INTERIM REPORT JANUARY – SEPTEMBER 2026

Strong earnings growth supported by structural synergy realization and pricing discipline

JULY–SEPTEMBER 2026

- Reported total revenue amounted to SEK 1,064.3 million (781.7), an increase of 36.2%. Reported adjusted EBITDA amounted to SEK 113.4 million (30.6).
- LFL total revenue amounted to SEK 1,131.2 million (1,108.0), an increase of 2.1% (2.2% in constant currencies). LFL adjusted EBITDA amounted to SEK 127.8 million (108.6), an increase of 17.7%.
- During the quarter, five acquisitions were completed in Sweden, including Malte Månson, Sweden's leading independent truck and bus maintenance provider.
  After the end of the reporting period, Citira completed three acquisitions, Redpath Tyres and G&S Tyres in the United Kingdom and Rengas Turku in Finland.

JANUARY–SEPTEMBER 2026

- Reported total revenue amounted to SEK 2,772.7 million (1,835.8), an increase of 51.0%. Reported adjusted EBITDA amounted to SEK 271.9 million (95.4).
- LFL total revenue amounted to SEK 3,384.9 million (3,260.6), an increase of 3.8% (4.7% in constant currencies). LFL adjusted EBITDA amounted to SEK 395.1 million (337.8), an increase of 16.9%.
- Net debt amounted to SEK 3,862.6 million at the end of the period, corresponding to 5.34 times LFL adjusted EBITDA.
- Citira has, during the first nine months of the year, issued secured senior bonds in the amount of SEK 680 million and EUR 60 million.
- During the first nine months, we completed sixteen acquisitions; twelve in Sweden, two in Finland, one in Norway, as well as entered the market in UK market through one.

GROUP IN SUMMARY IFRS*

	2026 Jul-Sep	2025 Jul-Sep	Δ, %	2026 Jan-Sep	2025 Jan-Sep	Δ, %	R12	FY25
Reported (IFRS)								
Total revenue, SEKm	1,064.3	781.7	36.2	2,772.7	1,835.8	51.0	4,000.2	3,063.3
EBITDA, SEKm	99.9	22.7	340.6	239.5	48.0	399.2	451.3	259.8
Adjusted EBITDA, SEKm	113.4	30.6	270.7	271.9	95.4	185.1	497.8	321.3
Adjusted EBITDA Margin, %	10.7	3.9		9.8	5.2		12.4	10.5
*LFL (IFRS)***								
LFL Total revenue, SEKm	1,131.2	1,108.0	2.1	3,384.9	3,260.6	3.8	5,015.0	4,890.8
LFL Gross margin, %	46.5	43.8		49.2	48.1		48.8	48.0
LFL EBITDA, SEKm	95.3	64.9	46.9	304.8	235.6	29.4	580.6	511.3
LFL Adjusted EBITDA, SEKm	127.8	108.6	17.7	395.1	337.8	16.9	723.1	665.9
LFL Adjusted EBITDA margin, %	11.3	9.8		11.7	10.4		14.4	13.6
Financial Position (IFRS)								
Net debt, SEKm	3,862.6	2,375.4		3,862.6	2,375.4		3,862.6	2,264.0
Net debt/LFL adjusted EBITDA R12, times	5.34x			5.34x			5.34x	
Financial Position (K3 in accordance with Bond terms)								
Net debt, SEKm	2,746.5	1,595.2		2,746.5	1,595.2		2,746.5	1,520.9
Net debt/LFL adjusted EBITDA R12 incl. Synergies, times	5.67x			5.67x			5.67x	

**For definitions and alternative performance measures see alternative measures and definitions*

***LFL= Like-for-like, all acquired units are included as if they had been owned for the entire period*

CEO'S COMMENTS

Strong earnings growth supported by structural synergy realization and pricing discipline

The third quarter of 2026 was characterized by strong like-for-like earnings growth in a market that remained soft, continued acquisition-led expansion and the consolidation of Malte Månson from August.

Strong earnings growth in a subdued market

Market activity remained subdued during the third quarter, in line with recent quarters, with continued cost inflation, higher fuel costs and soft demand in several countries. Price-conscious customers continued to trade down, from premium to mid-range brands and from mid-range to budget brands. The resulting mix shift is creating a headwind for organic sales growth and diluting the effect of our price increases.

Against this backdrop, the Group delivered strong financial performance. On a like-for-like basis, revenue increased by 2.2% in constant currencies compared with the same quarter last year, supported by Sweden, Poland, the United Kingdom and Norway, partly offset by Finland.

Like-for-like adjusted EBITDA increased by 18% compared with the same quarter last year, reflecting structural cost savings in Sweden, pricing discipline and improved gross margins in Finland and Norway. For the first nine months, like-for-like adjusted EBITDA increased by 17%, demonstrating the strength of our operational efficiency initiatives, commercial execution and synergy realization.

Continued operational improvements

In Sweden, revenue increased by 6% on a like-for-like basis, driven by fleet customers in Distribution and Vehicle Services. Like-for-like adjusted EBITDA increased by 14%, reflecting structural savings from workshop mergers, headcount actions and site exits, while price increases helped mitigate cost inflation.

Finland delivered a strong margin improvement despite soft passenger car tire demand and slower demand in the mining sector. Revenue decreased by 1% in constant currencies, while like-for-like adjusted EBITDA increased by 27%, driven by pricing discipline.

In Poland, the transportation sector continued to face inflationary pressure. Revenue increased by 3% in constant currencies, whilst profitability was impacted by higher fuel prices, and a price increase has been announced from November.

In the United Kingdom, revenue growth of 10% in constant currencies was driven by all divisions, with solid demand from national accounts and infrastructure projects. Like-for-like adjusted EBITDA increased by 9%, partly held back by a heavier tire mix and high fuel costs, and a fuel surcharge was introduced in October.

Norway delivered strong growth, with revenue increasing by 15% in constant currencies and like-for-like adjusted EBITDA by 47%, driven by improved supplier pricing.

Strategic expansion and strengthened platform

Acquisitions remain a key part of Citira's growth strategy, and we have successfully maintained a high M&A pace. During the first nine months, we completed sixteen acquisitions, including five in Sweden during the quarter, among them Malte Månson. After the end of the period, we completed a further three, Redpath Tyres and G&S Tyres in the United Kingdom and Rengas Turku in Finland.

Malte Månson, Sweden's renowned independent truck and bus maintenance provider, broadens our offering within the heavy vehicle segment. Initial integration activities have been completed, and focus is now shifting to synergy realization through cross-selling and co-location.

Our financing platform supports continued expansion. In addition to the acquisition-led growth, we continue to focus on strengthening cash generation, disciplined working capital management and gradually improving leverage over time.

Outlook – continued focus on execution and profitable growth

Looking ahead, we expect market conditions to remain broadly in line with recent quarters, with elevated input costs. We now enter the fourth quarter, which includes the important winter tire change season and is generally the strongest period of the year.

Our priorities remain clear: strengthening our commercial position, improving operational efficiency, realizing synergies and integrating acquired businesses. We continue to see an attractive pipeline of acquisition opportunities across existing and new markets.

With a stronger operational platform, improving profitability and a clear strategic direction, we remain well positioned to continue building the leading customer-centric challenger in tire management and adjacent vehicle services across Europe.

David Boman
CEO

FINANCIAL OVERVIEW

The Group

July–September

In the third quarter, total revenue increased by 36.2% to SEK 1,064.3 million (781.7), primarily driven by acquisitions, including Malte Månson in Sweden. On a like-for-like (LFL) basis, revenue increased by 2.1% to SEK 1,131.2 million (1,108.0), driven by Distribution growth in Sweden, the UK and Norway, partly offset by a weak PCR market in Finland and Poland and FX headwinds.

