Strength and security
in all elements

Astor

Scandinavian Astor Group

Annual Report

2024



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Reading instructions
The terms 'Company', 'Scandinavian Astor', 'Astor Group' or 'the Group' refer to Scandinavian Astor Group AB with corporate identity number 559353-9322. 'Oscilion' refers to the subsidiaries Oscilion Teknik AB with corporate identity number 556705-5552 and Oscilion System AB with corporate identity number 556705-5701. 'Mikroponent' refers to the subsidiary Mikroponent Aktiebolag with organisation number 556011-4349. 'Welas' refers to Welas Oy Ltd, a subsidiary of Mikroponent, with organisation number 2261734-3. 'Marstrom Composite' or "Marstrom" refers to the subsidiary Marstrom Composite AB with corporate identity number 556324-3384 and "JPC" refers to JPC Composite AB with corporate identity number 556848-1203. 'CDS' and "IDM" refer to the acquisition of the assets and operations of Composite Design Sweden and ID Modeller, which are part of Marstrom Composite. 'Scandiflash' refers to the subsidiary Scandiflash AB with corporate identity number 556233-2154. 'Airsafe Sweden' or "Airsafe" refers to the subsidiary Airsafe Sweden AB with corporate identity number 556428-3223.

The Swedish krona (SEK) is the currency used consistently and, unless otherwise stated, figures in brackets refer to operations in 2023. The information in the annual report regarding markets, competition and future growth represents Astor Group's judgement, based mainly on material from within the Group and from external sources. Some figures have been rounded off, which may mean that tables and calculations do not always add up exactly.

Please note that this is an English translation of the Annual Report written in Swedish by Scandinavian Astor Group AB (publ), in the event of any inaccuracies, the Swedish version applies.

Astor Group in brief

Scandinavian Astor Group is a prominent player in the defence industry, specialising in delivering high-quality products, services and technical solutions, primarily in the defence sector and civil security, but also to other major industrial segments. With a strong base in Sweden and Northern Europe, Astor Group has established itself as a trusted partner in the defense industry and has gained trust both nationally and internationally.

The Group's subsidiaries are known for their high quality and reliability in terms of products and services. They are the best in their niche, where the watchword is that the group delivers high performance, durability and reliability.

The Group is divided into three business areas: Astor Industry, Astor Tech and Astor Protect. The business areas work together to meet customer needs and to broaden operations across different sectors, which opens up for cross-selling between the companies' customers and larger deals for the Group.

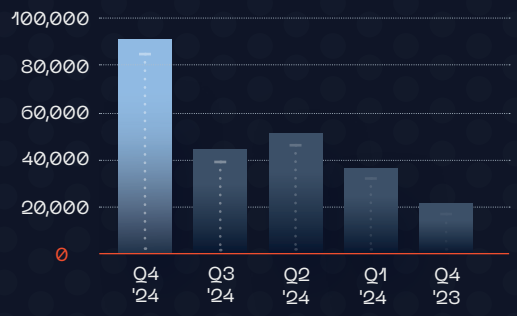
With its foundation in Sweden and a growing international market presence, Astor Group strives to grow both organically and through acquisitions. By acquiring companies in the defence sector and related areas, Astor Group intends to strengthen its position in the market and further diversify its portfolio of products and services.

Key figures

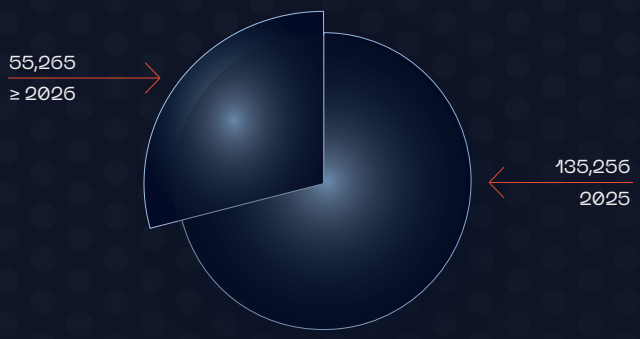
Financial year 2024

Net sales per quarter, SEK thousand

91,264

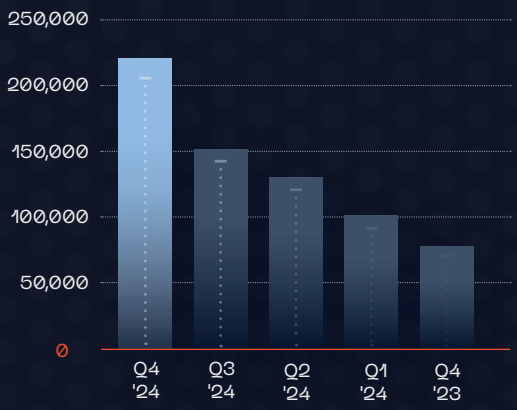


Order book expected delivery per year, TSEK



Net sales last twelve months, TSEK

222,983

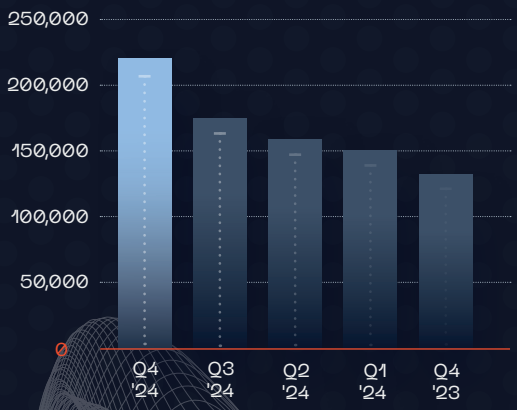


Organic growth

44%

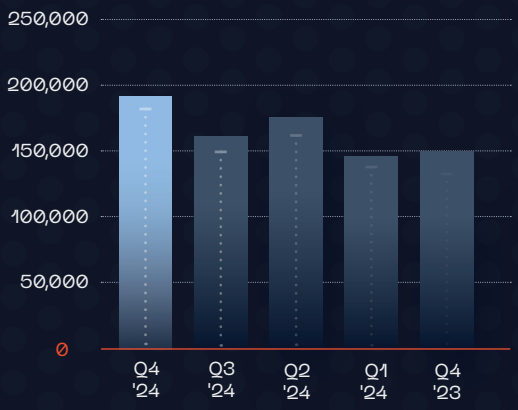
Order intake last twelve months, TSEK

234,019



Accumulated order book, TSEK*

190,521



Highlights 2024

Acquisition of Airsafe
In April, the Company entered into an agreement regarding the acquisition of all shares in Airsafe Sweden AB, a company providing military and civil aviation equipment. The acquisition was completed in May 2024.

New President and CEO
In August, Mattias Hjorth took over as the new President and CEO of Scandinavian Astor Group. Mattias has extensive experience in cybersecurity, is a certified information security specialist (CISSP) and has a total of more than 25 years of experience in business and operational development, sales and technology in the IT and defense industry.

Marstrom's order books grew strongly
During the year, Marstrom received several significant orders from, among others, the industrial player NKT.

Change of listing to Nordic Growth Market and preparations for regulated market
In August, Astor Group changed trading venue to NGM. At the same time, the Company announced its intentions to enter the regulated market in the latter part of 2025.

Acquisition of Scandiflash
In August, Astor Group entered into an agreement to acquire all shares in Scandiflash, which develops and delivers world-leading flash X-ray systems for measuring and examining fast-moving objects. The acquisition was completed in October 2024.

Marstrom expanded production capacity
In September, Marstrom completed the asset acquisition of Composite Design Sweden. The company thereby established a production hub in the Öresund region and scaled up manufacturing capacity.

Acquisitions generated large orders
Shortly after taking possession of Scandiflash, the subsidiary received a record-breaking order of approximately SEK 43.6 million.

Astor Group's EW company upgraded
The subsidiary My-Konsult changed its name to Oscilion and the new CEO was appointed Brigadgeneral (ret.) Fredrik Bergman, who took over the role in November 2024.

Extended framework agreement with FMV
During the autumn, Astor Group announced that its subsidiary Oscilion had extended its framework agreement with the Swedish Defence Materiel Administration (FMV). The new agreement extends until the end of 2026 and has a total value of SEK 20 million.

Establishment in Germany
Astor Group started the process of establishing a German subsidiary, Astor Group Deutschland GmbH. The purpose of the establishment is to strengthen the Group's presence in the German market and enable more direct and efficient sales of its products and services.

The Group grows through more acquisitions
At the end of 2024, the respective subsidiaries Mikroponent and Marstrom entered into agreements to acquire their businesses. Mikroponent entered into an agreement to acquire Finnish Welas. Marstrom entered into an agreement to acquire assets from ID Modeller.

Dual listing in Germany
At the end of 2024, Astor Group was dual listed on Boerse Stuttgart.

CEO Mattias Hjorth comments

As we close the books on 2024, I can conclude that it has been an eventful and successful year for Astor Group, with record revenue in the final quarter. Not only have we exceeded market expectations in terms of both revenue and earnings, but we have also continued our strategic expansion through acquisitions and organic growth. Over the past year, we have acquired Airsafe, Scandiflash, Welas, Composite Design Sweden, and ID Modeller, and we are now present in nine locations. Additionally, we have opened a new office in Germany with a wholly-owned subsidiary in Europe's largest defense market. We have listed on the NGM and the Boerse Stuttgart in Germany. With a pro forma revenue of SEK 271 million and an order book of approximately SEK 190 million at the start of 2025, along with increased customer engagement across all our companies, we are stronger than ever. And the journey has only just begun when it comes to developing our group and businesses.

Strategic expansion and acquisitions driving growth
Our acquisition strategy has delivered clear and rapid results. During the year, we completed several strategic acquisitions, including Airsafe, Scandiflash, and the asset acquisition of Composite Design Sweden (CDS), which expanded Marstrom's production capacity. Each acquisition has been executed with a clear plan on how it contributes to our overall business and creates synergies across the Group.

Astor Group has also established a German subsidiary, Astor Group Deutschland GmbH, which will serve as a central sales channel for the German market. Local presence gives us direct access to the Bundeswehr and other key stakeholders within Germany's defence ecosystem – and we have already secured our first order. Being present locally builds trust and opens business opportunities that would otherwise be difficult to realize.

A strategic partner for nordic and european defense
Astor Group is a defense company that manufactures vital components and advanced systems essential for strengthening Sweden's and Europe's defense capabilities. We develop and produce advanced electronic warfare systems and flash X-ray technology, lightweight carbon fiber components, and precision metal components. In addition, we manufacture parachutes and advanced technical sewn products.

Our strategy of acquiring profitable niche companies within the defense sector and then adding sales networks, security functions, and financial support is already yielding results. We are building an agile and profitable defense group that accelerates defense innovation, creating and delivering value to NATO's combat units—either directly to operators or as a subcontractor for critical components.

A strong defense requires a robust defense industry, which in turn necessitates capital for investments. It is therefore beneficial for Europe's security that defense companies have increasingly gained interest from investors and banks, including us at Astor Group. In 2024, we transitioned to Swedbank, which will provide us with economies of scale and simplified administration over time.

Unfortunately, we are witnessing more and more non-European countries attempting to destabilize the security we have enjoyed for many years. With the recent U.S. presidential election, potential trade tariffs, and growing polarization, stability is further threatened. Security of supply, interoperability, and interchangeability for the Nordic and European markets have never been more critical. Astor Group stands strong, with only partial exposure to the U.S. market, primarily through our subsidiary, Scandiflash.

We have also actively participated in the Swedish Government's and Ministry of Defense's work on a new Defense Industry Strategy, which will be presented later this year. We are proud that our work and vision for building a strong and innovative defense sector have been recognized, and we humbly appreciate the opportunity to contribute.

Astor Industry
Significant developments have also taken place within Astor Industry this year. Marstrom has experienced strong growth and secured several major orders. Additionally, through the acquisition of Composite Design Sweden, Marstrom has established a new production hub in the expanding Öresund region, further increasing manufacturing capacity. At the end of the year, Marstrom also signed an agreement to acquire ID Modeller, further strengthening the composite business's market position and production capabilities.

Beyond acquisitions, Marstrom has begun installing an advanced large-scale 3D printer with an associated five-axis milling machine, specifically adapted to meet precision requirements in composite manufacturing. It is already in operation at the Västervik plant and will not only significantly boost production capacity but also increase the degree of automation and eventually speed up certain processes.

Mikroponent has also made key investments in 2024, including a new etching production line that became operational in the fall and has already

reduced production times. The acquisition of Welas Oy in Vaasa, Finland – a well-established supplier to the Swedish and Nordic defence industries – enables synergies through resource optimization and efficiency improvements, while also improving value chain control and reducing dependence on external suppliers.

Astor Tech
Astor Tech's subsidiaries have demonstrated strong development and performance in 2024. Airsafe has exceeded our expectations, confirming the growth potential we identified at the time of acquisition. The ability to now activate the full earn-out is a clear indication of the company's successful strategy and our capacity to integrate and develop acquired businesses.

The electromagnetic warfare company Oscilion has undergone a strategic review, with new leadership under CEO and Brigadier General (ret.) Fredrik Bergman. During the year, Oscilion developed a Counter-UAS system, Astor Eclipse, which has been successfully tested against various types of drones. The need for enhanced protection against antagonistic and asymmetric threats — such as drones carrying explosives or chemical agents – is clear, and has also been identified as a national priority. At the same time, flight testing and the comprehensive test program for Astor IV commenced, marking a new milestone in our development and further maturing the business. The system is designed for both operational and training use, and with a trained electronic warfare operator, it can offer the time advantage a strike operation demands. These products are a key part of our long-term commitment to developing Swedish and European technologies with export potential.

Scandiflash, acquired in October 2024, had an excellent start within the group, and secured an order worth over SEK 43,6 million from a NATO country in the West – followed by an additional order after the New Year. We see continued strong potential in expanding Scandiflash's business to new markets and product areas, strengthening both the company and the group as a whole. The market for advanced defense systems is growing rapidly, and with our expertise and innovation, we are positioning ourselves as a leading player in the sector. In the short term, Scandiflash has been affected by U.S. market uncertainties, which have delayed planned projects.

A strong 2024 sets the stage for continued growth in 2025
In 2025, we will maintain our focus on growth, integration, and innovation. The implementation of our strategy – combining organic growth with targeted acquisitions – is now yielding clear results. Backed by a 168% revenue increase in 2024, of which 44% was organic, and a strategic growth plan, we will accelerate our international expansion, scale up production, and invest in next-generation defence technologies.

With a growing network of companies, a strong financial position, and increasing demand, we are ready to take the next step. Our goal remains SEK 2.5 billion in revenue by 2028 with an EBITDA margin of 15%. With our proven growth model, solid market position, and rising defence budgets across Europe, we see strong potential for continued value creation for our shareholders.

Thank you to all our employees, customers, and investors – your commitment and trust are what make our success possible. We're just getting started.

Mattias Hjorth
CEO
Scandinavian Astor Group



Our business concept, strategy and financial objectives

Astor Group shall be the leading group in the production and development of high-tech solutions for the defence industry and industrial segments. The Group is currently divided into three business areas: Astor Industry, Astor Tech and Astor Protect., which target several major industrial segments. Within Astor Industry, the companies mainly function as a subcontractor of components to large companies in the defense industry but also other large industries. Astor Tech delivers advanced systems and products aimed solely at the defence and security industry through framework or agency agreements, primarily to government agencies.

The Group is at the forefront in its respective areas and can grow in both times of peace and conflict

Astor Protect delivers advanced security and survival solutions for critical environments, with products and services in personal protective equipment, rescue equipment and tactical security systems for both public and private actors.

The products in the Group's portfolio have extensive potential, both for exports to several countries and for expansion in related market segments. By leveraging its extensive knowledge from the Swedish market, Astor Group can enter new markets through both partnerships and direct sales. The Group is at the forefront in each area and can grow in both times of peace and conflict. By implementing a business model that spans over different business areas, Astor Group diversifies its operations to meet the growing needs of the market. This strategy means that the Group does not just focus on a single line of business, which reduces risks and opens up more growth and expansion opportunities.

In light of the fact that the pro forma revenue for 2024 amounts to approximately SEK 300 million, strong organic growth and with a large M&A pipeline, the Company has decided to revise its financial targets upwards. Astor Group's financial targets until 2028 are for sales to increase to at least SEK 2,500 million including acquisitions, and for the operating margin (EBITDA) to amount to at least 15%. The Company has an ambitious acquisition strategy and has identified a large proportion of reputable acquisition candidates in defence and security. Future development is based on a combination of organic and acquisition-driven growth, which continuously generates a strengthened position in the defence sector. The Company plans to establish itself in more prioritized markets with a significant opportunity to grow in each business area.

Financial targets until 2028

EBITDA margin

≥15 %

Turnover

2,500 MSEK

Astor Group as an investment

Dual business areas with synergy effects

With three main business segments - Astor Industry, Astor Tech and Astor Protect - the group targets mainly the defence industry but also other industrial sectors. This enables cross-selling opportunities and expands market reach. By capitalising on synergies between the business lines, the Astor Group can improve internal efficiency and thereby increase its competitiveness in the markets.

Strategic growth initiatives

Astor Group strives for organic and acquisition-driven growth, leveraging its strong position and industry knowledge to strengthen its market presence. Astor Group specializes in the development and acquisition of companies that are prominent suppliers to both the defense and civilian industries. These companies have established a strong and dominant position in their specific niche markets over a significant period of time. By becoming part of the Astor Group, doors are opened for companies to continue their growth journey. Astor Group serves as an attractive owner for industrial companies that are considering taking the next step in their expansion strategy.

Global presence in growing markets

Astor Group has a global presence that fosters future growth. The industrial and defense markets in which Astor Group operates are expected to show significant growth in the coming years. The growth in the markets in which Astor Group operates is driven, among other things, by the uncertain global situation, which has resulted in increased demand for industrial applications and defence products.

Experienced organization

The organization within the Astor Group has solid experience and long-term expertise in the defense and industrial sectors. The Group's Board of Directors and management have an extensive background as senior executives in Swedish technology and defence companies and possess good expertise in business development and identification of acquisition opportunities.

Proven growth strategy

With a proven ability to deliver high-quality solutions and a clear vision for future expansion, Astor Group is well positioned to capitalize on the growing demand in the defense industry. Since the Group's formation, Astor Group has completed several successful acquisitions and demonstrated significant growth.

A journey of growth & innovation

Scandinavian Astor Group has undergone an impressive development journey since its inception in 2006. From the initial success of the Astor systems to strategic acquisitions and international expansion, the Group has continuously strengthened its position in the defence and industrial sectors. With a clear focus on technological innovation and business development, Astor has grown both organically and through acquisitions of niche companies in the defense industry. This timeline shows some of the most important milestones in Astor's history – from its founding to today's position as a leading player in each niche area.



Market trends

The global security situation deteriorated further in 2024 and the beginning of 2025, which has led to increased defence appropriations and accelerated investments in total defence. After years of underinvestment, many countries are now demanding sharply increased defence budgets to strengthen security nationally, regionally and globally.

Modernisation programmes are crucial to meet these demands, which means extensive renewal but also increased procurement of defence equipment. At the same time, new technology is changing warfare, where, for example, UAV systems and remote-controlled equipment place higher demands on countermeasures and protection systems.

The importance of total defence has also grown and now includes security in critical societal functions in addition to military defence. This includes an increased role for the Armed Forces in crises, for example in the event of natural disasters or the construction of field hospitals.

Adapting to the future of defence

The defense industry is undergoing a rapid transformation, driven by both geopolitical changes and technological advancements. Agility, adaptability, and deliverability are becoming increasingly important to maintain a technological advantage. The demand for products that meet the demands for rigidity, durability and capacity is growing, driving the development of new solutions for increased operational flexibility.

This transition brings both challenges and opportunities, with the industry moving towards an increased focus on innovation and technological development.

A new era for defence investment in Europe

The EU is now giving greater priority to defence, which is a long-term change in the light of new security policy conditions. Europe's need for defence capacity has increased, and with changes in U.S. foreign policy, European countries must increase their investments in the defense industry. Collaborations and partnerships will be crucial to creating a competitive European defence sector, where Astor Group's products and services contribute to strengthening security in a complex world.

Since Russia's invasion of Ukraine, European NATO countries have purchased over $94 billion worth of defense systems from European suppliers, representing 52% of total materiel procurement. To reduce dependency on external actors, the EU has launched several strategic initiatives, including the European Defence Industrial Strategy (EDIS), which aims to increase joint procurement and investment.

In 2024, the European Commission proposed a USD 1.5 billion investment to increase defence production in 2025-2027, with potential additional investments until 2035. In addition, a defence initiative of up to €800 billion has been presented to strengthen Europe's defence capabilities. Astor Group intends to position itself strategically to take advantage of these opportunities through partnerships and expansion in the European market.

Sweden's defence investments in 2024

Sweden's NATO membership means a new defense strategy and a sharp increase in resources. The focus is on support for Ukraine, integration into NATO and strengthening the Armed Forces' capacity through bilateral and multilateral cooperation.

The Government's Defence Bill for 2024 includes an increase of SEK 170 billion for military defence during the period 2025–2030. The defence budget is thus expected to increase from the current 2.2% of GDP to 2.6% in 2028. Sweden is an important market for Astor Group, where increased funding and expanded collaborations create opportunities for both existing systems and new innovation projects. Investments in defence equipment are expected to continue to increase in the coming years, with a growing interest in Astor Group's broad product portfolio.

The Group – Astor Group



In the ever-changing landscape of military defense and civil security, we excel in three dynamic business areas facing strong growth; Astor Tech, Astor Protect and Astor Industry, where the various subsidiaries are included and all operational activities are conducted. Astor Group's goal is to become a leader in each business area, where the three business areas aim to reflect the Group's strategic focus and strengthen the conditions for organic and acquired growth in each business area.

The Astor Tech business area currently consists of the wholly-owned subsidiaries Oscilion Teknik and Oscilion Naval Systems as well as Scandiflash. The companies deliver finished products and services that are critical for a modern defence landscape directly to end customers, such as government agencies and defence industries.

Within the Astor Protect business area is Airsafe Sweden. The business area delivers advanced safety and survival solutions for critical environments, with products and services in personal protective equipment, rescue equipment and tactical security systems for both public and private actors.

The Astor Industry business area consists of the brands Marstrom Composite, Composite Design Sweden, JPC Composite, Mikroponent and Welas. Manufacturing is carried out for markets that include both defence and civilian equipment.

Astor Group is pursuing an ambitious acquisition strategy and has identified a large number of reputable acquisition candidates in the defence and security sector. Future development will continue to be driven by a combination of organic growth and targeted acquisitions, strengthening Astor Group's position as a leading player in the defence sector.



airsafe

F O L A

Airsafe specialises in technical sewing and aviation safety equipment. The company has developed parachutes, parachute systems and participated in the testing of the JAS 39 Gripen. As the Nordic leader in aviation safety equipment, Airsafe designs, constructs, manufactures and maintains advanced parachute systems for military and civilian purposes, both in Sweden and internationally.



Oscilion

Oscilion develops EW systems to detect and manipulate radar signals from various sources, including ships, aircraft and satellites. The company has created the Astor radar jamming system, now in version IV, which is used for both training and tactical operations. With extensive experience in electromagnetic warfare, they offer solutions for Counter-UAS, GPS jamming and hardening of communication networks, as well as testing of wireless systems. Oscilion is also developing innovative underwater technology solutions with stealth capabilities for the defence sector through a partnership with Dolprop Industries.

