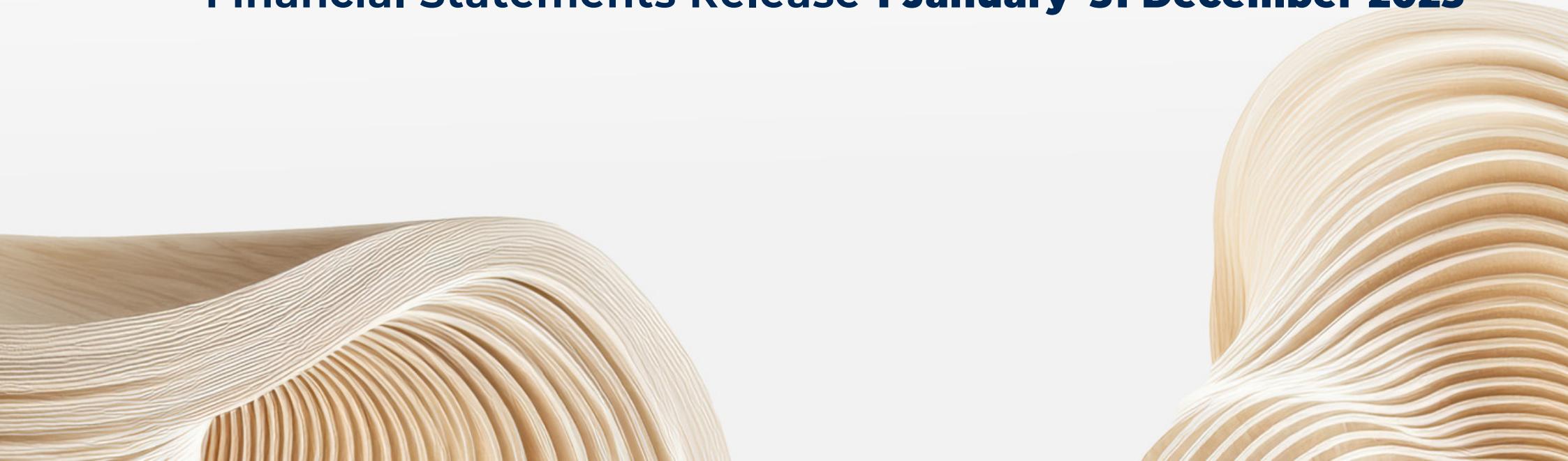


# KOSKISEN

**Financial Statements Release 1 January–31 December 2025**



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# Koskisen's revenue increased and the profitability of the Panel Industry segment improved compared to the reference period

## October–December 2025 in brief

- Revenue increased and amounted to EUR 95.1 (73.0) million.
- EBITDA improved and amounted to EUR 6.0 (5.6) million.
- The EBITDA margin was 6.3 per cent (7.7).
- Adjusted EBITDA amounted to EUR 6.2 (5.7) million.
- The adjusted EBITDA margin was 6.5 per cent (7.8).
- Operating profit amounted to EUR 2.1 (2.5) million and was 2.2 per cent (3.5) of revenue.
- The profit for the financial period amounted to EUR 1.0 (1.5) million.
- Basic earnings per share were EUR 0.04 (0.07).

## January–December 2025 in brief

- Revenue increased and amounted to EUR 354.9 (282.3) million.
- EBITDA improved and amounted to EUR 28.8 (24.2) million.
- The EBITDA margin was 8.1 per cent (8.6).
- Adjusted EBITDA amounted to EUR 28.9 (24.3) million.
- The adjusted EBITDA margin was 8.1 per cent (8.6).
- Operating profit amounted to EUR 14.3 (13.0) million, representing 4.0 per cent (4.6) of revenue.
- The profit for the financial period amounted to EUR 8.6 (8.3) million.
- Basic earnings per share were EUR 0.37 (0.36).

The figures in brackets refer to the comparison period, i.e. the corresponding period in the previous year, unless specified otherwise. The business operations of lisveden Metsä are included in the figures in this Financial Statements Release starting from 1 June 2025.

## Dividend proposal

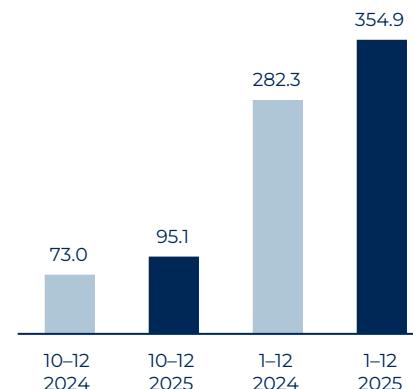
The Board of Directors proposes to the Annual General Meeting to be held in spring 2026 that a dividend of EUR 0.14 per share be paid.

## Profit guidance for 2026

Koskisen Group's revenue for 2026 is expected to increase from the level of 2025. The adjusted EBITDA margin is expected to be 8–12 per cent.

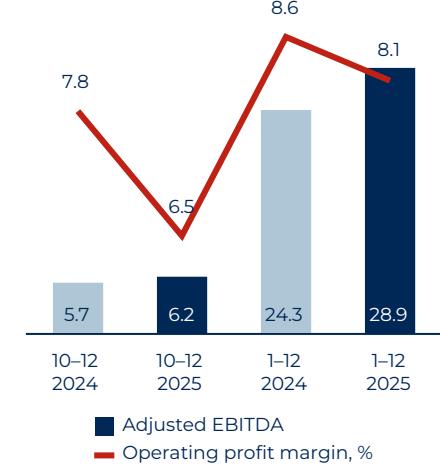
### REVENUE

EUR million



### ADJUSTED EBITDA

EUR million



## Market situation

### Softwood sawn timber

Continued economic uncertainty and the resulting sustained low level of construction activity and the uncertain situation in the Middle East have affected the demand for softwood sawn timber. The delivery prices of softwood logs remained high compared to the market price of sawn timber, a decline was seen in logs' purchase prices. The reserves and inventories of softwood logs remained at the planned level.

### Birch plywood and chipboard

The weak economic situation in Central Europe continued to be reflected in the market demand for plywood products, which was moderate. The slowdown in construction continues to affect the recovery of demand for chipboard. The availability of Finnish birch logs remained normal, which has been reflected in the levels of reserves and inventories meeting the target. The purchase prices of birch logs also decreased.

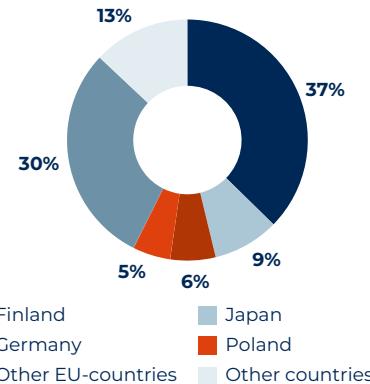
### Kore

Demand in the automotive industry declined and the first registrations of commercial vehicles decreased in Kore's main markets during the second half of the year. Uncertainty is caused by the lack of clarity in regulation related to the propulsion of vehicles as well as the continued economic uncertainty.

### Forest energy

Demand for energy wood fractions remained moderate due to the warm end of the year. Prices declined compared to the reference period and, over the longer term, have stayed above the historical average.

REVENUE BY GEOGRAPHICAL AREAS 1 OCT-31 DEC 2025



## **CEO Jukka Pahta:**

Growth continued in line with Koskisen Group's strategy: in the fourth quarter, revenue increased for the seventh consecutive quarter and amounted to EUR 95.1 (73.0) million. Revenue for the full year reached an all-time high of EUR 354.9 (282.3) million. The impact of organic growth was approximately 16 percent. Adjusted EBITDA improved in the fourth quarter to EUR 6.2 (5.7) million. However, relative profitability declined and the adjusted EBITDA margin was 6.5 per cent (7.8). Profitability remained at a good level considering the circumstances.

Trade policy, security policy and geopolitical issues, and the links between them, were significant factors in the operating environment. In particular, the erratic nature of US policy increased uncertainty with regard to international trade and the predictability of the operating environment. China's weak domestic demand and strong export growth intensified competition in markets that are important to Europe. Russia's continued war of aggression in Ukraine again weakened the outlook in Europe. The prolonged uncertainty had a negative impact on business confidence as well as consumer confidence, which slowed the recovery of investment and consumer demand and kept demand weak in the construction sector, among other industries.

For the Sawn Timber Industry segment, the year 2025 was a period of strong growth. The effect of the lisveden Metsä business is reflected in the figures, but the segment also achieved significant organic growth, supported by increased volumes at the Järvelä sawmill. The Sawn Timber Industry segment has grown quickly, with production capacity rising by approximately 70 per cent since 2022. Profitability also improved significantly.

The profitability of the Sawn Timber Industry segment decreased in the fourth quarter, with EBITDA amounting to EUR 2.0 (3.3) million. The decline in profitability was due to higher prices of wood raw material, seasonally decreasing sawn timber prices toward the end of the year, as well as lower volumes of forest energy and lower prices of forest energy and pulpwood. The demand for sawn timber softened slightly towards the end of the year and, at the same time, there were challenges in the availability of transport, which was reflected in a slight increase in stocks of finished products. However, the order backlog was at a good level at the end of the year.

Briquette production at the Järvelä sawmill reached was ramped up to full scale. In

the briquette production line, shavings generated as a by-product of sawn timber processing are pressed into briquettes. The district heating connection pipe between the production plants located in Järvelä was taken into trial operation in December. It enables an increase in sawn timber drying capacity, which is currently under way. The additional drying capacity will be deployed in summer 2026.

The sourcing of wood raw material went according to plan and the availability of raw material was sufficient in spite of the wood market slowing down towards the end of the year and the mild weather making harvesting and transport more difficult. The purchase prices of softwood logs and birch logs decreased slightly, but remained at a high level considering the market conditions. The demand for by-products and energy fractions was weakened by the mild weather in the latter part of the year and the lower-than-usual production levels in the chemical forest industry.

The profitability of the Panel Industry segment improved in the fourth quarter, with EBITDA amounting to EUR 4.3 (2.5) million. The improved profitability was mainly due to the increased delivery volumes of birch plywood. The demand for chipboard remained modest due to the weak cyclical conditions in construction, and production had to be scaled back at times.

