

# YEAR END REPORT

JANUARY 1 - DECEMBER 31, 2025

Q4  
2025

## INTERNATIONAL ESTABLISHMENT OF CLIMEON HEATPOWER AND IMPROVED CASH FLOW

### COMPLETED COMMISSIONING, AND ADDITIONAL CLASS APPROVALS FOR HEATPOWER 300

Climeon continues to advance the market establishment of HeatPower 300 in the marine sector and has strengthened its presence in the energy and industrial markets. During the period, the company participated in international marine trade fairs in China and South Korea and entered into additional agreements with sales partners to reinforce its commercial presence in the European energy and industrial markets. All HeatPower 300 systems in the six-vessel newbuild series constructed by HD Hyundai Heavy Industries have been commissioned, and HeatPower 300 has been approved in Factory Acceptance Test (FAT) and certified by RINA for installation on a bulk carrier. Cost-saving measures implemented in ongoing operations achieved the intended results during the quarter and are expected to reach their full impact in Q1 2026.

#### OCTOBER - DECEMBER

- Order intake increased to SEK 0.0 million (5.4).
- Net sales amounted to SEK 1.6 million (9.7) and were primarily attributable to the delivery of HeatPower systems and system components.
- Operating profit/loss amounted to SEK -28.6 million (-27.8) incl non-cash, non-recurring items amounting to SEK -6.4 million (0.0), related to inventory write-downs.
- Profit/loss after financial items amounted to SEK -49.0 million (-26.7) including a non-cash, non-recurring financial item of SEK -20.0 million (0.0) related to the change in value of the holding in Baseload Capital AB.
- Earnings per share, before dilution, amounted to SEK -0.96 (-0.52).
- Cash flow from operating activities after changes in working capital improved to SEK -13.0 million (-16.2).

#### IMPORTANT EVENTS

- Together with its local sales partners, Climeon participated in the marine trade fairs Marintec China and Kormarine, where discussions with shipowners and shipyards confirmed increased interest in energy-efficient vessels and Climeon's technology in the strategically important newbuild markets of China and South Korea.
- Two additional agreements with sales partners were entered into to strengthen Climeon's commercial presence in the European energy and industrial markets.
- Climeon completed the commissioning of all HeatPower 300 systems in the six-vessel newbuild series of container vessels constructed by HD Hyundai Heavy Industries.
- HeatPower 300 was approved in the Factory Acceptance Test (FAT)

and certified by the marine classification society RINA for installation on a NovaAlgoma Cement Carriers cement vessel and has been prepared for delivery to a Chinese shipyard.

- Climeon completed a directed share issue of 8,489,886 Class B shares, raising approximately SEK 29 million before transaction costs.

#### JANUARY - DECEMBER

- Order intake amounted to SEK 15.8 million (6.2).
- Net sales amounted to SEK 13.4 million (42.6).
- Order backlog amounted to SEK 15.4 million (18.5).
- Operating profit amounted to SEK -119.5 million (-102.3) including non-cash, non-recurring items amounting to SEK -26.8 million (10.3).
- Profit/loss after financial items amounted to SEK -143.1 million (-103.7) including a non-cash, non-recurring financial item of SEK -20.0 million (-3.2) related to the change in value of the holding in Baseload Capital AB.
- Earnings per share, before dilution, amounted to SEK -2.80 (-2.03).
- Cash flow from operating activities after changes in working capital improved to SEK -43.3 million (-83.4) and total cash and cash equivalents amounted to SEK 21.8 million (26.3). In addition, restricted cash amounted to 3.1 million SEK for guarantees related to future customer deliveries, which will be released from Q1 2027. Thus, total cash and cash equivalents, including restricted funds, amounted to 24.9 million SEK.

#### EVENTS AFTER THE BALANCE SHEET DATE

The HeatPower 300 system intended for NovaAlgoma Cement Carriers' cement vessel has been delivered for installation at a Chinese shipyard.

## A WORD FROM OUR CEO:



Lena Sundquist, CEO of Climeon

***"Market conditions in the marine sector have become even more favorable for Climeon following the implementation of the EU Emissions Trading System (EU ETS) for maritime transport."***

## CLIMEON IN AN EXCITING PHASE WITH STRONG GLOBAL GROWTH POTENTIAL

During the fourth quarter of 2025, we continued to establish Climeon HeatPower in the marine market. We deepened dialogues with shipowners and shipyards, continued to work on projects in various phases, participated in the two major marine trade fairs Marintec in China and Kormarine in South Korea, and continued to deliver according to plan in ongoing projects.

Our customer dialogues indicate a broad and growing interest in energy-efficient solutions and waste-heat recovery using Climeon's technology, both for newbuild and retrofit projects. Having Climeon systems in operation on ocean-going vessels that generate sustainable electricity, reduce fuel consumption, and lower carbon emissions gives us a significant advantage in customer discussions, as we can verify—using data from vessels in actual operation—how much fuel and CO<sub>2</sub> emissions shipowners can save by installing our technology.

During the latter part of 2025, market conditions in the marine sector have also become increasingly favorable for Climeon following the implementation of the EU Emissions Trading System (EU ETS) for maritime transport, under which shipowners have begun to incur costs for emission allowances when operating in Europe. As emissions increasingly translate into direct costs, energy efficiency and reduced fuel consumption are becoming more central to marine investment decisions, where waste-heat recovery technologies such as Climeon's HeatPower represent a relevant and cost-effective solution.

During the quarter, we also reached several important milestones. All six HeatPower 300 systems included in the order from HD Hyundai Heavy Industries in South Korea have now been commissioned and are in commercial operation, confirming both functionality and performance in real marine environments. The first HeatPower 300 module for NovaAlgoma Cement Carriers was approved through Factory Acceptance Testing (FAT) and has now been delivered to the shipyard in China, thereby broadening our reference base to include Chinese shipyards, additional vessel types, and further marine classification societies.

functionality and performance in real marine environments. The first HeatPower 300 module for NovaAlgoma Cement Carriers was approved through Factory Acceptance Testing (FAT) and has now been delivered to the shipyard in China, thereby broadening our reference base to include Chinese shipyards, additional vessel types, and further marine classification societies.

Within the energy and industrial markets, we are seeing a gradual increase in interest in our solutions, with dialogues and projects now progressing in parallel across all three application areas—industrial processes, land-based engines, and low-temperature geothermal energy. During the quarter, we entered into agreements with two sales partners in different parts of Europe, with whom we are jointly engaging selected customers and projects—collaborations and initiatives that I hope to return to in future updates.

