Second quarter 2026

David Pagels, CEO

Joakim Wahlquist, CFO

CAVOTEC

We connect the future.

Cavotec – a leading global engineering company

Founded in Sweden 50 years ago

We empower customers by delivering innovative engineered solutions that enhance safety, reliability, and performance

Enables decarbonisation of ports, mines and other industrial applications

Successful relocation of our HQs from Switzerland back to Sweden in 2025

Present across the globe with over 700 employees

Highlights in Q2

- Strong order intake and revenue growth
- Profitability impacted by mix effects from a few larger shore power projects
- Healthy order backlog
- Cost-saving program under implementation
- New five-year financing agreement signed with SEB

Order intake	Revenue	EBIT
EUR 49.4 m	EUR 44.7 m	EUR -2.2 m
+11.3%	+25.3%	(-0.7)

CAVOTEC
We connect the future

Recent key business activities

- Renewed two-year service agreement with Port of Salalah in Oman
- Order worth about EUR 1.5 million signed for shore power equipment for a cruise terminal in Southern California
- Order worth EUR 7 million signed with a global container shipping company to retrofit vessels for shore power
- Order worth about EUR 8 million for shore power systems for newbuild container ships, operated by a leading global shipping company
- New five-year financing agreement signed with SEB

MoorMaster systems

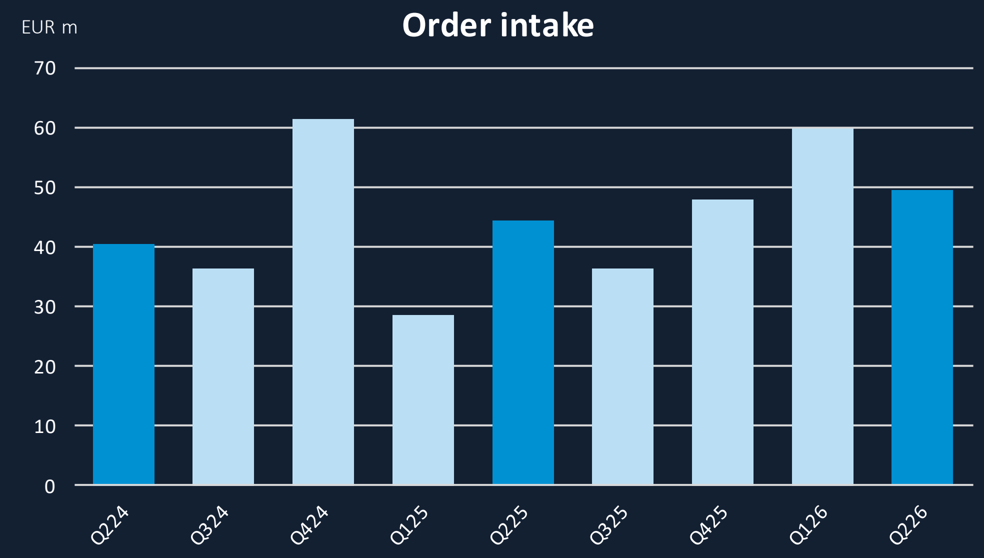
Shore power systems

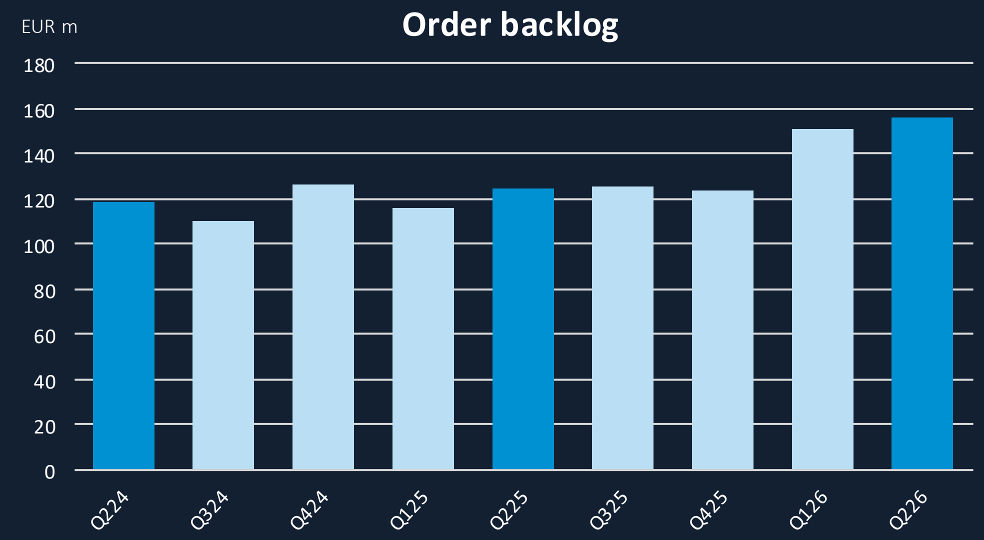
Cable and hose reel

CAVOTEC
We connect the future

Strong order intake and order backlog with healthy margins

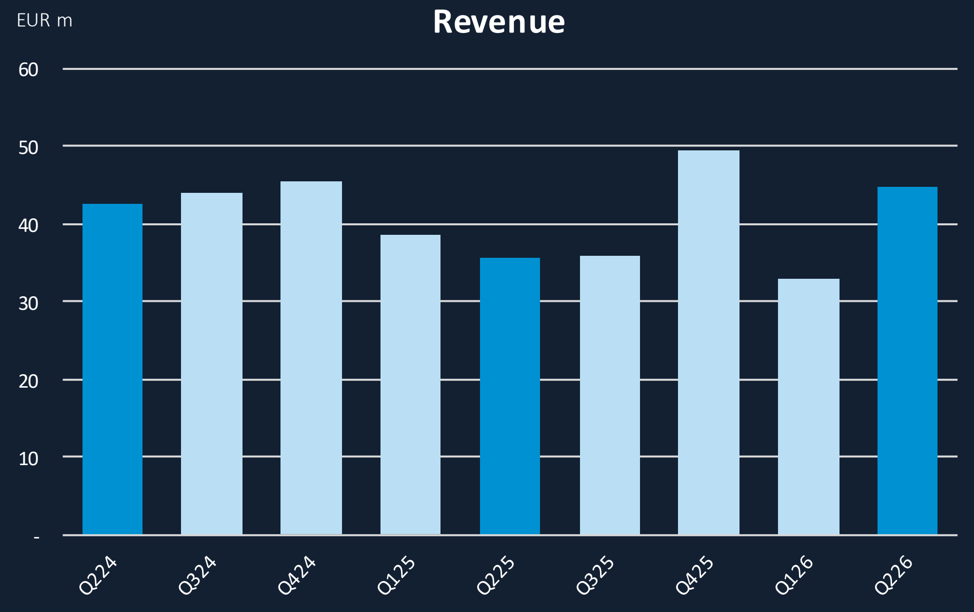
- Order intake increased 11.3%, EUR 49.4 m (44.4)
  - Good order intake for Industry's product and services offering in the quarter
  - Strong underlying demand for Ports & Maritime's offering driven by electrification and decarbonisation – order intake fluctuates between quarters
- Order backlog increased 24.8%, EUR 155.8 m (124.9)
  - Healthy order backlog
  - Preparing for deliveries later in 2026 and 2027