The first phase of the Panel Industry segment's investment programme, which will run from 2025 to 2027, was completed at the end of December 2025. All of the investments planned for 2025 were successfully deployed. The benefits of the investments will gradually begin to materialise as the remaining production bottlenecks are resolved by future investments and efficiency improvement measures. The second phase of the investment programme began in early 2026. In the second phase, the investments are focused on developing the further processing of veneer and thereby improving quality and productivity. The total value of the investments in the second phase is approximately EUR 7 million.

The implementation of the growth strategy will continue in 2026, while simultaneously improving profitability. During the review period, the company renewed its financing, which plays an important role with regard to the growth of working capital, which is associated with the company's growth, and also from the perspective of investments. The new long-term financing was agreed upon on more favourable terms than previously.

## Economic development

EUR million	10-12 2025	10-12 2024	Change %	1-12 2025	1-12 2024	Change %
Revenue	95.1	73.0	30.4	354.9	282.3	25.7
EBITDA	6.0	5.6	6.6	28.8	24.2	19.0
EBITDA margin, %	6.3	7.7		8.1	8.6	
Adjusted EBITDA	6.2	5.7	8.6	28.9	24.3	19.0
Adjusted EBITDA margin, %	6.5	7.8		8.1	8.6	
Operating profit (EBIT)	2.1	2.5	-17.4	14.3	13.0	9.9
Operating profit (EBIT) margin, %	2.2	3.5		4.0	4.6	
Profit for the period	1.0	1.5	-33.7	8.6	8.3	4.0
Basic earnings per share, EUR	0.04	0.07		0.37	0.36	
Diluted earnings per share, EUR	0.04	0.07		0.36	0.36	
Gross investments	9.1	5.3		42.1	32.9	
Equity per share, EUR				6.8	6.5	
Return on capital employed (ROCE), %				6.2	6.1	
Working capital, end of period				57.8	45.9	
Net cash flow from operating activities				19.7	14.0	
Equity ratio, %				50.9	54.0	
Gearing, %				26.3	15.4	

## October–December 2025

Consolidated revenue increased in October–December and amounted to EUR 95.1 (73.0) million. The growth in revenue was mainly due to the Sawn Timber Industry segment's improved delivery volumes.

Adjusted EBITDA improved and amounted to EUR 6.2 (5.7) million. The improvement in EBITDA was due to the Panel Industry segment's improved delivery volumes.

Operating profit came to EUR 2.1 (2.5) million. Depreciation, amortisation and impairment amounted to EUR -3.9 (-3.1) million. Profit before income tax amounted to EUR 1.4 (1.5) million, and income tax for the period amounted to EUR -0.4 (0.0) million. The profit for the financial period came to EUR 1.0 (1.5) million and earnings per share were EUR 0.04 (0.07).

## January–December 2025

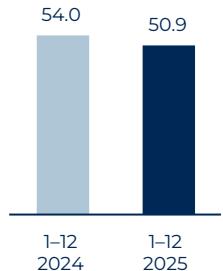
Consolidated revenue increased in January–December and amounted to EUR 354.9 (282.3) million. The growth in revenue was mainly due to the Sawn Timber Industry segment's improved delivery volumes and slightly higher end product selling prices when compared to the reference period.

Adjusted EBITDA improved to EUR 28.9 (24.3) million. The improvement in EBITDA was mainly attributable to increased delivery volumes in the Sawn Timber Industry segment and slightly higher prices of end products.

Operating profit came to EUR 14.3 (13.0) million. Depreciation, amortisation and impairment amounted to EUR -14.5 (-11.2) million. Profit before income tax amounted to EUR 10.7 (10.0) million and income tax for the period to EUR -2.1 (-1.7) million. The profit for the financial period came to EUR 8.6 (8.3) million and earnings per share were EUR 0.37 (0.36).

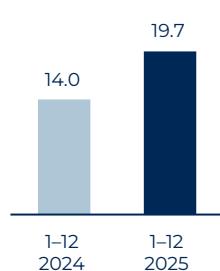
## EQUITY RATIO

%



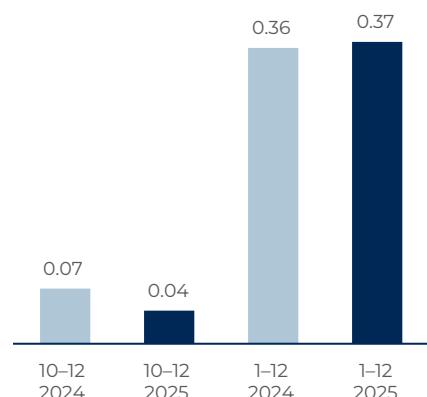
## NET CASH FLOW FROM OPERATING ACTIVITIES

EUR million



## EARNINGS PER SHARE

EUR



## Balance sheet, cash flow and financing

At the end of the review period, Koskisen's equity ratio was 50.9 (54.0) per cent, and gearing was 26.3 (15.4) per cent.

Cash flow from operating activities amounted to EUR 19.7 (14.0) million in January–December. The effect of the change in working capital was EUR -3.2(-10.5) million. The most significant items in the change in working capital were the increase in trade receivables and inventories, both reflecting the increased volumes of the sawmill. Trade and other payables also increased due to the increased wood procurement volumes. Cash flow from financing activities amounted to EUR 8.0 (-17.7) million, in which the renewal of the financing agreement and the withdrawal of the term loan are seen as a positive cash flow. Cash flow from investing activities amounted to EUR -35.1 (-0.2) million, of which the most significant item is the cash portion of the purchase price of lisveden Metsä's business operations, EUR 15.0 million.

Interest-bearing liabilities at the end of the period amounted to EUR 79.0 (66.3) million. Of the interest-bearing liabilities, EUR 30.9 (33.5) million are lease liabilities and EUR 48.2 (32.8) million are loans from financial institutions. Liquid assets amounted to EUR 36.1 (43.3) million. Liquid assets were reduced by the EUR 15.0 million cash payment share of the acquisition of lisveden Metsä. Interest-bearing net liabilities amounted to EUR 42.9 (22.9) million.

Koskisen's liquidity has remained strong. At the end of the review period, available liquidity amounted to EUR 36.1 (43.3) million, comprising cash and cash equivalents of EUR 24.4 (31.8) million and current financial assets at fair value through profit or loss in the amount of EUR 11.7 (11.5) million, the most significant of which was a capital redemption contract. In addition, the company has an unused account limit of EUR 15.0 million, of which EUR 0.1 million has been allocated to guarantees at the balance sheet date and was otherwise unused.

In October, Koskisen renewed its financing agreement, which had been concluded in 2022 and consisted of three parts: an initially fixed-term loan of EUR 19.0 million, a fixed-term loan of EUR 10.0 million and a credit facility of EUR 8.0 million, aimed at financing the Group's working capital. These loans were replaced by a fixed-term loan of EUR 23.0 million and a credit facility of EUR 15.0 million. The new loan was

used to repay the old fixed-term loans, of which a total of EUR 13.0 million remained. The credit facility was not in use when the new loan was drawn down.

The financing agreement is valid for five years until 2030. The loan agreement includes standard financing covenants and default terms. The new loan is unsecured. The financing covenants are measured quarterly on a rolling 12-month basis and are calculated based on Koskisen's consolidated financial information. The interest rates of the loans are tied to the six-month Euribor rate, and they also have a margin, the level of which depends on the ratio of net debt to EBITDA.

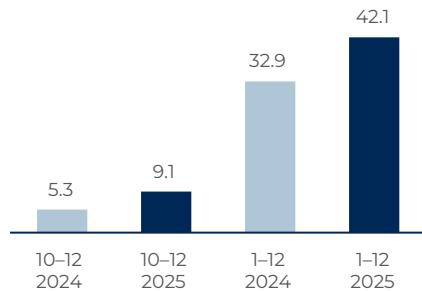
In addition, the company agreed on a fixed term-loan of EUR 12.0 million during the past quarter. The financing is allocated to investments to increase capacity in the Sawn Timber Industry and Panel Industry segments. The loan has a term of seven years and will mature at the end of 2032. The loan is unsecured and includes similar covenants as the financing agreement mentioned above.

## Investments

Gross investments in January-December amounted to EUR 42.1 (32.9) million. Of these, EUR 21.0 million were related to assets acquired from Iisveden Metsä in the business acquisition. Other investments were associated with, among others, the new log yard, which was commissioned in the first quarter, the sawmill's new channel dryers and the briquette plant which was commissioned in the fourth quarter. In addition, the increases include investments related to the Panel Industry's investment programme.

### GROSS INVESTMENTS

EUR million



## Sawn Timber Industry

The main products of the Sawn Timber Industry segment are traditional sawn timber, refined planed timber and painted cladding products as well as briquettes used as biofuel. In wood procurement, the most important types of wood are softwood and birch logs. Bioenergy from logging residues and plant by-products is produced in Koskisen's leased plants and other nearby heat and power plants.

EUR million	10-12 2025	10-12 2024	Change %	1-12 2025	1-12 2024	Change %
Revenue (external)	57.5	39.8	44.7	203.9	139.7	45.9
EBITDA	2.0	3.3	-38.9	14.3	7.2	98.1
EBITDA margin, %	3.5	8.4		7.0	5.2	
Personnel at the end of the period	256	178	43.8	256	178	43.8
Deliveries of sawn timber and processed products, 1,000 m <sup>3</sup>	126.6	81.3	55.7	444.6	300.9	47.8

### Financial and operational development in October–December

Revenue increased and amounted to EUR 57.5 (39.8) million. Revenue increased due to the significantly increased delivery volumes of sawn timber. The acquisition of Iisveden Metsä was completed on 1 June 2025, from which onwards the business is included in the Sawn Timber Industry figures.

EBITDA weakened to EUR 2.0 (3.3) million. The decline in EBITDA was due to higher prices of wood raw material, seasonally decreasing sawn timber prices toward the end of the year, as well as lower volumes of forest energy and lower prices of forest energy and pulpwood. The EBITDA margin was 3.5 per cent (8.4).

