amounted to SEK -41.7 (-20.4) million. The increase was mainly attributable to higher depreciation of right-of-use assets and additional acquired assets recognised in connection with the acquisitions of Carbonia, Ammunity and NSG.

Financial items and profit for the period
Net financial items for the period amounted to SEK -14.0 (-3.8) million. Tax for the period amounted to SEK 1.0 (-2.0) million, and profit for the period amounted to SEK 148.3 (6.7) million. Of the tax amount, SEK -0.6 (-0.2) million related to current tax and SEK 1.6 (0.9) million to changes in deferred tax.

[1] *The comparative figures for balance sheet items in this section relate to 31 December of the previous year.*

FINANCIAL OVERVIEW

Comments on financial performance in Q3 and first nine months of 2026 (cont.)

Financial position and other information[1]

The Group's equity amounted to SEK 1,193.4 (756.2) million at the end of the period. The equity/assets ratio amounted to 48.7% (63.7%) and decreased as a result of higher indebtedness driven by completed acquisitions. The Group's cash and cash equivalents amounted to SEK 252.5 (210.9) million at the end of the period.

Interest-bearing liabilities, including lease liabilities, increased and amounted to SEK 669.0 (177.7) million at the end of the period. The increase in indebtedness was primarily driven by the acquisitions of NSG and PBH. The Group has access to available overdraft facilities of SEK 87.7 (84.5) million, of which SEK 56.9 (4.2) million had been utilised at the end of the quarter. Net debt amounted to SEK 416.5 (-143.4) million at the end of the period. The Group maintains an ongoing dialogue with its lenders regarding future financing of both existing and future investments and acquisitions.

Cash flow from operating activities before changes in working capital amounted to SEK 30.9 (14.4) million. However, changes in working capital during the quarter had a negative impact, and cash flow from operating activities amounted to SEK -84.6 (-11.1) million. The significant change in working capital was primarily attributable to larger advance payments included as part of acquisitions and advance payments received at the end of 2025 relating to projects delivered during the current quarter of 2026.

Cash flow from investing activities amounted to SEK -86.6 (-37.5) million and was affected by completed acquisitions and investments in existing operations. Cash flow from financing activities amounted to SEK 164.1 (18.3) million and was positively affected by increased acquisition financing and the completed directed share issue of SEK 113.7 million before issue costs.

Investments

Capitalised development expenditures in the Group amounted to SEK 79.3 (47.2) million at the end of the period, the majority of which relates to development expenditures attributable to the Astor Protect business area and electronic warfare.

Investments in property, plant and equipment mainly relate to machinery investments within the Astor Protect business area and ammunition manufacturing. Investments in existing operations during the quarter amounted to SEK 30.7 (3.2) million.

[1] *The comparative figures for balance sheet items in the section refer to December 31, last year.*

OTHER INFORMATION

Employees
The average number of employees in the Group during 2026 was 236 (176). The increase compared with the previous year was primarily attributable to employees added through the acquisitions of Ammunity and Nordic Shield Group. The number of employees at the end of the period was 243 (191).

The Parent company
The Parent Company's revenue amounted to SEK 1.7 (1.9) million during the third quarter and primarily comprised management fees invoiced to subsidiaries as well as variable fees related to trading in the Company's shares on NGM.

The average number of employees in the Parent Company during the third quarter was 7 (8). The number of employees at the end of the period was 8 (8). Operating profit (EBIT) amounted to SEK -6.7 (-4.8) million in the third quarter and SEK -21.8 (-10.4) million for the first nine months of the year. The lower earnings and higher costs were primarily attributable to increased personnel expenses, as well as costs associated with, among other things, increased acquisition activity.

Current assets at the end of the third quarter amounted to SEK 251.4 (456.3) million, while current liabilities amounted to SEK 143.5 (20.3) million. The decrease in current assets reflects ongoing investments in existing operations. The increase in current liabilities was primarily attributable to additional acquisition financing.

Risk factors
The Company's operations are affected by a number of factors that may pose risks to the Company's operations and financial performance. The principal risks affecting the Company's operations and financial performance are briefly described below. For a more detailed description of the Company's risks and uncertainties, please refer to the Annual Report for the 2025 financial year.

Customer concentration
The Company has a number of major customers that account for a significant share of the Group's sales. The loss of such a customer could adversely affect a subsidiary in several ways and could also have a negative impact on the Group's revenue and earnings.

General market situation in the Company's segments
The Company sells and manufactures various products that are affected differently by market conditions. Demand for products supplied to the defence industry is currently high. If market conditions deteriorate, demand may decline, which could adversely affect the Company's operations. It should, however, be noted that many of the subsidiaries also have significant exposure to civilian customers.

Development projects
The Company provides technology-intensive and customised products in an industry characterised by rapid technological development. It is therefore crucial to the Company's continued growth that its research and development activities remain at the forefront of technological development. There is also a risk that the Company's development projects may become more extensive and/or complex than anticipated, which could result in delayed product launches and increased costs.

Warranties and disputes
Astor Group conducts operations through several companies and across different markets, which means that the Group may from time to time become involved in warranty matters, disputes, claims or other proceedings. Such matters may, for example, arise in relation to current or former customers, suppliers, business partners, former owners, employees or other third parties and may concern commercial and contractual matters as well as other circumstances relating to the Group's operations or completed acquisitions.

The outcome of such matters is inherently uncertain and may result in costs, payment obligations or liability for damages, as well as require significant resources and management attention. Warranty matters, disputes and other proceedings may also affect the Group's reputation, business relationships and operations.

External factors
The Company operates in a global market where trade barriers, such as tariffs, are already in place and may be introduced in various parts of the world. Such barriers could adversely affect certain parts of the Company's operations, depending on how they are structured and implemented.

Significant estimates and assessments
Based on the risks described above, certain reported values are based on assessments made by Group management. This primarily relates to the valuation of intangible non-current assets, assessments of the useful lives of non-current assets and the amount of provisions for potential future payment obligations. Based on available information and the experience within the Group, the Company's management has made the estimates and judgements underlying the recognition of these assets and liabilities.

Forward-looking statements
This report may contain forward-looking information based on Group management's current expectations. Although management considers the expectations reflected in such forward-looking information to be reasonable, no assurance can be given that these expectations will prove to be correct. Accordingly, actual future outcomes may differ materially from those expressed in the forward-looking information as a result of, among other factors, changes in market conditions for Astor Group's products and more general changes in economic conditions, markets and competition, changes in legal requirements or other political measures, and fluctuations in exchange rates.

OTHER INFORMATION

(cont.)

The share[1]
The Company's shares were listed on NGM Main Market on 4 December 2025 under the ticker ASTOR and ISIN code SE0019175274. The shares are also listed in parallel on Boerse Stuttgart in Germany. Astor Group has no liquidity provider agreement.

