## Qliro Group

## Continued growth and successful launch of Qliro payment solution

## Year-End Report 2014

## Fourth Quarter

- Net sales, excluding divested operations, increased by $15 \%$, amounting to SEK $1,649.6(1,438.7)$ million. Including divested operations, net sales increased by $12 \%$, amounting to SEK 1,649.6 $(1,470.6)$ million.
- Operating profit, excluding divested operations, non-recurring items and Qliro Financial Services amounted to SEK 21.9 million (25.0). Including divested operations, non-recurring items and Qliro Financial Services, the operating profit amounted to SEK -3.6 million (profit 26.6).
- Net income totalled SEK -7.0 (15.8) million.
- Earnings per share amounted to SEK -0.06 (0.13).
- Cash flow from operations, excluding Qliro Financial Services, amounted to SEK 256.4 (138.0) million. Including Qliro Financial Services, cash flow from operations amounted to SEK 86.6 million.
- During the quarter, the rights issue of approximately SEK 647 million and the early redemption of the convertible bond of SEK 250 million was carried out.

Full year 2014

- Net sales, excluding divested operations, increased by $15 \%$, amounting to SEK $4,966.8(4,326.8)$ million. Including divested operations, net sales increased by $13 \%$, amounting to SEK $5,014.9(4,440.5)$ million.
- Operating profit, excluding divested operations, non-recurring items and Qliro Financial Services, amounted to SEK 22.8 (-0.3) million. Including divested operations, non-recurring items and Qliro Financial Services, operating profit totalled SEK 33.0 (-48.0) million.
- Net income amounted to SEK 5.4 (-67.3) million.
- Earnings per share amounted to SEK 0.02 (-0.65).
- Cash flow from operations, excluding Qliro Financial Services, amounted to SEK 74.7 (-138.6) million. Including Qliro Financial Services, cash flow from operations amounted to SEK - 106.5 million.

For a statement of sales of operations and non-recurring items, see page 5. For a statement showing the impact of Qliro Financial Services, see pages 4,5 and 11 .

## CEO statement

Paul Fischbein, President \& CEO comments: "Qliro Group's sales are continuing to display strong momentum. All segments showed growth in the fourth quarter and total sales in 2014 reached SEK 5 billion for the first time, while underlying operating income for the full year before depreciation and amortisation (EBITDA) amounted to SEK 49 million. The Group's cash flow from operations, excluding Qliro Financial Services's loan book, was positive and amounted to SEK 75 million for the full year.

We have entered into an extremely exciting phase in the company's history. In the fourth quarter we changed the name of the Group to Qliro Group, and this change marks the fact that we now rapidly form a new future for the business. The launch of our payment solution Qliro is a good example of a key initiative and it was introduced to the market in December, with considerable success. We are therefore looking forward to the continued roll-out of the payment solution, which is progressing at a high pace.

All our companies are showing strong growth and we are continuing to invest in our businesses. In addition to the continued investment in the Qliro payment solution, we will be relocating Lekmer's warehouse operations to a new facility, generating capacity for persistent high growth and improved efficiency. The consolidation of CDON's warehouse operations will continue in 2015 and we are also working on improving Nelly's and Tretti's logistics operations through continued investments in systems and equipment.

Nelly showed growth of $14 \%$ in the fourth quarter in a market that was sluggish as a result of the warm weather, and the rapid strengthening of the US dollar which had a negative impact of around SEK 4 million on

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the fourth quarter earnings. However, underlying profit, excluding currency effects, on our home market, Sweden, remained stable. Sales for Gymgrossisten rose by $14 \%$, displaying an EBIT margin of $7 \%$.

The number of retailers affiliated to CDON Marketplace rose to 402 , which boosts the future growth potential for CDON Marketplace. CDON increased sales by $9 \%$ in the quarter, and, despite major investments, succeeded in making a positive underlying profit of almost SEK 6 million. The total business volume for CDON including Marketplace rose by $12 \%$ in the fourth quarter.

The fourth quarter saw the completion of Qliro Group's rights issue, raising SEK 647 million for the company before transaction costs, which both strengthens us financially and creates new opportunities for the company. I would like to take this opportunity to express my thanks to the shareholders for your confidence in Qliro Group and our plans for the future."

## Forward-looking statement

Qliro Group's long-term goal for sales growth is growth that is consistent with or above that of the market for each segment. Qliro Group's long-term profitability goal is detailed in the table below. During 2015 market related investments is expected to, compared with 2014, at a higher degree be concentrated to the Nordics. No forecast is being submitted for 2015.

CDON.com's previously communicated consolidation of warehouse operations to Ljungby, Sweden, was initiated in the fourth quarter 2014 and has so far had a negative impact on earnings totalling SEK 11.6 million. This cost is expected to amount to a total of SEK 15-20 million, rather than the previously anticipated cost of SEK 10-15 million. The remaining SEK 3.4-8.4 million will be reported separately throughout 2015.

The cost of relocating Lekmer's warehouse operations from Falkenberg to Arlandastad just north of Stockholm city is expected to amount to SEK 15-20 million and will affect earnings for the first quarter 2015. The cost of moving is expected to, on an annual basis, be offset by the savings generated by the move.

Provided that the Group companies deliver sales volumes in accordance with their business plans, the objective is for Qliro Financial Services to generate positive earnings for the full year 2016 and contribute approximately SEK 100 million to consolidated earnings before tax (EBT) for the full year 2018.

Qliro Groups long-term profitability goals:

| Segment | Sales growth | EBITDA-margin |
| :--- | :---: | :--- |
| Nelly |  | $5-7 \%$ |
| Lekmer | Growth in line with or | $3-5 \%$ |
| CDON.com | above market for each | $2-3 \%$ |
| Gymgrossisten | respective segment | $7-9 \%$ |
| Tretti |  | $2-4 \%$ |

## Significant events during and after the fourth quarter 2014

## Lekmer moves to new warehouse

In January, Lekmer announced that the company will relocate its warehouse operations from Falkenberg to Schenker at Arlandastad. The move gives Lekmer access to a larger warehouse area and an automated goods flow, while freeing up capacity for Nelly's continued expansion in Falkenberg. The warehouse relocation is expected to bring about significant improvements in efficiency and reduced handling costs for Lekmer. The cost of the move is expected to amount to SEK 15-20 million and will impact Lekmer's earnings for Q1 2015. As a consequence, the Group's subsidiary CDON Group Logistics intends to reorganise operations, with an initial reduction in personnel of 55 positions. The changes will be carried out in the spring and non-recurring costs

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attributable to the reduction in personnel are included in the above-mentioned moving cost. The cost of moving is expected to be offset by the savings generated on an annual basis by the move.

## CDON Group becomes Qliro Group

Qliro Group AB (publ.), previously CDON Group AB (publ.), announced on 7 January 2015 that the Swedish Companies Registration Office has registered the new articles of association that were adopted at the Extraordinary General Meeting in Stockholm on 21 November, 2014. From now on the company's name will be Qliro Group AB (publ.). The name of the company's shares, which are traded on the NASDAQ Stockholm's MidCap list, will therefore change to Qliro Group, with the ticker symbol "QLRO".

CDON Group's rights issue fully subscribed and completed
On 30 December, 2014, CDON Group AB announced the final outcome of the rights issue in CDON Group AB. The issue was fully subscribed and raised approximately SEK 647 million before transaction costs. The total number of shares and votes in CDON Group subsequently amounts to 150,444,779, of which 149,269,779 are ordinary shares and $1,175,000$ are Class C shares. All 1,175,000 C shares are held by the CDON Group. The increase in the number of shares totals 49,756,593 ordinary shares.

## Qliro payment service launched in Sweden

On 1 December, 2014, CDON Group AB announced the launch of the payment solution Qliro for invoice payments and payment by instalments on the Group's online stores Nelly, NLYman, Lekmer and CDON.com in Sweden.

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The Group's financial summary, excluding divestments of operations and non-recurring items*

| (SEK million) | $\begin{array}{r} 2014 \\ \text { Oct-Dec } \end{array}$ | $\begin{array}{r} 2013 \\ \text { Oct-Dec } \end{array}$ | Change | $\begin{array}{r} 2014 \\ \text { Jan-Dec } \end{array}$ | $\begin{array}{r} 2013 \\ \text { Jan-Dec } \end{array}$ | Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Netsales | 1,649.6 | 1,438.7 | 15\% | 4,966.8 | 4,326.8 | 15\% |
| Gross profit | 218.7 | 206.2 | 6\% | 710.4 | 608.7 | 17\% |
| Gross margin (\%) | 13.3\% | 14.3\% |  | 14.3\% | 14.1\% |  |
| EBITDA | 15.2 | 30.8 |  | 34.6 | 20.3 |  |
| EBITDA margin (\%) | 0.9\% | 2.1\% |  | 0.7\% | 0.5\% |  |
| EBIT | 8.0 | 25.0 |  | 8.6 | -0.3 |  |
| EBIT margin (\%) | 0.5\% | 1.7\% |  | 0.2\% | 0.0\% |  |
| Cash flow from operations, excl. Qliro Financial Services' Ioan book | 256.4 | 138.0 |  | 74.7 | -138.6 |  |
| Cash flow from operations, incl. Qliro Financial Services' Ioan book | 86.6 | 138.0 |  | -106.5 | -138.6 |  |
| Opening inventory balance | 689.3 | 552.5 | 25\% | 506.4 | 561.7 | -10\% |
| Closing inventory balance | 657.9 | 506.4 | 30\% | 657.9 | 506.4 | 30\% |

* The effect of the sale of Heppo and Rum 21 and non-recurring items that have been excluded are shown on page 5.