There was no significant change in the demand for sawn timber when compared to the corresponding period last year. The downturn in the construction market continued, impacting sawn timber demand.

In order to increase sawn timber production in Järvelä, the company invested in new channel dryers and construction progressed as planned. The new channel dryers are scheduled to be completed in summer 2026. The dryer investment and the district heating pipeline to increase heat production will, together, facilitate increasing sawmill production from the current level of 400,000 m<sup>3</sup> in the future.

The year-end shutdown of the Sawn Timber Industry segment lasted two weeks, during which normal maintenance operations were carried out and the sorting conveyor at the trimming line was renewed at Järvelä sawmill. The integration of Iisveden Metsä proceeded as planned. The work to harmonise operating methods and processes continues.

The delivery prices of softwood logs remained high, posing a challenge to the profitability of the Sawn Timber Industry segment. In wood sourcing, raw material reserves and inventories were at the targeted level, and raw material supply was secured despite the warm year-end, which hampered harvesting and transportation. Deliveries of forest energy fractions declined year-on-year due to the mild weather at the end of the year.

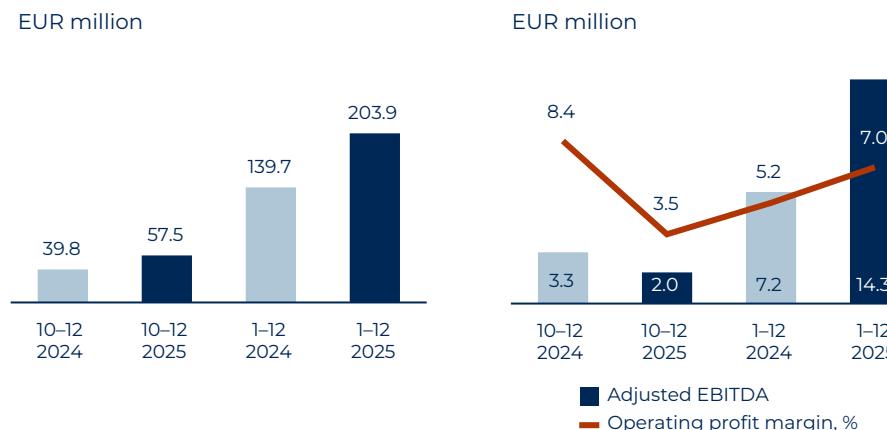
### Financial and operational development in January–December

Revenue increased to EUR 203.9 (139.7) million. The impact of organic growth on the Sawn Timber Industry's revenue was approximately 27 percent.

EBITDA improved to EUR 14.3 (7.2) million.

The weak construction market and geopolitical uncertainty continued to have a significant impact on demand of the Sawn Timber Industry segment. In spite of the moderate demand situation, the positive development of productivity improved the profitability and sawn timber production continued without reductions in production volumes.

### SAWN TIMBER INDUSTRY REVENUE      SAWN TIMBER INDUSTRY EBITDA



## Panel Industry

The main products of the Panel Industry segment are birch plywood, chipboard, thin plywood and veneer. The Kore brand produces interior solutions for various commercial vehicles.

EUR million	10-12 2025	10-12 2024	Change %	1-12 2025	1-12 2024	Change %
Revenue (external)	37.6	33.2	13.3	150.9	142.4	6.0
EBITDA	4.3	2.5	70.0	15.7	17.7	-11.3
EBITDA margin, %	11.4	7.6		10.4	12.4	
Personnel at the end of the period	682	682	-	682	682	-
Deliveries of panel products (excl. Kore), 1,000 m <sup>3</sup>	30.6	28.0	9.3	126.6	123.7	2.3

### Financial and operational development in October–December

Revenue increased and amounted to EUR 37.6 (33.2) million. The increase in revenue was primarily driven by higher delivery volumes of birch plywood. Also, the increased delivery volumes compared to the comparison period of the Kore business had a positive impact on revenue.

EBITDA improved to EUR 4.3 (2.5) million. The improvement in EBITDA was driven by higher delivery volumes of birch plywood. The EBITDA margin was 11.4 per cent (7.6).

Market demand for birch plywood products was moderate and showed slight improvement towards the end of the year. The downturn in the construction and automotive industries was particularly reflected in the sales of chipboard and interior solutions for vehicles manufactured under the Kore brand.

The first phase of the investment programme for 2025–2027 was completed at the end of December 2025. All investments planned for 2025 were successfully commissioned. The benefits of the investments will materialise gradually as the remaining production bottlenecks are addressed through upcoming investments and efficiency measures.

The year-end production shutdown was carried out as planned and lasted between two to three weeks, depending on the product group. During the shutdown, planned investments were finalised and implemented.

The birch raw material situation continued to be normal during the quarter. Raw material reserves and stocks were at the targeted level.

### Financial and operational development in January–December

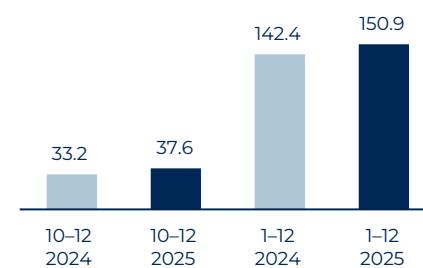
Revenue increased to EUR 150.9 (142.4) million.

EBITDA declined to EUR 15.7 (17.7) million.

Demand for birch plywood products remained stable and showed slight improvement towards the end of the year, although uncertainty continued in the key markets. The slowdown in the construction sector was still reflected in the demand for chipboard in particular. Demand in the automotive industry declined towards the autumn and first registrations declined in Kore's main markets. Uncertainty is caused by the lack of clarity in regulation related to the propulsion of vehicles.

#### PANEL INDUSTRY REVENUE

EUR million



#### PANEL INDUSTRY EBITDA

EUR million



■ Adjusted EBITDA  
— Operating profit margin, %

## Strategy

### Financial targets

Koskisen has set the following long-term financial targets extending over the business cycle, which the company aims to achieve by the end of 2027:

<b>Growth</b>	Revenue of EUR 500 million, including both organic and inorganic growth.
<b>Profitability</b>	Adjusted EBITDA margin averaging 15 per cent over the cycle.
<b>Balance sheet</b>	Maintaining a strong balance sheet.
<b>Dividend policy</b>	Attractive dividend of at least one-third of the net profit each year.

### Market

Sustainability-related themes will open up new growth opportunities in Koskisen's relevant markets. The green transition and related regulations are the primary drivers of growth for timber products. Even though there is currently a lot of political debate about the green transition and related regulation, the drivers of the green transition still exist. A significant part of Koskisen's sawn timber is used in construction. Birch plywood, in turn, is widely used as a raw material in commercial and transport vehicles, as well as various construction and interior decoration solutions. Chipboard products are used in construction, and approximately half is used for furniture and furnishings.

The global demand for softwood sawn timber is expected to grow by an average of 1.9 per cent per year. Demand in the birch plywood market, on the other hand, is expected to grow globally by 2.3 per cent per year. (Source: AFRY market research, 2022)

### On the path to sustainable growth

The core priorities of Koskisen's growth strategy are to 1) create value for customers, 2) develop the existing operations and 3) take bold steps forward.

Value creation for customers is achieved through high-quality and customised products, customer-oriented services and innovative solutions. The development of the company's existing operations is focused on enhancing competitiveness and differentiation, product development and the effective implementation of new initiatives. Taking bold steps forward includes investments and potential acquisitions.



The strategy published in spring 2024 supports Koskisen's previously set ambitious goal of achieving a growth leap by the end of 2027. The in-depth strategy work provides the company with a clear direction for achieving this sustainable growth.

One of the main drivers of growth is the development of the sawmill recently completed in Järvelä, along with its closely related operations. Increasing sawmill production volumes will also ensure the availability of wood raw material for the needs of the Panel Industry segment through increased wood sourcing volumes and the side streams of sawmill production.

Growth in both the Sawn Timber Industry segment and the Panel Industry segment will be achieved primarily through higher volumes, new wood-based products and the expansion of customer relationships. Naturally, the company will invest in the continuous development of its operations.

The market for the wood products produced by Koskisen is large in scale and ever-growing, driven by the green transition, urbanisation as well as the development of commerce and transport. Wood products that bind carbon for a long time are a key part of a more sustainable circular bioeconomy.

Koskisen helps its customers succeed, mitigate climate change and adapt to the future through its products and services. Further developing the sustainability of the company's operations and value chain through goal-driven sustainability efforts is also a key aspect of the strategy.

## Sustainable development

In its strategy, Koskisen is committed to promoting the green transition throughout the value chain, from raw material sourcing to final products. The most important sustainability measures at Koskisen are primarily related to the material and raw material efficiency of its own operations and production, minimising emissions, as well as products made from renewable raw materials that bind carbon for a long time.

In raw material procurement, Koskisen invests in forest use that takes biodiversity into account. Product development emphasises material efficiency, examples of which include utilising the company's own by-products as raw material in

production and energy production, and fossil-free raw materials. In recent years, Koskisen has invested heavily in the use of renewable energy.

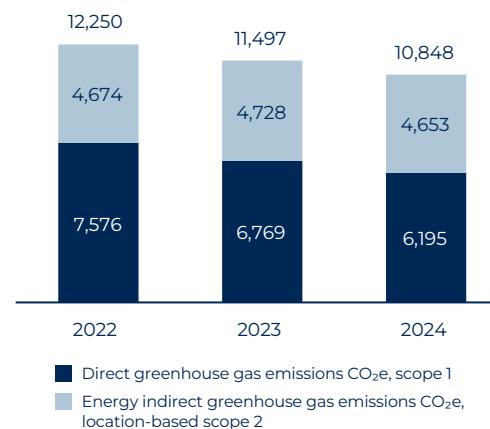
Koskisen has a sustainability programme that is based on the results of the double materiality assessment and material sustainability topics. The key focus areas of the programme are as follows: 1) wise use of natural resources and promotion of biodiversity, 2) climate change mitigation and adaptation to the future, 3) investments in sustainable circular bioeconomy solutions, and 4) development of occupational safety, well-being at work and competence.