As of 30 September 2026, the Company had a total of 29,394 shareholders. The share capital as of 30 September 2026 amounted to SEK 20.6 (16.2) million, divided among 78,146,589 (61,442,732) shares with a quota value of approximately SEK 0.264 per share. All shares carry equal voting rights and equal rights to the Company's capital. The closing price of the share on 30 September 2026 was SEK 13.67 (21.06).

Largest owners as of September 30, 2026

Owner	Number of shares	Capital %
Hässle Holding	7,507,172	9.61%
Anders Danielsson*	6,856,091	8.77%
Nordnet Pensionsförsäkring	4,769,743	6.10%
Avanza Pension	4,448,545	5.69%
Lennart Sundberg	1,381,360	1.77%
Mikael Norgren	1,258,756	1.61%
Wictor Billström	924,650	1.18%
Ronny Christoffersen	853,370	1.09%
Magnus Kahlin	818,458	1.05%
Nordea Liv & Pension	670,216	0.86%
The ten largest shareholders in total	**29,488,361**	**37.73%**
Total other owners (29,384)	**48,658,228**	**62.27%**
All shareholders in total	**78,146,589**	**100.00%**

Shareholder data sourced from Modular Finance and Euroclear Sweden
* Anders Danielsson ownership privately and through company.

Employee share incentive programme 2024/2028
As of the date of the interim report, there are 850,000 warrants, of which 289,000 were subscribed under the employee share incentive programme 2024/2028 for senior executives and key employees in the Company. The employee share incentive programme was adopted at an extraordinary general meeting on July 23, 2024 and is aimed at senior executives and key employees in the Company and its subsidiaries. Provided that employee stock options have been allotted and vested, each employee stock option entitles the holder to receive one warrant free of charge during the period from and including January 1, 2028 up to and including March 31, 2028, which entitles the holder to subscribe for one (1) share in the Company at a subscription price of approximately SEK 23.5, which corresponds to 175% of the volume-weighted average price on Spotlight Stock Market during the period ten (10) trading days prior to July 23, 2024. The maximum dilution for existing shareholders as a result of the employee stock option programme 2024/2028, including warrants issued for hedging purposes, amounts to 0.4% of the total number of shares in the Company. The Company's share capital may increase by a maximum of approximately SEK 76,204 as a result of the programme. A list of option holders is available on the Company's website.

[1] *The comparative figures for balance sheet items in the section refer to December 31, last year.*

Financial reports

Consolidated statement of profit or loss and other comprehensive income

Group

(SEK thousand)	Note	2026 Jul-Sep	2025 Jul-Sep	2026 Jan-Sep	2025 Jan-Sep	2025 Jan-Dec
Revenue						
Net sales	2,3	250,473	78,709	551,533	244,020	433,248
Other operating income[1]	4	3,276	1,750	139,990[1]	6,154	13,169
Total		**253,749**	**80,459**	**691,523**	**250,174**	**446,416**
Operating expenses, etc.						
Capitalised work for own account		2,974	9,689	16,079	14,978	19,256
Change in inventory of finished goods and work-in-progress		-152,992	-22,594	-294,077	-83,423	-155,395
Other external costs		-27,401	-22,734	-85,711	-59,745	-94,560
Personnel costs		-41,972	-27,786	-131,872	-85,586	-133,432
Depreciation and amortisation of intangible and tangible non-current assets		-17,111	-8,769	-41,707	-20,373	-31,600
Other operating expenses		-691	-1,645	-2,854	-4,102	-6,258
Share of profit after tax from associated companies		-	538	9,986	558	1,816
Total		**-237,193**	**-73,300**	**-530,156**	**-237,692**	**-400,173**
Operating profit (EBIT)		**16,556**	**7,158**	**161,367**	**12,481**	**46,243**
Financial income and costs						
Financial income and similar items		2,365	1,238	7,723	1,668	2,021
Financial expenses and similar items		-10,450	-2,353	-21,744	-5,472	-9,580
Net financial items		**-8,085**	**-1,116**	**-14,021**	**-3,804**	**-7,559**
Profit before tax		**8,471**	**6,043**	**147,346**	**8,677**	**38,684**
Tax		-144	-2,570	1,008	-1,987	1,134
Profit for the period		**8,327**	**3,473**	**148,354**	**6,690**	**39,818**
Other comprehensive income						
Items that have been or may be reclassified to profit/loss for the period:						
Translation differences for the period, foreign subsidiaries		2,610	177	7,714	269	-1,499
Comprehensive income for the period		**10,937**	**3,650**	**156,068**	**6,959**	**38,319**
Profit for the period attributable to the Parent company's shareholders		8,327	3,473	148,354	6,690	39,818
Comprehensive income for the period attributable to Parent company's shareholders		10,937	3,650	156,068	6,959	38,319
Earnings per share before dilution, SEK		**0.11**	**0.06**	**2.28**	**0.11**	**0.69**
Earnings per share after dilution, SEK		**0.11**	**0.06**	**2.27**	**0.11**	**0.68**

[1]*Of which SEK 131,873 thousand represents a positive effect arising from the revaluation at fair value of the previously held stake in NSG. For further information, see Note 4.*

Consolidated statement of financial position
Group

ASSETS (SEK thousand)	Note	2026-09-30	2025-09-30	2025-12-31
Non-current assets				
Intangible fixed assets	5	1,336,028	223,876	242,571
Tangible assets		302,151	91,286	184,915
Right-of-use assets		74,474	91,955	85,757
Financial assets		15,000	93,138	89,036
Deferred tax assets		8,010	7,558	7,558
Total non-current assets		**1,735,663**	**507,813**	**609,837**
Current assets				
Inventories		279,952	101,003	138,674
Accounts receivable		146,439	65,375	159,705
Other current assets		36,440	27,336	59,899
Short term investments		567	1,656	541
Cash and cash equivalents		252,489	321,106	210,931
Total current assets		**715,887**	**516,477**	**569,750**
TOTAL ASSETS		**2,451,550**	**1,024,289**	**1,179,587**
EQUITY AND LIABILITIES				
Total equity		**1,193,388**	**720,724**	**756,171**
Non-current liabilities				
Borrowing		402,621	71,898	71,428
Lease liabilities		59,513	70,450	66,282
Provisions	6	159,646	2,960	3,758
Other non-current liabilities		109,264	-	-
Deferred tax liabilities		47,230	25,137	17,212
Total non-current liabilities		**778,274**	**170,445**	**158,680**
Current liabilities				
Borrowing		82,144	15,288	19,277
Lease liabilities		18,419	20,090	18,810
Accounts payable		53,671	31,969	32,630
Tax liabilities		1,321	3,165	736
Other current liabilities		324,333	62,608	193,282
Total current liabilities		**479,888**	**133,120**	**264,736**
TOTAL EQUITY AND LIABILITIES		**2,451,550**	**1,024,289**	**1,179,587**

