Boozt
GROUP



Interim Financial Report Q3 2026

1 July - 30 September, 2026

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Q3 2026 summary

Winning market share across all categories

- Boozt continued to win market share in the Nordics in Q3 2026, with revenue growth accelerating to 16% in constant currency and 17% in SEK. The adjusted EBIT margin improved to 5.5% (4.0%).
- All categories and all major markets achieved double-digit growth in the quarter, including women's fashion, the largest category, which also accelerated further compared with Q2 2026.
- The autumn/winter season got off to a strong start, driven by a significantly wider assortment and improved commercial execution.
- The active customer base surpassed 4 million across the two sites, with more than 3 million on Boozt.com, up 13%. The department store concept continues to deliver, with close to 200,000 more multi-category customers on Boozt.com compared with a year ago.
- Boozt continues to invest in commercial initiatives to fuel growth and a continued higher gross margin. As planned, the investments entail higher operational costs to improve the customer journey, build the brand long-term and strengthen the organisation.
- Boozt enters Black Friday and the holiday season with its strongest inventory position ever.
- Boozt will host a Capital Markets Day on 9 March 2027 to update the market on strategic initiatives and financial ambitions.

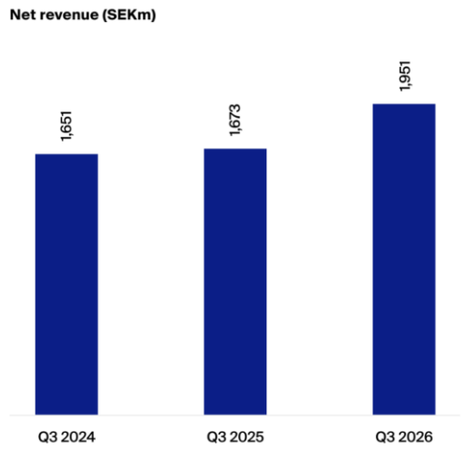
Financial performance Q3 2026

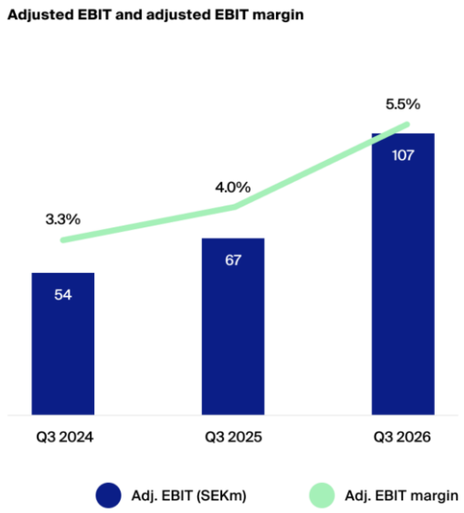
- Net revenue in Q3 2026 grew 16% in constant currency (17% in SEK) to SEK 1,951 million (SEK 1,673 million in Q3 2025). Growth was driven by Boozt.com (+17% in constant currency), supported by a broader and more inspirational assortment. Revenue from Booztlet.com grew 9% in constant currency.
- Gross margin improved to 40.0% (37.4%), reflecting less discounting as part of the strategic repositioning of Boozt.com and Booztlet.com. FX had a positive effect of around 0.5 percentage points.
- Adjusted EBIT was SEK 107 million (67), resulting in an adjusted EBIT margin of 5.5% (4.0%), an increase of 1.5 percentage points year-on-year. The improvement was driven by the higher gross margin. The FX development had a positive effect of around 0.5 percentage points on the adjusted EBIT margin, net of hedging.
- Free cash flow amounted to SEK 11 million (292). The decrease compared with Q3 2025 reflects a planned higher inventory build-up compared with last year ahead of the peak season and the one-off exit tax payment related to the move of headquarters to Copenhagen.

2026 Outlook

- On 28 September 2026, Boozt upgraded its full-year financial outlook, raising revenue growth guidance to 9-12% in constant currency (previously 7-11%) and adjusted EBIT margin guidance to 6.5-7.0% (previously 6.0-6.8%).
- Based on continued strong trading in October, net revenue growth is expected to be in the high end of the guidance range.
- On 26 October 2026, Boozt announced an organisational realignment of its commercial operations and stated that the adjusted EBIT margin for 2026 is also expected in the high end of the guidance range.

SEK million unless otherwise indicated	Q3 2026	Q3 2025	Change	9M 2026	9M 2025	Change	Rolling 12 months
Net revenue	1,951	1,673	17%	5,674	5,148	10%	8,813
Constant currency growth	16%	3%	+12pp	11%	2%	+9pp	8%
Gross margin	40.0%	37.4%	+2.6pp	39.1%	38.2%	+0.9pp	38.0%
Adjusted fulfilment cost ratio	-10.8%	-10.4%	-0.4pp	-10.6%	-10.5%	-0.1pp	-10.0%
Adjusted marketing cost ratio	-9.6%	-9.3%	-0.4pp	-9.2%	-10.3%	+1.1pp	-9.2%
Adjusted admin and other cost ratio	-10.0%	-9.2%	-0.8pp	-10.3%	-9.9%	-0.4pp	-8.7%
Adjusted EBIT	107	67	59%	282	167	68%	588
Adjusted EBIT margin (%)	5.5%	4.0%	+1.5pp	5.0%	3.3%	+1.7pp	6.7%
EBIT	80	41	92%	195	152	29%	447
EBIT margin (%)	4.1%	2.5%	+1.6pp	3.4%	2.9%	+0.5pp	5.1%
Profit for the period	59	26	131%	140	106	32%	335
Free cash flow	11	292	-96%	-688	-142	-386%	325







CEO's comment

Our Nordic department store strategy showed its strength and significant potential in the third quarter of 2026. We reported 16% growth in constant currency, accelerating further compared to a strong Q2. We are winning market share in every market in the Nordics, and we are doing it while expanding all our categories. This is exactly how we want to execute our strategy, building loyalty and a stronger position in every category, step by step. Customers shopping across categories buy more and stay with us longer.

There is no silver bullet behind these results. We are running the exact playbook that we set out at the beginning of the year, built on a wider and more premium assortment, stronger commercial execution and a more inspirational and seamless shopping experience. It starts with the assortment. Our autumn/winter collection is the broadest we have ever had, with significantly more brands and styles. Behind it is a commercial set-up that is stronger than a year ago, and after the quarter we simplified it further, with fewer management layers and clearer accountability.

The shopping experience has also taken a real step forward. AI has enabled us to drive sharper product content and increased use of model images and videos. Our new search function gets customers to the right product faster, and the virtual shopping assistant is now available across all our websites and in the app. What matters is the result: shopping at Boozt is easier, more personal and more inspiring.

Just as important, growth is coming with higher profitability. We are discounting less and running the business with more discipline. Boozt.com is increasingly a premium destination, where customers come for the brands, the inspiration and the experience rather than the discount, and that is what makes this growth healthy and sustainable. It also makes us a more attractive partner for brands, and we now offer more than 2,000 brands across our platforms.

The same discipline runs through our fulfilment centre in Ängelholm. We have set up a new return handling centre, ready for the peak in returns after Black Friday, and from Q4, flammable beauty products are picked automatically as part of the same flow as everything else. For customers, that means faster refunds and quicker deliveries.

We go into Black Friday and the holiday season with the strongest inventory position in our history. We have bought for growth, with more brands and a wider assortment than ever, and we are confident in what we have on our shelves. Our people and our logistics are ready for the most important weeks of the year. Now it is about execution. We intend to give our customers every reason to choose Boozt, and to finish the year strong.