## Result summary

The Group's net sales, excluding divested operations, rose by $15 \%$ in the fourth quarter year-on-year, and by $15 \%$ for the full year 2014. The Group's sales, excluding currency effects and divested operations, rose by $13 \%$ in Q4 and by $14 \%$ for the full year. All the Group's segments displayed growth in the fourth quarter.

The Group's online retailers attracted 87.8 (72.8) million visitors in the fourth quarter and 275.3 (242.9) million visitors during the full year. The Group's online retailers generated 2.9 (2.6) million orders in the fourth quarter and 8.5 (7.8) million orders during the full year.

The Group's gross margin, excluding non-recurring items and divested operations, amounted to $13.3 \%$ (14.3\%) in the fourth quarter. The gross margin for the full year totalled $14.3 \%$ ( $14.1 \%$ ). The gross margin has been negatively affected by currency fluctuations, chiefly resulting from the appreciation of the US dollar.

The Group's operating profit (EBIT), excluding divested operations and non-recurring items, totalled SEK 8.0 (25.0) million for the quarter and SEK $8.6(-0.3)$ million for the full year. Operating profit excluding divested operations, non-recurring items and Qliro Financial Services, amounted to SEK 21.9 (25.0) million for the quarter and SEK $22.8(-0.3)$ million for the full year. During the quarter, a non-recurring item of approximately SEK - 11.6 million was reported relating to the previously communicated warehouse consolidation in CDON.com.

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Consolidated net financial expenses totalled SEK -6.6 (-6.2) million for the quarter, which primarily reflected interest expenses up until the repayment of the Group's convertible bond but also negative currency effects of SEK 2.6 million. Net financial items amounted to SEK - 24.6 ( -34.1 ) million for the full year.

The Group's income before tax amounted to SEK -10.2 (20.4) million for the quarter. In the fourth quarter the Group reported tax revenue of SEK 3.2 (cost 4.7) million, as a result of capitalised loss carry forwards. Profit before tax totalled SEK $8.3(-82.1)$ million for the full year.

Net income totalled SEK -7.0 (15.8) million and earnings per share before and after dilution totalled SEK $-0.06(0.13)$ for the quarter. Net income for the full year totalled SEK 5.4 (-67.3) million and earnings per share before and after dilution totalled SEK 0.02 (-0.65).

## Cash flow and financial position

Consolidated cash flow from operating activities amounted to SEK 6.4 (29.1) million during the quarter. The cash flow effect from changes in working capital was positive, totalling SEK 80.2 (109.0) million despite a negative cash flow effect of SEK - 169.7 million attributable to the development of Qliro Financial Services' loans to the public. Cash flow from operations in the fourth quarter amounted to SEK 86.6 (138.0) million, excluding the development of Qliro Financial Services' loan book of SEK 256.4 (138.0) million. Cash flow from operations for the full year improved, amounting to SEK -106.5 (-138.6) million. Excluding the build-up of Qliro Financial Services' loan book, cash flow from operations amounted to SEK 74.7 (-138.6) million.

Group cash flow from investing activities amounted to SEK -30.4 (-15.1) million in the fourth quarter and is mainly attributable to continued investments in Qliro Financial Services, along with the development of web platforms and logistics operations. The negative cash flow was offset by the third and final payment of SEK 3.3 million that the Group received during the quarter, relating to the purchase price for the divested business Rum21. Investments in non-current assets for the full year amounted to SEK -95.6 (-49.9) million, of which approximately SEK 29 million is attributable to investments in Qliro Financial Services.

Cash flow from financing activities totalled SEK 374.8 (0.7) million and is attributable to the rights issue carried out during the quarter. The issue generated a cash injection after transaction costs of approximately SEK 626.3 million. In connection with the issue, the Group carried out early redemption of its convertible bond of a nominal amount of SEK - 250 million.

Group cash and cash equivalents, including translation differences, increased by SEK 431.6 million during the quarter, to SEK 534.0 (288.9) million. The Group had no liabilities at year end.

Total consolidated assets on the reporting date grew by $34.0 \%$ year-on-year to SEK $2,360.8(1,761.6)$ million. Capital employed amounted to SEK 780.4 million at the end of the quarter.

Consolidated equity increased in Q4 to SEK 1,314.3 (690.9) million, compared with SEK 698.9 million at the end of the third quarter. The increase is primarily attributable to the completed rights issue.

Summary of sales of operations and non-recurring items*

| SUMMARY OF DIVESTED ENTITIES | 2014 <br> Oct-Dec | $\mathbf{2 0 1 3}$ <br> Oct-Dec | 2014 <br> Jan-Dec | 2013 <br> Jan-Dec |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Revenue | $\mathbf{0 . 0}$ | $\mathbf{3 1 . 9}$ | $\mathbf{4 8 . 0}$ | $\mathbf{1 1 3 . 7}$ |
| Divested entity (Heppo \& Rum 21) | 0.0 | 31.9 | 48.0 | 113.7 |
| Operating Profit | $\mathbf{- 1 1 . 6}$ | $\mathbf{1 . 6}$ | $\mathbf{2 4 . 4}$ | $\mathbf{- 4 7 . 8}$ |
| Gymgrossisten | 0.0 | 0.0 | 0.0 | -5.6 |
| CDON | -11.6 | 0.0 | -11.6 | -32.0 |
| Divested entity (Heppo \& Rum 21) and other | 0.0 | 1.6 | 36.0 | -10.1 |

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## Development per segment

Segment reporting was changed in the third quarter to include a number of new key ratios, as well as to report CDON.com and Lekmer as separate segments. As of the fourth quarter, Qliro Financial Services is also being reported as a separate segment.

CDON.com*

| (SEK million) | $\begin{array}{r} 2014 \\ \text { Oct-Dec } \end{array}$ | $\begin{array}{r} 2013 \\ \text { Oct-Dec } \end{array}$ | Change | $\begin{array}{r} 2014 \\ \text { Jan-Dec } \end{array}$ | $\begin{array}{r} 2013 \\ \text { Jan-Dec } \end{array}$ | Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Netsales | 672.6 | 616.4 | 9\% | 1,887.8 | 1,839.3 | 3\% |
| EBITDA | 7.9 | 5.8 |  | 4.0 | 9.8 |  |
| EBITDA margin (\%) | 1.2\% | 0.9\% |  | 0.2\% | 0.5\% |  |
| EBIT | 5.7 | 4.0 |  | -4.0 | 2.2 |  |
| EBIT margin (\%) | 0.9\% | 0.7\% |  | -0.2\% | 0.1\% |  |
| Cash flow from operations | 130.3 | 75.2 |  | 9.2 | -65.8 |  |
| Investments (CAPEX) | -6.0 | -4.8 |  | -17.6 | -12.6 |  |
| Cash flow after investments | 124.4 | 70.3 |  | -8.3 | -78.4 |  |
| Opening inventory balance | 214.2 | 172.6 | 24\% | 188.7 | 253.3 | -26\% |
| Closing inventory balance | 237.9 | 188.7 | 26\% | 237.9 | 188.7 | 26\% |
| Active customers (thousand)** | 1,733 | 1,818 | -5\% | 1,733 | 1,818 | -5\% |
| Visits (thousand) | 28,228 | 27,762 | 2\% | 82,857 | 87,887 | -6\% |
| Orders (thousand) | 1,314 | 1,345 | -2\% | 3,647 | 4,044 | -10\% |
| Average shopping basket (SEK) | 556 | 481 | 15\% | 551 | 468 | 18\% |

CDON.com is a leading Nordic online retailer with a strong market position. From initially only selling media products, the product offering has gradually been broadened and today includes a wide range, featuring everything from consumer electronics to sports \& leisure, clothing \& shoes and toys. Sales in CDON.com rose by $9 \%$ in Q4 and by $3 \%$ for the full year. Sales excluding currency effects rose by $8 \%$ in Q4 and by $2 \%$ for the full year.

During the quarter, CDON Marketplace experienced healthy growth and over 400 external retailers have joined CDON Marketplace. During the year, CDON Marketplace increased sales by around $48 \%$ to approximately SEK 145 (98) million and the number of orders increased by $57 \%$.