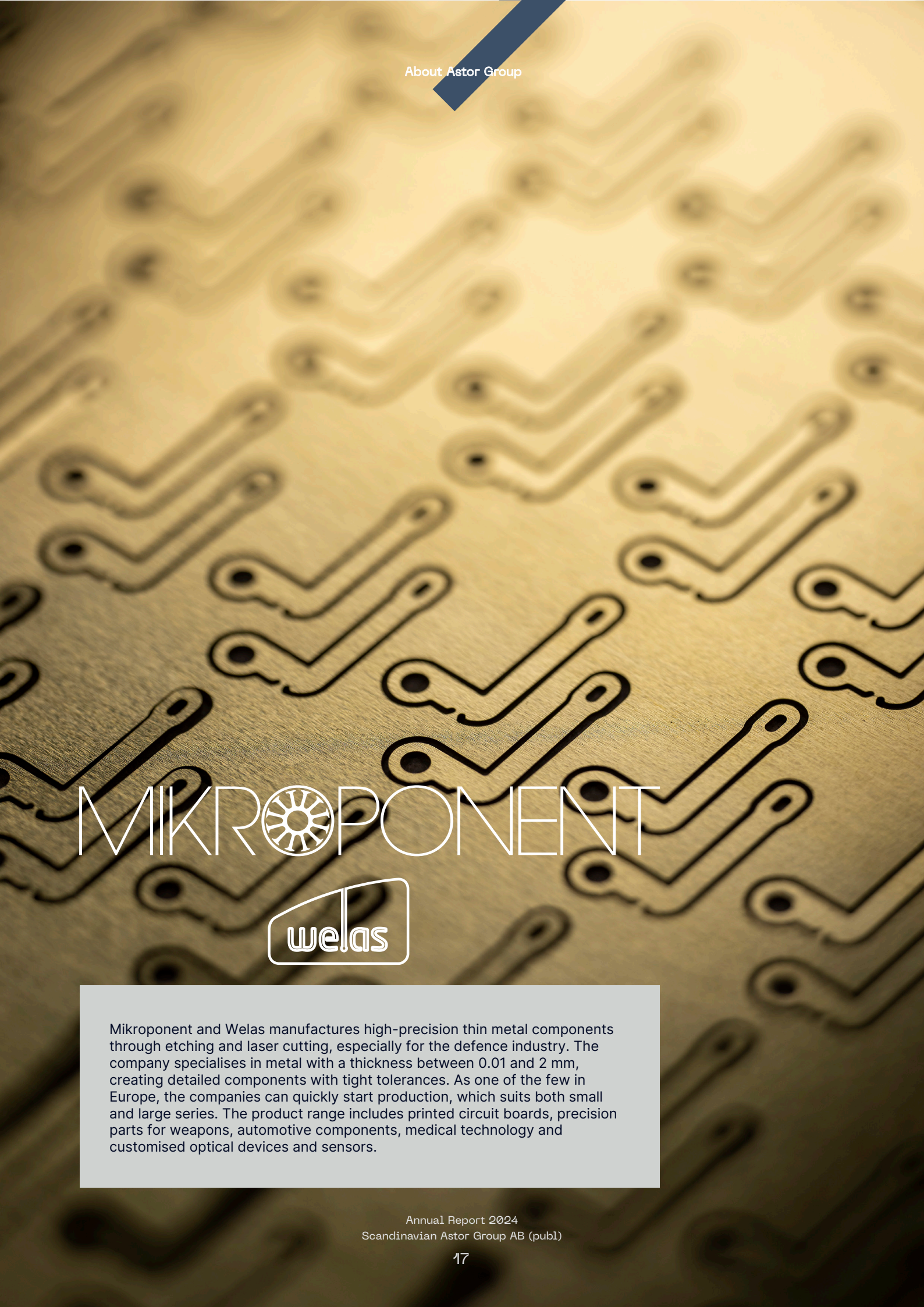




Scandiflash develops and supplies flash X-ray systems for measuring fast-moving objects. Since 1968, the company has focused on studying dynamic events that cannot be captured by conventional cameras, for example when analysing high-speed projectiles. With hundreds of systems delivered in over 30 countries Scandiflash has become a leading global supplier. The head office for development and production is located in Uppsala.



The companies within Marstrom are leading manufacturers of carbon fibre and composite products for extreme environments, where light weight, high rigidity and safety are essential. The products are used in the marine, defence, aerospace and automotive industries, including the creation of composite canon turrets that improve stability in rough seas. The companies also offer manufacturing of foundry models as well as solutions for delicate loading devices, forestry machine support arms and masts. Composite materials provide benefits such as vibration damping, soundproofing and electrical insulation, improving performance and protecting sensitive electronics.



Mikroponent and Welas manufactures high-precision thin metal components through etching and laser cutting, especially for the defence industry. The company specialises in metal with a thickness between 0.01 and 2 mm, creating detailed components with tight tolerances. As one of the few in Europe, the companies can quickly start production, which suits both small and large series. The product range includes printed circuit boards, precision parts for weapons, automotive components, medical technology and customised optical devices and sensors.

Empowering society with strength and security in all elements



Lars Granbom | Chairman (2022)

Experience
Lars Granbom has previous experience in IPOs, acquisitions, capital raises, investor relations, management and board work.

Education
Master of Science Electrical Engineering, Chalmers University of Technology, Gothenburg.

Other assignments
Board member of Astor Group's subsidiaries. CEO and partner in RanLOS AB. Board member and co-owner of 4E Antenna Finland OY, JL4 Invest AB and JL4 Technologies AB. Also owner of Trefyr AB.

Holdings in the Company
123,149 shares privately, through companies and related parties. Also holds 200,000 warrants of incentive program 2022/2025 privately.

He is independent in relation to the Company, its management and the Company's major shareholders.

Ola Alfredsson | Board member (2023)

Experience
Ola Alfredsson has experience as VP Strategic Projects and Business Development Manager at MilDef Group AB, Sales Manager and CEO at Kockums AB and as Counsellor at the Embassy of Sweden in Washington DC, USA.

Education
Systems Engineering Training and the Naval Officer College.

Other assignments
Board member of Advenica AB, OMT Group, Wiretronic and member of the Royal Naval Society.

Holdings in the Company
31,420 shares privately.

He is independent in relation to the Company, its management and the Company's major shareholders.

Per Adamsson | Board member (2023)

Experience
Per Adamsson has experience as CEO/President of Volvo Group Venture Capital and he is also co-founder and VP of WirelessCar AB.

Education
Computer Science, University of Gothenburg, and courses in Marketing and Computer Science, Harvard University, USA.

Other assignments
Board member of Ojity AB, NextForward AB, CetaSol AB, Nerio Defense AB and EcoMobility AS.

Holdings in the Company
11,563 shares privately, through companies and related parties.

He is independent in relation to the Company, its management and the Company's major shareholders.

Kristoffer Weywadt | Board member (2023)

Experience
Kristoffer Weywadt works with strategy and business development at Rheinmetall Defence and has many years of experience from major international deals. He also has previous experience from ABB, SAAB and the Swedish Armed Forces.

Education
MBA Quantic School of Business and Technology
MSc Electrical Engineering Chalmers/ETH Zurich
The Reserve Officer Programme at the Royal Swedish Military Academy.

Other assignments
-

Holdings in the Company
72,953 shares privately, via companies and related parties.

He is independent in relation to the Company, its management and the Company's major shareholderse.

Robert Humeur | Board member (2024)

Experience
Robert Humeur works as a Business Development Manager at Palantir Technologies. Previous positions include Future Sensor Capabilities and Sales Director for the Electronic Warfare business area at SAAB as well as Head of Research and Development in the area of Sensors and Electronic Warfare at the Swedish Armed Forces.

Education
Master's degree in Information Warfare from the Naval Postgraduate School in California, USA.

Other assignments
-

Holdings in the Company
-

He is independent in relation to the Company, its management and the Company's major shareholders.

Board & Management

Mattias Hjorth

President and CEO
Scandinavian Astor Group AB (publ)

Experience
More than 25 years of experience in business and operational development, sales and technology in the IT and defense industries. Among his previous positions are CEO of CAG Security and Senior Director of Business Development at Saab's Surveillance, EW & Aircraft Systems division, where he was responsible for business development in the area of electronic warfare.

Education
Mattias has a CISSP certification and has studied Msc Electrical engineering and applied physics at Linköping University.

Other assignments
No other assigments.

Holdings in the Company
27,810 shares and 250,000 warrants as part of the incentive program for employees 2024/2028. The holdings are private and through related parties.

Wictor Billström

Chief Financial Officer
Scandinavian Astor Group AB (publ)

Experience
More than 15 years of experience from finance, insurance and accounting in various roles at If P&C insurance, Euler Hermes, SEB and Altris. Wictor was previously a member of the Board of Directors of Astor Group and took over as CFO in November 2023. Since December 2024, Wictor have been employed full-time.

Education
MSc in Business Adminstration and Economics from Stockholm University and an Investment Management Certificate from CFA UK

Other assignments
Board member of Thulcandra Capital AB and Upgrade Invest Nordic AB.

Holdings in the Company
1,721,308 shares and 50,000 warrants as part of incentive program 2022/2025 and 75,000 warrants as part of incentive program for employees 2024/2028. The holdings are private, via companies and related parties.

Louise Åberg

Chief Operating & Communications Officer
Scandinavian Astor Group AB (publ)

Experience
Louise was appointed at the end of December 2024 and she has extensive experience in financial communication, corporate governance and change management in listed environments. Her previous roles include Lead Governance & Communication and Business Manager, where she successfully worked with strategic business development as well as internal and external communication.

Experience
Bachelor's degree in Peace and Conflict Studies and has also studied economics and organizational development at Lund University.

Other assignments
No other assignments.

Holdings in the Company
Holds 3,307 shares and 25,000 warrants under incentive program 2024/2028 through private ownership.

Fredrik Lindblom

CEO Marstrom Composite AB and
JPC Composite AB

Experience
Fredrik Lindblom took over as CEO of Marstrom Composite AB on July 1, 2022. He has previous experience of running production as Production Manager at Marstrom Composite for 10 years and then as Vice President from 2021 – 2022. Fredrik Lindblom is also CEO of JPC Composite AB.

Experience
Basic training as a fine carpenter with a focus on boats.

Other assignments
No other assignments.

Holdings in the Company
Holds 10,000 shares and 150,000 warrants under incentive program 2022/2025 and 66,000 warrants under incentive program 2024/2028 through private ownership.

Board & Management

Jörgen Lindqvist

CEO Mikroponent AB

Experience
Jörgen Lindqvist has been CEO of Mikroponent since 2003. He has previously been CEO of Calator-Ruckh AB (GmbH), which is a company active in textile machine manufacturing on a global level. Jörgen Lindqvist has also been Business Controller at Emballator Group consisting of 9 companies in 5 different countries, where he was responsible for business development, M&A process and financial management.

Experience
MSc BA, University of Borås.

Other assignments
No other assignments.

Holdings in the Company
70,000 shares and 66,000 warrants as part of the incentive program for employees 2024/2028 through private ownership.

John Åhlund

CEO Scandiflash AB

Experience
John Åhlund is CEO of Scandiflash and has been with the company since 2020. Previous positions include Programme Manager and R&D Department Manager at Scienta Omicron, a company active in surface science and nanotechnology.

Experience
Master's degree in chemistry and PhD in physics, Uppsala University.

Other assignments
Visiting Scientist at Imperial College London.

Holdings in the Company
11,500 shares and 66,000 warrants as part of the incentive program for employees 2024/2028 through private ownership.

Jon Henriksson

CEO Airsafe Sweden AB

Experience
Jon Henriksson has 20 years of sales experience in several different industries, which has given him a solid insight into customer-focused sales and building strategic partnerships. He has been at Airsafe Sweden since 2016, initially as Sales Manager, and as CEO since 2019. He also has a background as an IT consultant and registered real estate agent.

Experience
BSc, Malmö University.

Other assignments
No other assignments.

Holdings in the Company
4,000 shares and 66,000 warrants under incentive program 2024/2028 through private ownership.

Fredrik Bergman

CEO Oscilion Teknik AB and Oscilion Naval Systems AB

Experience
Brigadier General (ret.) and CEO of Oscilion companies. Fredrik Bergman is an experienced leader with a solid background in both the Swedish Air Force and the civilian industry. Brigadier Fredrik Bergman's most recent assignment was as Head of Test & Evaluation at the Swedish Defence Materiel Administration, FMV. After 35 years of military service, he retired from the Swedish Armed Forces in August 2022. After his military service, Fredrik was Commercial Director at Savback Helicopters.

Experience
Graduate of the Swedish Defence University's Command and Control Programme and Master's Degree in Military Operational Art and Science from Air University in the USA.

Other assignments
No other assignments.

Holdings in the Company
22,700 shares and 66,000 warrants as part of the incentive program for employees 2024/2028 through private ownership.



Management Report 2024

Management report

The Board of Directors and the CEO of Scandinavian Astor Group AB (publ), corporate identity number 559353–9322, hereby present the following Annual Report for the financial year 2024-01-01 – 2024-12-31. Scandinavian Astor Group AB is a public limited liability company and the Parent company of a group based in Kista, Sweden. The annual report is prepared in Swedish kronor, SEK. Amounts are stated in SEK thousands unless otherwise stated and amounts in brackets refer to the comparative period last year. Scandinavian Astor Group AB (publ) is referred to below as "Astor Group" or "the Company" unless otherwise stated.

The Group

Astor Group consists of several wholly owned subsidiaries and the business is divided into two main areas, Astor Industry and Astor Tech. Astor Industry includes the subsidiaries Mikroponent AB and Marstrom Composite AB. Astor Tech includes the subsidiaries Oscilion Teknik AB and Oscilion System AB, as well as the companies Airsafe Sweden AB and Scandiflash AB, which were acquired in 2024. In 2024, Astor Group also established the wholly owned subsidiary Astor Group Deutschland GmbH in Germany. Astor Group's directly and indirectly owned subsidiaries are shown in Note 26 Consolidated companies. The consolidated financial statements have been prepared in accordance with IFRS accounting standards as adopted by the EU, with a transition date of 1 January 2023. The transition has been accounted for in accordance with IFRS 1, and explanations are presented in note 29.

Group (TSEK)	2024-12-31	2023-12-31	2022-12-31	2021-12-31
Net sales	222,983	83,009	52,807	7,659
Profit after financial items	1,715	-5,915	-10,505	-17,033
Cash and bank	53,373	15,363	1,907	1,740
Equity	243,460	85,654	36,888	21,247
Balance sheet total	447,469	219,277	115,822	34,421
EBITDA	19,656	1,455	-6,225	-12,028
Adjusted EBITDA[1]	28,803	3,751	-752	-12,028
Average number of employees (pcs)	88	51	50	18
Equity ratio (%)	54 %	39 %	32 %	66 %
Average number of shares before dilution (thousands)	39,036	83,009	18,962	2,813
Earnings per share before and after dilution (SEK)[2]	0.01	-0.11	-0.3	-0.9
Equity per share before and after dilution (SEK)	6.2	2.6	1.9	1.1
Dividend	-	-	-	40

Definitions of key performance indicators are presented on page 94. The financial information for 2022 and 2021 has been prepared in accordance with the Annual Accounts Act and BFNAR 2012:1 (K3).
[1] The Group's items affecting comparability are presented in Note 10.
[2] Earnings per share for 2022 are based on the number of shares outstanding as of the balance sheet date, while earnings per share for 2023 and 2024 have been calculated in accordance with IAS 33.

Parent company (TSEK)	2024-01-01 -2024-12-31	2023-01-01 -2023-12-31	2021-12-15 -2022-12-31
Net sales	3,085	1,200	200
Profit after financial items	1,873	-3,347	23
Equity ratio (%)	80 %	81 %	100 %

The financial information for 2022 has been prepared in accordance with the Annual Accounts Act and BFNAR 2012:1 (K3).

DEVELOPMENT OF THE COMPANY'S OPERATIONS, RESULTS AND POSITION

Introductory remarks on the financial position
In 2024, Astor Group has strengthened its financial position through several strategic operating and asset acquisitions, as well as through the establishment of a new subsidiary.

Airsafe Sweden AB was acquired and included in the Group's reporting as of May 15, 2024, while Scandiflash AB was acquired and included as of October 1, 2024.

The subsidiary Marstrom Composite AB ("Marstrom") also expanded its business through an asset acquisition of Composite Design Sweden AB ("CDS"), where Marstrom took over the business on September 2, 2024.

In 2024, Astor Group also established the wholly-owned subsidiary Astor Group Deutschland GmbH in Germany.

Net sales and profit
Net sales for 2024 amounted to SEK 222,983 thousand (83,009), which means a sales increase of 168%, of which 44% was organic growth. The increased net sales and improvement in EBITDA during the year can be attributed to growth in both the Astor Industry and Astor Tech business areas, as well as through acquisitions. Acquisition driven sales contributed SEK 51,822 thousand to the increased net sales in 2024.

Items affecting comparability
Items affecting comparability are special significant items that are reported separately due to their size and play an important role in understanding the underlying business development.

During the year, the Group reported items affecting comparability totalling SEK 9,147 thousand (2,296). These consist of acquisition costs of SEK 8,779 thousand and final salary for the former CEO of SEK 368 thousand.

The adjusted operating profit at EBITDA level, excluding identified non-recurring costs, will then be SEK 28,803 thousand (3,751) for the full year 2024.

Financial position
The Group's equity increased during the year, mainly through directed share issues, and amounted to SEK 243,460 thousand (85,654) at the end of the period. The equity/assets ratio also strengthened and amounted to 54% (39%). The Group's cash position at the end of the period amounted to SEK 53,373 thousand (15,363).

During the year, at the end of the third and beginning of the fourth quarter, the Group streamlined its loan structure by resolving existing external loans and replacing them with loans from Swedbank in the Parent company.

In connection with the acquisition of Airsafe, the Group carried out a directed share issue that provided SEK 65,000 thousand in cash and cash equivalents after deduction of issue costs. In connection with the acquisition of Scandiflash, a directed share issue was also carried out, which resulted in a contribution of SEK 60,000 thousand after deduction of issue costs.

Interest-bearing liabilities increased during the financial year and amounted to SEK 94,769 thousand (51,625) at the end of the period. The increase is mainly due to the financing of the acquisition of Scandiflash and additional lease liabilities from the acquisitions of Mikroponent, Airsafe and Scandiflash.

The loan with Swedbank is amortized quarterly, and the first instalment was paid in December 2024 as planned. The Group has access to overdraft facilities of SEK 12,800 thousand, of which SEK 3,690 thousand (1,027) was utilised at the end of December 2024.

Cash flow
Astor Industry has good liquidity from operating activities, but is expected to need to maintain a high investment rate in 2025 to meet the strong demand and increased order intake. Astor Tech will also require continued investments, especially in the electromagnetic warfare business. Despite these investments, the business area as a whole is expected to generate sufficient cash flows to cover these costs.

During the 2024 financial year, an acquisition loan of SEK 40,000 thousand was raised to finance the acquisition of Scandiflash AB.

The Board of Directors evaluates the Company's capital needs on an ongoing basis and assesses that access to the required financing alternatives is good.

Cash flow from operating activities amounted to SEK 10,529 thousand (-12,491), while investing activities generated cash flow of SEK -150,081 thousand (-39,659). Cash flow from financing activities was SEK 177,562 thousand (65,605). Total cash flow for the year amounted to SEK 38,010 thousand (13,455).

Investments
In 2024, the entire earn-out for the acquisition of Mikroponent, which was completed in December 2023, of SEK 10,000 thousand, has been paid.

The nominal acquisition price for Airsafe Sweden amounted to SEK 25,000 thousand, of which SEK 20,000 thousand was paid out on the acquisition date of May 17, 2024. The remaining part is conditional and will amount to SEK 5,000 thousand. The contingent earn-out, which is estimated at present value of SEK 4,900 thousand,

DEVELOPMENT OF THE COMPANY'S BUSINESS, RESULTS AND POSITION

has as of December 31, 2024 been classified as a short-term financial liability in the balance sheet and is expected to be paid out before the end of the second quarter of 2025.

The nominal acquisition price for Scandiflash amounted to SEK 95,000 thousand, which was paid out on the acquisition date of October 1, 2024. No earn-outs are linked to the acquisition, but the entire acquisition has been paid in full in 2024. The proceeds for the acquisition of Scandiflash were paid on October 1, 2024 and amounted to SEK 95,000 thousand, of which SEK 55,000 thousand was financed through a directed share issue and SEK 40,000 thousand through loans from Swedbank.

During the fourth quarter, Astor Group established a subsidiary in Germany, Astor Group Deutschland GmbH, based in Munich. The company is a newly started warehouse company with a share capital of SEK 287 thousand. The purpose of the establishment is to strengthen Astor Group's presence in the German market, meet demand from German customers and build a long-term presence in one of Europe's largest defense markets.

During the year, the Group continued to invest in Astor Tech and the Electronic Warfare (EW) area. At the end of the year, the capitalized development costs in Astor Tech amounted to SEK 32,237 thousand (25,475). Investments in 2024 have mainly been directed towards an application area in drone disruption. The electronic warfare business is characterized by long sales cycles and in the fourth quarter shows an improved, albeit somewhat negative, result. The business has not yet reached a positive cash flow.

Investments in Astor Industry and especially the composites business remained at a high level in the fourth quarter of 2024 to meet a sharp increase in demand and order intake. To meet the increased production demand, an investment plan has been established during the year, which includes an expanded machine park and a new production hall on its own site, which enables increased automation. Among other things, Marstrom has entered into an agreement to invest in a large-scale CNC machine, which enables automation of several parts of the manufacturing process and opens up for in-house mold manufacturing of composite parts. The investment amounts to approximately SEK 16,000 thousand, of which approximately SEK 10,000 thousand has been paid in 2024 and the remainder is expected to be paid in the first half of 2025. By being able to manufacture molds themselves, which is currently done by subcontractors, Marstrom will have better control over a larger part of the value chain and thereby be able to increase margins. Based on the investment, Marstrom is expected to strengthen its already strong position in composite parts and be one of the major players in Sweden that can provide in-house mold manufacturing of composite parts. The initial prepayments linked to the investment (instalments) have been recognised as part of property, plant and equipment.

During the year, Marstrom also acquired the operations of Composite Design Sweden in Malmö through an asset acquisition to further strengthen its production capacity and competitiveness. The acquisition price amounted to SEK 4,500 thousand, of which SEK 3,500 thousand is property, plant and equipment and SEK 1,000 thousand goodwill. During the year, Mikroponent signed a leasing agreement for a new etching machine, with a base price of SEK 5,100 thousand, to replace an older machine. The new machine was delivered and installed at the beginning of the fourth quarter.

At the end of the year, the Group's right-of-use assets amounted to SEK 23,515 thousand (SEK 16,910 thousand) and lease liabilities amounted to SEK 22,679 thousand (SEK 16,425 thousand). The assets consist of leased premises, machinery and other assets within the Group's day-to-day operations.

During the year, the Group capitalized interest expenses of SEK 1,742 thousand in ongoing capitalized development costs and ongoing investments in production facilities. Of these, SEK 1,588 thousand relates to investments in ongoing retained development costs. In total, since the transition to IFRS on 1 January 2023, interest expenses of SEK 3,022 thousand have been capitalized as part of ongoing investments.

Proposal for decision on allocation of profit

The following amounts are at the disposal of the Annual General Meeting in SEK:

The following funds are at the Company's disposal:	
Premium reserve	266,558,866
Retained earnings	-2,636,593
Profit for the year	18,311,373
Sum	**282,233,646**

The Board of Directors proposes that available earnings, SEK 282,233,646, be allocated as follows:

To be carried forward	282,233,646
Summa	**282,233,646**

With regard to the Company's results and position in general, reference is made to subsequent financial statements and related notes.

THE SHARE

Largest owners as of December 31, 2024

Owner	Number of shares & votes	Capital / votes, %
Nordnet Pensionsförsäkring[1]	4,779,129	10.55 %
Anders Danielsson	2,841,652	6.27 %
Avanza Pension	2,577,690	5.69 %
Lennart Sundberg	1,720,477	3.80 %
Wictor Billström[1]	1,701,308	3.75 %
Total the five largest owners	**13,620,256**	**30.06%**
Total other owners (12,417)	**31,693,764**	**69.94%**
Total all owners	**45,314,020**	**100.00 %**

[1]Parts of Wictor Billström's holding in Astor Group are in Nordnet Pensionsförsäkring but are reported separately on him and have been deducted from the total in Nordnet Pensionsförsäkring.

The share

The Company's shares were listed on January 12, 2023 on the Spotlight Stock Market. Since August 29, 2024, the Company is listed on NGM Nordic SME under the ticker ASTOR with ISIN code SE0019175274. Astor Group does not have a liquidity provider agreement. The Company's shares were listed in parallel on Boerse Stuttgart in Germany on December 12, 2024. As of the end of December 2024, the Company has a total of 12,422 shareholders.

As of December 31, 2024, the share capital was SEK 11,949 thousand (8,635) divided into 45,314,020 (32,746,953) shares with a quota value of SEK 0.264. All shares have equal voting rights and a share in the capital.

Issues

The number of shares and votes has increased during the year by 12,567,067 shares from directed share issues and redemption of warrants of series TO2 during the year. Through these contributions, the share capital increased by SEK 3,313,750, from SEK 8,634,889 to SEK 11,948,639. Completed issues during the year have provided the Company with SEK 135,000 thousand and redemption of TO2 has provided the Company with SEK 27,267 thousand before issue costs. Total issue costs during the year amount to SEK 14,183 thousand, with recieved net proceeds of SEK 148,084 thousand during the year.

Incentive program 2022/2025

As of December 31, 2024, there were 800,000 warrants of incentive program 2022/2025 to the then board of directors and management of the Company. The warrants were transferred at fair value. The options will vest at the rate of one third per year with full vesting of the entire allotted number, on December 8, 2025. Upon termination of employment, the Company has the right to repurchase options not yet vested at fair value at the time of repurchase. Each warrant shall entail a right to subscribe for one new share in Astor Group at a subscription price corresponding to SEK 5.10. If all warrants are exercised, the Company will receive approximately SEK 4,300 thousand. Subscription of shares by virtue of the warrants shall be made in accordance with the terms and conditions of the warrants from and including 15 December 2025 up to and including 30 December 2025. Upon full exercise of the warrants, the share capital may increase by SEK 110,500. December 8, 2025. The dilution if all warrants are subscribed amounts to 1.5%, given the number of shares in the Company at the time of publication of the report.