Reported adjusted EBITDA increased to SEK 113.4 million (30.6). LFL adjusted EBITDA amounted to SEK 127.8 million (108.6), reflecting structural cost savings in Sweden and improved gross margins in Finland and Norway, partly offset by higher fuel costs in Poland and the UK.

Profit before tax amounted to SEK -85.9 million (-89.4). Net financial income and expenses amounted to SEK -80.4 million (-46.5), of which financial expenses accounted for SEK -112.5 million (-49.3).

January–September

For the first nine months of the year, total revenue increased by 51.0% to SEK 2,772.7 million (1,835.8). The increase is primarily attributable to acquisitions. On an LFL basis, revenue increased by 3.8% to SEK 3,384.9 million (3,260.6), driven by Distribution growth and price increases, despite FX headwinds from EUR, PLN and GBP.

Reported adjusted EBITDA increased to SEK 271.9 million (95.4), mainly driven by acquisitions of businesses. LFL adjusted EBITDA amounted to SEK 395.1 million (337.8), reflecting cost savings in Sweden, realizing synergies from Däckia acquisition, and improved gross margins in Finland and Norway.

Profit before tax amounted to SEK -219.3 million (-213.8). Net financial income and expenses amounted to SEK -181.9 million (-122.0), of which financial expenses accounted for SEK -257.1 million (-143.3). The increase compared with the previous year reflects the higher debt level following the Group's acquisition-led expansion.

Cash flow and financial position

In the third quarter, cash flow amounted to SEK -665.6 million (-169.2). The decrease was primarily attributable to payments for acquisitions, mainly Malte Månson. Cash flow from investing activities amounted to SEK -697.0 million (-51.1) during the quarter and mainly relates to acquisitions. During the quarter, five acquisitions were consolidated in Sweden (Malte Månson, KM Däckservice i Haparanda, Lidingö Bilcenter, Gummiverkstan i Torsby and First Däckstop i Lomma). Cash flow from financing activities amounted to SEK 129.1 million (-0.6).

For the nine-month period, cash flow amounted to SEK 153.1 million (-139.3). Cash flow from investing activities for the first nine months amounted to SEK -964.1 million (-389.7) and mainly relates to acquisitions. During the first nine months, sixteen acquisitions were completed; twelve in Sweden, two in Finland, one in Norway, as well as one in United Kingdom. Cash flow from financing activities amounted to SEK 1,271.8 million (404.2).

Working capital at end of the period amounted to SEK 1,077.2 million, corresponding to 21% of LFL total revenue. The Group continuously reviews its working capital, including assortment and logistics efficiency.

Total assets amounted to SEK 6,644.5 million as of 30 September 2026 (4,227.9), with the increase primarily attributable to acquisitions.

Net debt (excluding shareholder loans) amounted to SEK 3,862.6 million at the end of the period, corresponding to 5.34 times LFL adjusted EBITDA. Net debt according to K3 amounted to SEK 2,746.5 million at the end of the period, corresponding to 6.12 / 5.67 times LFL adjusted EBITDA excluding / including synergies. Under the bond terms, the incurrence test for the raising of additional debt is calculated in accordance with a K3 accounting framework.

Parent Company

Citira Holding AB (publ) is the parent company of the Citira Group. Its immediate parent company is Citira MidCo AB (reg. no. 559434-0308), domiciled in Stockholm, which owns 100% of the shares in Citira Holding AB (publ). The parent company does not conduct operational activities. Its primary purpose is to own and manage the shares of the Group's subsidiaries and to provide financing for the Group. Operations primarily comprise holding company activities, financing and other intra-group financial services.

On 14 January 2026, Citira Holding AB (publ) issued SEK 170 million and a further SEK 250 million of subsequent bonds under its existing SEK 2.6 billion senior secured bond framework, the latter at a price of 102.00 per cent of the nominal amount. Following the issues, SEK 2.12 billion was outstanding under the bond.

On 10 April 2026, Citira Holding AB (publ) issued SEK 260 million of subsequent bonds under its existing SEK 2.6 billion senior secured bond framework. Following the issue, SEK 2.38 billion is outstanding under the bond.

On 2 June 2026, Citira Holding AB (publ) issued its inaugural EUR-denominated senior secured bond of EUR 60 million, with a maturity date of 26 November 2029 and a floating interest rate of 3-month EURIBOR plus 500 basis points.

Other

Seasonal variations

The Citira Group operates within the tire industry, where demand is inherently seasonal, with higher activity levels preceding the summer and winter seasons. The first quarter is typically characterized by lower business activity, whilst the fourth quarter is generally the strongest period of the year.

Organization

During the period, the Group continued to strengthen its organizational platform to support its rapid growth and expanding geographic footprint.

The efficiency improvement activities in Sweden progressed according to plan, focusing on realizing synergies and streamlining central support functions.

The acquisition of Malte Månson, which is consolidated from August, is an important step in broadening Citira's service offering within the heavy vehicle segment. The initial integration activities have been completed, and focus is now shifting to synergy realization, with cross-selling and co-location opportunities identified across the Swedish network.

At the end of the period, the number of employees amounted to 1,618, of whom 1,466 were full-time employees.

Events after the end of the reporting period

On 2 October 2026, Citira Holding AB (publ) published a bond prospectus and applied for admission to trading of its bonds on Nasdaq Stockholm. On 6 October 2026, Citira acquired Redpath Tyres, marking the Group's first step into the UK truck and bus tyre market. On 15 October 2026, Lapin Kumi, part of Citira, completed the acquisition of Rengas Turku, further strengthening the Group's service network in Finland. On 2 November 2026, Citira acquired G&S Tyres Ltd, extending its UK commercial service network and adding a state-of-the-art retreading facility in the London metropolitan area.

No other material events affecting the Group's financial position or operations have occurred after the end of the reporting period.

Risks and uncertainties

Information about the Group’s risks can be found in the 2025 Annual Report, available at www.citira.com.

Sustainability

Information about the Group’s sustainability work can be found in the 2025 Annual Report, available at www.citira.com.

FINANCIAL OVERVIEW

Segment information

The Group's operations are managed and reported through five operating segments: Sweden, Finland, Poland, the United Kingdom and Norway.

Sweden is the Group's largest market, offering tire services and tire distribution, including retreading at two facilities, as well as vehicle services. Finland provides tire services and tire distribution together with retreading at two facilities, while Poland operates one retreading facility in addition to its tire operations. The United Kingdom provides on-site tire services, primarily to off-highway vehicles, and Norway focuses on tire distribution. Group eliminations comprise the elimination of intra-group transactions. Other includes the Group's holding and shared service companies, whose costs are partly allocated to the operating segments through management fees. Adjusted EBITDA is the primary performance measure used by the Chief Operating Decision Maker for resource allocation and assessing segment performance.

Sweden

During the third quarter, total revenues amounted to SEK 658.9 million (430.8). The increase is mainly attributable to acquisitions, including Malte Månson, which is consolidated from August. LFL total revenues increased by 6.2% to SEK 739.3 million (696.2), driven by growth in especially fleet customers in Distribution and Vehicle Services. Reported adjusted EBITDA amounted to SEK 53.4 million (10.3). LFL adjusted EBITDA reached SEK 64.3 million (56.3), reflecting structural savings from workshop mergers, headcount actions and site exits.

For the nine-month period, total revenues increased to SEK 1,682.3 million (954.5), and adjusted EBITDA amounted to SEK 152.3 million (39.7). LFL total revenues amounted to SEK 2,309.7 million (2,138.3), driven by growth across all business areas, with strong sales in Vehicle Services. LFL adjusted EBITDA amounted to SEK 247.8 million (209.7), reflecting lower operating costs from structural savings and improved profitability in Tire Services and Distribution.