Sales of media-related products saw a decline during the quarter to $38 \%$ (41\%) of total sales, and to $35 \%$ (40\%) for the full year. This resulted in a reduced number of active customers, visits and orders. However, during the fourth quarter the number of visits increased, mainly due to increased traffic attributable to CDON Marketplace.

An increase in the average order value had a positive impact on operating profit and despite major investments in ongoing restructuring, CDON.com achieved a positive underlying operating profit of almost SEK 6 million.

CDON.com's previously communicated consolidation of warehouse operations to Ljungby, Sweden, was initiated in the fourth quarter. The move is conducted in stages over a period of 12 months and the new warehouse is expected to be fully operational during the second half of 2015. The total costs attributable to the move are expected to amount to SEK 15-20 million, rather than the previously anticipated cost of SEK 10-15 million. Costs in the fourth quarter attributable to the warehouse consolidation totalled SEK 11.6 million and are reported as a non-recurring item.

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| Nelly |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (SEK million) | $\begin{array}{r} 2014 \\ \text { Oct-Dec } \end{array}$ | $\begin{array}{r} 2013 \\ \text { Oct-Dec } \end{array}$ | Change | $\begin{array}{r} 2014 \\ \text { Jan-Dec } \end{array}$ | $\begin{array}{r} 2013 \\ \text { Jan-Dec } \end{array}$ | Change |
| Net sales | 343.7 | 300.4 | 14\% | 1,102.0 | 932.6 | 18\% |
| EBITDA | -0.8 | 4.9 |  | -10.0 | -13.7 |  |
| EBITDA margin (\%) | -0.2\% | 1.6\% |  | -0.9\% | -1.5\% |  |
| EBIT | -2.3 | 3.9 |  | -14.7 | -16.0 |  |
| EBIT margin (\%) | -0.7\% | 1.3\% |  | -1.3\% | -1.7\% |  |
| Cash flow from operations | 41.9 | 9.3 |  | -3.4 | -71.9 |  |
| Investments (CAPEX) | -5.5 | -7.8 |  | -20.6 | -13.6 |  |
| Cash flow after investments | 36.4 | 1.5 |  | -24.0 | -85.6 |  |
| Opening inventory balance | 243.4 | 183.4 | 33\% | 124.7 | 159.6 | -22\% |
| Closing inventory balance | 196.2 | 124.7 | 57\% | 196.2 | 124.7 | 57\% |
| Active customers (thousand)* | 1,229 | 972 | 26\% | 1,229 | 972 | 26\% |
| Visits (thousand) | 40,406 | 29,705 | 36\% | 135,082 | 109,329 | 24\% |
| Orders (thousand)** | 823 | 687 | 20\% | 2,681 | 2,078 | 29\% |
| Average shopping basket (SEK) | 573 | 615 | -7\% | 585 | 631 | -7\% |

* Last twelve months ** From now reported before returns

Nelly comprises the online stores Nelly.com, NLYman.com and Members.com. Nelly's sales were up by 14\% in Q4 and by $18 \%$ for the full year. Sales excluding currency effects rose by $13 \%$ in the quarter and by $17 \%$ in the full year.

Nelly.com achieved growth in all markets in Q4, but sales growth and profitability were affected negatively by the warm weather in the Nordic countries during the quarter. Growth in the domestic Swedish market was healthy, amounting to $20 \%$, while the operating margin reached approximately $4 \%$. The Netherlands continued to be the largest market outside the Nordics. The fourth quarter saw the launch of a new logo and a new responsive website, providing an enhanced customer experience for tablets and smartphones. The change generates excellent opportunities for continued growth within these two key sales channels.

Currency fluctuations had a negative impact on operating profit of around SEK 4 million in the fourth quarter. The impact is primarily attributable to the appreciation of the US dollar. Apart from this effect, the underlying operating profit improved compared to the previous year as a result of increased sales volumes and initiatives to raise efficiency in the value chain and within logistics.

| Other data | 2014 | 2013 | Change | 2014 | 2013 | Change <br> Oct-Dec |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Oct-Dec | $\%$-units | Jan-Dec | Jan-Dec | $\%-$ units |  |

[^1]Qliro Group
Gymgrossisten*

| (SEK million) | $\begin{array}{r} 2014 \\ \text { Oct-Dec } \end{array}$ | $\begin{array}{r} 2013 \\ \text { Oct-Dec } \end{array}$ | Change | $\begin{array}{r} 2014 \\ \text { Jan-Dec } \end{array}$ | $\begin{array}{r} 2013 \\ \text { Jan-Dec } \end{array}$ | Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 200.2 | 175.3 | 14\% | 831.1 | 677.4 | 23\% |
| EBITDA | 14.8 | 15.2 |  | 68.9 | 64.2 |  |
| EBITDA margin (\%) | 7.4\% | 8.7\% |  | 8.3\% | 9.5\% |  |
| EBIT | 14.0 | 14.2 |  | 65.9 | 60.5 |  |
| EBIT margin (\%) | 7.0\% | 8.1\% |  | 7.9\% | 8.9\% |  |
| Cash flow from operations | 10.5 | 3.0 |  | 76.3 | 40.9 |  |
| Investments (CAPEX) | -1.7 | -0.4 |  | -6.9 | -7.6 |  |
| Cash flow after investments | 8.8 | 2.6 |  | 69.4 | 33.3 |  |
| Opening inventory balance | 85.0 | 74.9 | 14\% | 85.9 | 63.6 | 35\% |
| Closing inventory balance | 97.1 | 85.9 | 13\% | 97.1 | 85.9 | 13\% |
| Active customers (thousand)** | 527 | 442 | 19\% | 527 | 442 | 19\% |
| Visits (thousand) | 5,014 | 4,212 | 19\% | 20,090 | 16,984 | 18\% |
| Orders (thousand) | 271 | 220 | 23\% | 1,087 | 880 | 23\% |
| Average shopping basket (SEK) | 741 | 786 | -6\% | 768 | 762 | 1\% |

* Excluding previous year's non-recurring items, which are detailed on page 5
** Last twelve months

Gymgrossisten comprises the online stores Gymgrossisten.se in Sweden, Gymgrossisten.no in Norway, Fitnesstukku.fi in Finland, Bodystore.dk in Denmark and Gymsector.com in Germany, Austria and the rest of the EU, Bodystore.com and Milebreaker.com. Gymgrossisten's sales grew by $14 \%$ in Q4 and by $23 \%$ for the full year. Sales excluding currency effects rose by $13 \%$ in the quarter and by $21 \%$ for the full year.

Gymgrossisten continued to display healthy sales growth, although growth did slow compared with previous quarters. The number of customers, orders and visits displayed a solid increase during the quarter, but the average order value was lower compared to the same quarter last year. The expansion of the range of private label products persisted via several product launches under the Star Nutrition brand and Chained Nutrition.

Increased sales had a positive impact on operating profit, however profit was negatively affected by higher marketing costs resulting from increased competition and continued investments in IT and product development.

| Other data | $\begin{array}{r} 2014 \\ \text { Oct-Dec } \end{array}$ | $\begin{array}{r} 2013 \\ \text { Oct-Dec } \end{array}$ | Change <br> \%-units | $\begin{array}{r} 2014 \\ \text { Jan-Dec } \end{array}$ | $\begin{array}{r} 2013 \\ \text { Jan-Dec } \end{array}$ | Change \%-units |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Share, private label sales | 40\% | 42\% | -2\% | 43\% | 42\% | 1\% |
| Return ratio* | 2\% | 1\% | 0\% | 2\% | 1\% | 0\% |
| Product margin | 37\% | 38\% | -1\% | 36\% | 38\% | -2\% |
| Fulfillment and distribution costs | 13\% | 13\% | -1\% | 13\% | 13\% | 0\% |
| Nordics, share of net sales | 98\% | 98\% | 0\% | 98\% | 98\% | 0\% |
| Nordics, EBIT margin | 7\% | 9\% | -2\% | 9\% | 9\% | 0\% |

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## Tretti

| (SEK million) |  |  | Change |  |  | Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 193.6 | 179.4 | 8\% | 668.7 | 568.8 | 18\% |
| EBITDA | 2.2 | 4.5 |  | 6.5 | 6.1 |  |
| EBITDA margin (\%) | 1.1\% | 2.5\% |  | 1.0\% | 1.1\% |  |
| EBIT | 1.5 | 3.7 |  | 3.4 | 2.4 |  |
| EBIT margin (\%) | 0.8\% | 2.1\% |  | 0.5\% | 0.4\% |  |
| Cash flow from operations | 4.1 | 6.7 |  | 6.7 | -2.4 |  |
| Investments (CAPEX) | -0.2 | -0.5 |  | -1.3 | -1.0 |  |
| Cash flow after investments | 3.8 | 6.1 |  | 5.4 | -3.4 |  |
| Opening inventory balance | 61.9 | 50.8 | 22\% | 64.2 | 51.4 | 25\% |
| Closing inventory balance | 61.5 | 64.2 | -4\% | 61.5 | 64.2 | -4\% |
| Active customers (thousand)* | 282 | 222 | 27\% | 282 | 222 | 27\% |
| Visits (thousand) | 3,392 | 3,027 | 12\% | 11,946 | 10,136 | 18\% |
| Orders (thousand)** | 113 | 109 | 3\% | 336 | 295 | 14\% |
| Average shopping basket (SEK)*** | 1,754 | 1,709 | 3\% | 2,058 | 2,011 | 2\% |

* Last twelve months
** Incl. orders via CDON.com Marketplace
*** Incl. services sold
Tretti's sales increased by $8 \%$ in Q4 and by $18 \%$ for the full year. Sales excluding currency effects rose by $8 \%$ in the quarter and by $18 \%$ in the full year.