Owner	Number of warrants
Odd Werin	350,000
Lars Granbom, Chairman	200,000
Fredrik Lindblom, CEO Marstrom Composite AB	150,000
Wictor Billström, CFO	50,000
Ronny Christoffersen	50,000
Total	**800,000**

Incentive program 2024/2028

Incentive Program 2024/2028 was adopted at the Extraordinary General Meeting on July 22, 2024 and is directed to the members of the Board of Directors and comprised a maximum of 150,000 warrants. Subscription of warrants could take place until the end of December 2024. No warrants were subscribed for in the incentive program.

Employee share incentive programme 2024/2028

As of December 31, 2024, there were 680,000 warrants of employee share incentive program 2024/2028 to senior executives and key employees in the Company. The employee share incentive program was adopted at an extraordinary general meeting on July 22, 2024 and is aimed at senior executives and key employees in the Company and its subsidiaries. Provided that share

THE SHARE

warrants have been allotted and vested, each employee share warrant entitles the holder to receive one warrant free of charge during the period and including 1 January 2028 up to and including 31 March 2028 free of charge one warrant entitling to subscription of one (1) share in the Company at a subscription price of SEK 23.54, which corresponds to 175% of the volume-weighted average price on Spotlight Stock Market during the period ten (10) trading days prior to 23 July 2024. Vesting is conditional upon the participant's employment or assignment with the Company not being terminated or cancelled. The maximum dilution for existing shareholders as a result of the employee share incentive programme 2024/2028, including warrants issued as a result of hedging measures, amounts to approximately 1.3% of the total number of shares in the Company. The Company's share capital may increase by a maximum of approximately SEK 224,132.48 through the employee share incentive programme 2024/2028. See the table to the right for distribution.

Employee share incentive programme 2024/2028

Owner	Number of warrants
Mattias Hjorth, CEO Astor Group	250,000
Wictor Billström, CFO Astor Group	75,000
Fredrik Lindblom, CEO Marstrom	66,000
Jörgen Lindqvist, CEO Mikroponent	66,000
Jon Henriksson, CEO Airsafe	66,000
John Åhlund, CEO Scandiflash	66,000
Fredrik Bergman, CEO Oscilion	66,000
Louise Åberg, COCO Astor Group	25,000
Total	**680,000**

Share capital development

Date	Event	Change in Share Capital (SEK)	Change in number of shares (each)	Share capital after the change (SEK)	Number of shares after the change (number)	Quota value (SEK)	Share Price (SEK)
2021-12-15	Company formation	500,000	1,896,200	500,000	1,896,200	0.264	0
2022-12-21	Issue in kind directed to the sellers of Astor Group	0	17,065,800	5,000,000	18,962,000	0.264	3.95
2023-04-13	Directed share issue via warrants of series T01	1,000,000	3,792,400	6,000,000	22,754,400	0.264	2.12
2023-05-09	Directed share issue	111,800	423,992	6,111,800	23,178,392	0.264	2.12
2023-06-02	Directed share issue	635,307	2,409,337	6,747,107	25,587,729	0.264	2.55
2023-07-27	Directed share issue	435,249	1,650,640	7,182,356	27,238,369	0.264	3.15
2023-11-29	Directed share issue	1,452,532	5,508,584	8,634,889	32,746,953	0.264	6.6
2024-04-09	Directed share issue	922,898	3,500,000	9,557,787	36,246,953	0.264	20.00
2024-05-31	Redemption of warrants of series TO2	713,741	2,706,793	10,271,528	38,953,746	0.264	9.90
2024-06-05	Directed rights issue to underwriter in connection with exercise of TO2	12,525	47,499	10,284,053	39,001,245	0.264	9.90
2024-08-27	Directed share issue	1,510,092	5,726,872	11,794,145	44,728,117	0.264	11.35
2024-08-30	Directed off-set issue	154,494	585,903	11,948,639	45,314,020	0.264	7.00

EVENTS OF MATERIAL SIGNIFICANCE THAT OCCURRED DURING THE FINANCIAL YEAR

Q1 2024

- On January 26, Astor Group reported the revised figures for Mikroponent 2023. Since the conditions for the conditional purchase price were met, the entire amount of SEK 10,000 thousand was capitalized. The total purchase price for Mikroponent thus amounts to SEK 40,000 thousand.
- On February 23, Astor Group announced that the Company had introduced a new group structure for continued growth, profitability and development. The Group's operations are divided into two business areas, Astor Industry and Astor Tech.

Q2 2024

- On April 9, Astor Group announced that the Company had entered into an agreement regarding the acquisition of all shares in Airsafe Sweden AB, a company providing military and civil aviation equipment. The purchase price amounted to SEK 20,000 thousand with a potential earn-out of a maximum of SEK 5,000 thousand. In connection with the acquisition, the Company announced that it intended to carry out a directed share issue to finance the acquisition. The subscription price was set at SEK 20 per newly issued share and resulted in subscription of SEK 70,000 thousand. Through the directed share issue, the number of shares and votes in Astor Group increased by 3,500,000, from 32,746,953 to 36,246,953. The share capital increased by approximately SEK 922,898, from SEK 8,634,889 to approximately SEK 9,557,787. On May 17, Astor Group completed the acquisition of Airsafe.
- On April 17, Astor Group published a notice of the Annual General Meeting 2024. All resolutions were passed by a majority at the Annual General Meeting held on 17 May.
- On May 10, Astor Group announced the subscription price for redemption of warrants of series TO 2, which was set at SEK 9.90. The Company may receive a total of SEK 27,300 thousand before issue costs through redemption.
- On May 30, Astor Group entered into an agreement on a free underwriter commitment for the redemption of warrants of series TO 2.
- On May 31, the outcome of the warrant redemption and the share of guarantee commitment for warrants of series TO 2 were announced. A total of 2,706,793 TO 2 were utilised, corresponding to a utilisation rate of 98.3%. The Board of Directors announced its intention to resolve on a directed share issue, based on the authorization granted by the 2024 Annual General Meeting, of 47,499 shares to the guarantor Anders Danielsson Trä AB (the "underwriter Issue"). The underwriter issue corresponded to the remaining approximately 1.7 percent of TO 2 within the framework of the underwriter commitment. Astor Group was thus provided with a total amount of approximately SEK 27,300 thousand for TO 2 before issue costs, corresponding to a coverage ratio of 100%.
- On 5 June, the Board of Directors resolved, based on the authorization granted by the 2024 Annual General Meeting and in accordance with the underwriter undertaking entered into, on a directed share issue of 47,499 shares to the guarantor Anders Danielsson Trä AB. The subscription price was the same as for the redemption of TO 2, i.e. SEK 9.90 per share.
- On June 5, Astor Group announced that the Board of Directors had appointed Mattias Hjorth as the new President and CEO of Scandinavian Astor Group, taking up the position on August 1, 2024.
- On June 14, the subsidiary Marstrom received an order of SEK 26,400 thousand from NKT.

Q3 2024

- On July 5, Astor Group convened an Extraordinary General Meeting held on July 23, 2024 and which resolved to implement employee share incentive programme 2024/2028 and incentive program 2024/2028.
- On August 14, the Board of Directors decided to apply for a change of listing to Nordic Growth Market ("NGM"), which was subsequently completed on August 28.
- On August 14, the Board of Directors of Astor Group decided to change the accounting standards from K3 to IFRS accounting standards. The change was carried out as of 2024-09-30.
- On August 27, the Company entered into an agreement to acquire all shares in Scandiflash AB. The purchase price amounted to SEK 95,000 thousand. In connection with the acquisition, the Company announced that it intended to carry out a directed share issue and raise a loan to finance the acquisition. The subscription price was set at SEK 11.35 per newly issued share and resulted in subscription of approximately SEK 65,000 thousand. In connection with this, Astor Group announced its intention to carry out a directed set-off issue to Acuma Invest, which acted as advisor in the acquisition process regarding Scandiflash. A decision on a directed off-set issue was made on August 30. On October 1, Astor Group completed the acquisition of Scandiflash and which is

EVENTS OF MATERIAL SIGNIFICANCE THAT OCCURRED DURING THE FINANCIAL YEAR

thus consolidated in the Group's financial statements from that date.

- On August 29, 2024, Astor Group announced that its subsidiary Marstrom Composite AB ("Marstrom") expanded its production capacity in Sweden by acquiring the assets (asset acquisitions) of Malmö-based Composite Design Sweden AB ("CDS"). Marstrom acquired the rights to CDS's brand, customer register, machinery, inventory and employs personnel. The acquisition strengthened Marstrom's production capacity in a fast and cost-effective manner, enabling it to meet the strong market demand. Marstrom took over the business on September 2, 2024.
- On September 18, Astor Group announced that the Company had refinanced loans and intended to change bank to Swedbank.
- On 30 September, Astor Group announced that Nordic Growth Market NGM AB ("NGM"), following approval by Astor Group's Board of Directors, had initiated the application process for a dual listing of Astor Group's shares on Boerse Stuttgart under the NGM Reach programme.

Q4 2024

- On October 4, Astor Group announced that Scandiflash had received an order of approximately SEK 43,600 thousand.
- On October 15, Astor Group announced that the Company is establishing a new wholly-owned subsidiary in Germany, Astor Group Deutschland GmbH. The purpose of the establishment is to strengthen the Company's presence in the German market and enable more direct and efficient sales of its products and services.
- On November 11, Astor Group announced that Fredrik Bergman had been appointed as the new CEO of Oscilion with effect from November 18, 2024.
- On November 14, Astor Group announced that board member James McVeigh is leaving the board at his own request. The reason is a lack of time as a result of other private commitments.
- On November 22, Astor Group announced that its subsidiary Marstrom Composite had secured an order of approximately SEK 23,000 thousand, scheduled for final delivery in 2026.
- On 29 November, Astor Group announced that its subsidiary Oscilion had extended its framework agreement with the Swedish Defence Materiel Administration (FMV). The new agreement extends until the end of 2026 and has a total value of SEK 20,000 thousand.
- On 6 December, Astor Group announced that NGM's application process for the dual listing of Astor Group's shares on Boerse Stuttgart had been completed. The first day of trading on Boerse Stuttgart was December 12, 2024.
- On December 10, Astor Group announced that the Company had strengthened its Group Management Team by establishing a new role: Chief Operating and Communications Officer (COCO). Louise Åberg was recruited to the role and took up the position at the turn of the year 2024/2025.
- On 12 December, Astor Group announced that its subsidiary Mikroponent is expanding its production capacity in the Nordic region through the acquisition of the Finnish company Welas Oy Ltd ("Welas"). The initial purchase price amounted to approximately SEK 15,500 thousand, of which approximately SEK 12,000 thousand was paid in cash and financed through Mikroponent's own cash and cash equivalents, and SEK 3,500 thousand was paid through debt securities that the sellers of Welas undertook to offset against 300,000 new shares in Scandinavian Astor Group at an established subscription price of SEK 11.50 per share in a off-set issue. In addition, there is a potential earn-out of up to approximately SEK 2,400 thousand, where the sellers of Welas receive 10% of potential sales revenues from an individual customer over a five-year period. The Board of Directors announced its intention to resolve on the set-off issue in January 2025 and that the acquisition was expected to be completed no later than January 31, 2025.
- On December 19, Astor Group announced that its subsidiary Marstrom Composite was broadening its operations in Sweden through the asset acquisition of ID Modeller AB (IDM). The purchase price amounted to approximately SEK 12,750 thousand, of which approximately SEK 7,650 thousand was paid in cash through existing cash in Astor Group, and SEK 5,100 thousand was paid through debt securities that the sellers of IDM undertook to offset against 443,479 new shares in Scandinavian Astor Group at an established subscription price of SEK 11.50 per share in an off-set issue. The Board of Directors announced its intention to resolve on the off-set issue in January 2025 and that the acquisition was expected to be completed no later than February 28, 2025.

Events of significant importance that has occurred after the financial year

Significant events after the financial year are presented in Note 28.

RISKS AND UNCERTAINTIES

Information about risks and uncertainties
The Company's operations are affected by a number of factors, which may entail a risk to the Company's operations and results. The main risks and uncertainties are described below.

Economic development
External factors such as supply and demand, as well as recessions and booms, can have an impact on operating expenses, sales prices and stock valuation. The Company's future revenues and share valuation may be affected by these factors, which are beyond the Company's control.

General market situation in the Company's segments
Astor Group sells and manufactures various products that are affected differently by the market situation. The need for products for the defence industry is currently high. If the market situation changes for the worse, demand may decrease, which may adversely affect the Company's operations.

Financing and future capital needs
Depending on the development of the business in general, the Company may need capital to acquire assets or to further develop the assets on terms acceptable to the Company. If the Company is unable to obtain sufficient financing on acceptable terms, the scope of the Company's operations may be limited, which in the long run may result in the Company not being able to execute its future plan.

Competition
The Company's operations are mainly defence-related and there are competitors at both global and local level. The Company is exposed to competition because there are other companies that can produce products and offer services with similar characteristics, customization, price level and delivery reliability. Competitors may have greater financial resources than the Company and better capacity to withstand market downturns, be more adept at retaining skilled personnel and be better adapted to – and have better access to – the local markets.

Increased competition may, among other things, lead to the Company losing market share and lead to reduced net sales. In order to meet increased competition, the Company may, for example, be forced to lower prices and provide more far-reaching guarantees on its products, which would risk leading to poorer margins and/or increased costs for the Company.

The competitive situation may also require the Company to develop new products or services, which, to the extent that the Company is unable or unable to live up to such requirements, may lead to loss of customers or to significantly increased development costs.

Key customers
The Company's sales are distributed among a relatively limited number of customers and the Company is currently in dialogue with a limited number of potential customers. There is a risk that existing or potential customers will try to exploit their importance to the Company in future contract negotiations, which could lead to lower margins, reduced prices and/or increased costs. This would have a negative impact on the Company's earnings. Furthermore, the loss of one or more of the Company's key customers could lead to reduced net sales, which could have a negative impact on the Company's earnings.

Development
The Company provides technology-intensive and customized products in an industry where technology is constantly under rapid development. It is therefore a crucial factor for the Company's continued growth that the Company's research and development work is at the forefront. Customers' changing requirements must be quickly captured and transformed into the best solutions for any given market situation, which often means development projects with significant complexity. maintaining a successful technology and product development, it can significantly affect the Company's market position and revenues. There is also a risk that the Company's development projects will be more extensive and/or complex than anticipated, which could lead to delayed product launches and increased costs.

Currency risk
The Company's supply chain is in SEK while some of the sales are in and can be expected to take place in EUR or USD. If SEK improves sharply against EUR or USD, it may result in poorer profitability for the Company.

Liquidity risk
Liquidity risk consists of the Company's possible inability to make its payments. The Company has long-term banking relationships and credit arrangements that cover its liquidity needs should it arise. If the Company is unable to meet its payments, it would have a negative effect on the Company's financial position.

RISKS AND UNCERTAINTIES

Interest rate risk
Interest rate risk refers to the risk of fluctuation in variable interest rates linked to borrowing in the Group. The Company has long-term credit arrangements and is exposed to changed interest rate terms.

Credit risk
Astor Group's credit risk stems mainly from the possible inability of customers to make their payments. A thorough credit monitoring is carried out on an ongoing basis to predict and avoid any losses as a result of customers' payment difficulties as far as possible.

Protection of intellectual property rights
With its products in electronic warfare, Astor Group has intellectual property rights that need to be protected so that no other actor can copy Astor Group's technology. Astor Group currently holds patents that to a certain extent protect the Company's intellectual property rights from infringement. If any player could take advantage of Astor Group's technology, there is a risk that the Company will be negatively affected.

Disputes
The Company has not been subject to disputes with competitors, suppliers or customers. If the Company ends up in a dispute, it may adversely affect the Company.

Compliance
The Company conducts business in the defense industry and there are legal rules that the Company must follow. Astor Group is certified according to SS-EN ISO 9001:2015, SS-EN ISO 14001:2015 and EASA part 145. If Astor Group were to lose a certification, it could have a negative impact on the Company.

Political decisions
The Company conducts operations in Sweden but also sells its products and services globally, which is why the Company, like other companies, is affected by the general financial and political situation in the world. Demand for the Company's products is primarily affected by individual countries' annual defence budgets, which in turn are affected by factors such as current political governance, longer-term economic conditions, defence and security policy, and the security situation nationally and globally. In times of greater security policy concern, appropriations for individual countries' defence budgets often increase. However, such policy proposals may change and political or economic changes that entail a significant reduction in the defence budget in individual countries may affect the Company's customers' investment plans and thereby the demand for the Company's products, which could have a material negative impact on the Company's net sales and earnings.

There is also a risk that security policy considerations may lead individual countries to limit their imports in favor of national development and manufacturing, which may also affect demand for the Company's products.

Financial and operational objectives
There is a risk that the Company's objectives will not be achieved. It may take longer than planned to achieve the goals set by the Board of Directors, which may adversely affect the Company's operations. In the event of failure to acquire companies, the Company's opportunities to generate growth will be affected.

Dependence on key personnel
In order for the Company to develop as planned, it is important that the said resources are allocated in an optimal manner for the Company. There is a risk that the Company will fail to retain key employees, which could lead to temporary disruptions in the Company's operations.

Suppliers
The Company is dependent on a number of suppliers for the delivery of products. The Company has several suppliers and no supplier is considered to pose a specific risk. However, there may be delays in deliveries or that deliveries are completely missed, which could negatively affect the Company's sales.

IT systems and cybersecurity
It is essential that the Company is able to maintain and update existing IT systems, firewalls and anti-virus software to reduce the risk of loss of important product data or other critically sensitive data as a result of malware or viruses. This risk can lead to unauthorized access, increased costs, violation of regulatory requirements, dissatisfied customers and thus negatively affect the Company's financial position.

RISKS AND UNCERTAINTIES

Research and development activities
Astor Group works actively with research and development, which is crucial for continued organic growth and new market entries. The aim is to quickly identify customers' changing needs and create the most effective solutions for any given market situation.

Financial instruments and risk management
Information on the Group's valuation of financial assets and liabilities at fair value, as well as their categorisation, is presented in Note 21. Information on financial risks and risk management can be found in Note 22.

Sustainability information
Sustainability is a central part of Astor Group's operations and a prerequisite for long-term success. The Group strives to create a sustainable future by reducing environmental impact and optimizing resource use in accordance with its vision, "Empowering society with strength and security in all elements".

To reduce carbon emissions, Astor Group is switching to electric cars and working systematically on resource efficiency and waste reduction in production.

The year 2024 has been characterized by an intensification of our sustainability work, especially with regard to the adaptation to upcoming requirements such as the CSRD. We are now developing our sustainability report to be transparent and relevant, and we are working to develop our environmental, social and corporate governance work.

Expectations regarding future developments
In 2024, Astor Group has made significant progress on both an operational and financial level. The Group has achieved a positive result, shows strong growth and an improved cash flow. The major investments in defence that are now being carried out in several international markets are accompanied by intensified work in many countries to modernise and strengthen defence capabilities. Astor Group is well prepared to meet the increasing demands and when 2025 begins, the Group has a record-breaking order book and good conditions to meet the rapidly growing demand in the market.

CORPORATE GOVERNANCE

Principles of Corporate Governance
Scandinavian Astor Group AB (publ) is a Swedish public limited liability company with its registered office in Stockholm. Governance, management and control are distributed between the shareholders at the Annual General Meeting, the Company's Board of Directors, the CEO, the Swedish Companies Act and the applicable Articles of Association.

General meeting
The shareholders' right to decide on the affairs of Astor Group is exercised at the Annual General Meeting, which is the Company's highest decision-making body. The Annual General Meeting must be held within six months of the end of the financial year, and is usually held in May or June in Stockholm. At the Annual General Meeting, resolutions are passed regarding the adoption of the Company's income statement and balance sheet, appropriation of the Company's profit or loss, the discharge of the Board members and the CEO from liability, election of Board members, Chairman of the Board of Directors and auditor, determination of fees to the Board of Directors and auditors and other matters that are incumbent on the Annual General Meeting in accordance with the Swedish Companies Act or the Articles of Association.

Nominating committee
The Company's Nomination Committee consists of Anders Danielsson, Erik Jonzon and Mikael Norgren representing themselves and the main owners Anders Danielsson Trä AB, Wictor Billström and Lennart Sundberg. Together, the Nomination Committee represents approximately 14% of the votes in the Company. The Nomination Committee has presented proposal principles for the appointment of the Nomination Committee and instructions to the Nomination Committee for decision at the 2025 Annual General Meeting.

Remuneration to the Nomination Committee
No remuneration is paid to representatives in the Nomination Committee.

Board
The Board of Directors is responsible for Astor Group's organization and management of the Company's affairs.

Composition of the Board of Directors
In accordance with the Articles of Association, Astor Group's Board of Directors shall consist of a minimum of three and a maximum of six members with a maximum of one deputy. The Annual General Meeting held in Scandinavian Astor Group AB (publ) on 17 May 2024 resolved on re-election to the Board of Directors of Lars Granbom (Board member and Chairman of the Board), Kristoffer Weywadt (Board member), Per Adamsson (Board member) and Ola Alfredsson (Board member) and on the election of James McVeigh (Board member) and Robert Humeur (Board member). On November 14, 2024, board member James McVeigh resigned from the Board at his own request.

The Board's work plan and work
The Board of Directors meets whenever necessary, but at least six times a year in addition to the statutory Board meeting, of which at least four meetings must be held in connection with the submission of financial reports to the stock market. Standing items on the agenda include reports on the Company's activities, including balance sheet, profit and loss and liquidity, reports on extraordinary measures taken between meetings of the Board of Directors, and reports on any major disputes or risks of loss. Reports on the Company's activities include the Company's activities in research and development, commercial partnerships, business development and organisational changes. The Astor Group's CEO and the Company's CFO regularly attend the Board meetings.

Remuneration of the Board of Directors
The remuneration of the Board of Directors is determined by the Annual General Meeting. In connection with the Annual General Meeting on 17 May 2024, it was resolved that remuneration shall be paid in the amount of SEK 100 thousand to each of the ordinary members and SEK 250 thousand to the Chairman of the Board for the period until the next Annual General Meeting.

Auditor
Astor Group's auditor performs the audit in accordance with International Standards on Auditing (ISA) and generally accepted auditing practice in Sweden. The auditor's responsibilities under these standards are described in more detail in the section "Auditor's Responsibilities" in Astor Group's Annual

Report. The auditor is independent in relation to Astor Group in accordance with generally accepted auditing practice in Sweden.

At the Annual General Meeting on 17 May 2024, the Annual General Meeting resolved to appoint BDO Mälardalen AB as the Company's auditor for the period until the end of the next Annual General Meeting with Beata Linhammar as auditor in charge. Fees to the auditor are paid in accordance with approved invoices in accordance with customary billing standards.

CEO and management

The CEO is responsible for the day-to-day management of Astor Group in accordance with the Board's instructions to the CEO, which were adopted on 17 May 2024. The CEO prepares information and decision-making data for board meetings.



Financial statements 2024

Consolidated Statement of Income and Other Comprehensive Income
Group

(TSEK)	Note	2024 Jan-Dec	2023 Jan-Dec
Operating income etc.			
Net sales	4, 5	222,983	83,009
Other operating income[1]	7	5,102	850
		228,085	**83,859**
Capitalized work for own account	13	4,135	5,720
Change in inventories, work in progress, etc.	15	-3,015	1,280
Goods for resale, raw materials and consumables	15	-90,061	-33,508
Other external costs	9	-45,799	-22,385
Personnel costs	8	-73,253	-33,496
Depreciation and amortization of intangible and tangible assets and right-of-use assets	13, 14	-14,066	-4,660
Other operating expenses	7	-437	-15
		-222,495	**-87,064**
Operating profit (EBIT)		**5,590**	**-3,205**
Financial income	11	859	49
Financial expenses	11	-4,734	-2,759
Net financial items		**-3,876**	**-2,710**
Profit before tax		**1,715**	**-5,915**
Current tax	12	-3,684	41
Deferred tax	12	2,380	2,248
Net profit/loss for the year[1]		**411**	**-3,626**
Earnings per share	17		
Before and after dilution (SEK)[2]		0.01	-0.11

[1] The profit for the year is entirely attributable to the shareholders of the Parent company.
[2] The earnings per share before and after dilution for the comparative year 2023 have been adjusted compared to the year-end report for 2024 as the calculation of the average number of shares has been adjusted.

Consolidated Statement of Income and Other Comprehensive Income

Group

(TSEK)	Note	2024 Jan-Dec	2023 Jan-Dec
Net profit/loss for the year		411	-3 626
Other comprehensive income			
Items that have been or may be reclassified to profit/loss for the year			
Translation differences for the year from translation of foreign operations		-35	–
Other comprehensive income for the year		**-35**	**–**
Total comprehensive income for the year[1]		**376**	**-3 626**

[1] The comprehensive income for the year is entirely attributable to the shareholders of the Parent company.