Hermann Haraldsson, Founder & Group CEO

Key figures and ratios

SEK million unless otherwise indicated	Q3 2026	Q3 2025	Change	9M 2026	9M 2025	Change	Rolling 12 months
Net revenue	1,951	1,673	17%	5,674	5,148	10%	8,813
Net revenue growth (%)	17%	1%	+15pp	10%	0%	+10pp	7%
Gross profit	781	627	25%	2,220	1,967	13%	3,353
Gross margin (%)	40.0%	37.4%	+2.6pp	39.1%	38.2%	+0.9pp	38.0%
Fulfilment cost ratio (%)	-10.8%	-10.4%	-0.4pp	-10.6%	-10.5%	-0.1pp	-10.1%
Marketing cost ratio (%)	-9.6%	-9.3%	-0.4pp	-9.2%	-10.3%	+1.1pp	-9.2%
Admin and other cost ratio (%)	-11.4%	-10.8%	-0.6pp	-11.8%	-10.2%	-1.7pp	-9.7%
Depreciation cost ratio (%)	-4.1%	-4.5%	+0.5pp	-4.0%	-4.2%	+0.2pp	-3.9%
Adjusted admin and other cost ratio (%)	-10.0%	-9.2%	-0.8pp	-10.3%	-9.9%	-0.4pp	-8.7%
EBIT	80	41	92%	195	152	29%	447
EBIT margin (%)	4.1%	2.5%	+1.6pp	3.4%	2.9%	+0.5pp	5.1%
Adjusted EBIT	107	67	59%	282	167	68%	588
Adjusted EBIT margin (%)	5.5%	4.0%	+1.5pp	5.0%	3.3%	+1.7pp	6.7%
Profit for the period	59	26	131%	140	106	32%	335
Earnings per share (SEK)	1.02	0.41	147%	2.36	1.67	41%	5.63
Earnings per share after dilution (SEK)	0.98	0.39	153%	2.26	1.57	44%	5.32
Adjusted earnings per share (SEK)	1.39	0.74	87%	3.52	1.87	89%	7.50
Adjusted earnings per share after dilution (SEK)	1.33	0.69	92%	3.37	1.75	93%	7.09
Net working capital	1,134	1,089	4%	1,134	1,089	4%	1,134
Net working capital as share of net revenue (%)	12.9%	13.2%	-0.3pp	12.9%	13.2%	-0.3pp	12.9%
Free cash flow	11	292	-96%	-688	-142	-386%	325
Net debt / -net cash	12	-200	106%	12	-200	106%	12
Number of employees end of period	1,043	1,035	1%	1,043	1,035	1%	1,043



Investment case

Boozt stands out as a leading online retailer within fashion and lifestyle in the Nordic region, leveraging a scalable, technology-driven business model and a customer-centric approach. With diversified product categories, operational efficiency, and a focus on sustainability, Boozt is well-positioned for continued growth and profitability in a competitive e-commerce market.

Scalable model

In-house tech platform and automated fulfilment centre ensure scalability, flexibility and cost efficiency

Advanced AI integration enhancing efficiency and the total customer experience

Long-term market share target

10%

Share of the Nordic fashion and lifestyle market

Solid margin potential

Highly competitive unit economics driven by industry leading average order value

Scale and continuous optimisation supporting profitability

Medium-term profitability target

10%

Adjusted EBIT margin

Nordic online leader

Leading online retailer within fashion and lifestyle in the Nordics

Booztlet.com (outlet) enhancing inventory efficiency and attracting price-conscious consumers

Attractive assortment of more than 2,000 Nordic and international brands across six categories (Women, Men, Kids, Beauty, Sport, Home)

Growth opportunities

Increasing revenue by moving customers to multi-category shopping and grow share of wallet

Capitalising on a strong product offering and superior service levels

Increasing online penetration across categories

Market consolidation to support leading retailers

Resilience through diversification

Department store approach supports average order value and loyalty while leveraging marketing spend efficiency across categories

Reduction of risk through category diversification

Booztlet as a strategic hedge across cycles and a complementary growth engine

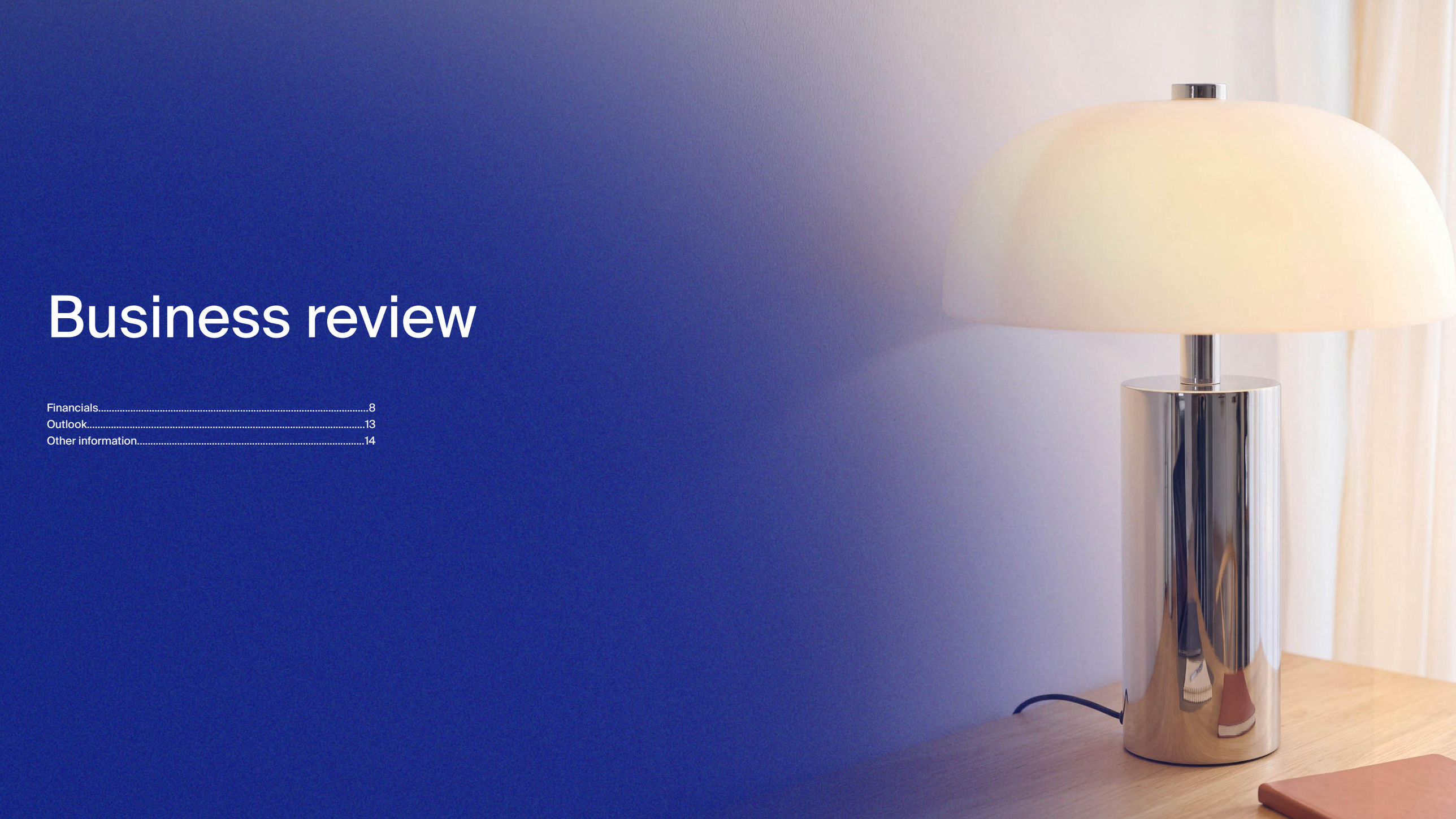
Return excess cash to shareholders

Boozt prioritises reinvestment of cash for organic growth and market share gains. Excess cash is returned to shareholders