The growing installed base of HeatPower systems continuously generates electricity from waste heat, enabling us to consistently monitor the actual effects of our installations and the value they deliver to our customers. Operational data from both marine and land-based installations show that the systems contribute to measurable electricity production and, consequently, to reduced fuel consumption and lower carbon emissions. For us and our customers, this provides important confirmation that the technology not only meets theoretical expectations but also delivers tangible cost savings and environmental benefits in real-world operation.

Efforts to make Climeon's organization and operations as cost-efficient as possible have been ongoing for some time. The measures implemented have now begun to deliver their full effect, and the cost base of Climeon's operations is expected to remain at the current level in the coming years. At the end of October, we completed a directed share issue that raised approximately SEK 29 million before transaction costs. I would like to take this opportunity to thank both existing and new investors in Climeon for your support and confidence in us. Climeon is now in an exceptionally exciting phase, with favorable market conditions, a growing base of reference customers, numerous ongoing customer dialogues, a verified product, and an established production and supply chain that can be scaled as customer dialogues are converted into orders.

*Lena Sundquist, CEO, Climeon*



## MARKETS AND DEVELOPMENT



### MARITIME MARKET

During the quarter, Climeon took further steps in the commercial establishment of HeatPower 300 within the marine sector, with a large number of ongoing customer dialogues covering both newbuild vessels and retrofit installations on existing ships. As part of its commercial activities, Climeon, together with its local sales partners, participated in the international trade fairs Marintec China in Shanghai and Kormarine in Busan, South Korea—two of the most important meeting points for the global maritime industry. Discussions with shipowners, shipyards, and other technology providers at both events demonstrated a clear and growing focus on energy-efficient vessel designs, future-proofing of newbuild projects, and practical solutions for waste-heat recovery. With China and South Korea serving as central hubs for global shipbuilding, these markets represent a strategically important part of Climeon's continued establishment within the maritime sector.

All HeatPower 300 systems in the six-vessel newbuild series constructed by HD Hyundai Heavy Industries have now been commissioned. Several of the vessels are already in commercial operation, with Climeon's HeatPower 300 units generating sustainable electricity, thereby confirming the system's functionality and performance in real marine environments. These installations constitute an important reference for Climeon in ongoing discussions with both existing and new customers regarding future projects. The delivery and commissioning of all six HeatPower systems to HD Hyundai Heavy Industries also represent a key reference, demonstrating Climeon's capability to deliver and commission ORC-based waste-heat recovery systems in large-scale newbuild programs at leading international shipyards.

Furthermore, during the quarter, Climeon completed the Factory Acceptance Test (FAT) for a HeatPower 300 system intended for installation onboard NovaAlgoma Cement Carriers' methanol dual-fuel cement vessel. This marks a further step toward Climeon's first integration of its technology on a bulk carrier. The system has also been certified by the Italian classification society RINA, providing an additional marine class approval for HeatPower 300. The unit has now been delivered to the shipyard in China, with installation planned for the latter part of 2026 in accordance with the vessel's construction schedule.

During the latter part of 2025, the EU Emissions Trading System (EU ETS) for maritime transport has had a clear impact, as shipowners have for the first time been required to purchase and surrender emission allowances as part of the system's implementation phase. In 2025, the requirement covers 40 percent of verified CO<sub>2</sub> emissions from 2024, increasing to 70 percent in 2026 and 100 percent in 2027. According to the European Commission's Carbon Market Report for 2025, the sector has shown high compliance at an early stage, indicating that the maritime industry is adapting well to the new regulatory framework. This development also entails concrete and increasing costs for shipowners, thereby strengthening the incentives to invest in technologies that reduce fuel consumption and emissions, such as Climeon's waste-heat recovery solutions. This is reflected in a continued increase in new customer inquiries and a high level of ongoing dialogues with shipowners, shipyards, and design companies in both Europe and Asia.



### ENERGY AND INDUSTRIAL MARKET

Within the energy and industrial markets, commercial activities intensified during the period, and Climeon entered into two agreements with sales agents in different parts of Europe to strengthen its market presence and support increased customer engagement and deal execution. Climeon conducts broad and active customer dialogues and project work across all subsegments—energy, industry, and geothermal applications—where demand for solutions that recover low-temperature waste heat and convert it into usable energy is evident.

Within the industrial market, ongoing dialogues are being held primarily with customers in European energy-intensive process industries seeking solutions to reduce both electricity costs and carbon emissions. Climeon is also continuing its work on a number of low-temperature geothermal projects, with several new projects added during the quarter.

The land-based systems currently in operation are delivering electricity in line with expectations and are contributing to increased energy efficiency and reduced emissions for customers. One example is the two HeatPower 300 systems installed at NEO Group's PET resin production facility in Lithuania, which together produced approximately 650 MWh of sustainable electricity during the fourth quarter. This level of electricity production corresponds to the annual household electricity consumption of approximately 130–260 EU households. When compared with Lithuania's average electricity mix for 2025, estimated at approximately 160 g CO<sub>2</sub> per kWh, this represents an indicative reduction of approximately 104 tonnes of CO<sub>2</sub> equivalents when electricity generated using Climeon's HeatPower technology replaces electricity from the country's average power mix.



### PRODUCT DEVELOPMENT AND AFTERMARKET

Following the completion of the core development of the HeatPower 300 platform, the focus is now on continued and long-term further development of the system, with the aim of further strengthening performance and cost efficiency over time, as well as enhancing the platform's scalability in series production. This development creates the conditions necessary to meet future market and customer requirements in an environment with an increasing number of emerging competitors. In parallel, the platform is being further developed to address specific customer and market requirements across both marine and land-based applications, thereby gradually expanding the addressable application area.

During the period, HeatPower 300 obtained additional marine certifications, ensuring that the platform meets the requirements of the international marine classification societies Lloyd's Register, DNV, ABS, and RINA. The certification process includes verification of design, material specifications, safety functions, and system integration for installation and operation in marine environments. The platform is also designed in accordance with applicable CE directives for the European market, as well as relevant Grid Codes, ensuring compatibility with national and regional land-based power grid requirements.



Climeon currently has a growing installed base of products across both marine and energy and industrial segments, including both the HeatPower 300 platform and the earlier HeatPower 150 platform. The installed base comprises systems operating in a variety of environments and load conditions, generating a substantial body of operational data and experience. This data is actively used for monitoring, analysis, and optimization of both existing and future systems.