In the fourth quarter, Tretti showed growth within all product categories despite the product category Home and Garden being affected by the lack of snow and cold weather, which resulted in lower sales of winter products such as snow blowers. Tretti celebrated its tenth anniversary as a company in Q4 2014.

Increased costs attributable to investments in personnel had a negative impact on operating profit for the fourth quarter. Since the end of the quarter, work has begun on coordinating Tretti's operations at the company's offices in Stockholm. The move is expected to be completed during the first half of 2015.

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| Lekmer |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| (SEK million) | 2014 | 2013 | Change | 2014 | 2013 | Change |
| Oct-Dec | Oct-Dec |  | Jan-Dec | Jan-Dec |  |  |
| EBITDA | $\mathbf{2 4 3 . 2}$ | 169.2 | $44 \%$ | $\mathbf{4 8 4 . 0}$ | 317.0 | $53 \%$ |
| EBITDA margin (\%) | $\mathbf{1 0 . 7}$ | 5.5 |  | $\mathbf{2 . 2}$ | -1.5 |  |
| EBIT | $\mathbf{4 . 4 \%}$ | $3.3 \%$ |  | $\mathbf{0 . 5 \%}$ | $-0.5 \%$ |  |
| EBIT margin (\%) | $\mathbf{1 0 . 2}$ | 5.2 |  | $\mathbf{0 . 5}$ | -2.6 |  |
| Opening inventory balance | $\mathbf{4 . 2 \%}$ | $3.0 \%$ |  | $\mathbf{0 . 1 \%}$ | $-0.8 \%$ |  |
| Closing inventory balance | $\mathbf{8 4 . 7}$ | 71.0 | $19 \%$ | $\mathbf{4 2 . 9}$ | 33.7 | $27 \%$ |
| Active customers (thousand)* | $\mathbf{6 5 . 0}$ | 42.9 | $52 \%$ | $\mathbf{6 5 . 0}$ | 42.9 | $52 \%$ |
| Visits (thousand) | $\mathbf{4 0 8}$ | 299 | $37 \%$ | $\mathbf{4 0 8}$ | 299 | $37 \%$ |
| Orders (thousand) | $\mathbf{1 0 , 8 0 8}$ | 8,070 | $34 \%$ | $\mathbf{2 5 , 3 4 8}$ | 18,542 | $37 \%$ |
| Average shopping basket (SEK) | $\mathbf{3 8 9}$ | 270 | $44 \%$ | $\mathbf{7 8 2}$ | 534 | $46 \%$ |

* Last twelve months

Lekmer displayed continued strong growth and sales were up $44 \%$ in Q4 and $53 \%$ for the full year. Sales excluding currency effects rose by $42 \%$ in the quarter and by $52 \%$ in the full year.

During the quarter the company continued to invest in growth and increasing market share. Lekmer's brick and mortar store, which opened at Barkaby outlet centre outside Stockholm in April 2014, continued to perform well.

Lekmer's operating profit saw an improvement in Q4 year-on-year, mainly driven by increased sales.
In January, Lekmer announced that the company will relocate its warehouse operations from Falkenberg to Arlandastad. The move gives Lekmer access to a larger warehouse area and an automated goods flow. The warehouse relocation is expected to bring about significant improvements in efficiency and reduced fulfillment costs for Lekmer. The cost of the move is expected to amount to SEK $15-20$ million and will impact Lekmer's earnings for Q1 2015. The cost of moving is expected to be offset by the savings generated on an annual basis by the move.

## Qliro Group

## Qliro Financial Services

| (Mkr) | $\begin{array}{r} 2014 \\ \text { Oct-Dec } \end{array}$ | $\begin{array}{r} 2013 \\ \text { Oct-Dec } \end{array}$ | Change | $\begin{array}{r} 2014 \\ \text { Jan-Dec } \end{array}$ | $\begin{array}{r} 2013 \\ \text { Jan-Dec } \end{array}$ | Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest income | 0.2 |  |  | 0.1 |  |  |
| Other income | 2.0 |  |  | 2.2 |  |  |
| Total operating income | 2.2 |  |  | 2.3 |  |  |
| Administrative expenses | -11.6 |  |  | -12.0 |  |  |
| Other operating expenses | -4.6 |  |  | -4.6 |  |  |
| EBIT | -13.9 |  |  | -14.2 |  |  |
| Loans to the public | 181.2 |  |  | 181.2 |  |  |
| of which externally financed | 0.0 |  |  | 0.0 |  |  |
| Business volume | 323.5 |  |  | 343.6 |  |  |
| Orders (thousand) | 407 |  |  | 428 |  |  |
| Average shopping basket (SEK) | 794 |  |  | 802 |  |  |

Qliro Group's payment and consumer financing solution, Qliro Payment Solution, was piloted during the year on Members and Tretti's Swedish sites. The payment solution was launched on CDON.com, Nelly and Lekmer's Swedish sites on 1 December. During the fourth quarter, the payment solution processed 407,000 orders. Both the organisation and the technical systems coped well with the volumes and Qliro Financial Services' underlying business volumes were consistent with the plan. By the end of the year, lending to the public totalled SEK 181.2 million.

At the end of 2014, the segment had 42 employees and the organisation is expected to grow further, primarily within technology, credit management and customer service, as the segment develops and expands into new markets. During the first half of 2015, Qliro Payment Solution will be launched on Gymgrossisten's Swedish site. Furthermore, improvements to the offering are planned, along with preparations for a launch on the Finnish market during the first half of 2015.

## Qliro Group

## Parent company

The Qliro Group AB parent company reported sales of SEK 8.0 (14.1) million in the fourth quarter and SEK 31.0 (52.1) million for the full year. Cash and cash equivalents in the parent company amounted to SEK 495.3 (267.7) million at year end.

## Accounting policies

This report has been prepared in accordance with IAS 34 Interim Financial Reporting and the Swedish Annual Accounts Act. The interim report for the parent company has been prepared in accordance with the Annual Accounts Act. The accounting policies in the Group's consolidated financial statements and the parent company's financial statements have been prepared according to the same accounting policies and calculation methods as the 2013 annual accounts.

## Risks and uncertainties

Several factors could affect Qliro Group's earnings and operations, most of which can be managed through internal procedures but some of which are controlled by external factors. Risks and uncertainties include IT and control systems, suppliers, seasonal variations and currencies, new market entries, changes in market conditions and changes in e-commerce spending behaviour. The parent company is also subject to interest rate risks. The 2013 annual report contains a more comprehensive description of the risks and uncertainties affecting the Group in the Management Report and under Note 21.

## Transactions with related parties

Related party transactions for the parent company and the Group are presently of the same character as described in the 2013 annual report, with the exception due to the early redemption of the convertible bond, which was fully subscribed by MTG.

## Other information

## 2015 Annual General Meeting of Shareholders

Qliro Group's Annual General Meeting of Shareholders will be held on 18 May 2015, in Stockholm, Sweden. Shareholders wishing to have a matter addressed at the AGM should send a written request to ir@qlirogroup.com or to Qliro Group AB (publ), Attn: Company Secretary, Box 195 25, 10432 Stockholm, Sweden. To be certain that a matter can be included in the notice of the AGM, the request must be received no later than seven weeks prior to the AGM. Further details on how and when to give notice to attend will be published in advance of the AGM.

## Dividend

The Board of Directors will propose to the 2015 AGM that no dividend is paid to shareholders for the fiscal year ending 31 December 2014, and that retained earnings are carried forward into the 2015 accounts.

## Nomination Committee for the 2015 AGM

In accordance with the resolution of the 2014 Annual General Meeting, Cristina Stenbeck, as the representative of the largest shareholder Investment AB Kinnevik, has convened a Nomination Committee consisting of members who represent the largest shareholders in Qliro Group. The Nomination Committee comprises Cristina Stenbeck appointed by Investment AB Kinnevik; Annika Andersson appointed by Swedbank Robur Fonder and Rezo Kanovich appointed by Oppenheimer Funds. At their first meeting the Nomination Committee appointed Cristina Stenbeck as Chair of the Committee. Information about the work of the Nomination Committee can be found on Qliro Group's website www.qlirogroup.com.

