Half-year report 2026

OODA AI AB (publ). ISIN Code: SE0020699296

CEO’s comments

Dear shareholders,

The first half of 2026 has been marked by the launch of OODA's new AI platform and the transition to a unified and scalable business model. The platform has so far reached over 200 registrations and the response provides clear confirmation of the interest in a comprehensive AI offering for companies.

A unified platform for enterprise AI needs

OODA's platform brings together more than 150 AI models and a wide range of features in a common environment. Users can work with AI chat, internal data sources and knowledge bases, intelligent document management, and image, video, and audio generation, among other things. The platform also includes AI agents, voice assistants, digital avatars, workflows, API integrations, and the ability to develop their own AI applications. Everything that was previously available in separate solutions is now contained in a single offering – along with a number of new capabilities.The platform has no per-user fees and is based entirely on a pay-per-use model, where customers only pay for actual token usage.

Lower revenue but improved earnings

The work on launch, sales and customer migration has taken up significant resources during the period. Several customer processes have therefore taken longer than planned, which is the main reason why revenue decreased to approximately 16.8 MSEK (20.2 MSEK). At the same time, EBITDA improved to approximately 3.0 MSEK (2.1 MSEK), corresponding to a margin of approximately 18% (10%), and the company reports a positive result for the period of approximately 0.9 MSEK (−2.3 MSEK). The largest technical investments have now been completed and the platform has entered a stable operating phase, which has meant that we have been able to further reduce ongoing technology costs since the end of the first half of the year. A large share of the period’s revenue was generated during the second quarter, resulting in a timing lag in customer payments. Approximately SEK 4.3 million has been received since the end of the first half-year and up to the publication of this report. At the same time, recurring costs from the third quarter are estimated to be approximately 50% lower than the average during the first half of 2026.

Large organizations have joined

During the first half of the year, several major organizations have been onboarded, including a global audit and advisory firm and a manufacturing company with a turnover of over 10 BSEK. In addition, dialogues and implementation projects are ongoing with several other companies, and our ambition is to tell more about these collaborations when the scope, timelines and expected revenues have been finalized.

Existing customers migrate to the new platform

Existing customers, including HMM and Sergel, have been migrated to the new platform, and now that the holiday season is over, re-implementation within their operations has started. For customers, this means access to both familiar functionality and a significantly broader range of AI services. For us, it means a more cohesive delivery model where the business can grow without increasing costs at the same rate.

The Web3 launch

Our Web3 initiative has taken important technical steps during the period, with a functioning testnet, verifiable infrastructure and an established token model. Against the backdrop of volatile market conditions for tokens, we have decided to postpone the launch. We prioritize the right timing and quality over forcing the process, and believe that a launch in more favorable market conditions creates significantly greater value for both the network and our shareholders.

The way forward

The priority in the coming period is to complete ongoing implementations, increase usage among both new and existing customers, and convert the growing customer dialogue into recurring revenue. In parallel, we are further developing the platform and strengthening the offering towards larger organizations with high demands on security, control, and regulatory compliance. We leave the first half of the year behind us with a deployed platform, a growing user base, several significant customer relationships and a positive result. The transition has had a short-term impact on revenue, but the foundation for long-term and profitable growth is now stronger than ever.

Arli Charles Mujkic
CEO and founder

First-half results 2026

The first half of 2026 was characterized by the launch of the company's new AI platform and the work on customer migration and onboarding. The group's revenue amounted to approximately 16.8 MSEK (20.2 MSEK) and net sales to approximately 13.2 MSEK (16.4 MSEK). The lower sales are mainly attributable to the launch and onboarding work delaying certain sales processes during the period. Despite lower revenue, EBITDA improved to approximately 3.0 MSEK (2.1 MSEK), corresponding to an EBITDA margin of approximately 18% (10%), as a result of a significantly lower cost base where other external costs decreased by approximately 27% compared to the corresponding period last year. Operating profit (EBIT) improved to approximately 1.2 MSEK (−1.9 MSEK) and profit for the period to approximately 0.9 MSEK (−2.3 MSEK), which means that the company reports a positive result for the period. Cash flow from operating activities before changes in working capital improved to approximately 2.7 MSEK (0.9 MSEK). The company estimates that the cost base can continue to be kept low, with potential for further margin strengthening and profitable growth as the platform's usage increases.

