

Interim Report January-June 2021 | LMK Group AB (publ)

## Second quarter 2021 (Q2 2020)

- Net sales increased by 17.5% to 381.0 MSEK (324.1 MSEK same period last year)
- Net sales growth adjusted for exchange rate differences at 17.6%
- Contribution margin after fulfillment cost increased to 30.0% (29.6%)
- EBITDA amounted to 46.5 MSEK (56.2). EBITDA-margin at 12.2% (17.3%)
- Adjusted EBITDA amounted to 46.5 MSEK (58.8), Adjusted EBITDAmargin of 12.2% (18.1%)
- Operating profit (EBIT) at 35.3 MSEK (45.8), a margin of 9.3% (14.1%)
- Adjusted EBIT at 35.3 MSEK (48.3) gives a margin of 9.3% (14.9%)
- Net profit for the period after taxes at 15.1 MSEK (47.1)
- Earnings per share SEK, before and after dilution at 1.69 SEK (8.75)

## First Half 2021 (H1 2020)

- Net sales increased by 24.1% to 800.5 MSEK (645.2 MSEK same period last year)
- Net sales growth adjusted for exchange rate differences at 24.8%
- Contribution margin after fulfillment cost increased to 29.4% (29.1%)
- EBITDA amounted to 73.8 MSEK (85.0). EBITDA-margin at 9.2% (13.2%)
- Adjusted EBITDA amounted to 86.8 MSEK (90.5), Adjusted EBITDAmargin of 10.8% (14.0%)
- Operating profit (EBIT) at 51.7 MSEK (63.7), a margin of 6.5% (9.9%)
- Adjusted EBIT at 64.7 MSEK (69.3) gives a margin of 8.1% (10.7%)
- Net profit for the period after taxes at 21.6 MSEK (57.3)
- Earnings per share SEK, before and after dilution at 2.40 SEK (10.64)

## Significant events during the second quarter 2021

- Order production on customer unique packing lines reached 60% for the quarter, on target for 100% by year-end.
- All remaining legacy fixed meal-kits for the Linas Matkasse brand and substantially all of the same for the Adams Matkasse brand were discontinued during the quarter with customers migrating to fully flexible meal-kit offerings.
- Pilot project launched for climate-calculated recipes in Sweden on the Linas Matkasse brand, and external reporting initiated on food waste generated in our own production underscoring our commitment to transparency and sustainability.
- The acquisition of the remaining 41.52% of the shares from the founder and CEO of RetNemt was finalized and the integration of the RetNemt operations was started.
- The settlement of the bond was finalized, in accordance with what was outlined during the listing process.

## Performance measures, overview

TSEK, unless otherwise stated	Apr - Jun 2021	Apr - Jun 2020	Δ %	Jan - Jun 2021	Jan - Jun 2020	Δ %	FY 2020
Net sales	380 978	324 142	17.5%	800 455	645 202	24.1%	1 216 977
Net sales growth (adjusted for exchange rate differences), %	17.6	22.9		24.8	10.6		17.4
Active customers, (in thousands)	118.5	102.5	15.6%	118.5	102.5	15.6%	114.7
Deliveries, (in thousands)	524	463	13.1%	1 115	923	20.8%	1 737
Average order value, SEK	727	700	3.9%	718	699	2.7%	701
Sales and marketing expenses	-42 949	-18 352	134.0%	-98 965	-57 093	73.3%	-129 886
in % of net sales	-11.3	-5.7		-12.4	-8.8		-10.7
Contribution margin	114 246	95 801	19.3%	235 711	187 930	25.4%	359 192
Contribution margin, %	30.0	29.6		29.4	29.1		29.5
Adjusted EBITDA	46 529	58 752	-20.8%	86 785	90 540	-4.1%	145 325
Adjusted EBITDA-margin, %	12.2	18.1		10.8	14.0		11.9
Operating profit (EBIT)	35 307	45 752	-22.8%	51 745	63 725	-18.8%	91 508
EBIT-margin, %	9.3	14.1		6.5	9.9		7.5
Adjusted EBIT	35 307	48 292	-26.9%	64 682	69 308	-6.7%	101 743
Adjusted EBIT-margin, %	9.3	14.9		8.1	10.7		8.4
Cash flow from operating activities	-16 814	46 982	-135.8%	28 686	77 589	-63.0%	116 108
Earnings per share SEK, before and after dilution	1.69	8.75		2.40	10.64		

#### About LMK Group AB (publ)

LMK Group was founded in 2008 with the vision of simplifying everyday life by offering a large variety of inspiring meals delivered directly to the customer's front door. Today, the Group is the largest supplier of meal kits in the Nordic region and considers itself a leader in Scandinavian "food tech". The Group operates in Sweden, Norway and Denmark under the brands Linas Matkasse, Godtlevert, Adams Matkasse and RetNemt. In 2020, the Group generated SEK 1.2 billion in revenues and delivered approximately 1.74 million meal kits to households in the markets in which the Group operates.



# Profitable growth continues as Covid influence recedes

It is exciting to report yet another strong guarter for LMK Group where we have continued to deliver profitable growth while strengthening our competitiveness in the Nordic meal kit space. Despite tough comparison figures, we continue to grow at a fast pace. Net sales amounted to 381 MSEK, representing an increase of 17.6% organically compared to the same period last year, driven by increased delivery volume even as seasonal purchasing behavior in the guarter returned to precovid levels. Adjusted EBITDA amounted to 46.5 MSEK (58.8), reflecting an increased marketing spend of 25 MSEK in the guarter as we approach our targeted marketing spending levels. The increase should be put in perspective to the fact that we had very low marketing expenses in Q2 2020 while still being able to attract new customers due to the initial spread of Covid-19. We are convinced that the media investments we have made now, in combination with our continued investments in the technology platforms and other improvements to increase product competitiveness, will support our work to further strengthen our market leading position.

Looking at the first half of 2021, we achieved a total organic growth of 25% from the same period last year, with continued contribution margin profitability improvement despite a massive shift towards product flexibility.

We continue to see high customer activity and strong demand for our flexible meal kit offering and have attracted an increasing number of customers. The number of active customers increased by 16%, with seasonal patterns at the end of the quarter reflecting a pre covid operating environment. At the same time, purchase frequency only declined 2.2%, despite less restrictions relating to the pandemic and the return to normal seasonal purchasing behavior. Average transaction value increased by 4% on a common currency basis as a result of the successful launch of grocery add-ons, mix change given increased flexibility and price increases. Increasing customer loyalty is one of our top priorities and we continued to make changes to our operations in the quarter that will further drive loyalty. Order production on customer unique packing lines during Q2 2021 increased to 60% compared to 30% the corresponding period last year, and 49% in the previous quarter. This is largely due to the successful integration of our flexible offering, which enables more customers to choose recipes easier, in addition to the sunsetting of significantly all legacy portfolio products in the Linas Matkasse and Adams Matkasse brands during H1 2021. Furthermore, as we continue to shift toward 100% customer unique processing, we expect batch processing to be completely phased out in H2 2021 for all brands. While increased flexibility in packing operations carries a higher unit production cost, these have been lower than originally estimated and, so far, we have been able to offset this increase in cost with scale economies and purchasing productivity leading to an increase in our Contribution Margin compared to the same period last year.

## Moving forward sustainably

In May, we announced the launch of a pilot project for climate-calculated recipes, which aims to increase transparency in recipes while facilitating active choices for customers. As announced after the end of the quarter we have furthermore initiated disclosing of food waste from own production as part of the yearly sustainability reporting. For 2020, we measured a food waste per meal of 1.74g and are continuously working to reduce these values even further. Our short-term target is to maintain this world leading level of production food waste while increasing meal flexibility for customers and shortening order to delivery times.

In addition to measuring food waste, LMK Group is continuously working with suppliers to eliminate unnecessary plastic packaging that does not reach the consumer and reduce both cost and waste in the value chain. We have set an initial target to reduce plastics within the LMK Group meal kits by 20%. In



addition, we have identified areas within nutrition, local sourcing of proteins, and transportation where measurement and target setting processes are ongoing and will be shared when they are ready.

#### Continued high customer activity expected

Going forward, we will continue to deliver on our strategic priorities to enable profitable growth through inspiring meals that simplify customers' everyday life. A key activity is the integration of the RetNemt operations which is well underway and on track to be complete during Q4. Investments related to integrating RetNemt are expected to land in the range of 10-15mSEK over the next 12 months. As a result, we will have a single ERP and technical platform across the group providing further opportunities for unit economic improvement and accelerating growth in Denmark.

We continue to see high activity early in Q3 2021. During the second half of 2021, we expect to see the normal impact of seasonal purchasing behavior return as more customers travel or otherwise pause deliveries around the year-end holidays. We remain confident that the changes to our product model combined with the increase in the customer base will generate solid growth even during the second half of 2021 in a challenging comparable environment.

Lastly, we have had the pleasure of welcoming more than 70 new employees to LMK Group during the quarter. The majority are based in Norway where we previously have had a high share of staffing agency personnel in production. We have also recruited new talent in tech and marketing. During the quarter we finalized an organizational development project engaging our employees to launch a common group definition of our purpose, culture, and key strategic focus areas. We call it the "Compass" which we will use to continue to navigate in the Nordic foodtech landscape with an ever-increasing efficiency. Through our services we will continue to inspire and make it easier for people to cook and enjoy good food. Always with the purpose to continue innovating the mealtime experience.

> Walker Kinman CEO





## Trend Net sales and contribution margin, rolling 12 months

The positive trend from 2020 continued also in the second quarter where we saw good momentum both in terms of growth and improved unit economics.