## Annual Report 2014

The 2014 Annual Report will be made available at www.qlirogroup.com and can be obtained from the company's head offices at Sveavägen 151, Stockholm, Sweden, at least three weeks prior to the 2015 AGM.

## CDON Alandia

Finnish customs authorities are investigating a subsidiary of CDON AB, Åland-based CDON Alandia, on suspicion of tax fraud. Like other companies in the industry, CDON.com has chosen to serve its Finnish customers from

## Qliro Group

Åland. The company has been in operation since 2007 and has been fully transparent for the relevant authorities, who have routinely reviewed it, most recently as part of a customs audit in 2010 and a tax audit in 2012. CDON $A B$ is fully assisting in the investigation and is still of the opinion that the company acts in accordance with relevant laws and regulations.

Results for the first quarter 2015
CDON Group's results for the first quarter 2015 will be published on 21 April 2015.
This report has not been subject to review by the Group's auditors.
28 January, 2015

| Lars-Johan Jarnheimer | Mia Brunell Livfors | Mengmeng Du |
| :---: | :---: | :---: |
| Chairman of the Board | Board member | Board member |
| Lars Nilsson | David Kelly | Patrick Andersen |
| Board member | Board member | Board member |
| Lorenzo Grabau | Daniel Mytnik | Paul Fischbein |
| Board member | Board member | President \& CEO |
| Qliro Group AB (publ.) |  |  |
| Sveavägen 151 |  |  |
| Box 19525 |  |  |
| SE-104 32 Stockholm |  |  |
| Corporate ID number: 556035-6940 |  |  |

The company will host a conference call today at 10:00 CET.
To participate in the conference call, please dial:

| Sweden: | $+46(0) 850336539$ |
| :--- | :--- |
| International: | $+44(0) 2034271915$ |
| US: | +16462543362 |

The pin code to access this call is 2132811.
To listen to the conference call online, please go to www.qlirogroup.com.

> For further information, please visit www.qlirogroup.com, or contact:

Paul Fischbein, President and Chief Executive Officer
Phone: +46 (0) 107032000

Investor and analyst enquiries:
Nicolas Adlercreutz, CFO
Phone: +46 (0) 705874488
Press enquiries:
Fredrik Bengtsson, Head of Communications
Phone: +46 (0) 700807504
E-mail: press@qlirogroup.com, ir@qlirogroup.com

## Qliro Group

## About Qliro Group

Qliro Group is a leading e-commerce group in the Nordic region. Since the start in 1999, the Group has expanded and broadened its product portfolio and is now a leading e - commerce player in consumer goods and lifestyle products through CDON.com, Lekmer, Nelly (Nelly.com, NLYman.com, Members.com), Gymgrossisten (Gymgrossisten.com/Gymsector.com,
Bodystore.com, Milebreaker.com) and Tretti. The group also comprises the Qliro payment solution. In 2014, the group generated 5.0 billion SEK in revenue. Qliro Group's shares are listed on Nasdaq Stockholm's Mid-cap list under short name "QLRO".

The information in this interim report is that which Qliro Group AB is required to disclose under the Securities Markets Act. This information was released for publication at 08.00 CET on 28 January 2015.

| CONDENSED CONSOLIDATED | 2014 | 2013 | 2014 | 2013 |
| :---: | :---: | :---: | :---: | :---: |
| INCOME STA TEMENT (SEK million) | Oct-Dec | Oct-Dec | Jan-Dec | Jan-Dec |
| Net sales | 1,649.7 | 1,470.6 | 5,014.9 | 4,440.5 |
| Cost of goods and services | -1,440.9 | -1,257.4 | -4,303.9 | -3,846.6 |
| Gross profit | 208.7 | 213.2 | 710.9 | 593.8 |
| Sales and administration expenses | -212.6 | -185.9 | -717.6 | -637.3 |
| Other operating income and expenses, net | 0.3 | -0.7 | 39.3 | -4.6 |
| Operating profit | -3.6 | 26.6 | 33.0 | -48.0 |
| Net interest \& other financial items | -6.6 | -6.2 | -24.6 | -34.1 |
| Profit before tax | -10.2 | 20.4 | 8.3 | -82.1 |
| Tax | 3.2 | -4.7 | -3.0 | 14.8 |
| Net income for the period | -7.0 | 15.8 | 5.4 | -67.3 |
| EBITDA | 3.5 | 32.5 | 59.2 | -26.6 |
| Attributable to: |  |  |  |  |
| Equity holders of the parent | -7.6 | 15.2 | 2.8 | -66.9 |
| Non-controlling interests | 0.7 | 0.5 | 2.5 | -0.4 |
| Net income for the period | -7.0 | 15.8 | 5.4 | -67.3 |
| Basic earnings per share (SEK)* | -0.06 | 0.13 | 0.02 | -0.65 |
| Diluted earnings per share (SEK)* | -0.06 | 0.13 | 0.02 | -0.65 |

* Basic earnings per share for Oct-Dec 2014 and Jan-Dec 2014 have been calculated to reflect completed new share issue by which the number of outstanding shares increased from 99,513,183 to 149,269,779 before dilution and from 107,577,702 to 149,269,779 after dilution. Basic earnings per share for Oct-Dec 2013 and Jan-Dec 2013 have been recalculated to reflect completed new share issue.

| CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME CONDENSED (SEK million) | $\begin{array}{r} 2014 \\ \text { Oct-Dec } \end{array}$ | $\begin{array}{r} 2013 \\ \text { Oct-Dec } \end{array}$ | $\begin{array}{r} 2014 \\ \text { Jan-Dec } \end{array}$ | $\begin{array}{r} 2013 \\ \text { Jan-Dec } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: |
| Profit for the period | -7.0 | 15.8 | 5.4 | -67.3 |
| Other comprehensive income |  |  |  |  |
| Items that may be reclassified subsequently to profit or loss: |  |  |  |  |
| Translation difference for the period | -0.1 | 0.9 | 1.2 | 0.9 |
| Other comprehensive income for the period | -0.1 | 0.9 | 1.2 | 0.9 |
| Total comprehensive income for period | -7.1 | 16.7 | 6.5 | -66.4 |
| Total comprehensi ve income attributable to: |  |  |  |  |
| Parent company shareholders | -7.8 | 16.1 | 4.0 | -66.0 |
| Non-controlling interests | 0.7 | 0.5 | 2.5 | -0.4 |
| Total comprehensive income for the period | -7.1 | 16.7 | 6.5 | -66.4 |

Shares outstanding at period's end
Shares outstanding at period's end, incl convertible

Average number of shares, basic
Average number of shares, incl convertible

| $\mathbf{1 4 9 , 2 6 9 , 7 7 9}$ | $99,513,186$ | $\mathbf{1 4 9 , 2 6 9 , 7 7 9}$ | $99,513,186$ |
| ---: | ---: | ---: | ---: | ---: |
| $\mathbf{1 4 9 , 2 6 9 , 7 7 9}$ | $107,577,702$ | $\mathbf{1 4 9 , 2 6 9 , 7 7 9}$ | $107,577,702$ |
|  |  |  |  |
| $\mathbf{1 1 9 , 5 8 4 , 0 8 2}$ | $113,334,462$ | $\mathbf{1 1 4 , 9 0 9 , 7 0 9}$ | $103,091,597$ |
| $\mathbf{1 2 7 , 5 7 0 , 6 8 0}$ | $121,321,060$ | $\mathbf{1 2 3 , 7 9 2 , 3 3 7}$ | $111,974,226$ |

## Qliro Group

| CONSOLIDATED STATEMENT OF FINANCIAL POSTIION CONDENSED (SEK million) | $\begin{array}{r} 2014 \\ \text { 31-Dec } \end{array}$ | $\begin{array}{r} 2013 \\ 31-\text { Dec } \end{array}$ |
| :---: | :---: | :---: |
| Non-current assets |  |  |
| Goodw ill | 455.5 | 462.6 |
| Other intangible assets | 230.4 | 175.5 |
| Total intangible assets | 685.9 | 638.1 |
| Financial non-current assets | 1.6 | 1.6 |
| Tangible non-current assets | 28.1 | 21.0 |
| Deferred tax asset | 64.6 | 64.0 |
| Total non-current assets | 780.2 | 724.6 |
| Current assets |  |  |
| Inventories | 657.9 | 525.2 |
| Loans to the public | 181.2 | 0.0 |
| Current non-interest bearing receivables | 207.7 | 222.9 |
| Cash and cash equivalents | 534.0 | 288.9 |
| Total current assets | 1,580.7 | 1,037.0 |
| Total assets | 2,360.8 | 1,761.6 |
| Equity |  |  |
| Equity attributable to ow ners of the parent | 1,313.6 | 688.7 |
| Non-controlling interest | 0.7 | 2.2 |
| Total equity | 1,314.3 | 690.9 |
| Non-current liabilities |  |  |
| Non interest bearing |  |  |
| Deferred tax liability | 22.9 | 28.6 |
| Other provisions | 3.8 | 3.3 |
| Interest bearing |  |  |
| Convertible bond | 0.0 | 231.7 |
| Total non-current liabilities | 26.7 | 263.6 |
| Current liabilities |  |  |
| Current interest-bearing liabilities | 0.0 | 0.0 |
| Current non-interest bearing liabilities | 1,019.8 | 807.1 |
| Total current liabilities | 1,019.8 | 807.1 |
| Total equity and liabilities | 2,360.8 | 1,761.6 |

The carrying amounts are considered to be reasonable approximations of fair value for all financial assets and financial liabilities. The convertible debt prematurely $w$ as redeemed as of December 19, 2014.