During the quarter, it became increasingly clear that the steadily expanding installed base has created conditions for a growing aftermarket business. Service, technical support, and access to spare parts are expected over time to become an increasingly important part of the business and to contribute to recurring revenue streams, while also ensuring continued reliable operation and optimized performance of installed systems.

## EXTERNAL IMPACT

Currently, Climeon is not directly affected by ongoing geopolitical conflicts worldwide. The company is monitoring the situation and taking actions to mitigate any potential negative impacts as much as possible.

## ORDER ENTRY AND ORDER BACKLOG

During the fourth quarter of 2025, no new orders for HeatPower systems were received. At the end of the period, the order backlog amounted to SEK 15.4 million (18.5), corresponding to 3 (3) HeatPower systems and related services. During the quarter, deliveries were made against the order backlog amounting to SEK 0.5 million, primarily relating to hardware deliveries to the marine market as well as service and aftermarket deliveries. Other changes in the order backlog during the quarter were attributable to foreign exchange effects. The order backlog mainly consists of orders denominated in euros, which are revalued at the end of the period.

# THE GROUP'S FINANCIAL DEVELOPMENT

## OCTOBER - DECEMBER

### NET SALES AND EARNINGS

Net sales amounted to SEK 1.6 million (9.7) and are mainly attributable to the delivery of HeatPower 300 systems HeatPower 150 components and other aftermarket services to the Company's existing customers. In addition, SEK 1.5 million was recognized as other operating income, relating to compensation received for development work performed within an EU-funded project.

Operating profit/loss amounted to SEK -28.6 million (-27.8) . The quarter is net impacted by approximately SEK -6.4 million in non-recurring items. These items primarily relate to inventory obsolescence write-downs of components associated with HeatPower 150 systems.

Costs for raw materials and consumables amounted to SEK -8.3 million (-13.7), of which costs related to delivered HeatPower 300 systems accounted for SEK -1.9 million, and, as noted above, a non-recurring inventory write-down of SEK -6.4 million.

Net financial income/expenses amounted to SEK -20.4 million (1.0) . The item mainly relates to a non-cash, non-recurring item of SEK -20.0 million (0.0) attributable to the revaluation of the holding in Baseload Capital AB

Net financial items were also affected by a negative exchange rate effect of SEK -0.3 million, mainly related to the development of the

Swedish krona against the Euro. Of this, SEK -0.3 (1.2) million pertains to unrealized exchange rate differences.

Profit/loss after financial items amounted to SEK -49.0 million (-26.7) . Depreciation and amortization amounted to SEK -9.9 million (-9.2) of which write-downs of research projects and patents amounted to -0.0 MSEK (-0.6).

### CASH FLOW

The cash flow from operating activities *before* changes in working capital amounted to -7.3 MSEK (-16.9).

Cash flow from operating activities *after* changes in working capital amounted to SEK -13.0 million (-16.2) , of which the change in working capital amounted to SEK -5.7 million (0.7) . The change in working capital had a negative impact during the quarter and primarily related to an increase in inventory associated with the production of HeatPower 300 for delivery to a customer in Q1 2026.

Cash flow from investing activities amounted to SEK -3.4 million (-7.8) , which was mainly related to investments in product development and patents of SEK -3.7 million (-7.8).

Cash flow from financing activities amounted to SEK 26.4 million (45.3) primarily attributable to the directed share issue, less associated transaction costs.

Cash flow for the period amounted to SEK 9.9 million (21.3), where the single largest change compared to the same period last year is related to the proceeds from the share issue as mentioned above.

#### **JANUARY - DECEMBER**

##### **NET SALES AND EARNINGS**

*Net sales* amounted to SEK 13.4 million (42.6) and were mainly attributable to the delivery and commissioning of HeatPower 300 systems as well as aftermarket revenues. *Operating profit/loss* for the period amounted to SEK -119.5 million (-102.3). The result for the period includes a one-off inventory write-down of components related to the HeatPower 150 system amounting to SEK -14.0 million in Q1, and SEK -6.4 million in Q4, partly relating to a tax provision of SEK -2.5 million and a provision for doubtful receivables of SEK -3.9 million in Q3. The comparative figure for the same period in 2024 includes an income item of SEK 10.3 million related to a loan that was converted into a grant. During the period, the company has continued its efforts to implement extensive cost-saving measures in its ongoing operations, aiming to establish a more efficient and resource-optimized production and supply chain for HeatPower 300. The cost-saving measures for ongoing operations have delivered the intended effect during the period and are expected to reach full impact in Q1 2026.

Net financial income/expense amounted to SEK -23.6 million (-1.4) of which SEK -20.0 million (-3.2) related to the revaluation of the shareholding in Baseload Capital AB to fair value. Profit/loss after financial items amounted to SEK -143.1 million (-103.7) Depreciations and amortizations amounted to SEK -37.0 million (-33.3). Depreciation has increased during 2025 as a result of more development projects entering the amortization phase during the period.

##### **CASH FLOW**

Cash flow from operating activities *after* change in working capital amounted to SEK -43.3 million (-83.4) whereof the change in working capital amounted to SEK 16.5 million (-15.8). The change in working capital was positively affected during the quarter and is mainly related to the change in accounts receivable.

Cash flow from investing activities amounted to SEK -13.2 million (-30.5), which was mainly related to product development and patents of SEK -13.3 million (-28.2). Cash flow from financing activities amounted to SEK 51.9 million (62.7). The item includes paid-in proceeds from the share issue of SEK 58.9 million minus the cost of its execution. Cash flow for the period amounted to SEK -4.6 million (-51.2).

##### **FINANCIAL POSITION**

At the end of the period, cash and cash equivalents amounted to SEK 21.8 million (26.3). In addition, restricted cash amounted to 3.1 million SEK for guarantees related to future customer deliveries in Q1 2027. Thus, *total cash and cash equivalents*, including restricted funds, amounted to 24.9 million SEK. The equity ratio amounted to 85.9 percent (89.2) and the net debt ratio amounted to -0.1 times (-0.1). Shareholder's equity amounted to SEK 200.3 million (288.1) or SEK 3.9 (5.6) per share.

##### **DEFERRED TAX ASSET**

The company has unutilized deficit carryforwards in Sweden amounting to SEK 1,039.8 million (925.2), of which the tax effect has not been recognized as a deferred tax asset in the balance sheet. The deductions have no time limit for utilization.