Finland

During the third quarter, total revenues amounted to SEK 277.0 million (257.1). The increase is mainly attributable to acquisitions. LFL total revenues decreased by 1.3% to SEK 277.0 million (280.6), reflecting a weak PCR market with competitor discount campaigns and lower mining volumes. Reported adjusted EBITDA amounted to SEK 28.9 million (22.6). LFL adjusted EBITDA reached SEK 28.9 million (22.7), reflecting higher gross margins on pricing discipline and price increases, partly offset by higher premises and personnel costs from greenfield establishments.

For the nine-month period, total revenues increased to SEK 746.0 million (648.9), and adjusted EBITDA amounted to SEK 81.3 million (61.8). LFL total revenues amounted to SEK 749.6 million (739.4), supported by price increases, despite soft demand. LFL adjusted EBITDA amounted to SEK 81.3 million (70.8), reflecting higher gross margins in Tire Services, partly offset by higher premises costs for greenfields.

Poland

During the third quarter, total revenues amounted to SEK 170.9 million (169.2). LFL total revenues increased by 1.0% to SEK 170.9 million (169.2), driven by Distribution on export and domestic sales and new TBR tires, while PCR remained weak. Reported adjusted EBITDA amounted to SEK 14.4 million (21.2). LFL adjusted EBITDA reached SEK 14.4 million (21.2), impacted by higher fuel prices.

For the nine-month period, total revenues increased to SEK 424.2 million (420.5), and adjusted EBITDA amounted to SEK 24.0 million (28.7). LFL total revenues amounted to SEK 424.2 million (420.5), with growth in Distribution, while Tire Services was held back by a weak PCR season. LFL adjusted EBITDA amounted to SEK 24.2 million (29.4), impacted by higher distribution and premises costs.

United Kingdom

During the third quarter, total revenues amounted to SEK 69.8 million (0.0). The increase is attributable to the acquisition of Tyrefix in the first quarter of 2026. LFL total revenues increased by 11.1% to SEK 70.1 million (63.1), driven by growth across all divisions. Reported adjusted EBITDA amounted to SEK 9.6million (0.0). LFL adjusted EBITDA reached SEK 10.2 million (9.3), supported by volume growth, partly offset by a heavier tire mix and high fuel costs.

For the nine-month period, total revenues increased to SEK 179.3 million (0.0), and adjusted EBITDA amounted to SEK 25.5 million (0.0). LFL total revenues amounted to SEK 197.9 million (192.4), driven by Plant and Earthmover businesses. LFL adjusted EBITDA amounted to SEK 30.2 million (30.1), with a lower gross margin from a heavier tire mix offset by a stable cost base.

Norway

During the third quarter, total revenues amounted to SEK 28.8 million (21.3). The increase is mainly attributable to acquisitions. LFL total revenues increased by 22.1% to SEK 28.8 million (23.6), driven by both Distribution and Tire Services. Reported adjusted EBITDA amounted to SEK 4.2 million (2.9). LFL adjusted EBITDA reached SEK 4.2 million (2.8), reflecting higher Distribution margins on improved supplier pricing, partly offset by higher freight costs.

For the nine-month period, total revenues increased to SEK 56.8 million (45.5), and adjusted EBITDA amounted to SEK 7.1 million (5.4). LFL total revenues amounted to SEK 57.7 million (52.9), driven by Distribution and Tire Services. LFL adjusted EBITDA amounted to SEK 6.9 million (5.7), reflecting higher Distribution margins, partly offset by higher operating cost.

The table below presents an analysis of the Group's revenue and earnings by reportable operating segment:

Reported IFRS

July-September 2026	Sweden	Finland	Poland	United Kingdom	Norway	Other	Elim-inations	Total
External Revenue	565.1	249.0	152.0	69.8	28.4	–	–	1,064.3
Internal Revenue	93.8	28.0	19.0	–	0.4	22.9	-164.1	–
Total Revenue	**658.9**	**277.0**	**170.9**	**69.8**	**28.8**	**23.0**	**-164.1**	**1,064.3**
Cost of Goods Sold	-367.7	-180.4	-121.4	-23.3	-20.2	–	137.1	-575.9
Gross Profit	291.2	96.6	49.5	46.5	8.6	23.0	-27.0	488.4
EBITDA	**53.1**	**28.9**	**14.4**	**9.6**	**4.2**	**-10.2**	**–**	**99.9**
Items affecting comparability	–	–	–	–	–	0.6	–	0.6
IFRS 3, Transaction costs	0.3	–	–	–	–	12.7	–	12.9
Adjusted EBITDA	**53.4**	**28.9**	**14.4**	**9.6**	**4.2**	**3.0**	**–**	**113.4**

July-September 2025	Sweden	Finland	Poland	United Kingdom	Norway	Other	Elim-inations	Total
External Revenue	374.2	235.8	150.4	–	21.3	–	–	781.7
Internal Revenue	56.6	21.3	18.9	–	–	5.5	-102.2	–
Total Revenue	**430.8**	**257.1**	**169.2**	**–**	**21.3**	**5.5**	**-102.2**	**781.7**
Cost of Goods Sold	-257.5	-179.1	-117.6	–	-16.5	-1.1	94.9	-477.0
Gross Profit	173.3	78.0	51.6	–	4.8	4.3	-7.3	304.7
EBITDA	**10.3**	**22.6**	**21.2**	**–**	**2.9**	**-34.3**	**–**	**22.7**
Items affecting comparability	–	–	–	–	–	1.2	–	1.2
IFRS 3, Transaction costs	–	–	–	–	–	6.7	–	6.7
Adjusted EBITDA	**10.3**	**22.6**	**21.2**	**–**	**2.9**	**-26.3**	**–**	**30.6**

January-September 2026	Sweden	Finland	Poland	United Kingdom	Norway	Other	Elim-inations	Total
External Revenue	1,482.9	672.4	381.9	179.3	56.2	–	–	2,772.7
Internal Revenue	199.3	73.6	42.4	–	0.6	56.3	-372.2	–
Total Revenue	**1,682.3**	**746.0**	**424.2**	**179.3**	**56.8**	**56.3**	**-372.2**	**2,772.7**
Cost of Goods Sold	-883.9	-458.8	-301.8	-58.7	-38.0	-7.5	309.0	-1,439.7
Gross Profit	798.4	287.2	122.4	120.7	18.8	48.8	-63.3	1,333.0
EBITDA	**152.3**	**81.3**	**24.0**	**25.5**	**7.1**	**-50.8**	**–**	**239.5**
Items affecting comparability	–	–	–	–	–	2.5	–	2.5
IFRS 3, Transaction costs	0.3	–	–	–	–	29.6	–	29.9
Adjusted EBITDA	**152.6**	**81.3**	**24.0**	**25.5**	**7.1**	**-18.7**	**–**	**271.9**

January-September 2025	Sweden	Finland	Poland	United Kingdom	Norway	Other	Elim-inations	Total
External Revenue	827.5	587.4	374.7	–	45.5	0.7	–	1,835.8
Internal Revenue	127.0	61.5	45.8	–	–	16.4	-250.6	–
Total Revenue	**954.5**	**648.9**	**420.5**	**–**	**45.5**	**17.1**	**-250.6**	**1,835.8**
Cost of Goods Sold	-539.5	-419.9	-298.5	–	-35.0	-1.2	230.1	-1,063.9
Gross Profit	414.9	229.0	122.0	–	10.5	15.9	-20.5	771.9
EBITDA	**39.7**	**61.8**	**28.7**	**–**	**5.4**	**-87.6**	**–**	**48.0**
Items affecting comparability	–	–	–	–	–	4.0	–	4.0
IFRS 3, Transaction costs	–	–	–	–	–	43.4	–	43.4
Adjusted EBITDA	**39.7**	**61.8**	**28.7**	**–**	**5.4**	**-40.2**	**–**	**95.4**