Since initiating share buybacks in 2023, Boozt has repurchased approximately 14% of the company's share capital

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Financials

Net revenue

In Q3 2026, net revenue grew 16% in constant currency (17% in SEK) to SEK 1,951 million, compared with SEK 1,673 million in Q3 2025. An important driver of the growth was the invigorated women's category, which grew by double digit rates in the quarter. Men, Sport, Home, Beauty and Kids also increased by double digit rates, supported by the growth in women's fashion, as many women also shop in other categories. Boozt.com continued its solid performance with growth of 17% in constant currency, supported by a more inspirational assortment compared with last year. Booztlet.com increased 9% in constant currency.

Active customers over the last 12 months increased by 13% on Boozt.com, while Booztlet.com saw an 8% decline. Traffic development across both sites was influenced by the strategic shift of focus towards Boozt.com. Customer acquisition remained strong; during the third quarter, approximately 310,000 new customers shopped across the two sites. In total, the active customer base over the last 12 months surpassed 4 million and increased 7% compared with the same period last year. Growth was also supported by solid development among existing customers.

The department store concept remains solid on Boozt.com, where 53% of active customers shopped across more than one category over the last 12 months, unchanged from last year. With a larger active customer base, this means close to 200,000 more customers now shop across categories. The share is held back by a high inflow of new customers, who typically start out in a single category. Customers who shop across categories buy more often, spend a larger share of their wallet on Boozt and stay customers for a longer period.

The Average Order Value (AOV) on Boozt.com was marginally up compared with last year at SEK 944 (941), while the AOV on Booztlet.com increased 3% to SEK 1,009 (978).

SEK million	Q3 2026	Q3 2025	Change	Change (CER*)	9M 2026	9M 2025	Change	Change (CER)	Rolling 12 months
Nordics	1,757	1,503	17%	16%	5,102	4,620	10%	11%	7,926
- of which Denmark	610	532	15%	15%	1,763	1,627	8%	11%	2,751
- of which Sweden	609	537	13%	13%	1,837	1,700	8%	8%	2,846
Rest of Europe	194	170	14%	15%	572	528	8%	10%	887
Total net revenue	**1,951**	**1,673**	**17%**	**16%**	**5,674**	**5,148**	**10%**	**11%**	**8,813**

* Constant exchange rates

Other revenue

Other revenue (included in revenue from Boozt.com and Booztlet.com) in the quarter was SEK 96 million (79), an increase of 21% compared with last year. Other revenue includes revenue not directly related to product sales, such as income from Boozt Media Partnership, Boozt Data Intelligence, BooztPay and breakage from gift cards.

Geographical split

In Q3 2026, revenue in the Nordics was SEK 1,757 million (1,503), corresponding to a 17% increase compared with Q3 2025 (or 16% in constant currency). Revenue from all Nordic markets increased in constant currency, with Sweden up 13% and Denmark up 15% in constant currency. Revenue from the Nordics was also supported by strong performance in Norway, which increased around 20% in constant currency in the quarter.

Revenue in the Rest of Europe increased by 14% to SEK 194 million (170), corresponding to an increase of 15% in constant currency.



Gross profit

Gross profit was SEK 781 million (627) in Q3 2026, with a gross margin of 40.0% (37.4%), an increase of 2.6 percentage points year-on-year. The improvement was primarily driven by a planned reduction in discounts on Boozt.com and relatively more sales on Boozt.com versus Booztlet.com. Additionally, favourable currency developments had a positive effect of around 0.5 percentage points on the gross margin versus last year.

Operational costs

Boozt continues to invest in commercial initiatives to fuel the growth momentum and drive a continued higher gross margin. As planned, the investments entail higher operational costs to improve the customer journey, build the brand long-term and strengthen the organisation. The increase of inventory and higher inbound delivery for the peak season also affected the fulfilment cost.

The adjusted fulfilment cost ratio for Q3 2026 was 10.8% (10.4%), an increase of 0.4 percentage points year-on-year. The increase was driven by significantly higher inbound volumes ahead of the peak season, with inventory up 21% year-on-year. Underlying efficiency continued to improve in the quarter. Inflationary pressure from rising oil prices had a small impact on distribution cost.

Boozt continues to invest in capacity and automation at the fulfilment centre. A new return handling centre is established for the peak season after Black Friday and from Q4, flammable beauty products are picked automatically in the same flow as the rest of the assortment. Boozt also plans to invest in a fourth AutoStore system (AS4), expected to be operational in 2027 (see Outlook). These initiatives will enable the fulfilment centre to handle higher volumes more efficiently and are expected to lower the fulfilment cost ratio over time.

The adjusted marketing cost ratio increased 0.4 percentage points to 9.6% (9.3%). Efficiency gains from improved digital marketing were more than offset by increased offline marketing investment and higher overall marketing spend to support the strong start to the autumn/winter season and long-term brand building.

The adjusted admin and other cost ratio was 10.0% (9.2%) in the quarter, up 0.8 percentage points year-on-year. The ratio was impacted by a negative effect of around 0.3 percentage points from the company's hedging of foreign exchange risk and the continued appreciation of NOK versus SEK. The increase also reflects higher salary costs following the relocation of Boozt's headquarters to Copenhagen, including enhancement of the commercial organisation to support the company's strategic priorities.

Share of net revenue	Q3 2026	Q3 2025	Change	9M 2026	9M 2025	Change	Rolling 12 months
GROUP							
Gross margin	40.0%	37.4%	+2.6pp	39.1%	38.2%	+0.9pp	38.0%
Adj. fulfilment cost ratio	-10.8%	-10.4%	-0.4pp	-10.6%	-10.5%	-0.1pp	-10.0%
Adj. marketing cost ratio	-9.6%	-9.3%	-0.4pp	-9.2%	-10.3%	+1.1pp	-9.2%
Adj. admin and other cost ratio	-10.0%	-9.2%	-0.8pp	-10.3%	-9.9%	-0.4pp	-8.7%
Adj. depreciation cost ratio	-4.1%	-4.5%	+0.5pp	-4.0%	-4.2%	+0.2pp	-3.4%
Adj. EBIT margin	5.5%	4.0%	+1.5pp	5.0%	3.3%	+1.7pp	6.7%

* All adjustments in Q3 2026 (SEK 27m) and Q3 2025 (SEK 26m) were recognised within the admin and other cost line.

The adjusted depreciation cost ratio decreased to 4.1% (4.5%), driven by operational leverage as the depreciation costs in absolute terms were largely in line with last year.

Adjusted EBIT

Adjusted EBIT was SEK 107 million (67), with a margin of 5.5% (4.0%), up 1.5 percentage points year-on-year. The improvement was driven by a higher gross margin, benefiting from a planned reduction in discounts, and by a currency tailwind of around 0.5 percentage points. This was partially offset by higher operating costs to support growth.