The period in brief

- Launch of next-generation AI platform with self-service on June 29, 2026
- Over 200 registrations as of the publication of this report
- Revenue 16.8 MSEK (20.2 MSEK), impacted by launch, onboarding and migration work
- EBITDA 3.0 MSEK (2.1 MSEK) – margin approximately 18% (10%)
- Positive profit for the period of 0.9 MSEK (−2.3 MSEK)
- New share issue of approximately 10 MSEK registered in June 2026
- Customer payments of approximately SEK 4.3 million received since the end of the first half-year
- Recurring costs from Q3 estimated to be approximately 50% lower than the H1 2026 average

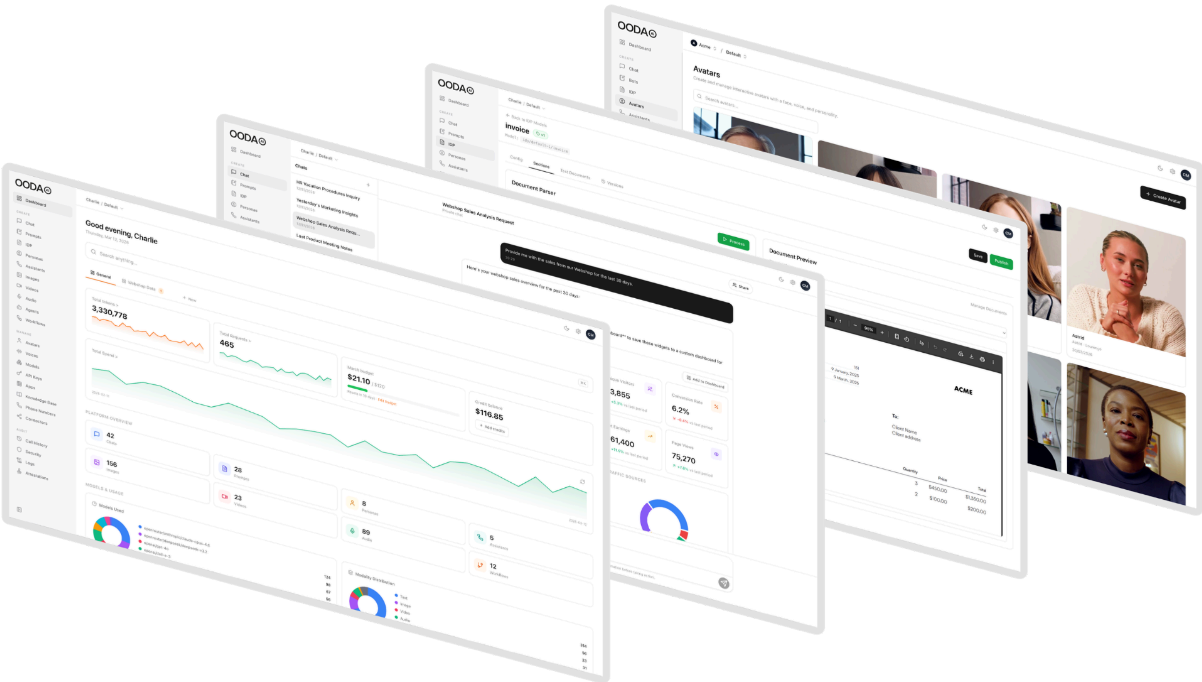
Summary financial overview

TSEK	January–June 2026	Jan–Jun 2025	Full year 2025
Revenue	16 811	20 189	40 774
EBITDA	3 006	2 093	2 957
EBITDA margin	17.9%	10.4%	7.3%
Profit/loss for the period	900	−2 290	−125 799
Earnings per share, SEK	0.24	−0.66	−35.29