October 2025-September 2026	Sweden	Finland	Poland	United Kingdom	Norway	Other	Elim-inations	Total
External Revenue	2,220.9	978.4	544.7	179.3	76.8	–	–	4,000.2
Internal Revenue	269.4	101.6	55.3	–	1.0	91.9	-519.1	–
Total Revenue	**2,490.3**	**1,079.9**	**600.0**	**179.3**	**77.8**	**91.9**	**-519.1**	**4,000.2**
Cost of Goods Sold	-1,299.7	-680.9	-421.7	-58.7	-52.8	-7.7	414.0	-2,107.5
Gross Profit	1,190.6	399.0	178.3	120.7	25.0	84.2	-105.1	1,892.7
EBITDA	**318.8**	**101.4**	**39.3**	**25.5**	**8.8**	**-42.5**	**–**	**451.3**
Items affecting comparability	–	–	–	–	–	4.0	–	4.0
IFRS 3, Transaction costs	0.3	3.1	–	–	–	39.1	–	42.5
Adjusted EBITDA	**319.0**	**104.5**	**39.3**	**25.5**	**8.8**	**0.6**	**–**	**497.8**

January-December 2025	Sweden	Finland	Poland	United Kingdom	Norway	Other	Elim-inations	Total
External Revenue	1,565.4	893.4	537.6	–	66.1	0.7	–	3,063.3
Internal Revenue	197.1	89.5	58.7	–	0.3	51.9	-397.6	–
Total Revenue	**1,762.5**	**982.9**	**596.3**	**–**	**66.5**	**52.6**	**-397.6**	**3,063.3**
Cost of Goods Sold	-955.3	-642.0	-418.3	–	-49.8	-1.4	335.2	-1,731.6
Gross Profit	807.2	340.8	178.0	–	16.6	51.3	-62.3	1,331.6
EBITDA	**206.2**	**81.9**	**44.0**	**–**	**7.1**	**-79.3**	**–**	**259.8**
Items affecting comparability	–	–	–	–	–	5.4	–	5.4
IFRS 3, Transaction costs	–	3.1	–	–	–	53.0	–	56.1
Adjusted EBITDA	**206.2**	**85.0**	**44.0**	**–**	**7.1**	**-20.9**	**–**	**321.3**

LFL IFRS

July-September 2026	Sweden	Finland	Poland	United Kingdom	Norway	Other	Elim-inations	Total
External Revenue	631.6	249.0	152.0	70.1	28.4	–	–	1,131.2
Internal Revenue	107.7	28.0	19.0	–	0.4	22.9	-178.0	–
LFL Total Revenue	**739.3**	**277.0**	**170.9**	**70.1**	**28.8**	**23.0**	**-178.0**	**1,131.2**
LFL Gross Profit margin, %	46.2	34.9	29.0	66.6	30.0	100.0	–	46.5
LFL adjusted EBITDA	**64.3**	**28.9**	**14.4**	**10.2**	**4.2**	**5.8**	**–**	**127.8**
LFL adjusted EBITDA margin, %	8.7	10.4	8.4	14.6	14.4	25.5	–	11.3

July-September 2025	Sweden	Finland	Poland	United Kingdom	Norway	Other	Elim-inations	Total
External Revenue	623.9	247.0	150.4	63.1	23.6	–	–	1,108.0
Internal Revenue	72.3	33.6	18.9	–	–	5.5	-130.3	–
LFL Total Revenue	**696.2**	**280.6**	**169.2**	**63.1**	**23.6**	**5.5**	**-130.3**	**1,108.0**
LFL Gross Profit margin, %	44.5	30.3	30.5	69.2	19.7	79.1	–	43.8
LFL adjusted EBITDA	**56.3**	**22.7**	**21.2**	**9.3**	**2.8**	**-3.7**	**–**	**108.6**
LFL adjusted EBITDA margin, %	8.1	8.1	12.5	14.8	12.0	-68.3	–	9.8

January-September 2026	Sweden	Finland	Poland	United Kingdom	Norway	Other	Elim-inations	Total
External Revenue	2,071.9	676.1	381.9	197.9	57.1	–	–	3,384.9
Internal Revenue	237.8	73.6	42.4	–	0.6	56.3	-410.7	–
LFL Total Revenue	**2,309.7**	**749.6**	**424.2**	**197.9**	**57.7**	**56.3**	**-410.7**	**3,384.9**
LFL Gross Profit margin, %	49.7	38.5	28.8	67.9	33.1	86.7	–	49.2
LFL adjusted EBITDA	**247.8**	**81.3**	**24.2**	**30.2**	**6.9**	**4.6**	**–**	**395.1**
LFL adjusted EBITDA margin, %	10.7	10.9	5.7	15.3	11.9	8.2	–	11.7

January-September 2025	Sweden	Finland	Poland	United Kingdom	Norway	Other	Elim-inations	Total
External Revenue	1,961.9	677.9	374.7	192.4	52.9	0.7	–	3,260.6
Internal Revenue	176.4	61.5	45.8	–	–	16.4	-300.0	–
LFL Total Revenue	**2,138.3**	**739.4**	**420.5**	**192.4**	**52.9**	**17.1**	**-300.0**	**3,260.6**
LFL Gross Profit margin, %	49.6	35.9	29.0	69.4	23.3	93.2	–	48.1
LFL adjusted EBITDA	**209.7**	**70.8**	**29.4**	**30.1**	**5.7**	**-7.9**	**–**	**337.8**
LFL adjusted EBITDA margin, %	9.8	9.6	7.0	15.7	10.8	-46.1	–	10.4

October 2025-September 2026	Sweden	Finland	Poland	United Kingdom	Norway	Other	Elim-inations	Total
External Revenue	3,131.9	1,003.9	544.7	251.2	83.3	–	–	5,015.0
Internal Revenue	319.6	104.1	55.3	–	1.0	91.9	-571.9	–
LFL Total Revenue	**3,451.5**	**1,108.0**	**600.0**	**251.2**	**84.2**	**91.9**	**-571.9**	**5,015.0**
LFL Gross Profit margin, %	49.7	37.2	29.7	68.2	35.1	91.6	–	48.8
LFL adjusted EBITDA	**491.2**	**111.0**	**40.2**	**35.5**	**12.3**	**32.9**	–	**723.1**
LFL adjusted EBITDA margin, %	14.2	10.0	6.7	14.1	14.6	35.8	–	14.4

January-December 2025	Sweden	Finland	Poland	United Kingdom	Norway	Other	Elim-inations	Total
External Revenue	3,021.9	1,005.7	537.6	245.8	79.0	0.7	–	4,890.8
Internal Revenue	258.2	92.0	58.7	–	0.3	51.9	-461.2	–
LFL Total Revenue	**3,280.1**	**1,097.8**	**596.3**	**245.8**	**79.4**	**52.6**	**-461.2**	**4,890.8**
LFL Gross Profit margin, %	49.7	35.4	29.8	69.3	28.7	97.4	–	48.0
LFL adjusted EBITDA	**453.1**	**100.4**	**45.4**	**35.3**	**11.2**	**20.4**	–	**665.9**
LFL adjusted EBITDA margin, %	13.8	9.1	7.6	14.4	14.1	38.8	–	13.6