Adjustments for the quarter amounted to a cost of SEK 27 million, compared with SEK 26 million in Q3 2025, with all adjustments in both periods recognised within the admin and other cost line and entirely related to share-based payments.

EBIT

EBIT was SEK 80 million (41) in Q3 2026, corresponding to an EBIT margin of 4.1% (2.5%).

Financial items

Net financial items for the quarter totalled SEK -5 million (-7). Financial income amounted to SEK 1 million (2) and was mainly related to interest income on the cash position. Financial expenses decreased to SEK -6 million (-10). Financial expenses comprised SEK -1 million related to interest on loans and SEK -4 million related to interest on leasing contracts under IFRS 16. The improvement is a result of enhanced cash management handling.

Tax

Income tax for Q3 2026 was SEK -15 million (-8), corresponding to an effective tax rate of 20.5% (24.6%) for the quarter.

Profit for the period

Profit for Q3 2026 was SEK 59 million (26), resulting in earnings per share of SEK 1.02 (0.41). Earnings per share after dilution were SEK 0.98 (0.39).

Net working capital

Net working capital at the end of Q3 2026 was SEK 1,134 million (1,089) equivalent to 12.9% (13.2%) of net revenue for the last 12 months.

Inventory at the end of Q3 2026 amounted to SEK 3,820 million (3,151), up 21% year-on-year as part of the planned build-up ahead of Black Friday and the holiday season. As a share of revenue for the last 12 months, inventory increased 5.1 percentage points to 43.3% (38.2%).

Accounts payable increased to SEK 2,513 million (1,906) at the end of Q3 2026, corresponding to 28.5% (23.1%) of net revenue for the last 12 months. The increase was mainly driven by higher inbound deliveries of autumn/winter products ahead of the peak season, supported by ongoing working capital optimisation.

Accounts receivable was SEK 70 million (57) at the end of Q3 2026 corresponding to 0.8% (0.7%) of net revenue for the last 12 months.

Cash flow

Free cash flow for the quarter was SEK 11 million (292). The decline compared with Q3 2025 was mainly driven by a planned higher inventory build-up than last year ahead of the peak season, as well as the payment of exit tax related to the relocation of the headquarters to Copenhagen.

Cash flow from operations

Cash flow from operating activities amounted to SEK 54 million (318) in the quarter. The decline was mainly driven by changes in net working capital, which was impacted by the planned increase in inventories. Cash flow from operating activities before changes to net working capital was SEK 124 million (112).

Cash flow from investments

Cash flow from investing activities amounted to SEK -43 million (-26). The increase in outflow was primarily driven by investments in fixed assets, which rose to SEK -18 million (-6) in the quarter. This development was mainly attributable to the establishment of a new return handling centre at the fulfilment centre. Investments in intangible assets, primarily related to IT infrastructure, amounted to SEK -24 million (-23).

Cash flow from financing

Cash flow from financing activities amounted to SEK 212 million, compared with SEK -270 million in Q3 2025. The change was primarily driven by net borrowings of SEK 300 million in the quarter, mainly to fund the planned increase in inventory, compared with a net repayment of SEK 100 million in Q3 2025. Additionally, share repurchases were lower at SEK 50 million, compared with SEK 141 million in Q3 2025.

Net debt/cash position

At the end of Q3 2026, the Group reported a net debt position of SEK 12 million, compared with a net cash position of SEK 200 million at the end of Q3 2025. The change reflects the recent ramp-up in inventory ahead of the peak season, the payment of exit tax related to the relocation of the headquarters to Copenhagen and the continued share buyback programme. Under the programme, Boozt has repurchased shares for a total amount of SEK 401 million over the last 12 months (including SEK 50 million in Q3 2026).



Segments

Boozt.com

Net revenue

In Q3 2026, revenue from Boozt.com was SEK 1,603 million (1,357), corresponding to an increase of 18% in SEK and 17% in constant currency. The growth was driven by a broader and more inspirational autumn/winter assortment, offering approximately 55% more style variations versus last year.

Active customers on Boozt.com surpassed 3 million for the first time, increasing 13% to 3.1 million over the last 12 months. In Q3 2026 alone, the number of customers shopping on the site increased by around 20% compared with the same quarter last year, reflecting a clear improvement in recent customer activity. The number of orders on Boozt.com increased 18% to 1.5 million in Q3 2026, reflecting this positive trend. The average order value was SEK 944 (941) and was marginally up compared with Q3 2025.

Revenue in the Nordics increased 17% to SEK 1,456 million (1,246), or 16% in constant currency. Sweden and Denmark continued their solid momentum, growing 15% and 16% respectively in constant currency. Revenue from the Rest of Europe increased 33% in constant currency to SEK 147 million (111).

True frequency was 6.9 (6.9) with cohorts maintaining a high level of engagement. Customer satisfaction remained high, with a Trustpilot score of 4.4 (4.5) and a Net Promoter Score (NPS) of 75 (81). The decline in NPS was mainly related to a transition period following a reorganisation of customer service.

Adjusted EBIT and EBIT

Adjusted EBIT increased to SEK 91 million (62), with an adjusted EBIT margin of 5.7% (4.6%). The improvement was mainly driven by a stronger gross margin, supported by the planned reduction in discounts.

Adjustments for the quarter amounted to a cost of SEK 23 million, compared with SEK 21 million in Q3 2025. Adjustments for both quarters were entirely related to share-based payments.

EBIT was SEK 68 million (41), corresponding to an EBIT margin of 4.3% (3.0%).

SEK million unless otherwise indicated	Q3 2026	Q3 2025	Change	9M 2026	9M 2025	Change	Rolling 12 months
Boozt.com							
Net revenue	1,603	1,357	18%	4,606	4,109	12%	7,157
EBIT	68	41	65%	163	142	15%	382
EBIT margin (%)	4.3%	3.0%	+1.2pp	3.5%	3.5%	+0.1pp	5.3%
Adjusted EBIT	91	62	46%	233	155	50%	497
Adjusted EBIT margin (%)	5.7%	4.6%	+1.1pp	5.1%	3.8%	+1.3pp	6.9%
No. of orders (000)	1,546	1,305	18%	4,593	3,988	15%	7,012
True frequency	6.9	6.9	0%	6.9	6.9	0%	6.9
Average order value (SEK)	944	941	0%	925	943	-2%	950
Active customers (000)	3,085	2,742	13%	3,085	2,742	13%	3,085
No. of orders per active customer	2.3	2.3	-1%	2.3	2.3	-1%	2.3

SEK million	Q3 2026	Q3 2025	Change	Change (CER)	9M 2026	9M 2025	Change	Change (CER)	Rolling 12 months
Boozt.com									
Nordics	1,456	1,246	17%	16%	4,198	3,759	12%	12%	6,550
- of which Denmark	540	469	15%	16%	1,555	1,388	12%	14%	2,434
- of which Sweden	462	403	15%	15%	1,379	1,254	10%	10%	2,148
Rest of Europe	147	111	32%	33%	409	350	17%	19%	607
Total net revenue	**1,603**	**1,357**	**18%**	**17%**	**4,606**	**4,109**	**12%**	**13%**	**7,157**

Booztlet.com

Net revenue

In Q3 2026, net revenue from Booztlet.com was SEK 348 million (316), corresponding to an increase of 10% (or 9% in constant currency) compared with the same quarter last year. The growth was driven by the Nordics and a higher average order value, which rose 3% to SEK 1,009 (978).