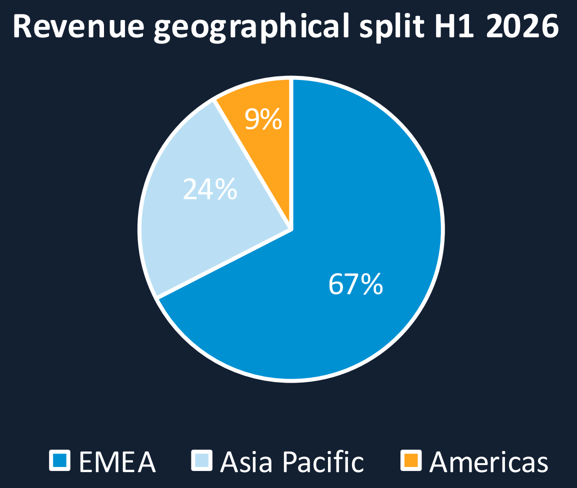




Strong revenue growth of over 25%

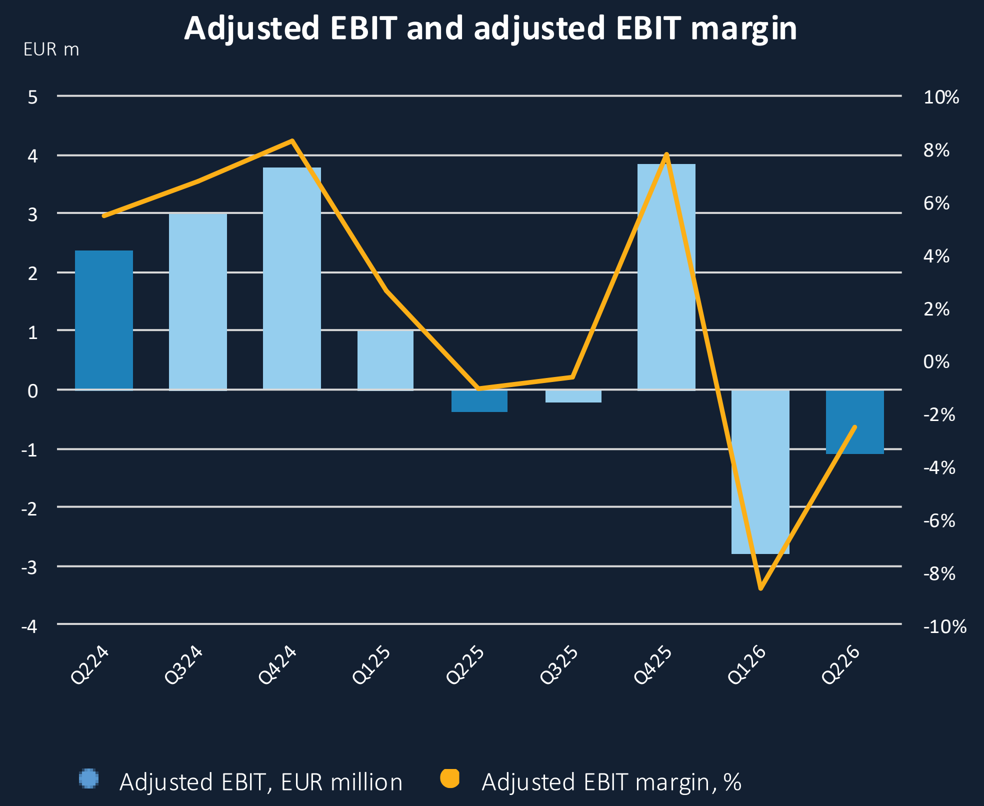
- Revenue increased 25.3%, EUR 44.7 m (35.7)
  - Mainly driven by sales of shore power systems and motorised cable reels
  - Revenue fluctuates between quarters due to the project-driven business
  - Currency effects 0.7%





EBIT impacted by mix effects from a few larger projects

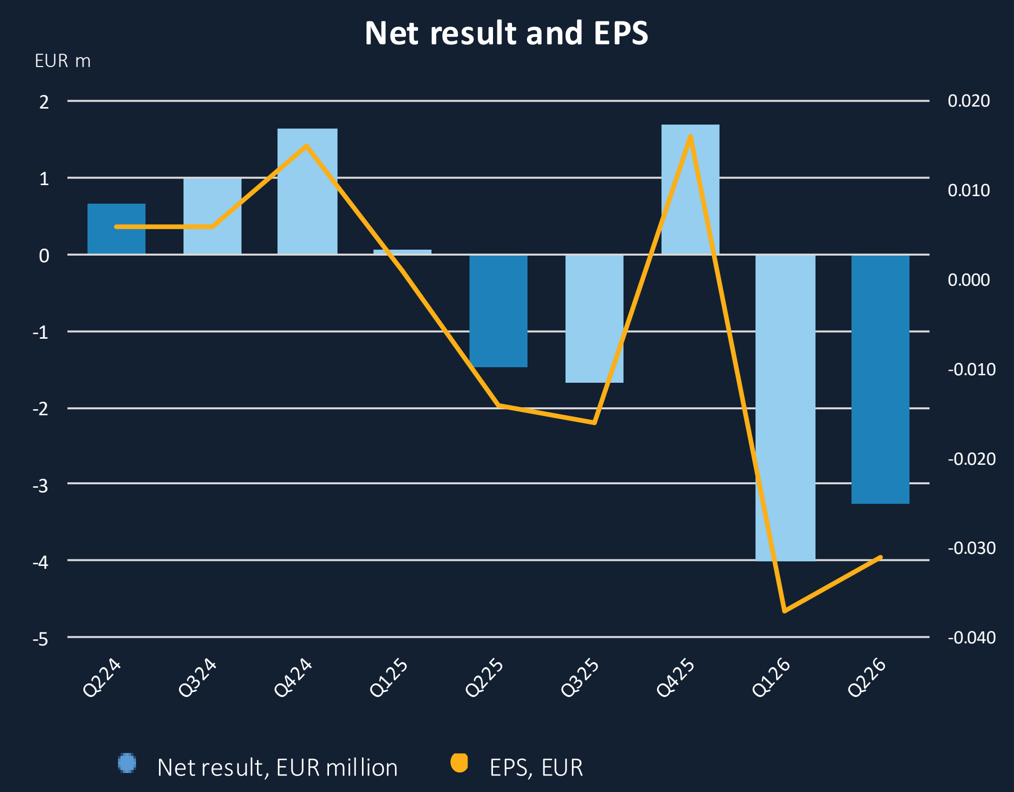
- EBIT EUR -2.2 m (-0.7)
- EBIT margin -5.0% (-2.0)
- Profitability impacted by mix effects from the delivery of a few larger shore power projects to Southern Europe with lower margins, ordered back in 2024
- We are confident in the margins within the order backlog for the second half of 2026
- Adjusted EBIT decreased to EUR -1.1 million (-0.4) and the adjusted EBIT margin amounted to -2.5% (-1.1%)