FINANCIAL REPORTS

Condensed consolidated statement of comprehensive income

SEK million	Note	Jul-Sep 2026	Jul-Sep 2025	Jan-Sep 2026	Jan-Sep 2025	Oct 2025-Sep 2026	Jan-Dec 2025
Net sales	2	1,037.9	756.8	2,707.6	1,799.4	3,919.2	3,011.0
Other Operating Income		26.3	24.9	65.1	36.4	81.0	52.3
Total Revenue		**1,064.3**	**781.7**	**2,772.7**	**1,835.8**	**4,000.2**	**3,063.3**
Operating expenses							
Material and Services		-575.9	-477.0	-1,439.7	-1,063.9	-2,107.5	-1,731.6
Other External Expenses		-149.5	-116.1	-405.5	-299.6	-527.7	-421.8
Personnel Expenses		-232.6	-166.3	-681.0	-421.1	-904.9	-645.1
Depreciation and Amortization		-105.4	-65.6	-276.9	-139.8	-350.4	-213.3
Other Operating Expenses		-6.3	0.4	-7.1	-3.2	-8.8	-5.0
Total Operating Expenses		**-1,069.8**	**-824.6**	**-2,810.1**	**-1,927.7**	**-3,899.2**	**-3,016.8**
Operating Profit		**-5.5**	**-42.9**	**-37.4**	**-91.9**	**100.9**	**46.5**
Financial Income and expenses		-80.4	-46.5	-181.9	-122.0	-235.7	-175.7
Earnings before tax		**-85.9**	**-89.4**	**-219.3**	**-213.8**	**-134.7**	**-129.2**
Tax Expenses		1.6	0.5	5.8	2.4	-8.4	-11.8
Profit (Loss) for the period		**-84.3**	**-88.9**	**-213.5**	**-211.4**	**-143.1**	**-141.0**
Attributable to the shareholders of the Parent Company		-84.3	-88.9	-213.5	-211.4	-143.1	-141.0

Comprehensive income of the group	Note						
Profit (Loss) for the period		**-84.3**	**-88.9**	**-213.5**	**-211.4**	**-143.1**	**-141.0**
Other comprehensive income							
Items that may be reclassified to profit and loss for the period							
Translation differences attributable to foreign operations		8.1	-7.7	23.3	-16.6	15.6	-24.3
Total Comprehensive income for the period		**-76.2**	**-96.6**	**-190.2**	**-227.9**	**-127.6**	**-165.3**
Attributable to the shareholders of the Parent Company		-76.2	-96.6	-190.2	-227.9	-127.6	-165.3

Condensed consolidated statement of financial position

SEK million	Note	30 Sep 2026	30 Sep 2025	31 Dec 2025
ASSETS				
Non-current assets				
Goodwill		1,628.4	912.0	959.6
Customer Relations		617.0	262.1	262.9
Trademarks		253.9	133.2	131.7
Other Intangible assets		51.9	13.6	22.8
Total intangible assets		**2,551.2**	**1,320.9**	**1,376.9**
Land and Buildings		66.7	40.6	39.8
Machinery and other technical installations		66.5	53.9	54.6
Equipment, tools and installations		134.9	91.7	91.1
Construction in progress and advance payments for property, plant, and equipment		5.7	7.2	34.0
Right-of-use assets		1,148.2	784.8	736.0
Total tangible assets		**1,422.0**	**978.1**	**955.4**
Deferred tax		0.3	11.9	11.6
Other financial non-current assets		3.0	9.2	7.3
Total financial non-current assets		**3.3**	**21.2**	**18.9**
Total non-current assets		**3,976.6**	**2,320.1**	**2,351.2**
Current assets				
Inventories		1,172.6	949.3	768.2
Account Receivables		693.2	496.5	374.4
Current tax assets		74.0	39.0	26.2
Other Receivables		128.0	57.3	132.5
Prepaid expenses and accrued income		112.0	99.8	32.0
Cash and cash equivalent		488.1	265.9	335.1
Total current assets		**2,667.9**	**1,907.8**	**1,668.5**
TOTAL ASSETS		**6,644.5**	**4,227.9**	**4,019.8**

SEK million	Note	30 Sep 2026	30 Sep 2025	31 Dec 2025
EQUITY				
Share Capital		0.5	0.5	0.5
Other contributed capital		765.5	765.5	765.5
Translation Reserves		13.4	-5.6	-13.3
Retained earnings including profit (loss) for the period		-456.8	-332.2	-239.7
Total equity		**322.6**	**428.1**	**512.9**
Non-current liabilities				
Bond Loans		3,049.7	1,821.0	1,695.3
Lease Liabilities		881.6	631.7	583.6
Provisions		2.8	–	–
Deferred tax liability		185.9	110.8	108.0
Long-term liabilities to shareholders		599.9	35.0	–
Other financial liabilities		7.2	-0.3	159.5
Total non-current liabilities		**4,727.0**	**2,598.1**	**2,546.3**
Current Liabilities				
Liabilities to credit institutions		101.0	121.1	102.9
Accounts payable		788.6	662.0	366.9
Lease liabilities		300.7	187.8	180.5
Current tax liability		1.6	–	–
Other liabilities		99.2	75.7	82.9
Accrued expenses and deferred income		303.8	155.0	227.3
Total current liabilities		**1,594.8**	**1,201.7**	**960.5**
Total liabilities		**6,321.9**	**3,799.8**	**3,506.9**
TOTAL EQUITY AND LIABILITIES		**6,644.5**	**4,227.9**	**4,019.8**

Condensed consolidated statement of changes in equity

SEK million	Equity attributable to the shareholders of the Parent Company	Total Equity
Opening balance January 1, 2025	**678.2**	**678.2**
Profit (loss) for the period	-141.0	-141.0
Other comprehensive income	-24.3	-24.3
Total Comprehensive Income	**-165.3**	**-165.3**
Closing balance December 31, 2025	**512.9**	**512.9**

SEK million	Equity attributable to the shareholders of the Parent Company	Total Equity
Opening balance January 1, 2026	**512.9**	**512.9**
Profit (loss) for the period	-213.5	-213.5
Other comprehensive income	23.3	23.3
Total comprehensive income	**-190.2**	**-190.2**
Closing balance September 30, 2026	**322.6**	**322.6**

Condensed consolidated statement of cash flows

SEK million	2026 Jul-Sep	2025 Jul-Sep	2026 Jan-Sep	2025 Jan-Sep	Oct 2025-Sep 2026	2025 Jan-Dec
Operating Profit	-5.5	-42.9	-37.4	-91.9	100.9	46.5
Adjustments for non-cash items:						
Depreciation and amortization	105.4	65.6	276.9	139.8	350.4	213.3
Other non-cash items	-10.5	-7.8	-6.3	-29.6	13.7	-9.6
Interest received	8.3	2.0	14.7	8.9	17.5	11.7
Interest paid	-86.7	-71.6	-201.3	-136.0	-252.0	-186.7
Income tax paid	-17.1	-7.7	-52.8	-22.7	-53.7	-23.6
Cash flow from operating activities before changes in working capital	**-6.1**	**-62.5**	**-6.2**	**-131.5**	**176.9**	**51.6**
Change in inventories	-99.0	-90.0	-216.9	-220.4	-33.1	-36.6
Change in accounts receivables	-130.0	-137.8	-155.5	-156.1	-26.2	-26.7
Change in other receivables	-65.1	-7.4	-5.7	9.3	-36.0	-20.9
Change in accounts payables	208.3	190.2	267.1	255.0	-67.2	-79.4
Change in other payables	-5.9	-10.1	-37.5	89.9	-38.5	89.0
Cash flow from operating activities	**-97.7**	**-117.5**	**-154.6**	**-153.9**	**-24.2**	**-23.1**
Investing activities						
Investment in intangible fixed assets	-2.5	-3.4	-12.4	-5.0	-24.7	-17.3
Investments in property, plant and equipment	-13.5	-14.9	-35.1	-24.8	-52.0	-41.7
Sale of property, plant and equipment	2.7	–	4.8	–	4.8	–
Change in financial fixed assets	2.2	–	1.7	–	1.6	–
Acquisition of subsidiaries and businesses	-685.9	-32.7	-923.0	-359.8	-952.5	-389.3
Cash flow from investing activities	**-697.0**	**-51.1**	**-964.1**	**-389.7**	**-1,022.7**	**-448.3**
Financing Activities						
Amortization of lease liability	-58.5	-32.7	-134.1	-72.8	-161.9	-100.6
Loans raised	336.2	32.1	1,856.4	499.6	1,882.5	525.7
Loan repayments	-147.9	–	-449.2	-22.6	-449.2	-22.6
Other financial items	-0.6	–	-1.3	–	-1.3	–
Cash flow from financing activities	**129.1**	**-0.6**	**1,271.8**	**404.2**	**1,270.1**	**402.5**
Cash flow for the period	**-665.6**	**-169.2**	**153.1**	**-139.3**	**223.2**	**-68.9**
Cash and cash equivalents at the beginning of the period	**1,155.2**	**435.6**	**335.1**	**405.6**	**265.9**	**405.6**
Cash flow for the period	-665.6	-169.2	153.1	-139.3	223.2	-68.9
Exchange rate differences in cash and cash equivalents	-1.0	-0.6	0.2	-0.4	-1.0	-1.6
Cash and cash equivalents at the end of the period	**488.1**	**265.9**	**488.1**	**265.9**	**488.1**	**335.1**