Consolidated statement of changes in equity
Group

(SEK thousand)	2026-09-30	2025-09-30	2025-12-31
Equity at the beginning of the period	**756,171**	**243,460**	**243,460**
Comprehensive income for the period	156,068	6,959	38,319
New share issues	113,668	495,049	499,129
Offset issues	172,825	-	-
Employee share options program	6	233	271
Issue costs	-5,350	-24,964	-25,007
Other	-	-15	-
Equity at the end of the period	**1,193,388**	**720,724**	**756,171**

Consolidated statement of cash flow
Group

(SEK thousand)	Note	2026 Jul-Sep	2025 Jul-Sep	2026 Jan-Sep	2025 Jan-Sep	2025 Jan-Dec
Operating activities						
Operating profit		16,556	7,158	161,367	12,481	46,243
Adjustments for non cash items[1]		16,427	9,728	-102,011[1]	22,889	26,342
Interest received		638	1,238	2,331	1,668	2,001
Interest paid		-2,676	-2,353	-9,859	-5,472	-5,811
Income tax paid		-15	-1,324	-7,146	-5,951	-5,994
Cash flow from operating activities before changes in working capital		**30,930**	**14,447**	**44,683**	**25,615**	**62,781**
Changes in working capital:						
Decrease (+)/increase (-) in inventories/work in progress		45,866	-7,880	-62,758	-5,995	-10,628
Decrease (+)/increase (-) in short term receivables		-47,160	-17,963	97,707	-20,005	-29,896
Decrease (-)/increase (+) in short term liabilities		-114,278	276	-149,627	801	9,823
Cash flow from operating activities		**-84,642**	**-11,120**	**-69,996**	**416**	**32,080**
Investing activities						
Investments in intangible fixed assets		-5,972	-9,567	-25,426	-14,974	-19,256
Investments in tangible fixed assets		-30,720	-3,189	-42,581	-14,516	-65,672
Acquisitions, net impact on cash and cash equivalents	4	-51,245	-24,715	-87,480	-144,372	-84,653
Additional payment for acquisition		-	-	-110,000	-5,000	-5,000
Acquisition of other financial non-current assets		1,289	-	710	-	-94,480
Cash flow from investing activities		**-86,648**	**-37,471**	**-264,777**	**-178,862**	**-269,061**
Financing activities						
Loan raised		86,489	27,500	381,360	27,500	27,500
Repayment of loans		-26,634	-3,600	-102,087	-10,800	-64,657
Repayment of leasing liabilities		-4,061	-5,419	-11,510	-11,926	-16,955
New share issues		113,668	-	113,668	470,000	470,000
Issuing costs		-5,341	-138	-5,350	-24,964	-25,007
Option program		-	-	-	-	4,080
Cash flow from finance activities		**164,121**	**18,343**	**376,081**	**449,810**	**394,961**
Cash flow for the period		**-7,169**	**-30,248**	**41,308**	**271,362**	**157,980**
Cash and cash equivalents at the beginning of the period		259,609	351,342	210,931	49,683	53,373
Exchange rate differences in cash and cash equivalents		49	12	250	61	-422
Cash and cash equivalents at the end of the period		**252,489**	**321,106**	**252,489**	**321,106**	**210,931**

[1]Of which SEK 131,873 thousand represents a positive effect arising from the revaluation at fair value of the previously held stake in NSG. For further information, see Note 4.

Consolidated income statement
Parent company

(SEK thousand)	2026 Jul-Sep	2025 Jul-Sep	2026 Jan-Sep	2025 Jan-Sep	2025 Jan-Dec
Operating income, etc.					
Net sales	1,374	1,472	4,122	4,208	4,886
Other operating income	325	432	1,013	1,817	5,086
Total	**1,699**	**1,904**	**5,135**	**6,025**	**9,972**
Operating expenses					
Other external costs	-3,766	-4,158	-14,136	-12,577	-18,749
Personnel expenses	-4,605	-2,505	-12,573	-8,614	-13,224
Depreciation of intangible and tangible assets	-19	-12	-54	-30	-45
Other operating expenses	-1	-4	-155	-4	-9
Total	**-8,391**	**-6,679**	**-26,918**	**-21,225**	**-32,027**
Operating profit/loss	**-6,692**	**-4,775**	**-21,783**	**-15,200**	**-22,054**
Income from financial items					
Results from participation in group companies	-	-	-	-	-87,598
Interest income	4,266	1,242	5,658	1,627	2,373
Interest costs	-7,000	-1,139	-8,589	-2,958	-4,061
Total profit/loss from financial items	**-2,734**	**103**	**-2,931**	**-1,331**	**-89,286**
Result after financial items	**-9,426**	**-4,672**	**-24,714**	**-16,531**	**-111,340**
Appropriations	-	-	-	-	45,200
Tax on profit/loss for the period	-	-	-	-	-
Profit/loss for the period	**-9,426**	**-4,672**	**-24,714**	**-16,531**	**-66,140**

Consolidated balance sheet
Parent company

ASSETS (SEK thousand)	Note	2026-09-30	2025-09-30	2025-12-31
Non-current assets				
Tangible assets		131	142	141
Financial assets		1,409,994	341,538	529,033
Deferred tax assets		2,970	2,970	2,970
Total non-current assets		**1,413,095**	**344,650**	**532,144**
Current receivables				
Accounts receivable		-	-	175
Other current assets		83,406	172,850	70,643
Total current receivables		**83,406**	**172,850**	**70,818**
Cash and bank		**168,043**	**283,454**	**148,865**
Total current assets		**251,449**	**456,304**	**219,682**
TOTAL ASSETS		**1,664,544**	**800,954**	**751,826**
EQUITY AND LIABILITIES				
Restricted equity		20,606	16,202	20,282
Unrestricted equity		900,210	693,759	644,106
Total equity		**920,816**	**709,961**	**664,388**
Non-current liabilities				
Provisions		136,580	-	-
Other non current liabilities		105,089	-	-
Borrowing		358,531	70,700	67,100
Total non-current liabilities		**600,200**	**70,700**	**67,100**
Current liabilities				
Borrowing		21,275	14,400	14,400
Accounts payable		1,407	533	1,581
Other current liabilities		120,846	5,360	4,357
Total current liabilities		**143,528**	**20,293**	**20,338**
TOTAL EQUITY AND LIABILITIES		**1,664,544**	**800,954**	**751,826**

NOTES

Condensed notes to the financial statements

These condensed financial statements are presented in Swedish kronor (SEK), which is the Parent Company's functional currency. All amounts are presented in thousands of Swedish kronor (SEK thousand), unless otherwise stated. Rounding differences may occur.