CAVOTEC
We connect the future

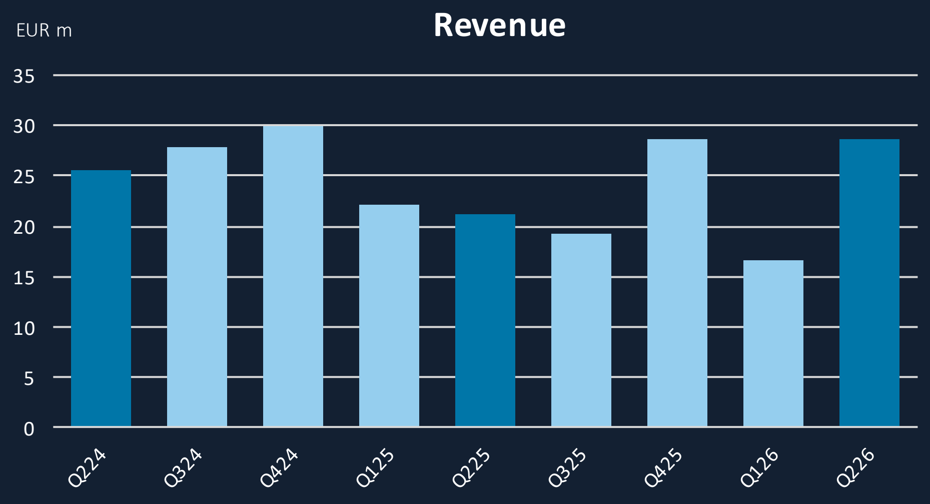
Cost saving measures well underway

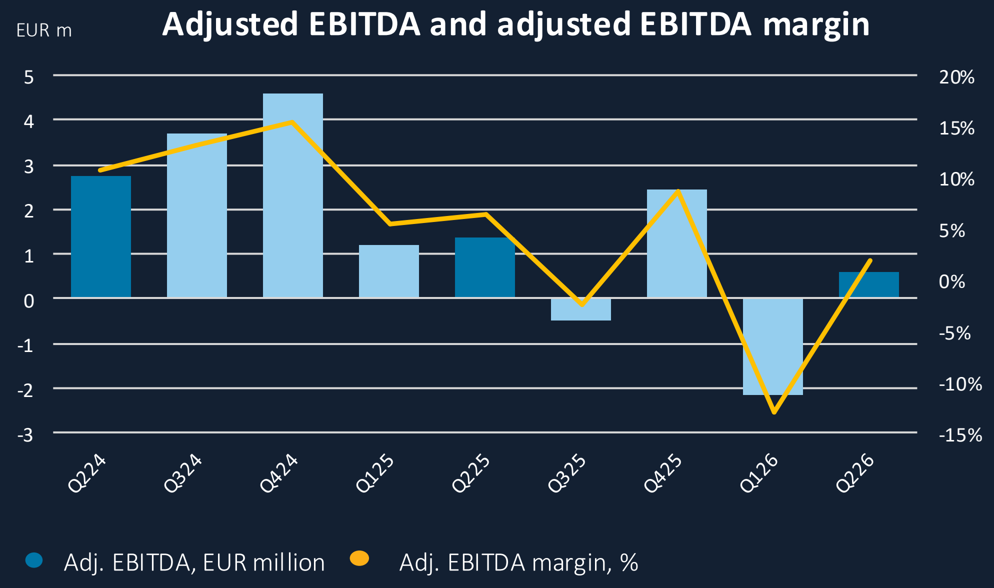
- Cost-saving measures well underway
  - Restructuring costs of EUR 1.1 million in Q226, with some impact already visible this year
  - Closed the Rotterdam office and moved the remaining headquarters functions from Lugano, Switzerland, to Stockholm in the quarter
- Will reduce costs by a total of EUR 3 million with full effect by early 2027
  - Expecting costs of EUR 3 million which will be incurred in 2026