Koskisen's sustainability programme is published in full on the company's website at [koskisen.fi/en/sustainability/sustainabilityprogramme](https://koskisen.fi/en/sustainability/sustainabilityprogramme). The achievement of the targets will be monitored through the indicators set for them.

Koskisen has published a sustainability statement as part of the Board of Directors' report for 2024. The sustainability statement has been prepared in accordance with the European Sustainability Reporting Standards (ESRS). PricewaterhouseCoopers Oy has verified the report at a limited assurance level. The sustainability statement for 2025 will be published in April 2026.

## GREENHOUSE GAS EMISSIONS, SCOPE 1-2

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## Personnel

The Koskisen Group had an average of 994 (919) employees in January–December 2025. The number of employees was 943 (883) at the beginning of 2025 and 1,014 (943) at the end of December. The number of employees was increased by the acquisition of the business operations of lisveden Metsä at the beginning of June. As a result of the acquisition, approximately 50 persons joined Koskisen as existing employees under their previous terms of employment.

## Short-term risks and uncertainties

The Group's most significant short-term risks are related to the availability of raw materials and the management of price changes, negative changes in the general geopolitical, security and trade policy situation, regulatory changes, the general weakening of the market situation and its effect on market demand, the solvency of customers and the purchasing power of consumers, the delivery capability of suppliers and service providers, the seasonality of operations, and changes in business areas and customer relationships.

At present, there are uncertainties particularly related to the import tariffs imposed by the United States. Koskisen does not have significant sales in the US market, so the direct impacts of customs and trade policy are minor. The indirect impacts of US tariff and customs policy on trade flows in the sawmill industry, in particular, are difficult to assess. In addition to impacts on trade flows, there may also be impacts on the supply of, and demand for, products. The tariff and trade policy pursued by the United States may have significant impacts on inflation, economic growth, interest rates and exchange rates in Koskisen's key markets.

More information on Koskisen Corporation's risks and uncertainties is provided in the Annual Report 2024.

## Shares and ownership

Koskisen's share capital amounts to EUR 1,512,000. On 31 December 2025, the total number of issued shares was 24,095,535 and the total number of outstanding shares was 24,094,449. The company has one series of shares. One share carries one vote at the general meeting. The shares have no nominal value. The company's shares have been listed on Nasdaq Helsinki Oy as of 1 December 2022.

On 21 March 2025, Koskisen Corporation's Board of Directors decided on a free directed share issue for the payment of share rewards under the company's long-term performance-based incentive programme for 2022–2026 (earning period 2022–2024). A total of 70,376 new shares were issued free of charge in the directed share issue to seven persons covered by the incentive programme in accordance with the terms of the programme. The rewards to be paid under the incentive programme to each participating person were paid in shares and cash. The cash component covers the tax costs related to the shares. The total number of shares in Koskisen Corporation after the registration of new shares is 23,095,535 shares. The new shares issued, totalling 70,376 shares, were registered in the Trade Register on 4 April 2025. Koskisen Corporation's Board of Directors decided on the free directed share issue on the basis of an authorisation granted by the Annual General Meeting on 16 May 2024.

The purchase price was partly paid through a directed share issue of Koskisen shares. The Board of Directors of Koskisen resolved on a directed share issue of 1,000,000 new Koskisen shares to lisveden Metsä on the basis of the authorisation given by the Annual General Meeting on 15 May 2025. After the completion of the share issue, the total number of Koskisen shares is 24,095,535 shares.

## Treasury shares

The company holds 1,086 treasury shares.

## Share price and turnover

A total of 619,176 of the company's shares were traded on the Helsinki Stock Exchange between 1 January and 31 December 2025, corresponding to 2.6 per cent of the total number of shares. The highest share price was EUR 9.56 and the lowest EUR 6.40. The volume weighted average price of the shares traded was EUR 7.96. The share turnover was EUR 4,936,953. At the end of the review period, the market capitalisation of the company was EUR 219,269,369.

## Annual General Meeting 2025

Koskisen Corporation's Annual General Meeting was held on 15 May 2025 in Järvelä. The Annual General Meeting adopted the financial statements and the consolidated financial statements and discharged the members of the Board of Directors and the CEO from liability for the financial year 2024. The Annual General Meeting approved the remuneration report for the financial year 2024.

## **Resolution on the use of the profit shown on the balance sheet**

The Annual General Meeting decided that a dividend of EUR 0.12 per share be paid based on the adopted balance sheet for the financial year 2024 and that the profit be recorded in retained earnings. The record date for the payment of the dividend was 19 May 2025 and the dividend was paid on 26 May 2025.

## **Remuneration of the members of the Board of Directors**

The Annual General Meeting decided that the remuneration of the Board of Directors would be kept unchanged as follows: the remuneration of the Chairman of the Board of Directors shall be EUR 5,000 per month and the other members EUR 2,500 per month. The remuneration of the Chairman of the Audit Committee shall be EUR 3,500 per month.

In addition, the Chairman of the Board of Directors shall be paid a meeting fee of EUR 1,000 per meeting and the other members a fee of EUR 500 per meeting. Equivalent meeting fees shall also be paid for the meetings of the Board of Directors' committees. No fee shall be paid for decisions made without convening a meeting.

Compensation for expenses shall be paid in accordance with the company's valid travel policy.

## **Composition of the Board of Directors**

The Annual General Meeting confirmed the number of members of the Board of Directors as six (6).

Pekka Kuusniemi, Kalle Reponen, Hanna Masala and Hanna Sievinen were re-elected to the Board of Directors of Koskisen Corporation. Carita Himberg and Karri Koskela were elected as new members of the Board of Directors. Pekka Kuusniemi was elected as the Chairman of the Board of Directors.

## **Election of the auditor and sustainability reporting assurance provider and deciding on their remuneration**

The Annual General Meeting decided to re-elect the authorised public accountant firm PricewaterhouseCoopers Oy as the company's auditor. PricewaterhouseCoopers Oy has indicated that it will appoint Markku Launis, Authorised Public Accountant, as the principally responsible auditor of the company. The Annual General Meeting

decided that the auditor's fees will be paid according to an invoice approved by the company. PricewaterhouseCoopers Oy was also elected as the company's sustainability reporting assurance provider. Markku Launis will also act as the principally responsible sustainability reporting verifier. The Annual General Meeting decided that the sustainability reporting assurance provider's fees will be paid according to an invoice approved by the company.

## **Amendments to the Articles of Association**

The General Meeting approved the proposal by the Board of Directors regarding amendments to the articles of association as follows:

Due to legislation concerning the sustainability reporting assurance provider, a new Article 10 regarding the sustainability reporting assurance provider shall be added to the Articles of Association and, as a result, the previous Articles 10–11 will become Articles 11 and 12, correspondingly.

Further, the forthcoming Article 12 (current Article 11) shall be amended so that to the items on the agenda of the Annual General Meeting, a reference to the fee of the sustainability reporting assurance provider and the election of the sustainability reporting assurance provider, as well as the approval of the remuneration policy and remuneration report, shall be included. Furthermore, election of the Chairman of the Board of Directors shall be added to the persons to be elected in accordance with Article 6 of the Articles of Association.

## **Establishing a Shareholders' Nomination Board**

The General Meeting decided to establish a permanent Shareholders' Nomination Board for the purpose of preparing proposals regarding the election of the members of the Board of Directors and the Chairman of the Board and the remuneration of the members of the Board of Directors and the members of the Board's committees, and to confirm the charter of the Nomination Board as set out in the appendix of the notice to the General Meeting.

## **Authorisations of the Board of Directors**

The Annual General Meeting decided to grant to the Board of Directors the authorisations described in the notice to the Annual General Meeting with regard to authorising the Board of Directors to resolve on the repurchase of company's own

shares and authorising the Board of Directors to resolve on a share issue and the granting of options and other special rights entitling to shares as referred to in Chapter 10, Section 1 of the Finnish Companies Act. The authorisations are valid until 30 June 2026.

## **Board of Directors' proposal for the distribution of profits**

The parent company's distributable funds as at 31 December 2025 were EUR 120.840.065,53.

The Board of Directors proposes to the Annual General Meeting that a dividend of EUR 0.14 be paid for each outstanding share for the financial year 2025.

## **Events following the review period**

Koskisen announced on 6 February 2026 the proposals of Koskisen Corporation's Shareholders' Nomination Board to the Annual General Meeting 2026.

Koskisen announced on 10 February 2026 that the company has on 9 February 2026 received an announcement under Chapter 9, Section 5 of the Securities Markets Act, according to which the total holdings of shares and voices of Varma Mutual Pension Insurance Company in Koskisen Corporation has crossed above the 5 percent threshold. According to the notification, on 9 February 2026, Varma Mutual Pension Insurance Company holds in total 2,001,752 shares in Koskisen Corporation, which corresponds to 8.31 per cent of all shares and votes in Koskisen Corporation.

Helsinki, 13 February 2026  
Board of Directors of Koskisen Corporation

# Financial information

Part corresponding to IAS 34

## Consolidated statement of comprehensive income

EUR thousand	Note	1 Oct-31 Dec 2025	1 Oct-31 Dec 2024	1 Jan-31 Dec 2025	1 Jan-31 Dec 2024
<b>Revenue</b>	2	<b>95,143</b>	<b>72,978</b>	<b>354,936</b>	<b>282,262</b>
Other operating income	3	655	562	2,958	2,022
Changes in inventories of finished goods and work in progress		2,698	2,268	8,676	5,151
Change in fair value of forest assets		276	257	354	324
Materials and services		-64,281	-46,960	-232,886	-174,749
Employee benefit expenses		-14,449	-11,844	-54,797	-47,913
Depreciation, amortisation and impairments		-3,917	-3,100	-14,478	-11,169
Other operating expenses	3	-14,018	-11,612	-50,452	-42,904
<b>Operating profit (loss)</b>		<b>2,106</b>	<b>2,550</b>	<b>14,310</b>	<b>13,023</b>
Finance income	8	413	1,107	2,534	3,638
Finance costs	8	-1,139	-2,114	-6,101	-6,689
<b>Finance costs, net</b>		<b>-726</b>	<b>-1,007</b>	<b>-3,567</b>	<b>-3,051</b>
<b>Profit (loss) before income tax</b>		<b>1,380</b>	<b>1,543</b>	<b>10,743</b>	<b>9,972</b>
Income tax expense		-354	6	-2,123	-1,684
<b>Profit (loss) for the period</b>		<b>1,027</b>	<b>1,549</b>	<b>8,620</b>	<b>8,288</b>

The consolidated statement of comprehensive income should be read in conjunction with the accompanying notes.