Note 1. Accounting principles

This interim report has been prepared in accordance with IAS 34 Interim Financial Reporting and applicable provisions of the Annual Accounts Act. The same accounting principles and calculation methods have been applied as in the most recent annual report, unless otherwise stated. The Parent Company's report has been prepared in accordance with the Annual Accounts Act (1995:1554) and RFR 2 "Accounting for legal entities".

Changed accounting principles 2026 and beyond
The new standard, IFRS 18 Presentation and Disclosure in Financial Statements, replaces IAS 1 Presentation of Financial Statements and applies to annual reporting periods beginning on or after 1 January 2027, with earlier application permitted.

Scandinavian Astor Group does not apply IFRS 18 early and has not yet completed its assessment of the effects of IFRS 18. However, the Group expects the application of the new standard to have an impact on the presentation of the Group's financial statements from 1 January 2027.

Note 2. Operating segments

During the second quarter, the Board of Directors resolved to introduce a new business area structure, under which the Group's operations are organised into two business areas, Astor Protect and Astor Industry, instead of three. The change is intended to better reflect the Group's evolving operations, strengthen operational management and create improved conditions for continued organic growth and strategic acquisitions. The new structure forms the basis for the Group's internal management and external reporting from Q2 2026. Comparative figures have been restated to reflect the new business area structure.

The Group's chief operating decision-maker is the CEO, who primarily uses EBITDA to assess the performance of the operating segments. The CEO does not allocate resources or assess performance based on the segments' assets and liabilities.

The accounting policies applied to the reported segments are consistent with the Group's accounting policies, except with regard to leases. Lease payments are expensed in the segment reporting, while adjustments in accordance with IFRS 16 are recognised in the Elimination/ Other column.

Sales between Group-wide functions and the segments are conducted on market terms.

Table to Note 2: July - September 2026 (SEK thousand)*	**Industry**	**Protect**	**Group-wide**	**Elimina-tions and unallocated costs**	**Total Group**
Revenue from external customers	57,670	192,803	-	-	250,473
Revenue within group	829	4,275	74	-5,178	-
Other operating income	775	1,049	1,951	-499	3,276
Total revenue	**59,274**	**198,127**	**2,025**	**-5,677**	**253,749**
Activated work on own account	-	2,974	-	-	2,974
Goods	-18,382	-136,543	-	1,934	-152,992
Other costs	-20,918	-17,823	1,004	10,337	-27,401
Personnel costs	-19,374	-18,697	-4,582	681	-41,972
Other operating expenses	-463	-227	-1	-	-691
Earnings before depreciation and amortisation (EBITDA)	**136**	**27,810**	**-1,554**	**7,275**	**33,667**
Depreciation and impairment	-1,382	-1,158	-54	-14,517	-17,111
Operating profit (EBIT)	**-1,246**	**26,652**	**-1,608**	**-7,242**	**16,556**

Astor Industry comprises the operations and brands within Mikroponent, PBH Teknik, Welas, Marstrom and Carbonia. Astor Protect comprises the operations and brands within Oscilion, NSG, Ammunity, Airsafe and Scandiflash.

NOTES

Condensed notes to the financial statements

Table to Note 2: July - September 2025 (SEK thousand)*	Industry	Protect	Group-wide	Elimina-tions and unallocated costs	Total Group
Revenue from external customers	49,944	28,765	-	-	78,709
Revenue within group	3,022	-	1,472	-4,494	-
Other operating income	1,989	210	432	-881	1,750
Total revenue	**54,955**	**28,975**	**1,904**	**-5,375**	**80,459**
Activated work on own account	-	9,689	-	-	9,689
Goods	-19,809	-5,674	-	2,890	-22,594
Other costs	-13,060	-12,599	-3,633	6,559	-22,734
Personnel costs	-15,979	-8,883	-3,035	111	-27,786
Other operating expenses	-1,718	-1,150	-3	1,226	-1,645
Share of profit according to the equity method	-	538	-	-	538
Earnings before depreciation and amortisation (EBITDA)	**4,389**	**10,895**	**-4,768**	**5,410**	**15,927**
Depreciation and amortisation	-2,064	-289	-12	-6,402	-8,767
Operating profit (EBIT)	**2,325**	**10,607**	**-4,780**	**-992**	**7,160**

Table to Note 2: January - September 2026 (SEK thousand)*	Industry	Protect	Group-wide	Elimina-tions and unallocated costs	Total Group
Revenue from external customers	207,880	343,653	-	-	551,533
Revenue within group	3,457	4,512	4,122	-12,091	-
Other operating income	2,822	4,113	1,951	131,104	139,990
Total revenue	**214,158**	**352,279**	**6,073**	**119,013**	**691,523**
Activated work on own account	-	16,079	-	-	16,079
Goods	-68,803	-229,835	-	4,562	-294,077
Other costs	-43,313	-48,466	-14,499	20,567	-85,711
Personnel costs	-66,319	-52,559	-13,270	276	-131,872
Other operating expenses	-764	-1,936	-155	-	-2,854
Share of profit according to the equity method	-	9,986	-	-	9,986
Earnings before depreciation and amortisation (EBITDA)	**34,959**	**45,547**	**-21,850**	**144,418**	**203,074**
Depreciation and amortisation	-6,693	-8,616	-54	-26,343	-41,707
Operating profit (EBIT)	**28,266**	**36,931**	**-21,904**	**118,075**	**161,367**

NOTES

Condensed notes to the financial statements

Table to Note 2: January - September 2025 (SEK thousand)*	Industry	Protect	Group-wide	Elimina-tions and unallocated costs	Total Group
Revenue from external customers	167,609	76,411	-	-	244,020
Revenue within group	8,725	734	4,208	-13,667	-
Other operating income	3,012	1,324	1,817	-	6,154
Total revenue	**179,347**	**78,469**	**6,025**	**-13,667**	**250,174**
Activated work on own account	-	14,978	-	-	14,978
Goods	-75,882	-16,875	-	9,334	-83,423
Other costs	-33,963	-27,452	-12,578	14,247	-59,745
Personnel costs	-48,579	-28,132	-8,614	-261	-85,586
Other operating expenses	-1,788	-2,511	-4	200	-4,102
Share of profit according to the equity method	-	558	-	-	558
Earnings before depreciation and amortisation (EBITDA)	**19,135**	**19,037**	**-15,171**	**9,854**	**32,854**
Depreciation and amortisation	-3,789	-653	-30	-15,901	-20,373
Operating profit (EBIT)	**15,346**	**18,383**	**-15,201**	**-6,047**	**12,481**