Ports & Maritime – increased revenue

- Order intake decreased 4.5%, EUR 28.0 m (29.3)
    - Strong underlying market
- Order backlog increased 27.6%, EUR 128.2 m (100.4)
- Revenue increased 34.0%, EUR 28.5 m (21.2)
    - Driven by sales of shore power systems
    - Currency impact of 0.2%
- Adjusted EBITDA EUR 0.6 m (1.4)
    - Impacted by mix effects from a few larger projects
- Adjusted EBITDA margin 1.9% (6.4%)

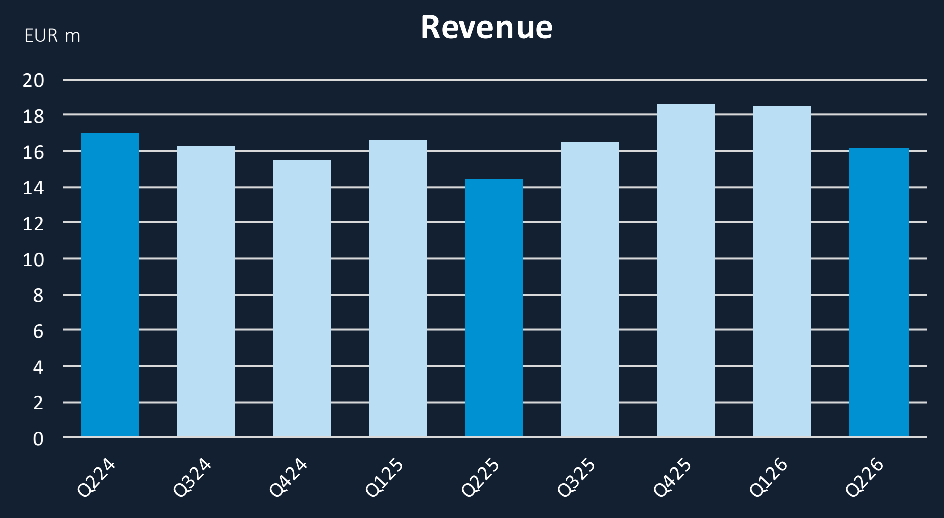


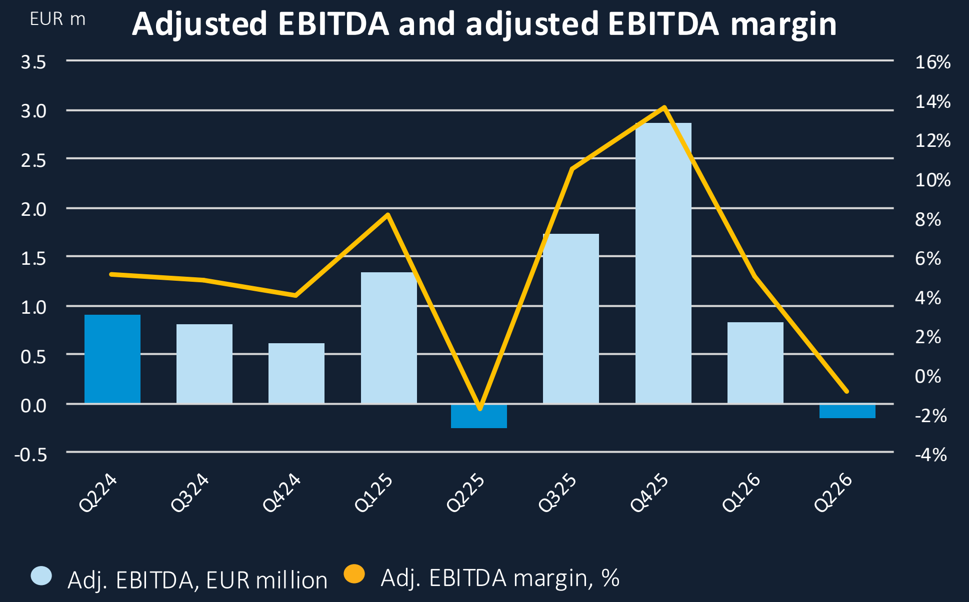


CAVOTEC
We connect the future

Industry – strong order intake

- Order intake increased 42.0%, EUR 21.4 m (15.1)
- Order backlog increased 11.7%, EUR 27.7 m (24.7)
- Revenue increased 12.5%, EUR 16.2 m (14.4)
  - Driven by deliveries of motorised cable reels and demand for services
  - Currency impact of 1.4%
- Adjusted EBITDA EUR -0.2 m (-0.3)