Qliro Group

| CONSOLIDATED STATEMENT OF CASH FLOWS CONDENSED (SEK million) | $\begin{array}{r} 2014 \\ \text { Oct-Dec } \end{array}$ | $\begin{array}{r} 2013 \\ \text { Oct-Dec } \end{array}$ | $\begin{array}{r} 2014 \\ \text { Jan-Dec } \end{array}$ | $\begin{array}{r} 2013 \\ \text { Jan-Dec } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: |
| Cash flow from operating activities | 6.4 | 29.1 | 16.0 | -54.5 |
| Changes in w orking capital | 80.2 | 109.0 | -122.5 | -84.0 |
| Cash flow from operations | 86.6 | 138.0 | -106.5 | -138.6 |
| Investments in subsidiaries* | 0.0 | -3.0 | -0.6 | -18.6 |
| Investments in other non-current assets | -33.6 | -17.4 | -95.6 | -49.9 |
| Divested operations** | 3.3 | 5.3 | 77.2 | 32.1 |
| Other cash flow from investing activities | 0.0 | 0.0 | 0.0 | 0.0 |
| Cash flow to/from investing activities | -30.4 | -15.1 | -19.0 | -36.4 |
| Share buy-backs | 0.0 | 0.0 | 0.0 | -1.4 |
| Acquisition of shares from non controlling interest ${ }^{* * *}$ | 0.0 | 0.0 | -6.5 | -13.9 |
| New share issue | 626.3 | 0.7 | 626.3 | 502.1 |
| Issue of credit facilities | 0.0 | 0.0 | 0.0 | 150.0 |
| Amortisation of credit facilities | -251.6 | 0.0 | -251.6 | -300.0 |
| Cash flow to/from financing activities | 374.8 | 0.7 | 368.3 | 336.7 |
| Change in cash and cash equivalents for the period | 431.0 | 123.7 | 242.8 | 161.8 |
| Cash and cash equivalents at period's start | 102.4 | 163.8 | 288.9 | 126.1 |
| Translation difference, cash and cash equivalents | 0.5 | 1.4 | 2.3 | 0.9 |
| Cash and cash equivalents at period's end | 534.0 | 288.9 | 534.0 | 288.9 |

* Investments in subsidiaries Jan-Dec 2014 comprises SEK 0.6 million acquisition of Rum21 AB.
** Divested operations Jan-Dec 2014 comprises the fourth and fifth installment out of five of SEK 9.2 million on disposal of Heppo AB's operations and three installments out of three of SEK 68.0 million SEK on disposal of Rum21 AB's operations.
*** The cash flow of SEK - 6.5 million during Jan-Dec 2014 relates to the settlement of the minority in Rum21 AB in connection with the divestment of Rum21's operations.

| STATEMENT OF CHANGES IN EQUITY | $\mathbf{2 0 1 4}$ | $\mathbf{2 0 1 3}$ |
| :--- | ---: | ---: |
| CONDENSED (SEK million) | $\mathbf{3 1 - D e c}$ | $\mathbf{3 1 - D e c}$ |
|  |  | 690.9 |
| Opening balance | $\mathbf{6 . 5}$ | $\mathbf{2 6 6 . 4}$ |
| Comprehensive income for the period | $\mathbf{1 . 4}$ | 1.4 |
| Effects of long term incentive program | $\mathbf{6 3 0 . 8}$ | 505.0 |
| New share issue | $\mathbf{0 . 0}$ | -1.4 |
| Repurchased ow n shares | $\mathbf{- 8 . 9}$ | 0.0 |
| Redemption of convertible | $\mathbf{- 6 . 5}$ | -13.9 |
| Acquisition of shares from non-controlling interests w ithout a change in control | $\mathbf{1 , 3 1 4 . 3}$ | 690.9 |
| Closing balance |  |  |

* Transaction costs of approximately SEK 20.5 million (SEK 16.0 million net of tax) directly attributable to the issue of new ordinary shares are recognized, net of tax, in equity as a deduction from the proceeds.


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| NET SALES (SEK million) | $\begin{array}{r} 2014 \\ \text { Oct-Dec } \end{array}$ | $\begin{array}{r} 2014 \\ \text { Jul-Sept } \end{array}$ | $\begin{array}{r} 2014 \\ \text { Apr-Jun } \end{array}$ | $\begin{array}{r} 2014 \\ \text { Jan-Mar } \end{array}$ | $\begin{array}{r} 2014 \\ \text { Full year } \end{array}$ | $\begin{array}{r} 2013 \\ \text { Oct-Dec } \end{array}$ | $\begin{array}{r} 2013 \\ \text { Jul-Sep } \end{array}$ | $\begin{array}{r} 2013 \\ \text { Apr-Jun } \end{array}$ | $\begin{array}{r} 2013 \\ \text { Jan-Mar } \end{array}$ | $\begin{array}{r} 2013 \\ \text { Full year } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CDON | 672.6 | 418.7 | 360.1 | 436.5 | 1,887.8 | 616.4 | 386.8 | 360.5 | 475.7 | 1,839.3 |
| Lekmer | 243.2 | 95.6 | 79.6 | 65.5 | 484.0 | 169.2 | 60.6 | 50.3 | 36.9 | 317.0 |
| Nelly | 343.7 | 244.2 | 293.4 | 220.7 | 1,102.0 | 300.4 | 187.8 | 239.2 | 205.1 | 932.6 |
| Gymgrossisten | 200.2 | 203.6 | 196.6 | 230.7 | 831.1 | 175.3 | 169.0 | 156.3 | 176.8 | 677.4 |
| Tretti | 193.6 | 160.3 | 162.2 | 152.6 | 668.7 | 179.4 | 124.6 | 139.2 | 125.5 | 568.8 |
| Total operational business areas | 1,653.3 | 1,122.4 | 1,092.0 | 1,105.9 | 4,973.6 | 1,440.8 | 928.9 | 945.4 | 1,020.0 | 4,335.0 |
| Group central operations | 50.8 | 39.8 | 64.3 | 71.6 | 226.5 | 84.0 | 61.4 | 71.4 | 79.1 | 295.9 |
| Of which CDON Group Logistics AB | 39.7 | 33.4 | 36.9 | 34.2 | 144.2 | 38.0 | 29.7 | 33.1 | 29.3 | 130.1 |
| Of which divested operations | 0.0 | 0.0 | 19.9 | 28.1 | 48.0 | 31.9 | 20.8 | 24.5 | 36.4 | 113.7 |
| Eliminations | -54.5 | -41.1 | -45.4 | -44.3 | -185.3 | -54.2 | -40.7 | -47.6 | -48.0 | -190.5 |
| CONSOLIDATED TOTAL | 1,649.7 | 1,121.2 | 1,110.8 | 1,133.2 | 5,014.9 | 1,470.6 | 949.6 | 969.2 | 1,051.1 | 4,440.5 |