## Active customer base and Average order value are two important growth factors

Growth in Active Customers and Average order value are two important growth factors. The increased investment into Sales and Marketing, Q2 2021 at 11.3% of net sales and improved retention rates drives the Active Customer Base. Despite challenging comparable figures in Q2, Active Customers grew by 16% vs same period last year. Product mix changes, price increases, groceries add-ons, and increased basket sizes are factors that drove the growth in average order value.



## Financial performance

## Net sales and profitability

## Second quarter 2021 (Q2 2020)

Net sales amounted to 381.0 MSEK (324.1) in the second quarter, equivalent to an increase of 56.8 MSEK or 17.5%. Adjusted for exchange rates differences it was an increase of 17.6%. The increased net sales are mainly related to an increased active customer base, up 16% vs last year and an increased average transaction value, up 4% vs last year.

The Contribution margin during the quarter improved versus last year to 30.0% (29.6%). The higher cost in increased product and packing flexibility was mitigated by better sourcing productivity and economies of scale.

Adjusted EBITDA for the group amounted to 46.5 MSEK (58.8), corresponding to an Adjusted EBITDAmargin of 12.2% (18.1%). During the quarter there was no adjustment items. The Adjusted EBITDA margin is impacted by the increase in Sale and marketing expenses which amounted to 42.9 MSEK (18.4). This was in-line with the company's growth strategy and corresponded to 11.3% (5.7%) of net sales. Despite a challenging comparable period, the group experienced an increase in new customers by 12% vs the same period last year.

Operating profit (EBIT) for the group amounted to 35.3 MSEK (45.8) or 9.3% (14.1%) of net sales.

Net financial items amounted to -12.1 MSEK (-6.2) and includes a call premium for retiring the corporate bond, net amount of 6.8 MSEK. Profit before tax amounted to 23.2 MSEK (39.5).

Tax expenses for the period amounted to -8.1 MSEK (7.6). With the increased profitability the company has started to book tax expenses.

## First Half 2021 (H1 2020)

During the first half of 2021 Net sales amounted to 800.5 MSEK (645.2), equivalent to an increase of 155.3 MSEK or +24.1%. Adjusted for exchange rates differences it represented an increase of 24.8%.

Contribution margin was 29.4% (29.1%) with higher costs for increased product and packing flexibility offset by better sourcing productivity and economies of scale.

EBITDA for the first half of 2021 amounted to 73.8 MSEK (85.0), corresponding to an EBITDA-margin of 9.2% (13.2%). During the first half the group had items affecting comparability related to the listing of the share on Nasdaq First North Growth Market of 12.9 MSEK. Adjusted EBITDA amounted to 86.8 MSEK (90.5), corresponding to an adjusted EBITDA-margin of 10.8 % (14.0%). EBITDA-margin development is to a large extent impacted by the growth strategy with increased marketing expenses from 8.8% in H1 2020 to 12.4% of Net sales in H1 2021, equaling to an increase of 42 MSEK.

Operating profit (EBIT) for the group amounted to 51.7 MSEK (63.7), Adjusted EBIT amounted to 64.7 MSEK (69.3) or 8.1% (10.7%) of net sales.

Net financial items amounted to -18.0 MSEK (-14.8). Profit before tax amounted to 33.8 MSEK (49.0),

Tax expenses for the period amounted to -12.2 MSEK (8.3). A large share of the group's Net financial items were non-tax deductible due to the legal setup with the corporate bond.

## Earnings per share

During the first quarter the group conducted a share split, issued new shares, and converted the previous preference shares which increased the total number of ordinary shares from 4 740 645 to 12 678 592, with a weighted average of 8 973 369 shares. Earnings per share before and after dilution for second quarter amounted to SEK 1.69 (8.75) and for the first half of 2021 to SEK 2.40 (10.64).



# Cash and cash equivalents, financing, and financial position

At the end of the period cash and cash equivalents amounted to 138.2 MSEK (60.3). The improved cash position is predominantly due to profitability in the business. Cashflow elements were affected by transactions related to the IPO, both during the second quarter and first half of 2021. Cash flow from operating activities during the second quarter amounted to -17.8 MSEK (47.0), with a positive cash flow due to profitability offset by a decrease in operating liabilities of 71.4 MSEK, mostly related to timing in trade payables and reversal of accrued transaction costs directly related to the IPO. The Cash flow from operating activities during the first half of 2021 amounted to 27.7 MSEK (77.6).

The Proceeds from the IPO end of Q1 were utilized during Q2 according to what was set out in the prospectus. Cash flow from investment activities amounts to -62.1 MSEK (-2.5) during the quarter including the acquisition of RetNemt shares. Cash flow from financing during the second quarter amounted to -132.8 MSEK (-4.0) and included new shares issued related to the RetNemt acquisition and the repayment of the entire corporate bond, including accrued interest and waiver fee. The additional 5% call premium related to the termination of the bond is accounted for in profit before tax amounting to -6.8 MSEK. In addition to the proceeding comments, Cash flow from financing activities for the first half included the IPO proceeds and repayment of vendor debt.

During the second quarter, investments in tangible assets amounted to 4.7 MSEK (0.2) and investments in intangible assets amounted to 2.5 MSEK (2.3)

## Warrants

At the Company's annual general meeting held on 14 March 2021 the shareholders of LMK Group resolved to adopt long-term incentive programs based on warrants aimed at the Company's executive management and some other key employees, and external members of the board of directors totaling 340 800 warrants. For more information, please visit LMK Group's website:

https://lmkgroup.se/incitamentsprogram.



## Other

#### Parent company

The Parent company is a holding company. Net Sales for the second quarter 2021 was 0 MSEK (0) and expenses were 2.9 MSEK (2.5). The operating loss was -2.9 MSEK (-2.5). Net profit for the period was -2.3 MSEK (-1.7). The Parent company cash and cash equivalents were 209.7 MSEK (4.1) at the end of the period and Equity was 790.6 MSEK (335.6).

#### Employees

As of 30 June 2021, LMK Group had 467 employees (356). The average number of employees for the quarter amounted to 430.

#### Significant risks and uncertainties

LMK Groups operations are exposed to certain risks that could have a varying impact on earnings or financial position. These can be divided into industry, operational, and financial risks. When assessing the group's future development, it is important to consider the risk factors, alongside any opportunities for profit growth.

For further information about LMK Group's risk exposure and handling, please see the group's annual report for 2020, which is available on the company's website <a href="https://lmkgroup.se/investerare/rapporter/">https://lmkgroup.se/investerare/rapporter/</a>.

#### COVID-19

As many other companies, LMK Group has had to adapt the operations so that it complies with the local restrictions that apply, for example when it comes to distancing. Given the nature of the business, the Group already works with strict rules regarding hygiene. For employees that have had the possibility, working from home has been the policy.

From a general perspective, more consumers who previously preferred to only buy food in physical stores have become accustomed to buying food online, which the LMK Group assesses that they will continue to do even after the pandemic.

The Group has seen a different seasonal pattern since the second quarter of 2020, with fewer customers pausing during holidays and celebrations, and instead continuing to consume meal kits. In Q2 2021 this effect has approached previous seasonal patterns with more customer pausing during holidays and seasonal slowdown towards the summer vacation period.

#### Review

The report has not been audited by the company's auditors.

#### Transactions with related parties

There has been no transaction between LMK Group and related parties that significantly affected the company's position and income.

Upcoming report dates

Interim report Q3 2021 November 9, 2021

Interim report Q4 2021 February 25, 2022



## Consolidated income statement

	Apr - Jun		Jan - Jun		Full year
SEK thousands Note		2020	2021	2020	2020
	380 978	- · ·	800 455	645 202	1 216 977
Other operating income	1 457	2 045	4 690	4 101	7 861
	382 435	326 187	805 145	649 303	1 224 838
Goods for resales	-231 126	-200 949	-494 127	-401 842	-746 951
Other external expenses	-50 571	-28 549	-128 801	-74 296	-162 178
Personnel costs	-54 199	-40 221	-108 273	-87 942	-180 400
Depreciation	-11 222	-10 460	-22 103	-21 232	-43 582
Other operating expenses	-10	-256	-97	-266	-219
Operating profit	35 307	45 752	51 745	63 725	91 508
Interest income	86	15	103	23	172
Interest expenses	-12 021	-	-18 173	-13 431	-27 532
Other financial income	-186		482	-5 15-	1 640
Other financial expenses	-5	488	-402	-1 348	-2 254
Net financial items	-12 127	-6 245	-17 991	-14 756	-27 974
Profit before tax	23 181	39 507	33 754	48 969	63 534
Тах	-8 055	7 610	-12 195	8 343	3 735
Net profit for the period	15 126	47 116	21 559	57 312	67 269
Profit/loss for the period attributable to:					
Parent company's shareholders	15 126	45 403	21 559	55 528	65 034
Non-controlling interests	-	1 713	-	1 784	2 235
Net profit for the period	15 126	47 116	21 559	57 312	67 269
Earnings per share SEK, before and after dilution	1.69	8.75	2.40	10.64	-11.71
Number of shares by end of the period, before and after dilution	12 678 592	4 740 645*	12 678 592	4 740 645*	4 740 645 *
Average number of share, before and after dilution	8 973 369	4 740 645*	8 973 369	4 740 645*	4 740 645 *

\*Number of shares refers to number of ordinary shares, with 2020 adjusted with a share split of 1:15 resolved March 3, 2021.