Operational progress

Commercial development	Customer development	Product and scalability
The platform launched with self-service on June 29	Several major organizations have been onboarded	More than 150 AI models in a common environment
Approximately 200 registrations as of the publication of this report	A global audit and advisory firm has joined	Over 80 connections to data sources and business systems
Focus has shifted from development to commercialization and use	An industrial company with a turnover of over 10 BSEK has joined	Previously separate solutions have been combined into one offering
Several customer dialogues and implementation projects are underway	Customers can gradually expand usage to more processes	The largest technical investments have been completed

OODA AI's All-in-One AI Platform



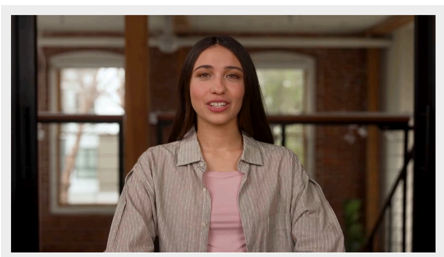
OODA is a unified AI platform that enables companies to deploy, develop, and manage AI services in a common and secure environment. The platform brings together more than 150 AI models with tools for AI chat, knowledge bases, document management, image, video, audio, digital avatars, voice assistants, AI agents, and automated workflows.

With more than 80 connectors, companies can connect AI capabilities to existing documents, data sources, and business systems. The platform also includes APIs and tools to develop their own AI applications, allowing use to grow from individual tasks to integrated business processes.

The platform is scalable and flexible, enabling customization to meet customer needs and a gradual expansion of use within organizations. Customers can develop both internal tools and external services on top of the platform, creating the conditions for recurring use and further development.

The modular structure makes it possible to combine different functions depending on the application. The platform can therefore be used for everything from simple automation to more advanced AI-driven systems and services.

Oona – Guidance from Onboarding to Action



Oona is OODA's AI avatar and is available throughout the user journey. She can guide the user through the onboarding process, answer questions, and show them where various features are located. The user can either follow the guidance and perform the task themselves or ask Oona to perform the task directly. This lowers the threshold for the platform's features and creates the conditions for faster activation, reduced support needs, and a more scalable self-service model.

Examples of use cases

Internal knowledge and decision support
Employees can search, compile, and query internal documents, policies, agreements, and other data sources through an AI assistant tailored to the organization.

Document and information management
The platform can be used to read, classify, summarize and process large amounts of documents and identify relevant information and discrepancies.

Customer service and sales
AI assistants and voice solutions can handle common customer questions, generate suggested answers, qualify incoming cases, and give sales organizations access to relevant customer and product information.

Marketing and content production
Text, presentations, images, audio and video can be produced and processed within the same platform, with the option to use the organization's own guidelines and knowledge base.

Automated workflows
AI agents can be connected to business systems to gather information, perform analyses, prepare supporting materials, and carry out recurring tasks.

Development of own AI services
Companies can build internal or customer-facing AI applications using the platform's models, APIs, data connections, and workflow tools.

OODA's goal is to give organizations a common foundation for AI, rather than each function or department implementing separate tools and vendors.

OODA's key advantages

Model independence Customers can choose a model based on task, quality, cost and other operational requirements.	**Shared enterprise data** Knowledge and documents can be used by multiple AI functions without the need to build separate solutions for each use case.	**Faster implementation** Out-of-the-box features and connections reduce the need to develop the entire AI environment from scratch.
Reduced vendor fragmentation Fewer separate tools can simplify administration, integration, training, and cost control.	**Security and control** A shared environment provides better conditions for controlling users, data access, and the organization's AI use.	**Scalable use** Customers can start with a limited function and gradually expand usage to more teams and processes.