Condensed parent company income statement

SEK million	Note	Jul-Sep 2026	Jul-Sep 2025	Jan-Sep 2026	Jan-Sep 2025	Oct 2025-Sep 2026	Jan-Dec 2025
Total revenue		–	–	–	–	–	–
Operating expenses							
Other operating expenses		-0.8	-14.2	-4.2	-17.3	-1.8	-13.8
Depreciation		-0.1	–	-0.2	–	-0.3	-0.1
Operating Profit		**-0.9**	**-14.2**	**-4.4**	**-17.3**	**-2.2**	**-13.9**
Financial income and expenses		-61.4	-27.4	-104.0	-81.6	-138.6	-116.5
Earnings before tax		**-62.3**	**-41.6**	**-108.4**	**-98.9**	**-140.7**	**-130.4**
Appropriations		–	–	–	–	16.2	16.2
Profit (loss) before tax		**-62.3**	**-41.6**	**-108.4**	**-98.9**	**-124.5**	**-114.2**
Tax expenses		–	–	–	–	–	–
Profit (Loss) for the period*		**-62.3**	**-41.6**	**-108.4**	**-98.9**	**-124.5**	**-114.2**

**Total comprehensive income for the period is equal to the profit for the period*

Condensed parent company balance sheet

SEK million	Note	30 Sep 2026	30 Sep 2025	31 Dec 2025
ASSETS				
Non-current assets				
Other intangible fixed assets		0.6	–	0.9
Deferred tax asset		4.0	4.0	4.0
Investments in Group companies		1,835.0	1,827.6	1,835.0
Receivables from Group companies		1,496.0	–	48.3
Total non-current assets		**3,335.6**	**1,831.6**	**1,888.1**
Current assets				
Receivables from Group companies		2.0	369.1	336.4
Other receivables		8.6	25.5	7.0
Cash and cash equivalent		589.2	207.1	131.9
Total current assets		**599.8**	**601.7**	**475.2**
TOTAL ASSETS		**3,935.4**	**2,433.3**	**2,363.4**
EQUITY AND LIABILITIES				
Equity				
Share Capital		0.5	0.5	0.5
Retained earnings including profit (loss) for the period		476.1	625.7	584.6
Total equity		**476.6**	**626.2**	**585.1**
Non-current liabilities				
Bond loans		3,049.7	1,700.0	1,695.3
Liabilities to credit institutes		–	46.6	–
Shareholder loan		382.0	35.0	36.9
Total non-current liabilities		**3,431.7**	**1,781.6**	**1,732.2**
Current liabilities				
Current liabilities to credit institutions		–	–	32.8
Current liabilities to Group companies		–	0.1	–
Accounts payable		4.4	14.5	0.3
Accrued expenses and deferred income		22.7	11.0	13.0
Total current liabilities		**27.1**	**25.5**	**46.2**
TOTAL EQUITY AND LIABILITIES		**3,935.4**	**2,433.3**	**2,363.4**

Notes to the financial statements

Note1 Accounting policies

Citira's consolidated accounts have been prepared in accordance with the International Financial Reporting Standards (IFRS). The Interim Report has been prepared in accordance with IAS 34 Interim Financial Reporting and the Swedish Annual Accounts Act. The parent company applies Swedish Financial Reporting Board's recommendation, RFR2 Accounting for Legal Entities, and the Swedish Annual Accounts Act. The accounting policies applied conform to those described in the 2025 Annual Report.

Parent company's accounting policies

The parent company applies the same accounting policies as the Group with the exceptions and additions regulated in RFR2, Accounting for Legal Entities. Instead of applying IFRS 16, the parent company applies RFR 2 (IFRS 16 pp. 2–12); as the parent company is the lessee, it means that lease payments are expensed on a straight-line basis over the term of the lease.

Presentation

The financial statements are presented in millions of Swedish kronor (MSEK), unless otherwise stated in the report. Totals presented in tables and statements may differ from the sum of the individual amounts due to rounding differences.

Comparison figures

The comparison figures in brackets refer to the corresponding period of the previous year, except in the sections that describe the financial position, where the comparison figures refer to the end of the previous year.

IFRS 18

In February 2026, the EU endorsed the new standard IFRS 18 Presentation and Disclosure in Financial Statements, which will take effect from January 1, 2027. Citira analyses the potential effects during 2026.

Note2 Disaggregation of revenue from contracts with customers

July-September 2026	Sweden	Finland	Poland	United Kingdom	Norway	Other	Group eliminations	Total
Type of goods or service								
Tire Services	366.1	222.5	21.2	69.3	2.8	–	-36.9	645.0
Distribution	126.7	42.7	148.0	–	25.4	–	-96.6	246.3
Vehicle Services	149.7	–	–	–	0.6	–	-3.6	146.7
Other	–	–	–	–	–	–	–	–
Total	**642.5**	**265.2**	**169.2**	**69.3**	**28.8**	–	**-137.1**	**1,037.9**
Timing of revenue recognition								
Performance obligations satisfied at a point in time	552.2	243.0	167.1	62.3	28.5	–	-133.4	919.8
Performance obligations satisfied over time	90.3	22.3	2.1	6.9	0.3	–	-3.7	118.2
Total	**642.5**	**265.2**	**169.2**	**69.3**	**28.8**	–	**-137.1**	**1,037.9**

July-September 2025	Sweden	Finland	Poland	United Kingdom	Norway	Other	Group eliminations	Total
Type of goods or service								
Tire Services	304.6	196.8	20.6	–	–	–	-17.1	504.9
Distribution	113.6	44.3	146.4	–	21.3	–	-76.9	248.6
Vehicle Services	4.1	–	–	–	–	–	-0.9	3.3
Other	–	–	–	–	–	–	0.0	-0.0
Total	**422.3**	**241.1**	**167.0**	–	**21.3**	–	**-94.9**	**756.8**
Timing of revenue recognition								
Performance obligations satisfied at a point in time	356.0	221.4	164.9	–	21.3	–	-93.2	670.4
Performance obligations satisfied over time	66.3	19.7	2.1	–	–	–	-1.7	86.4
Total	**422.3**	**241.1**	**167.0**	–	**21.3**	–	**-94.9**	**756.8**

January-September 2026	Sweden	Finland	Poland	United Kingdom	Norway	Other	Group eliminations	Total
Type of goods or service								
Tire Services	1,195.6	624.6	53.2	178.6	7.5	–	-99.8	1,959.8
Distribution	289.3	93.1	367.1	–	48.0	–	-202.2	595.3
Vehicle Services	158.3	–	–	–	1.2	–	-7.0	152.4
Other	–	–	–	–	–	–	–	–
Total	**1,643.2**	**717.7**	**420.4**	**178.6**	**56.7**	–	**-309.0**	**2,707.6**
Timing of revenue recognition								
Performance obligations satisfied at a point in time	1,304.9	655.2	415.1	160.7	55.9	–	-299.0	2,292.8
Performance obligations satisfied over time	338.4	62.5	5.3	17.9	0.8	–	-10.0	414.8
Total	**1,643.2**	**717.7**	**420.4**	**178.6**	**56.7**	–	**-309.0**	**2,707.6**