## Consolidated income statement and comprehensive income

	Apr - Jun	Apr - Jun	Jan - Jun	Jan - Jun	Full year
SEK thousands Not	2021	2020	2021	2020	2020
Net profit for the period	15 126	47 116	21 559	57 312	67 269
Other comprehensive income					
Items that have been or may be transferred to profit/loss f	or the period	Ł			
Translation differences for the period when translating foreign operations	-12 513	-2 408	16 405	-37 714	-40 819
Other comprehensive income for the period	-12 513	-2 408	16 405	-37 714	-40 819
Comprehensive income for the period	2 613	44 708	37 964	19 598	26 450
Comprehensive income for the period attributable to:					
Parent company's shareholders	2 613	43 217	37 964	18 037	24 645
Non-controlling interests	-	1 491	-	1 561	1 805
Comprehensive income for the period	2 613	44 708	37 964	19 598	26 450



# Consolidated statement of financial position

SEK thousands	Note	2021-06-30	2020-06-30	2020-12-31
Assets				
Goodwill		232 788	225 292	222 907
Trademarks		311 647	307 079	306 265
Customer contracts and relationships		18 219	31 328	24 607
Other intangible assets		18 269	17 381	16 662
Total intangible assets		580 922	581 080	570 442
Leasehold improvement		2 398	3 689	3 044
Machinery and other technical installations		6 438	4 716	4 792
Equipment		9 030	4 940	6 130
Rights of use assets		109 431	92 944	105 997
Total tangible assets		127 297	106 289	119 963
Deferred tax assets		23 370	23 967	24 032
Other non-current receivables		2 233	3 050	3 077
Total other non-current assets		25 603	27 017	27 109
Total non-current assets		733 823	714 386	717 514
Inventories		5 617	5 704	5 444
Accounts receivable		27 705	25 325	9138
Tax assets		1 417	1 439	1 360
Prepaid expenses and accrued income		14 282	8 161	20 995
Receivables from Group companies		-	548	705
Other receivables		2 442	2 858	3 024
Cash and cash equivalents		138 202	60 258	80 416
Total current assets		189 665	104 293	121 082
Total Assets		923 488	818 679	838 596



# Consolidated statement of financial position, cont.

SEK thousands	ote 2021-06-30	2020-06-30	2020-12-31
EQUITY			
Share capital	1 170	929	929
Other contributed capital	1 188 574	912 569	912 569
Translation reserve	1 380	-12 127	-15 025
Retained earnings including profit/loss for the year	-591 766	-619 459	-623 545
Equity attributable to shareholders in parent company	599 359	281 911	274 927
Non-controlling interests	-	3 566	5 301
Total equity	599 359	285 477	280 229
Liabilities			
Bond	-	145 417	136 128
Non-current lease liabilities	96 196	82 444	94 071
Contractual liabilities	5 695	6 690	6 002
Other non-current liabilities	-	79 477	22 958
Deferred tax liabilities	69 488	71 222	69 601
Total non-current liabilities	171 379	385 250	328 759
Liabilities to credit institutions	3 495	3 344	3 076
Current lease liabilities	23 209	18 554	21 749
Accounts payable	58 354	61 103	69 384
Tax liabilities	17 014	20 902	10 638
Other liabilities	9 911	9 0 0 3	87 329
Accrued expenses and prepaid income	40 767	35 045	37 432
Total current liabilities	152 750	147 951	229 608
Total liabilities	324 129	533 201	558 367
Total equity and liabilities	923 488	818 679	838 596



# Consolidated statement of cash flows

	Apr - Jun	Apr - Jun	Jan - Jun	Jan - Jun	Full year
SEK thousands N	ote <b>2021</b>	2020	2021	2020	2020
Operating activities					
Profit before tax	23 181	39 507	33 754	48 969	63 534
Income tax paid	-519	-333	-8 436	-745	-7 629
Adjustment for items not included in cash-flow	11 047	14 366	25 065	30 911	60 203
	33 709	53 540	50 383	79 135	116 108
Increase (-)/Decrease (+) in inventories	1 150	886	-69	786	988
Increase (–)/Decrease (+) in operating receivables	19 951	14 144	-12 040	-10 974	-8 359
Increase (+)/Decrease (–) in operating liabilities	-71 624	-21 588	-9 589	8 642	13 494
Cash flow from operating activities	-16 814		28 686	77 589	122 231
Investment activities					
Acquisition of tangible assets	-4 716	-248	-6 896	-870	-4 540
Acquisition of intangible assets	-2 522		-3 733	-3 449	-5 395
Acquisition of partly owned subsidiaries, non-controlling					
influence since before	-54 881	-	-54 881	-	-
Cash flow from investment activities	-62 119	-2 540	-65 510	-4 319	-9 935
Financing activities					
New share issue	27 441	-	277 441	-	-
Transaction cost	0	-	-5 503	-	-
Premiums for warrants	2 691	-	3 361	-	-
Change in bank overdraft facility	-	-	-	-9703	-9 703
Buyback bondshare	-	-	-	-	-9 360
Amortization of loans, including bond	-139 000	1	-155 042	2	-
Payment accrued interest when repaying bond	-20 521	-	-20 521	-	-
Amortization of lease liability	-4 356	-4 002	-8 758	-7 983	-16 459
Cash flow from financing activities	-133 745	-4 001	90 979	-17 684	-35 522
Cash flow for the period	-212 678	40 441	54 154	55 586	76 774
Cash and cash equivalents at the beginning of the period	354 787		80 416	9 829	9829
Exchange rate difference in cash and cash equivalents	-3 907		3 632	-5 158	-6 187
Cash and cash equivalents at the end of the period	138 202	60 257	138 202	60 257	80 416



# Consolidated statement of equity

		Equity attributable to shareholders in the parent company						
	Share	Ongoing New share	Other Contributed	Conv- ersion	Balanced earnings including this years's		Holding without deter- mined	Total
SEK thousands	Capital	issue	Capital	Reserve	Results	Total	influence	Equity
Opening equity 2020-01-01	929		912 569	25 363	-676 478	262 383	3 496	265 879
Comprehensive income for the year								
Net profit for the year					55 528	55 528	1 784	57 312
Other comprehensive income for the year				-37 491		-37 491	-223	-37 714
Comprehensive income for the year	-		-	-37 491	55 528	18 037	1 561	19 598

Closing Equity 2020-06-30 929 912 569 -12 128 -620 950 280 420 5 057 285 477

		Equ	ity attributa	able to sha rent compa				
					Balanced earnings		Holding without	
	Share	Ongoing New share C	Other Contributed	Conv-	including this years's		deter- mined	Total
SEK thousands	Capital	issue	Capital	Reserve	Results	Total	influence	Equity
Opening equity 2021-01-01	929	-		-15 025	-623 545	274 928	5 301	280 229
Comprehensive income for the year								
Net profit for the year					21 559	21 559	-	21 559
Other comprehensive income for the year				16 405		16 405	-	16 405
Comprehensive income for the year	-		-	16 405	21 559	37 964	-	37 964
Transactions with the Group's owners								
Contribution from and value transfers to	owners							
New share issue	242		277 199			277 440		277 440
Ongoing New share issue		-	-			-		-
Transaction cost new share issue, after tax			-5 503			-5 503		-5 503
Premiums for warrants			4 309			4 309		4 309
Total contribution from and value transfers to own	242		276 005	-	-	276 247	-	276 247
Transactions attributable to subsidiaries								
Change in liability for issued put option					4 919	4 919		4 919
to non-controlling interest								
Transactions with the Group's owners								
Changes in ownership in subsidiaries								
Acquisition of non-controlling interests,					5 301	5 301	-5 301	-
controlling interest since before								
Total transactions attributable to subsidiaries	-		-	-	10 220	10 220	-5 301	4 919
Total transactions with the Group's owners	242		276 005	-	10 220	286 467	-5 301	281 166
Closing equity 2021-06-30	1 170	1	l 188 574	1 381	-591 766	599 359	0	599 359



# Parent company - Income statement

		Apr - Jun Apr - Jun			Jan -
SEK thousands	Note	2021	2020	Jun 2021	Jun 2020
Net Sales		66	-	66	-
		66	-	66	-
Personnel costs		-1 640	-	-2 109	-
Other operating expenses		-1 319	-2 530	-15 382	-2 992
Operating profit		-2 893	-2 530	-17 425	-2 992
Financial items					
Interest expenses		-	-	-9	-1
Other financial income		11	1	11	2
Other financial expenses		-15	-	-53	-
Profit/loss before tax		-2 897	-2 529	-17 477	-2 991
Tax		644	846	3 567	846
Net profit for the period		-2 252	-1 683	-13 910	-2 145

# Parent company - Income statement and comprehensive income

SEK thousands Note	Jan -	Jan -	Jan -	Jan -
SEK thousanas Note	Jun 2021	Jun 2020	Jun 2021	Jun 2020
Net profit for the period	-2 252	-1 683	-13 910	-2 145
Other comprehensive income Items that have been or may be transferred to	profit/los	s for the pe	riod	
	-	-	-	-
Other comprehensive income for the period	-	-	-	-
Comprehensive income for the period	-2 252	-1 683	-13 910	-2 145

# Parent company - Statement of financial position

SEK thousands Not	_ 21-06 <u>-3</u> 0	0 20-06-30
Assets	e	
Non-current assets		
Financial assets		
Shares in subsidiaries	576 35	4 331 473
Deferred tax asset	7 11	
Total financial assets	583 46	
Total non-current assets	583 46	5 333 589
Current assets		
Short term receivables		
Receivables from Group companies	59	36
Current tax asset	3 22	-
Other receivables	61	•.
Total short term receivables	4 43	
Cash and cash equivalents	209 72	3 4 076
Total current assets	214 15	6 4 6 8 1
Total Assets	797 62	1 338 271
SEK thousands Note	21-06-30 2	20-06-30
Equity and liabilities		
Equity		
Restricted equity		
Share capital	1 170	929
Non-restricted equity		
Ongoing New share issue	_	_
Premium reserve	1 188 574	912 569
Retained earnings	-385 240	-575 744
Profit/loss for the year	-13 910	-2 145
Total Equity	790 595	335 609
	, 0 , 000	000 0
Short term liabilities		
Liabilities to Group companies	-	25
Accounts payable	848	2 030
Current tax liabilities	_	-
Accrued expenses and prepaid income	6 178	608
Total short term liabilities	7 026	2 662
Total equity and liabilities	797 621	338 271
i otat oquity and tabilitios	/9/ 021	220 2/1



## Notes

## Note 1 Accounting principles

This interim report in summary for the Group has been prepared in accordance with IAS 34 Interim Financial Reporting and applicable provisions in the Annual Accounts Act. The interim report for the Parent Company has been prepared in accordance with Chapter 9 of the Annual Accounts Act, Interim Report. For the Group and the Parent Company, the same accounting principles and calculation bases have been applied as in the most recent annual report. Disclosures in accordance with IAS 34.16A appear not only in the financial statements and their accompanying notes but also in other parts of the interim report.