Table to Note 2: January - December 2025 (SEK thousand)*	Industry	Protect	Group-wide	Elimina-tions and unallocated costs	Total Group
Revenue from external customers	237,023	196,224	-	-	433,248
Revenue within group	11,058	734	4,886	-16,678	-
Other operating income	4,163	4,271	4,735	-	13,169
Total revenue	**252,245**	**201,229**	**9,621**	**-16,678**	**446,416**
Activated work on own account	-	19,256	-	-	19,256
Goods	-99,027	-68,160	-	11,792	-155,395
Other costs	-53,419	-43,478	-18,749	21,085	-94,560
Personnel costs	-71,965	-46,892	-13,224	-1,350	-133,432
Other operating expenses	-1,979	-4,271	-8	-	-6,258
Share of profit according to the equity method	-	1,816	-	-	1,816
Earnings before depreciation and amortisation (EBITDA)	**25,854**	**59,501**	**-22,360**	**14,849**	**77,843**
Depreciation and amortisation	-5,466	-3,741	-45	-22,347	-31,600
Operating profit (EBIT)	**20,388**	**55,759**	**-22,405**	**-7,499**	**46,243**

**Group-wide functions comprise revenue and expenses recognised in the Parent Company, Scandinavian Astor Group AB (publ). Within the segments, "Other expenses" include ongoing lease expenses as recognised and reported locally by each respective company. Eliminations comprise Group adjustments for leases in accordance with IFRS 16 and amortisation of intangible assets arising from acquisitions, which are therefore not allocated to the respective segments.*

NOTES

Condensed notes to the financial statements

Note 3. Net sales

The tables below show the distribution of net sales by geographical region and by segment. The EMEA region comprises Europe, Africa and the Middle East. The Americas region comprises North, Central and South America. Asia Pacific comprises Oceania and the remaining parts of Asia. In the quarter, revenue recognised over time amounted to SEK 18.5 million, while the remaining SEK 232.0 million was recognised at a point in time upon delivery. For the period, revenue recognised over time amounted to SEK 20.7 million, while the remaining SEK 530.8 million was recognised at a point in time upon delivery.

Group (SEK thousand)	2026 Jul-Sep	2025 Jul-Sep	2026 Jan-Sep	2025 Jan-Sep	2025 Jan-Dec
Sweden	149,355	41,120	270,872	112,321	191,225
Other EMEA	94,461	23,535	260,600	79,217	144,779
America	5,146	10,548	13,620	40,889	77,633
Asia Pacific	1,511	3,505	6,441	11,593	19,610
Total	**250,473**	**78,708**	**551,533**	**244,020**	**433,248**

Astor Industry (SEK thousand)	2026 Jul-Sep	2025 Jul-Sep	2026 Jan-Sep	2025 Jan-Sep	2025 Jan-Dec
Sweden	31,053	25,253	115,279	80,534	117,248
Other EMEA	20,957	20,490	81,593	73,616	96,506
America	4,149	696	4,655	1,866	3,659
Asia Pacific	1,511	3,505	6,353	11,593	19,610
Total	**57,670**	**49,944**	**207,880**	**167,609**	**237,023**

Astor Protect (SEK thousand)	2026 Jul-Sep	2025 Jul-Sep	2026 Jan-Sep	2025 Jan-Sep	2025 Jan-Dec
Sweden	118,302	15,867	155,593	31,787	73,977
Other EMEA	73,504	3,045	179,007	5,601	48,274
America	997	9,852	8,965	39,023	73,974
Asia Pacific	-	-	88	-	-
Total	**192,803**	**28,764**	**343,653**	**76,411**	**196,225**

Note 4. Acquisitions in 2026

Astor completed two acquisitions during the period January to September. Acquisition-related costs amounted to SEK 0.6 (0.2) million in the quarter and SEK 1.3 (1.7) million for the period January–September, and are reported under Other external expenses in the income statement. The completed acquisitions are described below.

Nordic Shield Group

On 5 May, the Astor Group entered into an agreement to acquire the remaining shares, up to 100 per cent, in its associated company Nordic Shield Group AB (NSG). Completion took place in June 2026.

NSG comprises the businesses Cesium AB, Cesium Fastigheter AB and NEZ AB, as well as proprietary solutions within specially classified protective structures (SSK), such as civil defence shelters, secure data centres and container-based solutions. The transaction strengthens Astor Group's position in protection and security solutions and is in line with the Group's strategy to build a cohesive, defence-focused ecosystem of complementary specialist companies. At the same time, the Group's offering is broadened and its customer base strengthened, with increased exposure to defence authorities and security organisations in Sweden, Europe and within NATO.

The acquisition will be paid for through a combination of a cash consideration, treasury shares, promissory notes and an earn-out. The earn-out is performance-based and linked to NSG's consolidated EBITDA for the financial year 2027. An additional purchase price of SEK 73.4 million will only be payable if EBITDA reaches at least SEK 70 million. The additional purchase price may amount to a maximum of SEK 146.8 million in nominal terms, which requires an EBITDA of SEK 150 million.

The acquisition is a so-called step acquisition accounted for in accordance with IFRS 3, whereby the previously held shares, with a carrying amount of SEK 91.3 million, have been revalued to a fair value of SEK 223.2 million. The effect of the revaluation on profit, amounting to SEK 131.9 million, has been recognised as other operating income.

Purchase consideration (SEK thousand)	
Cash consideration	73,153
Promissory notes issued	221,854
Reinvestment promissory note – Set-off issue	172,825
Estimated contingent consideration	146,791
Present value adjustment of contingent consideration	-12,508
Fair value of previously held interest	223,155
Total	**825,270**

A preliminary purchase price allocation has been prepared as set out below, whereby the acquisition cost of the shares has been allocated to the acquired net assets of the subsidiary and goodwill.

Fair value of acquired assets and liabilities (SEK thousand)	
Intangible non-current assets	94,678
Tangible non-current assets	75,166
Financial non-current assets	352
Inventories	29,818
Trade receivables & other receivables	94,506
Cash and cash equivalents	36,918
Borrowings from credit institutions	-110,047
Trade payables	-44,422
Other liabilities	-246,136
Deferred tax liabilities	-22,549
Net identifiable assets and liabilities	**-91,716**
Group goodwill	916,986
Acquisition value	**825,270**
Purchase consideration paid	73,153
Cash and cash equivalents in the acquired business	36,917
Impact on cash and cash equivalents	**36,235**

NSG Impact on the Group's Income Statement (SEK thousand)	
NSG net sales Jul–Sep 2026	52,490
NSG net sales Jun–Sep 2026	72,590
NSG EBITDA Jul–Sep 2026	5,597
NSG EBITDA Jun-Sep 2026	4,638

Net sales pro forma Jan-Sep 2026 (SEK thousand)	
Scandinavian Astor Group net sales Jan-Sep 2026	551,533
NSG net sales Jan-May 2026	180,204
Pro forma net sales 2026	**731,737**

EBITDA pro forma Jan-Sep 2026 (SEK thousand)	
Scandinavian Astor Group EBITDA Jan-Sep 2026	203,074
NSG EBITDA Jan-May 2026	32,073
Adjustment for fair value remeasurement	-131,873
Adjustment for share of profit of associated company	-9,986
EBITDA pro forma Jan-Sep 2026	**93,288**

The pro forma information includes the subsidiaries' own revenue and earnings, with adjustments for the impact of acquired companies on the Group's earnings prior to or in connection with the acquisitions.