Consolidated Statement of Financial Position
Group

ASSETS (TSEK)	Note	2024-12-31	2023-12-31	2023-01-01
Intangible assets	13	158,359	62,189	21,127
Property, plant and equipment	14	63,392	36,316	34,869
Right-of-use assets	23	23,515	16,910	4,711
Non-current receivables		298	298	–
Total non-current assets		**245,564**	**115,713**	**60,707**
Inventories	15	83,607	58,491	38,980
Trade receivable	22	54,229	22,015	12,118
Advance payments to suppliers		1,322	3,824	4,181
Prepayments and accrued income	16	5,333	2,190	262
Other receivables		4,041	1,441	1,409
Short-term investments		–	240	240
Cash and cash equivalents[2]	27	53,373	15,363	1,907
Total current assets		**201,905**	**103,564**	**59,097**
Total assets		**447,469**	**219,277**	**119,804**
Equity	17			
Share capital		11,949	8,635	5,000
Other contributed capital		242,405	88,288	38,892
Translation reserve		-35	–	–
Retained earnings including profit/loss for the year		-10,859	-11,269	-7,643
Total equity[3]		**243,460**	**85,654**	**36,249**
Liabilities				
Liabilities to credit institutions	22	54,000	28,473	14,286
Lease liabilities	22,23	14,707	11,168	2,627
Provisions	18	2,399	1,380	872
Deferred tax liabilities[1]	12	11,407	5,285	5,273
Total non-current liabilities		**82,513**	**46,306**	**23,058**
Overdraft facility[2]	22	3,690	1,027	2,757
Liabilities to credit institutions	22	14,400	5,700	2,820
Lease liabilities	22,23	7,972	5,257	2,055
Prepayments and accrued income	4	30,200	30,145	27,838
Trade payables	22	27,080	12,180	6,786
Tax liabilities[1]	12	4,037	2,989	3,388
Other liabilities	19	13,021	19,478	8,544
Accrued expenses and deferred income	20	21,096	10,541	6,309
Total current liabilities		**121,496**	**87,317**	**60,497**
Total liabilities		**204,009**	**133,623**	**83,555**
Total equity and liabilities		**447,469**	**219,277**	**119,804**

[1] Compared to the year-end report for 2024, the deferred tax assets and liabilities and the current tax assets and liabilities have been netted. [2] Compared to the year-end report for 2024, the bank overdraft has been deducted from the Company's cash and cash equivalents. [3] The Group's equity is attributable in its entirety to the shareholders of the Parent company.

Consolidated Statement of Cash Flows
Group

(TSEK)	Note	2024 Jan-Dec	2023 Jan-Dec
Operating activities			
Profit/loss before tax		1,715	-5,915
Adjustments for non-cash items			
Depreciation/amortization	13, 14	14,066	4,660
Acquisition cost		6,650	–
Other items		1,097	956
Income tax paid		-2,531	-144
		20,996	**-443**
Increase (-) / Decrease (+) in inventories		1,235	-12,348
Increase (-) / Decrease (+) in operating receivables		-21,035	–
Increase (-) / Decrease (+) in other receivables		-1,717	-1,043
Increase (-) / Decrease (+) in operating payables		11,040	–
Increase (+) / Decrease (-) in current liabilities		10	1,343
Cash flow from operating activities		**10,529**	**-12,491**
Investing activities			
Acquisition of intangible assets	13	-6,762	-6,183
Acquisition of property, plant and equipment	14	-22,968	-3,013
Acquisition of business, net effect of cash	6	-110,351	-30,463
Additional consideration paid for acquisition of business, net of cash	6	-10,000	–
Cash flow from investing activities		**-150,081**	**-39,659**
Financing activities			
New share issue		162,267	55,269
Transaction costs related to new share issue		-14,407	-2,980
Proceeds from loans		72,000	21,500
Change in overdraft facility	22	2,663	-1,730
Repayment of borrowings		-37,230	-4,433
Repayment of lease liabilities		-7,731	-2,021
Cash flow from financing activities		**177,562**	**65,605**
Cash flow for the year		38,010	13,455
Cash and cash equivalents at the beginning of the year		15,363	1,907
Cash and cash equivalents at year-end		**53,373**	**15,363**
Of which interest payments recognised in operating activities			
Interest received		806	31
Interest paid		-4,734	-2,759

Consolidated Statement of Changes in Equity
Group

(TSEK)	Share capital	Other contributed capital	Retained earnings incl. profit/loss for the year	Total equity[3]
Opening equity 1 January 2023	5,000	38,892	-7,643	36,249
Profit/loss for the year[1]	–	–	-3,626	-3,626
Transactions with the Group's owners				
New share issue	3,635	52,106	–	55,741
Issue costs	–	-3,413	–	-3,413
Tax attributable to transaction costs[2]	–	703	–	703
Total contributions from and distributions to owners	3,635	49,396	–	53,031
Total transactions with the Group's owners	3,635	49,396	–	53,031
Closing equity 31 December 2023	**8,635**	**88,288**	**-11,269**	**85,654**

[1] Profit for the year corresponds to comprehensive income for the year as there is no other comprehensive income in 2023.
[2] Tax attributable to deductible issue costs consists of deferred tax of SEK 703 thousand.
[3] The Group's equity is attributable in its entirety to the Parent company's shareholders.

(TSEK)	Share capital	Other contributed capital	Translation reserve	Retained earnings incl. profit/loss for the year	Total equity[2]
Opening equity 1 January 2024	8,635	88,288	–	-11,269	85,654
Profit for the year	–	–	–	411	411
Other comprehensive income for the year	–	–	-35	–	-35
Comprehensive income for the year	**–**	**–**	**-35**	**411**	**376**
Transactions with the group's owners					
Employee stock options	–	71	–	–	71
New share issue	3,314	165,604	–	–	168,918
Issue costs	–	-14,408	–	–	-14,408
Tax attributable to issue costs[1]	–	2,968	–	–	2,968
Other transactions	–	-117	–	–	-117
Total transactions with the group's owners	**3,314**	**154,117**	**–**	**–**	**157,431**
Closing equity 31 December 2024	**11,949**	**242,405**	**-35**	**-10,859**	**243,460**

[1] Tax attributable to deductible issue costs consists of current tax of SEK 1,390 thousand and deferred tax of SEK 1,578 thousand.
[2] The Group's equity is attributable in its entirety to the Parent company's shareholders.

Income statement
Parent company

(TSEK)	Note	2024 Jan-Dec	2023 Jan-Dec
Operating income etc.			
Net turnover	4	3,085	1,200
Other operating income		152	–
		3,237	**1,200**
Operating expenses			
Other external costs	9	-8,249	-4,301
Personnel costs	8	-4,134	–
Other operating expenses		-4	–
		-12,386	**-4,301**
Operating profit/loss		**-9,149**	**-3,101**
Result from financial items			
Income from participation in group companies	11	13,000	–
Other interest income and similar items	11	395	1
Interest expense and similar items	11	-2,373	-247
Profit after financial items		**1,873**	**-3,347**
Group contributions received		17,833	–
Profit before tax		**19,706**	**-3,347**
Taxes	12	-1,394	–
Deferred tax	12	–	688
Profit for the year[1]		**18,311**	**-2,659**

[1] Profit for the year corresponds to comprehensive income for the year as there is no other comprehensive income.

Balance sheet
Parent company

ASSETS (TSEK)	Note	2024-12-31	2023-12-31
Non current assets			
Financial assets			
Participation in group companies	26	262,423	107,963
Deferred tax assets	12	2,970	1,392
Total financial fixed assets		**265,393**	**109,355**
Total fixed assets		**265,393**	**109,355**
Current assets			
Current receivables			
Receivables from group companies		93,423	26,520
Other current receivables		557	314
Prepaid expenses and accrued income	16	634	112
Total current receivables		**94,614**	**26,946**
Cash and cash equivalents		9,740	9,468
Total current assets		**104,354**	**36,414**
Total assets		**369,746**	**145,769**

Balance sheet
Parent company (cont.)

EQUITY AND LIABILITIES (TSEK)	Note	2024-12-31	2023-12-31
Equity capital	**17**		
Restricted equity			
Share capital		11,949	8,635
Total restricted equity		**11,949**	**8,635**
Unrestricted equity			
Share premium reserve		266,559	112,394
Retained earnings		-2,637	23
Profit for the year		18,311	-2,659
Total non-restricted equity		**282,234**	**109,758**
Total equity		**294,182**	**118,393**
Long-term liabilities			
Liabilities to credit institutions	22	54,000	12,000
Total non-current liabilities		**54,000**	**12,000**
Current liabilities			
Liabilities to credit institutions	22	14,400	3,000
Trade creditors	22	1,135	1,058
Tax liabilities	12	60	–
Other current liabilities	19	5,215	10,207
Accrued expenses and deferred income	20	753	1,111
Total current liabilities		**21,563**	**15,376**
Total equity and liabilities		**369,746**	**145,769**

Cash flow statement
Parent company

(TSEK)	Note	2024 Jan-Dec	2023 Jan-Dec
Current operations			
Profit before tax		19,706	-3,347
Adjustments for non cash items:			
Dividends and group contributions from group companies		-30,833	–
		-11,127	**-3,347**
Increase (-) / Decrease (+) in operating receivables		-36,597	-26,353
Increase (+) / Decrease (-) in operating liabilities		-454	2,181
Cash flow from operating activities		**-48,178**	**-27,519**
Investing activities			
Acquisition of business, net of cash		-142,809	–
Additional payment for acquisition of business, net of cash		-10,000	-30,463
Cash flow from investing activities		**-152,809**	**-30,463**
Financing activities			
New share issue		162,267	55,269
Issuance costs		-14,407	-2,980
New borrowings		72,000	15,000
Amortization of borrowings		-18,600	–
Cash flow from financing activities		**201,260**	**67,289**
Cash flow for the year		273	9,307
Cash and cash equivalents at beginning of year		9,468	161
Cash and cash equivalents at end of year		**9,740**	**9,468**
Of which interest payments recognised in operating activities:			
Interest received		395	1
Interest paid		-2,373	-98

Statement of Changes in Equity
Parent company

(TSEK)	Restricted equity	Non-restricted equity			
	Share capital	**Share premium reserve**	**Retained earnings**	**Result for the year**	**Total equity**
Opening equity 1 January 2023	5,000	63,000	–	23	68,023
Profit for the year[1]	–	–	–	-2,659	-2,659
Appropriation of profit	–	–	23	-23	–
Share Issue	3,635	52,106	–	–	55,741
Issue costs	–	-3,413	–	–	-3,413
Tax attributable to issue costs[2]	–	703	–	–	703
Closing equity 31 December 2023	**8,635**	**112,394**	**23**	**-2,659**	**118,393**

[1] Profit for the year corresponds to comprehensive income for the year as there is no other comprehensive income.
[2] Tax attributable to deductible issue costs consists of current tax of SEK 1,389 thousand and deferred tax of SEK 1,578 thousand.

(TSEK)	Restricted equity	Non-restricted equity			
	Share capital	**Share premium reserve**	**Retained earnings**	**Result for the year**	**Total equity**
Opening equity 1 January 2024	8,635	112,394	23	-2,659	118,393
Profit for the year[1]	–	–	–	18,311	18,311
Appropriation of profit	–	–	-2,659	2,659	–
Share Issue	3,314	165,604	–	–	168,918
Issue costs	–	-14,408	–	–	-14,408
Tax attributable to issue costs[2]	–	2,968	–	–	2,968
Closing equity 31 December 2024	**11,949**	**266,559**	**-2,636**	**18,311**	**294,182**

[1] Profit for the year corresponds to comprehensive income for the year as there is no other comprehensive income.
[2] Tax attributable to deductible issue costs consists of current tax of SEK 1,389 thousand and deferred tax of SEK 1,578 thousand.

NOTES TO THE FINANCIAL STATEMENTS

Note 1. General information and basis for the establishment

Scandinavian Astor Group AB (publ), reg. no. 559353–9322, is a Swedish public limited liability company with its registered office in Kista, Sweden. Scandinavian Astor Group's shares are listed on the Nordic Growth Market SME. The address of the head office is Torshamnsgatan 9, 164 40 Kista.

Scandinavian Astor Group is a prominent player in the defence industry, specialising in delivering high-quality products, services and technical solutions, primarily in the defence sector and civil security, but also to other major industrial segments.

The consolidated financial statements for 2024 consist of the Parent company and its subsidiaries, together referred to as the Group.

The consolidated financial statements have been prepared in accordance with IFRS® accounting standards issued by the International Accounting Standards Board (IASB) as adopted by the EU. Furthermore, the Council for Sustainability and Financial Reporting Recommendation RFR 1 Supplementary Accounting Rules for Groups has been applied.

The Parent company has prepared its annual report in accordance with the Annual Accounts Act (1995:1554) and the Swedish Council for Sustainability and Financial Reporting Recommendation RFR 2 Accounting for Legal Entities. The Parent company applies the same accounting principles as the Group, except in the cases set out below under the section "Parent company's Accounting Policies".

The Annual Report and the Consolidated Financial Statements have been approved for issuance by the Board of Directors and the CEO on the 15th of April 2025. The Group's report on profit and loss and financial position and the Parent company's income statement and balance sheet will be subject to adoption at the Annual General Meeting on 22nd of May 2025.

Note 2. Significant accounting principles

As of January 1, 2023, Scandinavian Astor Group AB prepares its consolidated financial statements in accordance with IFRS accounting standards. This is the first annual report that the Group submits in accordance with IFRS accounting standards. The transition to IFRS accounting standards is reported in accordance with IFRS 1 The first time International Financial Reporting Standards are applied.

The effect of the transition to IFRS accounting standards is recognized directly against opening equity. Previously published financial information for the period 2023-01-01 - 2023-12-31, prepared in accordance with the Annual Accounts Act and BFNAR 2012:1 Annual and Consolidated Financial Statements (C3), has been restated to IFRS accounting standards. The general principle is that all applicable IFRS accounting standards that have entered into force and been approved by the EU as of the time of submission of these financial statements are applied retroactively. See Note 29 for further information on the transition to IFRS accounting standards.

Adopted new IFRS accounting standards with later application

IFRS 18 Presentation and Disclosure in Financial Statements shall apply for the first time as of January 1, 2027. The standard has not yet been approved by the EU and is expected to have a limited impact on the Group. New and amended IFRS accounting standards adopted by the IASB with future application are not expected to have any material effect on the Company's financial statements.

Consolidation principles

Subsidiaries

Subsidiaries are all entities over which Scandinavian Astor Group AB has a controlling influence. In the Astor Group, all companies are 100% controlled by the Parent company, Scandinavian Astor Group AB.

Business combinations

Business combinations are accounted for in accordance with the acquisition method. The purchase price transferred in connection with a business combination is valued at fair value at the time of acquisition. Costs related to acquisitions are recognized in the income statement as they arise. Contingent earn-outs are recognised at fair value at the time of acquisition. For contingent purchase

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prices, these are revalued at each reporting date and the change is recognised in profit for the year, whereby the discount effect is recognised in net financial items and other changes in the value of operating profit.

Foreign currency
Transactions in foreign currencies are translated into the functional currency at the exchange rate available on the date of the transaction. Monetary assets and liabilities denominated in foreign currency are translated into the functional currency at the exchange rate prevailing on the balance sheet date. Exchange rate differences arising from the recalculations are recognised in profit or loss for the year. Non-monetary assets and liabilities recognised at historical cost are translated at the exchange rate at the time of the transaction. Non-monetary assets and liabilities recognised at fair value are translated into the functional currency at the prevailing rate at the time of fair valuation.

Assets and liabilities in international operations, including goodwill and other Group-related surplus and undervalue, are translated from the functional currency of the foreign operations to the Group's reporting currency, Swedish kronor, at the exchange rate prevailing on the balance sheet date. Income and expenses in a foreign operation are translated into Swedish kronor at an average exchange rate that constitutes an approximation of the exchange rates available at the time of each transaction. Translation differences arising from currency translation of foreign operations are recognised in other comprehensive income and are accumulated in a separate component of equity, referred to as the translation reserve.

Revenue from contracts with customers
The Group reports revenues mainly from the sale of manufactured customized products as well as standard products. Revenue from sales is reported at the time the products are transferred to the customer, i.e. when the customer gains control of the goods according to the applicable delivery terms. Based on the most common underlying delivery condition, control is transferred when the goods have been loaded or picked up by the respective freight forwarder/shipping company. Invoiced advances to customers are reported as liabilities in the balance sheet, are balanced against asset-recognised earned work in progress and are then recognised as income and expenses in connection with when the risk is transferred to the buyer, which is usually in connection with delivery. The criteria for reporting revenues over time have not been met, which means that this principle is not applied in the Group.

In cases where Astor Group arranges for freight to customers via a third party, the freight is invoiced as a separate component, usually in connection with the final invoicing of the product(s) that are delivered. Freight revenue is reported at the time of delivery.

In addition to the main revenue stream above, services linked to after-work are also sold. Revenue is reported at the time when services rendered are completed and the product(s) are returned to the customer.

Employee benefits

Defined contribution pension plans
The Group's employees are entitled to pension benefits from defined contribution pension plans. The Group's obligations regarding contributions for defined contribution pension plans are recognised as an expense in the income statement at the rate at which they are accrued as employees perform services for the Group during the period.

Share-based remuneration
Scandinavian Astor Group AB has a long-term (3 years) employee stock option program for a number of key employees in the Group. The cost of the programme, which is settled by an equity instrument, is the fair value at the time the contracts are concluded. The cost of share-based remuneration is recognised in the income statement as a personnel expense with a corresponding increase in equity. In the period in which the services are performed, provisions are made for estimated social security contributions based on the fair value of the share awards on the balance sheet date.

Earnings per share
Earnings per share before dilution are calculated by dividing the profit or loss attributable to the Parent company's shareholders by a weighted average of the number of shares outstanding during the period. Earnings per share after dilution are calculated by dividing the profit for the period attributable to the Parent company's shareholders, if applicable, adjusted by the sum of the weighted average number of ordinary shares and potential ordinary shares that may result in dilution. Dilution from potential common stock is recognized only if a conversion to common stock would result in a decrease in earnings per share or an increase in loss per share after dilution.

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Tax
Deferred tax assets attributable to deductible temporary differences and loss carry-forwards are recognised only to the extent that it is probable that the amounts can be offset against future tax results in the foreseeable future.

Intangible assets

Goodwill
Goodwill is measured at cost less any accumulated impairment charges. Goodwill is distributed to cash-generating units and is tested at least annually for impairment needs.

Internally accumulated intangible assets
The Group's development projects are divided into several phases: research phase, development phase, launch phase, operational phase and significant improvements. Expenses in the research phase are expensed as they arise and are never capitalised afterwards. Expenses incurred during the development phase are capitalised as intangible assets when management is deemed likely to result in future financial benefits for the Group, all criteria for capitalisation have been met and costs can be reliably measured. Expenses incurred in the other phases are expensed as they arise. Amortisation of retained development expenditure has not been started as the projects have not yet been completed. The expected useful life of the assets is 5 to 10 years.

Intangible non-current assets from business combinations
Assets arising in connection with business combinations consist of technology, customer relationships, customer contracts and brands. Acquired technology is estimated to have a useful life of 7 years, customer relationships and customer contracts 5-8 years and brand 10 years.

Other intangible fixed assets
Other intangible assets include patent rights. Other intangible assets are recognised at cost less accumulated depreciation and any accumulated impairment. Depreciation is made on a straight-line basis over the asset's estimated useful life. Other intangible assets are depreciated over 5 years.

Property, plant and equipment
Property, plant and equipment are recognised at cost less accumulated depreciation and impairment. In addition to the purchase price, the acquisition cost includes costs directly related to the acquisition. Depreciation is made on a straight-line basis over the asset's estimated useful life. The estimated lifespan of equipment, fixtures, tools, and installations is 5 years.

In connection with acquisitions, buildings and land have been valued at market value and are subsequently reported at cost less accumulated depreciation and impairment. The estimated useful life of buildings and their various subcomponents is 10-30 years. Expenses for ongoing new construction linked to buildings are carried forward during the construction phase and are accrued after completion with depreciation deductions (depreciation) over the expected useful life.

Impairment of property, plant and equipment, intangible assets and right-of-use assets
Each balance sheet date, the Group assesses the carrying amounts of tangible and intangible fixed assets to determine whether there are any signs of a decline in value. If so, the recoverable value of the asset is calculated to determine the value of any impairment. If it is not possible to calculate the recoverable value of an individual asset, the recoverable value of the cash-generating unit, or group of cash-generating units, to which the asset belongs, is calculated.

Recoverable value is calculated annually for goodwill and for intangible fixed assets that are not yet ready for use. Goodwill is measured at cost less any accumulated impairment and is tested for impairment at least once a year or as soon as there is an indication of any impairment need.

Retained development expenses are measured at cost less accumulated depreciation minus any accumulated impairment. In the impairment test, the retained development expenditure is assigned to the product or product group to which it relates.

Leases

Right of use access
The Group recognizes right-of-use assets in the statement of financial position at the commencement date of the lease, i.e. the date on which the underlying asset is made available for use. Right of use assets are measured at cost less accumulated depreciation and any write-downs and adjusted for revaluation of lease liabilities. The acquisition value of right-of-use assets includes the initial amount recognized for the lease liability, initial direct expenses and any prepaid

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payments on or before the lease commencement date less any discounts received. The right-of-use assets consist of premises, machinery and cars and are reported separately in the report on financial position.

Lease liabilities
At the commencement date of the lease agreement, the Group reports a lease liability corresponding to the present value of the lease payments payable during the lease period. The Lease Term is defined as the non-terminable period together with periods covered by an option to extend or terminate the Lease if the Group is reasonably certain to exercise such options. Lease payments include fixed payments, less any discounts received, variable lease payments that depend on an index or interest rate, such as a reference rate, and amounts expected to be paid under residual value guarantees. Variable lease payments that are not dependent on an index or interest rate are recognized as a cost in the period in which they are incurred. To calculate the present value of the lease payments, the Group uses the implied interest rate in the agreement if it can be easily determined. If the implied interest rate cannot be easily determined, the marginal loan interest rate is used from the commencement date of the lease. After the lease commencement date, the lease liability is increased to reflect the interest on the lease liability and is reduced by the lease payments. In addition, the value of the lease liability is revalued as a result of index increases, contract changes with changes to the lease term or changes in lease payments. Lease liabilities are reported separately in the Financial Position Report.

The Group applies the practical solution for short-term leases and leases where the underlying asset is of low value. Lease payments for short-term leases and leases where the underlying asset is of low value are expensed on a straight-line basis over the lease term.

Financial instruments
A financial instrument is an agreement that gives rise to a financial asset in one company and a financial liability or equity instrument in another company. The valuation of the financial instruments depends on how they have been classified.

Financial assets consist mainly of trade receivables and cash and cash equivalents. All financial assets are measured at amortised cost. This is because they are held in the context of a business model whose purpose is to hold assets in order to collect contractual cash flows and that the cash flows from the assets consist only of principal and interest payments on the outstanding principal and are measured at amortised cost.

The financial liabilities consist mainly of loans, trade payables, accrued costs and contingent purchase price liabilities. All financial liabilities are measured at amortised cost except for the contingent purchase price, which is measured at fair value. The carrying amounts of financial assets and financial liabilities that are measured at amortised cost are considered to be a reasonable approximation of fair value. The part of financial liabilities that fall due for payment within one year from the valuation date is classified as current liabilities. The part that falls due for payment later than one year from the valuation date is long-term liabilities.

The contingent purchase price is measured at fair value via the result. Discount effects are recognised in net financial items and other changes in value as a result of the reassessment of expected cash flow are recognised in operating profit.

Impairment of financial instruments
The Group recognizes a loss provision for expected credit losses on a financial asset at amortized cost. On each reporting date, the Group reports the change in expected credit losses since the first reporting date in the report on earnings.

For trade receivables and contract assets, simplifications enable the Group to directly recognise expected credit losses for the entire life of the asset. For financial assets for which credit risk has increased significantly since the first report, a reserve is recognized based on the asset's expected credit losses during the remaining life of the asset. The simplified method is used to calculate credit losses on the Group's trade receivables. The expected credit losses on trade receivables are calculated using a provision matrix based on past events, current conditions, and forecasts of future economic conditions and the time value of money, if applicable.

Write-downs of trade receivables and other receivables are recognised as other external costs.

Cash and cash equivalents
The Group's cash and cash equivalents consist of cash and bank deposits. Short-term investments are classified as cash and cash equivalents when they mature within three months of the date of acquisition, can be easily converted into cash and cash

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equivalents of a known amount and are exposed to a negligible risk of value transfers.

Inventories
Inventories are valued at the lower of the cost and net sales value. The acquisition cost includes all costs of purchasing to the warehouses and transporting the warehouses to their current location. The net sales value is the estimated sales price in the operating activities, after deduction of estimated costs for completion and for obtaining a sale.

Segment information
An operating segment is a part of the group that conducts business from which it can generate revenue and incur costs and for which stand-alone financial information is available. The Group's operations are run as two segments that are evaluated on the basis of net sales and EBITDA, in accordance with how management and the Group's CEO, the Company's highest executive decision-maker, monitor the performance of the business and decide on resource allocation.