##### **THE PARENT COMPANY**

The parent company's net sales during the period amounted to SEK 13.4 million (42.6). Operating profit/loss amounted to SEK -120.4 million (-102.5) and profit/loss after financial items amounted to SEK -143.3 million (-128.3).

## FINANCIAL CALENDAR

### Yearly report 2025

March 27th, 2026

### Interim Report of the 1st quarter 2026

May 5th, 2026

### Interim Report of the 2nd quarter 2026

July 14th, 2026

### Interim Report of the 3rd quarter 2026

October 23rd, 2026

## OTHER INFORMATION

### PERSONNEL AND ORGANIZATION

The average number of employees during the period of October to December amounted to 36 (38), of which 29 (26) percent are women and 71 (74) percent men. At the end of December, the number of employees amounted to 36 (35). In addition to the parent company Climeon AB (publ), the group also includes the subsidiary Goldcup 38570 AB under name change to Climeon Technology AB.

### WARRANT PROGRAMS

The purpose of the share incentive program is to encourage ownership interest in the company through long term financial interests in order to strengthen the ties between shareholders and employees. Over the years, Climeon has established several share incentive programs based on capital-taxed warrants. As of December 31, 2025, the company had one outstanding warrant program and one employee stock option program for employees and board members as set out below. At the Extraordinary General Meeting in December 2024, it resolved on a new employee and board option program for the years 2025–2028 for a total of 2,248,000 warrants with the right to subscribe for an equal number of Class B shares. The program is linked to a barrier condition of SEK 20 per share and a subscription price of SEK 0.15 (quota value). Additional information regarding the warrant programs can be found on page 85-86 of the annual report for 2024 and on the company's website.

Warrant program	Number of warrants	Number of new class B shares*	Subscription price	Exercise period
Program 2023/2026	1 798 600	179 860	61,8	1 sept - 30 sept 2026
<b>Total</b>	<b>1 798 600</b>	<b>179 860</b>		
Employee stock option program	Number of warrants	Number of new class B shares*	Subscription price	Exercise period
Program 2025/2028	1 717 500	1 717 500	0,15	19 feb 2028-31 dec 2028
<b>Total</b>	<b>1 717 500</b>	<b>1 717 500</b>		

### MATERIAL RISKS AND UNCERTAINTIES

As a relatively newly founded company with a limited number of Heat Power systems in operation, the company is exposed to several operational and financial risks. A presentation of the company's significant risks and risk management can be found on pages 58-61 in the 2024 annual report.

### *Going concern*

The company is currently in need of external financing within a twelve-month period in order to continue operating. Such funding may come from existing or new shareholders, or from third parties through public or private funding options. While the company's financial statements are prepared on a going concern basis, there is an element of uncertainty regarding the availability of capital during this period. Climeon will therefore continue focusing on managing and planning the company's cash flow and liquidity in both the short term and the long term.

### ADDITIONAL INFORMATION DUE TO GEOPOLITICAL CONFLICTS

In addition to price increases on certain components driven by higher costs for suppliers, Climeon is not directly affected by the various geopolitical conflicts ongoing in the world today. The company is monitoring developments and taking action to prevent any potential negative effects to the best of its ability.

### COMPARATIVE FIGURES

Comparative figures for income statement items and order intake refer to the corresponding period of the previous financial year. Comparative figures for balance sheet items and order backlog refer to the end of the previous fiscal year.

### RELATED-PARTY TRANSACTIONS

No transactions between Climeon and related parties that affected the financial status of the Group have taken place during the period.

### SEASONAL EFFECTS

Presently, there appears to be no significant seasonal variations in Climeon's sales.

### OTHER INFORMATION

This report has been published in a Swedish and an English version. The Swedish version shall prevail in the event of differences between the two.

## FINANCIAL REPORTS IN SUMMARY

## CONSOLIDATED INCOME STATEMENT

SEK, thousand	Note	Oct-Dec		Jan-Dec	
		2025	2024	2025	2024
Net sales	2	1,561	9,705	13,376	42,587
Capitalized work for own account		2,675	2,246	9,624	9,535
Other operating income		1,521	19	2,254	12,091
<b>Total income</b>		<b>5,757</b>	<b>11,970</b>	<b>25,254</b>	<b>64,213</b>
<b>Operating expenses</b>					
Raw material and consumables		-8,260	-13,656	-40,290	-61,331
Other external expenses		-5,115	-5,027	-24,641	-23,245
Personnel expenses		-10,995	-11,573	-42,260	-48,382
Depreciation and amortization		-9,861	-9,174	-37,012	-33,255
Other operating expenses		-91	-296	-503	-303
<b>Operating profit/loss</b>		<b>-28,565</b>	<b>-27,757</b>	<b>-119,452</b>	<b>-102,304</b>
<b>Profit/loss from financial items</b>					
Interest income and other financial items		321	2,046	2,380	12,432
Interest expenses and other financial items		-20,765	-1,012	-26,022	-13,802
Net financial income	5	-20,443	1,034	-23,641	-1,369
<b>Profit/loss after financial items</b>		<b>-49,008</b>	<b>-26,723</b>	<b>-143,093</b>	<b>-103,674</b>
Tax		152	-43	38	-116
<b>Profit/loss for the period</b>		<b>-48,857</b>	<b>-26,765</b>	<b>-143,055</b>	<b>-103,790</b>
<b>Earnings per share, SEK *)</b>					
Before dilution		-0.96	-0.52	-2.80	-2.03
After dilution		-0.96	-0.52	-2.80	-2.03

SEK, thousand	Note	Oct-Dec		Jan-Dec	
		2025	2024	2025	2024
Profit/loss for the period		-48,857	-26,765	-143,055	-103,790
<b>Other comprehensive profit/loss for the period</b>					
Translation differences		28	42	28	-355
<b>Other comprehensive profit/loss for the period</b>		<b>28</b>	<b>42</b>	<b>28</b>	<b>-355</b>
<b>Comprehensive income/loss for the period</b>		<b>-48,829</b>	<b>-26,723</b>	<b>-143,028</b>	<b>-104,145</b>
<b>Comprehensive income/loss for the period attributable to</b>					
Shareholders of the parent company		<b>-48,829</b>	<b>-26,723</b>	<b>-143,028</b>	<b>-104,145</b>

\*) The denominator used to calculate both basic and diluted earnings per share have been adjusted to reflect the new share issue carried out during the second and fourth quarters of 2025.