| Intersegment sales |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CDON | 4.0 | 1.0 | 0.9 | 0.9 | 6.8 | 2.2 | 0.4 | 1.1 | 8.7 | 12.4 |
| Lekmer | 0.4 | 0.0 | 0.0 | 0.0 | 0.4 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Nelly | 1.0 | 0.2 | 0.0 | 0.0 | 1.2 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Gymgrossisten | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Tretti | 0.7 | 0.2 | 0.0 | 0.0 | 0.9 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Group central operations | 48.4 | 39.7 | 44.4 | 43.4 | 176.0 | 52.0 | 40.3 | 46.6 | 39.2 | 178.1 |
| Total | 54.5 | 41.1 | 45.4 | 44.3 | 185.3 | 54.2 | 40.7 | 47.6 | 48.0 | 190.5 |
| OPERATING PROFIT (SEK million) | $\begin{array}{r} 2014 \\ \text { Oct-Dec } \end{array}$ | $\begin{array}{r} 2014 \\ \text { Jul-Sept } \end{array}$ | $\begin{array}{r} 2014 \\ \text { Apr-Jun } \end{array}$ | $\begin{array}{r} 2014 \\ \text { Jan-Mar } \end{array}$ | $2014$ <br> Full year | $\begin{array}{r} 2013 \\ \text { Oct-Dec } \end{array}$ | $\begin{array}{r} 2013 \\ \text { Jul-Sep } \end{array}$ | $\begin{array}{r} 2013 \\ \text { Apr-Jun } \end{array}$ | $\begin{array}{r} 2013 \\ \text { Jan-Mar } \end{array}$ | $\begin{array}{r} 2013 \\ \text { Full year } \end{array}$ |
| CDON | -5.9 | -0.8 | -9.0 | 0.1 | -15.6 | 4.0 | -9.3 | -39.4 | 14.9 | -29.8 |
| Lekmer | 10.2 | -1.5 | -3.0 | -5.2 | 0.5 | 5.2 | -3.7 | -2.5 | -1.6 | -2.6 |
| Nelly | -2.3 | -5.3 | 3.7 | -10.8 | -14.7 | 3.9 | -7.1 | 1.0 | -13.9 | -16.0 |
| Gymgrossisten | 14.0 | 16.2 | 14.0 | 21.6 | 65.9 | 14.2 | 14.8 | 8.0 | 17.9 | 54.9 |
| Tretti | 1.5 | 0.8 | 0.9 | 0.3 | 3.4 | 3.7 | -0.1 | 0.8 | -2.0 | 2.4 |
| Total operational business areas | 17.5 | 9.3 | 6.6 | 5.9 | 39.4 | 31.0 | -5.3 | -32.1 | 15.3 | 9.0 |
| Qliro Financial Services | -13.9 | -0.3 |  |  | -14.2 |  |  |  |  |  |
| Group central operations | -7.2 | -7.5 | 28.3 | -5.8 | 7.8 | -4.5 | -12.7 | -16.8 | -23.1 | -57.0 |
| Of which CDON Group Logistics AB | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | -4.9 | -4.3 | -12.1 | -21.2 |
| Of which divested operations | 3.0 | 0.0 | 35.5 | 0.6 | 39.0 | 1.6 | -0.7 | -6.0 | -5.0 | -10.1 |
| CONSOLIDATED TOTAL | -3.6 | 1.6 | 35.0 | 0.1 | 33.0 | 26.6 | -17.9 | -48.9 | -7.8 | -48.0 |


| INVENTORIES (SEK million) | $\begin{array}{r} 2014 \\ 31-\mathrm{Dec} \end{array}$ | $\begin{array}{r} 2014 \\ 30-\text { Sept } \end{array}$ | $\begin{array}{r} 2014 \\ \text { 30-Jun } \end{array}$ | $\begin{array}{r} 2014 \\ 31-\mathrm{Mar} \end{array}$ | $\begin{array}{r} 2013 \\ 31-\text { Dec } \end{array}$ | $\begin{array}{r} 2013 \\ 30-\text { Sep } \end{array}$ | $\begin{array}{r} 2013 \\ 30-J u n \end{array}$ | $\begin{array}{r} 2013 \\ 31-\mathrm{Mar} \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CDON | 237.9 | 214.2 | 187.6 | 195.3 | 188.7 | 172.6 | 208.9 | 215.1 |
| Lekmer | 65.0 | 84.7 | 51.3 | 48.5 | 42.9 | 71.0 | 43.4 | 43.9 |
| Nelly | 196.2 | 243.4 | 179.0 | 165.0 | 124.7 | 183.4 | 144.3 | 190.7 |
| Gymgrossisten | 97.1 | 85.0 | 85.9 | 83.2 | 85.9 | 74.9 | 80.6 | 57.9 |
| Tretti | 61.5 | 61.9 | 64.6 | 61.5 | 64.2 | 50.8 | 53.9 | 75.0 |
| Total operational business areas | 657.7 | 689.2 | 568.3 | 553.5 | 506.4 | 552.5 | 531.0 | 582.6 |
| Group central operations | 0.1 | 0.1 | 0.0 | 18.4 | 18.8 | 17.0 | 19.0 | 61.3 |
| Of which CDON Group Logistics AB | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Of which divested operations | 0.0 | 0.0 | 0.0 | 18.4 | 18.8 | 17.0 | 19.0 | 61.3 |
| CONSOLIDATED TOTAL | 657.9 | 689.3 | 568.3 | 571.9 | 525.2 | 569.5 | 550.1 | 643.9 |

## Qliro Group

| PARENT COMPANY INCOME STATEMENT CONDENSED (SEK million) | $\begin{array}{r} 2014 \\ \text { Oct-Dec } \end{array}$ | $\begin{array}{r} 2013 \\ \text { Oct-Dec } \end{array}$ | $\begin{array}{r} 2014 \\ \text { Jan-Dec } \end{array}$ | $\begin{array}{r} 2013 \\ \text { Jan-Dec } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: |
| Net Sales | 8.0 | 14.1 | 31.0 | 52.1 |
| Gross profit | 8.0 | 14.1 | 31.0 | 52.1 |
| Administration expenses | -15.2 | -20.1 | -59.7 | -77.7 |
| Operating profit | -7.2 | -6.0 | -28.7 | -25.6 |
| Net interest \& other financial items | -3.4 | -2.5 | -17.2 | -11.0 |
| Group contribution received | 17.7 | 56.6 | 17.7 | 56.6 |
| Group contribution paid | 0.0 | -263.2 | 0.0 | -263.2 |
| Change in excess depreciation | 0.0 | 0.0 | 0.0 | 0.0 |
| Profit before tax | 7.1 | -215.1 | -28.1 | -243.2 |
| Tax | -1.1 | 47.2 | 6.7 | 53.4 |
| Net income for the period | 6.1 | -167.9 | -21.4 | -189.9 |
| PARENT COMPANY STATEMENT OF COMPREHENSIVE INCOME CONDENSED (SEK million) |  |  |  |  |
| Profit for period | 6.1 | -167.9 | -21.4 | -189.9 |
| Other comprehensive income | 0.0 | 0.0 | 0.0 | 0.0 |
| Total comprehensive income for period | 6.1 | -167.9 | -21.4 | -189.9 |

## Qliro Group

| PARENT COMPANY STATEMENT OF FINANCIAL POSTIION CONDENSED (SEK million) | $\begin{array}{r} 2014 \\ 31-\text { Dec } \end{array}$ | $\begin{array}{r} 2013 \\ \text { 31-Dec } \end{array}$ |
| :---: | :---: | :---: |
| Non-current assets |  |  |
| Other intangible assets | 1.3 | 2.1 |
| Shares and participating interests | 848.6 | 832.6 |
| Equipment | 2.2 | 0.3 |
| Deferred tax asset | 63.6 | 54.4 |
| Total non-current assets | 915.8 | 889.4 |
| Current assets |  |  |
| Current interest-bearing receivables | 249.0 | 208.2 |
| Current non-interest-bearing receivables | 7.0 | 3.7 |
| Receivables in Group companies | 0.0 | 61.7 |
| Cash and cash equivalents | 495.3 | 267.7 |
| Total current assets | 751.3 | 541.4 |
|  |  |  |
| Total assets | 1,667.1 | 1,430.8 |
| Equity |  |  |
| Restricted equity | 301.7 | 202.2 |
| Unrestricted equity | 1,016.5 | 514.1 |
| Total equity | 1,318.2 | 716.2 |
| Non-current liabilities |  |  |
| Convertible bonds | 0.0 | 231.7 |
| Interest-bearing liabilities | 0.0 | 0.0 |
| Deferred tax liability | 0.0 | 4.0 |
| Provisions | 1.4 | 0.9 |
| Total non-current liabilities | 1.4 | 236.6 |
| Current liabilities |  |  |
| Short term interest bearing loans | 90.0 | 68.0 |
| Other interest-bearing liabilities | 254.8 | 138.7 |
| Liabilities to Group companies | -25.0 | 257.1 |
| Non-interest-bearing liabilities | 27.7 | 14.1 |
| Total current liabilities | 347.5 | 477.9 |
|  |  |  |
| Total equity and liabilities | 1,667.1 | 1,430.8 |