Provisions
A provision for guarantees is recognised when the underlying products or services are sold. The provision is based on historical data on guarantees and a weighting of the probability of different outcomes. Other provisions are certain or probable in their existence but uncertain as to the amount or timing when they are to be redeemed. Provisions shall correspond to the best estimate of the amount expected to be required to discharge the obligation.

Parent company's accounting policies

The Parent company prepares its financial reports in accordance with the Annual Accounts Act (1995:1554) and RFR 2 Accounting for Legal Entities. The Parent company applies the same accounting principles as the Group, with the exceptions and additions set out in RFR 2. This means that IFRS accounting standards are applied with the exceptions listed below. Unless otherwise specified, the accounting policies set out below for the Parent company have been consistently applied to all periods reported in the Parent company's financial statements.

This annual report is the first to be prepared under RFR 2 for the Parent company. The Parent company has previously applied BFNAR 2012:1 Annual and Consolidated Financial Statements (C3). The accounting policies set out in this note have been applied in the preparation of Parent's financial statements for the financial year 2024 and for the comparison year 2023 and for the Parent's opening balance sheet on 1 January 2023. The transition to RFR 2 has not resulted in any significant transition effects for the Parent company.

Leases
The guidance on the recognition of leases under IFRS 16 does not apply in the Parent company. This means that lease payments are expensed on a straight-line basis over the lease period and that right-of-use assets and lease liabilities are not recognized in the Parent company's balance sheet. However, identification of a lease is done in accordance with IFRS 16, i.e. an agreement is, or contains, a lease if the agreement transfers the right to control the use of an identified asset for a period of time in exchange for compensation.

Subsidiaries
Investments in subsidiaries are made at cost including transaction costs. In the consolidated financial statements, transaction expenses attributable to subsidiaries are reported directly in profit or loss when they arise. The principles for impairment testing of shares in subsidiaries follow the same principles that the Group applies to tangible and intangible fixed assets.

Financial instruments
The Parent company applies the exemption for not applying IFRS 9 Financial Instruments in the legal entity. Instead, the Parent company, in accordance with the Annual Accounts Act, applies the cost method. In the Parent company, financial fixed assets are thus valued at cost less impairment. Financial assets and liabilities are measured at the lower of the cost or net sales value. However, parts of the principles in IFRS 9 are still applicable, such as with regard to impairment testing and loss risk provisioning. For a receivable that is recognised at amortised cost at Group level, this means that the loss risk reserve recognised in the Group in accordance with IFRS 9 must also be recognised in a legal entity.

Group contributions and shareholder contributions
Group contributions are reported as a year-end appropriation. Paid shareholder contributions are reported as an increase in the item shares in group companies with the donor. The recipient reports shareholder contributions directly against equity.

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Note 3. Key estimates and assessments

Key sources of uncertainties in estimates
The sources of uncertainty in estimates listed below relate to those that entail a significant risk that the value of assets or liabilities may need to be substantially adjusted during the coming financial year.

Impairment testing of retained development expenditure
The value of retained development expenditure for products under new development is examined on a quarterly basis, and when events or changes in circumstances indicate that the value of this development expenditure may have decreased. To determine whether the value of internally accumulated development costs has decreased, estimated future cash flows that are expected to occur are analyzed, which are assessed by discounting the cash flows. When assessing cash flow for the next twelve months, forecasts are used that take known risks into account. Known risks may be related to uncertainties related to new developments in a product portfolio that lacks a strong sales history, which may make future forecasts more uncertain.

When applying this method, the Company evaluates a number of factors such as discount rate and forecasted future sales and costs attributable to each development project.

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Note 4. Revenue

Astor Group generates revenues through the sale of advanced and customized products and services to the defense and security sectors, as well as civilian markets. Revenues are derived from both one-off sales and long-term contracts, where the Group offers specialized solutions that are manufactured and delivered according to customers' specific requirements. This includes both component manufacturing and advanced system development. The Group continuously invests in research and product development, which creates future revenue opportunities through new product launches and improved solutions. Through this strategy, Astor Group builds sustainable and long-term revenue streams based on both established and future needs in the defense and security industry.

See also the description of products in the Group's segments in Note 5.

Revenue by geographic market and operating segment

The table below shows the breakdown of net sales by geographic region and the breakdown by segment. The EMEA region includes Europe, Africa and the Middle East. The region of the Americas includes the Americas. Asia includes Oceania and other parts of Asia.

Group 1 January - 31 December	Operating segments					
	Astor Industry		Astor Tech		Total	
(TSEK)	2024	2023	2024	2023	2024	2023
Geographic market						
Sweden	103,987	32,908	20,974	2,632	124,961	35,540
Other EMEA	49,218	33,155	11,902	-	61,120	33,155
America	464	–	23,705	–	24,169	–
Asia Pacific	12,733	14,314	–	–	12,733	14,314
Total Revenue from contracts with customers	**166,402**	**80,377**	**56,581**	**2,632**	**222,983**	**83,009**

Revenues from external customers are allocated to individual countries according to the country of residence of the customer. The Group's revenue from customers is recognized at the time of delivery of the completed product, i.e. at a point in time.

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Contract balances

Information on receivables and contractual liabilities from agreements with customers is summarized below.

Group (TSEK)	2024-12-31	2023-12-31
Receivables included in "Trade receivables"	54,229	22,015
Contractual liabilities included in "Advances from customers"	30,200	30,145

Group (TSEK)	2024	2023
Change in contractual liabilities		
Opening balance 1 January	30,145	27,838
Income reported as contractual debt balance at the beginning of the period	-7,858	–
Acquired contractual liabilities	1,382	32
Prepayment during the period of performance commitments not yet performed	6,530	2,275
Closing balance 31 December	**30,200**	**30,145**

Order book

The Group's remaining performance commitments in the existing order book as of the balance sheet date are expected to be fulfilled and thus recognised as revenue as follows:

Group (TSEK)	2024-12-31	2023-12-31
Upcoming financial year, within 12 months	135,256	120,612
After more than 12 months	55,265	29,000
Total remaining contracted performance commitments	**190,521**	**149,612**

Parent company

The Parent company's net sales of SEK 1,200 thousand (200) relate to invoiced intra-group services for management fees that have been eliminated in the consolidated financial statements. The Parent company's revenues are reported over time.

NOTES TO THE FINANCIAL STATEMENTS

Note 5. Operating segments

An operating segment is a part of the Group that conducts business where revenue is generated and costs are incurred, and for which separate financial information is available. The business is divided into operating segments based on the parts that the Company's top executive decision-maker, the CEO, follows up on to evaluate performance and to allocate resources. This is called the "management approach" or business management perspective. In 2024, the Group consisted of the operating segments Astor Industry and Astor Tech.

The Group's highest executive decision-maker, the CEO, primarily uses EBITDA to assess the performance of the operating segments. The CEO does not follow up on the segments' assets and liabilities to allocate resources or assess performance. The accounting policies for the reported segments are in accordance with the Group's principles, with the exception of leasing expenses that are included in other costs in each segment and which are then adjusted in accordance with IFRS 16 in the column Eliminations. Sales between the Group's units take place on market terms.

Astor Industry
Astor Industry includes several specialized subsidiaries that manufacture advanced composite and metal components for the defense industry and civilian markets. The segment offers customized products and services in die casting, composite and carbon fiber, as well as metalworking through etching and laser cutting. The products include components for defence materiel, maritime products, ammunition, transport equipment and special equipment.

Astor Tech
Astor Tech delivers advanced systems and products in the defense and security industry, with a focus on standardized solutions that are sold and delivered directly to end users. The segment encompasses a wide range of product categories, including electronic warfare systems, flash X-ray systems, as well as security and survival solutions for critical environments. By driving a significant part of the Group's product development, Astor Tech invests in the solutions of the future, creating long-term growth potential. During the ongoing development phases, ongoing costs are activated, a strategic investment that is expected to lead to future sales increases.

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Group operating segments

	Astor Industry		Astor Tech		Group-wide		Eliminations		Total consolidated	
(TSEK)	**2024**	**2023**	**2024**	**2023**	**2024**	**2023**	**2024**	**2023**	**2024**	**2023**
Revenue from external customers	166,402	80,377	56,581	2,632	–	–	–	–	222,983	83,009
Revenue from other segments	–	–	–	–	3,085	1,200	-3,085	-1,200	–	–
Other operating income	1,165	1,364	3,785	-514	152	–	–	–	5,102	850
Total revenue	**167,567**	**81,741**	**60,366**	**2,118**	**3,237**	**1,200**	**-3,085**	**-1,200**	**228,085**	**83,859**
Activated work on own account	–	–	4,135	5,720	–	–	–	–	4,135	5,720
Goods	-74,349	-30,953	-18,727	-1,275	–	–	–	–	-93,076	-32,228
Personnel costs	-44,330	-25,150	-23,161	-7,181	-5,762	-1,165	–	–	-73,253	-33,496
Other costs	-24,330	-14,812	-15,287	-5,377	-8,655	-5,754	2,037	3,543	-46,235	-22,400
EBITDA	**24,558**	**10,826**	**7,326**	**-5,995**	**-11,180**	**-5,719**	**-1,048**	**2,343**	**19,656**	**1,455**
Depreciation and amortization	-3,409	-2,327	-516	-313	–	–	-10,141	-2,020	-14,066	-4,660
EBIT	**21,149**	**8,499**	**6,810**	**-6,308**	**-11,180**	**-5,719**	**-11,189**	**323**	**5,590**	**-3,205**
Net financial items									-3,876	-2,710
Profit before tax									**1,715**	**-5,915**

All of the Group's non-current assets (excl. financial non-current assets) are located in Sweden and amount to SEK 245,265 thousand (115,415).

Information about major customers
In 2024, the Group reported revenues from three major customers. The first customer, in the Astor Tech operating segment, has reported revenues totalling SEK 23,705 thousand. The other customer, in the Astor Industry operating segment, has reported revenues totalling SEK 26,900 thousand. The third customer, which operates in both the Astor Tech and Astor Industry segments, has reported revenues totaling SEK 28,642 thousand.

Note 6. Business combinations

On April 9, 2024, Scandinavian Astor Group AB (publ) entered into an agreement to acquire 100% of the shares in Airsafe Sweden AB (556428–3223). Closing took place on May 17, 2024 and Airsafe Sweden AB will be consolidated into the Scandinavian Astor Group AB (publ) group, and in the Astor Tech segment, as of this date. The Group sees Airsafe Sweden AB as an established player with promising growth potential. By integrating Airsafe Sweden AB into Scandinavian Astor Group, the product and service offering is expanded to key customers in the Group and broadens the exposure to growth areas such as training and ammunition.

Airsafe Sweden AB conducts industrial production and sales of qualified technical sewing, maintenance

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and sales of aviation safety materials. A number of advanced development assignments have been ordered by the defence industry for further serial production in the coming years. The company's head office is located in Upplands Väsby outside Stockholm. As of the closing date of May 17, 2024, SEK 20,000 thousand has been paid in cash for the shares. The contingent purchase price of a maximum nominal amount of SEK 5,000 thousand is determined by the revised EBITDA for the financial year 2024 for Airsafe Sweden AB, where the company needs to achieve established profit targets.

The earn-out consideration is determined as follows.

Revised EBITDA for 2024 (TSEK)	Earn-out (TSEK)
< 2 000	-
2 000 – 2 800	2,000
> 2 800	5,000

The provision in the Group's report on the financial position of the earn-out consideration is presented based on a probability assessment of the three possible scenarios above. The expected value of the contingent purchase price has been discounted with a discount rate of 7% and then gives a present value of SEK 4,500 thousand at the time of acquisition. As of the end of December 2024, the expected value has been calculated up to SEK 4,900 thousand. The maximum earn-out of SEK 5,000 thousand is expected to be paid out no later than the second quarter of 2025.

During the 7 months to December 31, 2024, the subsidiary contributed SEK 24,207 thousand to the Group's revenues and SEK 3,021 thousand to the Group's profit after tax. If the acquisition had taken place as of January 1, 2024, the management estimates that the Group's revenue would have been SEK 232,349 thousand and the EBIT for the period would have been SEK 4,949 thousand.

A preliminary acquisition analysis has been prepared as follows, where the acquisition value of the shares has been allocated to acquired net assets in the subsidiary and goodwill. Final acquisition costs of SEK 1,518 thousand are included in the Group's operating expenses in 2024.

Airsafe Sweden AB (TSEK)	
Net assets of the acquired company at the time of acquisition:	
Customer Relations/Customer Contracts	7,106
Right-of-use assets	4,025
Property, plant and equipment	323
Inventories and products in progress	9,006
Trade receivables and other receivables	4,135
Cash and cash equivalents	5,342
Lease liabilities	-4,342
Trade payables and other operating liabilities	-4,493
Deferred tax liability	-1,702
Net identifiable assets and liabilities	**19,402**
Group goodwill	5,098
Transferred compensation	**24,500**

Goodwill

Acquired customer relationships and customer contracts have a depreciation period of 5 years. Goodwill is mainly attributable to future cash flows from customers, new products and markets, as well as synergies from being part of the Scandinavian Astor Group. Goodwill does not in any way give rise to future tax-deductible expenses.

Transferred Compensation - Airsafe Sweden AB (TSEK)	
Cash and cash equivalents	20,000
Contingent purchase price	4,500
Total Compensation Carried Over	**24,500**
Purchase price paid	20,000
Resigns: Cash and cash equivalents in the acquired business	-5,342
Impact on cash and cash equivalents	**14,658**

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Scandiflash AB

On August 23, 2024, Scandinavian Astor Group AB (publ) entered into an agreement to acquire 100% of the shares in Scandiflash AB (556233–2154). Closing took place on 1 October 2024. Scandiflash will be consolidated into the Group as of the date of closing and is part of the Astor Tech segment. Scandiflash is based in Uppsala and develops and sells world-leading flash X-ray systems for measuring and examining fast-moving objects. The company's basic idea is based on the need to be able to study dynamic sequences of events that cannot be measured with conventional cameras. The acquisition creates further opportunities for Astor Group in its ambition to strengthen its position in the defence sector and expand its offering in high-tech solutions.

The purchase price amounts to SEK 95,000 thousand and has been paid on the closing date of October 1, 2024. No earn-out payments will be made, but the entire purchase price will be paid on the closing date. The acquisition has been financed in the Parent company through a new issue of shares and through a bank loan of SEK 40,000 thousand.

During the 3 months to December 31, 2024, the subsidiary contributed SEK 27,711 thousand to the Group's revenues and SEK 12,694 thousand to the Group's profit after tax. If the acquisition had taken place as of January 1, 2024, the management estimates that the Group's revenue would have been SEK 261,559 thousand and the EBIT for the period would have been SEK 11,565 thousand.

A preliminary acquisition analysis has been prepared as follows, where the acquisition value of the shares has been allocated to acquired net assets in the subsidiary and goodwill. Final acquisition costs of SEK 7,177 thousand are included in the Group's operating expenses in 2024.

Scandiflash AB (TSEK)	
Net assets of the acquired company at the time of acquisition:	
Customer Relations/Customer Assets	12,766
Technology	10,733
Trademark	7,460
Right-of-use assets	3,451
Property, plant and equipment	283
Inventories and products in progress	20,351
Trade receivables and other receivables	10,488
Cash and cash equivalents	3,807
Lease liabilities	-3,460
Provisions	-562
Trade payables and other operating liabilities	-10,647
Deferred tax liability	-8,379
Net identifiable assets and liabilities	**46,290**
Group goodwill	48,709
Transferred compensation	**95,000**

Goodwill

Acquired technology is estimated to have a useful life of 7 years, customer relationships and customer contracts 8 years and brand 10 years Goodwill is mainly attributable to future cash flows from customers, new products and markets, as well as synergies from being part of the Scandinavian Astor Group. Goodwill does not in any way give rise to future tax-deductible expenses.

Transferred Compensation - Scandiflash AB (TSEK)	
Cash and cash equivalents	95,000
Total Compensation Carried Over	**95,000**
Purchase price paid	95,000
Resigns: Cash and cash equivalents in the acquired business	-3,807
Impact on cash and cash equivalents	**91,193**

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Composite Design Sweden AB
During the year, the wholly-owned subsidiary Marstrom Composite AB acquired the assets of the Malmö-based company Composite Design Sweden AB (556892-3402) through an asset acquisition. The purchase price amounted to SEK 4,500 thousand and includes the company's machines, equipment, customer register and employed personnel. The value of the acquired machinery and equipment amounts to SEK 3,500 thousand and SEK 1,000 thousand constitutes goodwill.

The acquisition of the assets of Composite Design Sweden AB is intended to create synergies for Marstrom Composite AB in the form of increased production capacity to meet the increased demand that the company is facing in the market.

Astor Group Deutschland GmbH
In 2024, Astor Group has also started up a subsidiary in Germany, Astor Group Deutschland GmbH, based in Munich. The company is a newly started warehouse company with a share capital of EUR 25,000 and the purpose of the establishment is to strengthen Astor Group's presence in the German market, meet demand from German customers, and build a long-term presence in one of Europe's largest defense markets.

Mikroponent AB
In November 2023, Scandinavian Astor Group AB (publ) entered into an agreement to acquire 100% of the shares in Mikroponent AB (556011–4349). Closing took place on December 11, 2023 and Mikroponent AB will be consolidated into the Scandinavian Astor Group AB (publ) group, and in the Astor Industry segment, as of the closing date.

During the period from the date of closing until 31 December 2023, the subsidiary contributed SEK 2,326 thousand to the Group's revenues and SEK 1,319 thousand to the Group's profit before tax. If the acquisition had taken place as of January 1, 2023, the management estimates that the Group's revenue would have been SEK 131,490 thousand and the EBIT for the period would have been SEK 899 thousand.

The purchase price amounted to SEK 30,000 thousand which was paid in cash on the closing date and a contingent purchase price of SEK 10,000 thousand which has been paid in full during 2024.

Note 7. Other operating income and other operating expenses

Group Other operating income (TSEK)	2024	2023
Foreign exchange gains on receivables/liabilities of an operating nature	2,503	850
Rental income (subletting)	900	–
Other	1,699	–
	5,102	**850**

Group Other operating expenses (TSEK)	2024	2023
Contingent purchase price, change excluding interest increase [1]	-200	–
Foreign exchange losses on receivables/liabilities of an operating nature	-93	-15
Other	-144	–
	-437	**-15**

[1] Reassessment of expected cash outflow regarding contingent purchase price is recognized as other operating expense. Interest on debt relating to the contingent purchase price is reported as a financial expense.

NOTES TO THE FINANCIAL STATEMENTS

Note 8. Employees, personnel expenses and remuneration of senior executives

Average number of employees	2024	of which men	of which women	2023	of which men	of which women
Parent company						
Sweden	2	2	–	–	–	–
Total Parent company	**2**	**2**	**–**	**–**	**–**	**–**
Subsidiary						
Sweden	86	60	26	51	44	7
Group total	**88**	**62**	**26**	**51**	**44**	**7**

Gender balance in management
On December 31, 2024 the management consisted of 87 (100) % men and 13 (0) % women.

2023 (TSEK)	Basic salary	Variable remuneration[1]	Pension costs	Sum
Group				
Board of Directors, CEO and other senior executives (1 person)	2,722	–	46	3,326
Other employees	26,120	–	1,777	27,897
	28,842	**–**	**1,823**	**31,223**
Social security costs, in addition to pension costs, will be added to the Group in the amount of SEK 9,250 thousand.				
Parent company				
Board	599	–	–	599
Other employees	–	–	–	–
	599	**–**	**–**	**599**

[1] No variable or share-based remuneration has been paid in 2023. Social security costs, in addition to pension costs, will be added to the Parent company in the amount of SEK 188 thousand.

2024 (TSEK)	Basic salary	Variable share-based remuneration[1]	Pension costs	Sum
Group				
Board of Directors, CEO and other senior executives (4 persons)	8,098	520	994	9,612
Other employees	39,314	-	2,903	42,217
	47,411	**520**	**3,898**	**51,829**
Social security costs, in addition to pension costs, will be added to the Group in the amount of SEK 16,165 thousand.				
Parent company				
Board of Directors and CEO	1,392	–	138	1,530
Other employees	877	–	108	985
	2,269	**–**	**246**	**2,515**

[1] Expensed share-based remuneration is included for the fourth quarter of 2024. Social security costs, in addition to pension costs, will be added to the Parent company's SEK 836 thousand.

NOTES TO THE FINANCIAL STATEMENTS

Pension plans
For salaried employees in Sweden, the ITP 2 plan's defined benefit pension obligations for old-age and survivors' pensions (or survivors' pensions) are secured through an insurance policy with Alecta.

According to a statement from the Swedish Financial Reporting Council, UFR 10 Accounting of the ITP 2 pension plan, which is financed by insurance in Alecta, this is a defined benefit plan that covers several employers. For the financial year 2024, the company has not had access to information to be able to report its proportionate share of the plan's obligations, management assets and costs, which has meant that the plan has not been able to be reported as a defined benefit plan. The ITP 2 pension plan, which is secured by an insurance policy in Alecta, is therefore reported as a defined contribution plan. The premium for the defined benefit old-age and survivors' pension is calculated individually and depends, among other things, on salary, previously accrued pension and expected remaining service.

Expected fees for the next reporting period for ITP 2 insurance policies taken out with Alecta amount to SEK 714 thousand (476). The Group's share of the total fees to the plan and the Group's share of the total number of active members in the plan at Alecta amount to 0.00207 and 0.00234 respectively (0.00108 and 0.00167) %.

The collective consolidation level consists of the market value of Alecta's assets as a percentage of the insurance liabilities calculated according to Alecta's actuarial methods and assumptions, which are not in accordance with IAS 19. The collective consolidation rate shall normally be allowed to vary between 125 and 155 %. If Alecta's collective level of consolidation is below 125% or exceeds 155%, measures shall be taken to create the conditions for the level of consolidation to return to the normal range. In the event of low consolidation, one measure may be to increase the agreed price for new subscriptions and the expansion of existing benefits. In the event of high consolidation, one measure may be to introduce premium reductions. At the end of 2024, Alecta's surplus in the form of the collective consolidation level amounted to 163 (170) %.

The premiums to Alecta are determined by assumptions about interest, life expectancy, operating costs and yield tax and are calculated so that payment of constant premiums until the date of retirement is sufficient for the entire target benefit, which is based on the insured's current pensionable salary, is then to be earned.

There is no established regulatory framework for how deficits that may arise are to be handled, but losses are primarily to be covered by Alecta's collective consolidation capital, and thus do not lead to increased costs through increased agreed premiums. There is also a lack of regulations for how any surplus or deficit is to be distributed in the event of the winding-up of the plan or the Company's exit from the plan.

Otherwise, the Group only provides defined contribution pension plans to its employees. Payment to these plans is made on an ongoing basis according to the rules in each plan.

Group (TSEK)	2024	2023
Costs of defined contribution plans[1]	3,898	1,823
	3,898	**1,823**

[1] This amount includes SEK 684 thousand (SEK 171 thousand) relating to the ITP 2 plan financed by Alecta, see above.

Parent company (TSEK)	2024	2023
Costs of defined contribution plans	246	–
	246	**-**

NOTES TO THE FINANCIAL STATEMENTS

2023 (TSEK)	Base salary/ Board fees	Variable remuneration	Share-based remuneration	Retirement cost	Sum
Lars Granbom / Chairman of the Board	250	–	–	–	250
Per Adamsson / Board member	58	–	–	–	58
Ola Alfredsson / Board member	67	–	–	–	67
Kristoffer Weywadt / Board Member	132	–	–	–	132
Per Wärn / Board member	67	–	–	–	67
Ronny Christoffersen / Board Member	548	–	–	–	548
Wictor Billström / former board member	25	–	–	–	25
Håkan Ekengren / former board member	25	–	–	–	25
Odd Werin / VD[1]	770	–	–	–	770
Other senior executives (1 person)[1]	780	–	–	46	826
	2,722	**–**	**–**	**46**	**2,768**

[1] Remuneration for the CEO and other senior executives is paid for by the subsidiary, not by the Parent company.

2024 (TSEK)	Base salary/ Board fees	Variable remuneration	Share-based remuneration	Retirement cost	Sum
Lars Granbom / Chairman of the Board	250	–	–	–	250
Per Adamsson / Board member	100	–	–	–	100
Ola Alfredsson / Board member	92	–	–	–	92
Kristoffer Weywadt / Board Member	108	–	–	–	108
Robert Humeur / Board Member	50	–	–	–	50
James McVeigh / Former Board Member	42	–	–	–	42
Per Wärn / Former Board Member	50	–	–	–	50
Mattias Hjorth / CEO[1]	700	–	–	138	838
Odd Werin / former CEO[2, 3]	974	–	–	336	1,310
Other senior executives (4 persons)[3]	4,217	520	–	520	5,257
	6,583	**520**	**–**	**994**	**8,098**

[1] Mattias Hjorth took over as CEO on 1 August 2024 and is employed by the Parent company.
[2] Salary and final salary to the former CEO were expensed in full in 2024 in one of the subsidiaries.
[3] Remuneration for the former CEO and other senior executives is paid for by subsidiaries. CFO and COCO have previously been consultants but have been employed by the Parent company since the beginning of the year. See more information about the CFO in Note 25.