EUR thousand	Note	1 Oct-31 Dec 2025	1 Oct-31 Dec 2024	1 Jan-31 Dec 2025	1 Jan-31 Dec 2024
<b>Other comprehensive income</b>					
<b>Items that may be reclassified to profit or loss</b>					
Translation differences		50	4	48	47
<b>Other comprehensive income for the period, net of tax</b>		<b>50</b>	<b>4</b>	<b>48</b>	<b>47</b>
<b>Total comprehensive income for the period</b>		<b>1,076</b>	<b>1,553</b>	<b>8,668</b>	<b>8,335</b>
<b>Profit (loss) for the period attributable to:</b>					
Owners of the parent company		1,027	1,549	8,620	8,288
<b>Profit (loss) for the period</b>		<b>1,027</b>	<b>1,549</b>	<b>8,620</b>	<b>8,288</b>
<b>Total comprehensive income for the period attributable to:</b>					
Owners of the parent company		1,076	1,553	8,668	8,335
<b>Total comprehensive income</b>		<b>1,076</b>	<b>1,553</b>	<b>8,668</b>	<b>8,335</b>
<b>Earnings per share for profit attributable to the ordinary equity holders of the parent company:</b>					
Basic earnings per share, EUR	7	0.04	0.07	0.37	0.36
Diluted earnings per share, EUR	7	0.04	0.07	0.36	0.36

## Consolidated balance sheet

EUR thousand	Note	31 Dec 2025	31 Dec 2024
<b>ASSETS</b>			
<b>Non-current assets</b>			
Property, plant and equipment	5	140,533	111,540
Forest assets		4,363	3,915
Right-of-use assets		31,608	34,043
Intangible assets		2,992	1,036
Financial assets at fair value through profit or loss	8	200	14
Other receivables		-	10
Deferred tax assets		35	37
<b>Total non-current assets</b>		<b>179,730</b>	<b>150,595</b>
<b>Current assets</b>			
Inventories		62,383	49,227
Trade receivables	8	31,398	23,835
Other receivables		11,116	9,536
Financial assets at fair value through profit or loss	8	11,709	11,513
Income tax receivables		908	74
Cash and cash equivalents	8	24,441	31,823
<b>Total current assets</b>		<b>141,954</b>	<b>126,008</b>
Assets held for sale		383	447
<b>TOTAL ASSETS</b>		<b>322,067</b>	<b>277,050</b>

The consolidated balance sheet should be read in conjunction with the accompanying notes.

EUR thousand	Note	31 Dec 2025	31 Dec 2024
<b>EQUITY AND LIABILITIES</b>			
<b>Equity</b>			
Share capital	7	1,512	1,512
Legal reserve		16	16
Reserve for invested unrestricted equity	7	81,883	73,843
Treasury shares	7	-3	-3
Cumulative translation difference		239	192
Retained earnings		71,077	65,240
Profit (loss) for the period		8,620	8,288
<b>Total equity attributable to owners of the parent company</b>		<b>163,344</b>	<b>149,086</b>
<b>Total equity</b>		<b>163,344</b>	<b>149,086</b>
<b>Liabilities</b>			
<b>Non-current liabilities</b>			
Borrowings	8	42,778	24,731
Lease liabilities	8	26,921	29,465
Other long-term employee benefits		3,220	3,117
Other payables		3,182	14
Deferred tax liabilities		9,526	7,162
Provisions		187	150
<b>Total non-current liabilities</b>		<b>85,816</b>	<b>64,639</b>
<b>Current liabilities</b>			
Borrowings	8	5,374	8,041
Lease liabilities	8	3,965	4,024
Derivative liabilities	8	-	141
Advances received		933	983
Trade payables	8	38,892	29,211
Trade payables, payment system	8	7,265	6,470
Other payables		16,405	14,300
Income tax liabilities		-	65
Provisions		74	89
<b>Total current liabilities</b>		<b>72,907</b>	<b>63,325</b>
<b>Total liabilities</b>		<b>158,723</b>	<b>127,964</b>
<b>TOTAL EQUITY AND LIABILITIES</b>		<b>322,067</b>	<b>277,050</b>

## Consolidated statement of changes in equity

Attributable to owners of the parent company									
EUR thousand	Note	Share capital	Legal reserve	Reserve for invested unrestricted equity	Treasury shares	Cumulative translation differences	Retained earnings	Total equity attributable to owners of the parent company	Total equity
<b>Equity at 1 Jan 2025</b>		1,512	16	73,843	-3	192	73,527	149,086	149,086
Profit (loss) for the period		-	-	-	-	-	8,620	8,620	8,620
<b>Other comprehensive income for the period</b>						48	-	48	48
Cumulative translation difference		-	-	-	-	48	-	48	48
<b>Total comprehensive income</b>		-	-	-	-	48	8,620	8,668	8,668
<b>Transactions with owners:</b>									
Dividend distribution		-	-	-	-	-	-2,771	-2,771	-2,771
Share-based payments		-	-	-	-	-	321	321	321
Directed share issue (business acquisition)	7	-	-	8,040	-	-	-	8,040	8,040
<b>Total transactions with owners</b>		-	-	8,040	-	-	-2,450	5,590	5,590
<b>Equity at 31 Dec 2025</b>		1,512	16	81,883	-3	239	79,697	163,344	163,344
Attributable to owners of the parent company									
EUR thousand	Note	Share capital	Legal reserve	Reserve for invested unrestricted equity	Treasury shares	Cumulative translation differences	Retained earnings	Total equity attributable to owners of the parent company	Total equity
<b>Equity at 1 Jan 2024</b>		1,512	16	73,843	-3	144	71,717	147,229	147,229
Profit (loss) for the period		-	-	-	-	-	8,288	8,288	8,288
<b>Other comprehensive income for the period</b>						47	-	47	47
Cumulative translation difference		-	-	-	-	47	-	47	47
<b>Total comprehensive income</b>		-	-	-	-	47	8,288	8,335	8,335
<b>Transactions with owners:</b>									
Dividend distribution		-	-	-	-	-	-7,368	-7,368	-7,368
Share-based payments		-	-	-	-	-	890	890	890
<b>Total transactions with owners</b>		-	-	-	-	-	-6,478	-6,478	-6,478
<b>Equity at 31 Dec 2024</b>		1,512	16	73,843	-3	192	73,527	149,086	149,086

The consolidated statement of changes in equity should be read in conjunction with the accompanying notes.

## Consolidated statement of cash flows

EUR thousand	Note	1 Oct-31 Dec 2025	1 Oct-31 Dec 2024	1 Jan-31 Dec 2025	1 Jan-31 Dec 2024
<b>Cash flow from operating activities</b>					
Profit (loss) for the period		1,027	1,549	8,620	8,288
Adjustments:					
Depreciation, amortisation and impairment	3,917	3,100	14,478	11,169	
Change in the fair value of the forest assets	-276	-257	-354	-323	
Gains and losses from sale of non-current assets	3	9	70	-104	23
Interest and other finance income and costs	8	726	1,007	3,567	3,051
Income taxes		354	-6	2,123	1,684
Change in other long-term employee benefits	-308	-266	-143	-104	
Share-based payments	60	196	321	890	
Other adjustments	-3	10	-668	-4	
Adjustments total		4,479	3,854	19,221	16,386
Changes in net working capital:					
Change in trade and other receivables	5,603	9,834	-8,106	-184	
Change in trade and other payables	620	747	12,312	1,305	
Change in inventories	-4,526	-8,169	-7,384	-11,656	
Utilised provisions	61	61	22	53	
Interest received	175	444	504	1,836	
Interest paid	-967	-1,166	-4,125	-4,389	
Other financial items received	28	187	293	810	
Arrangement fees and other finance costs paid	-242	60	-519	-150	
Income taxes paid	207	1,106	-1,144	1,653	
<b>Net cash flow from operating activities</b>		<b>6,465</b>	<b>8,508</b>	<b>19,693</b>	<b>13,953</b>

EUR thousand	Note	1 Oct-31 Dec 2025	1 Oct-31 Dec 2024	1 Jan-31 Dec 2025	1 Jan-31 Dec 2024
<b>Cash flow from investing activities</b>					
Purchases of property, plant and equipment and intangible assets	5	-8,767	-5,457	-20,211	-20,760
Proceeds from sale of non-current assets		12	50	132	511
Acquisitions of businesses and subsidiaries	6	-	-	-15,009	-
Repayment of deposits		-	-	-	20,000
<b>Net cash flow from investing activities</b>		<b>-8,754</b>	<b>-5,407</b>	<b>-35,089</b>	<b>-249</b>
<b>Cash flow from financing activities</b>					
Proceeds from borrowings	8	35,000	-	35,000	-
Repayment of borrowings	8	-14,154	-2,515	-19,914	-6,639
Repayments of lease liabilities	8	-846	-284	-4,318	-3,657
Dividends paid		-	-	-2,771	-7,368
<b>Net cash flow from financing activities</b>		<b>20,000</b>	<b>-2,799</b>	<b>7,996</b>	<b>-17,664</b>
<b>Net change in cash and cash equivalents</b>		<b>17,711</b>	<b>302</b>	<b>-7,399</b>	<b>-3,960</b>
Cash and cash equivalents at the beginning of the period		6,713	31,517	31,823	35,771
Effects of exchange rate changes on cash and cash equivalents	17	3	17	12	
<b>Cash and cash equivalents at the end of the period</b>		<b>24,441</b>	<b>31,823</b>	<b>24,441</b>	<b>31,823</b>

The consolidated statement of cash flows should be read in conjunction with the accompanying notes.