OODA therefore does not only compete with individual AI tools. The platform also serves as an alternative to companies combining and managing a large number of separate models, applications and vendors themselves.

Financial information

Revenue

First half of 2026

During the first half of 2026, the Group's revenue amounted to 16 811 TSEK (20 189 TSEK). Net sales amounted to 13 152 TSEK (16 351 TSEK). The lower sales are mainly attributable to the fact that the launch of the new platform and the work with sales, migration and onboarding have delayed certain customer processes during the period.

Capitalized work for own account amounted to 3 607 TSEK (3 410 TSEK) and related to continued development of the company's AI platform. Other operating revenue amounted to 52 TSEK (428 TSEK).

Operating profit

First half of 2026

The company reported positive EBITDA for the first half of the year, which amounted to 3 006 TSEK (2 093 TSEK), corresponding to an EBITDA margin of approximately 18% (10%). Despite lower revenues, both EBITDA and the margin improved compared to the previous year. Other external costs amounted to −9 971 TSEK (−13 734 TSEK), a decrease of approximately 27%, which is mainly attributable to the activities carried out to streamline the group. Personnel costs amounted to −3 833 TSEK (−4 362 TSEK) and remained low in line with the company's cost structure.

Depreciation and impairment amounted to −1 781 TSEK (−3 976 TSEK). Operating profit (EBIT) improved to 1 225 TSEK (−1 883 TSEK). Profit after financial items amounted to 968 TSEK (−2 255 TSEK) and profit for the period to 900 TSEK (−2 290 TSEK). The Group's interest expenses amounted to −275 TSEK (−192 TSEK) and net financial items were no longer burdened by significant items from previous financial holdings.

Earnings per share

Earnings per share amounted to 0.24 SEK (−0.66 SEK), based on an average number of shares of 3 736 773 (3 458 894) during the period. The improvement in earnings is attributable to the strengthened operating profit and the absence of the impairments and negative financial items that burdened the previous year.

Cost base and profitability structure

The company strives to have a low cost base where the use of AI reduces the need for personnel. During the period, other external costs and personnel costs decreased by a total of approximately 4.3 MSEK compared to the corresponding period last year, while ongoing technology costs have been further reduced since the end of the first half of the year. This increases the possibilities for profitability above the standard for traditional SaaS companies. The board of directors already has an extensive mandate to issue shares, convertible instruments or similar financial instruments to strengthen the company's liquidity position if necessary.

Cash flow & investments

First half of 2026

The Group's cash flow from operating activities before changes in working capital amounted to 2 674 TSEK (940 TSEK). After changes in working capital, the cash flow from operating activities amounted to −8 582 TSEK (−21 760 TSEK), where the change in current receivables of −10 281 TSEK mainly explains the negative outcome. The Group's cash flow from investing activities amounted to −4 321 TSEK (−32 107 TSEK). The Group has invested in intangible assets of 3 607 TSEK, which are attributable to the technology development of the company's AI products, and in financial assets of 714 TSEK (28 696 TSEK). The cash flow from financing activities amounted to 9 910 TSEK (30 494 TSEK), of which 10 019 TSEK related to the new share issue. The Group's closing cash and cash equivalents amounted to 342 TSEK as of June 30, 2026 (1 787 TSEK as of June 30, 2025 and 3 335 TSEK as of December 31, 2025).

The Group's total liabilities amounted to 17 909 TSEK (15 186 TSEK) as of June 30, 2026. Since year-end, liabilities have decreased by 1 872 TSEK. The Group had no long-term liabilities as of June 30, 2026 (1 015 TSEK as of June 30, 2025). The Group's current liabilities amounted to 17 909 TSEK (14 171 TSEK) as of June 30, 2026.