NOTES TO THE FINANCIAL STATEMENTS

Remuneration of senior executives

Share-based remuneration
Incentive program 2022/2025
As of December 31, 2024, there were 800,000 warrants of incentive program 2022/2025 to the then board of directors and management of the Company. The warrants were transferred at fair value without conditions of continued employment. Each warrant shall entail a right to subscribe for one new share in Astor Group at a subscription price corresponding to SEK 5.10. If all warrants are exercised, the company will receive approximately SEK 4,300 thousand.

Subscription of shares by virtue of the warrants shall be made in accordance with the terms and conditions of the warrants from and including 15 December 2025 up to and including 30 December 2025. Upon full exercise of the warrants, the share capital may increase by SEK 110,500. The options will vest at the rate of one third per year with full vesting of the entire allotted number, on December 8, 2025. The dilution if all warrants are subscribed amounts to 1.5 %, given the number of shares in the Company at the time of publication of the report.

Incentive program 2024/2028
Incentive Program 2024/2028 was adopted at the Extraordinary General Meeting on July 22, 2024 and is directed to the members of the Board of Directors and comprised a maximum of 150,000 warrants. Subscription of warrants could take place until the end of December 2024. No warrants were subscribed for in the incentive program.

Employee share incentive program 2024/2028
As of December 31, 2024, there were 680,000 warrants of employee share incentive program 2024/2028 to senior executives and key employees in the Company. The employee share incentive program was adopted at an extraordinary general meeting on July 22, 2024 and is aimed at senior executives and key employees in the Company and its subsidiaries. Provided that share warrants have been allotted and vested, each employee share warrant entitles the holder to receive one warrant free of charge during the period and including 1 January 2028 up to and including 31 March 2028 free of charge one warrant entitling to subscription of one (1) share in the Company at a subscription price of SEK 23.54, which corresponds to 175% of the volume-weighted average price on Spotlight Stock Market during the period ten (10) trading days prior to 23 July 2024. Vesting is conditional upon the participant's employment or assignment with the Company not being terminated or terminated. The maximum dilution for existing shareholders as a result of the employee share incentive programme 2024/2028, including warrants issued as a result of hedging measures, amounts to approximately 1.3 % of the total number of shares in the Company. The Company's share capital may increase by a maximum of approximately SEK 224,132 through the employee share incentive programme 2024/2028.

Fair value and assumptions regarding equity-regulated options granted during the period and comparison period
The table below shows the inputs, for the Group and Parent company, that have been used in the valuation of the equity-regulated options allotted in 2024. In 2023, no options were granted.

	2024	2023
Fair value of the option	1.2959	–
Share Price	10.90	–
Strike price	23.54	–
Expected volatility (%)	45.00 %	–
Term of options (years)	3.49	–
Expected dividend	None	–
Risk-free interest rate (%)	2.38	–

The inputs and option values set out in the table above refer to the valuation at the time of grant. The expected volatility is based on historical volatility (calculated based on the weighted average remaining term of the stock options, adjusted for any expected changes in future volatility as a result of officially available information.

NOTES TO THE FINANCIAL STATEMENTS

Number of options and strike price	Employee stock options 2024	Warrants 2024	Warrants 2023
Outstanding at the beginning of the period	–	850,000	850,000
Awarded during the period	680,000	–	–
Repurchased during the period	–	-50,000	–
Outstanding at the end of the period	680,000	800,000	850,000
Redeemable at the end of the period	–	566,666	283,333
Strike price, SEK	23.54	5.10	5.10

Personnel costs for share-based remuneration, Group (TSEK)	2024	2023
Cost attributable to equity-regulated employee stock options	92	–
Total personnel costs as a result of share-based remuneration	**92**	**–**

NOTES TO THE FINANCIAL STATEMENTS

Note 9. Fees and reimbursement of auditors' expenses

Group (TSEK)	2024	2023
BDO Sverige AB		
Audit assignments	646	–
	646	**–**
Revise Sverige AB		
Audit assignments	6	218
Audit activities in addition to the audit assignment	–	18
Other assignments	–	5
	6	**241**
PwC		
Audit assignments	55	–
	55	**–**
Deloitte AB		
Audit assignments	–	95
	–	**95**
Westervik Revision AB		
Audit assignments	235	–
	235	**–**
Finnhammars Revisionsbyrå		
Audit assignments	20	–
	20	**–**
Lidhed & Partners		
Audit assignments	35	–
Financial statements and tax returns	31	–
	66	**–**
Sum	**1,028**	**336**

Parent company (TSEK)	2024	2023
BDO Sverige AB		
Audit assignments	596	–
	596	**–**
Revise Sverige AB		
Audit assignments	6	134
Audit activities in addition to the audit assignment	–	18
Other assignments	–	5
	6	**157**
Sum	**602**	**157**

Audit engagements refer to statutory audits of the annual and consolidated financial statements and accounting as well as the administration of the Board of Directors and the CEO, as well as audits and other audits carried out in accordance with agreements or agreements.

This includes other tasks that it is the responsibility of the Company's auditor to perform as well as advice or other assistance that is prompted by observations made during such audits or the implementation of such other tasks.

NOTES TO THE FINANCIAL STATEMENTS

Note 10. Items affecting comparability

Items affecting comparability are special significant items that are reported separately due to their size and play an important role in understanding the underlying business development. The Parent company has no items affecting comparability.

Group (TSEK)	2024	2023
Acquisition costs	8,779	463
Repayment of restructuring support	–	667
Write-downs of inventories	–	903
Write-downs of other receivables	–	263
Final salary for former CEO	368	–
	9,147	**2,296**

Note 11. Net financial items

Group (TSEK)	2024	2023
Financial income		
Interest income	859	49
	859	**49**
Financial costs		
Interest costs on loans	-3,843	-2,495
Interest costs on factoring	-692	-264
Contingent purchase price, interest expense	-200	–
	-4,734	**-2,759**
Net financial items	**-3,876**	**-2,710**

All interest income and interest expenses except the contingent purchase price are attributable to financial assets and liabilities measured at amortized cost, respectively.

Interest on debt relating to the contingent purchase price is reported as a financial expense. Other changes in the value of the contingent purchase price are reported as other operating income or other operating expenses.

Parent company (TSEK)	2024	2023
Profit from participations in Group companies		
Anticipated dividend	13,000	–
	13,000	**–**

Parent company (TSEK)	2024	2023
Interest income and similar income items		
Interest income, other	395	1
	395	**1**
Interest expenses and similar profit and loss items		
Interest expenses, other	-2,373	-247
	-2,373	**-247**

Note 12. Taxes

Recognized in the statement of profit or loss and in equity

Group (TSEK)	2024	2023
Current tax expense / revenue		
Tax expense for the year / tax revenue	-3,684	41
	-3,684	**41**
Deferred tax revenue		
Deferred tax on temporary differences	-238	212
Deferred tax as a result of capitalised interest expenses	-359	-264
Deferred tax income in capitalised tax value in loss carry-forwards during the year	2,977	2,300
	2,380	**2,248**
Total reported tax expense/income in the Group	**-1,304**	**2,289**

Tax is recognized against equity in respect of issue costs		
Current tax	1,390	–
Deferred tax	1,578	703
	2,968	**703**

NOTES TO THE FINANCIAL STATEMENTS

Parent company (TSEK)	2024	2023
Current tax expense		
Tax expense for the year	-1,394	–
Deferred tax revenue		
Deferred tax on temporary differences	–	688
Total reported tax expense/income in the Parent company	**-1,394**	**688**
Tax is recognized against equity in respect of issue costs		
Current tax	1,390	–
Deferred tax	1,578	703
	2,968	**703**

Reconciliation of effective tax

Group (TSEK)		2024		2023
Profit before tax	-	1,715	-	-5,915
Tax at the applicable tax rate for the Parent company	20.60 %	-353	20.60 %	1,218
Non-deductible expenses	115.80 %	-1,986	-0.07 %	-4
Utilisation of previously uncapitalised loss carry-forwards	-0.70 %	12	18.17 %	1,075
Capitalization of previously uncapitalized loss carryforwards	-66.01 %	1,132	0.0 %	–
Tax attributable to previous years	2.10 %	-36	0.0 %	–
Flat rate on accrual fund	3.84 %	-65	0.0 %	–
Other	0.47 %	-8	0.0 %	–
Reported effective tax	**76.05 %**	**-1,304**	**38.70 %**	**2,289**

Parent company (TSEK)		2024		2023
Profit before tax		19,705		-3,347
Tax at the applicable tax rate for the Parent company	20.60 %	-4,059	20.60 %	688
Non-deductible expenses	0.05 %	-9	0.0 %	–
Non-taxable income	-13.59 %	2,678	0.0 %	–
Tax attributable to previous years	0.02 %	-4	0.0 %	–
Reported effective tax	**7.08 %**	**-1,394**	**20.6 %**	**688**

The Parent company's non-taxable income includes anticipated dividend income from subsidiaries that does not constitute taxable income, see note 11.

Unrecognized deferred tax assets

Tax loss carryforwards for which deferred tax assets have not been recognised in the statement of financial position:

Group (TSEK)	2024	2023
Tax deficit	-	5,497

NOTES TO THE FINANCIAL STATEMENTS

Change in deferred tax in temporary differences and loss carry-forwards

Group (TSEK)	Balance sheet as of 1 Jan 2023	Reported in profit for the year	Recognised in equity	Acquisitions/ Divestments of operations	Balance as of 31 Dec 2023
Property, plant and equipment	-5,303	212	–		
Leasing	61	–	–	70	131
Intangible assets	–	–	–	-2,731	-2,731
Capitalization of borrowing costs	–	-264	–	–	-264
Untaxed reserves	–	–	-300	–	-300
Issue costs	–	–	703	–	703
Other	-31	–	–	–	-31
Capitalization of loss carry-forwards	–	2 ,00	–	–	2,300
	-5,273	**2,248**	**403**	**-2,661**	**-5,285**

Group (TSEK)	Balance sheet as of 1 Jan 2024	Reported in profit for the year	Recognised in equity	Acquisitions/ Divestments of operations	Balance as of 31 Dec 2024
Property, plant and equipment	-5,091	212	–	–	-4,879
Leasing	131	27	–	34	192
Intangible assets	-2,731	712	–	-7,841	-9,860
Financial fixed assets	-264	-359	–	–	-623
Untaxed reserves	-300	-1,189	–	-2,306	-3,795
Issue costs	703	–	1,578	–	2,281
Other	-31	–	–	31	–
Capitalization of loss carry-forwards	2,300	2,977	–	–	5,277
	-5,285	**2,380**	**1,578**	**-10,082**	**-11,407**

Parent company (TSEK)	Balance sheet as of 1 Jan 2023	Reported in the year's results	Recognised in equity	Balance as of 31 Dec 2023
Issue costs	–	–	703	703
Capitalization of loss carry-forwards	–	688	–	688
	–	**688**	**703**	**1,391**

Parent company (TSEK)	Balance sheet as of 1 Jan 2024	Reported in the year's results	Recognised in equity	Balance as of 31 Dec 2024
Issue costs	703	-	1,578	2,281
Capitalization of loss carry-forwards	688	-	-	688
	1,391	**-**	**1,578**	**2,968**

NOTES TO THE FINANCIAL STATEMENTS

Note 13. Intangible fixed assets

Group (TSEK)	Internally developed in-tangible assets	Acquired intangible assets			Total
	Balanced development expenditure	Goodwill	Technology, customer assets and brand	Other intangible assets	
Cumulative cost					
Opening balance 1 January 2023	18,460	2,393	–	3,831	24,684
Business combinations	–	21,024	13,257	–	34,281
Acquisitions for the period	–	–	–	50	50
Internally developed assets	5,735	–	–	–	5,735
Capitalized interest expenses	1,280	–	–	–	1,280
Closing balance 31 December 2023	**25,475**	**23,417**	**13,257**	**3,881**	**66,030**
Opening balance 1 January 2024	25,475	23,417	13,257	3,881	66,030
Business combinations	–	54,807	38,065	–	92,872
Internally developed assets	5,020	–	–	–	5,020
Capitalized interest expenses	1,742	–	–	–	1,742
Closing balance 31 December 2024	**32,237**	**78,224**	**51,322**	**3,881**	**165,664**
Accumulated depreciation and amortization					
Opening balance 1 January 2023	–	–	–	-3,557	-3,557
Depreciation for the year	–	–	–	-284	-284
Closing balance 31 December 2023	**–**	**–**	**–**	**-3,841**	**-3,841**
Opening balance 1 January 2024	–	–	–	-3,841	-3,841
Depreciation for the year	–	–	-3,455	-10	-3,465
Closing balance 31 December 2024	**–**	**–**	**-3,455**	**-3,851**	**-7,306**
Carrying Amounts					
As of January 1, 2023	18,460	2,393	–	274	21,127
As of December 31, 2023	**25,475**	**23,417**	**13,257**	**40**	**62,189**
As of 1 January 2024	25,475	23,417	13,257	40	62,189
As of December 31, 2024	**32,237**	**78,224**	**47,867**	**30**	**158,359**

During the year, the Group capitalized interest expenses of SEK 1,742 thousand in ongoing capitalized development costs and ongoing investments in production facilities. Of these, SEK 1,588 thousand relates to investments in ongoing retained development costs. In total, since the transition to IFRS on 1 January 2023, interest expenses of SEK 3,022 thousand have been capitalized as part of ongoing investments.

NOTES TO THE FINANCIAL STATEMENTS

Borrowing Costs – Group (TSEK)

2023	Capitalised development expenditure	Total
Borrowing expenses included in the cost of assets during the year	1,280	1,280
Interest rate for determining loan expenses included in cost	10.5 %	10.5 %
	1,280	**1,280**

2024	Capitalised development expenditure	Total
Borrowing expenses included in the cost of assets during the year	1,742	3,022
Interest rate for determining loan expenses included in cost	6.5 %	6.5 %
	1,742	**3,022**

Impairment tests for cash-generating units containing goodwill
Astor Group's operations are conducted within the two main segments, Astor Industry and Astor Tech, and all business follow-up takes place within these two segments. The book value of goodwill and discount rate (WACC) before and after tax is presented in the table below.

2023-12-31 (TSEK)	Carrying amount	WACC before tax (%)	WACC after tax (%)
Astor Industry	23,417	14.3 %	11.7 %
Astor Tech	–	–	–
	23,417		

2024-12-31 (TSEK)	Carrying amount	WACC before tax (%)	WACC after tax (%)
Astor Industry	24,417	14.3 %	11.7 %
Astor Tech	53,807	13.8 %	11.4 %
	78,224		

The Group's goodwill has arisen from the acquisitions made during the years 2022 to 2024 of Marstrom Composite AB, Mikroponent AB, Airsafe Sweden AB and Scandiflash AB.

The recoverable value of goodwill has been determined by a calculation of the value in use of the cash-generating entity to which each goodwill item can be derived. The calculation model is based on a discounting of future forecasted cash flows that are set against the unit's reported values. The forecast consists of a detailed forecast for the next twelve months. Beyond the budget and forecast period, cash flows have been extrapolated at an annual growth rate of 2%, which can be assumed to be a reasonable level in a global and expansive market in which Astor Group operates. The assumptions in the calculations are based on historical developments in sales volumes in different markets, current and expected future demand. Profitability is based on previous years' outcomes and expected future profitability, taking into account risks such as the inflation situation. The discount rate is based on the weighted cost of capital (WACC), which describes the total cost of external financing and equity financing, taking into account the company-specific risk level.

The impairment tests carried out on the balance sheet date have not shown any need for impairment. The trials have also indicated that the risks of

NOTES TO THE FINANCIAL STATEMENTS

impairment are low for all goodwill items that have been assessed.

The book values on the balance sheet date, after depreciation, for assets other than goodwill arising from acquisitions can be derived from technology, customer relationships and customer contracts as well as brands. Acquired technology is estimated to have a useful life of 7 years, customer relationships and customer contracts 5-8 years and brand 10 years.

The acquired value of technology amounts to SEK 10,733 thousand and can be traced to the acquisition of Scandiflash and mainly refers to proprietary technical solutions and drawings developed over several years. The reported value for technology at the end of the year amounted to SEK 10,349 thousand.

Customer assets and customer relationships amount to SEK 33,128 thousand and mainly refer to revenues from existing customers and long-term established relationships with these customers. Customer assets and customer relationships have been identified from the acquisitions of Mikroponent AB, Airsafe Sweden AB and Scandiflash AB. At the end of the year, the carrying amount of customer assets and customer relationships amounted to SEK 30,244 thousand (13,257).

The acquired value of brand amounts to SEK 7,460 thousand and can be traced to Scandiflash AB. At the end of the year, the carrying value of the brand amounts to SEK 7,274 thousand.

NOTES TO THE FINANCIAL STATEMENTS

Note 14. Property, plant and equipment

Group (TSEK)	Buildings and land	Inventory, tools, machines and installations	Ongoing new installations and advances on property, plant and equipment	Total
Opening balance 1 January 2023				
Business combinations	41,225	23,285	1,399	65,909
Other acquisitions/investments	–	1,650	-	1,650
Reclassifications	-	1,844	466	2,310
Closing balance 31 December 2023	–	222	–	222
Closing balance 31 December 2023	**41,225**	**27,001**	**1,865**	**70,091**
Opening balance 1 January 2024	**41,225**	**27,001**	**1,865**	**70,091**
Business combinations	–	4,103	–	4,103
Other acquisitions/investments	2,373	16,035	5,261	23,669
Divestments/Scrapping	–	-896	–	-896
Reclassification	–	3,006	–	3,006
Closing balance 31 December 2024	**43,598**	**49,249**	**7,126**	**99,973**
Depreciation				
Opening balance 1 January 2023	**-9,251**	**-18,188**	**–**	**-27,439**
Depreciation for the year	-1,533	-1,203	-	-2,736
Closing balance 31 December 2023	**-10,784**	**-19,391**	**–**	**-30,175**
Opening balance 1 January 2024	**-10,784**	**-19,391**	**–**	**-30,175**
Depreciation for the year	-1,633	-2,276	–	-3,909
Divestments/Scrapping	-	1,103	–	1,103
Closing balance 31 December 2024	**-12,417**	**-20,564**	**–**	**-32,981**
Impairment losses				
Opening balance 1 January 2023	**-3,600**	**-**	**–**	**-3,600**
Closing balance 31 December 2023	**-3,600**	**–**	**–**	**-3,600**
Opening balance 1 January 2024	**-3,600**	**–**	**–**	**-3,600**
Closing balance 31 December 2024	**-3,600**	**–**	**–**	**-3,600**
Carrying Amounts				
As of January 1, 2023	28,374	5,097	1,399	34,869
As of December 31, 2023	**26,841**	**7,610**	**1,865**	**36,316**
As of 1 January 2024	26,841	7,610	1,865	36,316
As of December 31, 2024	**27,581**	**28,685**	**7,126**	**63,392**

NOTES TO THE FINANCIAL STATEMENTS

Note 15. Inventories

Group (TSEK)	2024	2023
Raw materials and supplies	65,266	39,888
Goods in progress	14,556	15,234
Finished goods and merchandise	3,785	3,369
	83,607	**58,491**

In 2023, an impairment of the inventory was carried out by SEK 903 thousand as a result of obsolescence.

Note 16. Deferred expenses and accrued income

Group (TSEK)	2024-12-31	2023-12-31
Prepaid premises costs	2,042	612
Prepaid leasing costs	913	–
Prepaid IT costs	599	–
Prepaid energy taxes/fees	242	211
Prepaid insurance	182	49
Other	1,355	1,318
	5,333	**2,190**
Parent company (TSEK)		
Prepaid leasing costs	400	–
Other	234	112
	634	**112**

Note 17. Equity and earnings per share

Share capital

Listed in thousands of shares	2024	2023
Ordinary shares		
Issued as of January 1	32,746,953	18,962,000
Cash issue	12,567,067	13,784,953
Issued as of December 31 – paid	45,314,020	32,746,953

As of December 31, 2024, the registered share capital comprised 45,314,020 (32,746,953) shares with a quota value of SEK 0.264 (0.264).

Group

Translation reserve
The translation reserve includes all exchange rate differences that arise from the translation of financial statements from foreign operations that have prepared their financial statements in a currency other than the currency in which the Group's financial statements are presented. The Parent company and the Group present their financial reports in Swedish kronor (SEK).

Parent company

Restricted funds
Restricted funds in the Parent company may not be reduced by dividends.

Unrestricted equity
The following reserves form part of the Parent company's unrestricted equity, i.e. the amount available for distribution to shareholders.

Premium reserve
When shares are issued at a premium, i.e. for the shares to be paid more than the quota value of the shares, an amount corresponding to the amount received in excess of the quota value of the shares shall be transferred to the share premium reserve.

Retained earnings
Retained earnings consist of the previous year's retained earnings and profit after deduction of dividends paid during the year.

NOTES TO THE FINANCIAL STATEMENTS

Proposal for appropriation of the Parent company's profit or loss

The following amounts are available to the Annual General Meeting in SEK:	
Premium reserve	266,558,866
Retained earnings	-2,636,593
Profit for the year	18,311,373
	282,233,646

The Board of Directors proposes that SEK 282,233,646 be carried forward.

Earnings per share (TSEK)	**2024**	**2023**
Earnings per share before and after dilution	0.01	-0.11

The numerator, before and after dilution, consists of the profit for the year (attributable to the Parent company's shareholders) of SEK 411 thousand (-3,626).

Weighted average number of ordinary shares	**2024**	**2023**
Weighted average number of ordinary shares during the year, before dilution	39,036,101	32,746,953
Effect of warrants in incentive program 2022/2025	541,527	–
Weighted average number of ordinary shares during the year, after dilution	39,577,628	32,746,953

Instruments that can provide future dilution effect
Astor Group's warrant program (incentive program 2022/2025) and employee stock option program (2024/2028) are not included in the calculations of earnings per share after dilution, due to the fact that it would otherwise show a lower loss per share.

As long as the subscription price for options is higher than the average share price for the period, there is also no dilution, which is the case for 2024 for the employee stock option program. The number of options and subscription prices is shown in Note 8.

Note 18. Provisions

Product Warranties

Group (TSEK)	**2024**	**2023**
Carrying amount at the beginning of the period	1,380	872
Provisions made during the period	1,019	508
Carrying amount at the end of the period	2,399	1,380
Amount by which the provision is expected to be paid after more than twelve months	**2,399**	**1,380**

Note 19. Other liabilities

Group (TSEK)	**2024**	**2023**
Other current liabilities		
Contingent purchase price	4,900	10,000
Factoring	–	4,790
VAT-related other liabilities	5,214	2,302
Personnel-related other liabilities	2,272	1,991
Other current liabilities	634	395
	13,021	**19,478**

For further information on contingent purchase prices for acquisitions completed in 2024, see notes 6 and 21.

In previous years, Astor Group has transferred trade receivables to a bank in the form of a factoring arrangement and received cash and cash equivalents. As Astor Group retained the principal risks and benefits, in particular credit risk, trade receivables were not excluded from the statement of financial position. The amount received from the bank was reported as an other liability, which amounted to SEK 4,790 thousand as of December 31, 2023. As of December 31, 2024, this debt amounts to zero, as Astor Group has switched to selling the accounts receivable to a bank with a limited right of recourse. The transferred trade receivables are assessed to have a high credit rating. The new arrangement is described in note 27.

Parent company (TSEK)	**2024-12-31**	**2023-12-31**
Other current liabilities		
Contingent purchase price	5,000	10,000
Other current liabilities	215	207
	5,215	**10,207**

NOTES TO THE FINANCIAL STATEMENTS

Note 20. Accrued expenses and deferred income

Group (TSEK)	2024-12-31	2023-12-31
Accrued wage costs	13,977	6,463
Accrued board fees	54	113
Accrued social costs	4,449	2,208
Accrued audit fees	362	198
Accrued electricity costs	132	116
Accrued legal fees	225	57
Accrued interest expenses	9	97
Other items	1,889	1,289
	21,096	**10,541**

Parent company (TSEK)	2024-12-31	2023-12-31
Accrued wage costs	199	–
Accrued board fees	54	113
Accrued social costs	80	35
Accrued audit fees	105	60
Accrued legal fees	21	24
Accrued interest expenses	9	97
Accrued intra-group costs	–	492
Other items	285	290
	753	**1,111**

NOTES TO THE FINANCIAL STATEMENTS

Note 21. Valuation of financial assets and liabilities at fair value and categorisation

Classification and fair value
The table below shows the carrying amounts and fair values of the Group's financial assets and financial liabilities.