## Qliro Group

| KEY RATIOS | $\begin{array}{r} 2014 \\ \text { Oct-Dec } \end{array}$ | $\begin{array}{r} 2014 \\ \text { Jul-Sept } \end{array}$ | $\begin{array}{r} 2014 \\ \text { Apr-Jun } \end{array}$ | $\begin{array}{r} 2014 \\ \text { Jan-Mar } \end{array}$ | $\begin{array}{r} 2014 \\ \text { Full year } \end{array}$ | $\begin{array}{r} 2013 \\ \text { Oct-Dec } \end{array}$ | $\begin{array}{r} 2013 \\ \text { Jul-Sep } \end{array}$ | $2013$ <br> Apr-Jun | $\begin{array}{r} 2013 \\ \text { Jan-Mar } \end{array}$ | $\begin{array}{r} 2013 \\ \text { Full year } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GROUP |  |  |  |  |  |  |  |  |  |  |
| Sales grow th (\%) | 12.2 | 18.1 | 14.6 | 7.8 | 12.9 | -6.5 | -3.3 | 1.8 | 10.1 | -0.5 |
| Change in operating expenses (\%) | 14.4 | 11.6 | 15.2 | 8.7 | 12.6 | -8.1 | -1.5 | 6.2 | 5.7 | -0.1 |
| Operating margin (\%) | -0.2 | 0.1 | 3.1 | 0.0 | 0.7 | 1.8 | -1.9 | -5.0 | -0.7 | -1.1 |
| Gross profit margin (\%) | 12.7 | 13.5 | 16.4 | 14.9 | 14.2 | 14.5 | 12.3 | 11.9 | 14.1 | 13.4 |
| Return on capital employed (\%) | 4.4 | 8.4 | 5.9 | neg | 4.4 | neg | neg | neg | neg | neg |
| Return on equity (\%) | 0.3 | 3.7 | 1.3 | neg | 0.3 | neg | neg | neg | neg | neg |
| Equity/assets ratio (\%) | 55.7 | 40.0 | 41.3 | 42.6 | 55.7 | 39.2 | 41.4 | 40.5 | 15.9 | 39.2 |
| Net debt (SEK million) | -534.0 | 136.1 | 6.1 | 120.8 | -534.0 | -57.2 | 65.7 | 50.0 | 590.3 | -57.2 |
| Cash flow s from operations (SEK million) | 86.6 | -97.7 | 72.2 | -167.7 | 86.6 | 138.0 | 14.6 | 36.0 | -327.1 | -138.6 |
| Earnings per share (SEK)* | -0.06 | -0.04 | 0.17 | -0.03 | 0.02 | 0.13 | -0.26 | -0.54 | -0.22 | -0.65 |
| Equity per share (SEK)** | 8.81 | 7.02 | 7.13 | 6.91 | 8.81 | 6.94 | 6.78 | 7.12 | 3.74 | 6.94 |
| Depreciation/Net sales (\%) | 0.4 | 0.6 | 0.6 | 0.5 | 0.5 | 0.4 | 0.5 | 0.5 | 0.5 | 0.5 |
| Capital Expenditure/Net sales (\%) | 2.0 | 2.2 | 2.2 | 1.2 | 1.9 | 1.2 | 1.2 | 1.4 | 0.7 | 1.1 |
| No. of active customers (thousand) | 4,179 | 3,919 | 3,821 | 3,777 | 4,179 | 3,752 | 3,774 | 3,776 | 3,732 | 3,752 |
| No. of visits (thousand) | 87,848 | 59,643 | 62,563 | 65,267 | 275,322 | 72,777 | 51,234 | 57,889 | 60,978 | 242,878 |
| No. of orders (thousand) | 2,909 | 1,854 | 1,871 | 1,900 | 8,534 | 2,631 | 1,630 | 1,709 | 1,861 | 7,831 |
| Average shopping basket (SEK) | 635 | 683 | 676 | 643 | 656 | 608 | 631 | 629 | 580 | 611 |
| CDON |  |  |  |  |  |  |  |  |  |  |
| No. of active customers (thousand) | 1,733 | 1,719 | 1,730 | 1,764 | 1,733 | 1,818 | 1,919 | 1,972 | 2,002 | 1,818 |
| No. of visits (thousand) | 28,228 | 17,485 | 16,603 | 20,541 | 82,857 | 27,762 | 19,171 | 18,693 | 22,261 | 87,887 |
| No. of orders (thousand) | 1,314 | 773 | 692 | 869 | 3,647 | 1,345 | 848 | 815 | 1,036 | 4,044 |
| Average shopping basket (SEK) | 556 | 576 | 551 | 523 | 551 | 481 | 475 | 460 | 450 | 468 |
| Lekmer |  |  |  |  |  |  |  |  |  |  |
| No. of active customers (thousand) | 408 | 357 | 337 | 319 | 408 | 299 | 260 | 234 | 214 | 299 |
| No. of visits (thousand) | 10,808 | 5,564 | 4,484 | 4,492 | 25,348 | 8,070 | 3,996 | 3,390 | 3,085 | 18,542 |
| No. of orders (thousand) | 389 | 153 | 130 | 110 | 782 | 270 | 105 | 88 | 71 | 534 |
| Average shopping basket (SEK) | 637 | 640 | 620 | 603 | 630 | 629 | 575 | 561 | 516 | 592 |
| Nelly |  |  |  |  |  |  |  |  |  |  |
| No. of active customers (thousand) | 1,229 | 1,101 | 1,037 | 991 | 1,229 | 972 | 957 | 949 | 920 | 972 |
| No. of visits (thousand) | 40,406 | 29,327 | 34,108 | 31,241 | 135,082 | 29,705 | 21,848 | 29,188 | 28,589 | 109,329 |
| No. of orders (thousand) | 823 | 588 | 724 | 546 | 2,681 | 687 | 407 | 523 | 461 | 2,078 |
| Average shopping basket (SEK) | 573 | 598 | 602 | 564 | 585 | 615 | 648 | 670 | 595 | 631 |
| Gymgrossisten |  |  |  |  |  |  |  |  |  |  |
| No. of active customers (thousand) | 527 | 505 | 488 | 476 | 527 | 442 | 418 | 397 | 375 | 442 |
| No. of visits (thousand) | 5,014 | 4,450 | 4,446 | 6,180 | 20,090 | 4,212 | 3,855 | 4,112 | 4,805 | 16,984 |
| No. of orders (thousand) | 271 | 268 | 249 | 300 | 1,087 | 220 | 209 | 214 | 237 | 880 |
| Average shopping basket (SEK) | 741 | 766 | 793 | 775 | 768 | 786 | 799 | 725 | 739 | 762 |
| Tretti |  |  |  |  |  |  |  |  |  |  |
| No. of active customers (thousand) | 282 | 237 | 230 | 227 | 282 | 222 | 219 | 224 | 221 | 222 |
| No. of visits (thousand) | 3,392 | 2,819 | 2,922 | 2,813 | 11,946 | 3,027 | 2,365 | 2,506 | 2,238 | 10,136 |
| No. of orders (thousand) | 113 | 73 | 75 | 75 | 336 | 109 | 61 | 68 | 56 | 295 |
| Average shopping basket (SEK) | 1,754 | 2,269 | 2,244 | 2,122 | 2,058 | 1,709 | 2,192 | 2,111 | 2,281 | 2,011 |

* Earnings per share for the periods Jan-Dec 2014 and Jan-Dec 2013 have been calculated on the average number of outstanding shares for the periods. The weighted average number of shares for the period Jan-Dec 2014 is $114,909,709$ and for the period Jan-Dec 2013 the w eighted average number of shares amounted to $103,091,597$.
** Calculated on present number of shares, which per December 2014 amounts to 149,269,779.


## Definitions

Gross profit margin
Equity/assets ratio
Net debt (+) / Net cash (-)
Return on equity
Return on capital employed
Earnings per share
Equity per share
Capital Expenditure/Net Sales
No. of active customers
No. of visits
Average shopping basket
Average shopping basket - Tretti

Gross profit as a percentage of net sales. Gross profit includes costs directly attributable to the goods sold, fulfillment costs, and shipping Equity plus non-controlling interests as a percentage of total assets.
Interest-bearing liabilities less interest-bearing current and non-current assets and cash and cash equivalents.
Net income for the last four quarters as a percentage of average equity for the last four quarters.
Operating income for the last four quarters as a percentage of average capital employed for the last four quarters.
Earnings for the period attributable to the parent company's shareholders divided by average number of shares for the period.
Equity attributable to the parent company's shareholders divided by the number of shares at the end of the period
Investments in tangible non-current assets divided by Net sales for the period.
Number of customers that have shopped at least once during the past 12 months.
Gross number of visits to the Groups online stores.
(Internet sales + postage income) / No. Incoming orders
(Internet sales + postage income + sold services) / No. Incoming orders

## Qliro Group

## Note 1

On 22 May, CDON Group AB announced that the company had entered into an agreement on the sale of operations in Rum21
$A B$ to Royal Design Group AB.

The agreed consideration for $100 \%$ of the business amounted to SEK 68.0 million, of which SEK 61.5 million was paid at the point of takeover on 27 May 2014, SEK 3.25 million in June 2014 and SEK 3.25 million in December 2014. In 2013, Rum21 reported sales of approximately SEK 90 million and operating income of SEK - 1.5 million. The preliminary capital gain amounted to SEK 35 million, which has impacted on earnings for the second quarter. The capital gain amounted to SEK 1,5 million during the third quarter and 3 million during the fourth quarter, which has impacted on total earnings w ith SEK 39,5 million. As of July 2014 CDON Group ow ns $100 \%$ of the shares in CDON Online Retailing AB (formerly Rum21 AB). All operational activities in former Rum21 AB have ceased.



[^0]:    * Excluded from the section "Development per segment" on pages 6-11. Please note that reporting arrangements for Rum 21 have changed since Q2 2014, see also page 6.

[^1]:    * Last twelve months