**CONSOLIDATED BALANCE SHEET**

SEK, thousand	Note	31 Dec 2025	31 Dec 2024
<b>Assets</b>			
Intangible non-current assets	3	116,597	131,588
Tangible non-current assets	4	12,524	14,633
Financial assets	5	21,733	42,258
<b>Total non-current assets</b>		<b>150,853</b>	<b>188,478</b>
Inventories		39,871	53,001
Accounts receivable		5,797	20,230
Other current receivables	6	14,861	34,971
Cash and cash equivalents		21,779	26,335
<b>Total current assets</b>		<b>82,308</b>	<b>134,537</b>
<b>Total Assets</b>		<b>233,161</b>	<b>323,015</b>
<b>Equity and liabilities</b>			
Share capital		7,661	5,343
Other contributed capital		1,449,117	1,399,366
Retained earnings		-1,113,429	-1,012,811
Profit/loss for the period		-143,055	-103,790
<b>Total shareholder's equity</b>		<b>200,294</b>	<b>288,109</b>
Other provisions		2,474	4,723
Other non-current liabilities		-	600
<b>Total non-current liabilities</b>		<b>2,474</b>	<b>5,322</b>
Advance payments from customers	5	7,321	3,717
Accounts payable		3,004	8,673
Other current liabilities		20,068	17,194
<b>Total current liabilities</b>		<b>30,393</b>	<b>29,584</b>
<b>Total equity and liabilities</b>		<b>233,161</b>	<b>323,015</b>

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

Statement of changes in total equity	Contributable to the parent company's owners			
	Share capital	Other contributed capital	Retained earnings incl profit/loss for the period	Total equity
Opening balance equity 2025-01-01	5,343	1,259,735	-976,970	288,109
Comprehensive profit/loss				
Profit/loss for the period	-	-	-143,055	-143,055
Other comprehensive profit/loss for the period				
Translation differences	-	-	28	28
Other comprehensive profit/loss for the period:	-	-	28	28
Total comprehensive profit/loss	-	-	-143,028	-143,028
Transactions with share holders:				
Rights issue (58,866 TSEK before deduction of costs of 3,653 TSEK)	2,318	52,895	-	55,213
Sum of transactions with shareholders	2,318	52,895	-	55,213
Closing balance equity 2025-12-31	7,661	1,312,630	-1,119,998	200,294

Statement of changes in total equity	Contributable to the parent company's owners			
	Share capital	Other contributed capital	Retained earnings incl profit/loss for the period	Total equity
Opening balance equity 2024-01-01	3,238	1,193,428	-872,825	323,841
Comprehensive profit/loss				
Profit/loss for the period	-	-	-103,790	-103,790
Other comprehensive profit/loss for the period				
Translation differences	-	-	-355	-355
Other comprehensive profit/loss for the period:	-	-	-355	-355
Total comprehensive profit/loss	-	-	-104,145	-104,145
Transactions with share holders:				
Rights issue (73,073 TSEK before deduction of costs of 4,660 TSEK)	2,106	66,307	-	68,413
Sum of transactions with shareholders	2,106	66,307	-	68,413
Closing balance equity 2024-12-31	5,343	1,259,735	-976,970	288,109

## CONSOLIDATED CASH FLOW STATEMENT

SEK, thousand	Oct-Dec		Jan-Dec	
	2025	2024	2025	2024
<b>Operating activities</b>				
Operating profit/loss	-28,565	-27,757	-119,452	-102,304
Adjustments for items not included in cash flow	41,392	9,038	81,311	38,906
Financial items	-20,152	1,861	-21,581	-4,120
<b>Cash flow from operating activities before changes in working capital</b>	<b>-7,325</b>	<b>-16,858</b>	<b>-59,722</b>	<b>-67,518</b>
Change in working capital	-5,400	-4,726	3,370	-7,710
Change in accounts receivable	-1,433	17,874	15,580	18,556
Change in accounts payable	1,119	-12,486	-2,480	-26,695
<b>Cash flow from operating activities</b>	<b>-13,039</b>	<b>-16,195</b>	<b>-43,252</b>	<b>-83,367</b>
<b>Investing activities</b>				
Investments in intangible assets	-3,677	-7,804	-13,294	-28,238
Investments in tangible assets	-88	13	-305	-2,545
Change in financial assets	391	3	436	250
<b>Cash flow from investing activities</b>	<b>-3,374</b>	<b>-7,788</b>	<b>-13,163</b>	<b>-30,533</b>
<b>Cash flow after investing activities</b>	<b>-16,412</b>	<b>-23,983</b>	<b>-56,414</b>	<b>-113,900</b>
<b>Financing activities</b>				
Change in lease debt	-626	-1,373	-3,354	-5,726
Share issue	26,988	46,629	55,213	68,413
<b>Cash flow from financing activities</b>	<b>26,362</b>	<b>45,257</b>	<b>51,859</b>	<b>62,687</b>
<b>Cash flow for the period</b>	<b>9,950</b>	<b>21,273</b>	<b>-4,555</b>	<b>-51,213</b>
Cash and cash equivalents at the beginning of the period	11,830	5,064	26,335	77,550
Exchange rate differences in cash and cash equivalents	-0	-2	-0	-1
<b>Cash and cash equivalents at the end of the period</b>	<b>21,779</b>	<b>26,335</b>	<b>21,779</b>	<b>26,335</b>

**PARENT COMPANY'S INCOME STATEMENT IN SUMMARY**

SEK, thousand	Oct-Dec		Jan-Dec	
	2025	2024	2025	2024
Net sales	1,561	9,705	13,376	42,587
Capitalized work for own account	2,675	2,246	9,624	9,535
Other operating income	1,649	19	1,786	12,091
<b>Total income</b>	<b>5,885</b>	<b>11,970</b>	<b>24,786</b>	<b>64,213</b>
<b>Operating expenses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Raw material and consumables	-8,260	-13,656	-40,290	-61,331
Other external expenses	-5,951	-6,463	-28,716	-29,106
Personnel expenses	-10,995	-11,573	-42,260	-48,359
Depreciation and amortization	-9,116	-7,826	-33,431	-27,864
Other operating expenses	-91	-13	-503	-13
<b>Operating profit/loss</b>	<b>-28,528</b>	<b>-27,561</b>	<b>-120,414</b>	<b>-102,460</b>
<b>Profit from financial items</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Interest income and other financial items	321	2,638	2,380	13,024
Interest expenses and other financial items	-20,555	-26,935	-25,301	-38,827
Net financial income	-20,233	-24,297	-22,921	-25,803
<b>Profit/loss after financial items</b>	<b>-48,761</b>	<b>-51,858</b>	<b>-143,334</b>	<b>-128,263</b>
Allocations	-	-	-	-
Tax	-	-	-	-
<b>Profit/loss for the period 1)</b>	<b>-48,761</b>	<b>-51,858</b>	<b>-143,334</b>	<b>-128,263</b>