## Note 2 Revenues and operating segments

Distribution of revenue from contracts with customers

The distribution of revenue from contracts with customers in main geographic markets and the time of revenue recognition are summarized below.

#### Group

	Total			
SEK thousands	Jan - Jun 2021	Jan - Jun 2020		
Geographic market				
Norway	395 657	305 499		
Sweden	305 527	256 778		
Denmark	103 961	87 026		
Time of revenue recognition				
Goods recognized at a given time	800 455	645 202		
Total Revenue from contracts with				
Customers	800 455	645 202		

## **Operating segments**

SEK thousands	Norv jan- jun 2021	way jan - jun 2020	Swe jan- jun 2021	den jan - jun 2020	Denr jan- jun 2021	nark jan - jun 2020	a	o-wide nd ations jan - jun 2020	Tot consoli jan-jun 2021	
Net sales from external customers	394 128	303 649	302 789	254 221	103 539	87 331	-	-	800 455	645 202
Net sales from other segments	-	115	-	-	-	-	-	-115	-	-
Operating profit before depreciation (EBITDA)	49 753	44 488	22 741	30 544	7 195	5 655	-5 744	4 536	73 945	85 223
Depreciation									-22 103	-21233
Impairment losses on goodwill and intangible assets									-	-
Other operating expenses									-97	-266
Financial items, net									-17 991	-14 755
Consolidated profit before tax									33 754	48 969

The column "Group-wide and eliminations" for "Operating profit", refers to costs for Group functions of 17.8 MSEK (6.3) as well as differences in accounting principles of 12.0 MSEK (10.8).

The differences in accounting principles between the information regarding the operating segments and the principles applied in the preparation of the financial statements consist of the application of IFRS 16 Leasing.



## Note 3 Fair value for financial instruments

Fair Value

As of June 30, 2021, the entire corporate bond had been repaid, with a remaining carrying value of zero SEK (20200630: SEK 145 417 thousand) and a fair value of zero SEK (20200630: SEK 150.000 thousand). The fair value is based on level 2 in the valuation hierarchy.

The carrying amount of long-term receivables constitutes a reasonable approximation of fair value.

The carrying amount of accounts receivable, other current receivables, cash and bank, accounts payable and other current liabilities constitute a reasonable approximation of fair value.

## Note 4 Significant events after end of period

On July 5, 2021, the Norwegian subsidiary Godtlevertgruppen AS signed a new office agreement, executing the plan to move the Norwegian office to a new location within Oslo, with access in the first quarter of 2022. It is a 6 year contract, leading to an increased premises cost of approx. 2 MSEK per year.

#### Note 5 Seasonal variation

The Group sales varies with the annual cycle with the first and the fourth quarter in general the strongest quarters.



## Note 6. Selected Key performance indicators

All performance indicators below, except for Net Sales constitutes alternative Key performance indicators that is not defined according to IFRS and is not replacing any measurement within IFRS. For more information see section about Definitions of key performance indicators.

SEK thousands, unless otherwise indicated	Apr - Jun 2021	Apr - Jun 2020	Jan - Jun 2021	Jan - Jun 2020	FY 2020
SALES MEASURES					
Net sales	380 978	324 142	800 455	645 202	1 216 977
Net sales growth, %	17.5	16.9	24.1	6.5	12.1
Net sales growth (adjusted for exchange rate differences), %	17.6	22.9	24.8	10.6	17.4
MARKETING MEASURES					
Sales and marketing expenses	-42 949	-18 352	-98 965	-57 093	-129 886
Sales and marketing expenses in relation to net sales, %	-11.3	-5.7	-12.4	-8.8	-10.7
PROFITABILITY MEASURES					
Contribution margin	114 246	95 801	235 711	187 930	359 192
EBITDA	46 529	56 212	73 848	84 957	135 090
Adjusted EBITDA	46 529	58 752	86 785	90 540	145 325
Operating profit/loss (EBIT)	35 307	45 752	51 745	63 725	91 508
Adjusted EBIT	35 307	48 292	64 682	69 308	101 743
MARGIN MEASURES					
Contribution margin, %	30.0	29.6	29.4	29.1	29.5
EBITDA margin, %	12.2	17.3	9.2	13.2	11.1
Adjusted EBITDA margin, %	12.2	18.1	10.8	14.0	11.9
EBIT margin, %	9.3	14.1	6.5	9.9	7.5
Adjusted EBIT margin, %	9.3	14.9	8.1	10.7	8.4
CASH FLOW MEASURES					
Capex-ratio, %	-1.9	-0.8	-1.3	-0.7	-0.8
Cash flow from operating activities	-17 784	46 982	27 716	77 589	116 108

## Operating key performance indicators

	Apr - Jun 2021	Apr - Jun 2020	Jan - Jun 2021	Jan - Jun 2020	FY 2020
Customers and orders					
Number of active customers per closing date	118 524	102 495	118 524	102 495	114 717
Number of deliveries	523 988	463 367	1 114 584	922 837	1 736 638
Unit Economics					
Average order value, SEK	727	700	718	699	701
Growth in average order value (adjusted for exchange rate differences), %	4.0	1.9	3.3	0.5	3.6
Contribution margin per delivery, SEK	218	207	211	204	207
Adjusted EBITDA per delivery, SEK	89	127	78	98	84



## Reconciliation tables regarding alternative key performance indicators that are not defined according to IFRS

	Apr - Jun 2021	Apr - Jun 2020	Jan - Jun 2021	Jan - Jun 2020	FY 2020
SALES MEASURES					
Net sales	380 978	324 142	800 455	645 202	1 216 977
Net sales growth, %	17,5	16,9	24,1	6,5	12,1
Calculation of Net sales (adjusted for the previous year's exchar	nge rate)				
Net sales	380 978	324 142	800 455	645 202	1 216 977
Exchange rate change (positive exchange rate change is presented with a					
negative sign and negative exchange rate change is presented with a positive sign)	-313	-16 696	-4 688	-24 908	-57 731
Net sales (adjusted for the previous year's exchange rate)	381 291	340 839	805 143	670 110	1 274 708
Calculation of net sales growth (adjusted for exchange rate diffe	erences)				
Net sales (adjusted for the previous year's exchange rate)	381 291	340 839	805 143	670 110	1 274 708
Net sales in previous period	-324 142	-277 272	-645 202	-605 638	-1 085 621
Net sales growth (adjusted for exchange rate differences)	57 149	63 566	159 941	64 472	189 087
Calculation of net sales growth (adjusted for exchange rate diffe	erences). %				
Net sales growth (adjusted for exchange rate differences)	57 149	63 566	159 941	64 472	189 087
Net sales in previous period	324 142	277 272	645 202	605 638	1 085 621
Net sales growth (adjusted for exchange rate differences), $\%$	17,6	22,9	24,8	10,6	17,4
Costs Goods for resale, Other external expenses and Personnel of Goods for resale Other external expenses Personnel costs	-231 126 -50 571 -54 199	-200 949 -28 549 -40 221	-494 127 -128 801 -108 273	-401 842 -74 296 -87 942	-746 951 -162 178 -180 400
Total costs Goods for resale, Other external expenses and Perso of which:	-335 896	-269 720	-731 201	-564 080	-1 089 529
Input goods	-177 823	-154 085	-377 180	-309 553	-574 575
Fulfilment expenses	-88 909	-74 257	-187 564	-147 719	-283 210
Sales and marketing expenses	-42 949	-18 352	-98 965	-57 093	-129 886
Central functions Administration, HR, Customer Service and IT	-26 216	-23 026	-67 492	-49 714	-101 857
Total	-335 896	-269 720	-731 201	-564 080	-1 089 529
MARKETING MEASURES					
Sales and marketing expenses	-42 949	-18 352	-98 965	-57 093	-129 886
Net sales	-42 949 380 978	324 142	800 455	645 202	1 216 977
Sales and marketing expenses in relation to net sales, %	-11,3	-5.7	-12,4	-8,8	-10,7
	282.070	224442	800 455	6 45 202	1 046 077
Net sales Input goods	380 978 -177 823	324 142 -154 085	800 455 -377 180	645 202 -309 553	1 216 977
Fulfilment expenses	-1/7 823 -88 909	-154 005 -74 257	-377 180	-309 553 -147 719	-574 575 -283 210
Contribution margin	114 246	<u>95 801</u>	<b>235 711</b>		359 192
· · · · · · · · · · · · · · · · · · ·			_30 / ==	, 000	