		2024-12-31		2023-12-31	
Group (TSEK)	Note	**Amortized cost**	**Fair value through profit**	**Fair value through profit**	**Fair value through profit**
Financial assets					
Accounts receivable	22	54,229	–	22,015	–
Long-term receivables		298	–	298	–
Cash and cash equivalents		53,373	–	15,363	–
		107,900	**–**	**37,676**	**–**
Financial liabilities					
Bank loans		68,400	–	34,173	–
Overdraft facility		–	–	1,027	–
Contingent purchase price		–	4,900	–	10,000
Accounts payable		27,080	–	12,180	–
Accruals		727	–	468	–
Other liabilities		–	–	4,790	–
		96,207	**4,900**	**52,638**	**10,000**

The Group's contingent purchase prices are valued at level 3 of the fair value hierarchy. See Note 6 for valuation techniques. The carrying amount of trade receivables, long-term receivables, other assets, cash and cash equivalents, bank loans, overdraft facilities, accounts payable, accrued costs and other liabilities constitutes a reasonable approximation of fair value. This assessment is based on the fact that these assets and liabilities mainly have short maturities and variable interest rates. The table below presents a reconciliation between the opening and closing balance for contingent purchase prices valued at level 3.

Group (TSEK)	**2024**	**2023**
Contingent purchase price		
Fair value 1 January	10,000	–
Total reported profits and losses in profit for the year[1]	400	–
Acquisition value	4,500	10,000
Regulation	-10,000	–
Fair value as of December 31	4,900	10,000

[1]Amounts recognised in profit for the year relate to the reassessment of expected cash outflow in terms of contingent purchase price and interest adjustment. Interest recalculation of debt relating to the contingent purchase price is reported as a financial expense, see note 11. Other changes in the value of the contingent purchase price are recognised as other operating income or other operating expenses, see Note 7. For further information on contingent purchase prices, see Note 6 Business acquisitions. Contingent purchase prices as of 31 December 2023 have been settled in 2024 to the allocated amount.

NOTES TO THE FINANCIAL STATEMENTS

Note 22. Financial risks and risk management

Through its operations, the Group is exposed to various types of financial risks.

- Liquidity risk and funding risk
- Market risk (currency risk and interest rate risk)
- Credit risk

Financial risk management framework
The Group manages financial risks on instructions from the Board of Directors and forms a framework of guidelines and rules in the form of risk mandates and limits for financial operations. Responsibility for the Group's financial transactions and risks is handled centrally by the Group's finance function, which is located within the Parent company. The overall objective of the finance function is to provide cost-effective financing and to minimize negative effects on the Group's earnings stemming from the financial risks.

Liquidity risk
Liquidity risk refers to the risk that the Group will have problems meeting its obligations regarding the Group's financial liabilities due to insufficient cash and cash equivalents. Financing risk refers to the risk that the Company will not be able to arrange sufficient financing at a reasonable cost. The Group has a rolling 12-month liquidity plan covering all of the Group's units. The planning is updated quarterly. The Group's longer-term guidance, exceeding 12 months, includes medium-term liquidity planning. Liquidity planning is used to manage liquidity risk and the costs of financing the Group. The objective is for the Group to be able to meet its financial obligations in ups and downs without significant unpredictable costs and without risking the Group's reputation. Liquidity risks are managed centrally for the entire Group's finance function, which is located within the Parent company.

There must always be sufficient cash and guaranteed credit to cover the liquidity needs of the next 12 months. In addition, the maturities of the financial liabilities, including leases, have been spread over time to limit liquidity risk.

At year-end, the Company's financial liabilities amounted to SEK 104,070 thousand (57,380), and the maturity structure, which includes amortization and interest for all financial liabilities (including lease commitments), is shown in the table below.

Maturity structure of financial liabilities – undiscounted cash flows

2023 Group (TSEK)	Currency	Carrying amount	Total	Within 3 months	3 months - 1 year	1-2 years	2-3 years	> 3 years
Bank loans	SEK	34,173	39,773	2,437	7,118	9,040	8,525	12,653
Overdraft facility	SEK	1,027	1,027	–	1,027	–	–	–
Accounts payable	SEK	12,180	12,180	12,180	–	–	–	–
Contingent purchase price	SEK	10,000	10,000	–	10,000	–	–	–
Lease liabilities	SEK	16,425	25,218	1,425	4,836	4,985	3,472	10,501
Sum		**73,805**	**88,198**	**16,042**	**22,981**	**14,025**	**11,997**	**23,154**

2024 Group (TSEK)	Currency	Carrying amount	Total	Within 3 months	3 months - 1 year	1-2 years	2-3 years	> 3 years
Bank loans	SEK	68,400	77,960	4,594	13,355	17,105	16,303	26,603
Overdraft facility	SEK	3,690	3,690	3,690	–	–	–	–
Accounts payable	SEK	27,080	27,080	27,080	–	–	–	–
Contingent purchase price	SEK	4,900	5,000	–	5,000	–	–	–
Lease liabilities	SEK	22,679	26,338	2,311	5,946	6,277	4,445	7,358
Sum		**126,749**	**140,068**	**37,675**	**24,301**	**23,382**	**20,748**	**33,961**

NOTES TO THE FINANCIAL STATEMENTS

Liabilities to credit institutions as of 31 December 2024 refer to loan liabilities that amount with covenants. Covenants must be reported to the bank no later than two months after each completed quarter and are made to:

a) ensure that the Group's net debt/pro forma EBITDA on each record date does not exceed 2.5x

b) ensure that the Group's pro forma EBITDA on each record date until 30 September 2025 amounts to at least SEK 15,000 thousand and for periods thereafter to at least SEK 20,000 thousand.

Proforma EBITDA as of December 31, 2024 amounts to SEK 31,5 million, and net debt/pro forma EBITDA amounts to 1.31, which means that the Company remains within the terms of the covenants. The Company's 12-month budget for 2025 does not show that it runs a significant risk of not reaching the covenant targets in the coming year.

Market risk
Market risk means the risk that the fair value or future cash flows from financial assets and liabilities will change due to fluctuations in market prices. According to IFRS (International Financial Reporting Standards), market risks are classified into three main categories: interest rate risk, currency risk and other price risks. For the Group, currency risks are the main market risk and thus have the greatest impact on the business.

The Group's objective is to manage and control market risks within established parameters and at the same time optimise the results of risk-taking within given limits. The parameters have been established with the aim that market risks in the short term (6-12 months) will only have a marginal impact on the Group's earnings and position. In the longer term, however, lasting changes in exchange rates and interest rates will have an impact on consolidated earnings.

Interest rate risk
Interest rate risk is primarily the risk that costs and cash flows relating to financial instruments fluctuate due to changes in market interest rates. Through its net debt, the Group is exposed to interest rate risk. The interest rate risk becomes apparent when the cost of the Company's borrowing changes when prevailing market interest rates change. The Group's bank loans have a floating interest rate with a fixed interest period of 1–3 months.

Sensitivity analysis – interest rate risk
Calculated on the basis of interest-bearing loans with variable interest rates as of 31 December 2024, a percentage point change in the market interest rate would affect the Group's earnings by SEK -700 thousand (-300). This is based on the assumption that the loans as of the end of 2024 have been in place for the entire year.

Currency risk
The risk that fair values and cash flows of financial instruments may fluctuate as the value of foreign currencies changes is called currency risk. The Group is exposed to currency risk on transactions in the sense that there is a mix between the currencies in which sales, purchases, receivables and liabilities are listed. Transaction exposure entails a risk that earnings will be adversely affected by exchange rate changes for the cash flows that occur in foreign currency. The Group's inflows and outflows mainly consist of Swedish kronor (SEK), euros (EUR), British pounds (GBP), US dollars (USD) and Danish kroner (DKK).

The Group is therefore affected by these price changes in relation to SEK.

The table below shows the net nominal amounts in Swedish kronor of significant flows that constitute transaction exposure. The exposure is reported based on the Group's payment flows in the most significant currencies.

Group (TSEK)	2024	2023
EUR	-5,823	–
GBP	1,647	-12
USD	912	706
DKK	-1,396	-1,790

Sensitivity analysis - exchange rate risk
The sensitivity analysis for currency risk shows the Group's sensitivity to an increase or decrease in the value of SEK by five (5) % compared to the main currencies that Astor Group is exposed to. For transaction exposure, the effect on the Group's profit after tax is shown in the event of exchange rate fluctuations. This also includes outstanding monetary receivables and liabilities denominated in foreign currency on the balance sheet date.

NOTES TO THE FINANCIAL STATEMENTS

Transaction exposure, effect on profit and loss

Group (TSEK)	2024	2023
EUR/SEK - change of 5 %	-291	–
GBP/SEK - change of 5 %	82	-1
USD/SEK - change of 5 %	46	35
DKK/SEK - change of 5 %	-70	-90

Credit risk

Credit risk refers to the risk that the counterparty to a transaction will cause a loss to the Group by failing to fulfil its contractual obligations. The Group's exposure to credit risk is attributable to trade receivables and cash and cash equivalents. To limit the Group's credit risk, a credit assessment is made of each new customer. Many of the Group's customers are long-established customers where the credit risk can be considered low. However, monitoring is carried out on an ongoing basis in order to detect any signals of increased credit risk among customers at an early stage.

The simplified method is used to calculate credit losses on the Group's trade receivables, and it has a negligible effect. Expected credit losses have been calculated based on historical data on receivables. The expected credit losses on trade receivables are calculated using a matrix based on past events, current conditions, and forecasts of future economic conditions and the time value of money, if applicable. The estimated effect on trade receivables as of 31 December 2024 is considered to be immaterial, hence the receivables are reported at nominal values.

The Group's maximum exposure to credit risk is considered to be equal to the carrying amount of all financial assets and is reported in the table below.

Group (TSEK)	2024	2023
Accounts receivable	54,229	22,015
Other current receivables	4,041	1,441
Long-term receivables	298	298
Cash and cash equivalents	53,373	15,363
Credit exposure in recognised receivables	**111,940**	**39,117**
Credit risk in trade receivables transferred to banks (see note 27)	819	–
Maximum credit exposure	**112,759**	**39,117**

Credit risk in cash and cash equivalents

The Group has cash and cash equivalents of SEK 53,373 thousand as of December 31, 2024. For cash and cash equivalents, banks and financial institutions are counterparties. These mainly consist of the Group's main banks Swedbank and SEB, which are graded A+ based on Standard & Poor's credit ratings. The expected credit losses in cash and cash equivalents have been assessed as immaterial and have therefore not been reported.

Capital management

The Group monitors the management of the relationship between financing through equity and debt, i.e. the financial position, primarily by measuring net debt in relation to pro forma EBITDA. This measure is used to monitor the Group's borrowing covenants (see above under the maturity structure of financial liabilities for more information). When it comes to the size of equity, there are no specific metrics or targets for this.

Net debt in relation to pro forma EBITDA

Group (TSEK)	2024	2023
Financial liabilities	94,769	51,625
Minus cash and cash equivalents	-53,373	-15,363
Net debt	**41,396**	**36,262**
Pro forma EBITDA[1]	31,500	
Net debt in relation to pro forma EBITDA[1]	1.31	

[1] The Group does not report pro forma EBITDA or net debt in relation to pro forma EBITDA for 2023, as these data were not reported to the bank during the year in accordance with the covenants' requirements.

NOTES TO THE FINANCIAL STATEMENTS

Note 23. Leases

Leasing agreements where the Company is the lessee
The Group leases several types of assets. The assets mainly consist of rights of use for leased premises, machinery used in production, various office machines and cars.

Right of use access Group (TSEK)	Real estate	Equipment	Vehicle	Total
Depreciation during the year	-1,502	-1,718	-378	**-3,598**
Closing balance 31 December 2023	13,164	3,440	306	**16,910**
Depreciation during the year	-4,532	-1,826	-328	**-6,686**
Closing balance 31 December 2024	16,485	1,110	5,919	**23,515**

Additional rights of use assets in 2024 amounted to SEK 15,400 thousand (17,272) and primarily refer to assets that have been added in connection with the acquisitions of Airsafe Sweden AB and Scandiflash AB, but also of rights of use in newly acquired machines, including in Mikroponent AB.

For a maturity analysis of lease liabilities, see Note 22 Financial risks and risk management in the section on liquidity risk.

Amounts recognised in profit or loss

Group (TSEK)	2024	2023
Depreciation of right-of-use assets	-6,686	-3,598
Interest on lease liabilities	-1,176	-565

Amounts reported in the cash flow report

Group (TSEK)	2024	2023
Total cash outflows attributable to leases	-7,731	-2,021

Typically, office leases include extension options. The basic assessment is that none of these extension options will be used and no option periods are thus included in the lease liabilities. These assessments are based on the long contract period in one case and the uncertainties that prevail in other cases. A review of whether an option for extension with reasonable certainty will be exercised on office leases takes place if a significant event should occur or circumstances would change in a significant way in a way that is within the lessee's control. Payments of short-term leases and leases for lower amounts are not material.

Parent company
As of the end of December 2024, the Parent company only has one lease agreement for one car lease. In the comparison year 2023, the Parent company had no leasing agreements.

NOTES TO THE FINANCIAL STATEMENTS

Note 24. Pledged collateral and contingent liabilities

Group (TSEK)	2024-12-31	2023-12-31
Collateral provided		
In the form of collateral for own liabilities and provisions		
Real estate mortgages	–	21,000
Business mortgages	24,200	17,500
Shares	344,353	139,361
Leveraged accounts receivable	–	7,579
Total collateral pledged	**368,553**	**185,440**
Contingent liabilities		
Guarantee Swedish Customs	400	–
Guarantee commitments	–	25,900
Total contingent liabilities	**400**	**25,900**

At the end of the year, the Group transferred trade receivables to banks through factoring arrangements. The bank's right of recourse is limited and the credit risk of sold trade receivables is assessed as low. Therefore, sold accounts receivable at a carrying value of SEK 819 thousand have been booked away and no debt to the bank has been recognized.

Parent company (TSEK)	2024-12-31	2023-12-31
Collateral provided		
In the form of collateral for own liabilities and provisions		
Shares	262,423	107,963
Total collateral pledged	**262,423**	**107,963**
Contingent liabilities		
Guarantee commitments	7,000	4,000
Total contingent liabilities	**7,000**	**4,000**

Note 25. Related parties

Related parties

In 2024, the Parent company has carried out transactions with companies owned by and under the significant influence of members of the Company's Board of Directors or senior executives. The remuneration levels for these transactions have been assessed by the Board of Directors to be in line with market conditions.

Trefyr AB is owned by the Chairman of the Board of Directors of the Parent company and has mainly invoiced for acquisition-related consulting costs. NextForward AB, owned by board member Per Adamsson, has invoiced for consulting services. The services invoiced by both Trefyr AB and NextForward AB have been deemed to be services that go beyond the ordinary board assignment. Thulcandra Capital AB and Dawn Invest AB, owned by the Parent company's CFO, have invoiced for ongoing CFO services during the period when the CFO was not employed by the Parent company. As of December 31, 2024, the CFO is employed by the Parent company, which means that related party transactions for CFO services ceased at that time.

Summary of related party transactions

Group (TSEK)	2024	2023
Purchase of services from related parties		
Trefyr AB	502	215
Thulcandra Capital AB	1,365	–
Dawn Invest AB	–	896
NextForward AB	10	–
	1,877	**1,111**

CFO services have been purchased for the whole of 2024, but only for the last six months of 2023, which corresponds to the period in which the current CFO took up his position.

All related party transactions listed in the table for the Group are also found in the Parent company. In addition, the Parent company has receivables from Group companies at the end of 2024, amounting to SEK 93,423 thousand (26,520).

The transactions with related parties have been priced according to market terms.

Transactions with key executives

Senior executive Wictor Billström also participates in the Group's share option program (see note 8).

NOTES TO THE FINANCIAL STATEMENTS

Note 26. Group companies

		Carrying amount, TSEK		Ownership in %	
Holdings in subsidiaries	**Number of shares**	**2024-12-31**	**2023-12-31**	**2023-12-31**	**2023-12-31**
Scandinavian Astor Technologies, 556705–5610, Kista	4,833,295	92,942	67,500	100 %	100 %
Marstrom Composite AB, 556324–3384, Västervik	–	–	–	100 %	100 %
JPC Composite AB, 556848–1203, Avesta	–	–	–	100 %	100 %
Oscilion Teknik AB, 556705–5552, Kista	–	–	–	100 %	100 %
Oscilion System AB, 556705–5701, Kista	–	–	–	100 %	100 %
Mikroponent AB, 556011–4349, Värnamo	1,000	40,463	40,463	100 %	100 %
Airsafe Sweden AB, 556428–3223, Upplands Väsby	62,000	26,518	–	100 %	–
Scandiflash AB, 556233–2154, Uppsala	25,000	102,177	–	100 %	–
Astor Group Deutschland GmbH, HRB 295143, Munich	25,000	323	–	100 %	–

Parent company (TSEK)	**2024**	**2023**
Opening balance 1 January	107,963	67,500
Purchase	129,017	40,463
Shareholder contributions made	25,442	–
Closing balance 31 December	**262,423**	**107,963**

NOTES TO THE FINANCIAL STATEMENTS

Note 27. Specifications for the statement of cash flows

Change in liabilities in financing activities – Group (TSEK)	2024	2023
Acquisition of asset through lease	15,406	17,273

Change in liabilities in financing activities – Group (TSEK)	Bank loans	Lease debt	Overdraft credit	Total liabilities arising from financing activities
Opening balance 1 January 2023	**17,106**	**4,682**	**2,757**	**24,545**
Cash flows in financing operations				
Borrowings	21,500	–	–	21,500
Amortization loans	-4,433	–	-1,730	-6,163
Amortization of lease debt	–	-2,021	–	-2,021
Total cash flows in financing operations	**17,067**	**-2,021**	**-1,730**	**13,316**
Acquired businesses		8,455		8,455
Other changes				
Additional lease liabilities	–	5,310	–	5,310
Total other changes	**–**	**5,310**	**–**	**5,310**
Closing balance 31 December 2023	**34,173**	**16,425**	**1,027**	**51,626**
Opening balance 1 January 2024	**34,173**	**16,425**	**1,027**	**51,625**
Cash flows in financing operations				
Borrowings	72,000	–	3,690	75,690
Amortization loans	-37,773	–	-1,027	-38,800
Amortization of lease debt	–	-7,731	–	-7,731
Total cash flows in financing operations	**34,227**	**-7,731**	**2,663**	**29,159**
Acquired businesses	-	7,801	-	7,801
Other changes				
Additional lease liabilities	–	6,183	–	6,183
Total other changes	**–**	**6,183**	**–**	**6,183**
Closing balance 31 December 2024	**68,400**	**22,679**	**3,690**	**94,768**

NOTES TO THE FINANCIAL STATEMENTS

Change in liabilities in financing activities - Parent company (TSEK)	Bank loans
Opening balance 1 January 2023	–
Cash flows in financing operations	
Borrowings	15,000
Total cash flows in financing operations	**15,000**
Total other changes	**–**
Closing balance 31 December 2023	**15,000**

Opening balance 1 January 2024	15,000
Cash flows in financing operations	
Borrowings	72,000
Amortization loans	-18,600
Total cash flows in financing operations	**53,400**
Closing balance 31 December 2024	**68,400**

Credits - Group (TSEK)	2024	2023
Credits granted	12,800	8,000
Utilized credits	-3,690	-1,027
Unused credits	**9,110**	**6,973**

Factoring

In previous years, Astor Group has borrowed accounts receivable and pledged these as collateral for loans received. The Group retained all credit risk on the leveraged invoices. As of December 31, 2023, the leveraged trade receivables amounted to SEK 7,579 thousand. Cash inflows and cash outflows relating to invoice discounting are reported in the cash flow statement under operating activities to reflect the underlying nature of cash flows attributable to the sales and delivery of goods from operating activities. Liabilities attributable to invoice financing are reported as other liabilities, which are specified in Note 19.

As of April 2024, the Group has switched to transferring trade receivables to banks. The bank's right of recourse is limited and the credit risk of sold trade receivables is assessed as low. At the end of the year, the value of transferred trade receivables to banks amounted to SEK 819 thousand (-). The leveraged trade receivables have been reported as collateral for loans received, see note 24.

NOTES TO THE FINANCIAL STATEMENTS

Note 28. Events after the balance sheet date

Business combinations after the balance sheet date

Welas Oy Ltd

On December 12, 2024, Scandinavian Astor Group AB (publ)'s subsidiary Mikroponent AB entered into an agreement to acquire 100% of the shares in the Finnish company Welas Oy Ltd. Closing took place after the end of the financial year on January 23, 2025 and Welas Oy Ltd will be consolidated into the Group, and in the Astor Industry segment, as of January 23, 2025. The acquisition strengthens Mikroponent's production capacity and opens the door to new markets in the Nordic region and Europe.

Welas, which has been a trusted quality supplier to Mikroponent for over 13 years, is a specialized subcontract manufacturer of metal components, with a focus on laser cutting and laser welding. The company operates in the same segment as Mikroponent, with thin components in thicknesses from 0.01 millimeters up to 3.00 millimeters, and has strong expertise in prototype and pre-series production as well as small-scale small orders.

The initial purchase price amounts to EUR 1,350 thousand, which has been converted to the EUR/SEK exchange rate (11.4685) on the closing date 23 January 2025. EUR 1,050 thousand, corresponding to SEK 12,042 thousand, shall be paid in cash and financed through Mikroponent's own cash and cash equivalents. The remaining EUR 300 thousand, corresponding to SEK 3,450 thousand, is settled through a set-off issue where the sellers have undertaken to offset the claim against 300,000 new shares in Scandinavian Astor Group at a fixed subscription price of SEK 11.50 per share.

In addition, there is a potential earn-out of up to EUR 210 thousand, corresponding to SEK 2,408 thousand, where the sellers receive 10% of potential sales revenues from an individual customer over a five-year period. The earn-out in the acquisition analysis has been set at SEK 1,134 thousand. The provision is calculated based on a probability assessment where the expected value of the variable purchase price has been discounted with a discount rate of 6% and then gives a present value of SEK 1,134 thousand.

A preliminary acquisition analysis has been prepared as follows, where the acquisition value of the shares has been allocated to acquired net assets in the subsidiary and goodwill. Final acquisition costs are included in the Group's operating expenses in 2025.

Welas Oy (TSEK)	
Net assets of the acquired company at the time of acquisition:	
Property, plant and equipment	1,198
Financial fixed assets	148
Inventories and products in progress	1,289
Accounts receivable	415
Other receivables	711
Cash and cash equivalents	1,757
Accounts payable	-215
Other liabilities	-437
Accrued expenses and deferred income	-483
Net identifiable assets and liabilities	**4,384**
Group goodwill	12,242
Transferred compensation	**16,626**

Goodwill

Goodwill is mainly attributable to future cash flows from customers, new products and markets, as well as synergies from being part of the Scandinavian Astor Group. Goodwill does not in any way give rise to future tax-deductible expenses.

Transferred Compensation - Welas Oy (TSEK)	
Cash and cash equivalents	12,042
Issued shares (300,000 ordinary shares)	3,450
Contingent purchase price	1,134
Total Compensation Carried Over	**16,626**
Purchase price paid	12,042
Resigns: Cash and cash equivalents in the acquired business	-1,757
Impact on cash and cash equivalents	**10,285**

NOTES TO THE FINANCIAL STATEMENTS

ID Modeller
On December 19, 2024, Scandinavian Astor Group AB (publ) entered into an agreement to acquire the assets (Asset Acquisitions) of ID Modeller AB ("IDM"). IDM is based in Ljungby, Sweden, specializing in manufacturing high-quality models and prototypes for industrial needs. The purchase price amounts to approximately SEK 12,750 thousand, of which approximately SEK 7,650 thousand shall be paid in cash and financed through existing cash in Astor Group, furthermore, approximately SEK 5,100 thousand will be paid through debt securities that the sellers of IDM have undertaken to offset against 443,479 new shares in Scandinavian Astor Group at an established subscription price of SEK 11.50 per share (the "Set-off Issue") This corresponds to an EV/EBITDA multiple of 12.0 on the 2023 full-year figures but based on IDM: s preliminary figures for January to November 2024, this corresponds to a multiple of 4.1. The Board of Directors resolved on the Set-off Issue in January 2025. The closing took place after the end of the financial year on 3 February.

A preliminary acquisition analysis has been prepared as follows, where the acquisition value of the shares has been allocated to the acquired net assets of the subsidiary. Final acquisition costs of SEK 12,750 thousand are included in the Group's operating expenses in 2025.

ID Modeller (TSEK)	
Net assets of the acquired company at the time of acquisition:	
Property, plant and equipment	12,350
Inventories and products in progress	400
Net identifiable assets and liabilities	**12,750**
Transferred compensation	**12,750**

Transferred Compensation - ID Modeller (TSEK)	
Cash and cash equivalents	7,650
Issued shares (443,479 ordinary shares)	5,100
Total Compensation Carried Over	**12,750**
Purchase price paid	7,650
Impact on cash and cash equivalents	**7,650**

New Operating Segment - Astor Protect
As of April 1, 2025, Astor Group is strengthening its investment in protection and security by establishing a new business area, Astor Protect. The business area will focus on delivering advanced security and survival solutions for critical environments, with products and services in personal protective equipment, rescue equipment and tactical security systems for both public and private actors. As part of the investment, Airsafe Sweden, which was previously part of the Astor Tech business area, will be moved to Astor Protect to further strengthen the Group's safety focus. In parallel, Gabor Nagy, former Brigadier General, has been recruited as Business Area Manager.