Financial assets

At the end of the period, the Group's non-current financial assets amounted to 9 100 TSEK (94 005 TSEK). The change compared to the previous year is mainly attributable to the write-downs, divestments and revaluations of financial assets that were carried out during 2025 with the aim of streamlining the operations. Remaining assets mainly consist of receivables from associated companies of 9 051 TSEK (8 338 TSEK as of 31 December 2025) and other long-term receivables of 49 TSEK. The board of directors continuously evaluates the strategic importance of the holdings.

Significant events

Significant events in the first half of 2026

- On January 5, 2026, the merger of EO Capital 1 AB with OODA AI AB (publ) was registered with the Swedish Companies Registration Office.

- On March 16, 2026, the company published a new website and presented its forthcoming AI platform.

- On March 31, 2026, the company decided on a cash issue of approximately 10 MSEK comprising a maximum of 45 750 shares at a price of 219 SEK per share.

- On June 10, 2026, the cash issue of 10 019 250 SEK with 45 750 shares was registered with the Swedish Companies Registration Office at a price of 219 SEK per share.

- On June 29, 2026, the company launched its next-generation AI platform with self-service access

Significant events after the first half of 2026

- The company reports no significant events after the first half of 2026

Equity and number of shares

Share capital

The parent company's equity amounted to 35 676 TSEK (156 522 TSEK) as of June 30, 2026. The group's equity amounted to 34 797 TSEK (116 845 TSEK) as of June 30, 2026. The share capital in the group was 37 772 150 SEK as of June 30, 2026. The number of shares has increased by 45 750 during the first half of 2026 as a result of the cash issue that was registered with the Swedish Companies Registration Office on June 10, 2026.

Number of shares

The number of shares is based on the number of shares registered with the Swedish Companies Registration Office as of June 30, 2026, which amounted to 3 777 215.

The OODA AI share

OODA AI AB (publ) is traded on Nasdaq First North Growth Market. The first day of trading was December 20, 2021 after completing a reverse acquisition with the then Invajo Technologies AB. On June 30, 2026, the share price was listed at 37 SEK. This corresponds to a market value of approximately 140 MSEK.

Financial calendar

The annual report and half-year reports will be available on the company's website the same day they are published.

- The 2026 half-year report will be presented on: August 31, 2026

- The 2026 year-end report will be presented on: March 31, 2027

- Annual Report 2026 will be presented on: June 1, 2027

- The 2027 Annual General Meeting will be held on: June 30, 2027

Changes in the Group

The group has merged the subsidiary EO Capital 1 in 2026 and is working on streamlining the organization and has divested holdings in associated companies.

Consolidated income statement

TSEK	January - June 2026	January - June 2025	Full year 2025
Operating revenue			
Net sales	13 152	16 351	31 880
Capitalized work for own account	3 607	3 410	8 716
Other operating revenue	52	428	178
	16 811	20 189	40 774
Operating costs			
Raw materials and supplies	0	0	0
Other external costs	−9 971	−13 734	−28 607
Personnel costs	−3 833	−4 362	−9 210
Other operating expenses	−1	0	0
EBITDA	3 006	2 093	2 957
Depreciation and impairment	−1 781	−3 976	−32 227
Operating profit (EBIT)	1 225	−1 883	−29 270
Financial items			
Profit/loss participations in other long-term securities holdings	−4	−562	−32 227
Profit/loss participations in associated companies	0	382	−63 243
Profit/loss sale of shares in subsidiaries	0	0	0
Interest income	22	0	1
Interest expenses	−275	−192	−384
Profit/loss after financial items	968	−2 255	−125 123
Tax on profit for the period	−68	−35	−675
Profit/loss for the period	900	−2 290	−125 799
Attributable to shareholders of the Parent Company	900	−2 597	−125 799
Non-controlling interests	0	307	0
Earnings per share before dilution (SEK)	0.24	−0.66	−35.29
Average number of shares for the period	3 736 773	3 458 894	3 564 694
Outstanding shares at the end of the period	3 777 215	3 640 630	3 731 465