Active customers over the last 12 months declined 8% to 0.9 million; however, the number of active customers in Q3 2026 was slightly up compared with the same quarter last year.

Revenue from the Nordics was SEK 301 million (257), corresponding to an increase of 17% compared with Q3 2025 (or 16% in constant currency). Sweden grew 10% in the quarter, while Denmark increased 12%. Revenue from the Rest of Europe declined 20% to SEK 48 million (59), corresponding to a decline of 19% in constant currency. The decline outside of the Nordics was mainly due to a deliberate reduction in the assortment in the region.

Adjusted EBIT and EBIT

Adjusted EBIT increased to SEK 16 million (5), with an adjusted EBIT margin of 4.6% (1.6%), mainly reflecting an increase in the gross margin.

Adjustments for the quarter amounted to a cost of SEK 5 million, unchanged compared with Q3 2025. Adjustments for both quarters were entirely related to share-based payments.

EBIT was SEK 11 million (0), corresponding to an EBIT margin of 3.3% (0.0%).

SEK million unless otherwise indicated	Q3 2026	Q3 2025	Change	9M 2026	9M 2025	Change	Rolling 12 months
Booztlet.com							
Net revenue	348	316	10%	1,068	1,040	3%	1,656
EBIT	11	0	n.m	32	9	236%	65
EBIT margin (%)	3.3%	0.0%	+3.2pp	3.0%	0.9%	+2.1pp	3.9%
Adjusted EBIT	16	5	210%	49	12	307%	91
Adjusted EBIT margin (%)	4.6%	1.6%	+3.0pp	4.6%	1.1%	+3.4pp	5.5%
No. of orders (000)	333	312	7%	1,049	1,046	0%	1,612
Average order value (SEK)	1,009	978	3%	985	962	2%	997
Active customers (000)	948	1,033	-8%	948	1,033	-8%	948
No. of orders per active customer	1.7	1.6	3%	1.7	1.6	3%	1.7

SEK million	Q3 2026	Q3 2025	Change	Change (CER)	9M 2026	9M 2025	Change	Change (CER)	Rolling 12 months
Booztlet.com									
Nordics	301	257	17%	16%	905	862	5%	5%	1,376
- of which Denmark	70	63	12%	12%	208	238	-13%	-11%	317
- of which Sweden	147	133	10%	10%	458	446	3%	3%	698
Rest of Europe	48	59	-20%	-19%	163	178	-8%	-6%	280
Total net revenue	**348**	**316**	**10%**	**9%**	**1,068**	**1,040**	**3%**	**3%**	**1,656**

Outlook

Outlook 2026

On 28 September 2026, Boozt upgraded its full-year financial outlook based on the performance in Q3. Net revenue growth guidance was raised to 9-12% in constant currency (previously 7-11%) and the adjusted EBIT margin guidance was raised to 6.5-7.0% (previously 6.0-6.8%). Based on continued strong trading in October, net revenue growth for 2026 is now expected to be in the high end of the guidance range.

On 26 October 2026, Boozt announced an organisational realignment of its commercial operations and stated that the adjusted EBIT margin for 2026 is expected to be in the high end of the guidance range. Non-recurring severance costs of approximately SEK 40 million related to the realignment will be reported as an adjustment to EBIT in Q4 2026.

	Outlook 2026	Reported FY 2025
Revenue growth (constant currency)	9-12%	3%
Adjusted EBIT margin	6.5-7.0%	5.7%

Assuming exchange rates remain at current levels for the remainder of 2026, currency is expected to have a positive impact of around 1 percentage point on net revenue growth and around 0.5 percentage points on the adjusted EBIT margin for the full year.

Profitability is expected to benefit from gross margin improvement, supported by a planned reduction in discounts and a higher share of Other revenue, combined with efficiency gains through AI-driven automation and operational improvements. These are expected to be partially offset by costs related to the Copenhagen relocation and deliberate investments in growth, including talent, commercial initiatives, the customer journey and fulfilment.

Boozt has gradually reduced the fulfilment cost ratio over many years, from 13.7% in 2019 to 10.1% in 2025. For the full year 2026, the ratio is expected to be roughly in line with 2025, despite the step-up in inbound volumes ahead of the peak season and the one-off effect of installing a sprinkler roof over the AutoStore systems. Underlying efficiency continues to improve, and the investments in capacity and automation create potential for further efficiencies going forward.

The outlook assumes continued operational stability in the Nordic market. Heightened geopolitical tensions and trade policy developments introduce risks to supply chains and consumer confidence that could impact the full-year result negatively.

Capex

Capex for 2026 is expected to be SEK 180-195 million. This includes a sprinkler system for the AutoStore installations at the fulfilment centre in Ängelholm, required by the insurer, as well as one-off capex related to the relocation of the headquarters.

In 2027, Boozt will invest in a fourth AutoStore system (AS4) at the fulfilment centre in Ängelholm. The investment is expected to amount to just under SEK 200 million and will be paid in full in 2027. AS4 will add capacity for continued growth and is expected to support further efficiency improvements in fulfilment. It is expected to be operational no later than Q4 2027, ahead of the peak season.

Free cash flow

While the underlying cash generation is strong, the free cash flow in 2026 is expected to be moderate due to the timing of non-recurring cash items. Key drivers include exit tax of SEK 140 million related to the relocation to Copenhagen, approximately SEK 50 million in non-recurring moving costs, as well as inventory build-up ahead of the peak season and for early 2027.

Financial implications related to relocation of headquarters

Relocation costs

The relocation of Boozt's headquarters from Hyllie, Sweden, to Copenhagen, Denmark, was completed in February 2026. Total non-recurring costs of approximately SEK 50 million have been fully expensed, with around SEK 40 million recognised in Q4 2025 and the remainder in Q1 2026. The cash flow impact will be distributed across 2026.

Exit tax implications

The relocation of business operations from Sweden triggers an exit tax payment of an estimated SEK 180 million, with a net cash impact in 2026 of SEK 140 million. The full amount will be available as a deduction against corporate taxes in Denmark, expected to be fully utilised over a five-year period from 2026, resulting in a neutral net cash flow effect over that period.

Other information

Significant events during Q3 2026

Expansion of share buyback programme

In August, the Board expanded the ongoing share repurchase programme from SEK 200 million to SEK 300 million. The programme aims to adapt Boozt's capital structure to its capital needs over time by returning excess capital to shareholders, and runs until the Annual General Meeting 2027 at the latest.

Change in the Board of Directors of Boozt AB

On 28 August, Julie Wiese stepped down from Boozt's Board of Directors following Ferd AS's divestment of its entire shareholding in the company on 27 August. Julie Wiese did not serve on any board committees. The Board of Directors remains fully operational with its six remaining members and will continue its regular work until the next Annual General Meeting.

Upgrade of full-year financial outlook

On 28 September 2026, Boozt upgraded its full-year financial outlook following strong Q3 trading. Net revenue growth guidance was raised to 9-12% in constant currency (previously 7-11%) and the adjusted EBIT margin guidance was raised to 6.5-7.0% (previously 6.0-6.8%).

Significant events after the reporting date

Appointment of Nomination Committee

On 19 October, Boozt's Nomination Committee was formed in accordance with the principles adopted by the Annual General Meeting and has the following composition:

- Anders Lund (appointed by BLS Capital), Chair of the Nomination Committee
- Claus Wiinblad (appointed by ATP)
- Arne Lööw (appointed by the Fourth Swedish National Pension Fund (AP4))
- Henrik Theilbjørn, Chair of the Board of Boozt AB

The Nomination Committee submits proposals to the AGM regarding the composition of the Board, remuneration for the Board, election of auditors, and auditor fees.