Prof. Loss before tax     23 881     39 697     39 594     46 569     69 533       Operating profit/loss (EBIT)     35 307     46 788     51 746     63 785     91 508       Depresation     -12 29     -12 20     -12 20     -12 20     -12 20     -13 582       EBITDA     46 529     56 212     73 848     64 957     -13 582       EBITDA     46 529     56 212     73 848     64 957     -13 583       Reduccturing personal     -     -     -     13 13     13 153       Total terms affecting comparability     -     -     -     16 3     12 938     5 583     10 225       Adjusted EBITDA     46 529     56 752     85 765     90 540     145 325       Adjusted EBITOA     46 529     58 752     85 786     90 540     145 325       Adjusted EBIT     35 307     48 592     64 682     69 308     101 743       Margin measures     -     -     2 35 71     187 930     399 192       Contribution margin .%     93 307     45 525     81 746     63 725     91 508       Adjusted EBIT     35 307<	Operating profit/loss (EBIT)	Apr - Jun 2021	Apr - Jun 2020	Jan - Jun 2021	Jan - Jun 2020	FY 2020
Operating profit/Loss (EBIT)       38 307       45 752       51 745       63 725       19 68         Deprecedation						
Depresentation       -13 222       -0.0 460       -22 103       -22 122       -0.43 582         EBITDA       46 529       56 212       73 848       84 957       135 090         Items affecting comparability       -       -2 540       12 938       2 657       7 309         Restructuring personnel       -       -       -       -       -       13 30 30         Total items affecting comparability       -       2 540       12 938       5 583       10 235         Adjusted EBITDA       46 529       58 752       86 785       90 540       145 325         Operating profit/loss (EBIT)       35 307       45 752       51 745       63 775       91 508         Total items affecting comparability       -       2 540       12 938       5 6 93       10 235         Adjusted EBIT       36 307       48 292       64 682       69 308       10 245         Contribution margin       114 486       95 801       235 711       187 930       393 93 92         Vet sales       380 978       324 142       800 455       64 5202       1216 977         Contribution margin, %       9.3       14.1 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
EBITDA       46 529       56 212       73 848       84 957       135 090         Items affecting comparability       -       2 540       12 938       2 657       7 309         Reducturing paraotoniPO       -       2 540       12 938       2 657       7 309         Reducturing paraotoniPO       -       -       -       153       153         Total items affecting comparability       -       2 540       12 938       5 583       10 235         Adjusted EBITDA       40 529       58 752       66 785       90 540       145 325       91 508         Operating proft/loss (EBIT)       35 307       48 752       51 745       63 725       91 508         Adjusted EBIT       35 307       48 752       51 745       63 725       91 508         Contribution margin       114 245       95 801       235 711       187 930       135 192         Net sales       380 978       324 142       80 445       64 5202       12 6977         Contribution margin       134 245       95 801       235 711       187 930       135 192         Net sales       380 978       324 142       800 455						
Items affecting comparability       -       2 540       12 938       2 657       7 309         Casts in respect of unrealised sales of shares in subsidiaries       -       -       -       -       -       153       153         Total items affecting comparability       -       2 540       12 938       5 583       10 235         Adjusted EBITDA       46 529       58 752       86 785       90 540       145 325         Operating profit/loss (EBIT)       35 307       45 752       51 745       63 725       91 508         Adjusted EBIT       35 307       48 292       64 682       69 308       100 174         Margin measures       -       -       2 540       2 35 71       18 79 930       35 912         Contribution margin       114 246       95 801       235 71       18 79 930       35 917         Ket alles       380 978       224 142       800 455       64 5202       12 80 97         Contribution margin %       93 914       80 976       235 71       18 795       19 508         Adjusted EBIT       35 307       45 752       12 80 97       25097       12 80 97         EBI						
Preparation IPO     -     2 540     12 938     2 657     7 309       Restructuring presonnel     -     -     -     -     133     133       Total items affecting comparability     -     2 540     12 938     5 593     10 235       Adjusted EBITDA     46 529     58 752     86 785     90 540     145 325       Operating profit/loss (EBIT)     35 307     45 752     51 745     63 725     01 508       Total items affecting comparability     -     2 540     64 682     69 308     100 743       Margin measures     -     -     35 307     45 752     51 745     63 725     91 508       Contribution margin     114 246     95 801     235 711     187 930     329 132       Net sales     380 978     324 142     800 455     64 502     12 126 977       Contribution margin %     9.3     14.1     6.6     9.9     7.5       Adjusted EBIT     35 307     45 752     51 745     63 725     91 508       Net sales     380 978     324 142     800 455     64 502     12 126 977       EBIT margin, %						
Bestructuring personnel Costs in respect of unrealised sales of shares in subsidiaries       -       -       -       153       153         Total items affecting comparability       -       2 540       12 938       5 583       10 235         Adjusted EBITDA       46 529       65 752       66 765       90 540       145 325         Adjusted EBIT       35 307       45 752       51 745       63 725       91 508         Adjusted EBIT       35 307       48 292       64 682       69 308       101 743         Margin measures       -       -       35 307       48 292       64 682       69 308       101 743         Contribution margin       114 246       95 801       235 711       187 930       359 92         Contribution margin, %       30.0       29,6       24 42       800 455       64 622 02       1216 977         EBIT margin, %       9.3       14.41       95 307       45 752       80 0465       64 622 02       1216 977         Adjusted EBIT       35 307       48 722       80 0465       64 622 02       1216 977         EBITDA       9.3       14.4       9.3       14.9       8			2 5 4 0	12.000	2657	7.000
Costs in respect of unrealised sales of shares in subsidiaries       -       -       -       -       153       153         Total items affecting comparability       -       2 540       12 938       5 583       10 235         Adjusted EBITDA       46 529       56 752       86 785       90 540       145 325         Coperating profit/loss (EBIT)       35 307       45 752       51 745       63 725       91 508         Adjusted EBIT       35 307       48 292       64 682       69 308       10 235         Adjusted EBIT       36 307       48 292       64 682       69 308       10 235         Adjusted EBIT       36 307       48 292       64 682       69 308       10 235         Contribution margin       114 246       95 801       235 711       187 930       350 192         Contribution margin %       30.0       224 422       502 445       64 682       69 308       1216 977         EBIT margin %       93       93 978       324 442       800 455       645 202       1216 977         Adjusted EBIT margin %       930 978       324 442       800 455       645 202       1216 977		_	2 540	12 930		
Total items affecting comparability       -       2 540       12 938       5 583       10 235         Adjusted EBITDA       46 529       65 752       66 785       90 540       145 325         Operating profit/loss (EBIT)       35 307       45 752       51 745       63 725       91 508         Adjusted EBIT       35 307       48 292       64 682       69 308       100 743         Margin measures       Contribution margin       114 246       95 801       8235 711       187 930       356 192         Contribution margin       134 246       95 801       80 455       64 682 69 308       121 977         Contribution margin       134 246       95 801       80 455       64 62 202       121 6977         Contribution margin, %       30.0       26,6       26,4       26,1       26,5         Net sales       380 978       324 142       80 455       64 622       62 302       121 6977         Adjusted EBIT       35 307       48 292       64 662       69 308       101 743         Adjusted EBIT margin, %       9,3       34,1       6,5       9,9       1216 977         Adjusted EBIT Margin, %			_	_		
Adjusted EBITDA       46 529       58 752       86 785       90 540       145 325         Operating profit/loss (EBIT)       35 307       45 752       51 745       63 725       91 508         Adjusted EBIT       35 307       48 292       64 682       69 308       101 743         Margin measures       Contribution margin       114 246       95 801       235 71       187 930       359 192         Contribution margin       380 978       324 142       800 455       64 520 2       1218 97         Contribution margin       380 978       324 142       800 455       64 520 2       1216 97         Ket sales       380 978       324 142       800 455       64 520 2       1216 97         EBIT margin, %       9.3       14.1       6.5       9.9       7.5         Adjusted EBIT       35 307       48 292       64 682       69 308       101 743         Net sales       380 978       324 142       800 455       64 520 2       1216 977         EBIT margin, %       9.3       14.1       6.5       9.9       7.5         Adjusted EBIT margin, %       12.2       17.3       9.2	·					
Operating profit/loss (EBIT)       35 307       45 725       51 745       63 725       91 508         Adjusted EBIT       35 307       48 292       64 682       69 308       101 743         Margin measures       -       2 540       2 5711       187 930       359 192         Contribution margin       114 246       95 801       235 711       187 930       359 192         Net sales       300 978       324 142       800 455       64 52 02       1216 977         Contribution margin %       30.0       29.6       29.4       29.1       29.5         Operating profit/loss (EBIT)       35 307       45 752       51 745       63 725       91 508         Net sales       380 978       324 142       800 455       645 202       1216 977         Adjusted EBIT       35 307       46 529       56 122       73 848       84 957       135 909         Net sales       380 978       324 142       800 455       645 202       1216 977         Adjusted EBIT margin, %       12.2       17.3       9.2       13.2       131.1         Adjusted EBIT DA       46 529       59 752       86	Total items affecting comparability	-	2 540	12 938	5 583	10 235
Total Lens affecting comparability       -       2 540       12 938       5 583       10 235         Adjusted EBIT       36 307       48 292       64 682       69 308       10 1 743         Margin measures       -	Adjusted EBITDA	46 529	58 752	86 785	90 540	145 325
Total Lens affecting comparability       -       2 540       12 938       5 583       10 235         Adjusted EBIT       36 307       48 292       64 682       69 308       10 1 743         Margin measures       -	Operating profit/loss (EBIT)	35 307	45 752	51 745	63 725	91 508
Adjusted EBIT       35 307       48 292       64 682       69 308       101 743         Margin measures Contribution margin       114 246       96 801       235 711       187 930       359 19         Contribution margin       300 978       324 142       800 455       64 5202       1216 977         Contribution margin, %       30.0       29.6       29.4       29.4       29.1       29.5         Operating profit//loss (EBIT)       35 307       45 752       51 745       63 725       91 508         Net sales       380 978       324 142       800 455       645 202       1216 977         EBIT margin, %       9.3       14.1       6.5       9.9       7.5         Adjusted EBIT margin, %       9.3       14.9       8.0       455       645 202       1216 977         Adjusted EBIT margin, %       9.3       14.9       8.1       10.7       8.4         EBITDA       46 529       56 212       73 8.48       84 957       135 090         Net sales       380 978       324 142       800 455       645 202       1216 977         EBITDA       46 529       56 712       <		-				
Contribution margin     114 246     95 801     235 711     187 930     359 192       Net sales     380 978     324 142     800 455     645 202     1216 977       Contribution margin, %     380 978     324 142     800 455     645 202     1216 977       EBIT margin, %     9.3     14.1     6.5     9.9     7.5       Adjusted EBIT     35 307     48 292     64 682     69 308     101 743       Net sales     380 978     324 142     800 455     645 202     1216 977       Adjusted EBIT     35 307     48 292     64 682     69 308     101 743       Net sales     380 978     324 142     800 455     645 202     1216 977       Adjusted EBIT margin, %     9.3     14.9     8.1     10.7     8.4       EBITDA     46 529     56 212     73 8.48     84 957     135 090       Net sales     380 978     324 142     800 455     645 202     1216 977       Adjusted EBITDA     46 529     58 752     86 785     90 540     145 325       Net sales     380 978     324 142     800 455     645 202<		35 307				
Contribution margin     114 246     95 801     235 711     187 930     359 192       Net sales     380 978     324 142     800 455     645 202     1216 977       Contribution margin, %     380 978     324 142     800 455     645 202     1216 977       EBIT margin, %     9.3     14.1     6.5     9.9     7.5       Adjusted EBIT     35 307     48 292     64 682     69 308     101 743       Net sales     380 978     324 142     800 455     645 202     1216 977       Adjusted EBIT     35 307     48 292     64 682     69 308     101 743       Net sales     380 978     324 142     800 455     645 202     1216 977       Adjusted EBIT margin, %     9.3     14.9     8.1     10.7     8.4       EBITDA     46 529     56 212     73 8.48     84 957     135 090       Net sales     380 978     324 142     800 455     645 202     1216 977       Adjusted EBITDA     46 529     58 752     86 785     90 540     145 325       Net sales     380 978     324 142     800 455     645 202<	Margin measures					
Net sales       380 978       324 142       800 455       645 202       1 216 977         Contribution margin, %       30.0       29.6       29.4       29.1       29.5         Operating profit/loss (EBIT)       35 307       45 752       51 745       63 725       91 508         Net sales       380 978       324 142       800 455       645 202       1 216 977         EBIT margin, %       9.3       14.1       6.5       9.9       7.5         Adjusted EBIT       35 307       48 292       64 682       69 308       101 743         Net sales       380 978       324 142       800 455       645 202       1 216 977         Adjusted EBIT margin, %       9.3       14.9       8.1       10.7       8.4         EBITDA       46 529       56 212       73 848       84 957       135 090         Net sales       380 978       324 142       800 455       645 202       1 216 977         EBITDA       46 529       58 752       86 785       90 540       145 325         Net sales       380 978       324 142       800 455       645 202       1 216 977	-	114 246	95 801	235 711	187 930	359 192