Consolidated balance sheet

TSEK	2026-06-30	2025-06-30	2025-12-31
ASSETS			
Fixed assets			
Intangible fixed assets			
Capitalized development expenditure	16 840	10 984	15 013
Concessions, patents, licenses	0	0	0
Goodwill	0	0	0
	16 840	10 984	15 013
Tangible fixed assets			
Equipment	26	29	26
	26	29	26
Non-current financial assets			
Shares in listed companies	0	0	0
Shares in associated companies	0	61 867	0
Other long-term securities holdings	0	424	0
Ownership interests in other companies	0	31 665	0
Receivables from associated companies	9 051	0	8 338
Other long-term receivables	49	49	49
	9 100	94 005	8 387
Total fixed assets	25 966	105 018	23 426
Current assets			
Current receivables & inventories			
Merchandise	0	0	0
Trade receivables	8 212	7 361	1 154
Other current receivables	8 690	13 636	7 250
Prepaid expenses and accrued income	9 496	4 229	8 475
	26 398	25 226	16 879
Cash and bank balances			
Cash and cash equivalents	342	1 787	3 335
	342	1 787	3 335
Total current assets	26 740	27 013	20 214
TOTAL ASSETS	52 706	132 031	43 640

TSEK	2026-06-30	2025-06-30	2025-12-31
EQUITY AND LIABILITIES			
Equity			
Share capital	37 772	36 406	37 315
Other contributed capital	570 153	546 784	560 591
Other equity including profit for the period	−573 128	−470 572	−574 047
Equity attributable to parent company shareholders	**34 797**	**112 618**	**23 859**
Of which attributable to shareholders of the Parent Company	34 797	112 618	23 859
Non-controlling interests	0	4 227	0
Total equity	**34 797**	**116 845**	**23 859**
Provisions			
Provisions for deferred taxes	0	0	0
Total provisions	**0**	**0**	**0**
Liabilities			
Long-term liabilities			
Other liabilities	0	218	109
Interest-bearing liabilities	0	797	0
	0	**1 015**	**109**
Current liabilities			
Interest-bearing liabilities	1 026	660	1 115
Overdraft facility	0	0	0
Trade payables	6 727	9 225	8 148
Tax liabilities	776	875	1 565
Other liabilities	8 082	1 681	6 577
Accrued expenses and prepaid income	1 298	1 730	2 267
	17 909	**14 171**	**19 672**
Total liabilities	**17 909**	**15 186**	**19 781**
TOTAL EQUITY AND LIABILITIES	**52 706**	**132 031**	**43 640**

Consolidated statement of changes in equity

TSEK	2026-01-01 2026-06-30	2025-01-01 2025-06-30	2025-01-01 2025-12-31
Opening equity	**23 859**	**119 371**	**119 371**
Corrections to opening balance		0	0
New share issue	10 019	29 857	44 574
Issue expenses	0	0	0
Change in group structure	0	−30 081	−14 288
Acquisition of non-controlling interests	0	0	0
Disposal of non-controlling interests	0	0	0
Merger result	0	0	0
Translation difference	19	−11	0
Profit/loss for the period	900	−2 290	−125 799
Closing equity	**34 797**	**116 845**	**23 859**
Attributable to the parent company's shareholders	34 797	112 618	23 859
Non-controlling interests	0	4 227	0
Total equity	**34 797**	**116 845**	**23 859**