## Notes to the Interim report

### 1. General information and basis of preparation

The Group's interim financial information concerning Koskisen Corporation and its subsidiaries (Koskisen, the Group) has been prepared in accordance with IAS 34 Interim Financial Reporting standard and the preparation principles presented in the Group's 2024 financial statements. The reforms and annual improvements to the IFRS standards that entered into force on 1 January 2025 do not have a significant impact on the figures presented. The interim financial information does not include all the supplementary information presented in the consolidated financial statements for the period ended 31 December 2024, and the interim information must be read together with the consolidated financial statements.

The preparation of interim information requires management to use estimates and exercise judgements, which have an impact on the application of the accounting policies and the amounts of assets, liabilities, income and expenses presented. The actual results may differ from these estimates. When preparing the interim data, the significant accounting estimates, and judgment-based decisions made by the management are the same as those applied in the consolidated financial statements prepared for the financial year ended 31 December 2024.

All amounts presented have been rounded, and therefore the sum of individual figures may deviate from the presented total figure.

The 2025 figures in the financial statement release are unaudited. The figures for 2024 have been audited.

### 2. Segment information and revenue

#### REVENUE BY SEGMENTS

EUR thousand	1 Oct–31 Dec 2025			1 Oct–31 Dec 2024			1 Jan–31 Dec 2025			1 Jan–31 Dec 2024		
	External	Internal	Total	External	Internal	Total	External	Internal	Total	External	Internal	Total
Panel industry	37,586	3	37,590	33,180	5	33,186	150,935	12	150,946	142,433	21	142,454
Sawn timber industry	57,533	8,481	66,014	39,773	6,685	46,458	203,915	31,556	235,471	139,737	27,946	167,683
<b>Segments total</b>	<b>95,119</b>	<b>8,484</b>	<b>103,603</b>	<b>72,953</b>	<b>6,691</b>	<b>79,644</b>	<b>354,850</b>	<b>31,567</b>	<b>386,417</b>	<b>282,171</b>	<b>27,967</b>	<b>310,137</b>
Other	24	143	167	26	214	239	86	693	780	92	780	871
Elimination of internal sales		-8,628	-8,628		-6,904	-6,904		-32,261	-32,261		-28,746	-28,746
<b>Total</b>	<b>95,143</b>	<b>-</b>	<b>95,143</b>	<b>72,978</b>	<b>-</b>	<b>72,978</b>	<b>354,936</b>	<b>-</b>	<b>354,936</b>	<b>282,262</b>	<b>-</b>	<b>282,262</b>

## REVENUE BY GEOGRAPHICAL AREAS

EUR thousand	1 Oct-31 Dec 2025	1 Oct-31 Dec 2024	1 Jan-31 Dec 2025	1 Jan-31 Dec 2024
Finland	35,528	29,243	135,618	111,595
Japan	8,446	7,984	33,299	23,990
Germany	5,795	4,568	24,411	24,098
Poland	4,831	3,909	20,192	15,465
Other EU-countries	28,188	19,345	98,762	76,556
Other countries	12,355	7,930	42,654	30,559
<b>Total</b>	<b>95,143</b>	<b>72,978</b>	<b>354,936</b>	<b>282,262</b>

## EBITDA BY SEGMENTS

EUR thousand	1 Oct-31 Dec 2025	1 Oct-31 Dec 2024	1 Jan-31 Dec 2025	1 Jan-31 Dec 2024
Panel Industry	4,299	2,529	15,688	17,681
Sawn Timber Industry	2,032	3,324	14,277	7,205
<b>Segments total</b>	<b>6,332</b>	<b>5,853</b>	<b>29,965</b>	<b>24,886</b>
Other <sup>1</sup>	-308	-204	-1,177	-693
<b>Total</b>	<b>6,024</b>	<b>5,649</b>	<b>28,789</b>	<b>24,193</b>

<sup>1</sup> Includes the fully owned subsidiary Kosava-Kiinteistöt Oy, which provides real estate management services to the parent company, as well as part of the Group's centralised operations that are not allocated to segments.

## RECONCILIATION OF EBITDA TO OPERATING PROFIT (LOSS)

EUR thousand	1 Oct-31 Dec 2025	1 Oct-31 Dec 2024	1 Jan-31 Dec 2025	1 Jan-31 Dec 2024
EBITDA	6,024	5,649	28,789	24,193
Depreciation, amortisation and impairments	-3,917	-3,100	-14,478	-11,169
<b>Operating profit (loss)</b>	<b>2,106</b>	<b>2,550</b>	<b>14,310</b>	<b>13,023</b>

## 3. Other operating income and expenses

### OTHER OPERATING INCOME

EUR thousand	1 Oct-31 Dec 2025	1 Oct-31 Dec 2024	1 Jan-31 Dec 2025	1 Jan-31 Dec 2024
Sale of emission allowances	482	310	1,569	1,294
Negative goodwill recognition	-	-	662	-
Firewood sales to forest owners	63	71	190	237
Gains on disposal of property, plant and equipment	12	-	125	53
Lease income	37	35	122	110
Compensations received	10	12	51	35
Grants received	13	128	48	184
Other	39	6	192	109
<b>Total</b>	<b>655</b>	<b>562</b>	<b>2,958</b>	<b>2,022</b>

### OTHER OPERATING EXPENSES

EUR thousand	1 Oct-31 Dec 2025	1 Oct-31 Dec 2024	1 Jan-31 Dec 2025	1 Jan-31 Dec 2024
Sales freight and forwarding	-8,361	-6,409	-29,092	-24,127
IT expenses	-1,215	-1,175	-4,743	-4,169
Maintenance of property	-1,169	-1,137	-4,119	-3,793
Consulting and administrative services	-707	-443	-2,543	-1,963
Administrative expenses	-612	-396	-2,371	-1,794
Personnel related expenses	-543	-479	-1,909	-1,722
Sales commissions	-306	-173	-1,179	-664
Travel expenses	-308	-325	-1,152	-1,067
Lease expenses	-165	-239	-849	-885
Marketing expenses	-191	-108	-793	-603
Research and development expenses	-11	-40	-136	-301
Other expenses <sup>1</sup>	-430	-688	-1,566	-1,816
<b>Total</b>	<b>-14,018</b>	<b>-11,612</b>	<b>-50,452</b>	<b>-42,904</b>

<sup>1</sup> Other expenses include, for example, expenses related to machines, equipment and vehicles.

#### 4. Share-based incentive plans

On 10 April 2025, Koskisen Corporation's Board of Directors decided on a new share-based incentive programme for its key personnel for 2025–2029. The incentive programme consists of three three-year earning periods: 2025–2027, 2026–2028 and 2027–2029. The company's Board of Directors resolved on the criteria and targets, as well as the participating key employees, for the first earning period of the share-based incentive programme. Currently, approximately a total of 30 key employees are eligible to participate in the earning period 2025–2027 of the share-based incentive programme, including the Group's CEO and members of the Executive Board.

In the share-based incentive programme, the potential receipt and amount of the reward is based on the growth of revenue in accordance with Koskisen's growth strategy, cumulative adjusted EBITDA and the reduction of emissions caused by the company's own operations (Scope 1 and 2) between 1 January 2025 and 31 December 2027 and the person's ongoing employment.

During the first earning period of the incentive programme, the key employees participating in the incentive programme may earn a maximum of 420,000 gross shares in total from which the withholding of tax and possible other applicable contributions are deducted and the remaining net amount is paid in shares.

#### 5. Property, plant and equipment

EUR thousand	Land	Buildings and structures	Machinery and equipment	Other tangible assets	Advance payments and construction in progress	Total
<b>Cost at 1 Jan 2025</b>	<b>2,727</b>	<b>83,766</b>	<b>113,342</b>	<b>6,825</b>	<b>15,576</b>	<b>222,235</b>
Translation differences	1	27	15	2	2	48
Additions	-	2,178	4,493	1,223	12,241	20,134
Acquisitions of businesses and subsidiaries	393	5,182	11,857	776	56	18,264
Disposals	-7	-18	-108	-	-	-133
Reclassifications	-	2,129	6,330	6,215	-14,674	-
Reclassification from assets held for sale	-	-	150	-	-	150
<b>Cost at 31 Dec 2025</b>	<b>3,115</b>	<b>93,264</b>	<b>136,079</b>	<b>15,040</b>	<b>13,200</b>	<b>260,698</b>
<b>Accumulated depreciation and impairment at 1 Jan 2025</b>	<b>-</b>	<b>-41,174</b>	<b>-65,479</b>	<b>-4,042</b>	<b>-</b>	<b>-110,695</b>
Translation differences	-	-7	-5	-1	-	-13
Depreciation	-	-2,519	-6,197	-762	-	-9,479
Reclassification from assets held for sale	-	-	-86	-	-	-86
<b>Accumulated depreciation and impairment at 31 Dec 2025</b>	<b>-</b>	<b>-43,701</b>	<b>-71,659</b>	<b>-4,805</b>	<b>-</b>	<b>-120,165</b>
<b>Carrying value at 1 Jan 2025</b>	<b>2,727</b>	<b>42,591</b>	<b>47,863</b>	<b>2,783</b>	<b>15,576</b>	<b>111,540</b>
<b>Carrying value at 31 Dec 2025</b>	<b>3,115</b>	<b>49,563</b>	<b>64,420</b>	<b>10,235</b>	<b>13,200</b>	<b>140,533</b>

Additions to property, plant and equipment amounted to EUR 20.1 (22.2) million during January to December. These were associated with, among others, the new log yard, which was commissioned in the first quarter, the sawmill's new channel dryers and the briquette plant which was commissioned in the fourth quarter. In addition, the increases include investments related to the Panel Industry's investment programme.

Acquisitions of businesses and subsidiaries include EUR 18.3 million in assets transferred from lisveden Metsä Oy in the business acquisition. See Note 6. Acquisitions of businesses for further information on the business acquisition.