Organisational realignment of commercial operations

On 26 October, Boozt announced an organisational realignment of its commercial operations to simplify the organisational structure, reduce management layers and strengthen operational efficiency. The realignment involves a reduction of approximately 10 positions at management level, including two members of Group Management, Chief Commercial Officer Peter G. Jørgensen and Chief Human Resources Officer Sandra Joy Sahlertz, who have left the company. Non-recurring severance costs will amount to approximately SEK 40 million in Q4 2026, of which SEK 10 million is non-cash LTIP cost. The realignment is expected to add around 0.3 percentage points to the EBIT margin on a full-year basis, with full effect from 1 November 2026.

Share buyback programme carried out under the Safe Harbour Regulation

As of 2 November 2026, the ongoing share buyback programme is carried out under the safe harbour provisions of the EU Market Abuse Regulation (MAR) and Commission Delegated Regulation (EU) 2016/1052 (the Safe Harbour Regulation). The programme is otherwise unchanged.

Treasury shares

During Q3 2026, Boozt repurchased 338,000 own shares (or 0.5% of the share capital) for an amount of SEK 50 million. In the first nine months of 2026, Boozt repurchased 2,754,308 shares in total (or 4.4% of the share capital), for an amount of SEK 318 million. Since the share buyback programmes were initiated in 2023, Boozt has repurchased a total of 9,403,167 shares (or 14% of the share capital) for an amount of SEK 1,021 million.

As of 2 November 2026, the share buyback programme is carried out under the Safe Harbour Regulation.

As of 30 September 2026, Boozt holds 6.5% of the share capital in the company, equivalent to a total of 4,035,222 treasury shares, of which 1,744,867 are classified as C-shares.

Parent company

Net revenue of the parent company in Q3 2026 amounted to SEK 15 million (38). The parent company has invoiced fees for management services in accordance with the Group's intercompany agreements to other Group companies during the period. Costs for the period are mainly attributable to costs related to personnel costs for the Group Management and remuneration to the Board of Directors. Net profit for the third quarter totalled SEK 1 million (2).

Seasonal variances

Seasonal variances affect the Group since purchases are cyclical and inventories are built up before each season. However, each quarter is comparable between years. Traditionally the fourth quarter has the highest net revenue, whereas the first quarter has the lowest. Inventory levels in the industry can be affected by an early or late start to the season impacting the promotional activities needed to clear inventory. To illustrate the long-term development trend the Group reports rolling 12 months' figures, where applicable.

Risks and uncertainties

Boozt has developed a risk management framework with the purpose to strengthen the structure of how risk management is carried out throughout the Group. Identified risks are reviewed by the Board of Directors continuously. All identified risks as well as the risk management process are described in the Group's Annual Report 2025 on pages 27-29.

Related party transactions

Boozt's related parties and the extent of transactions with its related parties are described in Note 26 in the Annual Report 2025. There have not been any significant transactions with members of Group Management or other related parties during the quarter.

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Consolidated financial statements

Consolidated income statement

SEK million	Note	Q3 2026	Q3 2025	9M 2026	9M 2025	Rolling 12 months
Net revenue	2	1,951	1,673	5,674	5,148	8,813
Total operating income		**1,951**	**1,673**	**5,674**	**5,148**	**8,813**
Goods for resale		-1,170	-1,047	-3,454	-3,181	-5,460
Other external costs		-412	-335	-1,149	-1,078	-1,741
Cost of personnel		-204	-177	-637	-516	-810
Depreciation and amortisation of tangible and intangible assets		-79	-76	-227	-218	-340
Other operating costs		-7	3	-11	-3	-14
Total operating costs		**-1,872**	**-1,632**	**-5,479**	**-4,997**	**-8,365**
OPERATING PROFIT (EBIT)	2	**80**	**41**	**195**	**152**	**447**
Financial income		1	2	4	16	8
Financial expenses	3	-6	-10	-21	-32	-31
Net financial items		**-5**	**-7**	**-17**	**-15**	**-24**
PROFIT BEFORE TAX	2	**75**	**34**	**178**	**136**	**424**
Income tax		-15	-8	-39	-30	-89
PROFIT FOR THE PERIOD		**59**	**26**	**140**	**106**	**335**

	Note	Q3 2026	Q3 2025	9M 2026	9M 2025	Rolling 12 months
Average number of shares (000)		58,204	62,145	59,080	63,292	59,536
Average number of shares after dilution (000)		60,873	66,609	61,792	67,528	63,006
Earnings per share (SEK)		1.02	0.41	2.36	1.67	5.63
Earnings per share after dilution (SEK)		0.98	0.39	2.26	1.57	5.32

Consolidated statement of comprehensive income

SEK million	Note	Q3 2026	Q3 2025	9M 2026	9M 2025	Rolling 12 months
PROFIT FOR THE PERIOD		59	26	140	106	335
ITEMS THAT MAY BE RE-CLASSIFIED TO THE INCOME STATEMENT:						
Cash flow hedge reserve		-1	-	4	-	4
Translation differences		21	-4	34	-22	21
TOTAL COMPREHENSIVE PROFIT FOR THE PERIOD		**79**	**22**	**177**	**84**	**360**
ATTRIBUTABLE TO						
Parent company's shareholders		79	22	177	84	360

Consolidated statement of financial position

SEK million	Note	30 Sep, 2026	30 Sep, 2025	31 Dec, 2025
ASSETS				
Trademarks	4	95	93	91
Goodwill	4	304	297	290
Web platform	4	247	248	249
Total intangible assets		**645**	**638**	**630**
Right of use asset		649	446	381
Machinery and equipment	4	783	777	765
Total tangible assets		**1,432**	**1,223**	**1,145**
Deposits		28	18	28
Shares in associated companies		17	14	14
Deferred tax asset		188	12	10
Total other assets		**233**	**44**	**52**
Total non-current assets		**2,311**	**1,904**	**1,827**
Inventory		3,820	3,151	2,421
Accounts receivable	3	70	57	48
Other receivables	3	133	128	96
Current tax receivables		199	49	69
Prepaid expenses and accrued income		120	124	145
Cash and cash equivalents	3	338	399	1,098
Total current assets		**4,680**	**3,909**	**3,878**
TOTAL ASSETS		**6,991**	**5,813**	**5,704**

SEK million	Note	30 Sep, 2026	30 Sep, 2025	31 Dec, 2025
EQUITY AND LIABILITIES				
Share capital		6	6	6
Other capital contributions		2,421	2,366	2,367
Reserves		56	31	18
Retained earnings including profit for the period		223	289	401
Total equity		**2,705**	**2,692**	**2,793**
Non-current interest bearing liabilities	3	350	199	0
Non-current lease liabilities	3	583	356	337
Other non-current provisions		18	14	21
Deferred tax liabilities		21	18	18
Total non-current liabilities		**971**	**588**	**376**
Current lease liabilities	3	107	112	104
Accounts payable	3	2,513	1,906	1,384
Current tax liabilities		213	38	84
Other liabilities	3	110	132	533
Accrued expenses and prepaid income		372	345	430
Total current liabilities		**3,315**	**2,533**	**2,535**
Total liabilities		**4,286**	**3,121**	**2,911**
TOTAL EQUITY AND LIABILITIES		**6,991**	**5,813**	**5,704**