1) Other comprehensive income for the period correspond to net result for the period

**PARENT COMPANY'S BALANCE SHEET IN SUMMARY**

SEK, thousand	31 Dec 2025	31 Dec 2024
<b>Assets</b>		
Intangible non-current assets	116,597	131,588
Tangible non-current assets	3,867	9,139
Financial assets	21,680	42,091
<b>Total non-current assets</b>	<b>142,144</b>	<b>182,817</b>
Inventories	39,871	53,001
Accounts receivable	5,797	20,230
Other current receivables	14,862	34,971
Cash and cash equivalents	21,753	26,318
<b>Total current assets</b>	<b>82,283</b>	<b>134,520</b>
<b>Total Assets</b>	<b>224,427</b>	<b>317,338</b>
<b>Equity and liabilities</b>		
Share capital	7,661	5,343
Reserve for development costs	121,279	135,517
Share premium reserve	1,311,636	1,263,849
Retained earnings	-1,239,945	-1,115,956
<b>Shareholder's equity</b>	<b>200,632</b>	<b>288,753</b>
Provisions	2,474	4,723
Other non-current liabilities	-	-
<b>Total Non-current liabilities</b>	<b>2,474</b>	<b>4,723</b>
Advance payments from customers	7,321	3,717
Accounts payable	3,004	8,673
Other current liabilities	10,996	11,472
<b>Current liabilities</b>	<b>21,321</b>	<b>23,861</b>
<b>Total equity and liabilities</b>	<b>224,427</b>	<b>317,338</b>

# THE CLIMEON SHARE

## LARGEST SHAREHOLDERS PER 31 DECEMBER, 2025

Shareholders	Number of shares			Number of votes	Voting rights, %
	Series A	Series B	Capital, %		
Cidro Förvaltning AB	-	7,788,622	15.3	7,788,622	14.3
Nordnet Pensionsförsäkring	-	6,406,311	12.5	6,406,311	11.7
Stefan Wikström	-	3,380,637	6.6	3,380,637	6.2
SEB-Stiftelsen	-	2,987,891	5.9	2,987,891	5.5
Avanza Pension	-	2,565,313	5.0	2,565,313	4.7
MP Pensjon PK	-	2,329,614	4.6	2,329,614	4.3
Nowo Fund Management AB	-	1,357,255	2.7	1,357,255	2.5
Thomas Öström	390,000	562,785	1.9	4,462,785	8.2
Futur Pension	-	662,407	1.3	662,407	1.2
Olle Bergström	-	616,959	1.2	616,959	1.1
Olof Andersson	-	588,235	1.2	588,235	1.1
Sea You Rederiet Aktiebolag	-	539,121	1.1	539,121	1.0
Kent Janér	-	522,860	1.0	522,860	1.0
Ragnar Ter Vehn	-	424,529	0.8	424,529	0.8
Jpa 2 Fastighets AB	-	379,076	0.7	379,076	0.7
Others	-	19,570,944	38.3	19,570,944	35.9
<b>Total</b>	<b>390,000</b>	<b>50,682,559</b>	<b>100.0</b>	<b>54,582,559</b>	<b>100.0</b>

## SHARE PRICE DEVELOPMENT



## SHARE INFORMATION

Per December 31, 2025 The number of shares in Climeon amounted to 51,072,559 with quota value of 0.15 SEK, of which 390,000 are Class A shares, 10 votes/share, and 50,682,559 are Class B shares, 1 vote/share. A reverse split (1:10) was decided by an Extra General Meeting in December 2024 and implemented in January 2025.

Climeon's B share is listed on Nasdaq First North Premier since October 13, 2017. The share price amounted to SEK 3.40 at the end of the period.

	Oct-Dec 2025	Oct-Dec 2024	Jan-Dec 2025	Jan-Dec 2024
Total number of issued shares at period end	51,072,559	35,622,089	51,072,559	35,622,089
Average number of shares outstanding	48,488,681	35,301,137	41,496,849	26,155,684
Earnings per share, before dilution, SEK	-0,96	-0,52	-2,80	-2,03
Equity per share, SEK	3,92	5,64	3,92	5,64

The denominator used to calculate both basic and diluted earnings per share have been adjusted to reflect the new share issue carried out during the second quarter of 2025.

# NOTES

## NOTE 1 ACCOUNTING PRINCIPLES

Climeon prepares consolidated statements in accordance with the Swedish Annual Accounts Act, RFR 1 completing rules for consolidated groups and IFRS, International Financial Reporting Standards with IFRIC-interpretations as adopted by EU as applied by IAS 34 Interim reporting. Information is given both in notes and in other parts of the report.

The parent company has prepared the interim report in accordance with the Swedish Annual Accounts Act (1995:1554) and the Swedish Financial Reporting Board's recommendation RFR 2 Accounting for legal entities. Complete information on principles applied by the parent company is found in the annual report 2024 pages 72-79.

## NOTE 2 DISTRIBUTION OF NET SALES

### CONSOLIDATED

SEK, thousand	Oct-Dec		Jan-Dec	
	2025	2024	2025	2024
<b>Revenue type</b>				
Hardware	1,527	9,462	12,802	41,856
Consulting and support services	34	244	574	732
<b>Total</b>	<b>1,561</b>	<b>9,706</b>	<b>13,376</b>	<b>42,588</b>
<b>Geographic market</b>				
Sweden	741	207	876	479
Europe	778	60	12,246	12,998
North America	-	-	-	335
Asia	42	9,439	254	28,776
<b>Total</b>	<b>1,561</b>	<b>9,706</b>	<b>13,376</b>	<b>42,588</b>

## NOTE 3 INTANGIBLE ASSETS

Intangible assets of the Group comprise capitalized expenditure on development SEK 114.3 million (128.5) and patents SEK 2.3 million (3.1). Depreciations during the quarter amounted to SEK 7.8 million (5.8) and write-downs during the period amounted to SEK 0.0 million (0.6). Accumulated depreciations of the period amounted to SEK 27.7 million (20.4) and accumulated write downs of the period amounted to SEK 0.1 million (1.8).