Operating profit/loss (EBIT)       35 307       45 752       51 745       63 725       9 1508         Net sales       380 978       324 142       800 455       645 202       1 216 977         EBIT margin, %       9,3       14.1       6.5       9,9       75         Adjusted EBIT       35 307       48 292       64 682       69 308       101 743         Adjusted EBIT margin, %       9,3       14.9       8.1       10.7       8.4         EBITDA       46 529       56 212       73 848       84 957       135 900         Net sales       380 978       324 142       800 455       645 202       1 216 977         EBITDA       46 529       56 212       73 848       84 957       135 900         Net sales       380 978       324 142       800 455       645 202       1 216 977         EBITDA margin, %       12.2       17.3       9.2       13.2       11.1         Adjusted EBITDA       46 529       58 752       86 785       90 540       145 325         Net sales       380 978       324 142       10.8       14.0       11.9	Net sales					
Net sales       380 978       324 142       800 455       645 202       1 216 977         EBIT margin, %       9,3       14.1       6,5       9,9       7,5         Adjusted EBIT       35 307       48 292       64 682       69 308       101 743         Net sales       380 978       324 142       800 455       645 202       1 216 977         Adjusted EBIT margin, %       9,3       14.9       8,1       10,7       8,4         EBITDA       46 529       56 212       73 848       84 957       135 090         Net sales       380 978       324 142       800 455       645 202       1 216 977         EBITDA margin, %       12.2       17,3       9,2       13,2       11,1         Adjusted EBITDA Margin, %       12.2       17,3       9,2       13,2       11,1         Adjusted EBITDA Margin, %       12.2       18,1       10,8       140,0       145 325         Net sales       380 978       324 142       380 9455       645 202       1216 977         Adjusted EBITDA margin, %       12.2       18,1       10,8       14,0       119	Contribution margin, %	30.0				
EBIT margin. %       9.3       14.1       6.5       9.9       7.5         Adjusted EBIT       35 307       48 292       64 682       69 308       101 743         Adjusted EBIT margin. %       9.3       14.9       8.00 455       64 520       1216 977         Adjusted EBIT margin, %       9.3       14.9       8.1       10.7       8.4         EBITDA       46 529       56 212       73 848       84 957       135 090         Net sales       380 978       324 142       800 455       64 5202       1 216 977         EBITDA       46 529       56 212       73 848       84 957       135 090         Net sales       380 978       324 142       800 455       64 5202       1 216 977         EBITDA margin, %       12.2       17.3       9.2       13.2       11.1         Adjusted EBITDA       46 529       58 752       86 785       90 540       145 325         Net sales       -24       -248       -6 896       -870       -4 540         Acquisition of tangible assets       -2 522       -2 292       -3 733       -3 449       -5 395	Operating profit/loss (EBIT)	35 307	45 752	51 745	63 725	91 508
Adjusted EBIT     35 307     48 292     64 682     69 308     101 743       Adjusted EBIT margin, %     9.3     14.9     800 455     645 202     1216 977       Adjusted EBIT margin, %     9.3     14.9     8.1     10.7     8.4       EBITDA     46 529     56 212     73 848     84 957     135 090       Net sales     380 978     324 142     800 455     645 202     1216 977       EBITDA margin, %     12.2     17.3     9.2     13.2     11.1       Adjusted EBITDA     46 529     58 752     86 785     90 540     145 325       Net sales     380 978     324 142     800 455     645 202     1216 977       Adjusted EBITDA     46 529     58 752     86 785     90 540     145 325       Net sales     380 978     324 142     800 455     645 202     1216 977       Adjusted EBITDA margin, %     12.2     18.1     10.8     14.0     11.9       Calculation of Capex ratio     -4 716     -248     -6 896     -870     -4 540       Acquisition of intangible assets     -2 522     -2 292     -3 733		380 978	324 142	800 455	645 202	1 216 977
Net sales       380 978       324 142       800 455       645 202       1 216 977         Adjusted EBIT margin, %       9,3       14.9       8,1       10.7       8,4         EBITDA       46 529       56 212       73 848       84 957       135 090         Net sales       380 978       324 142       800 455       645 202       1 216 977         EBITDA margin, %       12.2       17.3       9.2       13.2       11.1         Adjusted EBITDA margin, %       46 529       58 752       86 785       90 540       145 325         Net sales       380 978       324 142       800 455       645 202       1 216 977         Adjusted EBITDA margin, %       12.2       17.3       9.2       145 325       1 216 977         Adjusted EBITDA margin, %       12.2       18.1       10.8       14.0       11.9         Calculation of Capex ratio       -4 716       -248       -6 896       -870       -4 540         Acquisition of intangible assets       -2 522       -2 292       -3 733       -3 449       -5 395         Capex       -7 238       -2 540       -10 629       -4 319	EBIT margin, %	9.3	14,1	6,5	9.9	7.5
Adjusted EBIT margin, %     9.3     14.9     8.1     10.7     8.4       EBITDA     46 529     56 212     73 848     84 957     135 090       Net sales     380 978     324 142     800 455     645 202     1216 977       EBITDA margin, %     12.2     17.3     9.2     13.2     11.1       Adjusted EBITDA     46 529     58 752     86 785     90 540     145 325       Net sales     380 978     324 142     800 455     645 202     1216 977       Adjusted EBITDA margin, %     12.2     18.1     10.8     14.0     11.9       Calculation of Capex ratio     -4716     -248     -6 8 896     -870     -4 5405       Acquisition of intangible assets     -4716     -248     -6 8 896     -870     -4 5405       Net Sales     380 978     324 142     800 455     645 202     1216 977       Acquisition of intangible assets     -4 716     -248     -6 8 896     -870     -4 5405       Capex     -7 7 238     -2 540     380 978     324 142     800 455     645 202     1216 977       Calculation of the equity/assets ra	Adjusted EBIT	35 307	48 292	64 682	69 308	101 743
EBITDA Net sales     46 529 380 978     56 212 324 142     73 848 80 455     84 957 645 202     135 090 1 216 977       EBITDA margin, %     12.2     17.3     9.2     13.2     11.1       Adjusted EBITDA Net sales     46 529 380 978     58 752 324 142     86 785 800 455     90 540 645 202     145 325 1216 977       Adjusted EBITDA Net sales     46 529 380 978     58 752 324 142     800 455     645 202 645 202     1216 977       Adjusted EBITDA margin, %     12.2     18,1     10,8     14,0     11.9       Calculation of Capex ratio Acquisition of tangible assets     -4 716     -248     -6 896     -870     -4 540       Acquisition of intangible assets     -4 716     -248     -6 896     -870     -4 540       Acquisition of intangible assets     -4 716     -248     -6 896     -870     -4 540       Acquisition of intangible assets     -17 238     -2 522     -2 373     -3 449     -5 395       Capex - ratio, %     -1.9     -0.8     -1.3     -0.7     -0.8       Calculation of the equity/assets ratio     599 359     285 477     280 229     280 229     923 488     818 679     838 596 </td <td></td> <td>380 978</td> <td>324 142</td> <td></td> <td>645 202</td> <td>1 216 977</td>		380 978	324 142		645 202	1 216 977
Net sales       380 978       324 142       800 455       645 202       1 216 977         EBITDA margin, %       12,2       17,3       9,2       13,2       11,1         Adjusted EBITDA       46 529       58 752       86 785       90 540       145 325         Net sales       380 978       324 142       800 455       645 202       1216 977         Adjusted EBITDA       46 529       58 752       86 785       90 540       145 325         Net sales       380 978       324 142       800 455       645 202       1216 977         Adjusted EBITDA margin, %       12.2       18.1       10.8       14.0       11.9         Calculation of Capex ratio       -4 716       -248       -6 896       -870       -4 540         Acquisition of intangible assets       -2 522       -2 292       -3 733       -3 449       -5 395         Capex       72 238       -2 540       380 978       324 142       800 455       645 202       1 216 977         Capex-ratio, %       -1.9       -0.8       -1.3       -0.7       -0.8         Calculation of the equity/assets ratio       599 359 <td< td=""><td>Adjusted EBIT margin, %</td><td>9.3</td><td>14,9</td><td>8,1</td><td>10,7</td><td>8,4</td></td<>	Adjusted EBIT margin, %	9.3	14,9	8,1	10,7	8,4
EBITDA margin, %     12,2     17,3     9,2     13,2     11,1       Adjusted EBITDA     46 529     58 752     86 785     90 540     145 325       Net sales     380 978     324 142     800 455     645 202     1 216 977       Adjusted EBITDA margin, %     12,2     18,1     10,8     14,0     11.9       Calculation of Capex ratio     -4 716     -248     -6 896     -870     -4 540       Acquisition of intangible assets     -2 522     -2 292     -3 733     -3 449     -5 395       Capex     -7 238     -2 540     -10 629     -4 319     -9 935       Net Sales     380 978     324 142     800 455     645 202     1 216 977       Capex ratio, %     -1,9     -0,8     -1,3     -0,7     -4 540       Capex-ratio, %     -1,9     -0,8     -1,3     -0,7     -4 540       Calculation of the equity/assets ratio     599 359     285 477     280 229     -3 733     -3 449     -5 395       Calculation of the equity/assets ratio     -1,9     -0,8     -1,3     -0,7     -0,8       Equity     -13 239 <td< td=""><td>EBITDA</td><td>46 529</td><td>56 212</td><td>73 848</td><td>84 957</td><td>135 090</td></td<>	EBITDA	46 529	56 212	73 848	84 957	135 090
Adjusted EBITDA     46 529     58 752     86 785     90 540     145 325       Net sales     380 978     324 142     800 455     645 202     1 216 977       Adjusted EBITDA margin, %     12,2     18,1     10,8     14,0     11,9       Calculation of Capex ratio     -4 716     -248     -6 896     -870     -4 540       Acquisition of intangible assets     -4 716     -248     -6 896     -870     -4 540       Acquisition of intangible assets     -2 522     -2 292     -3 733     -3 449     -5 395       Capex     -7 238     -2 540     800 455     645 202     1 216 977       Net Sales     380 978     324 142     800 455     645 202     1 216 977       Calculation of the equity/assets ratio     -2 522     -2 520     -3 733     -3 449     -5 395       Capex-ratio, %     -1,9     -0,8     -1,13     -0,7     -0,8       Calculation of the equity/assets ratio     -1,9     -0,8     -1,3     -0,7     -0,8       Equity     599 359     285 477     280 229     -280 229     -283 48     818 679     838 596		380 978	324 142	800 455	645 202	
Net sales       380 978       324 142       800 455       645 202       1 216 977         Adjusted EBITDA margin, %       12.2       18.1       10.8       14.0       11.9         Calculation of Capex ratio Acquisition of tangible assets       -4 716       -248       -6 896       -870       -4 540         Acquisition of intangible assets       -4 716       -248       -6 896       -870       -4 540         Acquisition of intangible assets       -2 522       -2 292       -3 733       -3 449       -5 395         Capex       -7 238       -2 540       380 978       324 142       800 455       645 202       1 216 977         Calculation of the equity/assets ratio       -7 238       -2 540       -10 629       -4 319       -9 935         Calculation of the equity/assets ratio       -1.9       -0.8       -1.3       -0.7       -0.8         Equity       599 359       285 477       280 229       923 488       818 679       838 596	EBITDA margin, %	12,2	17.3	9,2	13,2	11,1
Adjusted EBITDA margin, %     12.2     18.1     10.8     14.0     11.9       Calculation of Capex ratio     -4 716     -248     -6 896     -870     -4 540       Acquisition of intangible assets     -4 716     -248     -6 896     -870     -4 540       Acquisition of intangible assets     -2 522     -2 292     -3 733     -3 449     -5 395       Capex     -7 238     -2 540     380 978     324 142     800 455     645 202     1 216 977       Calculation of the equity/assets ratio     Equity     599 359     285 477     280 229     923 488     818 679     838 596	•	46 529	58 752	86 785	90 540	145 325
Calculation of Capex ratio     -4 716     -248     -6 896     -870     -4 540       Acquisition of intangible assets     -2 522     -2 292     -3 733     -3 449     -5 395       Capex     -7 238     -2 540     -10 629     -4 319     -9 935       Net Sales     380 978     324 142     800 455     645 202     1 216 977       Capex-ratio, %     -1.9     -0.8     -1.3     -0.7     -0.8       Calculation of the equity/assets ratio     599 359     285 477     280 229       Total assets     -10     -10     -10     -10     -10       States     -1.9     -0.8     -1.3     -0.7     -0.8		380 978				1 216 977
Acquisition of tangible assets     -4 716     -248     -6 896     -870     -4 540       Acquisition of intangible assets     -2 522     -2 292     -3 733     -3 449     -5 395       Capex     -7 238     -2 540     -10 629     -4 319     -9 935       Net Sales     380 978     324 142     800 455     645 202     1 216 977       Capex-ratio, %     -1.9     -0.8     -1.3     -0.7     -0.8       Calculation of the equity/assets ratio     599 359     285 477     280 229       Total assets     -10     -10     -10     -10     -10       Same     -1.3     -0.7     -0.8     -0.8     -0.8	Adjusted EBITDA margin, %	12,2	18,1	10,8	14,0	11,9
Acquisition of intangible assets     -2 522     -2 292     -3 733     -3 449     -5 395       Capex     -7 238     -2 540     -10 629     -4 319     -9 935       Net Sales     380 978     324 142     800 455     645 202     1 216 977       Capex-ratio, %     -1.9     -0.8     -1.3     -0.7     -0.8       Calculation of the equity/assets ratio     Equity     599 359     285 477     280 229       Total assets     -10 <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td>	•					
Capex       -7 238       -2 540       -10 629       -4 319       -9 935         Net Sales       380 978       324 142       800 455       645 202       1 216 977         Capex-ratio, %       -1.9       -0.8       -1.3       -0.7       -0.8         Calculation of the equity/assets ratio       599 359       285 477       280 229         Total assets       923 488       818 679       838 596				-		
Net Sales       380 978       324 142       800 455       645 202       1 216 977         Capex-ratio, %       -1,9       -0,8       -1,3       -0,7       -0,8         Calculation of the equity/assets ratio       599 359       285 477       280 229         Equity       599 359       285 477       280 229         Total assets       923 488       818 679       838 596						
Capex-ratio, %       -1.9       -0.8       -1.3       -0.7       -0.8         Calculation of the equity/assets ratio       Equity       599 359       285 477       280 229         Total assets       923 488       818 679       838 596	•			-		
Equity       599 359       285 477       280 229         Total assets       923 488       818 679       838 596						
Equity       599 359       285 477       280 229         Total assets       923 488       818 679       838 596	Calculation of the equity/accets ratio					
Total assets       923 488       818 679       838 596	• •			500 250	285 177	280 220
	Equity/assets ratio, %			64,9	34.9	33.4