Consolidated statement of cash flows

TSEK	January - June 2026	January - June 2025	Full year 2025
Operating activities			
Operating profit	1 225	−1 883	−29 270
Adjustment for items not included in cash flow	1 781	3 976	32 227
Interest paid	−272	−192	−384
Interest received	22	0	1
Tax paid	−82	−961	−911
Cash flow from operating activities before changes in working capital	**2 674**	**940**	**1 663**
Change in working capital			
Change in current receivables	−10 281	−12 347	−11 520
Change in current liabilities	−975	−10 353	−6 804
Cash flow from operating activities	**−8 582**	**−21 760**	**−16 662**
Investing activities			
Investments in intangible assets	−3 607	−3 410	−8 716
Investments in non-current financial assets	−714	−28 696	−40 697
Business acquisitions & divestments	0	0	0
Cash from acquired & divested assets	0	0	0
Cash flow from investing activities	**−4 321**	**−32 107**	**−49 413**
Financing activities			
New share issue	10 019	29 859	44 574
Transaction costs related to capital raising	0	0	0
Change in overdraft facility	0	0	0
Loans taken out	0	635	0
Loan repayment	−109	0	−272
Cash flow from financing activities	**9 910**	**30 494**	**44 302**
Cash flow for the period	−2 993	−23 373	−21 773
Cash and cash equivalents at the beginning of the period	3 335	25 108	25 108
Exchange differences in cash and cash equivalents	0	52	0
Cash and cash equivalents at the end of the period	**342**	**1 787**	**3 335**

Parent company income statement

TSEK	Jan-Jun 2026	Jan-Jun 2025	Full year 2025
Operating revenue			
Net sales	12 232	16 350	31 880
Capitalized work for own account	3 607	3 410	8 716
Other operating revenue	0	426	145
	15 839	**20 186**	**40 741**
Operating costs			
Other external costs	−13 557	−14 214	−31 509
Personnel costs	0	−1	−460
Other operating expenses	−106	0	0
EBITDA	**2 176**	**5 971**	**8 772**
Depreciation and impairment	−1 780	−905	−2 182
Operating profit (EBIT)	**396**	**5 066**	**6 590**
Profit/loss financial items			
Profit/loss participations in group companies	0	0	−149 247
Net interest	1 761	−18	−34
Profit/loss after financial items	**2 157**	**5 048**	**−142 691**
Appropriations	0	0	0
Tax on profit for the period	0	0	0
Profit/loss for the period	**2 157**	**5 048**	**−142 691**
Earnings per share before dilution (SEK)	**0.58**	**1.46**	**−40.03**
Average number of shares for the period	3 736 773	3 458 894	3 564 694
Outstanding shares at the end of the period	3 777 215	3 640 630	3 731 465

Parent company balance sheet

TSEK	2026-06-30	2025-06-30	2025-12-31
ASSETS			
Fixed assets			
Intangible fixed assets			
Capitalized development expenditure	16 840	10 984	15 013
	16 840	10 984	15 013
Tangible fixed assets			
Equipment	0	0	0
	0	0	0
Non-current financial assets			
Shares in subsidiaries	820	115 516	27 626
Receivables from Group companies	33 102	0	0
Other long-term receivables	49	49	49
	33 971	115 565	27 675
Total fixed assets	50 811	126 549	42 688
Current assets			
Current receivables & inventories			
Trade receivables	8 212	7 361	1 154
Receivables from group companies	0	26 506	2 672
Other current receivables	665	374	246
Prepaid expenses and accrued income	8 896	4 229	8 475
	17 773	38 470	12 547
Cash and bank balances			
Cash and cash equivalents	327	803	3 248
	327	803	3 248
Total current assets	18 100	39 273	15 795
TOTAL ASSETS	68 911	165 822	58 483

TSEK	2026-06-30	2025-06-30	2025-12-31
EQUITY AND LIABILITIES			
Equity			
Share capital	37 772	36 406	37 315
Unregistered share capital	0	0	0
Other contributed capital	988 600	965 231	979 038
Other equity including profit for the period	−990 696	−845 115	−992 854
Total equity	35 676	156 522	23 499
Current liabilities			
Interest-bearing liabilities	0	0	0
Trade payables	5 656	3 155	5 241
Liabilities to group companies	22 537	4 579	25 110
Other liabilities	3 791	48	2 584
Accrued expenses and prepaid income	1 251	1 518	2 049
Total current liabilities	33 235	9 300	34 984
Total liabilities	33 235	9 300	34 984
TOTAL EQUITY AND LIABILITIES	68 911	165 822	58 483