January-September 2025	Sweden	Finland	Poland	United Kingdom	Norway	Other	Group eliminations	Total
Type of goods or service								
Tire Services	653.6	536.5	55.3	–	–	–	-57.4	1,188.1
Distribution	274.4	96.1	358.1	–	45.5	–	-171.1	603.0
Vehicle Services	9.7	–	–	–	–	–	-1.7	8.0
Other	–	–	–	–	–	0.3	0.0	0.3
Total	**937.8**	**632.6**	**413.4**	–	**45.5**	**0.3**	**-230.1**	**1,799.4**
Timing of revenue recognition								
Performance obligations satisfied at a point in time	780.6	579.0	407.8	–	45.5	0.3	-224.4	1,588.7
Performance obligations satisfied over time	157.2	53.7	5.5	–	–	–	-5.7	210.7
Total	**937.8**	**632.6**	**413.4**	–	**45.5**	**0.3**	**-230.1**	**1,799.4**

January-December 2025	Sweden	Finland	Poland	United Kingdom	Norway	Other	Group eliminations	Total
Type of goods or service								
Tire Services	1,321.4	826.2	78.7	–	–	–	-90.9	2,135.4
Distribution	399.1	133.9	505.5	–	65.8	–	-240.6	863.7
Vehicle Services	14.9	–	–	–	0.7	–	-3.7	11.9
Other	–	–	–	–	–	–	0.0	-0.0
Total	**1,735.5**	**960.1**	**584.1**	–	**66.5**	–	**-335.2**	**3,011.0**
Timing of revenue recognition								
Performance obligations satisfied at a point in time	1,397.5	877.5	576.3	–	66.5	–	-326.1	2,591.6
Performance obligations satisfied over time	337.9	82.6	7.9	–	–	–	-9.1	419.3
Total	**1,735.5**	**960.1**	**584.1**	–	**66.5**	–	**-335.2**	**3,011.0**

Note3 Acquisitions and divestments

Tyrefix

On 20 January 2026, Citira announced the acquisition of Tyrefix Group. Tyrefix, a specialist within on-site tire services for off-highway vehicles based in the United Kingdom. Founded in 1984, Tyrefix has grown to become a nation-wide provider of on-site tire services in the United Kingdom, supporting business customers where uptime, safety and reliability are critical.

Goodwill recognized from the acquisition is not tax-deductible. The amounts recognized for the identifiable assets acquired and liabilities assumed are specified in the tables below.

Malte Månson

The acquisition of Malte Månson Group was announced on 31 July 2026. Malte Månson is a renowned independent vehicle maintenance partner to truck and bus operators across Sweden.

Across its 108-year track record, the company has built a reputation for dependable service day and night, deep expertise in servicing entire heavy vehicles from drivetrain to ancillary equipment, and a warm, friendly approach. In 2025, Malte Månson had a revenue of SEK 773m.

2026

SEK million	Malte Månson	Tyrefix	Other acquisitions not individually material	Total
Customer relations	283.5	54.7	48.4	386.6
Trademarks	111.6	17.8	5.2	134.5
Other identifiable intangible assets	3.7	–	0.1	3.7
Property, plant and equipment	33.5	57.0	46.3	136.8
Financial non-current assets	14.4	–	1.3	15.7
Inventories	70.4	27.3	71.8	169.5
Other operating receivables	157.4	40.1	35.7	233.3
Cash and cash equivalents	19.8	-24.4	54.9	50.3
Financial liabilities	-327.7	-187.5	-89.6	-604.7
Deferred tax	-84.2	-29.2	-12.3	-125.7
Total identifiable assets	**282.4**	**-44.1**	**161.7**	**400.0**
Goodwill	381.8	171.9	86.0	639.6
Total consideration transferred	**664.2**	**127.8**	**247.7**	**1,039.6**

Settled through				
Cash and cash equivalents	645.0	110.2	218.1	973.3
Promissory note issued to seller for reinvestment in parent company	19.2	17.5	29.6	66.3
Total consideration transferred	**664.2**	**127.8**	**247.7**	**1,039.6**
Net cash outflow on acquisition				
Cash and cash equivalents	-645.0	-110.2	-218.1	-973.3
Less: cash and cash equivalents acquired	19.8	-24.4	54.9	50.3
Net cash outflow	**-625.2**	**-134.6**	**-163.2**	**-923.0**

The purchase price allocations for companies acquired in the past 12 months are preliminary and may be adjusted if additional information on fair value becomes available or if there are deviations in the final purchase consideration.

Preliminary transaction costs for 2026 amount to SEK 29.9 million, which have affected the operating profit in 2026. In the Group's statement of comprehensive income, the cost is included under other operating expenses.

Tyrefix contributed with SEK 178.6 million, Malte Månson contributed with SEK 143.2 million, and Other individually immaterial acquisitions contributed with SEK 127.6 million in net sales 2026.

2025

SEK million	Däckia AB	Other acquisitions not individually material	Total
Customer relations	42.9	77.0	119.9
Trademarks	83.2	10.3	93.5
Other identifiable intangible assets	0.1	–	0.1
Property, plant and equipment	32.0	8.6	40.6
Financial non-current assets	0.2	5.3	5.5
Inventories	179.8	52.7	232.5
Other operating receivables	108.1	23.5	131.6
Cash and cash equivalents	46.9	55.1	102.0
Financial liabilities	-236.4	-41.8	-278.2
Deferred tax	-43.9	-20.4	-64.3
Total identifiable assets	**212.9**	**170.1**	**383.1**
Goodwill	46.2	131.8	178.0
Total consideration transferred	**259.1**	**301.9**	**561.0**
Settled through			
Cash and cash equivalents	259.1	249.0	508.2
Promissory note issued to seller for reinvestment in parent company	–	52.9	52.9
Total consideration transferred	**259.1**	**301.9**	**561.0**
Net cash outflow on acquisition			
Cash and cash equivalents	-259.1	-249.0	-508.2
Less: cash and cash equivalents acquired	46.9	5.1	102.0
Net cash outflow	**-212.3**	**-193.9**	**-406.2**

Preliminary transaction costs for 2025 amount to SEK 56.1 million (of which Däckia AB SEK 15.1 million), which have affected the operating profit in 2025. In the Group's statement of comprehensive income, the cost is included under other

operating expenses. Däckia AB contributed with SEK 467.8 million and Other individually immaterial acquisitions contributed with SEK 189.2 million in net sales 2025.

Note4 Related party transactions

Related parties of Citira comprise their shareholders and subsidiaries, as well as the Board of Directors, the CEO and Group Management, as described in 2025 Annual Report. Transactions between the parent company and subsidiaries have been eliminated in consolidation, and disclosures regarding such transactions are therefore not provided in this note.

Citira Holding AB is a wholly owned subsidiary of Citira Midco AB. The majority owner of the Group is Norvestor IX SCSp. Transactions with related shareholder companies consist mainly of a loan payable to Citira Topco AB, which amounted to SEK 599.9 million at the reporting date.

Transactions with related individuals regarding leasing agreements of real estate occur at a number of facilities within the Finnish operations. The lease agreements are signed with companies owned and represented by senior executives in the Group's companies. In addition, there are other services provided which mainly relate to transport and logistics costs. These transactions amounted to SEK 23.3 million during the first nine months of the year.

Note5 Pledged assets

Under the terms of the new financing, guarantees and collateral have been provided by the Group companies. An overview of the security arrangements as of September 30, 2026, is presented below.