## NOTE 4 TANGIBLE ASSETS

Tangible assets of the Group comprise leasehold improvements on others property SEK 2.7 million (7.0), right-of-use assets, SEK 8.7 million (5.5), equipment SEK 0.6 million (1.0), technical equipment SEK 0.4 million (0.9) and systems located at customer premises and where the customers pay for the electricity generated ("As-a-Service") SEK 0.2 million (0.3). Depreciations during the quarter amounted to SEK 1.4 million (1.4). Accumulated depreciations of the period amounted to SEK 5.6 million (5.7).

## NOTE 5 FINANCIAL ASSETS

Financial assets of the Group amount to SEK 21.7 million (42.3) and consist of shares in the finance company Baseload Capital of SEK 20.8 million (40.8). The shareholding is measured at fair value through profit or loss, which impacted the quarter by SEK -20.0 million (0.0). The cumulative revaluation for the year amounts to SEK -20.0 million (-3.3). The valuation is based on unobservable inputs (Level 3), such as market transactions involving Baseload's shares and the company's own fair value calculations based on DCF of Climeon's agreements with Baseload (see section below). A significant transaction in the Baseload shares took place during the period and was of material value; this has been taken into consideration and has affected Climeon's valuation of the shares. Climeon's management assesses this valuation in accordance with the accounting principles outlined in the 2024 Annual Report. The profit/loss effect is reported as a financial item.

In addition, Climeon has issued a call option for its remaining shares for any of Baseload Capital's other owners to exercise during a specified term. The value of this call option has been assessed, as of the balance sheet date, at a low and non-material amount. The company continuously tests this value according to IFRS 9 and 13.

An exercise of this option can thus lead to a future liquidity addition for Climeon. Climeon's intention is to, over time, divest its entire ownership in Baseload Capital.

## NOTE 6 PLEDGED ASSETS AND CONTINGENT LIABILITIES

Pledged assets and contingent liabilities amounted to SEK 0.0 million (0,0)

## SIGNATURES

The Board of Directors and the CEO guarantees that the interim report provides a fair overview of the company's operations, position and earnings and describes material risks and factors of uncertainty which the company is facing.

Kista, February 5th, 2026

Sebastian Ehrnrooth  
Chairman of the Board

Joakim Thölin  
Board member

Thomas Öström  
Board member

Lena Sundquist  
CEO

This interim report has not been subject to review by the company's auditors.

## KEY NUMBERS FOR THE GROUP

	Oct-Dec		Jan-Dec	
	2025	2024	2025	2024
Order intake, SEK million	-	5.4	15.8	6.2
Order backlog, SEK million	15.4	18.5	15.4	18.5
Equity ratio (%)	85.9	89.2	85.9	89.2
Debt ratio (times)	0.2	0.1	0.2	0.1
Net debt ratio (times)	-0.1	-0.1	-0.1	-0.1
Earnings per share, before and after dilution, SEK	-0.96	-0.52	-2.80	-2.03
Equity per share, SEK	3.92	5.64	3.92	5.64
Cash and cash equivalents, SEK million	21.8	26.3	21.8	26.3

*\*) The denominator used to calculate both basic and diluted earnings per share have been adjusted to reflect the new share issue carried out during the second and fourth quarters of 2025.*

Climeon presents certain financial measures in the interim report that are not defined according to IFRS, so called alternative performance measures. Climeon believes that these measures provide valuable supplemental information to investors and the company's management as they allow for evaluation of trends and the company's performance. Since all companies do not calculate financial measures in the same way, they are not always comparable to measures used by other companies. For definitions of the performance measures that Climeon uses, please see below.

## DEFINITIONS

<b>Order intake</b>	The value of assignments received where agreements have been signed during the relevant period.
<b>Order backlog</b>	The value at the end of the period of the remaining unearned income in outstanding assignments.
<b>Equity ratio</b>	Shareholders' equity as a percentage of total assets.
<b>Debt ratio</b>	Liabilities including deferred tax liabilities and provisions divided by shareholders' equity (times).
<b>Net debt ratio</b>	Interest-bearing net debt including cash and cash equivalents divided by shareholders' equity (times). Negative net debt ratio means that cash and cash equivalents exceed interest-bearing liabilities.
<b>Earnings per share, before dilution</b>	Profit/loss for the period divided by the weighted average number of outstanding shares during the period.
<b>Earnings per share, after dilution</b>	Earnings per share adjusted by the number of outstanding warrants.
<b>Equity per share</b>	Shareholders' equity divided by the number of outstanding shares at end of the period.

## QUARTERLY FIGURES, CONSOLIDATED

## INCOME STATEMENT

SEK, million	2025				2024			
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Net sales	1.6	4.8	1.8	5.2	9.7	18.8	0.8	13.3
Capitalized work for own account	2.7	1.9	2.5	2.5	2.2	1.8	2.6	2.9
Other operating income	1.5	-	0.6	0.1	0.0	1.6	10.4	0.0
<b>Operating expenses</b>								
Raw material and consumables	-8.3	-6.8	-2.4	-22.8	-13.7	-22.9	-10.7	-14.1
Other external expenses	-5.1	-10.2	-4.0	-5.3	-5.0	-5.4	-6.3	-6.5
Personnel expenses	-11.0	-9.8	-10.8	-10.7	-11.6	-10.6	-13.9	-12.3
Depreciation and amortization	-9.9	-10.1	-8.3	-8.8	-9.2	-9.3	-7.7	-7.0
Other operating expenses	-0.1	-0.1	-0.1	-0.2	-0.3	-0.0	-	-
<b>Operating profit/loss</b>	<b>-28.6</b>	<b>-30.3</b>	<b>-20.6</b>	<b>-40.0</b>	<b>-27.8</b>	<b>-26.0</b>	<b>-24.8</b>	<b>-23.7</b>
Net financial income	-20.4	-0.3	0.4	-3.3	1.0	-2.2	-2.3	2.1
<b>Profit/loss after financial items</b>	<b>-49.0</b>	<b>-30.6</b>	<b>-20.2</b>	<b>-43.3</b>	<b>-26.7</b>	<b>-28.2</b>	<b>-27.1</b>	<b>-21.6</b>
Tax	0.2	0.0	-0.1	-0.0	-0.0	-0.0	-0.0	-0.0
<b>Profit/loss for the period</b>	<b>-48.9</b>	<b>-30.6</b>	<b>-20.3</b>	<b>-43.3</b>	<b>-26.8</b>	<b>-28.3</b>	<b>-27.1</b>	<b>-21.6</b>
Earnings per share, before and after dilution, SEK	-0.96	-0.60	-0.40	-0.85	-0.52	-0.55	-0.53	-0.42

The denominator used to calculate both basic and diluted earnings per share have been adjusted to reflect the new share issue carried out during the second and fourth quarters of 2025.