Parent company statement of changes in equity

TSEK	2026-01-01 2026-06-30	2025-01-01 2025-06-30	2025-01-01 2025-12-31
Opening equity	23 499	121 617	121 616
Opening balance adjustments		0	0
New share issue	10 019	29 859	44 574
Non-cash share issue	0	0	0
Issue expenses	0	0	0
Warrants	0	0	0
Translation difference	0	0	0
Profit/loss for the period	2 157	5 048	−142 691
Closing equity	35 676	156 522	23 499

Parent company statement of cash flows

TSEK	January - June 2026	January - June 2025	Full year 2025
Operating activities			
Operating profit	396	5 066	6 590
Adjustment for items not included in cash flow	1 780	905	2 182
Net interest	−186	−18	−34
Tax paid	0	0	0
Cash flow from operating activities before changes in working capital	**1 990**	**5 953**	**8 738**
Change in working capital			
Change in current receivables	−8 798	20 126	18 976
Change in current liabilities	−2 525	−47 587	−44 005
Cash flow from operating activities	**−9 333**	**−21 508**	**−16 291**
Investing activities			
Investments in intangible assets	−3 607	−3 410	−8 716
Investments in non-current financial assets	0	−25 311	−37 493
Cash flow from investing activities	**−3 607**	**−28 721**	**−46 209**
Financing activities			
New share issue	10 019	29 858	44 574
Transaction costs related to capital raising	0	0	0
Loans taken out	0	0	0
Cash flow from financing activities	**10 019**	**29 858**	**44 574**
Cash flow for the period	−2 921	−20 371	−17 926
Cash and cash equivalents at the beginning of the period	3 248	21 174	21 174
Exchange differences in cash and cash equivalents	0	0	0
Cash and cash equivalents at the end of the period	**327**	**803**	**3 248**

Notes

Note 1 Accounting principles

This half-yearly report has been prepared in accordance with the Annual Accounts Act and the accounting principles applied are in accordance with BFNAR 2012:1 Annual Report and Consolidated Financial Statements (K3). The company applies the same accounting principles and calculation methods as applied in the annual report for 2025.

Note 2 Definitions of key performance measures

Operating profit (EBIT)

The result for the period including depreciation and impairment of tangible and intangible fixed assets before financial items and tax.

EBITDA

Operating profit excluding depreciation and impairment of intangible and tangible fixed assets.

EBITDA margin

EBITDA in relation to total operating revenue.

Earnings per share

The profit for the period is divided by the average number of shares outstanding during the period, taking into account share issues completed during the period.

Average number of shares during the period

Weighted average number of shares outstanding during the period, adjusted for any changes such as share issues and repurchases of own shares.

Equity ratio, %

Equity in relation to total assets.

Revenue growth (%)

Percentage change in operating revenue between comparable periods

Organic growth (%)

Operating revenue excluding acquired income between comparable periods in percentage.

Investments

Investments (i) refer to the acquisition of shares, payment for the investment can either be made in cash, set-off or by issuing shares, or; (ii) refer to cash or other capital contribution (shareholder contributions or similar) in an existing holding.

Divestments

Divestments refer to the sale of shares, payment can either be made in cash, by set-off arrangements or by issuing shares.

Change in value

When the holding changes net asset value that is not related to an investment/disposal, e.g. new valuation in connection with a transaction or changed profitability in the business.

Note

This information is information that OODA AI AB (publ) is required to disclose pursuant to the EU Market Abuse Regulation. The information was published on August 31, 2026, at 08:45 CET

This half-year report has not been subject to review by the company's auditor.

Björn Nilsson
Board member and Chairman of the Board

Michaela Berglund
Board member

Johan Königslehner
Board member

Arli Charles Mujkic
Board member and CEO

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