A reinvestment promissory note amounting to SEK 172.8 million was set off against shares. The shares were subscribed for at a price of SEK 19.64 per share, corresponding to the volume-weighted average share price (VWAP) of the Company's shares on the date the share purchase agreement was entered into.

The set-off share issue resulted in the issuance of 8,799,623 new shares. Following the completion of the share issue in July 2026, the total number of shares in Astor Group amounted to 71,042,355, corresponding to a dilution of approximately 12.3%.

PBH Teknik

On 2 July 2026, Astor Group's subsidiary Mikroponent entered into an agreement to acquire PBH Teknik AB. The purchase price amounts to SEK 88.2 million on a cash and debt-free basis, of which 75% is paid upon completion and the remaining portion consists of performance-based contingent consideration over a three-year period. The acquisition is financed through existing cash and acquisition financing. Completion took place on 1 September 2026.

Through the acquisition, Mikroponent strengthens its offering in advanced CNC milling and high-precision manufacturing while establishing a strong presence in Karlskoga, one of Sweden's most important defence industry clusters. PBH Teknik contributes specialist expertise, a modern machinery base and long-standing customer relationships, further strengthening the Group's industrial platform.

Purchase consideration (SEK thousand)	
Cash consideration	66,150
Estimated contingent consideration	22,050
Total	**88,200**
Present value adjustment of contingent consideration	-2,035
Net debt adjustment	6,191
Total	**92,356**

A preliminary purchase price allocation has been prepared as set out below, allocating the acquisition cost of the shares to the net assets acquired in the subsidiary and goodwill.

Fair value of acquired assets and liabilities (SEK thousand)	
Property, plant and equipment	9,937
Inventories	7,623
Trade receivables & other receivables	5,835
Cash and cash equivalents	14,905
Borrowings from credit institutions	-5,263
Trade payables	-691
Other liabilities	-4,893
Deferred tax liabilities	-1,775
Net identifiable assets and liabilities	**25,678**
Group goodwill	66,678
Acquisition value	**92,356**

Purchase consideration paid	66,150
Cash and cash equivalents in the acquired business	14,905
Impact on cash and cash equivalents	**51,245**

PBH Teknik impact on the Group's income statement (SEK thousand)	
PBH Teknik net sales Sep 2026	3,955
PBH Teknik EBITDA Sep 2026	1,651

Net sales pro forma Jan-Sep 2026 (SEK thousand)	
Scandinavian Astor Group net sales Jan-Sep 2026	551,533
PBH Teknik net sales Jan-Aug 2026	28,570
Pro forma net sales Jan-Sep 2026	**580,103**

EBITDA pro forma Jan-Sep 2026 (SEK thousand)	
Scandinavian Astor Group EBITDA Jan-Sep 2026	203,074
PBH Teknik EBITDA Jan-Aug 2026	18,270
EBITDA pro forma Jan-Sep 2026	**221,344**

The pro forma information includes the subsidiaries' own revenue and earnings, adjusted for the impact of acquired companies on the Group's earnings prior to or at the time of acquisition.

Note 5. Intangible fixed assets

Intangible assets acquired as part of a business combination are measured at fair value at the acquisition date. Subsequently, intangible assets are measured at cost less accumulated amortisation and impairment losses.

The goodwill recognised within the Group is attributable to completed acquisitions. The amount allocated to goodwill at the acquisition date represents the acquisition cost less the fair value of the net assets acquired. The goodwill is supported by the companies' future earnings potential and represents the economic benefits expected to arise from cooperation between the companies, cross-selling and joint purchasing, which are not individually identified and separately recognised.

A description of the Group's intangible assets and the applicable measurement principles is provided in the Group's 2025 Annual Report.

Goodwill amounted to SEK 1,104.7 million as of 30 September 2026. During the period, goodwill increased by SEK 983.6 million as a result of the acquisitions of NSG and PBH Teknik.

	Internally developed intangible assets	Acquired intangible assets			
(SEK thousand)	Capitalised development costs	Goodwill	Technology, customer assets and brand	Other intangible assets	Total
Opening accumulated costs as of 1 January 2026	**53,137**	**120,213**	**80,712**	**4,268**	**258,329**
Acquisitions	3,600	983,664	93,363	924	1,081,551
Additions during the period	24,425	-	1,001	-	25,426
Capitalised interest expenses	1,394	-	-	-	1,394
Translation differences	-	805	534	26	1,365
Reclassifications	143	-	-	-3,663	-3,520
Closing accumulated costs as of 30 September 2026	**82,699**	**1,104,682**	**175,610**	**1,555**	**1,364,545**
Opening accumulated depreciation as of 1 January 2026	**-67**	**-**	**-11,830**	**-3,861**	**-15,758**
Acquisitions	-2,582	-	-	-627	-3,209
Depreciation for the period	-649	-	-12,169	-153	-12,971
Translation differences	-	-	-86	-14	-100
Reclassifications	-142	-	-	3,663	3,521
Closing accumulated depreciation as of 30 September 2026	**-3,440**	**-**	**-24,085**	**-992**	**-28,517**
Carrying amount as of 30 September 2026	**79,259**	**1,104,682**	**151,525**	**563**	**1,336,028**

(SEK thousand)	Internally developed intangible assets	Acquired intangible assets			
	Capitalised development costs	Goodwill	Technology, customer assets and brand	Other intangible assets	Total
Opening accumulated costs as of 1 January 2025	**32,237**	**78,224**	**51,322**	**3,881**	**165,664**
Acquisitions	-	36,751	18,121	-	54,872
Additions during the period	14,973	500	-	-	15,473
Capitalised interest expenses	1,187	-	-	-	1,187
Closing accumulated costs as of 30 September 2025	**48,397**	**115,477**	**69,443**	**3,881**	**237,197**
Opening depreciation 1 January 2025	**-**	**-**	**-3,455**	**-3,851**	**-7,306**
Depreciation for the period	-	-	-6,008	-8	-6,015
Closing accumulated depreciation as of 30 September 2025	**–**	**-**	**-9,463**	**-3,859**	**-13,321**
Carrying amount as of 30 September 2025	**48,397**	**115,477**	**59,979**	**23**	**223,875**
Opening accumulated costs as of 1 January 2025	**32,237**	**78,224**	**51,322**	**3,881**	**165,664**
Acquisitions	-	41,987	29,390	387	71,764
Additions during the period	19,256	-	-	-	19,256
Other	-6	-	-	-	-6
Capitalised interest expenses	1,650	-	-	-	1,650
Closing accumulated costs as of 31 December 2025	**53,137**	**120,213**	**80,712**	**4,268**	**258,329**
Opening depreciation 1 January 2025	0	0	-3,455	-3,851	-7,306
Depreciation for the period	-67	0	-8,375	-10	-8,452
Closing accumulated depreciation as of 31 December 2025	**-67**	**0**	**-11,830**	**-3,861**	**-15,758**
Carrying amount as of 31 December 2025	**53,069**	**120,213**	**68,881**	**407**	**242,571**