EUR thousand	Land	Buildings and structures	Machinery and equipment	Other tangible assets	Advance payments and construction in progress	Total
<b>Cost at 1 Jan 2024</b>	<b>2,714</b>	<b>82,158</b>	<b>102,648</b>	<b>7,446</b>	<b>18,004</b>	<b>212,970</b>
Translation differences	2	31	15	1	2	51
Additions	12	1,870	6,283	24	13,981	22,169
Disposals	-	-1,121	-7,468	-677	-140	-9,406
Reclassifications	-	828	15,399	31	-16,272	-13
Reclassification to assets held for sale	-	-	-3,536	-	-	-3,536
<b>Cost at 31 Dec 2024</b>	<b>2,727</b>	<b>83,766</b>	<b>113,342</b>	<b>6,825</b>	<b>15,576</b>	<b>222,235</b>
<b>Accumulated depreciation and impairment at 1 Jan 2024</b>	<b>-</b>	<b>-40,130</b>	<b>-71,096</b>	<b>-4,235</b>	<b>-</b>	<b>-115,462</b>
Translation differences	-	-7	-4	-1	-	-12
Depreciation	-	-2,157	-4,247	-415	-	-6,818
Accumulated depreciation of disposals and	-	1,120	7,062	609	-	8,790
Reclassification to assets held for sale	-	-	2,807	-	-	2,807
<b>Accumulated depreciation and impairment at 31 Dec 2024</b>	<b>-</b>	<b>-41,174</b>	<b>-65,479</b>	<b>-4,042</b>	<b>-</b>	<b>-110,695</b>
<b>Carrying value at 1 Jan 2024</b>	<b>2,714</b>	<b>42,028</b>	<b>31,551</b>	<b>3,211</b>	<b>18,004</b>	<b>97,508</b>
<b>Carrying value at 31 Dec 2024</b>	<b>2,727</b>	<b>42,591</b>	<b>47,863</b>	<b>2,783</b>	<b>15,576</b>	<b>111,540</b>

## 6. Acquisitions of businesses

On 1 June 2025 Koskisen Corporation acquired the business operations of lisveden Metsä Oy. Located in Suonenjoki, lisveden Metsä is a company mainly owned by private individuals and it produces approximately 140,000 m<sup>3</sup> of spruce sawn timber per year.

Details of the purchase consideration, the net assets acquired and goodwill are as follows:

EUR thousand	
<b>Purchase consideration:</b>	
Cash paid	15,009
Share issue	8,040
Contingent considerations	2,991
<b>Total purchase consideration</b>	<b>26,041</b>

The assets and liabilities recognised as a result of the acquisition are as follows:

EUR thousand	Fair value
Property, plant and equipment	18,264
Forest assets	93
Right-of-use assets	169
Customer relationships	1,830
Trademark	479
Other intangible assets	163
Deferred tax assets	63
Inventories	5,742
Other assets	1,197
Other long-term employee benefits	-145
Deferred tax liabilities	-552
Lease liabilities	-169
Other payables	-432
<b>Net identifiable assets acquired</b>	<b>26,702</b>
Negative goodwill	-662
<b>Net assets acquired</b>	<b>26,041</b>

The fair value of the 1,000,000 shares issued as part of the consideration paid was based on the published share price on the acquisition date of EUR 8.04 per share.

The acquisition resulted in a negative goodwill, which has been recognised directly to the income statement in other operating income. Koskisen Corporation obtained a favourable deal, due to the competitive situation in the industry and the long-standing uncertainty in the markets. The negative goodwill is not subject to taxation.

The acquisition cost calculation is considered final. No significant adjustments have been made to it during the review period.

The acquired business contributed revenues of EUR 30.3 million and operating loss of EUR 0.3 million for the period from 1 June to 31 December 2025 (does not include the recognition of negative goodwill). If the acquisition had occurred on 1 January 2025, consolidated pro-forma revenue and operating profit for the period from 1 January to 31 December 2025 would have been EUR 383.4 million and EUR 14.8 million respectively.

Acquisition-related costs of EUR 0.7 million are included in other operating expenses in the statement of profit or loss and in operating cash flows in the statement of cash flows.

## 7. Equity and earnings per share

EUR thousand	Total number of shares outstanding (pcs)	Treasury shares (pcs)	Total number of issued shares (pcs)	Share capital	Reserve for invested unrestricted equity
1 Jan 2024	23,010,573	1,086	23,011,659	1,512	73,843
Directed share issue without consideration, management	13,500	-	13,500	-	-
31 Dec 2024	23,024,073	1,086	23,025,159	1,512	73,843
Directed share issue without consideration, management	70,376	-	70,376	-	-
Directed share issue, business acquisition	1,000,000	-	1,000,000	-	8,040
<b>31 Dec 2025</b>	<b>24,094,449</b>	<b>1,086</b>	<b>24,095,535</b>	<b>1,512</b>	<b>81,883</b>
EUR	1 Oct–31 Dec 2025	1 Oct–31 Dec 2024	1 Jan–31 Dec 2025	1 Jan–31 Dec 2024	
<b>Earning per share</b>					
Profit (loss) for the period attributable to the owners of the parent company (EUR)	1,026,511	1,548,744	8,620,018	8,287,597	
Weighted average number of shares outstanding during the period	24,359,235	23,024,073	23,600,697	23,021,352	
Diluted weighted average number of shares outstanding during the period	24,439,199	23,230,378	23,944,500	23,290,168	
<b>Basic earnings per share (EUR)</b>	<b>0.04</b>	<b>0.07</b>	<b>0.37</b>	<b>0.36</b>	
<b>Diluted earnings per share (EUR)</b>	<b>0.04</b>	<b>0.07</b>	<b>0.36</b>	<b>0.36</b>	

Koskisen Corporation has one series of shares, and all shares are equally entitled to dividends. One share carries one vote at the general meeting. The shares do not have a nominal value. The Koskisen Corporation shares are listed on the Nasdaq Helsinki stock exchange. The shares are included in the book-entry system maintained by Euroclear Finland Ltd. The trading code is KOSKI and the ISIN code is FI4000533005.

On 21 March 2025, Koskisen Corporation's Board of Directors decided on a free directed share issue for the payment of share rewards under the company's long-term performance-based incentive programme for 2022–2026 (earning period 2022–2024). A total of 70,376 new shares were issued free of charge in a directed share issue to seven persons covered by the incentive programme in accordance with the terms of the programme. The rewards paid under the incentive programme to each participating person were paid in shares and cash. The cash component covers the tax costs related to the shares. The total of 70,376 shares issued in the free directed share issue were registered in the Finnish Trade Register on 4 April 2025. Koskisen

Corporation's Board of Directors decided on the free directed share issue on the basis of an authorisation granted by the Annual General Meeting on 16 May 2024.

The Board of Directors of Koskisen Corporation decided on 30 May 2025 on a directed share issue of 1,000,000 new Koskisen shares to lisveden Metsä on the basis of the authorisation given by the Annual General Meeting on 15 May 2025. As the share issue was carried out in order to complete the acquisition, there was a weighty financial reason for directing the share issue. The subscription price was entered in full in the reserve of invested non-restricted equity. The share price on the transaction date was EUR 8.04 per share.

## 8. Financial assets and liabilities

### FINANCIAL ASSETS AND FINANCIAL LIABILITIES BY CATEGORY

EUR thousand	Fair value hierarchy level	31 Dec 2025	31 Dec 2024
<b>Financial assets measured at amortised cost</b>			
Trade receivables	-	31,398	23,835
Cash and cash equivalents	-	24,441	31,823
<b>Total financial assets measured at amortised cost</b>		<b>55,838</b>	<b>55,658</b>
<b>Financial assets measured at fair value through profit or loss</b>			
Capital redemption contracts	1	11,692	11,236
Derivatives	2	141	277
Other assets measured at fair value through profit or loss	3	76	14
<b>Total financial assets measured at fair value through profit or loss</b>		<b>11,909</b>	<b>11,526</b>
<b>Financial liabilities measured at amortised cost</b>			
Loans from financial institutions	2	48,152	32,772
Lease liabilities	-	30,886	33,489
Trade payables	-	38,892	29,211
Trade payables, payment system	-	7,265	6,470
<b>Total financial liabilities measured at amortised cost</b>		<b>125,196</b>	<b>101,943</b>
<b>Financial liabilities measured at fair value through profit or loss</b>			
Derivative liabilities	2	-	141
<b>Total financial liabilities measured at fair value through profit or loss</b>		<b>-</b>	<b>141</b>

The fair value of the loans from financial institutions has been determined by discounting the future cash flows at the estimated market interest rate at the time of reporting. The company has estimated that the contractual interest rate of the loans is reasonably close to the market interest rate and has not made an adjustment to the discount rate at which the fair values are determined, in which case the fair values of the loans correspond to their nominal value. Since the company's loans from financial institutions have variable interest rates, the rise in market interest rates during the period has been directly reflected in the Group's interest expenses and has therefore not affected the fair value of the loans.

The fair value of derivatives is estimated based on the present value of future cash flows, using market prices on the valuation date, and the fair value of capital redemption contracts is estimated on the basis of counterparty quotes. Changes in the fair value of derivatives and capital redemption contracts are recognised in financial income and expenses, which are detailed below.

The fair value hierarchy levels are given in the table above.

Koskisen's loans from financial institutions contain covenants. The covenants were fulfilled during the presented periods and are expected to be fulfilled during the next financial year.

#### **Changes in financial liabilities**

In October, Koskisen renewed its financing agreement, which had been concluded in 2022 and consisted of three parts: an initially fixed-term loan of EUR 19.0 million, a fixed-term loan of EUR 10.0 million and a credit facility of EUR 8.0 million, aimed at financing the Group's working capital. These loans were replaced by a fixed-term loan of EUR 23.0 million and a credit facility of EUR 15.0 million. The new loan was used to repay the old fixed-term loans, of which a total of EUR 13.0 million remained. The credit facility was not in use when the new loan was drawn down.

The financing agreement is valid for five years until 2030. The loan agreement includes standard financing covenants and default terms. The new loan is unsecured. The financing covenants are measured quarterly on a rolling 12-month basis and are calculated based on Koskisen's consolidated financial information. The interest rates of the loans are tied to the six-month Euribor rate, and they also have a margin, the level of which depends on the ratio of net debt to EBITDA.