- Adjusted EBITDA margin -0.9% (-1.8%)

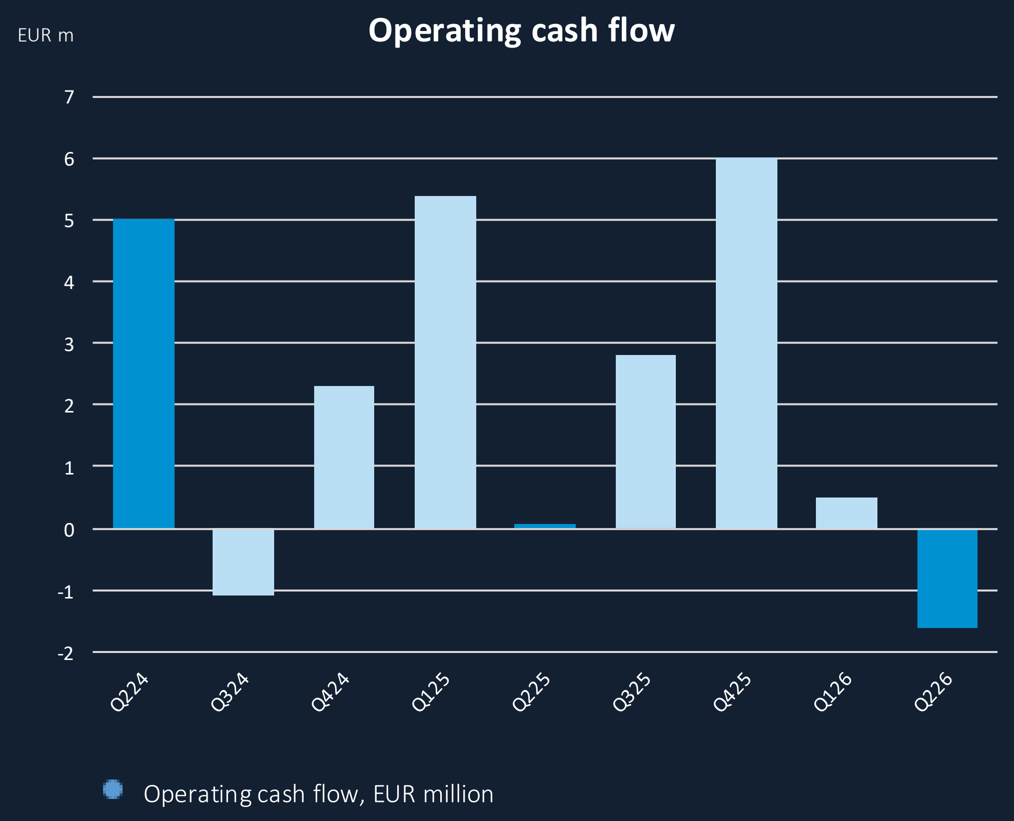




CAVOTEC
We connect the future

Operating cash flow impacted by lower result

- Operating cash flow EUR -1.6 m (0.05)
  - Impacted by lower result
  - Inventories increased ahead of upcoming deliveries in the second half of the year
- Net debt increased to EUR -10.9 m from EUR -8.8 m in Q126
- Leverage ratio 2.33x compared to 1.58x Q126



CAVOTEC
We connect the future

Good underlying markets and measures to shape a stronger Cavotec

Strong order intake and revenue growth

Order backlog with healthy margins

Strong underlying markets, driven by the megatrends electrification, automation and regulations

Cost-saving measures well underway to shape a stronger Cavotec

Crane electrification and motorized reels

MoorMaster automated mooring

Shore power system

Q&A

Third quarter report 6 November