NOTES

Condensed notes to the financial statements

Note 6. Financial instruments

Contingent considerations are remeasured at fair value at each reporting date, with changes recognised in profit or loss. The effect of discounting is recognised in net financial items, while other changes in fair value are recognised in operating profit.

For other financial assets and liabilities, the carrying amount is considered a reasonable approximation of fair value. A description of the Group's financial instruments and the applicable measurement principles is provided in the Group's 2025 Annual Report.

The table below presents a reconciliation between the opening and closing balances of contingent considerations measured at Level 3, as described in Note 26 of the 2025 Annual Report.

Group (SEK thousand)	2026-09-30	2025-09-30	2025-12-31
Contingent consideration			
Opening balance	1,068	4,900	4,900
Total gains and losses recognised in profit or loss for the year	-	200	100
Additions arising from acquisitions during the period	154,298	2,959	2,959
Contingent consideration paid	-	-6,825	-6,825
Discounting effect	2,297	-	-
Exchange rate differences	51	-	-66
Closing balance	**157,714**	**1,234**	**1,068**

Note 7. Pledged assets and contingent liabilities

The Group has provided Swedbank AB with security in the form of pledges over the shares in the subsidiaries Oscilion Naval Systems, Oscilion EW Systems, Marstrom, Airsafe, Mikroponent, PBH Teknik, Scandiflash and NSG in respect of ongoing credit commitments in the form of long-term loans with Swedbank.

Note 8. Related party transactions

The Group's related-party transactions include remuneration to Board members (in addition to approved Board fees) and other senior executives. The remuneration levels are determined on an arm's length basis.

During the period, transactions were conducted with the related party BRS Networks AB, where Henrik Ringbom, CEO of NEZ AB, serves as a Board member. The transactions relate to contracting and installation services, IT operations, data centre, network and security services, as well as premises costs. All transactions were conducted on an arm's length basis.

Sales to related parties during the period amounted to SEK 8.2 million, while purchases from related parties amounted to SEK 1.6 million. The Parent Company's revenue is primarily derived from management fees invoiced to subsidiaries. The level of monthly invoicing is determined annually and is based on Group-wide fixed costs incurred by the Parent Company.

At the end of the period, the Parent Company had intra-Group receivables of SEK 357.9 (169.1) million and intra-Group liabilities of SEK 0.5 (0) million.

KEY FIGURE DEFINITIONS

<table>
<tr><th>Name</th><th>Concerning</th></tr>
<tr><td>EBIT</td><td>Operating profit before financial items and tax. Shows the results of the Company's operating activities.</td></tr>
<tr><td>EBITDA</td><td>Operating profit excluding depreciation and amortisation of property, plant and equipment and intangible assets. EBITDA provides a picture of the business's ability to generate resources for investments and payments to financiers.</td></tr>
<tr><td>Items affecting comparability</td><td>Items affecting comparability are special material items that are recognised separately due to their size or frequency, such as restructuring charges, impairments, divestments and acquisition costs. The transactions play an important role in understanding the underlying business development.</td></tr>
<tr><td>Adjusted EBITDA</td><td>Operating profit excluding items affecting comparability and depreciation and amortisation of property, plant and equipment and intangible fixed assets. Adjusted EBITDA provides a picture of the business's ability to generate resources for investments and payments to financiers.
<table>
<tr><th>Group (SEK thousand)</th><th>2026 Jul-Sep</th><th>2025 Jul-Sep</th><th>2026 Jan-Sep</th><th>2025 Jan-Sep</th><th>2025 Jan-Dec</th></tr>
<tr><td>EBITDA</td><td>33,667</td><td>15,927</td><td>203,074</td><td>32,854</td><td>77,843</td></tr>
<tr><td>Items affecting comparability:</td><td></td><td></td><td></td><td></td><td></td></tr>
<tr><td>Acquisition costs</td><td>584</td><td>165</td><td>1,284</td><td>1,691</td><td>2,022</td></tr>
<tr><td>Remeasurement of previously held interest in connection with step acquisition of NSG</td><td>-</td><td>-</td><td>-131,873</td><td>-</td><td>-</td></tr>
<tr><td>Duplicate rent costs for Oscilion in connection with relocation</td><td>-</td><td>460</td><td>-</td><td>654</td><td>1,046</td></tr>
<tr><td>NGM listing change</td><td>-</td><td>492</td><td>-</td><td>1,298</td><td>2,208</td></tr>
<tr><td>Severance pay</td><td>572</td><td>-</td><td>887</td><td>-</td><td>-</td></tr>
<tr><td>Adjusted EBITDA</td><td>34,823</td><td>17,044</td><td>73,372</td><td>36,496</td><td>83,118</td></tr>
</table></td></tr>
<tr><td>Net debt</td><td>Interest-bearing liabilities minus cash and cash equivalents. A measure of the Company's financial position. Shows how much cash remains if all debts were paid off. A negative balance indicates a positive net cash position.
<table>
<tr><th>Group (SEK thousand)</th><th>2026 Jul-Sep</th><th>2025 Jul-Sep</th></tr>
<tr><td>Liabilities to credit institutions, non-current</td><td>402,621</td><td>71,898</td></tr>
<tr><td>Lease liabilities, non-current</td><td>59,513</td><td>70,450</td></tr>
<tr><td>Other non-current liabilities</td><td>106,333</td><td>-</td></tr>
<tr><td>Liabilities to credit institutions, current</td><td>82,144</td><td>15,288</td></tr>
<tr><td>Lease liabilities, current</td><td>18,419</td><td>20,090</td></tr>
<tr><td>Cash and cash equivalents</td><td>-252,489</td><td>-321 106</td></tr>
<tr><td>Net debt</td><td>416,541</td><td>-143 379</td></tr>
</table></td></tr>
<tr><td>Order intake</td><td>The total value of orders received during the period in the Group. For companies that have been acquired, order values are included from the month in which the acquisition was completed.</td></tr>
<tr><td>Order book</td><td>The total value of the orders in the Group, including acquisitions, that remain to be delivered after the end of the period.</td></tr>
</table>

KEY FIGURE DEFINITIONS

(cont.)