## Reconciliation tables regarding operating key performance indicators

	Apr - Jun 2021	Apr - Jun 2020	Jan - Jun 2021	Jan - Jun 2020	FY 2020
Net sales	380 978	324 142	800 455	645 202	1 216 977
Number of deliveries	523 988	463 367	1 114 584	922 837	1 736 638
Average order value, SEK	727	700	718	699	701
Net sales (adjusted for the previous year's exchange rate)	381 291	340 839	805 143	670 110	1 274 708
Number of deliveries	523 988	463 367	1 114 584	922 837	1 736 638
Average order value (adjusted for exchange rate differences), SEK	728	736	722	726	734
Average order value in previous period, SEK	700	722	699	1 427	709
Growth in average order value (adjusted for exchange rate differences), $\%$	4,0	1,9	3,3	(49,1)	3,6
Contribution margin	114 246	95 801	235 711	187 930	359 192
Number of deliveries	523 988	463 367	1 114 584	922 837	1 736 638
Contribution margin per delivery, SEK	218	207	211	204	207
Adjusted EBITDA	46 529	58 752	86 785	90 540	145 325
Number of deliveries	523 988	463 367	1 114 584		1 736 638
Adjusted EBITDA per delivery, SEK	8,88	126,8	77.9	98,1	83.7



## Declaration

The Board of Directors and the CEO assure that the interim report provides a fair overview of the parent company's and the Group's operations, position and results and describes significant risks and uncertainties facing the Parent Company and the companies that are part of the Group.