Consolidated statement of changes in equity

SEK million	Share capital	Other capital contributions	Reserves	Profit brought forward incl. period's profit/loss for the year	Total equity attributable to parent company shareholders
Equity as per 1 Jan, 2025	**6**	**2,372**	**53**	**553**	**2,983**
Profit for the period	-	-	-	106	106
Other comprehensive income	-	-	-22	-	-22
COMPREHENSIVE PROFIT/LOSS FOR THE PERIOD	**0**	**0**	**-22**	**106**	**84**
Share-based compensation	-	-6	-	-	-6
Share buyback	-	-	-	-369	-369
Total transactions with owners	**0**	**-6**	**0**	**-369**	**-375**
Equity as per 30 Sep, 2025	**6**	**2,366**	**31**	**289**	**2,692**

SEK million	Share capital	Other capital contributions	Reserves	Profit brought forward incl. period's profit/loss for the year	Total equity attributable to parent company shareholders
Equity as per 1 Jan, 2026	**6**	**2,367**	**18**	**401**	**2,793**
Profit for the period	-	-	-	140	**140**
Other comprehensive income	-	-	37	-	37
COMPREHENSIVE PROFIT/LOSS FOR THE PERIOD	**0**	**0**	**37**	**140**	**177**
Share-based compensation	-	53	-	-	53
Share buyback	-	-	-	-318	-318
Total transactions with owners	**0**	**53**	**0**	**-318**	**-265**
Equity as per 30 Sep, 2026	**6**	**2,421**	**56**	**223**	**2,705**

Consolidated statement of cash flow

SEK million	Note	Q3 2026	Q3 2025	9M 2026	9M 2025	Rolling 12 months
Operating profit		80	41	195	152	447
Adjustments for non-cash items:						
Non-cash remuneration from share-based payments (social charges)		4	19	12	-6	14
Non-cash remuneration from share-based payments		23	6	53	-6	52
Depreciation		79	76	227	218	340
Other items not included in cash flow		2	-	-4	-	5
Redemption of share-based payments (social charges)		0	-0	-9	-1	-9
Interest received		1	2	4	16	8
Interest paid	3	-6	-10	-21	-32	-31
Paid income tax		-59	-24	-203	-70	-227
CASH FLOW FROM OPERATING ACTIVITIES BEFORE CHANGES IN WORKING CAPITAL		**124**	**112**	**255**	**272**	**598**
Changes in inventory		-1,247	-746	-1,399	-477	-668
Changes in current assets		-22	-18	-28	104	-8
Changes in current liabilities		1,199	971	648	76	613
Cash flow from changes in working capital		**-70**	**207**	**-779**	**-297**	**-64**
CASH FLOW FROM OPERATING ACTIVITIES		**54**	**318**	**-524**	**-25**	**535**

SEK million	Note	Q3 2026	Q3 2025	9M 2026	9M 2025	Rolling 12 months
Acquisition of operations, net liquidity effect	4	-	-	-3	-	-3
Investments in fixed assets	4	-18	-6	-96	-35	-108
Change in financial assets	4	-1	3	0	-7	-10
Investments in intangible assets	4	-24	-23	-68	-74	-91
CASH FLOW FROM INVESTING ACTIVITIES	4	**-43**	**-26**	**-167**	**-116**	**-213**
Share buyback		-50	-141	-318	-369	-401
New loans		400	100	950	521	1,050
Repayments of loans		-100	-200	-600	-701	-900
Repayments of lease liability		-37	-28	-105	-80	-134
CASH FLOW FROM FINANCING ACTIVITIES		**212**	**-270**	**-74**	**-630**	**-384**
Cash flow for the period		224	22	-765	-772	-63
Currency exchange gains/losses in cash and cash equivalents		3	-1	5	-3	2
Cash and cash equivalents beginning of period		112	378	1,098	1,174	399
CASH AND CASH EQUIVALENTS END OF PERIOD		**338**	**399**	**338**	**399**	**338**

Accounting notes

Note 1 - Accounting principles

The report is prepared in accordance with IAS 34 Interim Financial Reporting and the Swedish Annual Accounts Act. Information required by IAS 34 para 16A is provided in notes and other sections in the interim report. The accounting principles and calculation methods have remained unchanged from those applied in the 2025 Annual Report. Amended or new standards taking effect from 1 January 2026 have not had any material impact on the Group's financial reports for the period.

Important estimates and assessments

Preparation of the financial reports in accordance with IFRS requires management to make assessments and estimates and assumptions that affect application of the accounting policies and the recognised amounts of assets, liabilities, income, and expenses. Actual results may differ from these estimates.

Estimates and assumptions are continually evaluated. Changes in estimates are recognised in the period the change is made if the change only affected that period or in the period the change is made and in future periods if the change affects both current and future periods.

Important estimates and assessments are disclosed in the 2025 Annual Report on page 105.

Parent company

For the Parent Company Boozt AB (publ), the financial statements have been prepared in accordance with the Swedish Annual Accounts Act and the Swedish Financial Reporting Board's recommendation RFR 2 Accounting for Legal Entities. The reporting currency is SEK and all figures in the interim report are rounded to the nearest million.

Note 2 - Segment reporting

SEK million	Q3 2026	Q3 2025	9M 2026	9M 2025	Rolling 12 months
NET REVENUE					
Boozt.com	1,603	1,357	4,606	4,109	7,157
Booztlet.com	348	316	1,068	1,040	1,656
TOTAL NET REVENUE	**1,951**	**1,673**	**5,674**	**5,148**	**8,813**
EBIT					
Boozt.com	68	41	163	142	382
Booztlet.com	11	0	32	9	65
TOTAL EBIT	**80**	**41**	**195**	**152**	**447**
EARNINGS BEFORE TAX					
Boozt.com	64	35	149	130	363
Booztlet.com	11	-1	29	6	61
EARNINGS BEFORE TAX	**75**	**34**	**178**	**136**	**424**

Note 3 - Financial instruments

30 Sept, 2025 (SEK million)	Financial assets valued at amortised cost	Financial liabilities valued at amortised cost	Financial instruments measured at fair value via income statement	Total carrying amount	Fair value
Financial assets					
Deposits	18	-	-	18	18
Accounts receivable	57	-	-	57	57
Other receivables	128	-	-	128	128
Cash and cash equivalents	399	-	-	399	399
Total financial assets	**602**	**0**	**0**	**602**	**602**
Financial liabilities					
Liabilities to credit institutions	-	199	-	199	199
Accounts payable	-	1,906	-	1,906	1,906
Other liabilities	-	131	1	132	132
Lease liabilities	-	469	-	469	469
Total financial liabilities	**0**	**2,706**	**1**	**2,706**	**2,706**

30 Sept, 2026 (SEK million)	Financial assets valued at amortised cost	Financial liabilities valued at amortised cost	Financial instruments measured at fair value via income statement	Total carrying amount	Fair value
Financial assets					
Deposits	28	-	-	28	28
Accounts receivable	70	-	-	70	70
Other receivables	128	-	5	133	133
Cash and cash equivalents	338	-	-	338	338
Total financial assets	**564**	**0**	**5**	**568**	**568**
Financial liabilities					
Liabilities to credit institutions	-	350	-	350	350
Accounts payable	-	2,513	-	2,513	2,513
Other liabilities	-	110	0	110	110
Lease liabilities	-	690	-	690	690
Total financial liabilities	**0**	**3,663**	**0**	**3,663**	**3,663**

Calculation of fair value

The Group has derivative instruments that comprise foreign exchange forwards used for economic hedging purposes, which are measured at fair value according to Level 2 of the valuation hierarchy. Derivative receivables amount to SEK 5 million (0). Other financial liabilities measured at fair value through profit or loss comprise currency hedges amounting to SEK 0 million (1). Other financial liabilities measured at fair value can be found at Level 3 of the valuation hierarchy. The Group's other financial assets and liabilities are considered to be close to the carrying amount, after which the carrying amount is estimated to be the same as the fair value. For a more detailed description of the Group's classification and valuation of financial instruments please see Note 1 on page 104 and Note 28 on page 122 in the Annual Report 2025.