Group, SEK million	2026-09-30	2025-09-30	2025-12-31
For the company's own account:			
Pledged shares	3,373.9	2,180.8	2,502.7
Floating charges	115.5	114.9	114.5
Assets subjected to retention of title	6.0	27.0	26.4
	3,495.4	**2,322.7**	**2,643.6**

Parent company, SEK million	2026-09-30	2025-09-30	2025-12-31
For the company's own account:			
Pledged shares	1,835.0	1,821.4	1,835.0
	1,835.0	**1,821.4**	**1,835.0**

Note6 Significant events after the balance sheet date

Citira has made the following acquisitions after the reporting date:

2026

	Country	Closing	Shares, %
Redpath Tyres	United Kingdom	261006	100
Rengas Turku	Finland	261015	100
G&S Tyres	United Kingdom	261102	100

Alternative performance measures and definitions

Alternative key performance indicators

Citira applies the guidelines of the European Securities and Markets Authority (ESMA) on Alternative Performance Measures (APMs). According to these guidelines, an APM is a financial measure of historical or future profit performance, financial position, financial results or cash flows which are not defined or stated in applicable rules for financial reporting; IFRS and the Swedish Annual Accounts Act.

Financial measures not defined under IFRS

The Company presents certain financial measures in the interim report that are not defined under IFRS or the Swedish Annual Accounts Act. The Company believes that these measures provide valuable supplemental information to investors and management as they enable an evaluation of the Company's performance. Because not all companies calculate financial measures in the same way, these measures are not always comparable with measures used by other companies. These financial measures should therefore not be considered as a substitute for measures defined under IFRS. Measures not defined under IFRS, together with reconciliations of these measures, are presented below.

DEFINITIONS

Key performance measure	Definition
LFL total revenue	Total revenue according to the income statement, including all acquired entities as if they had been owned for the entire period.
EBITDA	Operating profit before depreciation, amortization and impairment.
LFL EBITDA	Operating profit before depreciation, amortization and impairment, including all acquired entities as if they had been owned for the entire period.
Adjusted EBITDA	EBITDA adjusted for items affecting comparability. Items affecting comparability are items of a significant nature that are not part of the ordinary course of business, such as costs related to preparations for a listing, refinancing and restructuring expenses.
LFL adjusted EBITDA	LFL adjusted EBITDA is also adjusted for one-off items. One-off items refer to transactions not directly related to the Group's ordinary course of business, such as transaction costs, transformation costs and strategy-related costs.
Interest-bearing liabilities	Bond loans, current and non-current liabilities to credit institutions, and current and non-current lease liabilities.
Net debt	Interest-bearing liabilities less interest-bearing assets.
Net debt / LFL adjusted EBITDA	Net debt at the end of the period in relation to LFL adjusted EBITDA for the last twelve months.

SEK million	2026 Jul-Sep	2025 Jul-Sep	2026 Jan-Sep	2025 Jan-Sep	R12	2025 Jan-Dec
Operating profit	-5.5	-42.9	-37.4	-91.9	100.9	46.5
Depreciation, amortization, and impairment	105.4	65.6	276.9	139.8	350.4	213.3
EBITDA	**99.9**	**22.7**	**239.5**	**48.0**	**451.3**	**259.8**
EBITDA	99.9	22.7	239.5	48.0	451.3	259.8
Items affecting comparability	0.6	1.2	2.5	4.0	4.0	5.4
IFRS 3, transaction costs	12.9	6.7	29.9	43.4	42.5	56.1
Adjusted EBITDA	**113.4**	**30.6**	**271.9**	**95.4**	**497.8**	**321.3**
LFL Operating profit	-17.2	-24.6	-16.0	-23.1	160.7	153.6
LFL Depreciation and amortization	112.5	89.5	320.8	258.6	419.9	357.8
LFL EBITDA	**95.3**	**64.9**	**304.8**	**235.6**	**580.6**	**511.3**
IFRS 3, transaction costs	12.9	6.7	29.9	43.4	42.5	56.1
Adjustments (IFRS)	19.6	37.0	60.4	58.8	100.0	98.4
LFL Adjusted EBITDA	**127.8**	**108.6**	**395.1**	**337.8**	**723.1**	**665.9**
IFRS 16, operational lease					-285.5	
Adjustments (IFRS)					-100.0	
LFL EBITDA (K3)					**337.6**	
Adjustments (according to Bond terms)					111.4	
LFL adjusted EBITDA (K3 acc. Bond terms), excl. Synergies					**449.0**	
Synergies (according to Bond Terms)					35.6	
LFL adjusted EBITDA (K3 acc. Bond Terms), incl. Synergies					**484.6**	
Interest-bearing bond liability	3,059.9	1,821.0	3,059.9	1,821.0	3,059.9	1,806.8
Interest-bearing RCF liability	100.0	–	100.0	–	100.0	–
Interest-bearing leasing liabilities	1,182.4	819.5	1,182.4	819.5	1,182.4	777.8
Interest-bearing liabilities other	8.5	0.8	8.5	0.8	8.5	14.5
Cash and cash equivalents	-488.1	-265.9	-488.1	-265.9	-488.1	-335.1
Net debt (IFRS)	**3,862.6**	**2,375.4**	**3,862.6**	**2,375.4**	**3,862.6**	**2,264.0**
Net debt (IFRS)					3,862.6	
LFL Adjusted EBITDA R12M					723.1	
Net debt/LFL Adjusted EBITDA R12M					**5.34x**	
Interest-bearing bond liability	3,059.9	1,821.0	3,059.9	1,821.0	3,059.9	1,806.8
Interest-bearing RCF liability	100.0	–	100.0	–	100.0	–
Interest-bearing leasing liabilities	66.3	39.3	66.3	39.3	66.3	34.7
Interest-bearing liabilities other	8.5	0.8	8.5	0.8	8.5	14.5
Cash and cash equivalents	-488.1	-265.9	-488.1	-265.9	-488.1	-335.1
Net debt (K3)	**2,746.5**	**1,595.2**	**2,746.5**	**1,595.2**	**2,746.5**	**1,520.9**
Net Debt (K3)					2,746.5	
LFL adjusted EBITDA R12M (K3 acc. Bond Terms), excl. synergies)					449.0	
Net debt/LFL Adjusted EBITDA (K3)					**6.12x**	
LFL adjusted EBITDA R12M (K3 acc. Bond Terms), incl. synergies)					484.6	
Net debt/LFL Adjusted EBITDA (K3), incl. Synergies					**5.67x**	

For further information, please contact:
David Boman, CEO, +46 70 508 84 99
Jonas Söderkvist, CFO, +46 705 78 50 64

Forward-looking information
Some statements in this report are forward-looking and the actual outcome may be significantly different. In addition to the factors specifically highlighted, other factors may have a material impact on the actual outcome. Such factors include, but are not limited to, the general economic situation, changes in exchange rates and interest rates, political developments, the impact of competing products and their prices and disruptions in the supply of materials.

This information is such information that Citira Holding AB (publ) is obliged to publish in accordance with the EU Market Abuse Regulation. The information was published by the above-mentioned contact persons on November 12, 2026, at 08:10 am (CET).

Financial calendar

Year-end Report 2026, 25 February 2027
Annual Report 2026, 22 April 2027
Interim Report January – March 2027, 13 May 2027
Interim Report January – June 2027, 12 August 2027
Interim Report January – September 2027, 11 November 2027
Year-end Report 2027, 24 February 2028

About Citira

Citira is a go-to tire and vehicle service partner for drivers and fleet operators.

Citira supports customers in gaining uptime, meeting safety requirements, lowering costs, and reducing environmental impact. The service offering combines swift and reliable service, nationwide 24/7 reach in our markets, a broad full-service offering, and independent advice tailored to customers' needs.

Citira consists of 180+ service points, 5 retreading sites, and 1,600 professionals across the Nordics, UK and Poland. Together we keep transport moving.

More information about Citira is available at www.citira.com