## BALANCE SHEET

SEK, million	2025				2024			
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Intangible non-current assets	116.6	120.6	126.1	128.4	131.6	130.2	128.8	129.2
Tangible non-current assets	12.5	14.5	16.7	12.0	14.6	17.4	20.1	22.0
Financial assets	21.7	42.1	42.1	42.2	42.3	42.3	62.5	62.6
<b>Total non-current assets</b>	<b>150.9</b>	<b>177.2</b>	<b>184.9</b>	<b>182.6</b>	<b>188.5</b>	<b>189.9</b>	<b>211.5</b>	<b>213.9</b>
Inventories	39.9	44.2	47.7	48.2	53.0	49.2	54.4	46.0
Current receivables	20.7	20.3	23.3	28.2	55.2	73.1	71.8	75.6
Cash and cash equivalents	21.8	11.8	26.4	12.2	26.3	5.1	42.0	38.4
<b>Total current assets</b>	<b>82.3</b>	<b>76.4</b>	<b>97.5</b>	<b>88.6</b>	<b>134.5</b>	<b>127.3</b>	<b>168.2</b>	<b>160.1</b>
<b>Total assets</b>	<b>233.2</b>	<b>253.6</b>	<b>282.4</b>	<b>271.2</b>	<b>323.0</b>	<b>317.2</b>	<b>379.7</b>	<b>373.9</b>
Shareholder's equity	200.3	222.2	252.9	244.9	288.1	268.2	298.2	302.3
Non-current liabilities and other provisions	2.5	1.4	3.4	3.6	5.3	6.9	9.6	21.5
Current liabilities	30.4	29.9	26.1	22.7	29.6	42.1	71.9	50.1
<b>Total equity and liabilities</b>	<b>233.2</b>	<b>253.6</b>	<b>282.4</b>	<b>271.2</b>	<b>323.0</b>	<b>317.2</b>	<b>379.7</b>	<b>373.9</b>

## CASH FLOW STATEMENT

SEK, million	2025				2024			
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Cash flow from operating activities before changes in working capital	-7.3	-18.4	-12.7	-21.3	-16.9	-18.8	-18.7	-13.2
Changes in working capital	-5.7	7.1	3.2	11.9	0.7	-9.1	7.8	-15.3
<b>Cash flow from operating activities</b>	<b>-13.0</b>	<b>-11.3</b>	<b>-9.5</b>	<b>-9.4</b>	<b>-16.2</b>	<b>-27.9</b>	<b>-10.9</b>	<b>-28.4</b>
Investing activities	-3.4	-2.6	-4.0	-3.2	-7.8	-7.6	-5.9	-9.2
<b>Cash flow after investing activities</b>	<b>-16.4</b>	<b>-13.9</b>	<b>-13.5</b>	<b>-12.6</b>	<b>-24.0</b>	<b>-35.5</b>	<b>-16.7</b>	<b>-37.7</b>
Financing activities	26.4	-0.7	27.8	-1.6	45.3	-1.5	20.3	-1.4
<b>Cash flow for the period</b>	<b>9.9</b>	<b>-14.6</b>	<b>14.3</b>	<b>-14.2</b>	<b>21.3</b>	<b>-37.0</b>	<b>3.6</b>	<b>-39.1</b>
Cash and cash equivalents at the beginning of the period	11.8	26.4	12.2	26.3	5.1	42.0	38.4	77.5
Exchange rate differences in cash and cash equivalents	-0.0	0.0	-0.0	-	-0.0	0.0	0.0	-0.0
<b>Cash and cash equivalents at the end of the period</b>	<b>21.8</b>	<b>11.8</b>	<b>26.4</b>	<b>12.2</b>	<b>26.3</b>	<b>5.1</b>	<b>42.0</b>	<b>38.4</b>

## THIS IS CLIMEON

Climeon is a Swedish product company operating within the energy technology sector. Climeon's proprietary technology, the Climeon HeatPower system, uses an Organic Rankine Cycle (ORC) process to convert low-temperature heat into clean, carbon free electricity. Providing access to dependable and cost-effective sustainable power, HeatPower enables industries to increase energy efficiency, decrease fuel consumption, and reduce emissions. As a non-weather-dependent source of green energy, HeatPower has the potential to diversify and safeguard the renewable energy mix and, therefore, accelerate the global transition to a net-zero future. Climeon's B shares are listed on the Nasdaq First North Premier Growth Market. FNCA Sweden AB is a Certified Adviser.

### OUR MISSION

To make sustainable power accessible, dependable, and cost-effective through the development of industry-leading, low-temperature waste heat recovery technologies.

### OUR VISION

To reduce global CO<sub>2</sub> emissions and accelerate the use of sustainable power with world leading HeatPower solutions.

### LONG-TERM OPERATIONAL GOALS

Climeon aims to become the leading provider of low temperature heat power solutions by offering competitive products with the lowest possible levelized cost of energy (LCOE) for customers. In order to do this, Climeon will focus on:

- Becoming the low temperature de facto standard in chosen segments
- Maintaining the Heat Power system's market leading conversion efficiency
- Optimize the Heat Power system to give users a lower electricity cost (LCOE)

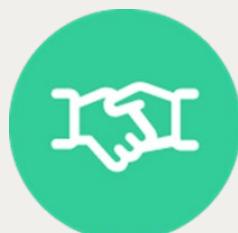
### CORE VALUES



DO GOOD



BE A TEAMPLAYER



ALWAYS DELIVER

### HEADQUARTERS

CLIMEON AB  
TORSHAMNSGATAN 44  
164 40, STOCKHOLM  
SWEDEN

[WWW.CLIMEON.SE](http://WWW.CLIMEON.SE)

**CLIMEON**