Organic growth	Change in net sales for the period compared to the corresponding period last year, after adjustments for acquisitions and material exchange rate effects.
Earnings per share before dilution	Share of profit after tax attributable to Parent company shareholders in relation to the average number of outstanding shares.
Diluted earnings per share	Share of profit after tax attributable to Parent company shareholders in relation to the average number of outstanding shares, plus the average number of shares added upon conversion of the outstanding number of convertibles and options.
Equity/Asset ratio	Equity in relation to the balance sheet total.

OTHER DEFINITIONS

Name	Definition
LTM	Last twelve months, i.e. the most recent twelve-month period.
Scandinavian Astor Group	The terms "the Company", "Astor Group" or "the Group" refer to Scandinavian Astor Group AB (publ), corporate registration no. 559353-9322.
Oscilion	"Oscilion" refers to the subsidiaries Oscilion EW Systems AB, corporate registration no. 556705-5552, and Oscilion Naval Systems AB, corporate registration no. 556705-5701.
Mikroponent	"Mikroponent" refers to the subsidiary Mikroponent Aktiebolag, corporate registration no. 556011-4349.
Marstrom Composite	"Marstrom Composite" or "Marstrom" refers to the subsidiary Marstrom Composite AB, corporate registration no. 556324-3384.
JPC	"JPC" refers to JPC Composite, a production facility within Marstrom Composite AB.
CDS	"CDS" refers to the asset acquisition of, and operations in, Composite Design Sweden, which forms part of Marstrom Composite.
Carbonia	"Carbonia" refers to Carbonia Composites AB, a subsidiary of Marstrom Composite AB, corporate registration no. 556598-2088.
Airsafe	"Airsafe Sweden" or "Airsafe" refers to the subsidiary Airsafe Sweden Aktiebolag, corporate registration no. 556428-3223.
Scandiflash	"Scandiflash" refers to the subsidiary Scandiflash AB, corporate registration no. 556233-2154.
Welas	"Welas" refers to Welas Oy Ltd, a subsidiary of Mikroponent Aktiebolag, corporate registration no. 2261734-3.
IDM	"IDM" refers to the asset acquisition of, and operations in, ID Modeller, which forms part of Marstrom Composite.
NSG	"NSG" refers to the subsidiary Nordic Shield Group AB, corporate registration no. 559457-4054, and its subsidiaries NEZ AB, Cesium AB and Cesium Fastigheter AB (556748-9488).
Cesium	"Cesium" refers to Cesium AB, a subsidiary of NSG, corporate registration no. 556342-0628.
NEZ	"NEZ" refers to NEZ AB, a subsidiary of NSG, corporate registration no. 556682-8587.
Ammunity	"Ammunity" refers to Ammunity SIA, a subsidiary with corporate registration no. 41203053232.
PBH Teknik	"PBH Teknik" refers to PBH Teknik AB, a subsidiary of Mikroponent Aktiebolag, corporate registration no. 556525-0353.

DECLARATION OF THE BOARD OF DIRECTORS & CEO

The Board of Directors and the CEO assure that this interim report provides a fair overview of the Parent company's and the Group's operations, position and results and describes material risks and uncertainties faced by the Parent company and the other companies that are part of the Group.

Scandinavian Astor Group AB (publ)
559353– 9322

Stockholm, 11 November, 2026

Mats R Karlsson
Chairman of the Board

Lars Carlson
Board member

Ola Alfredsson
Board member

Helene Mörtberg
Board member

Wictor Billström
Board member

Martin Elovsson
Chief Executive Officer

This report has been subject to review by the Company's auditor.

AUDITOR'S REPORT

REVIEW REPORT

To the Board of Directors of Scandinavian Astor Group AB (publ)
Corp. id. 559353-9322

Introduction
We have reviewed the condensed interim financial information (interim report) of Scandinavian Astor Group AB (publ) as of 30 September 2026 and the nine-month period then ended. The Board of Directors and the Managing Director are responsible for the preparation and presentation of this interim report in accordance with IAS 34 and the Annual Accounts Act. Our responsibility is to express a conclusion on this interim report based on our review.

Scope of review
We conducted our review in accordance with International Standard on Review Engagements ISRE 2410 *Review of Interim Financial Information Performed by the Independent Auditor of the Entity*. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and other generally accepted auditing practices and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion
Based on our review, nothing has come to our attention that causes us to believe that the interim report is not prepared, in all material respects, for the Group in accordance with IAS 34 and the Annual Accounts Act, and for the Parent Company in accordance with the Annual Accounts Act.

Stockholm 11 November 2026

KPMG AB

Marc Karlsson
Authorized Public Accountant

FINANCIAL CALENDAR

Astor Group intends to publish financial reports according to the table to the right →

The Company's financial reports will be made available via the MFN news service and the Company's website www.astorgroup.se

On 11 November 2026, Astor Group will hold a live presentation and Q&A session on its interim report for 2026. The invitation and registration details are available on Astor Group's website: https://astorgroup.se/investor-relations/presentations/

Questions can be asked directly in the chat or sent in advance to ir@astorgroup.se.

Astor Group also presents at several Capital Markets Days, for upcoming events please visit our website, https://astorgroup.se/investor-relations/presentations/

Report	Date
Year-end report 2026	2027-02-17
Annual Report 2026	2027-04-22
Interim report Q1 2027	2027-05-25
Annual General Meeting 2027	2027-05-25
Half-year report 2027	2027-08-19
Interim report Q3 2027	2027-11-12
Year-end report 2027	2028-02-17

Important information:
This interim report may contain forward-looking statements that reflect Astor Group's current views on future events and financial and operational developments. Words such as "intends," "sees," "expects," "may," "assesses," "plans," "believes," "estimates," and other expressions that imply indications or predictions regarding future developments or trends, and which are not based on historical facts, constitute forward-looking information. Forward-looking information is inherently subject to known and unknown risks and uncertainties, as it is dependent on future events and circumstances. Forward-looking information does not constitute a guarantee of future results or developments, and actual outcomes may differ materially from those expressed in forward-looking information.

This report is in all respects a translation of the Swedish original interim report. In the event of any discrepancies between this translation and the Swedish original, the latter shall prevail.

For further information, please contact:
Martin Elovsson
CEO of Scandinavian Astor Group AB (publ)
Mail: ir@astorgroup.se
Phone: +46 8 300 800

This information is information that Scandinavian Astor Group AB (publ) is obliged to disclose pursuant to the EU Market Abuse Regulation (EU) No 596/2014. The information was submitted for publication, through the agency of the contact person set out above, at the time specified by Astor Group's news distributor upon the publication of this press release.

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