Stockholm, 24 August 2021

Mathias Hedlund Chairman

Charlotte Gogstad Board member Fredrik Kongsli Board member Gert W. Munthe Board member

Therese Reuterswärd Board member Walker Kinman CEO

LMK Group AB (publ)

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Further information: Erik Bergman, CFO Telephone: +46 707 74 49 73 Mail: <u>ir@lmkgroup.se</u>

## Presentation for investors, analysts and the media

CEO Walker Kinman and CFO Erik Bergman will present the report and answer questions Tuesday the 24th of August 2021 at 09:00 CEST through a telephone conference. The Presentation will be held in English and could also be followed online. Phone number for participation: SE +46850558368/ UK +443333009034 / US +16467224903. Follow the presentation at <a href="https://tv.streamfabriken.com/lmk-group-q2-2021">https://tv.streamfabriken.com/lmk-group-q2-2021</a>

This information is information that LMK Group is obliged to make public pursuant to the EU Market Abuse Regulation. The information was submitted for publication, through the agency of the contact persons set out above, at 2021-08-24 07:45 CEST.



# Definitions of key performance indicators

Key performance indicators	Definition/calculation	Purpose
Capex	Acquisition of tangible assets and acquisition of intangible assets.	The aim is to show how much has been invested during the year.
Capex-ratio, %	Capex in relation to Net sales	Shows the proportion of net sales made up of Capex.
EBITDA	Operating profit/loss (EBIT) before depreciations and amortisations of tangible and intangible assets	Shows the earning capacity of the operating activities, excluding depreciation and amortisation, as well as the financing and tax situation.
EBITDA-margin, %	EBITDA in relation to Net sales	Shows the earning capacity of the operating activities, excluding depreciation and amortisation, as well as the financing and tax situation in relation to net sales.
Fulfilment expenses	Fulfilment expenses consist of packaging costs, including costs for production facility management, direct personnel costs, consumables and other direct production costs, as well as costs for getting the product to the customer, including logistics costs, direct personnel costs for the administration of logistics, route planning, etc.	Intended to provide a more in-depth understanding of the company's costs for providing the service, and used in the calculation of Contribution margin.
Items affecting comparability	Income and expense items that are specified separately as a result of their nature and amount. All items that are included are large and significant.	Items affecting comparability are used by Group management to explain differences in historical performance. A separate specification of Items affecting comparability will make it possible for the readers of the financial statements to understand and evaluate the adjustments that have been made by the Group management when presenting Adjusted EBITDA.
Adjusted EBITDA	EBITDA adjusted for Items affecting comparability	This measure shows the earning capacity of the operating activities (excluding depreciations and amortisations), without any impact from significant cost or income items that affect the potential to draw comparisons over time, as described under "Items affecting comparability" above.
Adjusted EBITDA margin, %	Adjusted EBITDA in relation to Net sales	This measure shows the earning capacity of the operating activities (excluding depreciations and amortisations), without any impact from significant cost or income items that affect the potential to draw comparisons over time, as described under "Items affecting comparability" above, in relation to Net sales.
Adjusted EBIT	EBIT adjusted for "Items affecting comparability"	This measure shows the earning capacity of the operating activities (the business), without any impact from significant cost or income items that affect the potential to draw comparisons over time, as described under "Items affecting comparability" above.
Adjusted EBIT margin, %	Adjusted EBIT in relation to Net sales	This measure shows the earning comparison of the operating activities (the business), without any impact from significant cost or income items that affect the potential to draw comparisons over time, as described under "Items affecting comparability" above, in relation to Net sales.
EBIT margin, %	Operating profit/loss (EBIT) in relation to Net sales	The measure shows profitability independently of capital structure and tax situation.
Operating profit/loss (EBIT)	Profit/loss before tax and net financial items	Intended to demonstrate the earning capacity of the business, regardless of the capital structure and tax situation.
Input goods	The cost of input goods includes food, packaging, menu booklets and other products that the Group sells	Intended to provide a more in-depth understanding of the company's cost components, and used in the calculation of Contribution margin.
Contribution margin	Net sales less Input goods and fulfilment expenses.	Shows the profitability after input goods and fulfilment expenses.
Contribution margin, %	Contribution margin in relation to Net sales.	Intended to give a picture of Contribution margin over time.



Key performance indicators	Definition/calculation	Purpose
Working capital	Total of Inventories, Accounts receivable, Prepaid expenses and accrued income and other receivables, less Accounts payable and Accrued expenses and prepaid income	This measure shows how much working capital is tied up in the Group's operations, and can be measured in relation to net sales in order to understand how effectively the tied up working capital is used.
Working capital in relation to net sales, %	Working capital in relation to net sales	This key performance indicator shows how much working capital is used in relation to net sales, in order to provide an understanding of how effectively the tied up working capital is used
Sales and marketing expenses	Cost of sales and marketing activities, including personnel costs, costs for mass media (e.g. TV and radio), online marketing and direct sales costs	Intended to provide an understanding of the cost of retaining existing customers and attracting new customers.
Sales and marketing expenses in relation to net sales, %	Sales and marketing expenses in relation to Net sales	Intended to provide comparability between periods for the cost of retaining existing customers and attracting new customers.
Change in sales and marketing expenses, %	Sales and marketing expenses in the current period less sales and marketing expenses in the previous period, in relation to Sales and marketing expenses in the previous period. For quarterly changes: Sales and marketing expenses in the current quarter less sales and marketing expenses in the corresponding quarter in the previous period, in relation to Sales and marketing expenses in the corresponding quarter in the previous period.	Intended to provide an understanding of how Sales and marketing expenses have changed over time.
Equity/assets ratio, %	Total equity (including non-controlling interests) in relation to Total assets.	Equity/assets ratio is often used in the assessment of a company's financial stability and long-term solvency.
Net sales growth, %	Net sales in the current period less net sales in the previous period, in relation to net sales in the current period.	Shows how Net sales have changed compared to the previous period.
Net sales (adjusted for the previous year's exchange rate)	Net sales for the Group, where subsidiaries with a different functional currency than the parent company's reporting currency, SEK, are translated. This translation is carried out by means of the subsidiaries' net sales in the functional currency for the current year being translated to the parent company's reporting currency, SEK, at the previous year's exchange rate. The companies in the Group that have SEK as their functional currency are not translated.	Used in the calculation of "Net sales growth (adjusted for exchange rate differences)". Intended to provide a comparable figure with the same currency impact as the comparison period.
Exchange rate change	Exchange rate change is calculated as Net sales for the current year less Net sales (adjusted for the previous year's exchange rate)	Demonstrates the effect of the exchange rate change.
Net sales growth (adjusted for exchange rate differences)	Net sales (adjusted for the previous year's exchange rate) for the current year less the previous year's net sales	Shows the company's growth, excluding the impact of exchange rate fluctuations.
Net sales growth (adjusted for exchange rate differences), %	Net sales growth (adjusted for exchange rate differences) divided by the previous year's net sales	Shows the company's growth, excluding the impact of exchange rate fluctuations, as a percentage.



# Definitions of operating key performance indicators

Key performance indicators	Definition/calculation	Purpose
Number of active customers as per the closing date	Number of unique customers who have received at least one delivery in the past 3 months	Intended to provide a better understanding of income generation.
Number of deliveries	Number of completed deliveries during the period	Intended to provide a better understanding of income and cost generation
Average order value, SEK	Average net sales per delivery	Shows how much each delivery, on average, contributes to net sales
Average contribution margin per delivery, SEK	Average Contribution margin per delivery	Shows how much each delivery, on average, contributes to Contribution margin
Average adjusted EBITDA per delivery, SEK	Average adjusted EBITDA per delivery	Shows how much each delivery, on average, contributes to Adjusted EBITDA
Average order value (adjusted for exchange rate differences), SEK	Net sales for the period per delivery, with a revalued exchange rate for subsidiaries in another currency at the previous year's exchange rate	Included in the calculation to show the company's growth per delivery, excluding exchange rate fluctuations

LMK Group was founded in 2008 with the vision of simplifying everyday life by offering a large variety of inspiring meals delivered directly to the customer's front door. Today, the Group is the largest supplier of meal kits in the Nordic region and considers itself a leader in Scandinavian "food tech". The Group operates in Sweden, Norway and Denmark under the brands Linas Matkasse, Godtlevert, Adams Matkasse and RetNemt.

In 2020, the Group generated SEK 1.2 billion in revenues and delivered approximately 1.74 million meal kits to households in the markets in which the Group operates