In addition, the company agreed a fixed term-loan of EUR 12.0 million during the past quarter. The financing is allocated to investments to increase capacity in the Sawn Timber Industry and Panel Industry segments. The loan has a term of seven years and will mature at the end of 2032. The loan is unsecured and includes similar covenants as the financing agreement mentioned above.

#### **Interest rate risk management**

Koskisen's loans from financial institutions expose the Group to cash flow interest rate risk. There have been no changes in Koskisen's interest rate risk hedging policy, but the Group's management constantly evaluates the magnitude of open risk and the need for additional hedging. Koskisen has interest rate swaps with a total nominal value of EUR 25 million. The changes in the fair value of the interest rate swaps offset the income statement effects of the loan's interest rate changes, protecting the Group from interest rate risk, even though the swaps are not one-to-one with the Group's loans from financial institutions. The interest rate swap agreements mature during 2028.

## MATURITIES OF FINANCIAL LIABILITIES

EUR thousand	2026	2027	2028	2029	2030	2031–	Total contractual cash flows	Carrying amount
<b>31 Dec 2025</b>								
Loans from financial institutions	7,165	8,057	8,895	7,967	17,364	5,526	54,976	48,152
Lease liabilities	6,048	4,483	4,328	3,839	3,170	19,961	41,830	30,886
Trade payables	38,892	–	–	–	–	–	38,892	38,892
Trade payables, payment system <sup>1</sup>	7,302	–	–	–	–	–	7,302	7,265
<b>Total</b>	<b>59,407</b>	<b>12,540</b>	<b>13,224</b>	<b>11,807</b>	<b>20,534</b>	<b>25,487</b>	<b>142,999</b>	<b>125,196</b>

EUR thousand	2025	2026	2027	2028	2029	2030–	Total contractual cash flows	Carrying amount
<b>31 Dec 2024</b>								
Loans from financial institutions	9,521	12,334	5,670	3,426	2,633	2,815	36,399	32,772
Lease liabilities	6,347	4,763	4,494	4,369	3,840	23,389	47,202	33,489
Derivative liabilities	141	–	–	–	–	–	141	141
Trade payables	29,211	–	–	–	–	–	29,211	29,211
Trade payables, payment system <sup>1</sup>	6,639	–	–	–	–	–	6,639	6,470
<b>Total</b>	<b>51,859</b>	<b>17,097</b>	<b>10,164</b>	<b>7,795</b>	<b>6,473</b>	<b>26,204</b>	<b>119,592</b>	<b>102,084</b>

<sup>1</sup> Trade payables under the payment system are payable on demand, so the company reports them as short-term debt. Accumulated interest and interest for the 45 days notice period have been added to the contractual cash flows of these.

## FINANCE INCOME AND COSTS

EUR thousand	1 Oct-31 Dec 2025	1 Oct-31 Dec 2024	1 Jan-31 Dec 2025	1 Jan-31 Dec 2024
<b>Finance income</b>				
Gains on foreign currency derivatives	30	-21	816	89
Foreign exchange gains	134	476	637	754
Gains on capital redemption contracts	56	116	456	611
Interest income	178	373	433	1,414
Gains on interest rate derivatives	15	162	191	769
Other finance income	1	1	1	1
<b>Total</b>	<b>413</b>	<b>1,107</b>	<b>2,534</b>	<b>3,638</b>
<b>Finance costs</b>				
Interest expenses from lease liabilities	-562	-613	-2,318	-2,209
Interest expenses from borrowings	-382	-674	-1,947	-2,617
Foreign exchange losses	-163	-220	-1,426	-593
Losses on interest rate derivatives	29	-186	-153	-615
Losses on foreign currency derivatives	-	-376	-14	-450
Other finance costs	-62	-45	-242	-206
<b>Total</b>	<b>-1,139</b>	<b>-2,114</b>	<b>-6,101</b>	<b>-6,689</b>
<b>Finance income and costs total</b>	<b>-726</b>	<b>-1,007</b>	<b>-3,567</b>	<b>-3,051</b>

## 9. Contingent liabilities and liability commitments

EUR thousand	31 Dec 2025	31 Dec 2024
<b>Liabilities for which collaterals have been given</b>		
Loans from financial institutions	-	15,500
<b>Account and guarantee limits in use at the balance sheet date</b>		
Account limit	-	-
Guarantee limit	83	83
<b>Mortgages</b>		
Real estate mortgages	-	307,200
Company mortgages	-	181,551
<b>Guarantees</b>		
Advance payment, delivery, etc. guarantees	83	83

Koskisen has committed to a total of EUR 14.9 million in payments related to investments. The commitments are mainly related to the district heating connection pipe between the production plants located in Järvelä, the new channel dryers for Järvelä sawmill, and the Panel Industry segment's investment programme.

## Calculation formulas for key figures

Items affecting comparability are unusual material items outside the ordinary course of business that relate to (i) costs related to reorganisations, (ii) impairment charges, (iii) the gain or loss from the sale of businesses or significant fixed assets and (iv) costs related to the Listing. Items affecting comparability is presented to reflect the

underlying business performance of Koskisen and to enhance comparability between periods. Koskisen believes that items affecting comparability provide meaningful supplemental information by excluding items outside the ordinary course of business that reduce comparability between periods.

Key figure	Definition	Reason for use
EBITDA	Operating profit (loss) + Depreciation, amortisation and impairments	EBITDA is an indicator used to measure Koskisen's performance.
EBITDA margin, %	EBITDA Revenue $\times 100$	EBITDA margin is an indicator used to measure Koskisen's performance.
Adjusted EBITDA	EBITDA + Items affecting comparability	Adjusted EBITDA is an indicator used to measure Koskisen's performance. Adjusted EBITDA is presented in addition to EBITDA to reflect the underlying business performance and to enhance comparability between periods. Koskisen believes that adjusted EBITDA provides meaningful supplemental information by excluding items outside the ordinary course of business that reduce comparability between periods.
Adjusted EBITDA margin, %	Adjusted EBITDA Revenue $\times 100$	Adjusted EBITDA margin is an indicator used to measure Koskisen's performance. Adjusted EBITDA margin is presented in addition to EBITDA margin to reflect the underlying business performance and to enhance comparability between periods. Koskisen believes that adjusted EBITDA margin provides meaningful supplemental information by excluding items outside the ordinary course of business that reduce comparability between periods.
EBIT margin, %	Operating profit (loss) Revenue $\times 100$	EBIT margin is an indicator used to measure Koskisen's performance.
Basic Earnings per Share, EUR	Profit (loss) for the period attributable to owners of the parent company Weighted average number of ordinary Shares outstanding during the period	Basic Earnings per Share reflects the distribution of Koskisen's results to its shareholders.
Diluted Earnings per Share, EUR	Profit (loss) for the period attributable to owners of the parent company Weighted average number of ordinary Shares outstanding during the period + Weighted average number of all dilutive instruments potentially to be converted into Shares	Diluted Earnings per Share reflects the distribution of Koskisen's results to its shareholders.

Key figure	Definition	Reason for use
Capital employed	Total assets - Current liabilities	Capital employed reflects the capital tied to Koskisen's operations and it is used to calculate return on capital employed.
Liquid assets	Current financial assets at fair value through profit or loss + Deposits + Cash and cash equivalents	Liquid assets reflects the amount of cash and other assets that are readily convertible to cash.
Net debt	Borrowings + Lease liabilities - Liquid assets	Net debt is an indicator used to assess Koskisen's total external debt financing.
Net debt/EBITDA, ratio	Net debt EBITDA (last 12 months)	Net debt/EBITDA is an indicator used to assess the level of Koskisen's financial risk and the level of Koskisen's indebtedness.
Working capital	Inventories + Trade receivables + Other receivables - Advances received - Trade payables - Trade payables, payment system	Working capital is an indicator used to monitor the level of direct net working capital tied to Koskisen's operations.
Equity ratio, %	Total equity Total assets - Advances received	Equity ratio measures Koskisen's solvency and ability to meet its liabilities in the long term.
Gearing, %	Net debt Total equity	Gearing is a measure used to assess Koskisen's financial leverage.
Return on capital employed, %	Operating profit (loss) (last 12 months) Capital employed (average for the last 12 months)	Return on capital employed reflects the return of capital tied to Koskisen's operations.

## Reconciliation of Alternative Performance Measures

The following table sets forth a reconciliation of the Alternative Performance Measures as at the dates and for the periods indicated:

EUR thousand	1 Oct–31 Dec 2025	1 Oct–31 Dec 2024	1 Jan–31 Dec 2025	1 Jan–31 Dec 2024
<b>Items affecting comparability</b>				
Income related to reorganisations	-	-	-662	-
Costs related to reorganisations	179	64	902	154
The gain (-) or loss (+) from sale of businesses or significant fixed assets	-	-	-105	-48
<b>Items affecting comparability</b>	<b>179</b>	<b>64</b>	<b>135</b>	<b>105</b>
<b>EBITDA</b>				
Operating profit (loss)	2,106	2,550	14,310	13,023
Depreciation, amortisation and impairments	3,917	3,100	14,478	11,169
<b>EBITDA</b>	<b>6,024</b>	<b>5,649</b>	<b>28,789</b>	<b>24,193</b>
<b>EBITDA margin, %</b>				
EBITDA	6,024	5,649	28,789	24,193
Revenue	95,143	72,978	354,936	282,262
<b>EBITDA margin, %</b>	<b>6.3 %</b>	<b>7.7 %</b>	<b>8.1 %</b>	<b>8.6 %</b>
<b>Adjusted EBITDA</b>				
Operating profit (loss)	2,106	2,550	14,310	13,023
Depreciation, amortisation and impairments	3,917	3,100	14,478	11,169
Items affecting comparability	179	64	135	105
<b>Adjusted EBITDA</b>	<b>6,203</b>	<b>5,714</b>	<b>28,924</b>	<b>24,298</b>
<b>Adjusted EBITDA margin, %</b>				
Adjusted EBITDA	6,203	5,714	28,924	24,298
Revenue	95,143	72,978	354,936	282,262
<b>Adjusted EBITDA margin, %</b>	<b>6.5 %</b>	<b>7.8 %</b>	<b>8.1 %</b>	<b>8.6 %</b>



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