Rename
After the end of the financial year, Oscilion System AB decided to change its name to Oscilion Naval Systems AB, which is currently being registered.

Dolprop Industries
After the end of the financial year, Astor Group and its subsidiary Oscilion System AB have entered into investment and license agreements of SEK 15 million in the subsea technology company Dolprop Industries ("Dolprop"). The investment gives a 15% ownership stake in Dolprop where there is also an option to increase Astor Group's ownership in Dolprop to 51 percent within a three-year period.

The Nomination Committee's proposal for the Board of Directors
After the end of the financial year, the Nomination Committee has presented a proposal for a Board of Directors for the 2025 Annual General Meeting.

New financial targets
On March 25, 2025, Astor Group announced new financial targets that replace previous targets. The new financial targets are for the Company to reach sales of SEK 2,500 million with an EBITDA margin of at least 15% for the full year 2028.

Directed share issue
On March 25, 2025, the Board of Directors of Astor Group resolved on a directed share issue of SEK 150 million, subject to approval by an Extraordinary General Meeting on April 11. The directed share issue was carried out to enable the Company to act quickly and competitively as well as to finance potential future acquisitions and enable investments in production capacity.

NOTES TO THE FINANCIAL STATEMENTS

Extraordinary General Meeting
In connection with the directed share issue, the Board of Directors convened an Extraordinary General Meeting which was held on April 11, 2025. All decisions were approved by the required majority.

Note 29. Explanations regarding transition to IFRS accounting standards

This financial statement for the Group is the first to be prepared in accordance with IFRS accounting standards, as set out in Note 1.

The accounting principles set out in Note 2 have been applied in the preparation of the Group's financial statements for the financial year 2024 and for the comparison years 2023 and for the Group's opening balance sheet on 1 January 2023. When preparing the Group's opening balance sheet, amounts reported in accordance with previously applied accounting principles have been adjusted in accordance with IFRS accounting standards. Explanations of how the transition from previous GAAP to IFRS accounting standards has affected the Group's financial position, financial results and cash flows are set out in the following tables and explanations thereof.

A. Leasing agreements
In accordance with previous accounting principles, the Group classified leases as operating leases, whereby lease payments were reported on a straight-line basis as a cost over the lease period. In accordance with IFRS 16, the Group's leases, with the exception of short-term leases and lesser leases, will be reported in the statement of financial position. The obligation to pay lease payments is discounted and reported as lease liabilities, divided into a short-term and a long-term part of the statement of financial position. Right of use assets for leases are initially valued at amounts corresponding to the lease liability adjusted for prepaid lease payments and are included as a separate line item in property, plant and equipment. A deferred tax asset is reported attributable to the temporary difference that arises. The operating lease expense that is recognized under other external costs is eliminated in the income statement, while costs related to depreciation of right-of-use assets and interest expenses on lease liabilities are added. The reclassification also affects the presentation of the Group's cash flows. According to previous accounting principles, cash flow attributable to operating leases has been recognized as part of operating activities. Under IFRS 16, payments are divided between the repayment of the lease liability (financing activities) and the payment of interest (operating activities).

B. Business combinations
In accordance with previous accounting principles, the Group recognised amortisation of goodwill. The amortization period on goodwill has been five years. According to IFRS accounting standards, goodwill is treated as an asset with an indefinite useful life. Therefore, goodwill is not written off but is instead subject to an impairment test of at least an annual impairment test. Goodwill is measured at cost less any accumulated impairment charges. The carrying amount of goodwill at the time of transition to IFRSs, 1 January 2023, is the residual carrying amount of goodwill at that time under previous GAAP (IFRS 1 C4 (g)). For acquisitions made after 1 January 2023, an acquisition analysis is prepared in accordance with IFRS 3 where identifiable acquired assets and liabilities are reported separately from goodwill. An acquisition analysis can then identify and lead to the accounting in the Group of certain assets and liabilities that the acquired company has not previously reported in its financial statements, such as certain intangible assets.

Acquisition-related expenses that were previously included in the Group's goodwill will be treated after the transition to IFRS accounting standards as an expense in the period in which they arise and the services are received in accordance with IFRS 3 item 53.

According to previous accounting principles, the entire excess purchase price from the acquisitions of Mikroponent AB and Airsafe Sweden AB was reported as goodwill. In connection with the translation to IFRS accounting standards, part of the respective goodwill value has been identified as customer relationships and customer contracts. Customer relationships are separable through existing customer registers and customer contracts are based on contractual relationships with customers at the time of acquisition. The value of customer relationships and customer contracts has been determined using a return value approach where the value is determined on the basis of the future return they are expected to provide. The depreciation period on current customer relationships and customer contracts has been set at 5 to 8 years

NOTES TO THE FINANCIAL STATEMENTS

C. Capitalization of loan expenses
According to previous accounting principles, costs for loans in the form of interest were recognized as financial expenses in the profit or loss. According to IAS 23 of the IFRS Accounting Standards, borrowing expenses that are either directly related to the acquisition of a qualified asset, or could have been avoided if the qualifying asset had not been acquired, is activated as part of the qualifying asset. For Astor Group, this can be applied to retained development expenses for ongoing development projects and investments in production facilities. Astor Group has chosen to apply the requirements of IAS 23 as of the date of transition to IFRS accounting standards in accordance with IFRS 1 item D23.

Effects on income statement, balance sheet, cash flow statement and equity
In subsequent compilations, the above effects on the income statement, balance sheet, cash flow statement and equity are shown as if IFRS accounting standards had been applied in 2023.

Report on Group results, 2023 (TSEK)	According to K3	A. Leasing	B. Business combinations	C. Capitalization of loan expenses	D. Reclassifications	IFRS Accounting Standards
Net sales	83,009	–	–	–	–	83,009
Other operating income	390	–	–	–	460	850
	83,399	**–**	**–**	**–**	**460**	**83,859**
Activated work on own account	5,720	–	–	–	–	5,720
Change of inventory, products in progress, etc.	1,280	–	–	–	–	1,280
Goods	-33,508	–	–	–		-33,508
Other external costs	-24,265	2,343	-463	–	–	-22,385
Personnel costs	-33,496	–	–	–	–	-33,496
Depreciation of in-tangible and property, plant and equipment	-3,927	-2,020	1,287	–	–	-4,660
Other operating expenses	-15	–	–	–	–	-15
	-88,211	**323**	**824**	**–**	**–**	**-87,064**
Operating income	**-4,812**	**323**	**824**	**–**	**460**	**-3,205**
Financial income	509	-	-	-	-460	49
Financial costs	-3,717	-322	–	1,280	–	-2,759
Net financial items	**-3,208**	**-322**	**–**	**1,280**	**-460**	**-2,710**
Profit before tax	**-8,020**	**1**	**824**	**1,280**	**–**	**-5,915**
Current tax	41	–	–	–	–	41
Deferred tax	2,512	–	–	-264	–	2,248
Profit for the year [1]	**-5,467**	**1**	**824**	**1,016**	**–**	**-3,626**

[1] Profit for the year is entirely attributable to the shareholders of the Parent company. The result for the year is in accordance with the total income for the year as there is no other comprehensive income.

NOTES TO THE FINANCIAL STATEMENTS

Report on the financial position of the Group, 1 January 2023 (TSEK)	According to K3	A. Leasing	B. Business combinations	IFRS Accounting Standards
Assets				
Intangible fixed assets	21,531	-	-404	21,127
Property, plant and equipment	34,869	-	-	34,869
Right-of-use assets	–	4,711		4,711
Total fixed assets	**56,400**	**4,711**	**-404**	**60,707**
Inventories	38,980	-	-	38,980
Trade receivable	12,118	-	-	12,118
Advances to suppliers	4,181	-	-	4,181
Deferred expenses and accrued income	587	-325	-	262
Other receivables	1,409	-	-	1,409
Short-term investments	240	-	-	240
Cash and cash equivalents	1,907	-	-	1,907
Total current assets	**59,422**	**-325**	**–**	**59,097**
Total assets	**115,822**	**4,386**	**-404**	**119,804**

NOTES TO THE FINANCIAL STATEMENTS

Report on the financial position of the Group, 1 January 2023 (TSEK)	According to K3	A. Leasing	B. Business combinations	IFRS Accounting Standards
Equity				
Share capital	5,000	–	–	5,000
Other capital contributed	38,892	–	–	38,892
Retained earnings including profit for the year	-7,004	-235	-404	-7,643
Total equity[1]	**36,888**	**-235**	**-404**	**36,249**
Debts				
Liabilities to credit institutions	14,286	–	–	14,286
Long-term lease liabilities	–	2,627	–	2,627
Provisions	872	–	–	872
Deferred tax liabilities	5,334	-61	–	5,273
Total long-term liabilities	**20,492**	**2,566**	**–**	**23,058**
Overdraft facility	2,757	–	–	2,757
Liabilities to credit institutions	2,820	–	–	2,820
Current lease liabilities	–	2,055	–	2,055
Advances from customers	27,838	–	–	27,838
Trade payable	6,786	–	–	6,786
Current tax liabilities	3,388	–	–	3,388
Other liabilities	8,544	–	–	8,544
Accrued expenses and deferred income	6,309	–	–	6,309
Total current liabilities	**58,442**	**2,055**	**–**	**60,497**
Total liabilities	**78,934**	**4,621**	**–**	**83,555**
Total equity and liabilities	**115,822**	**4,386**	**-404**	**119,804**

[1] The Group's equity is wholly attributable to the shareholders of the Parent company.

NOTES TO THE FINANCIAL STATEMENTS

Report on the financial position of the Group, 31 December 2023 (TSEK)	According to K3	A. Leasing	B. Business Acquisitions	C. Capitalization of loan expenses	IFRS Accounting Standards
Assets					
Intangible fixed assets	57,606	-	3,303	1,280	62,189
Property, plant and equipment	36,316	-	-	-	36,316
Right-of-use assets	–	16,910	-	-	16,910
Long-term receivables	298	-	-	-	298
Total fixed assets	**94,220**	**16,910**	**3,303**	**1,280**	**115,713**
Inventories	58,491	-	-	-	58,491
Trade receivable	22,015	-	-	-	22,015
Advances to suppliers	3,824	-	-	-	3,824
Deferred expenses and accrued income	3,161	-971	-	-	2,190
Other receivables	1,440	-	-	-	1,440
Short-term investments	240	-	-	-	240
Cash and cash equivalents	15,363	-	-	-	15,363
Total current assets	**104,534**	**-971**	**–**	**–**	**103,563**
Total assets	**198,754**	**15,939**	**3,303**	**1,280**	**219,276**

NOTES TO THE FINANCIAL STATEMENTS

Report on the financial position of the Group, 31 December 2023 (TSEK)	According to K3	A. Leasing	B. Business Acquisitions	C. Capitalization of loan expenses	IFRS Accounting Standards
Equity					
Share capital	8,635	-	-	-	8,635
Other capital contributed	88,288	-	-	-	88,288
Retained earnings including profit for the year	-12,471	-386	572	1,016	-11,269
Total equity [1]	**84,452**	**-386**	**572**	**1,016**	**85,654**
Debts					
Liabilities to credit institutions	28,473	-	-	-	28,473
Long-term lease liabilities	–	11,168	-	-	11,168
Provisions	1,380	-	-	-	1,380
Deferred tax liabilities	2,388	-100	2,731	264	5,283
Total long-term liabilities	**32,241**	**11,068**	**2,731**	**264**	**46,304**
Overdraft facility	1,027	-	-	-	1,027
Liabilities to credit institutions	5,700	-	-	-	5,700
Current lease liabilities	–	5,257	-	-	5,257
Advances from customers	30,145	-	-	-	30,145
Trade payable	12,180	-	-	-	12,180
Current tax liabilities	2,990	-	-	-	2,990
Other liabilities	19,478	-	-	-	19,478
Accrued expenses and deferred income	10,541	-	-	-	10,541
Total current liabilities	**82,061**	**5,257**	**–**	**–**	**87,318**
Total liabilities	**114,302**	**16,325**	**2,731**	**264**	**133,622**
Total equity and liabilities	**198,754**	**15,939**	**3,303**	**1,280**	**219,276**

[1] The Group's equity is wholly attributable to the shareholders of the Parent company.

NOTES TO THE FINANCIAL STATEMENTS

Report on cash flow for the Group, 2023 (TSEK)	According to K3	A. Leasing	B. Business combinations	C. Capitalization of loan expenses	D. Reclassifications	IFRS Accounting Standards
Ongoing operations						
Profit before tax	-8,019	1	824	1,280	-	-5,914
Adjustment for non-cash items						
Depreciation	3,927	2,020	-1,287	-	-	4,660
Financial items - net	-	-	-	-	2,250	2,250
Other items	955	-	-	-	-	955
Interest received	-	-	-	-	509	509
Interest paid	-	-	-	-	-2,759	-2,759
Income tax paid	-144	-	-	-	-	-144
	-3,281	**2,021**	**-463**	**1,280**	**-**	**-443**
Increase (-) / Decrease (+) in inventories	-12,348	-	-	-	-	-12,348
Increase (-) / Decrease (+) in operating receivables	-1,042	-	-	-	-	-1,042
Increase (+) / decrease (-) in operating liabilities	4,222	-	-	-	-	4,222
Cash flow from operating activities	**-12,449**	**2,021**	**-463**	**1,280**	**-**	**-9,611**
Investment						
Acquisition of property, plant and equipment	-3,013	-	-	-	-	-3,013
Acquisition of intangible fixed assets	-5,366	-	-	-817	-	-6,183
Acquisitions of subsidiaries/operations, net impact on cash and cash equivalents	-30,463	-	-	-	-	-30,463
Cash flow from investing activities	**-38,842**	**-**	**-**	**-817**	**-**	**-39,659**
Financing activities						
New share issue	55,269	-	-	-	-	55,269
Issue costs	-2,980	-	-	-	-	-2,980
Borrowings	15,000	-	-	-	-	15,000
Amortization of loans	-2,540	-	-	-	-	-2,540
Amortization of lease debt	-	-2,021	-	-	-	-2,021
Cash flow from financing operations	**64,749**	**-2,021**	**-**	**-**	**-**	**62,728**
Cash flow for the year	13,458	-	-463	463	-	13,458
Cash and cash equivalents at the beginning of the year	1,907	-	-	-	-	1,907
Cash and cash equivalents at year-end	**15,363**	**-**	**-463**	**463**	**-**	**15,363**

DEFINITIONS OF KEY PERFORMANCE MEASURES

EBIT
Operating profit before financial items and tax. Shows the results of the Company's operating activities.

EBITDA
Operating profit excluding depreciation and amortization of property, plant and equipment and intangible assets. EBITDA provides a picture of the business's ability to generate resources for investments and payments to financiers.

Adjusted EBITDA
Operating profit excluding items affecting comparability and depreciation and amortisation of property, plant and equipment and intangible fixed assets. Adjusted EBITDA provides a picture of the business's ability to generate resources for investments and payments to financiers.

Items affecting comparability
Items affecting comparability are special significant items that are reported separately due to their size or frequency, such as restructuring costs, major impairment charges, divestments and acquisition costs. The transactions play an important role in understanding the underlying business development.

Net debt
Interest-bearing liabilities minus cash and cash equivalents. A measure of the Company's financial position. Shows how much cash remains if all debts were paid off. A negative balance indicates a positive net cash position.

Order intake
The total value of orders received during the period in the Group. For companies that have been acquired, order values are included from the month in which the acquisition was completed.

Order book
The total value of the orders in the Group, including acquisitions, that remain to be delivered after the end of the period.

Organic growth
Change in net sales for the period compared to the corresponding period last year, after adjustments for acquisitions and exchange rate effects.

Equity per share before dilution
Share of equity attributable to Parent company shareholders in relation to the number of outstanding shares on the balance sheet date.

Equity per share after dilution
Share of equity attributable to the Parent company's shareholders in proportion to the number of outstanding shares on the balance sheet date, plus the average number of shares added upon conversion of the outstanding number of convertibles and options.

Solidity
Adjusted equity in relation to total assets.

SIGNATURES

The Board of Directors and the Managing Director declare that, to the best of their knowledge, the annual report gives a true and fair view of the Company's operations, financial position and results.

Kista 15 April 2025

Lars Granbom
Chairman of the Board of Directors

Per Adamsson
Board member

Ola Alfredsson
Board member

Robert Humeur
Board member

Kristoffer Weywadt
Board member

Mattias Hjorth
Chief Executive Officer

Our audit report was issued on
April 16, 2025

BDO Mälardalen AB (BDO)

Beata Linhammar
Authorised Public Accountant

Scandinavian Astor Group AB (publ)
559353–9322

AUDITOR'S REPORT

Translation from the Swedish original

To the general meeting of the shareholders of Scandinavian Astor Group AB. Corporate identity number 559353-9322

Report on the annual accounts and consolidated accounts

Opinions
We have conducted an audit of the annual report and the consolidated financial statements of Scandinavian Astor Group AB for the year 2024. The company's annual report and consolidated financial statements are included on pages 23–97.

In our opinion, the annual accounts have been prepared in accordance with the Annual Accounts Act and present fairly, in all material aspects, the financial position of the parent as of December 31, 2024 and its financial performance and cash flow for the year then ended in accordance with the Annual Accounts Act. The consolidated accounts have been prepared in accordance with the Annual Accounts Act and present fairly, in all material respects, the financial position of the group as of December 31, 2024 and their financial performance and cash flow for the year then ended in accordance with International Financial Reporting Standards (IFRS), as adopted by the EU, and the Annual Accounts Act. The statutory administration report is consistent with the other parts of the annual accounts and consolidated accounts.

We therefore recommend that the general meeting of shareholders adopts the income statement and balance sheet for the parent company and the group.

Basis for opinions
We conducted our audit in accordance with International Standards on Auditing (ISA) and generally accepted auditing standards in Sweden. Our responsibilities under those standards are further described in the Auditor's Responsibilities section. We are independent of the parent company and the group in accordance with professional ethics for accountants in Sweden and have otherwise fulfilled our ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinions.

Other matters
The audit of the annual accounts and consolidated accounts for the prior financial year was performed by another auditor and who submitted an auditor's report dated April 15, 2024, with unmodified opinions in the Report on the annual accounts and consolidated accounts.

Other information than the annual accounts and consolidated accounts
This document also contains information other than the annual report and the consolidated financial statements, which can be found on pages 1–22. The Board of Directors and the Chief Executive Officer are responsible for this other information.

Our opinion on the annual report and the consolidated financial statements does not cover this other information, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the annual report and the consolidated financial statements, it is our responsibility to read the information identified above and consider whether it is materially inconsistent with the annual report and the consolidated financial statements. In doing so, we also take into account the knowledge we have obtained during the audit and assess whether the other information otherwise appears to contain material misstatements.

If, based on the work we have performed on this information, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Board of Directors and the Managing Director
The Board of Directors and the Managing Director are responsible for the preparation of the annual accounts and consolidated accounts and that they give a fair presentation in accordance with the Annual Accounts Actand, concerning the consolidated accounts, in accordance with IFRS as adopted by the EU. the Board of Directors and the Managing Director are also responsible for such internal control as they determine is necessary to enable the preparation of annual accounts and consolidated accounts that are free from material misstatement, whether due to fraud or error.

In preparing the annual accounts and consolidated accounts, the Board of Directors and the Managing Director are responsible for the assessment of the company's and the group's ability to continue as a going concern. They disclose, as applicable, matters related to going concern and using the going concern basis of accounting. The going concern basis of accounting is however not applied if the Board of Directors and the Managing Director intend to liquidate the company, to cease operations, or has no realistic alternative but to do so.

AUDITOR'S REPORT

Translation from the Swedish original

Auditor's responsibility
Our objectives are to obtain reasonable assurance about whether the annual accounts and consolidated accounts as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and generally accepted auditing standards in Sweden will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these annual accounts and consolidated accounts. As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the annual accounts and consolidated accounts, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinions. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of the company's and the group's internal control relevant to our audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's and the group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors and the Managing Director.
- Conclude on the appropriateness of the Board of Directors' [and Managing Director's] use of the going concern basis of accounting in preparing the annual accounts and consolidated accounts. We also draw a conclusion, based on the audit evidence obtained, as to whether any material uncertainty exists related to events or conditions that may cast significant doubt on the company's and the group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the annual accounts and consolidated accounts or, if such disclosures are inadequate, to modify our opinion about the annual accounts and consolidated accounts. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause a company or a group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the annual accounts and consolidated accounts, including the disclosures, and whether the annual accounts and consolidated accounts represent the underlying transactions and events in a manner that achieves fair presentation.
- We plan and perform the group audit to obtain sufficient and appropriate audit evidence regarding the financial information of the companies or business units within the group as a basis for expressing an opinion on the consolidated financial statements. We are responsible for the direction, supervision and review of the audit work performed for the purpose of the group audit. We remain solely responsible for our opinions.

We must inform the Board of Directors and the Managing Director of, among other matters, the planned scope and timing of the audit. We must also inform of significant audit findings during our audit, including any significant deficiencies in internal control that we identified.

Report on other legal and regulatory requirements

Opinions
In addition to our audit of the annual accounts and consolidated accounts, we have also audited the administration of the Board of Directors and the Managing Director of Scandinavian Astor Group AB for the year 2024 and the proposed appropriations of the company's profit or loss.

We recommend to the general meeting of shareholders that the profit be appropriated in accordance with the proposal in the statutory administration report and that the members of the Board of Directors and the Managing Director be discharged from liability for the financial year.

Basis for Opinions
We conducted the audit in accordance with generally accepted auditing standards in Sweden. Our responsibilities under those standards are further

AUDITOR'S REPORT

Translation from the Swedish original

described in the Auditor's Responsibilities section. We are independent of the parent company and the group in accordance with professional ethics for accountants in Sweden and have otherwise fulfilled our ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is suficient and appropriate to provide a basis for our opinions.

Responsibilities of the Board of Directors and the Managing Director

The Board of Directors is responsible for the proposal for appropriations of the company's profit or loss. At the proposal of a dividend, this includes an assessment of whether the dividend is justifiable considering the requirements which the company's and the group's type of operations, size and risks place on the size of the parent company's and the group's equity, consolidation requirements, liquidity and position in general.

The Board of Directors is responsible for the company's organization and the administration of the company's affairs. This includes among other things continuous assessment of the company's and the group's financial situation and ensuring that the company's organization is designed so that the accounting, management of assets and the company's financial affairs otherwise are controlled in a reassuring manner. The Managing Director shall manage the ongoing administration according to the Board of Directors' guidelines and instructions and among other matters take measures that are necessary to fulfill the company's accounting in accordance with law and handle the management of assets in a reassuring manner.

Auditor's responsibility

Our objective concerning the audit of the administration, and thereby our opinion about discharge from liability, is to obtain audit evidence to assess with a reasonable degree of assurance whether any member of the Board of Directors or the Managing Director in any material respect:

- has undertaken any action or been guilty of any omission which can give rise to liability to the company, or
- in any other way has acted in contravention of the Companies Act, the Annual Accounts Act or the Articles of Association.

Our objective concerning the audit of the proposed appropriations of the company's profit or loss, and thereby our opinion about this, is to assess with reasonable degree of assurance whether the proposal is in accordance with the Companies Act. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with generally accepted auditing standards in Sweden will always detect actions or omissions that can give rise to liability to the company, or that the proposed appropriations of the company's profit or loss are not in accordance with the Companies Act.

As part of an audit in accordance with generally accepted auditing standards in Sweden, we exercise professional judgment and maintain professional scepticism throughout the audit. The examination of the administration and the proposed appropriations of the company's profit or loss is based primarily on the audit of the accounts. Additional audit procedures performed are based on our professional judgment with starting point in risk and materiality. This means that we focus the examination on such actions, areas and relationships that are material for the operations and where deviations and violations would have particular importance for the company's situation. We examine and test decisions undertaken, support for decisions, actions taken and other circumstances that are relevant to our opinion concerning discharge from liability. As a basis for our opinion on the Board of Directors' proposed appropriations of the company's profit or loss we examined whether the proposal is in accordance with the Companies Act. .

Stockholm April 16, 2025

BDO Mälardalen AB
Beata Lihammar
Authorized Public Accountant

This is a translation of the Swedish language original. In the event of any differences between this translation and the Swedish language original, the latter shall prevail.

Astor Group intends to publish financial reports according to the table to the right →

The Company's financial reports will be made available via the Cision news service and the Company's website www.astorgroup.se

Report	Date
Interim report Jan - Mar 2025	2025-05-13
Annual General Meeting 2025	2025-05-22
Interim report Jan - June 2025	2025-08-26
Interim report Jan - Sep 2025	2025-11-12
Year-end report 2025	2026-02-25

For further information please contact:
Mattias Hjorth
Chief Executive Officer of Scandinavian Astor Group AB (publ)
Mail: ir@astorgroup.se

Scandinavian Astor Group AB (publ)
org. no. 559353-9322
Torshamnsgatan 9, 164 40 Kista, Sweden
ir@astorgroup.se