SEK million	Q3 2026	Q3 2025	9M 2026	9M 2025	Rolling 12 months
Interest income	1	2	4	16	8
Interest expenses	-1	-6	-9	-19	-15
Interest expense leases	-4	-4	-12	-12	-16
Net change in value of receivables measured at fair value via income statement	0	0	0	0	0
Total net financial items	**-5**	**-7**	**-17**	**-15**	**-24**

Note 4 - Investments

SEK million	Q3 2026	Q3 2025	9M 2026	9M 2025	Rolling 12 months
Acquisition of fixed assets (other capex)	4	-1	-34	-2	-35
Acquisition of fixed assets (warehouse capex)	-23	-5	-63	-33	-73
Total	**-18**	**-6**	**-96**	**-35**	**-108**
Acquisition of operations	0	0	-3	0	-3
Change in financial assets	-1	3	0	-7	-10
Total	**-1**	**3**	**-3**	**-7**	**-13**
Acquisition of intangible assets (capitalised development costs)	-24	-22	-68	-72	-91
Acquisition of intangible assets (other)	0	0	0	-1	0
Total	**-24**	**-23**	**-68**	**-74**	**-91**
Cash flow from investments	**-43**	**-26**	**-167**	**-116**	**-213**

Parent company financial statements

Parent company income statement

SEK million	Q3 2026	Q3 2025	9M 2026	9M 2025	Rolling 12 months
Net revenue	15	38	58	60	78
Total operating income	**15**	**38**	**58**	**60**	**78**
Other external costs	-3	-2	-9	-8	-13
Cost of personnel	-11	-33	-45	-49	-61
Total operating costs	**-14**	**-35**	**-54**	**-57**	**-74**
OPERATING PROFIT (EBIT)	**1**	**3**	**4**	**3**	**5**
Financial income	0	0	-	0	0
Financial expenses	-0	-0	-0	-0	-0
Net financial items	**-0**	**-0**	**-0**	**0**	**0**
PROFIT AFTER FINANCIAL ITEMS	**1**	**3**	**4**	**3**	**5**
Group contributions	0	0	0	0	0
RESULT BEFORE TAX	**1**	**3**	**4**	**3**	**5**
Income tax	0	-1	-1	-0	-2
PROFIT FOR THE PERIOD	**1**	**2**	**3**	**3**	**3**

Parent company financial position

SEK million	30 Sep, 2026	30 Sep, 2025	31 Dec, 2025
Shares in Group companies	831	831	831
Shares in associated companies	17	14	14
Total non-current assets	**848**	**845**	**845**
Other receivables	0	3	0
Receivables from Group companies	167	584	483
Prepaid expenses and accrued income	0	0	0
Cash and cash equivalents	10	5	12
Total current assets	**178**	**593**	**496**
TOTAL ASSETS	**1,026**	**1,437**	**1,341**

SEK million	30 Sep, 2026	30 Sep, 2025	31 Dec, 2025
Share capital	6	6	6
Total restricted equity	**6**	**6**	**6**
Share premium reserve	2,227	2,210	2,210
Retained earnings	-1,265	-867	-950
Earnings for the period	3	3	2
Total unrestricted equity	**965**	**1,346**	**1,262**
TOTAL EQUITY	**971**	**1,351**	**1,268**
Other provisions	11	8	7
Total non-current liabilities	**11**	**8**	**7**
Current interest bearing liabilities	0	10	0
Accounts payable	1	1	0
Current tax liabilities	1	2	2
Liabilities to Group companies	38	38	38
Other liabilities	3	8	4
Accrued expenses and prepaid income	2	20	21
Total current liabilities	**45**	**78**	**66**
TOTAL LIABILITIES	**56**	**86**	**73**
TOTAL EQUITY AND LIABILITIES	**1,026**	**1,437**	**1,341**

Audit

This report has been subject to a limited review by the Group's auditors.

Signatures

The undersigned certify that this interim report gives a true and fair overview of the Parent Company's and the Group's operations, financial position, and performance and describes the material risks and uncertainties facing the Parent Company and the companies in the Group.

3 November 2026

Hermann Haraldsson
Group CEO
In accordance with authorisation given by the Board of Directors

Review Report

BOOZT AB (PUBL), CORP. ID: 556793-5183

Introduction

We have reviewed the interim report for Boozt AB (publ) for the period 1 January – 30 September, 2026. The Board of Directors and the CEO are responsible for the preparation and presentation of this interim report in accordance with IAS 34 and the Annual Accounts Act. Our responsibility is to express a conclusion on this interim report based on our review.

Scope of Review

We conducted our review in accordance with the International Standard on Review Engagements ISRE 2410, Review of Interim Financial Information Performed by the Independent Auditor of the Entity. A review consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review has a different focus and is substantially less in scope than an audit conducted in accordance with ISA and other generally accepted auditing practices. The procedures performed in a review do not enable us to obtain a level of assurance that would make us aware of all significant matters that might be identified in an audit. Therefore, the conclusion expressed based on a review does not give the same level of assurance as a conclusion expressed based on an audit.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the interim report is not, in all material respects, prepared for the Group in accordance with IAS 34 and the Annual Accounts Act, and for the Parent Company in accordance with the Annual Accounts Act.

Malmö, 3 November 2026
Deloitte AB

Johan Telander
Authorized Public Accountant

Definitions of financial performance measures

The interim report contains certain performance measures that are not defined in accordance with IFRS (alternative performance measures). The performance measures included are used by investors, securities analysts, and other stakeholders as additional measures of performance and financial position. The Group's alternative performance measures are not necessarily comparable to similar measurements presented by other companies and have certain limitations as analytical tools. They should therefore not be considered separately from, or as a substitute for, the Group's financial information prepared in accordance with IFRS.

Definitions, calculations, and rationale behind the use of included alternative performance measures are available on the Group's website www.booztgroup.com/reports-and-presentations, "Interim Report Q3 2026" - "Financial data".



Financial calendar

4 February 2027
Interim Financial Report for Q4 2026

9 March 2027
Boozt Capital Markets Day

22 March 2027
Annual report 2026

22 April 2027
Annual General Meeting 2027

Consolidated financial statements are available at www.booztgroup.com.

In case of enquiries or questions, please contact:

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This information was submitted for publication, through the agency of the contact person set out above, at 8:00 CET on 3 November 2026.

This report may contain forward-looking information that is based on the present expectations of Boozt's management. No assurance may be given that these expectations will prove to be correct. Actual outcomes may deviate significantly from what is reflected in the forward-looking information due to changed conditions relating to the economy, market or competition, changes in legal requirements and other political measures, fluctuations in exchange rates, and other factors outside of Boozt's control.

Boozt
GROUP

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